Sullivan County

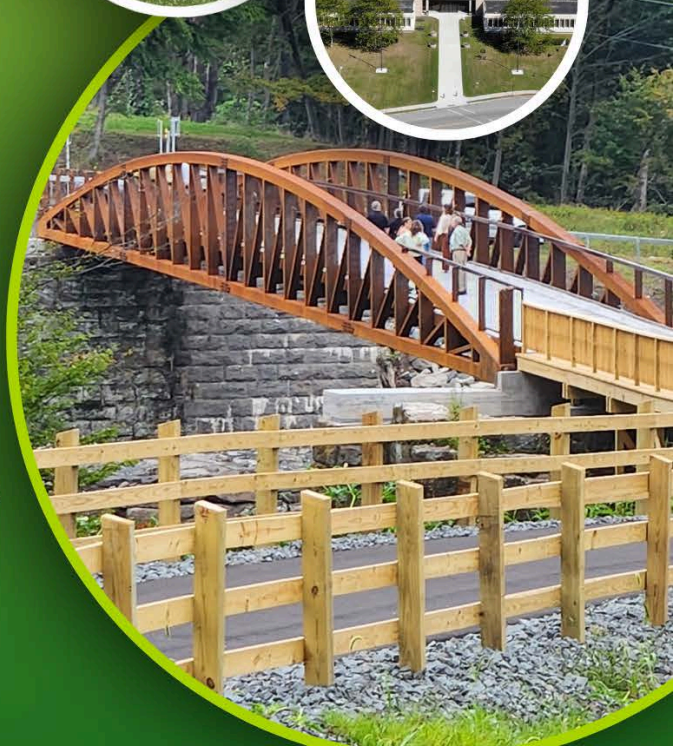
2027 TENTATIVE BUDGET











Executive SUMMARY

- Seeking growth
- Managing operations
- Controlling costs

Submitted by Sullivan County Manager

Joshua Potosek, MBA

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Transmittal Letter

JOSHUA A. POTOSEK, MBA
COUNTY MANAGER

MICHELLE BOWERS
DEPUTY COUNTY MANAGER

TEL: 845-807-0450

OFFICE OF THE SULLIVAN COUNTY MANAGER
SULLIVAN COUNTY GOVERNMENT CENTER
100 NORTH STREET
PO BOX 5012
MONTICELLO, NY 12701

October 2026

Dear Legislators:

I have attached the 2027 Sullivan County Tentative Budget, representing many months of serious effort and consideration by myself and County employees.

This proposed Budget reflects the serious reality that our revenues have declined significantly, and I anticipate that revenue increases – if they even manifest – will not cover concurrent expense increases. Frankly, it's doubtful we'll make all our revenue projections this year, particularly with sales tax receipts. Expenses continue to hit us hard, thanks to inflation, fuel price spikes and ongoing State and Federal funding cuts. As a result, we have to be ever more cautious and deliberate when planning not just for 2027 but the years beyond.

To ensure a responsible, strong fiscal foundation, I've prepared a Tentative Budget that adjusts accordingly to falling revenues. It does not rely on lofty, unrealistic projections to reduce the tax impact, nor does it utilize fund balance, both of which would be fiscally irresponsible for my office to propose. As a result, this Tentative Budget features a proposed 27.67% tax levy increase, while maintaining programs and staff.

As I've mentioned many times, it is imperative for the County and our economic development partners to aggressively seek out new industry to supplement our tax base. Without additional revenues in the immediate years ahead, County government will have to continue raising property taxes, reduce services, or both.

With that sobering thought in mind, I look forward to working with you and our employees & citizens to review, refine and carry out the goals and initiatives contained within this Tentative Budget.

Sincerely,

Joshua A. Potosek
Sullivan County Manager

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

County of Sullivan
New York

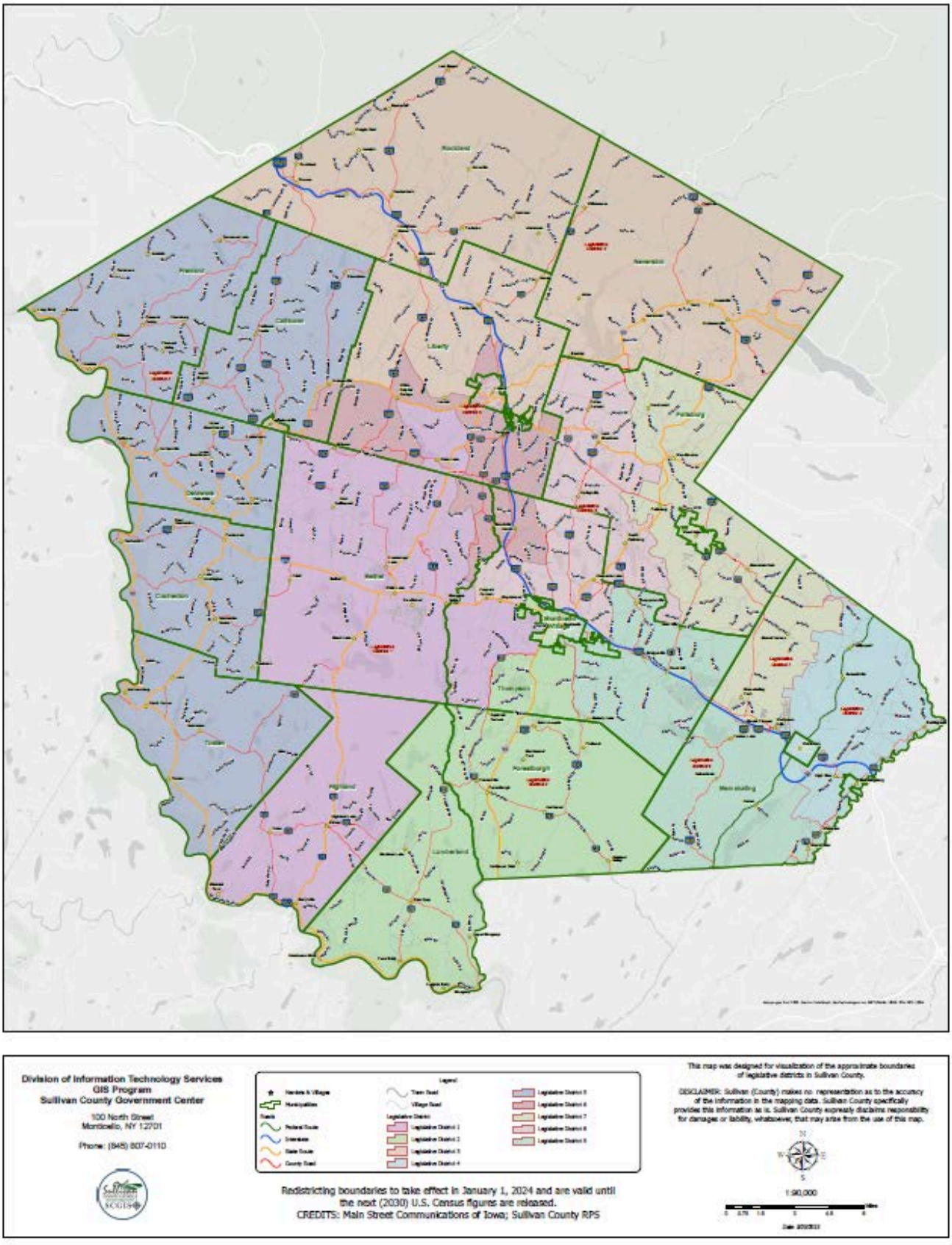
For the Fiscal Year Beginning

January 01, 2026

Christopher P. Morrill

Executive Director

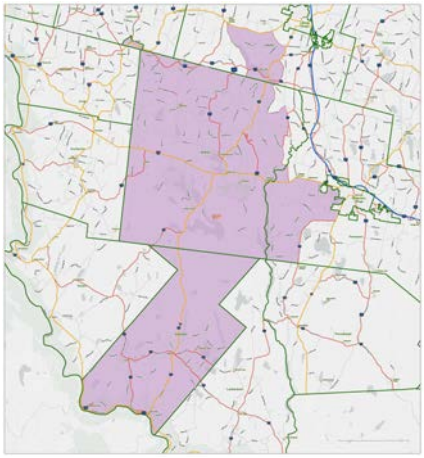
Legislative Districts
Sullivan County, NY



District 1 - Matt McPhillips (D)

Majority Leader

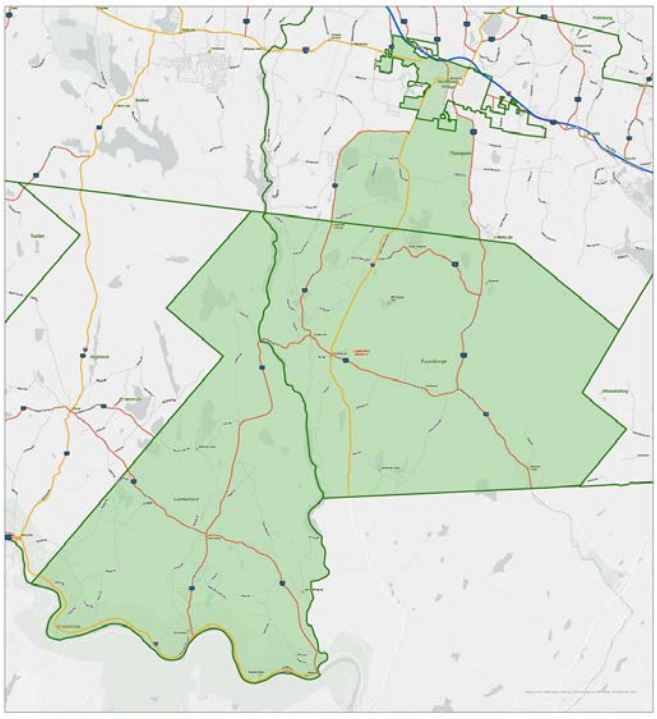




District 2 - Nadia Rajcz (D)

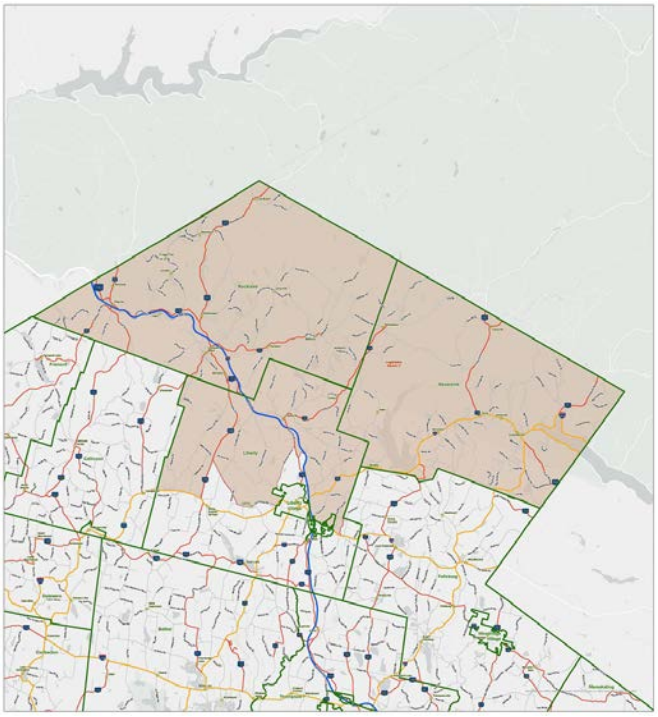
Chair





District 3 - Brian McPhillips (D)

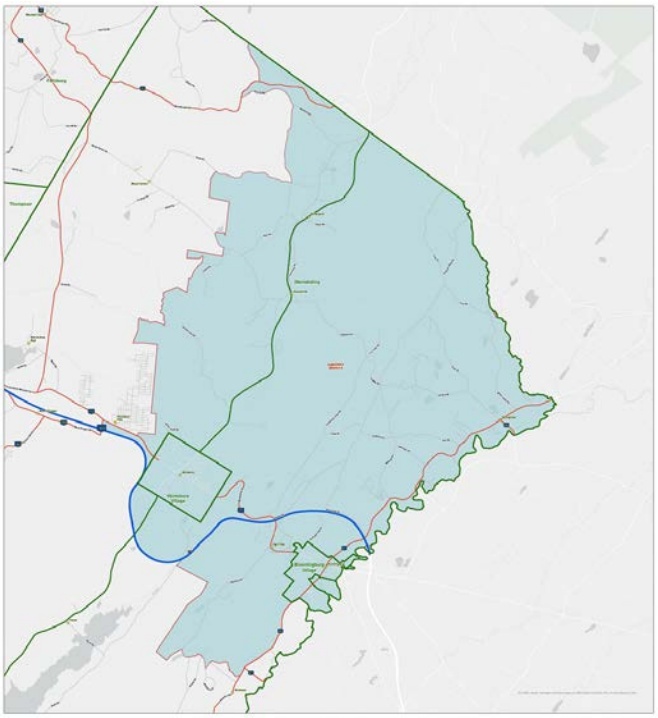




District 4 - Nicholas Salomone Jr. (R)

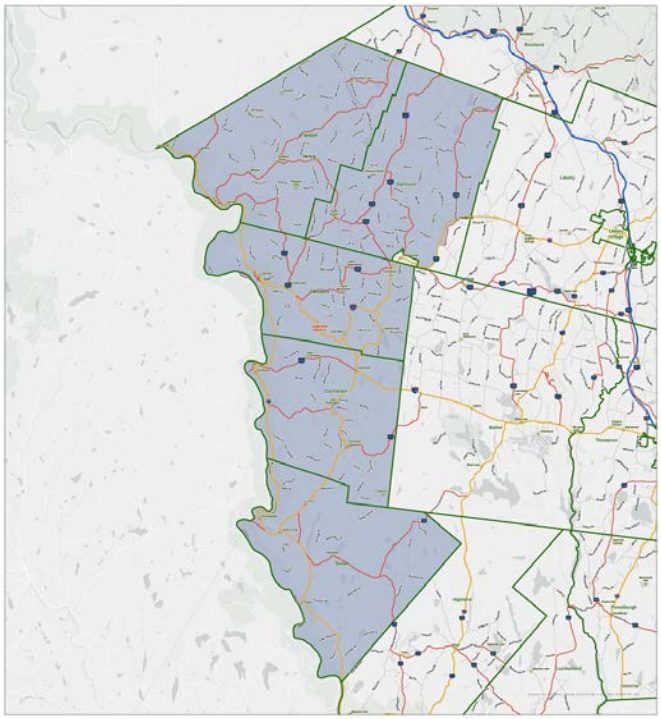
Minority Leader





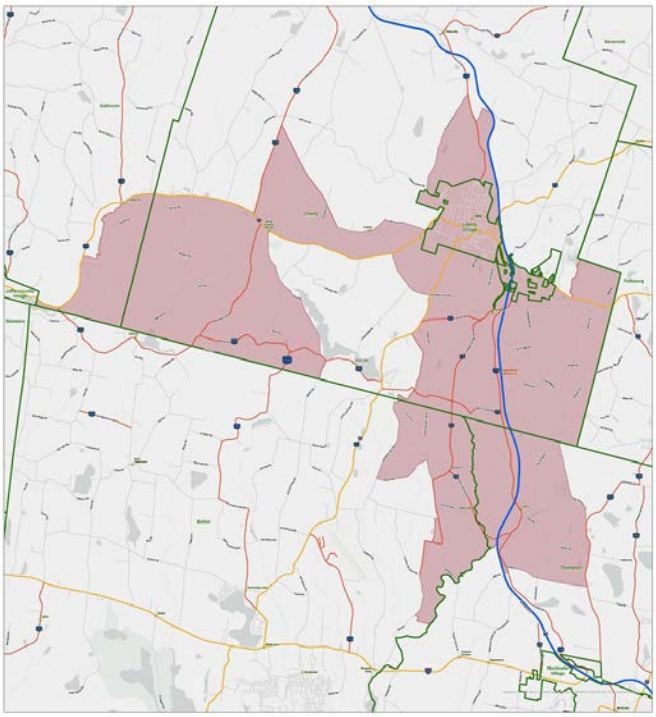
District 5 - Catherine Scott (D)





District 6 - Luis Alvarez (D)

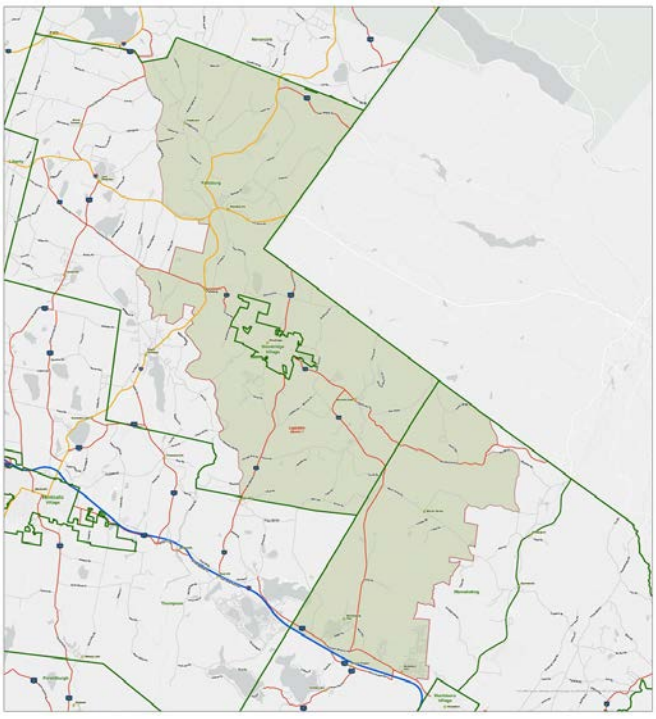




District 7 - Joseph Perrello (R)

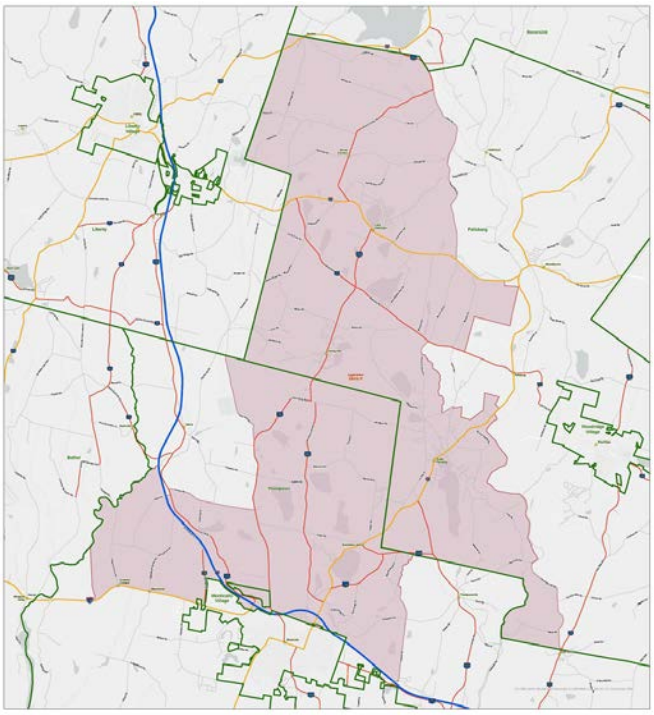
Vice Chair





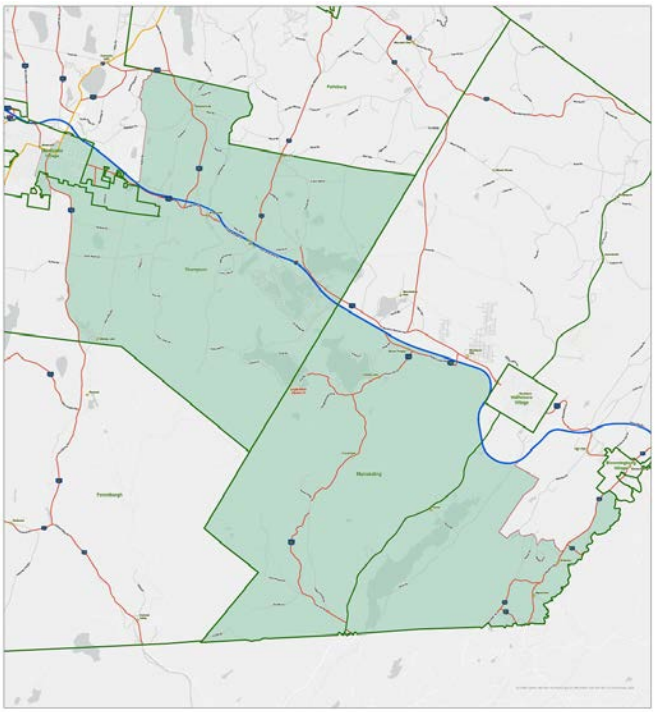
District 8 - Amanda Ward (R)





District 9 - Terry Blosser-Bernardo (R)





2027 TENTATIVE BUDGET FOR SULLIVAN COUNTY

Chairs of Standing Committees of County Legislature

Nadia Rajcz
- Executive Commitee

Luis Alvaraz
- Public Safety and Law Enforcement Committee
- Veterans Committee

Terry Blosser- Bernardo
- Economic Development Committee

Brian McPhillips
- Management and Budget Committee

Matt McPhillips
- Planning and Community Resources Committee

Joseph Perrello
- Public Works Committee

Nick Salamone
- Government Services Committee

Catherine Scott
- Health and Human Services Committee

Amanda Ward
- Human Resources Committee

2027 TENTATIVE BUDGET FOR SULLIVAN COUNTY

Sullivan County Elected Officials

County Treasurer	Kathleen Lara
County Clerk	Russell Reeves
District Attorney	Brian Conaty
Sheriff	Michael Schiff
Coroners	Albee Bockman Alan Kesten Elton Harris Michael Speer

Introduction

The Sullivan County Operating Budget document ("Budget") is meant to provide a roadmap for the delivery of services by Sullivan County departments and organizations for the upcoming fiscal year. The development of the Budget provides elected officials, administrators, department heads, and staff with the opportunity to assess current County operations, review relevant data, evaluate available resources and determine how to maintain and improve the delivery of services to the public that we serve.

This document has been designed to provide its reader with a better understanding of County government operations, the issues that County officials are currently facing (and how they are addressing those issues), and how decisions for the County are made. We strive to make this document user-friendly in order to ensure our citizens have the opportunity to become educated on matters pertaining to their local government.

History

Founded in 1809, Sullivan County was originally part of neighboring county, Ulster. Named for Major General John Sullivan, the County thrived at the height of the Industrial Revolution as factories and manufacturing began to enter the area driven by water power along the streams, bringing a population increase as workers began to migrate into the County. Civil war era Sullivan County saw a boom of business as local tanneries produced leather boots, bridles, holsters and belts for the army of the time.[1] At the Southeastern end of the County, the D & H Canal built up many towns as goods were transported up and down the waterways via tow paths. Progress gave way to change when the canal closed in 1898, giving the now bustling rail travel industry a boost. The O&W Railway was a popular mode of transportation at the time, making stops in Livingston Manor, Ferndale, Fallsburg and Monticello[2].

The conversion from manufacturing to tourism thrived with the ease of travel made possible by the rail industry in the early 20th century. Famously nicknamed the Borscht Belt, resort hotels featured many famous acts and thrived as a getaway for city dwellers of the time, seeking fresh air, open space and recreation. While a handful of hotels did stay open through the 1990s, most of the over 500 hotels in the area closed by 1970, with the height of the hotel boom ending in 1965[3].

Perhaps the most famous event within Sullivan County occurred as a stroke of luck when the town of Woodstock, NY (located in Ulster County) decided it would not host the Woodstock Festival of 1969. Instead, the festival was moved to Max Yasgur's dairy farm in Bethel in August of that year, with over 400,000 attendees and famous young legends performing such as Carlos Santana, Jimi Hendrix and Bob Dylan, just to name a few. Today, the site is home to Bethel Woods Center for the Arts, featuring a museum, 400 seat event gallery and 15,000 capacity outdoor staging area[4].

In February of 2018, Resorts World Catskill Casino and Hotel opened in the Town of Thompson, followed by the Kartrite Resort & Indoor Waterpark in April of 2019. The added tourism these properties have brought to the County have been a great asset. Interest in buying locally produced foods has continued its surge in popularity, and agritourism has become a staple recreational option. Combined with steady growth in the healthcare industry, as well as investment in the expansion of several existing businesses, recent economic activity has given Sullivan County reason to be highly optimistic about its future[5].

[1] Bethel Woods Center for the Arts
[2] Sullivan County Visitors Association
[3] Sullivan County Historical Society
[4] Sullivan County NY Wikipedia page
[5] New York, Ontario and Western Railway Wikipedia page

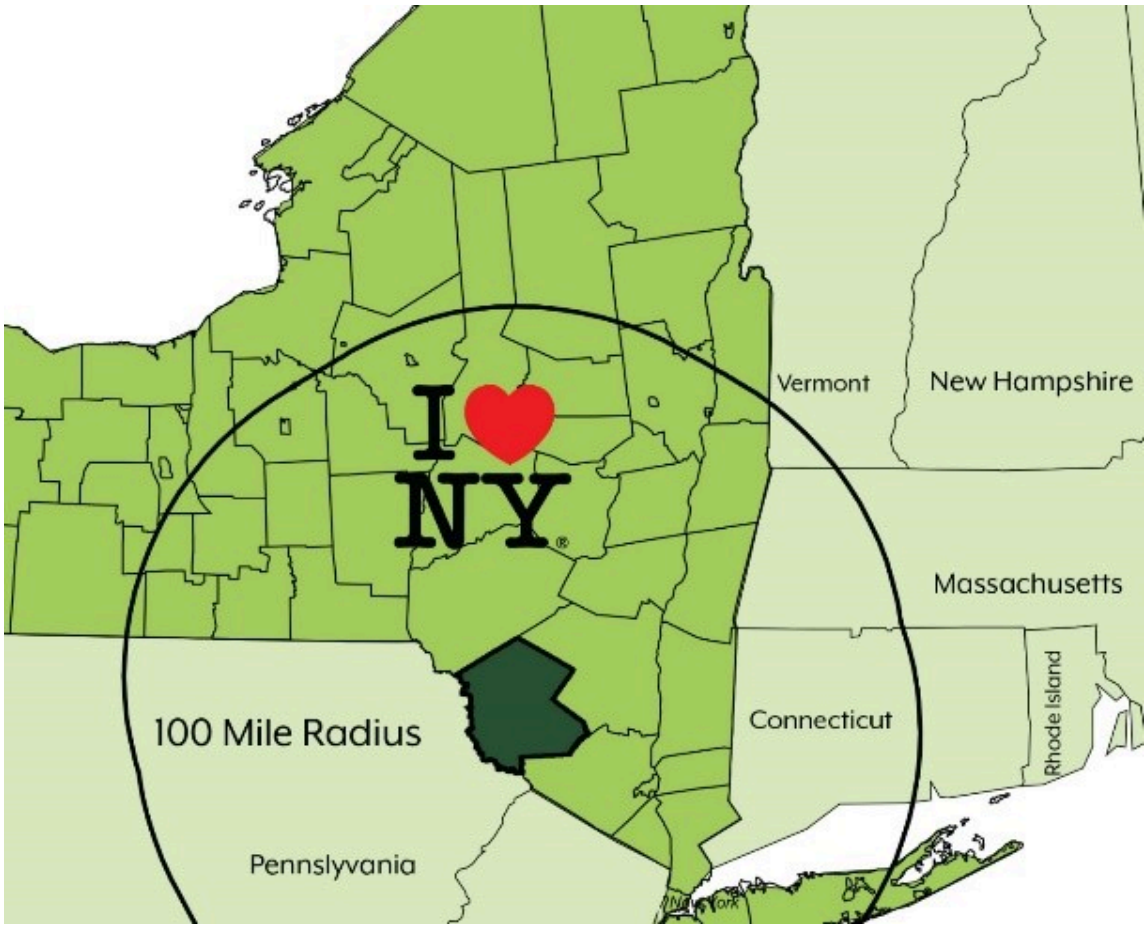

Brown's
BUDOFF
COMMODORE
HEIDEN
ALADDIN
AVON
GILBERTS
MAJESTIC
GRAND VIEW
LEVITT
MONTEREY
POLLAKS
SHADY NOOK
RIVERDALE
WINDSOR
PINES
NORMANDIE
PLAZA
REMERSON
FLAMINGO
PREMIER
RIVER VIEW
GOLDEN
SAXONY
WADLERS
PECKLER



Geography

Sullivan County is a 968-square-mile rural county in New York State located approximately 90 miles northwest of New York City in the Catskill Mountains. Its western border is shared with Pennsylvania and is marked by the Delaware River. Neighboring counties include Delaware County to the north, Ulster County to the east and Orange County to the south. In addition to the Delaware River, notable features include the Catskill Park in the northeast, the Shawangunk Ridge and Bashakill Wetlands in the southeast, and farmland in the western and northwestern portion of the County[1].

[1] Sullivan County NY Wikipedia page

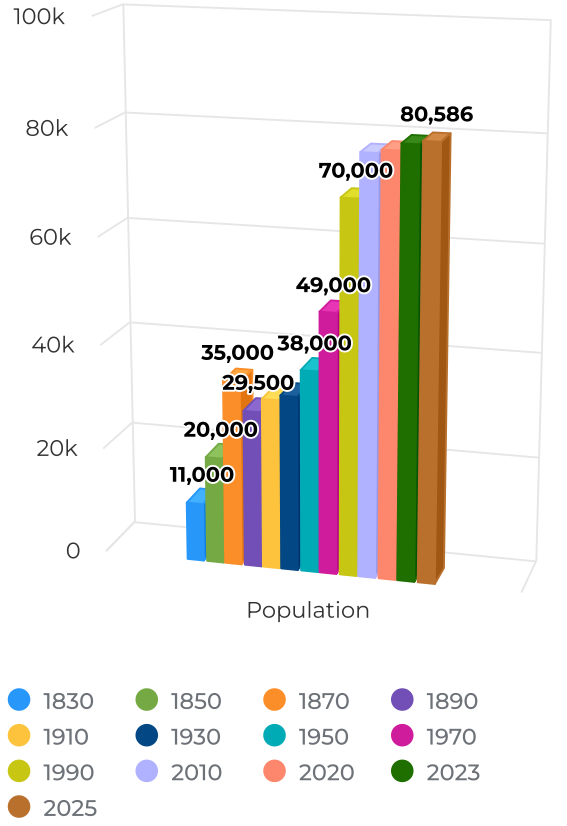


Population

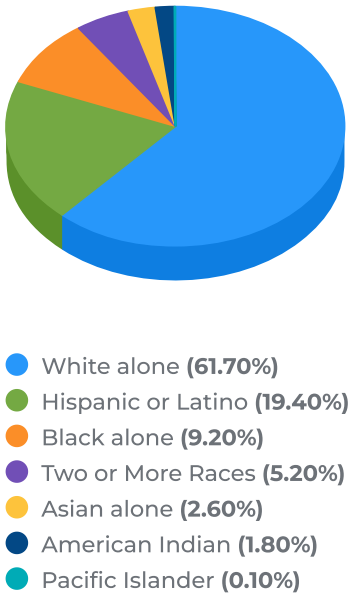
As of the 2025 U.S. Census estimates, Sullivan County has a full-time population of 80,586. This number is estimated to triple during the summer season, when the County experiences an influx of second homeowners and vacationers. The median household income was $72,382 from 2020-2024, and 18.7% of the population was estimated to live below the poverty level for the same period. There were a total of 51,662 housing units in the County, and the homeownership rate was 67.4%.

In the early days of Sullivan County, the population was at around 6,100 residents. That number slowly grew as manufacturing and tourism developed. In 2025, the U.S. Census estimated a population of 80,586 with 58.9% of the population as working age (between 16 and 64).

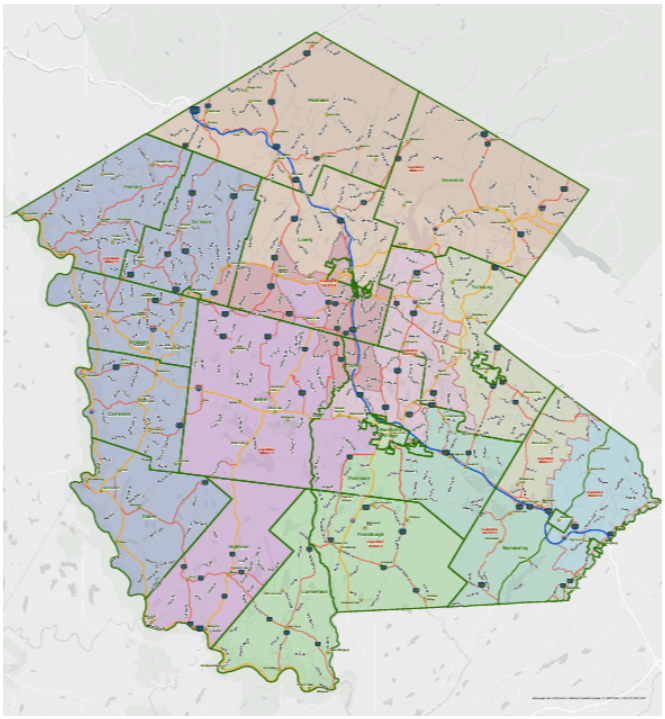
Sullivan County Population 1810-2025



Population by Race 2025



Education



With 8 school districts, making up 21 schools and servicing over 10,000 students, Sullivan County has a well-oiled infrastructure for Kindergarten to Grade 12 education. Sullivan County Community College enrolls an average of 1,600 students at any time with 71% of these students representing County residents. According to the 2025 U.S. Census estimates, 87.9% of the population of Sullivan County have a high school diploma or higher, with 30.1.0% of the population obtaining a bachelor' degree or higher[1].

[1] New York Schools statistics

Transportation

Our County Transportation Department offers open public transportation with two round-trip runs to various County hot spots on Thursdays and Fridays[1]. In 2020, those services were expanded to include Move Sullivan, a service that offers 72 stops between its four routes and express and local routes. This service operates Monday through Friday. There are also several local taxi companies as well as medical transportation services available. A Shortline bus station servicing several locations within New York State is located in Monticello[2], home of the County seat, and NJ Transit rail services are available in nearby Orange County, approximately 27 miles away[3]. Given that Sullivan County is fairly rural, having the means to provide your own transportation is the best way to get around the County. Mean travel time to work is 29.2 minutes, just under the New York State mean travel time of 32.3 minutes.

[1] Sullivan County Government

[2] CoachUSA

[3] NJ Transit

Government

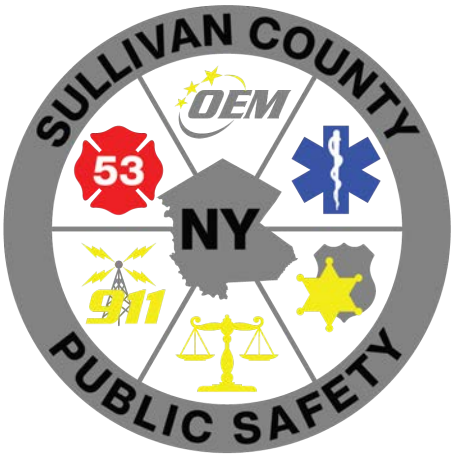
The Sullivan County Charter currently provides for a government consisting of nine elected County Legislators, each representing one legislative district within the County. The nine-member board of legislators appoints a County Manager to oversee the day-to-day County operations. County departments each fall into one of eight divisions, which are overseen by a Commissioner who reports directly to the County Manager:

1. Human Resources – Commissioner Julie Diescher
2. Community Resources – Commissioner Laura Quigley
3. Information Technology Services – Commissioner Lorne Green
4. Public Works – Commissioner Edward McAndrew
5. Public Safety – Acting Commissioner Ryan Fridlich
6. Planning and Environmental Management – Commissioner Heather Brown
7. Social Services – Commissioner Giselle Steketee
8. Management and Budget — Commissioner Anna-Marie Novello

The County Manager directly oversees the Purchasing Office, which does not fall into any divisions mentioned above.

The County Manager, with the assistance of his Commissioners, Elected Officials, those appointed by the Legislature and Department Heads, must ensure that County Operations are functioning in a manner that is consistent with the policy established by the County Legislature. An organizational chart of County operations is provided in the following section.

Public Safety



In the area of public safety, Sullivan County has 40 fire departments and a 911 Call Center. There are 15 EMS agencies handling 27,000 calls per year, with 1 company providing Medivac services with an average of 70 completed flights per year. There are 4 local police departments and 1 sheriff's office[1].

The County has contracted with Senior Care to provide 4 "fly cars" - SUVs that carry EMTs or paramedics but do not transport patients. Each car will have an EMT assigned to it 24/7. Two vehicles are capable of Basic Life Support (BLS, giving immediate care at the scene in order to stabilize and support patients through basic techniques like CPR or AEDs (automated external defibrillators) until help arrives). Two are capable of Advanced Life Support (ALS, providing advanced airway management, IV access, medication administration, and advanced cardiac life support). This was a major step in addressing the ongoing emergency medical services (EMS) shortage and began in 2025.

The Sullivan County District Attorney's Office currently employs one elected District Attorney with 10 Assistant District Attorneys. These attorneys are responsible for the prosecution and investigation of all criminal offenses within the County. Crime prevention, through public education and public speaking at schools and community gathering to educate and make residents aware of matters of public importance which impact their safety, are also of primary concern to the District Attorney's office.

[1] Sullivan County, NY police, fire and EMS departments by Google maps

Arts, Culture & Entertainment



Sullivan County is home to the original Woodstock site, now transformed into the Bethel Woods Center for the Arts since 2006. Their outdoor amphitheater houses several concerts throughout the summer season with a capacity of 15,000. An outdoor terrace stage space can hold up to 1,000 people. A year round museum exploring the 1969 Woodstock Music and Art Fair consists of audio/visual experiences, informative displays, and a collection of artifacts.

The Forestburgh Playhouse provides several Broadway quality shows featuring Actor's Equity performers throughout the summer season and has been in business since 1947. The Catskill Arts Society, founded in 1971 and located in Livingston Manor, is home to a gallery, 56 seat performance space, pottery studio and more. Classes are offered in music, theatre, dance and film. Since 1976, the Delaware Valley Arts Alliance (DVAA) has given artists a platform to share their voice, whether it's in their galleries, on their stages or at their festivals. They fund local creatives and cultural organizations through their role as the Arts Council of Sullivan County.

The North American Culture Library or NACL Theatre, is a professional, non-profit theatre arts company that has developed 20 original ensemble theatre productions and countless public spectacles, located in Highland Lake. Nesin Cultural Arts in Monticello supports artistic growth providing year round education programs in music, dance and visual arts and presents the professional Sullivan County Chamber Orchestra (SCCO) Concert Series. The Hurleyville Arts Centre offers weekly movies, yoga classes, live performances and family programs, in a beautiful state of the art building located in the downtown Hurleyville.

Outdoor recreation opportunities exist in the form of hiking trails, local parks, a ski hill, several farms, rail trails and historical sites, such as the Stone Arch Bridge and Fort Delaware Museum of Colonial History[1].

[1] Sullivan County Visitor's Association

Economic Outlook

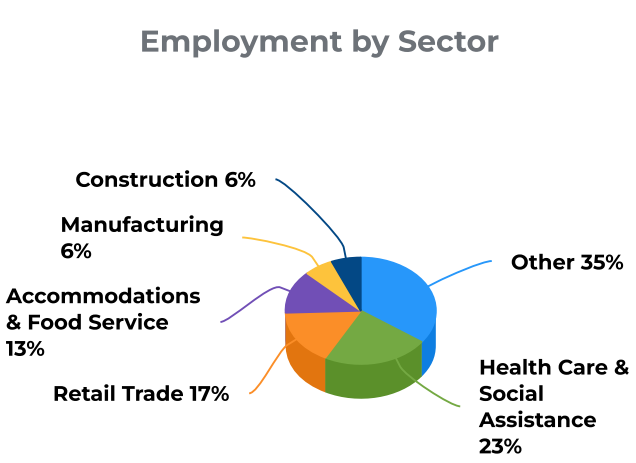
The 2024 U.S. Census estimated a civilian labor force of 58.9% of the total population of Sullivan County or 47,465 people. Total retail sales per capita were $14,538. New York State Department of Labor statistics indicate that Sullivan County has a lower rate of unemployment compared with other Counties within the state at a range of 3.8% unemployed [3]. A look at private sector jobs by area in New York State indicate that Sullivan County is gaining jobs faster than the state rate of between 0.9% and 1.3%[1].

The 2026 assessed values for property in Sullivan County totaled $6 billion with a 2027 estimated property tax revenue of $97.3 million expected[2].

Employment by sector is broken down as follows:

[1] U.S. Census
[2] Sullivan County 2025 Assessment Rolls

[3] Trading Economics



	Wages	Employment
Private Sector	**$28,384**	**19,300**
Manufacturing	$29,006	1,200
Construction	$36,366	1,200
Agriculture	$28,816	300
Mining	$49,349	100
Utilities	NA	NA
Wholesale Trade	$36,881	600
Retail Trade	$22,968	3,200
Transportation & Warehousing	$25,054	500
Information	$36,982	200
Finance & Insurance	$56,228	900
Real Estate: Rental & Leasing	$19,953	400
Professional & Technical	$29,297	600
Management of Companies	$43,100	200
Administrative & Waste Services	$24,779	500
Educational Services	$14,454	200
Health Care & Social Assistance	$33,063	4,400
Arts, Entertainment & Recreation	$21,010	600
Accommodation & Food Services	$16,033	2,500
Other Servcies	$18,739	1,200
Government Sector	**$43,807**	**6,300**
Federal	$44,220	200
State	$56,707	1,200
Local	$40,679	4,900

Healthcare

Two hospitals in the area provide 24 hour emergency departments. Garnet Health Medical Center - Catskills has 2 locations, Harris and Callicoon.

Location	Patients/Year	Delivered by Ambulance
Harris	28,500	7,200
Callicoon	3,600	300

The Sullivan County Department of Public Health provides a variety of programs and health related services in Sullivan County. Sullivan County Public Health Services works within the framework of the Ten Essential Public Health Services, from the National Public Health Performance Standards which outline the type of work expected of public health departments throughout the U.S. (Centers for Disease Control):

1. Monitor health status to identify and solve community health problems.

2. Diagnose and investigate health problems and health hazards in the community.

3. Inform, educate, and empower people about health issues.

4. Mobilize community partnerships and action to identify and solve health problems.

5. Develop policies and plans that support individual and community health efforts.

6. Enforce laws and regulations that protect health and ensure safety.

7. Link people to needed personal health services and assure the provision of health care when otherwise unavailable.

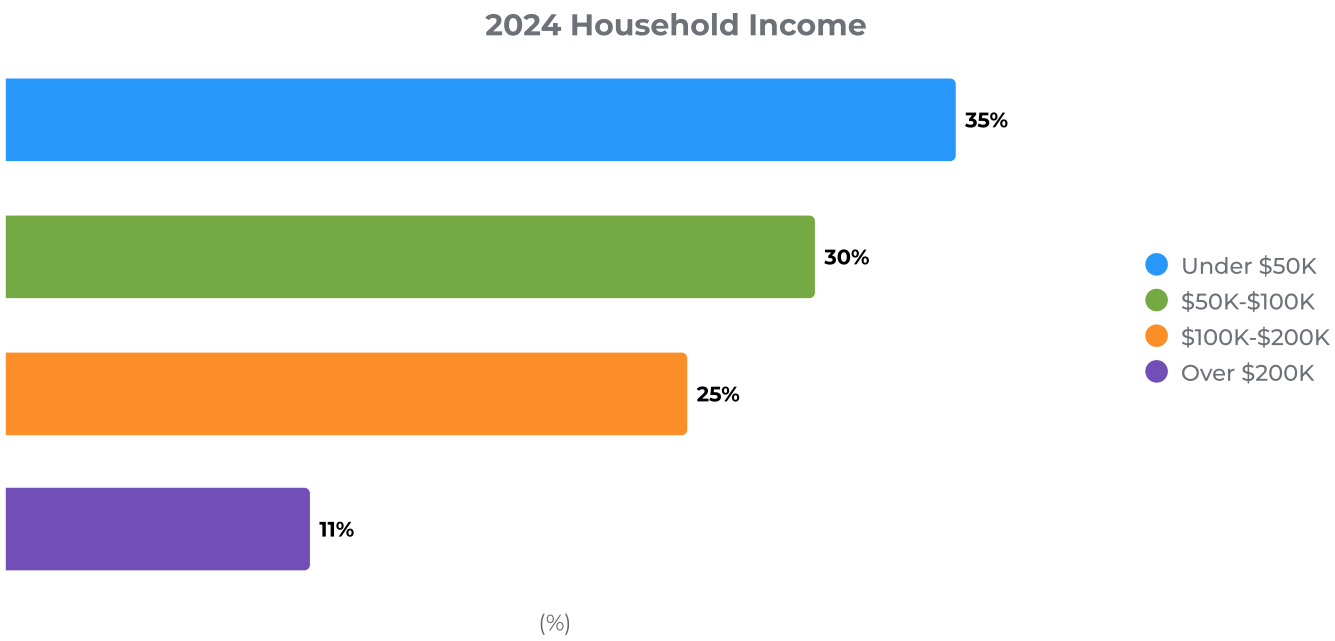
8. Assure competent public and personal health care workforce.

9. Evaluate effectiveness, accessibility, and quality of personal and population-based health services.

10. Research for new insights and innovative solutions to health problems[1].

[1] Sullivan County Government

Income

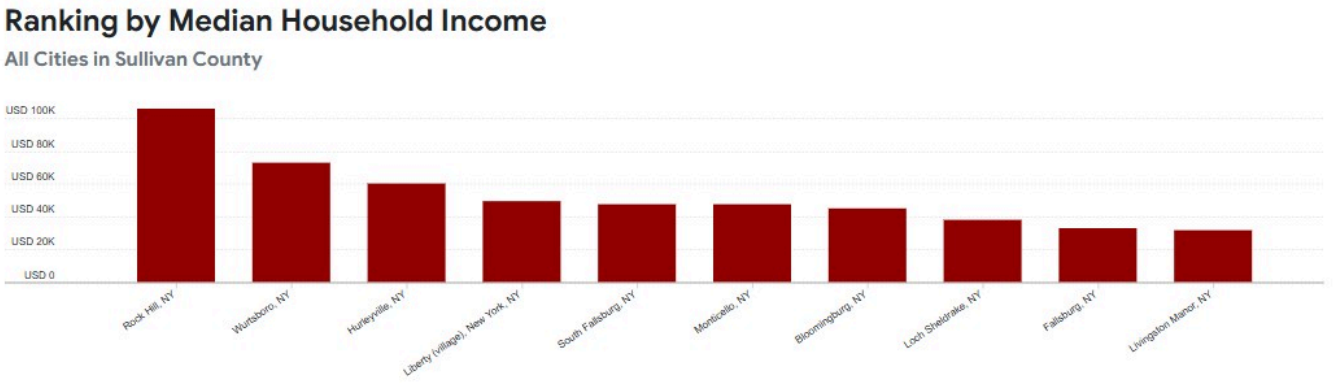


Per capita income for Sullivan County is $42,334 with the median household income at $72,382. The poverty rate is 18.7% within the County, while the New York State poverty rate was 13.6% in 2018. Poverty status is determined by comparing annual income to a set of dollar values that vary by family size, number of children and the age of the household. If a family's before-tax income is less than the dollar value of their threshold, then that family and every individual in it are considered to be in poverty. For people not living in families, poverty status is determined by comparing the individual's income to his or her poverty threshold[1].

Household demographics with relation to income are as follows:

[1] U.S. Census

Median Household Income by Location



Rank	City	USD
1	Rock Hill, NY	105,750
2	Wurtsboro, NY	72,500
3	Hurleyville, NY	60,417
4	Liberty (village), New York, NY	49,125
5	South Fallsburg, NY	47,566
6	Monticello, NY	47,464
7	Bloomingburg, NY	45,083
8	Loch Sheldrake, NY	38,207
9	Fallsburg, NY	32,679
10	Livingston Manor, NY	31,560

Source: Data Commons

Readers Guide

This 2027 Tentative Budget Executive Summary represents a supplement, intended to be used in conjunction with the 2027 Tentative Budget Detail, and meant to supply a rounded understanding of the workings of the Sullivan County Government. The summary below describes each section of the book to help the reader find and understand the information contained within.

Organization of the Budget Book

Executive Summary — Provides information about Sullivan County with regard to the geography, population, etc. It is meant to give the reader an overview of the area itself.

County Org Chart — Illustrates the structure of the County, outlining various departments and who they report to.

Budget Overview — This section goes over the budget process, including an explanation of fund structures and through the process behind budget development. A strategy map outlines the priorities and issues for 2027 and clarifies the reasoning behind some of the spending for 2027. Included in the Budget Overview section are the following:

1. Strategy Map
2. Priorities and Issues
3. Budget Calendar and Timeline
4. Budget Adoption and Amendment Process
5. Sullivan County Fund Structure & Categories
6. Financial policies

Fiscal Summary- A breakdown and discussion of appropriations and revenues will be found here along with various financial reports. The Sullivan County Assessor's Exemption impact report is shown in this section, along with authorized positions and employee counts and any debt that the County is managing.

Department Summaries- An overview of each department by division, with the 2027 Tentative revenues and expenses, position counts and performance measures can be found here.

Glossary- The glossary can be found at the end of the book and is meant to clarify the meaning behind terminology commonly used in the world of budgeting, government and finance.

Demographics

Population

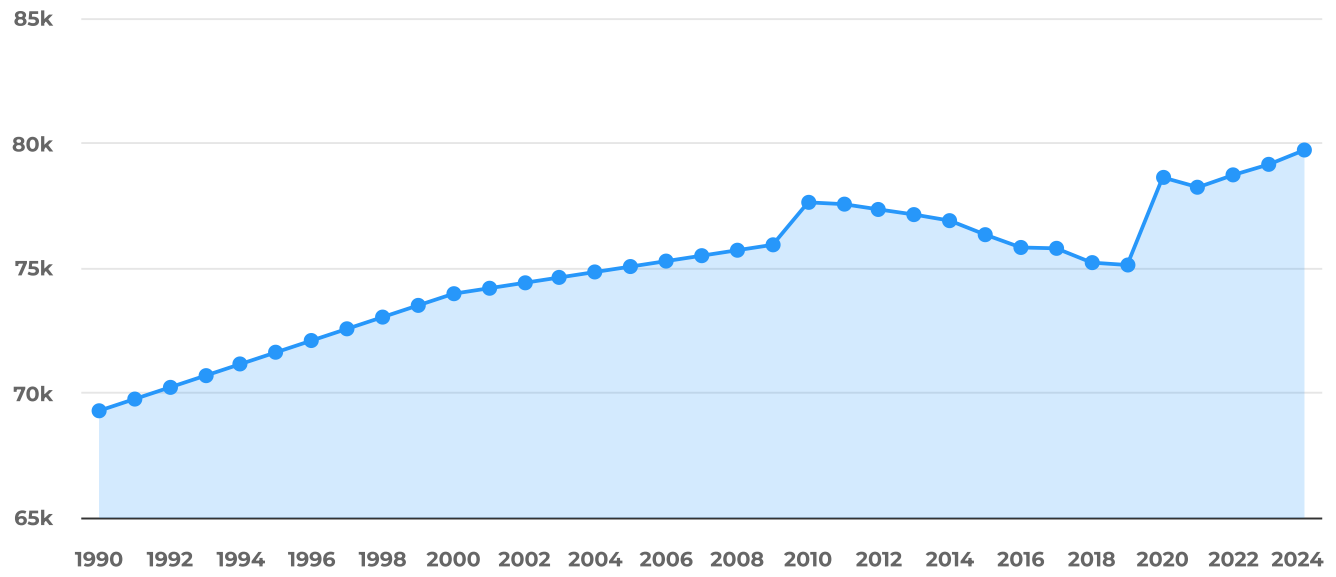
TOTAL POPULATION

79,721

0.73%
vs. 2023

GROWTH RANK

3 out of 63 Counties in New York



** Data Source: U.S. Census Bureau American Community Survey 5-year Data and the 2020, 2010, 2000, and 1990 Decennial Censuses*

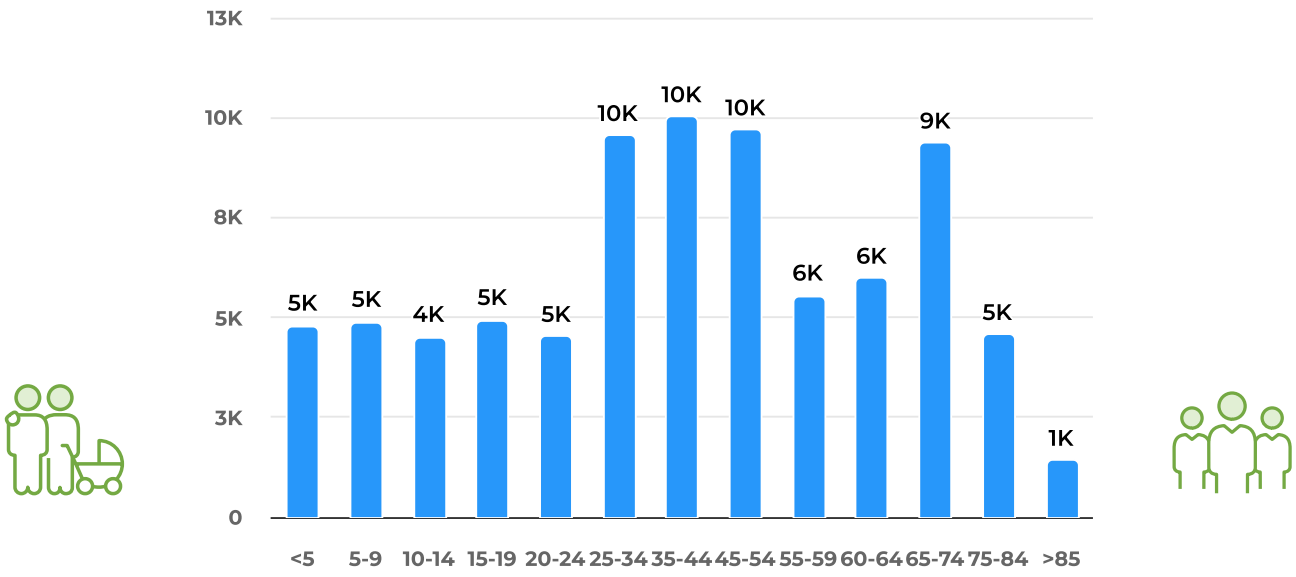
DAYTIME POPULATION

75,147

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

** Data Source: American Community Survey 5-year estimates*

POPULATION BY AGE GROUP



Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

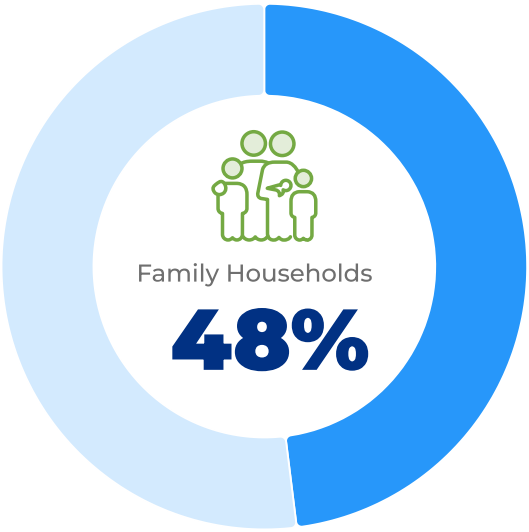
** Data Source: American Community Survey 5-year estimates*

Household

TOTAL HOUSEHOLDS

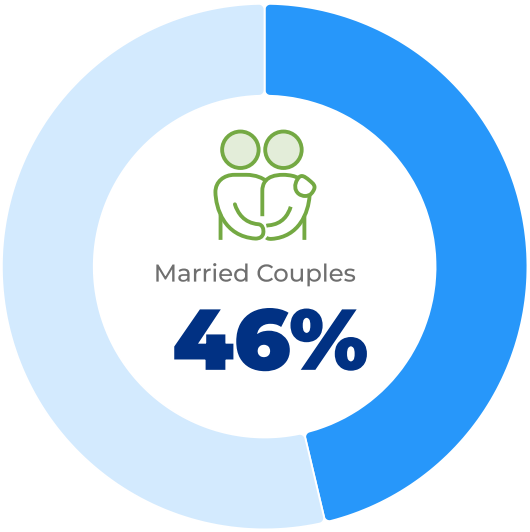
31,434

Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



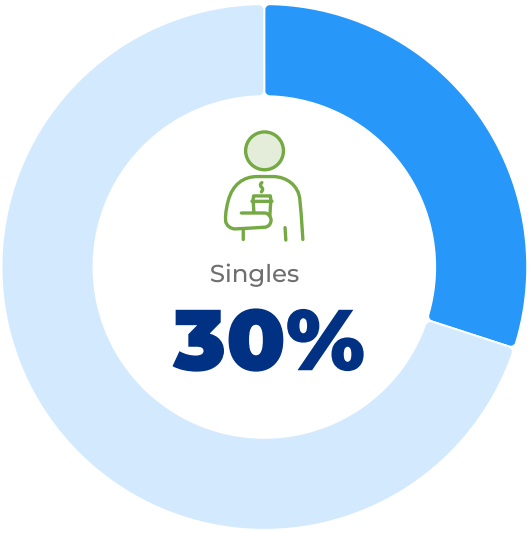
-1%

lower than state average



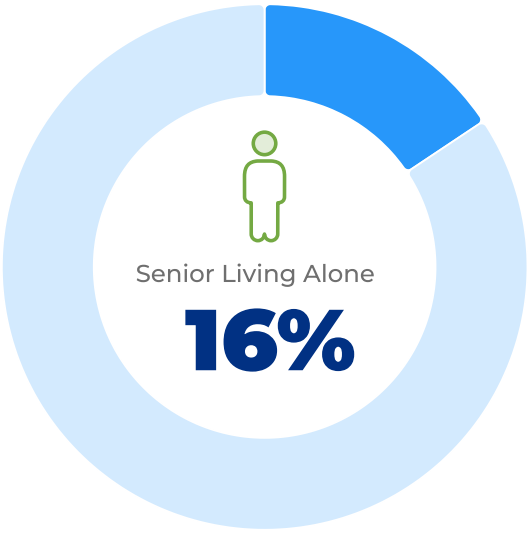
5%

higher than state average



1%

higher than state average



20%

higher than state average

** Data Source: American Community Survey 5-year estimates*

Economic

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



HOUSEHOLD INCOME

Above $200,000

11%

-34.98%
lower than state average

Median income

$72,382

-15.81%
lower than state average

Below $25,000

16%

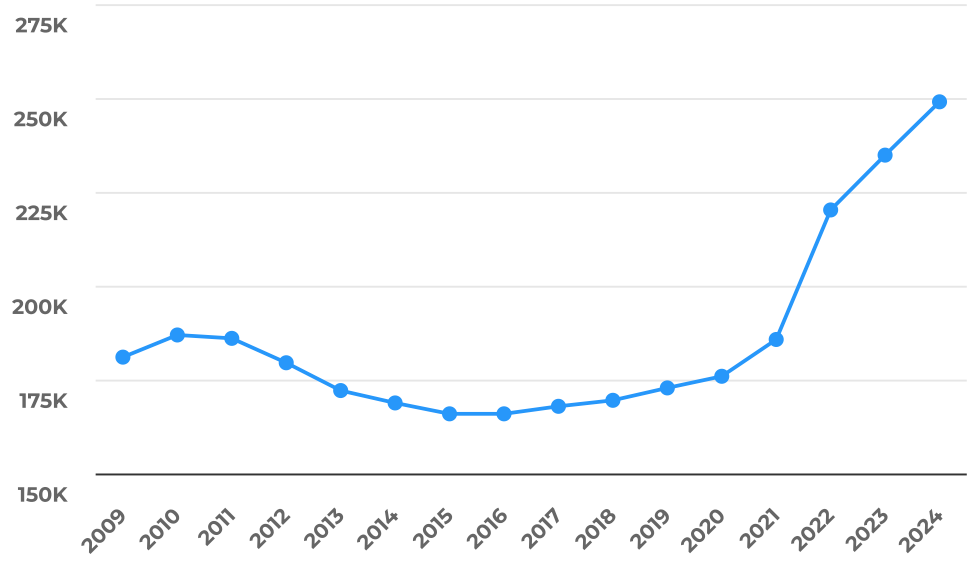
-2.17%
lower than state average

** Data Source: American Community Survey 5-year estimates*

Housing

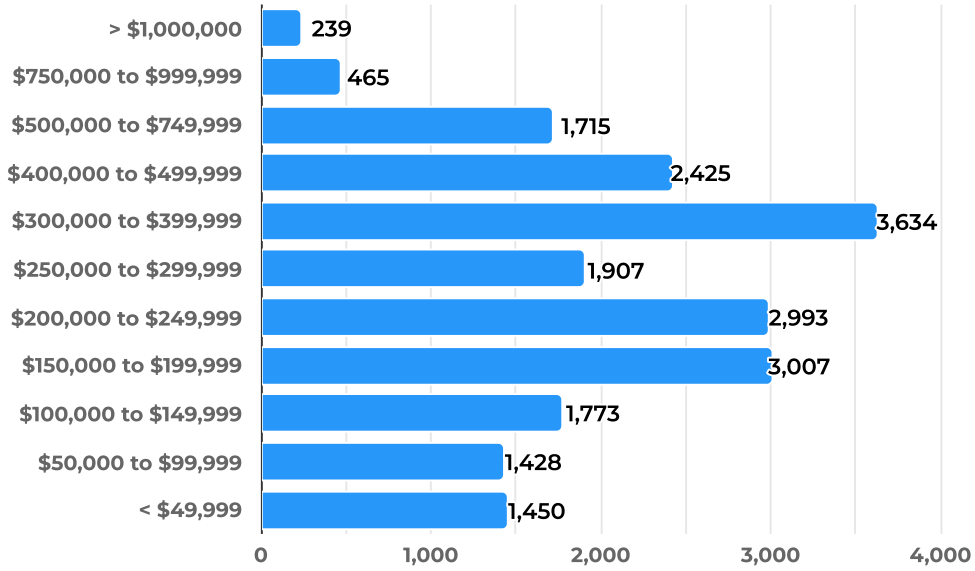
2024 MEDIAN HOME VALUE

$249,000



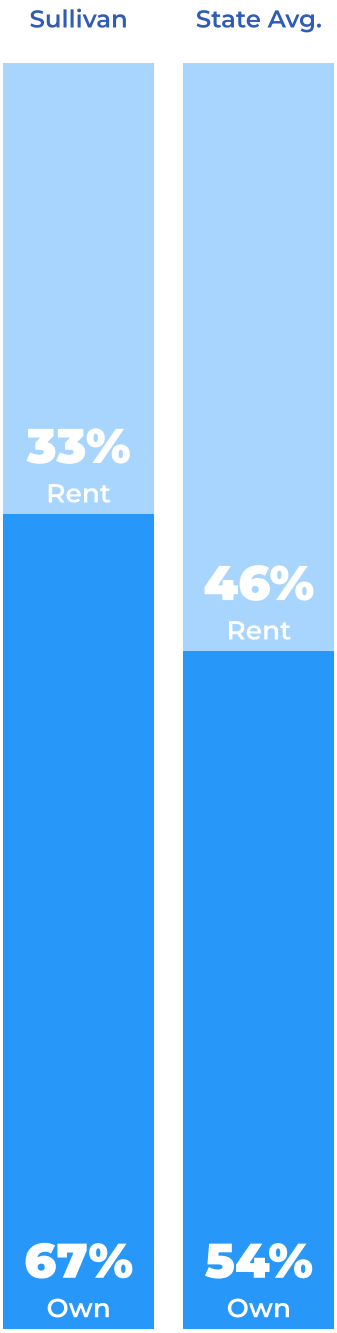
** Data Source: 2024 US Census Bureau, American Community Survey. Home value data includes all types of owner-occupied housing.*

HOME VALUE DISTRIBUTION



** Data Source: 2024 US Census Bureau, American Community Survey. Home value data includes all types of owner-occupied housing.*

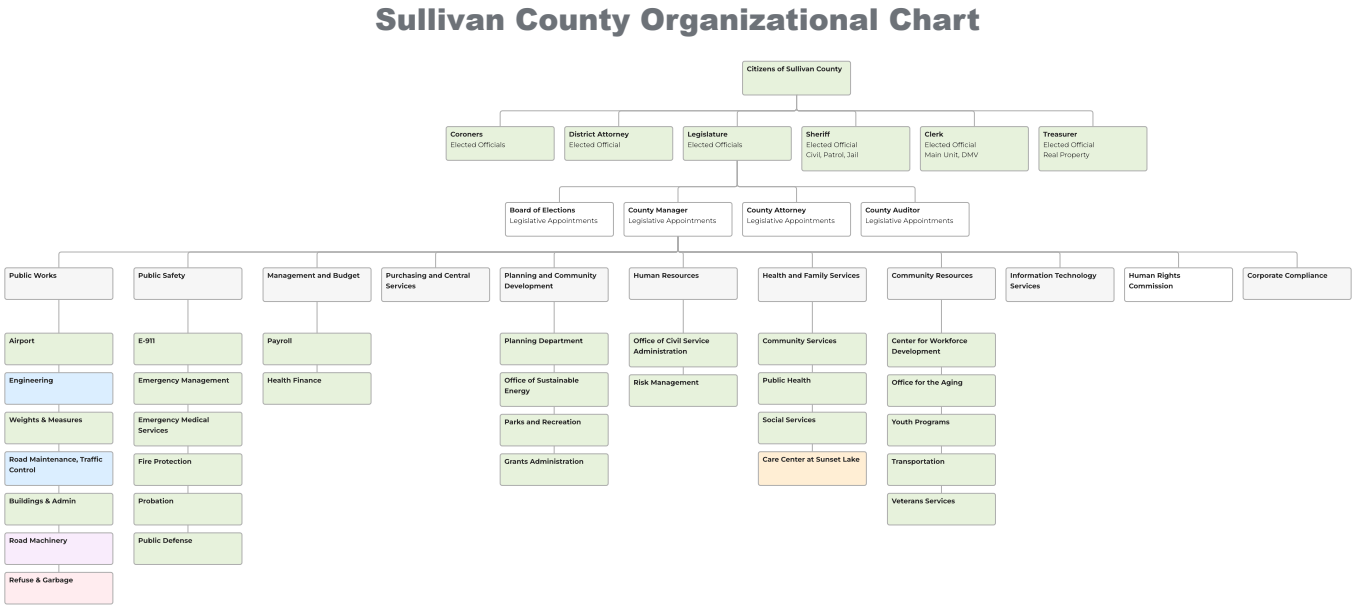
HOME OWNERS VS RENTERS



** Data Source: 2024 US Census Bureau, American Community Survey. Home value data includes all types of owner-occupied housing.*

County Government Organization Chart

1. The Org Chart is sorted in hierarchy, to illustrate the structure of County government. Towards the top, you can see elected officials report to the Citizens of Sullivan County. Under that are positions appointed by those elected parties. Commissioners and Line Departments report up to the County Manager's office.
2. The colors represent the 5 funds currently utilized by Sullivan County where employees are housed. The majority of expenses are paid through the General Fund which is why the majority of departments are shown in green boxes. Blue boxes represent the County Road Fund (D), the pink box indicates the Refuse and Garbage Fund (CL), the purple box represents the Road Machinery Fund (DM) and the orange box represents the Enterprise Fund (EI).
3. Two larger segments of Sullivan County are Public Works and the Care Center at Sunset Lake. These two entities make up four funds shown. Public Works has some departments where appropriations are paid from the General Fund, but others use the Refuse and Garbage Fund, County Road Fund and Road Machinery Fund. The Care Center at Sunset Lake uses the EI Fund. This is an Enterprise Fund, meaning that it's run like a business and self-supporting for revenues and expenses.



Sullivan County Fund Structure & Categories

A. **Governmental Funds:** Governmental funds are those through which most general government functions are financed. The acquisition, use of balances of expendable financial resources, and the related liabilities are accounted for through governmental funds. The following are the County's Major governmental funds:
   a. **General Fund:** The general fund constitutes the primary operating fund of the County and is used to account for and report all financial resources not accounted for and reported in another fund.
   b. **Special Revenue Funds:** Special Revenue Funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.
      i. **County Road Fund:** The County road fund is used to account for the maintenance and repair of County roads and bridges and snow removal costs, as defined in New York State Highway Law, and is funded by New York State Revenue and local support.
      ii. **Refuse and Garbage Fund:** The refuse and garbage fund is used to account for the activity of the County's solid waste operations, and is funded primarily by user fees.
   c. **Capital Projects Fund:** The capital projects fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlay, including the acquisition or construction of major capital facilities and other capital assets, other than those financed by proprietary funds.

   The following are the non-major governmental funds:

   d. **Special Revenue Funds:** Special Revenue Funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.
      i. **Road Machinery Fund:** The road machinery fund is used to account for the purchase, repair and maintenance of highway machinery, tools and equipment for the construction, purchase and maintenance of buildings for the storage and repair of highway machinery and equipment.
      ii. **Community Development Fund:** The community development fund is used to account for projects financed by entitlements from the U.S. Department of Housing and Urban Development.
      iii. **Debt Service Fund:** The debt service fund is provided to account for and report financial resources that are restricted, committed, or assigned to expenditures for principal and interest and for financial resources that are being accumulated for principal and interest maturing in future years.

B. **Proprietary Funds:** Proprietary funds include enterprise and internal service funds.

   a. **Enterprise Funds:** Enterprise funds are used to account for operations that are financed and operated in a manner similar to private enterprises or where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is necessary for management accountability. Enterprise funds are used to account for operations that provide services to the public.
      i. **Sullivan County Adult Care Center:** The Adult Care Center is a skilled nursing facility established and operated under provisions of Article 6 of the General Municipal Law.
      ii. **Sullivan County Tobacco Asset Securitization Corporation:** The Sullivan County Tobacco Securitization Corporation holds bonds that are payable by revenues from tobacco manufacturers that participated in the Master Settlement Agreement.
   b. **Internal Service Funds:** Internal service funds are used to account for those operations that provide services to other departments or agencies of the government, or to other governments, on a cost reimbursement basis.
      i. **Workers' Compensation Benefits Fund:** The Workers' Compensation Fund is used to account for the revenues and expenses of all the participating jurisdictions in the plan.
      ii. **Self-Insured Dental Fund:** The Self-Insured Dental Fund is used to account for the expenses and revenues of the County's dental plan for employees.

c. **Fiduciary Funds:** Fiduciary funds are used to account for assets held by the County in an agency capacity on behalf of others.
    a. **Trust and Agency:** The trust and agency fund is used to account for payroll withholdings and various other deposits that are payable to other individuals or entities.

Funds Subject to Appropriation

The Sullivan County operating budget includes the General Fund (A), County Road Fund (D), Refuse and Garbage Fund (CL), Road Machinery Fund (DM), Debt Service Fund (V), and the Sullivan County Adult Care Center Fund (EI). The Workers' Compensation Fund budget is adopted by the Legislature separate from the operating budget. The Sullivan County Tobacco Asset Securitization Corporation has a board, separate and distinct, from the Sullivan County Legislature, which adopts their own budget on an annual basis. The Community Development Fund budget is determined by grant related revenue that is accepted through resolution by the Sullivan County Legislature. The Capital Project Fund budget is determined by the adoption of the capital plan and through bond resolutions or transfers of money from other funds.

Basis of Budgeting

The governmental funds (A, D, CL, DM, and V) are budgeted and recorded in the financial statements based upon the modified accrual basis of accounting. Revenue is recognized as soon as they are both measurable and available. Revenue is considered to be available when it is collectible within the current period or soon enough thereafter to pay liabilities of the current period. A ninety day availability period is used for revenue recognition for all governmental fund revenue except property taxes. Property taxes are considered to be available if collected within sixty days of the fiscal year end. Expenditures generally are recorded when a liability is incurred. However, certain expenditures, such as debt services expenditures, compensated absences, certain pension costs, landfill closure costs, certain claims and post-employment benefit obligation are recorded only when payment is due.

The proprietary fund (EI) is budgeted on a modified accrual basis of accounting. The audited financial statements are recorded on a full accrual basis. The budget does not appropriate money for future debt service payments, the unfunded portion of post-retirement benefits, future pension obligation, and depreciation. Under a full accrual basis of accounting, revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

Financial Policies

Capital Budget and Planning

The Sullivan County Legislature has adopted a Capital Planning & Budget Policy (resolution 322 of 2007) which shall be a plan of capital projects proposed to be undertaken during the succeeding six-year period.

Policy:

- The County Manager shall annually cause the Capital Program to be prepared and shall submit said Capital Program to the County Legislature together with the Tentative Budget.
- The Capital Program shall be a plan of capital projects proposed to be undertaken during the succeeding six-year period.
- The Capital Program shall be arranged in such a manner as to indicate the order of priority of each project, and to state for each project:
    - a description of the proposed project and the estimated total cost thereof;
    - the proposed method of financing, indicating the amount proposed to be financed by direct budgetary appropriation or duly established reserve funds; the amount, if any, estimated to be received from the federal and/or state governments; and the amount to be financed by the issuance of obligations, showing the proposed type or types of obligations, together with the period of probable usefulness for which they are proposed to be issued;
    - an estimate of the effect, if any, upon operating costs of the municipal corporation within each of the three fiscal years following completion of the project.
- The Tentative Budget shall include the amount proposed for the Capital Program to be financed by direct budgetary appropriation during the fiscal year to which such Tentative Budget pertains.
- There shall be included in the budget message, if any, a general summary of the financial requirements for the Capital Program for the fiscal year to which the budget message relates. Additional comments and recommendations of any other board, officer or agency may also be included in the budget message.
- The County Legislature shall annually, as applicable, adopt the Capital Program after review and revisions, if any. The provisions of any law relating to a public hearing on the tentative budget, and to the adoption of the budget, shall apply to the Capital Program.
- At any time during the fiscal year for which the Capital Program was adopted, the County Legislature by the affirmative vote of a majority of its total membership, may amend the Capital Program by adding, modifying or abandoning capital projects, or by the affirmative of two-thirds of its total membership, may modify the methods of financing. No capital project shall be authorized or undertaken unless it is included in the Capital Program as adopted or amended.
- Nothing in this section shall be construed to authorize the County to incur indebtedness for which obligations may be issued except as provided by the Local Finance Law.

Debt Management & Investment

The Sullivan County Legislature has adopted an Investment and Debt Management Policy (resolution 180 of 2013) which aims to standardize and support the issuance and management of debt by the County of Sullivan (“County”). Their primary objective is to establish conditions for the use of debt and to create procedures and policies that minimize the County’s debt service and issuance costs, maintain the highest practical credit rating, and provide full and complete

financial disclosure and reporting. The policies apply to all general obligation debt issued by the County.

Purpose:

The County recognizes that the foundation of any well-managed debt program is a comprehensive debt policy. A debt policy sets forth the parameters for issuing debt and managing outstanding debt. It provides guidance to decision makers regarding the timing and purposes for which debt may be issued, types and amounts of permissible debt, methods of sale that may be used and structural features that may be incorporated. The debt policy should recognize a binding commitment to full and timely repayment of all debt as an intrinsic requirement for entry into capital markets. Adherence to a debt policy helps to ensure that a government maintains a sound debt position and that credit quality is protected. Adoption of and compliance with a sound debt policy bestows significant benefits including:

- The enhancement of the quality of decisions by imposing order and discipline;
- The promotion of consistency and continuity in decision making;
- The expression and demonstration of commitment to long-term financial planning objectives;
- The enhancement of the County's profile and recognition and for fiscal responsibility by the rating agencies and the general public in reviewing the credit quality of the County.

Fund Balance

The Sullivan County Legislature has adopted a Fund Balance Policy (resolution 388 of 2021) which targets a specific fund balance level in the General Fund to ensure accounting and fiscal stability. The fund balance policy is important because:

- Fund balance size and stability are important factors to credit markets when they determine the credit rating of Sullivan County debt instruments, which in turn affects the interest rate that taxpayers must pay for borrowed funds for many years;
- An adequate fund balance enables the County to respond to unforeseen negative events and to level out the impact of those events on taxpayers and service-delivery recipients;
- An adequate fund balance makes possible a cash position that is viewed by credit markets as healthy and avoids unnecessary staff time for accounting;
- Adequate reserves avoid the costs of borrowing, and generate interest earnings;
- Fund balance policy should ensure the County maintains adequate fund balance and reserves to provide the capacity to provide sufficient cash flow for daily financial needs, and to provide adequate reserves to offset significant economic downturns or revenue shortfalls.

All of the above results in lower taxes over the long run. Proposals to reduce the fund balances below target levels in order to avoid higher taxes should always be viewed in this light, lower taxes once can mean repeated future tax increases.

Policy:

- When resources have been spent, the County deems that they have been first spent from the highest constraint level available; therefore, they are considered to have been spent in the following order: restricted, committed, assigned and unassigned.
- The County will maintain an adequate fund balance in its general fund to provide flexibility and to mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures), to ensure stable tax rates, to provide for one time opportunities, and to retain favorable credit ratings. The County will endeavor to maintain assigned and unassigned fund

balances in its general fund of 2 months of regular general fund operating expenditures including appropriations for transfers to the County Road and Road Machinery Funds.
- The actual level of fund balance in the County's general fund is determined in its annual financial statement, several months after the end of the fiscal year. The County's budgeting process, which culminates both in the establishment of the following year's tax rate and the use of any appropriated fund balance, begins approximately two years in advance of the financial statement that will show the budgets results. Because of this time lag and because of the uncertainties of the budgeting process (such as the amounts of appropriated fund balance actually used each year), it is not possible to guarantee in advance a specific level of fund balance at the close of any fiscal year.

Operating Budget

The County must adopt an operating budget no later than December 20th of the year immediately preceding the fiscal year for which the document is developed. The Operating Budget is developed with the following guidelines:

- Maintain at least 2 months of regular general fund operating expenses in accordance with the adopted Fund Balance Policy.
- The County will rely on internally generated funds and/or grants and contributions from other governments (i.e. federal, state and local) to finance its capital needs whenever available. Debt will be issued for a capital project when it is an appropriate means to achieve a fair allocation of costs between current and future beneficiaries.
- Adopt operating budgets that are balanced and that limit the reliance of one-shot revenues to fund ongoing expenditures.

- Continually address fees for services to ensure that they are adequately funding operations.
- Strive to submit a budget that is at or lower than the New York State imposed Tax Cap.
- Budget revenues and expenses conservatively, so as to not create budget shortfalls.

Long-Range Financial Planning

Long range financial planning allows the County to evaluate the long term impacts of present day decisions. Long range financial planning is achieved through the following:

- Include a 6 year multiyear budget as part of the Tentative Operating Budget, incorporating projected revenues and expenses and debt service costs associated with the Tentative Capital Budget.
- Include a 6 year multiyear capital budget as part of the Tentative Operating Budget.
- Maintain adequate fund balance levels in the General Fund in accordance with the adopted Fund Balance Policy.
- Analyze services provided by the County to determine where cost efficiencies and/or consolidation of services can be implemented.
- Analyze services provided to determine potential of shared services with other municipalities.
- Continually monitor the local, regional, and national economy to determine any potential impacts on economically sensitive revenues.
- Analyze the impact and affordability of debt issuance in relation to the New York State Constitutional Debt Limit.
- Analyze the impact and affordability of the tax levy in relation to the New York State Constitutional Tax Limit.
- Strive to adopt an operating budget that stays within the New York State Tax Cap while maintaining vital services.

Budget Adoption and Amendment Process

Operating Budget Adoption

The Sullivan County operating budget includes the General Fund (A), County Road Fund (D), Refuse and Garbage Fund (CL), Road Machinery Fund (DM), Debt Service Fund (V), and the Sullivan County Adult Care Center Fund (EI).

- During the month of June, operating budget instructions are sent to County departments and external agencies that receive County funding.
- During the month of July, operating budget requests from County departments and external agencies are received. External agencies have a deadline of September 30 to submit their budget requests to the County Manager, in accordance with Resolution 327 of 2016.
- The County Manager submits the outside agency requests to the Sullivan County Legislature at the same time that the Tentative Budget is submitted.
- During the month of August, September, and October, the County Manager and Management and Budget staff review budget requests and meet with departments to discuss their requests.
- The Sullivan County Charter requires that the County Manager file the tentative operating budget no later than Nov 15 of each year.
- The Sullivan County Charter requires that the Sullivan County Treasurer certify revenues for the upcoming budget year no later than October 21 of each year. If the Sullivan County Treasurer, County Manager, and Commissioner of Management and Budget disagree on the revenue estimates, a public hearing is required. After the public hearing, the Sullivan County Legislature is required to determine the estimate of revenues.
- During the period of November 1 through December 20, the Sullivan County Legislature, normally through the Management and Budget Committee, reviews the tentative budget. The Management and Budget Committee meet with commissioners, department heads, and external agencies to discuss their budget request and the County Manager's recommendation for their department or agency.
- The Sullivan County Legislature holds two public hearings on the tentative budget to obtain taxpayer comments.
- All line item changes are made through majority vote by the County Legislature.
- After the two public hearings and on or before December 20, the Legislature holds a meeting to consider the adoption of the budget.
- The County Legislature has established legal control of the budget at the departmental level of expenditures and revenues. Transfers within departments can be performed administratively so long as total revenues or total expenses are not increasing. Transfers that require increases in total revenues or total expenses require a majority vote of the Legislature.

Operating Budget Amendment Process

Throughout the year, departments may have a necessity to make changes to their budget as the need arises. As noted above, transfers within departments can be performed administratively so long as total revenues or total expenses are not increasing. Transfers that require increases in total revenues or total expenses require a majority vote of the Legislature.

Transfers within departments

Typically, a department will decide to move money from one budget area to another, to cover expenses. An example would be moving money from office supplies to advertising, once you know that you are finished with all advertising spending for the year and you have a surplus. This

can be accomplished via email to the Office of Management and Budget, with details regarding the “to” and “from” for the funds to be reallocated. No resolution is needed to make a change of this nature.

Transfers requiring increases in total revenue/expense

When a department needs to make a change to their adopted budget which will increase in expenses or revenues, a formal resolution is needed to accomplish this. A common example of monetary changes occurs when a department receives more revenue than expected. This will change their overall budget and need to be modified in order to properly convey the state of the department. The initial request will be sent to the Office of Management and Budget for review, then go on to the Management and Budget Committee of the Legislature. This will include the details regarding all general ledger changes for review. If the Management and Budget Committee approves the resolution, it will then go to the full Legislature for final approval.

Capital Plan Budget Adoption Process

- During the month of March, capital plan instructions are sent to County departments.
- During the month of May, the capital plan department requests are submitted to the Management and Budget office.
- The Sullivan County Charter requires that the capital plan department requests are submitted to the Sullivan County Legislature no later than June 1.
- During the months of July, August, September, and October, the Capital Planning and Budgeting Committee meet with commissioners, department heads, and external agencies to discuss their budget request.
- The County Manager includes the tentative capital budget in the operating budget submission to the Legislature.
- From the time the tentative budget is submitted through December 20, the Sullivan County Legislature, through the Capital Planning and Budgeting Committee, reviews the tentative capital budget. The Management and Budget Committee meet with commissioners and department heads to discuss their budget requests and the County Manager’s recommendation for their department.
- The Sullivan County Legislature holds two public hearings on the tentative capital budget to obtain taxpayer comments.
- All line item changes are made through majority vote by the County Legislature.
- After the two public hearings and on or before December 20, the Legislature holds a meeting to consider the adoption of the capital budget.
- The County Legislature has established legal control of the capital budget at the project level of expenditures. Transfers within projects can be performed administratively so long as total expenses do not increase. Transfers that require increases in total expenses require a two-thirds majority vote of the Legislature.

Budget Overview

Budgeting Wisely





A Challenging Situation

The 2027 Budget reflects the reality that sales tax revenues have steeply declined, estimating just $440,000 more will be collected in 2027 than was realized in 2022 - five years ago.

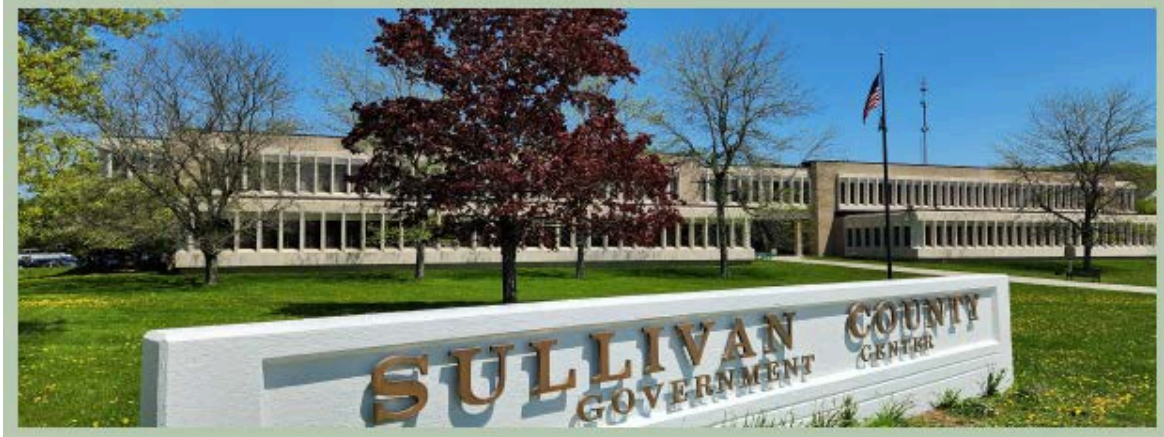


Bridging the Gap

Knowing the impact this Budget will have on taxpayers, the goal is to stay highly focused on cost control and prioritize only those projects - like roads & bridges - that are necessary to public safety and economic development. It's a strategic & thoughtful adjustment.

Sullivan COUNTY CATSKILLS
Mountains of Opportunities

2027 EXECUTIVE BUDGET SUMMARY
Presented by Joshua A. Potosek
Sullivan County Manager
October 16, 2026



Considerations for the 2027 Budget

The Sullivan County 2027 Tentative Budget was developed as sales tax revenues - recently well above historic norms - plunged precipitously. In 2024 we collected over $80 million and in 2027 we expect to collect around $71-$73 million.

It's not fiscally sustainable nor wise to repeat the use of $5.5 million of fund balance in 2026 to maintain operations, so the 2027 Budget proposes not touching General Fund fund balance at all.

These two factors alone account for 15.5% of the proposed property tax increase. Thus, we must remain very cautious about debt, yet continue to invest in our aging infrastructure, both in the near-term and through a long-term strategic plan.

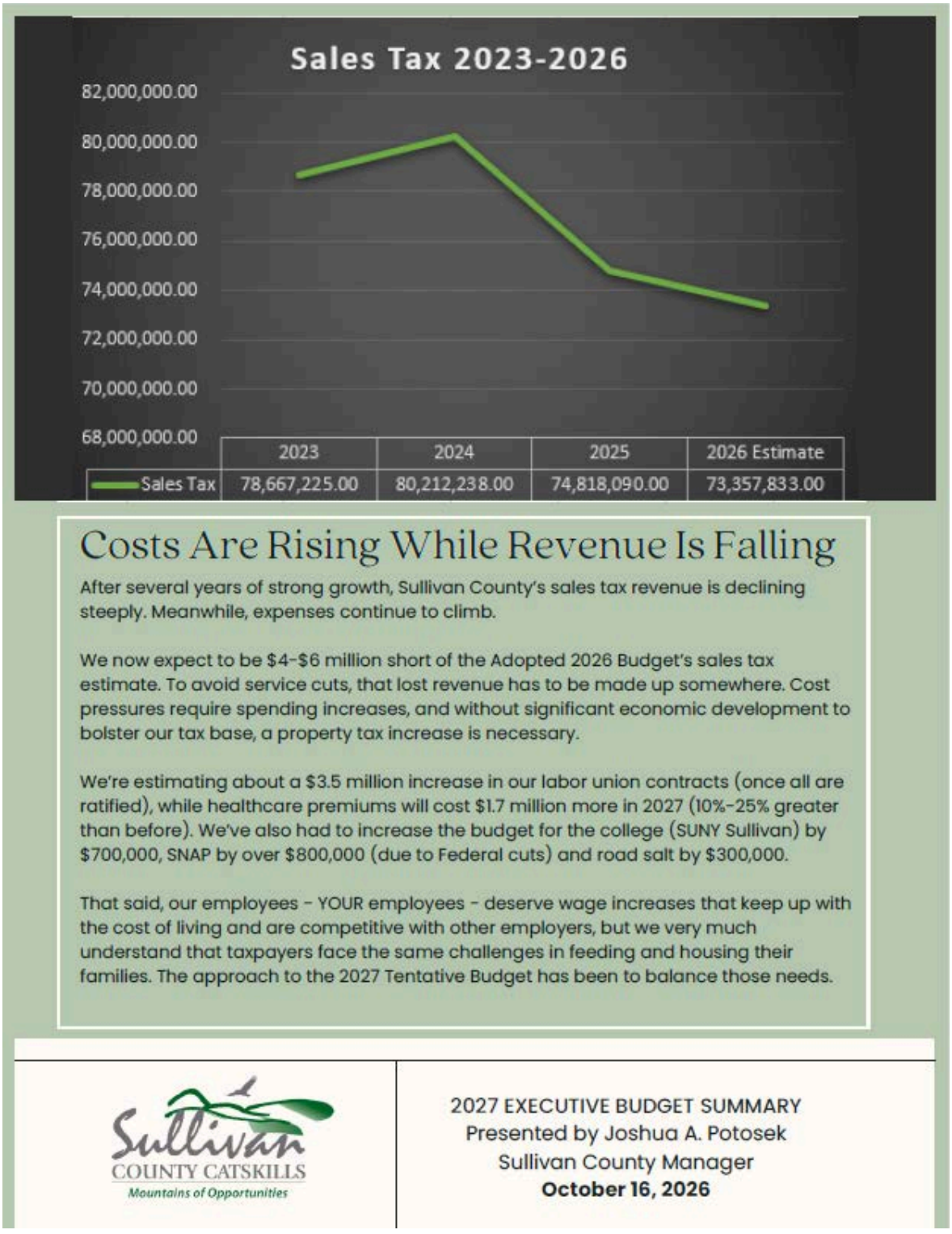
For 2027, a $299,886,220 Tentative Budget is proposed, which includes a 27.67% increase in the tax levy. This Tentative Budget does not include service cuts.

Originally, budget estimates indicated a tax increase of 35% might be necessary. We have knocked that down significantly. However, as a taxpayer myself, I recognize this is still a sizeable increase, driven by falling sales tax revenues and rapidly increasing costs.

Joshua Potosek
County Manager

2027 TENTATIVE BUDGET OVERVIEW

Expenses	$299.9M
Anticipated Revenue	$197.7M
Total Levy	$99.97M


Sales Tax 2023-2026
82,000,000.00
80,000,000.00
78,000,000.00
76,000,000.00
74,000,000.00
72,000,000.00
70,000,000.00
68,000,000.00
2023
2024
2025
2026 Estimate
Sales Tax
78,667,225.00
80,212,238.00
74,818,090.00
73,357,833.00
Costs Are Rising While Revenue Is Falling
After several years of strong growth, Sullivan County's sales tax revenue is declining steeply. Meanwhile, expenses continue to climb.
We now expect to be $4-$6 million short of the Adopted 2026 Budget's sales tax estimate. To avoid service cuts, that lost revenue has to be made up somewhere. Cost pressures require spending increases, and without significant economic development to bolster our tax base, a property tax increase is necessary.
We're estimating about a $3.5 million increase in our labor union contracts (once all are ratified), while healthcare premiums will cost $1.7 million more in 2027 (10%-25% greater than before). We've also had to increase the budget for the college (SUNY Sullivan) by $700,000, SNAP by over $800,000 (due to Federal cuts) and road salt by $300,000.
That said, our employees - YOUR employees - deserve wage increases that keep up with the cost of living and are competitive with other employers, but we very much understand that taxpayers face the same challenges in feeding and housing their families. The approach to the 2027 Tentative Budget has been to balance those needs.
Sullivan
COUNTY CATSKILLS
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2027 EXECUTIVE BUDGET SUMMARY
Presented by Joshua A. Potosek
Sullivan County Manager
October 16, 2026



Improving What We Already Have

The 2027 Tentative Budget does not ignore the infrastructure we all rely on. The County currently maintains 385 centerline miles of highways and nearly 400 bridges. The 2027 Budget provides more than $10.5 million for roadwork (paving and surface treatment), of which $6.7 million is the County's share. An additional $9.1 million is earmarked for work on 9 bridges Countywide, of which $1.725 million is the County's share. And $1.75 million is proposed for safety improvements like road bank stabilization & guardrail replacement.

A major project funded in the 2027 Budget is the demolition of the Division of Public Works' (DPW's) Callicoon facility along Route 97. One million dollars is being bonded to remove the aging structure and design a replacement. Another $1 million is being bonded to design a DPW administrative building, plus $500,000 to complete an already-approved water storage tower at the Airport.

The 2027 Tentative Budget also provides $300,000 to design a composting facility (half of which is being funded by State aid), $134,000 for a Systems Integration Manager at the District Attorney's Office (completely grant-funded), and $75,000 to update the Permit Exam Room at the Department of Motor Vehicles office.

As we own the property on which SUNY Sullivan sits - and we want to enhance the reach and attraction of our sole institution of higher learning - nearly $2.7 million is earmarked for capital projects at the Paul Gerry Fieldhouse, including the installation of elevators. Half of that is being paid for by the State, with the County bonding the other half.

Sullivan
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2027 EXECUTIVE BUDGET SUMMARY
Presented by Joshua A. Potosek
Sullivan County Manager
October 16, 2026



Conclusions

The development of the 2027 Tentative Budget demands a strategic and thoughtful approach to appropriately fund operations, and this document represents my and County staff's best effort to balance the need to provide services with the need to limit the burden placed on property taxpayers.

In the meantime, costs are not decreasing, so where is the money to come to fund future expenses? Sullivan County must aggressively pursue economic development, attracting the kind of tax ratables which can shoulder more of the load currently carried by residential properties. That's a key reason why we continue investing in the Airport.

We CAN balance our natural beauty and open spaces with industry and business. I will state again: if it can be successfully accomplished close to the most visited national park in the nation (the Great Smoky Mountains in Tennessee) and in our own upstate backyard (Saratoga Springs, for example, close to the Adirondack Park), it can be accomplished here. We do not currently have the economic buildout in this County to dismiss the opportunities for further business development and large-scale job creation.

I encourage our legislators, town/village leaders and economic development partners to collaborate on aggressively attracting industry to Sullivan County. Without such an effort, I am deeply concerned that taxpayers will be stretched beyond their limits.

Joshua Potosek
County Manager

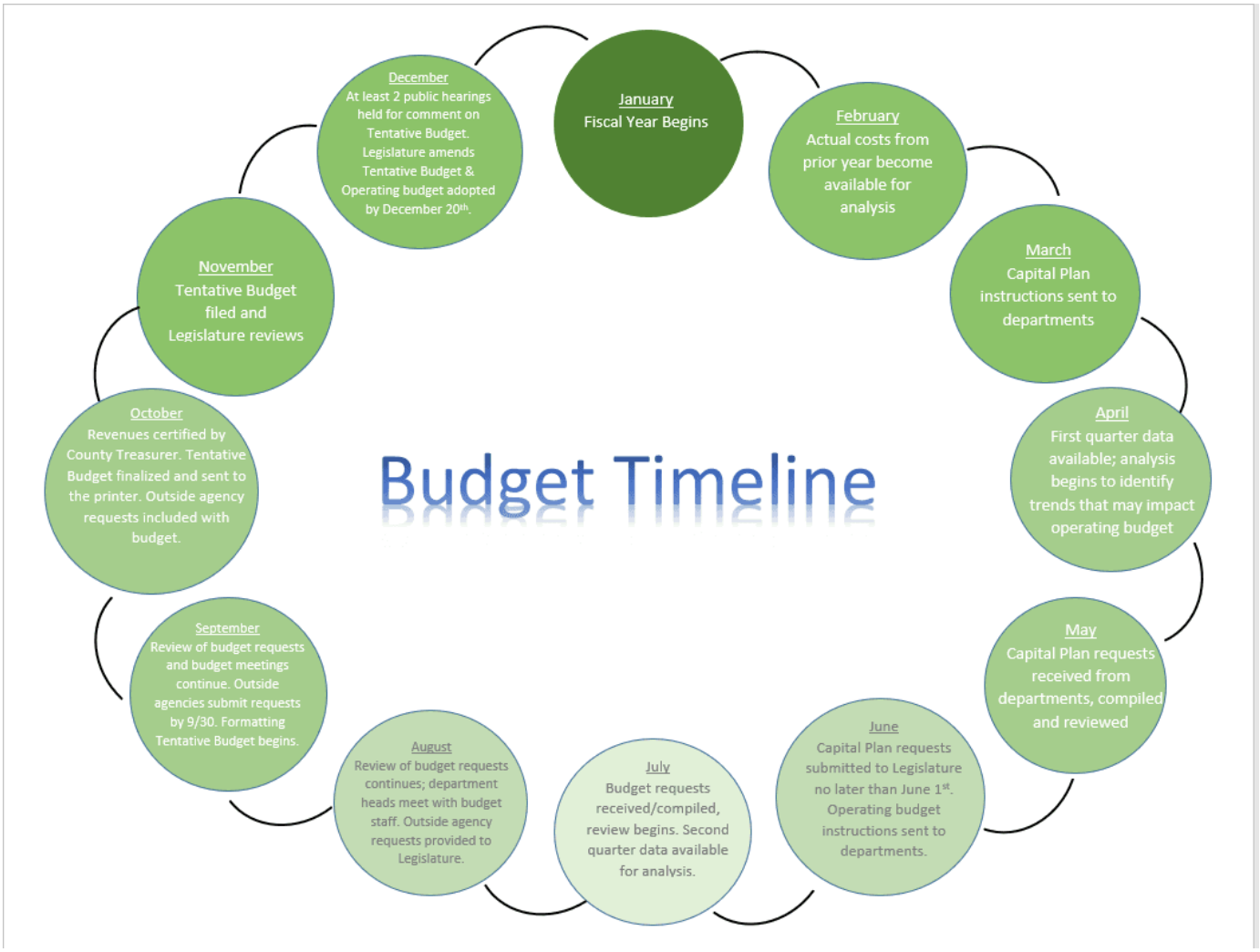
Sullivan
COUNTY CATSKILLS
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2027 EXECUTIVE BUDGET SUMMARY
Presented by Joshua A. Potosek
Sullivan County Manager
October 16, 2026

Budget Calendar for Fiscal Year 2027

Date	Activity
February 1-28	Analysis of actual costs from prior years begins
March 1-31	Capital Plan instructions sent to departments
April 1-30	First quarter data available, trend analysis begins
May 1-31	Capital Plan requests received, compiled and reviewed
June 1st	Capital Plan requests submitted to Legislature
June 1-30	Operating budget instructions sent to departments
July-September	Budget requests received/compiled. Review begins.
August-September	Meetings between department heads and budget staff commence
September 30th	Outside agency requests are provided to the Legislature for review.
September 1-30	Tentative Budget formatting begins
October 7th	County Treasurer certifies revenues
October 16th	Tentative Budget submitted to Legislature for review
Oct 16-Nov 30th	Legislature reviews Tentative Budget
December 1-19	Two public hearings for comment on Tentative Budget
December 20th	Legislature submits amendments to budget and operating budget adopted.

Budget Timeline



2027 Tentative Budget for Sullivan County

Summary of Budget - All Funds

Total Appropriations - Excluding Interfund Items	299,886,220
Less: Estimated Revenues - Excluding Interfund Items	197,726,840
Appropriated Fund Balance - Road Machinery Fund	737,099
Appropriated Fund Balance - County Road	1,526,694
Appropriated Fund Balance - Construction Building Repair	624,423
Appropriated Fund Balance - Probation PTR	50,000
	200,665,056
Real Property Tax Levy For Current Budget	99,221,164
Add: Allowance for Uncollectible Taxes*	750,000
Total Tax Levy	99,971,164
Medicaid	20,897,592
Welfare Mandates	16,062,730
Other State Mandates	27,707,028
County Levy	35,303,814

*Tax Levy Delineation is required by Local Law #3 of 2011

*Chapter 350, Laws of 1978, effective 10/1/1978, requires counties to provide a reserve for taxes at least equal

2027 Tentative Budget for Sullivan County

Summary of Budget - By Fund

	Total	General Fund	County Road Fund	Road Machinery Fund	Enterprise Fund Adult Care Center	Refuse & Garbage Fund	Debt Service Fund
Appropriations - Excluding Interfund Items	299,886,220	236,075,796	31,796,734	7,221,375	0	16,684,470	8,107,845
Interfund Appropriations	39,554,651	37,533,840	1,925,363	95,448	0	0	
Total Appropriations	339,440,871	273,609,636	33,722,097	7,316,823	0	16,684,470	8,107,845
Less:							
Estimated Revenues, other than Real Estate Taxes and excluding Interfund Items	197,726,840	173,714,049	7,548,179	966,500	0	15,498,112	
Interfund Revenue, etc.	39,554,651	0	24,647,224	5,613,224	0	1,186,358	8,107,845
Appropriated Fund Balance - Road Machinery	737,099			737,099			
Appropriated Fund Balance - County Road	1,526,694		1,526,694				
Appropriated Fund Balance - Construction Building Repair	624,423	624,423					
Appropriated Fund Balance - Probation PTR	50,000	50,000					
Total Revenues, etc.	240,219,707	174,388,472	33,722,097	7,316,823	0	16,684,470	8,107,845
Appropriations to be raised by Real Property Tax	99,221,164	99,221,164					
Allowance for Uncollectible Taxes	750,000	750,000					
Total Tax Levy	99,971,164	99,971,164					
Medicaid	20,897,592						
Welfare Mandates	16,062,730						
Other State Mandates	27,707,028						
County Levy	35,303,814						

2027 TAX CAP CALCULATION		
2026 Tax Levy		$79,477,811.71
Tax Base Growth Factor*	x	1.0092
	=	$80,209,007.58
Estimated PILOTS in 2026	+	$875,703.52
	=	$81,084,711.10
Allowable Levy Growth (1.02%)**	x	1.02
	=	$82,706,405.32
Estimated PILOTS in 2027	-	$836,973.16
Available Carryover	+	$66,913.00
Maximum Tax Levy to remain within the cap	=	$81,936,345.16
Allowable Increase in Tax Levy within the Tax Cap before chargebacks		$2,458,533.45
Chargeback - 2027 Town Portion of Worker's Comp Costs	-	$1,723,514.00
Chargebacks - Other	-	$289,016.71
2027 Total Tax Levy Cap after chargebacks	=	$79,923,814.45
2026 Total Tax Levy after chargebacks	-	$77,274,339.00
Allowable Increase in Tax Levy within the Tax Cap after chargebacks		$2,649,475.45
2027 Tentative Tax Levy		$99,971,164.00
** Provided by NYS Taxation & Finance*		
*** Provided by NYS Comptroller's Office*		

Tax Rate Calculation

2027

Amount to be raised for 2027 budget	99,971,164.00
Less Prorated and Omitted Taxes	(82,894.48)
Adjusted taxes to be levied	99,888,269.52
Divided by Taxable Assessed Value of County	6,068,249,798
Tax Rate	0.01646080383

Summary of Financial Sources and Uses 2027 Tentative Budget

	General Fund	County Road Fund	Special Revenue Fund (Refuse and Garbage)	Enterprise Fund (ACC)	Road Machinery Fund	Debt Service Fund	Total All Funds
Revenues							
Real Property Taxes (*)	99,221,164	-	-	-	-	-	99,221,164
Other Tax Items	7,036,974	-	-				7,036,974
Non-Property Taxes	77,681,000	-	-	-	-	-	77,681,000
Departmental Income	18,044,772	-	14,894,028	-	940,000	-	33,878,800
Intergovernmental Charges	1,148,109	280,684	-	-	-	-	1,428,793
Use of Money and Property	2,005,292	-	-	-	-	-	2,005,292
Licenses and Permits	2,572,200	3,000	-	-	-	-	2,575,200
Fines and Forfeitures	131,000	-	-	-	-	-	131,000
Sales of Property and Compensation for Loss	691,400	-	370,000	-	25,000	-	1,086,400
Miscellaneous Local Sources	7,878,210	500	-	-	1,500	-	7,880,210
Interfund Revenue	247,428	-	-	-	-	-	247,428
State Aid	32,178,612	3,866,750	234,084	-	-	-	36,279,446
Federal Aid	24,099,052	3,397,245	-	-	-	-	27,496,297
Transfers	-	24,647,224	1,186,358	-	5,613,224	8,107,845	39,554,651
Fund Balance	674,423	1,526,694	-	-	737,099	-	2,938,216
Total Revenues	$ 273,609,636	$ 33,722,097	$ 16,684,470	$ -	$ 7,316,823	$ 8,107,845	$ 339,440,871
Expenditures - By Function							
General Government Support	56,519,368	-	-	-	-	-	56,519,368
Education	6,850,000	-	-	-	-	-	6,850,000
Public Safety	47,202,511	1,206,326	-	-	-	-	48,408,837
Health	32,780,783	-	-	-	-	-	32,780,783
Transportation	5,140,937	30,590,408	-	-	7,221,375	-	42,952,720
Economic Opportunity and Development	79,661,206	-	-	-	-	-	79,661,206
Culture and Recreation	5,130,084	-	-	-	-	-	5,130,084
Home and Community Services	2,790,907	-	16,684,470	-	-	-	19,475,377
Debt Service	-	-	-	-	-	8,107,845	8,107,845
Other Financining Uses	37,533,840	1,925,363	-	-	95,448	-	39,554,651
Total Expenditures	$ 273,609,636	$ 33,722,097	$ 16,684,470	$ -	$ 7,316,823	$ 8,107,845	$ 339,440,871
Expenditures - By Category							
Personal Services	61,772,860	4,981,233	1,200,935	-	1,419,982	-	69,375,010
Fixed Equipment	1,110,000	-	755,000	-	1,650,000	-	3,515,000
Contracted Services	127,198,222	22,611,553	13,827,062	-	2,900,473	-	166,537,310
Employee Benefits	45,994,714	4,203,948	901,473	-	1,250,920	-	52,351,055
Debt Service	-	-	-	-	-	-	
Principal	-	-	-	-	-	5,525,000	5,525,000
Interest	-	-	-	-	-	2,582,845	2,582,845
Transfers	37,533,840	1,925,363	-	-	95,448	-	39,554,651
Total Expenditures	$ 273,609,636	$ 33,722,097	$ 16,684,470	$ -	$ 7,316,823	$ 8,107,845	$ 339,440,871
Fund Balance							
2026 Beginning Balance	54,993,920	5,331,463	1,888,343	-	3,302,732	-	
Appropriated Fund Balance	674,423	1,526,694	-	-	737,099	-	
2026 Surplus/(Deficit)	-	-	-	-	-	-	
Change in Balance	(674,423)	(1,526,694)	-	-	(737,099)	-	

(*) Total Tax Levy less a $750,000 allowance for uncollectible taxes

Summary of Financial Resources and Uses 2025 - 2027

*in thousands of dollars

	General Fund			County Road Fund			Special Revenue Fund (Refuse and Garbage)			Enterprise Fund (ACC)			Road Machinery Fund			Debt Service Fund			Total All Funds		
	2025 Actual	2026 Amended Budget	2027 Tentative Budget	2025 Actual	2026 Amended Budget	2027 Tentative Budget	2025 Actual	2026 Amended Budget	2027 Tentative Budget	2025 Actual	2026 Amended Budget	2027 Tentative Budget	2025 Actual	2026 Amended Budget	2027 Tentative Budget	2025 Actual	2026 Amended Budget	2027 Tentative Budget	2025 Actual	2026 Amended Budget	2027 Tentative Budget
Revenues																					
Real Property Taxes (*)	75,098	76,524	99,221																75,098	76,524	99,221
Other Tax Items	6,540	6,026	7,037																6,540	6,026	7,037
Non-Property Taxes	81,877	83,930	77,681																81,877	83,930	77,681
Departmental Income	17,527	20,073	18,045				11,215	11,917	14,894	16,713			947	900	940				46,402	32,890	33,879
Intergovernmental Charges	966	1,098	1,148	295	281	280	-			-			-			-			1,261	1,379	1,428
Use of Money and Property	3,320	1,994	2,005	29			9			19	10		-			56			3,433	2,004	2,005
Licenses and Permits	2,523	2,572	2,572	4	3	3													2,527	2,575	2,575
Fines and Forfeitures	251	131	131																251	131	131
Sales of Property and Compensation for Loss	682	614	691	1	-		319	360	370		-		332	-	25		-		1,334	974	1,086
Miscellaneous Local Sources	1,236	4,430	7,878	1	1	1	-	-		5,677	28,110		1	2	2		-		6,915	32,543	7,881
Interfund Revenue	235	247	248																235	247	248
State Aid	31,567	30,970	32,179	6,803	3,800	3,867	7	232	234										38,377	35,002	36,280
Federal Aid	21,073	21,797	24,099	4,898	1,047	3,397	-			-			-			-			25,971	22,844	27,496
Miscellaneous	-	-	-	-	-		-			-	-		-			-			-	-	-
Transfers	117	-	-	23,225	22,021	24,647	1,630	11	1,186	-	-		4,733	6,122	5,613	8,923	8,835	8,108	38,628	36,989	39,554
Other Financing Sources	-	-	-	-	-		-			-	-		-			-			-	-	-
Fund Balance	11,212	9,610	674	1,296	3,794	1,527	(104)	1,842	-	(1,206)	777		2,519	2,532	737	-	-		13,717	18,555	2,938
Total Revenues	**$ 254,224**	**$ 260,016**	**$ 273,609**	**$ 36,552**	**$ 30,947**	**$ 33,722**	**$ 13,076**	**$ 14,362**	**$ 16,684**	**$ 21,203**	**$ 28,897**	**$ -**	**$ 8,532**	**$ 9,556**	**$ 7,317**	**$ 8,979**	**$ 8,835**	**$ 8,108**	**$ 342,566**	**$ 352,613**	**$ 339,440**
Expenditures - By Function																					
General Government Support	45,644	55,322	56,519																45,644	55,322	56,519
Education	5,807	6,124	6,850																5,807	6,124	6,850
Public Safety	40,348	44,459	47,202	1,089	1,219	1,206													41,437	45,678	48,408
Health	30,217	31,610	32,781							21,203	28,897								51,420	60,507	32,781
Transportation	4,747	5,109	5,141	33,522	27,801	30,591							8,436	9,461	7,222				46,705	42,371	42,954
Econ. Opportunity and Development	81,675	73,868	79,661																81,675	73,868	79,661
Culture and Recreation	4,558	5,218	5,130																4,558	5,218	5,130
Home and Community Services	3,998	3,710	2,791				13,076	14,362	16,684										17,074	18,072	19,475
Debt Service	-	-	-				-						-	-		8,979	8,835	8,108	8,979	8,835	8,108
Other Financing Uses	37,230	34,596	37,534	1,941	1,927	1,925	-						96	95	95	-			39,267	36,618	39,554
Total Expenditures	**$ 254,224**	**$ 260,016**	**$ 273,609**	**$ 36,552**	**$ 30,947**	**$ 33,722**	**$ 13,076**	**$ 14,362**	**$ 16,684**	**$ 21,203**	**$ 28,897**	**$ -**	**$ 8,532**	**$ 9,556**	**$ 7,317**	**$ 8,979**	**$ 8,835**	**$ 8,108**	**$ 342,566**	**$ 352,613**	**$ 339,440**
Expenditures - By Category																					
Personal Services	55,883	61,309	61,773	4,723	4,981	4,981	1,190	1,196	1,201	4,281	8,667		1,219	1,428	1,420				67,296	77,581	69,375
Fixed Equipment	2,918	2,494	1,110	-	131	-	505	956	755	-	-		3,504	3,839	1,650				6,927	7,420	3,515
Contracted Services	122,958	121,157	127,197	26,191	19,607	22,612	9,938	10,673	13,827	14,341	13,929		2,696	2,872	2,901	-			176,124	168,238	166,537
Employee Benefits	35,125	40,459	45,995	3,697	4,301	4,204	858	954	901	2,581	6,301		1,017	1,322	1,251				43,278	53,337	52,351
Debt Service																			-	-	-
Principal	-	-	-	-	-		-	-		-	-		-	-		5,955	6,090	5,525	5,955	6,090	5,525
Interest													-	-		2,936	2,745	2,583	2,936	2,745	2,583
Transfers	37,340	34,596	37,534	1,941	1,927	1,925	585	583		-			96	95	95	88			40,050	37,201	39,554
Total Expenditures	**$ 254,224**	**$ 260,015**	**$ 273,609**	**$ 36,552**	**$ 30,947**	**$ 33,722**	**$ 13,076**	**$ 14,362**	**$ 16,684**	**$ 21,203**	**$ 28,897**	**$ -**	**$ 8,532**	**$ 9,556**	**$ 7,317**	**$ 8,979**	**$ 8,835**	**$ 8,108**	**$ 342,566**	**$ 352,612**	**$ 339,440**

Sullivan County Multiyear Budget

2027-2032

	2027 Tentative Budget	2028	2029	2030	2031	2032
Revenues						
Real Property Taxes (*)	99,221,164	101,205,587	103,229,699	105,294,293	107,400,179	109,548,183
Other Tax Items	7,036,974	7,036,974	7,036,974	7,036,974	7,036,974	7,036,974
Non-Property Taxes	77,681,000	79,234,620	80,819,312	82,435,698	84,084,412	85,766,100
Departmental Income	18,044,772	18,044,772	18,044,772	18,044,772	18,044,772	18,044,772
Intergovernmental Charges	1,148,109	1,148,109	1,148,109	1,148,109	1,148,109	1,148,109
Use of Money and Property	2,005,292	2,005,292	2,005,292	2,005,292	2,005,292	2,005,292
Licenses and Permits	2,572,200	2,572,200	2,572,200	2,572,200	2,572,200	2,572,200
Fines and Forfeitures	131,000	131,000	131,000	131,000	131,000	131,000
Sales of Property and Compensation for Loss	691,400	691,400	691,400	691,400	691,400	691,400
Miscellaneous Local Sources	7,878,210	7,878,210	7,878,210	7,878,210	7,878,210	7,878,210
Interfund Revenue	247,428	-	-	-	-	-
State Aid	32,178,612	32,178,612	32,178,612	32,178,612	32,178,612	32,178,612
Federal Aid	24,099,052	24,099,052	24,099,052	24,099,052	24,099,052	24,099,052
Miscellaneous						
Transfers	-	-	-	-	-	-
Other Financing Sources						
Fund Balance	674,423					
Total Revenues	**$ 273,609,636**	**$ 276,225,828**	**$ 279,834,632**	**$ 283,515,612**	**$ 287,270,212**	**$ 291,099,904**
Expenditures - By Category						
Personal Services	61,772,860	64,243,774	66,813,525	69,486,066	72,265,509	75,156,129
Fixed Equipment	1,110,000	1,110,000	1,110,000	1,110,000	1,110,000	1,110,000
Contracted Services	127,198,222	129,742,186	132,337,030	134,983,771	137,683,446	140,437,115
Employee Benefits	45,994,714	48,294,450	50,709,173	53,244,632	55,906,864	58,702,207
Debt Service						
Principal	-	-	-	-	-	-
Interest	-	-	-	-	-	-
Transfers	37,533,840	37,909,178	38,288,270	38,671,153	39,057,865	39,448,444
Total Expenditures	**$ 273,609,636**	**$ 281,299,588**	**$ 289,257,998**	**$ 297,495,622**	**$ 306,023,684**	**$ 314,853,895**
Debt Schedule Additions/(Subtractions)						
Changes in Debt Payments - Existing Schedule	-	(33,093)	(28,425)	(34,207)	(2,039,782)	(35,000)
2027 Borrowing	-	729,491	1,246,233	1,246,233	1,246,233	1,246,233
2028 Borrowing	-	-	-	-	-	-
2029 Borrowing	-	-	-	-	-	-
2030 Borrowing	-	-	-	-	-	-
2031 Borrowing	-	-	-	-	-	-
Total New Debt - Tentative Capital Budget	-	729,491	1,246,233	1,246,233	1,246,233	1,246,233
Total Net New Debt Payment	**$ -**	**$ 696,398**	**$ 1,217,808**	**$ 1,212,026**	**$ (793,549)**	**$ 1,211,233**

(*) $750,000 allowance for uncollectible taxes additional

Assumptions Used For Multiyear Budget

Revenues

- Real Property Tax: 2% Annual Growth
- Other Property Tax Items: 0% Growth
- Non-Property Tax Items: 2027 through 2032 2% Annual Growth
- Departmental Income: 2% based upon historic trend
- Intergovernmental Charges: 0% based upon historic trend
- Use of Money and Property: 0% based upon historic trend
- Licenses and Permits: 0% based upon historic trend
- Fines and Forfeitures: 0% based upon historic trend
- Sale of Property and Comp. for Loss: 0% based upon historic trend
- Misc. Local Sources: 0% based upon historic trend
- State and Federal Aid: 0%
- Casino Resort Mitigation Payment: 2026 - $2.5 million; 2027 through 2032 $2.5 million based upon New York State Department of Budget estimates
- Fund Balance

Expenses:

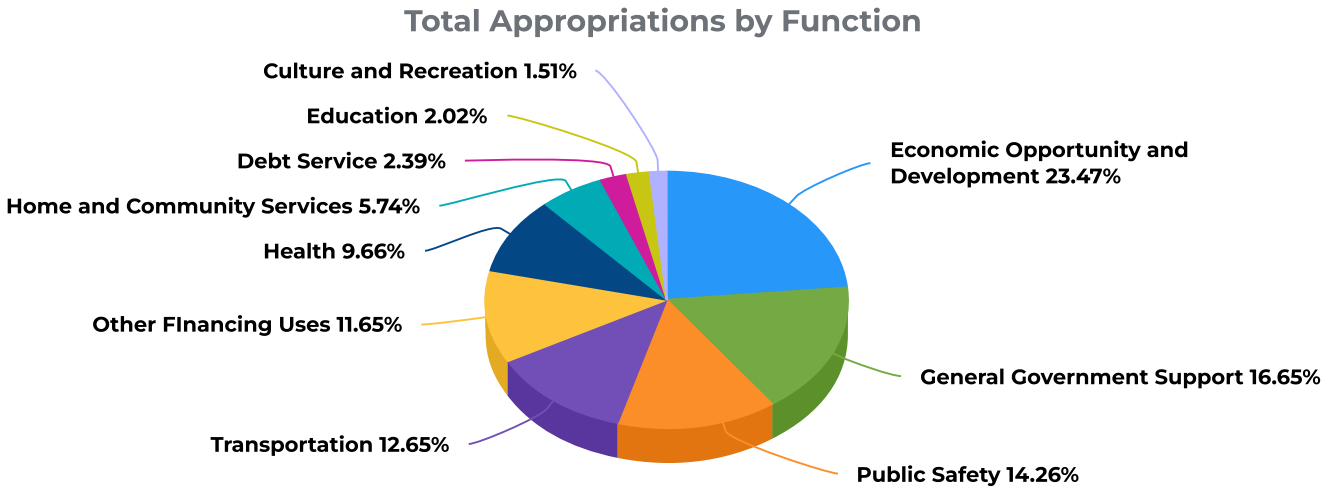
- Personal Services: 4% growth
- Fixed Equipment: 0%
- Contracted Services: 2% growth based upon historic average
- Employee Benefits: 5% growth based upon historic average
- Debt Service (BANs): Payments based upon proposed capital plan
- Transfers: 1% growth based upon historic average
- Debt Schedule: Payments based upon proposed capital plan at 4.5% for 20 years

2028 Anticipated Changes

While the 2027 Tentative Budget proposes a tax increase of 27.67%, our troubles are far from over. In 2028, the following will have an additional impact on continued budget years:

- **Health insurance up 10+%** - The 2027 Tentative Budget contains $24M in health insurance premiums for active employees. These rates continue to rise at unprecedented levels. If this continues, another 10% increase in the 2028 budget would equate to an additional $2.4M or a 2.4% tax increase
- **Salary increases per collective bargaining unit** — The Sullivan County workforce is composed of 7 collective bargaining units, all of whom are settling their contracts to begin in 2025 or 2026 at the time of compiling this narrative. Many of these unions are settling at a 4% raise per year and the typical contract period is 4 years. Out of over 900 full-time employees, 752 are union employees. All other full-time employees are management, elected or appointed by the Legislature and, in order to stay competitive, are typically given the same raises. 4% raises on top of 2027 rates being proposed equates to $2.7M plus an increase in any percentage-based benefits associated with payroll ($687,000). This will add another 3.4% increase in taxes.
- **SNAP error rate — The** passage of the Big Beautiful Bill Act means that states must maintain an error rate of under 6% when making SNAP payments to recipients. This means that even if Sullivan County perfectly executes its SNAP program, we are still subject to the errors of other counties in New York state. We are anticipating a full error rate penalty of $4.6M as a result. This would add another 4.6% increase in taxes.
- **Loss of IGT revenue — With** the closing of the Adult Care Center, the County will no longer be receiving Intergovernmental Transfer payments starting in 2028. In 2026, we received over $6M in payments to supplement the expenses of running a government owned facility, with 50% of this being refunded by Sullivan County DSS. The net loss of $3M in revenue annually equates to another 3% increase in taxes.

Total Appropriations by Function - 2027 Tentative Budget



Five Year Trend

Expenditures- By Function	2023	2024	2025	2026	2027
General Government Support	41,038,754	44,303,787	49,150,866	53,644,579	56,519,368
Education	5,675,000	6,175,000	6,175,000	6,124,000	6,850,000
Public Safety	31,867,327	34,747,103	37,072,234	44,450,129	48,408,837
Health	48,491,140	48,680,228	49,684,874	59,374,139	32,780,783
Transportation	28,363,104	39,710,201	45,256,039	37,854,688	42,952,720
Economic Opportunity and Development	63,960,974	64,581,905	70,928,481	73,734,199	79,661,206
Culture and Recreation	3,565,453	4,523,627	5,087,843	5,093,021	5,130,084
Home and Community Services	15,659,226	16,072,563	18,186,790	17,214,643	19,475,377
Debt Service	22,557,908	11,757,598	11,670,704	8,834,758	8,107,845
Other Financing Uses	43,280,786	39,385,431	43,531,394	36,319,466	39,554,651
Total Expenditures	**304,459,672**	**309,937,443**	**336,744,225**	**342,643,622**	**339,440,871**

Expenditures- By Function	2024	2025	2026	2027
General Government Support	7.96%	10.94%	14.99%	5.36%
Education	8.81%	0.00%	10.93%	11.85%
Public Safety	9.04%	6.69%	30.58%	8.91%
Health	0.39%	2.06%	-34.02%	-44.79%
Transportation	40.01%	13.97%	-5.09%	13.47%
Economic Opportunity and Development	0.97%	9.83%	12.31%	8.04%
Culture and Recreation	26.87%	12.47%	0.83%	0.73%
Home and Community Services	2.64%	13.15%	7.09%	13.13%
Debt Service	-47.88%	-0.74%	-30.53%	-8.23%
Other Financing Uses	-9.00%	10.53%	-9.14%	8.91%
Total Expenditures	1.80%	8.65%	0.80%	-0.93%

Definition of Expenditures

These categories are established by the New York State Comptroller's office and include the following*:

Expenditure Function	What is included under this heading?
General Government Support	Expenses for legislative, judicial, and executive functions, and centralized services including finance, clerks, elections, etc.
Education	For counties this will include expenditures for community colleges
Public Safety	Generally, this includes all expenditures for the protection of persons and property, such as sheriff and police departments, fire protection, animal control, and traffic control
Health	Includes public health programs, mental health and addiction control programs, public hospitals, nursing homes, etc.
Transportation	Includes highway expenditures (in towns and counties, these are usually in a separate fund) and public transportation
Economic Assistance and Opportunity	Includes social service expenditures (this is where Medicaid – a major county expenditure – is shown), job training, industrial development, veterans services, etc.
Culture and Recreation	Includes parks, recreation, libraries, historians, etc.
Home and Community Service	Includes zoning and planning, sewage and water, sanitation, power, urban renewal, conservation, cemeteries, etc.
Employee Benefits	Includes items such as health insurance, retirement, unemployment insurance, etc.
Debt Service	Reflects principal and interest payments on local government debt
Interfund Transfer	Used to show transfer of any money between local government funds

*Source: Office of the New York State Comptroller: Citizens Guide to Local Budgets

Expense Discussion

The following operational expenses represent those areas with significant, recurring increases that will impact the 2027 Operating budget as well as future budgets.

Employee Related Costs

Employee related costs total over $121.7 million and represent 40.6% of total appropriations. Salaries and Wages total $69.4 million and employee benefits total $52.4 million. Employee benefits as a percentage of wages equal 75.46%.

The elevated and rapidly increasing cost of health benefits has made it difficult to be able to adequately compensate our County employees while holding spending to a level that is responsible to the taxpayers of Sullivan County. Sullivan County participates in the New York Health Insurance Plan (NYSHIP). This plan (or a plan that is comparable) is required to be provided for county employees as detailed in the various collective bargaining agreements. NYSHIP administers the program and determines the applicable employer contribution rates. In 2025, a large portion of our employees converted to an Anthem Blue Cross Blue Shield plan as a result of the Excelsior NYSHIP option no longer being available. We are also offering a high-deductible health insurance plan for management employees and certain unions that agree to the option. The tentative budget anticipated a 10% increase in contribution rates for active and retired employees for 2027 participating in the NYSHIP Empire Plan and a 25% increase for those in the Anthem plan. The 2026 budget anticipated total employer contributions of $32.9 million. The 2027 Tentative Budget anticipates contributions of $32.4 million, representing an decrease of $0.5M. This is the result of the closure of the Adult Care Center, eliminating 185 previously funded positions.

Sullivan County employees are participants in the New York State Retirement System. The New York State Comptroller is the sole trustee of the plan. He and his office administer the program and set employer contribution rates as a percentage of payroll, with the goal of ensuring that the plan is fully funded. The plan is heavily invested in the stock and bond markets. As these markets underperform, employer contribution rates can increase dramatically. This was evidenced during the last global recession when contribution rates went from the low single digits to over twenty percent. The tentative budget appropriates $12.1 million for pension contributions. This represents an average contribution rate of 15.15% of payroll. The 2026 Adopted Budget had a percentage of 15.15% with a contribution of $11.7 million, an increase of $429,071 and .04%.

Sullivan County along with all the towns and villages in the county, are part of a self-insured Worker's Compensation plan. In 2024, the County contracted with PERMA to administer the plan and provide risk-management assessments. Total plan contributions from all entities for the year are set at just under $4.3 million. Total plan contributions are set based upon estimated claim expenses and administrative costs. The County's portion of the plan cost is $1.72 million or 2.48% of salaries. The 2026 Adopted Budget appropriated $1.71 million at 2.35%. This represents an increase of 0.13% or $7,825.

New York State Mandates

New York State mandates various programs that County governments must run. However, the State does not fully fund the costs of the programs. Examples of such programs are the Early Intervention program in Public Health, Social Service Programs, and the County Jail. The costs of these mandates equal $43.8 million. In addition to the requirement that each county maintain these programs, New York State bills its counties for a portion of the state's share of Medicaid. In 2027 that bill equals $20.9 million. Mandated programs and our share of Medicaid costs represents 64.69% of the 2027 tax levy.

County of Sullivan Employee Workforce Costs

2022-2026 Adopted Budgets; 2027 Tentative Budget

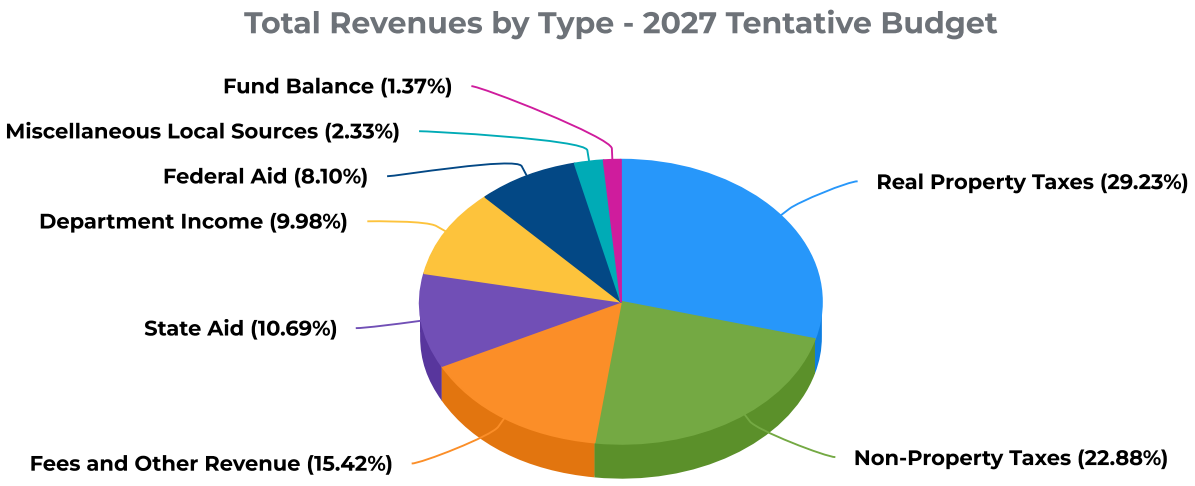
Employee Costs	2022	2023	2024	2025	2026	2027	Five Yr Inc	Avg Yrly Inc
All Positions at Adoption	**1235**	**1229**	**1246**	**1247**	**1248**	**1037**		
Salaries and Wages								
Salaries	59,113,734	64,086,568	67,863,679	71,739,864	72,797,810	65,462,771	1,376,203	1.94%
Overtime	2,760,300	2,707,000	2,766,000	2,695,985	2,675,700	2,520,100	(186,900)	-1.91%
Longevity	1,026,031	1,011,561	908,799	1,115,920	1,080,810	906,000	(105,561)	-2.65%
Shift Differential	247,956	283,300	167,860	25,000	25,000	43,279	(240,021)	-94.58%
Other Pay	330,178	282,218	776,868	477,270	464,536	442,860	160,642	5.09%
Total Salaries and Wages	63,478,199	68,370,647	72,483,206	76,054,039	77,043,856	69,375,010	1,004,363	1.70%
Employee Benefits								
Health Insurance								
Active Employees	20,599,967	21,953,422	24,039,413	23,174,627	24,575,282	22,902,940	949,518	2.01%
Retired Employees	5,762,469	6,559,333	7,340,491	6,990,380	8,386,739	9,485,031	2,925,698	7.85%
Buyout	115,001	160,459	219,822	563,747	682,039	590,542	430,083	16.11%
Pension	8,348,545	8,922,128	9,111,039	10,516,507	11,675,148	12,104,219	3,182,091	6.21%
Workers Comp	1,461,729	1,348,501	1,266,614	1,682,025	1,717,234	1,725,059	376,558	3.05%
FICA & Medicare	4,733,890	5,140,887	5,472,641	5,767,324	5,920,543	5,344,353	203,466	2.28%
Disability	110,465	113,799	112,112	112,714	110,405	53,411	(60,388)	-21.36%
Unemployment	6,000	6,000	-	-	32,000	-	(6,000)	-100.00%
Other	136,000	161,810	161,000	184,500	182,820	145,500	(16,310)	1.31%
Total Employee Benefits	41,274,066	44,366,339	47,723,132	48,991,824	53,282,210	52,351,055	7,984,716	4.23%
Total Salaries and Wages	104,752,265	112,736,986	120,206,338	125,045,863	130,326,066	121,726,065	8,989,079	2.79%

Summary of Large Revenues and Expenses

In considering the increase to the tax levy for 2027, it's important to consider the effects of a list of large items contributing to this change:

Source	Effect	Effect on tax increase	Additional Notes
Sales tax down	6,500,000	8.41%	2026 Adopted Budget $77.5, 2027 Proposed $71M
Fund Balance use in 2026	6,605,965	8.55%	Fund balance usage in previous budget creates a hole for current year
Salt cost increased	300,000	0.39%	Costs up 25%
SNAP Admin expense shift	836,273	1.08%	Costs went from 50/50, to 25/75 with County paying 75
Health Insurance up (NYSHIP +10%, Anthem +25%)	2,496,254	3.23%	
Union contract settlements	3,500,000	4.53%	
Net increase to SCCC	740,000	0.96%	
	20,238,492	**27.15%**	

Total Revenues by Function - 2027 Tentative Budget



Five Year Trend

Revenues	2023	2024	2025	2026	2027
Real Property Taxes	69,403,281	61,279,436	76,450,146	76,524,339	99,221,164
Fees and Other Revenue	57,800,021	46,717,441	49,720,331	49,986,816	52,326,268
Non-Property Taxes	57,360,000	70,912,000	83,162,000	83,930,000	77,681,000
Department Income	29,174,776	29,954,811	31,813,282	32,716,820	33,878,800
Miscellaneous Local Sources	25,163,412	20,432,106	22,892,932	32,536,151	7,905,210
State Aid	27,702,396	29,789,461	30,578,328	35,080,395	36,279,446
Federal Aid	24,753,411	29,258,353	30,096,073	21,852,731	27,496,297
Fund Balance	13,102,375	21,593,835	12,031,133	10,016,370	4,652,686
Total Revenues	**304,459,672**	**309,937,443**	**336,744,225**	**342,643,622**	**339,440,871**

Revenues	2024	2025	2026	2027
Real Property Taxes	-11.71%	24.76%	29.79%	29.79%
Fees and Other Revenue	-19.17%	6.43%	5.24%	5.24%
Non-Property Taxes	23.63%	17.27%	-6.59%	-6.59%
Department Income	2.67%	6.20%	6.49%	6.49%
Miscellaneous Local Sources	-18.80%	12.04%	-65.47%	-65.47%
State Aid	7.53%	2.65%	18.64%	18.64%
Federal Aid	18.20%	2.86%	-8.64%	-8.64%
Fund Balance	64.81%	-44.28%	-61.33%	-61.33%
Total Revenues	1.80%	8.65%	1.75%	-0.93%

Definition of Revenues

These categories are established by the New York State Comptroller's office and include the following*:

Revenue Category	What is included under this heading?
Real Property Taxes	Includes revenue from property tax assessments, payments in lieu of taxes, and other property tax items. It is the main source of locally raised revenue for most local governments.
Fees and Other Revenue	Monies collected for the use of money and property, licenses and permits, fines and forfeitures and the sale of property and compensation for loss.
Non-Property Taxes	Includes sales taxes, utility taxes, and any other locally imposed tax. Sales taxes provide a major source of revenue for counties, cities, and some other local governments.
Department Income	Includes fees paid for local services, tolls, fines, etc.
Miscellaneous Local Sources	Charges paid by other governments for services provided.
State Aid	Includes all aid provided to local governments from the State. State aid makes up a substantial portion of the revenues of some local governments, in many cases paying for some part of State-mandated programs.
Federal Aid	Includes all aid provided to local governments from the federal government.
Fund Balance	Includes any revenue transferred from other funds of the local government, and any proceeds from borrowing.

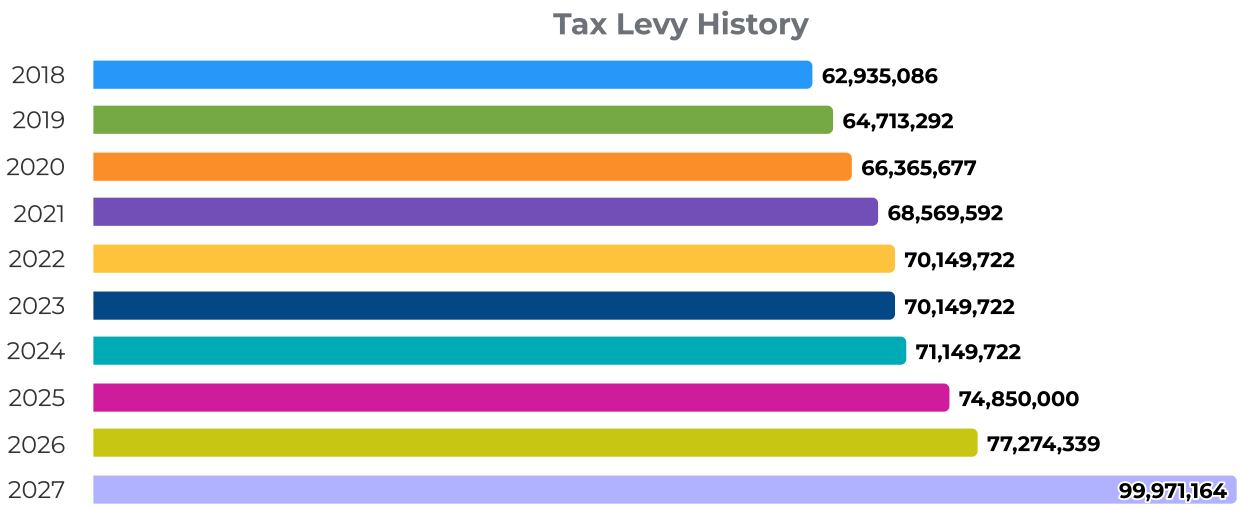
*Source: Office of the New York State Comptroller: Citizens Guide to Local Budgets

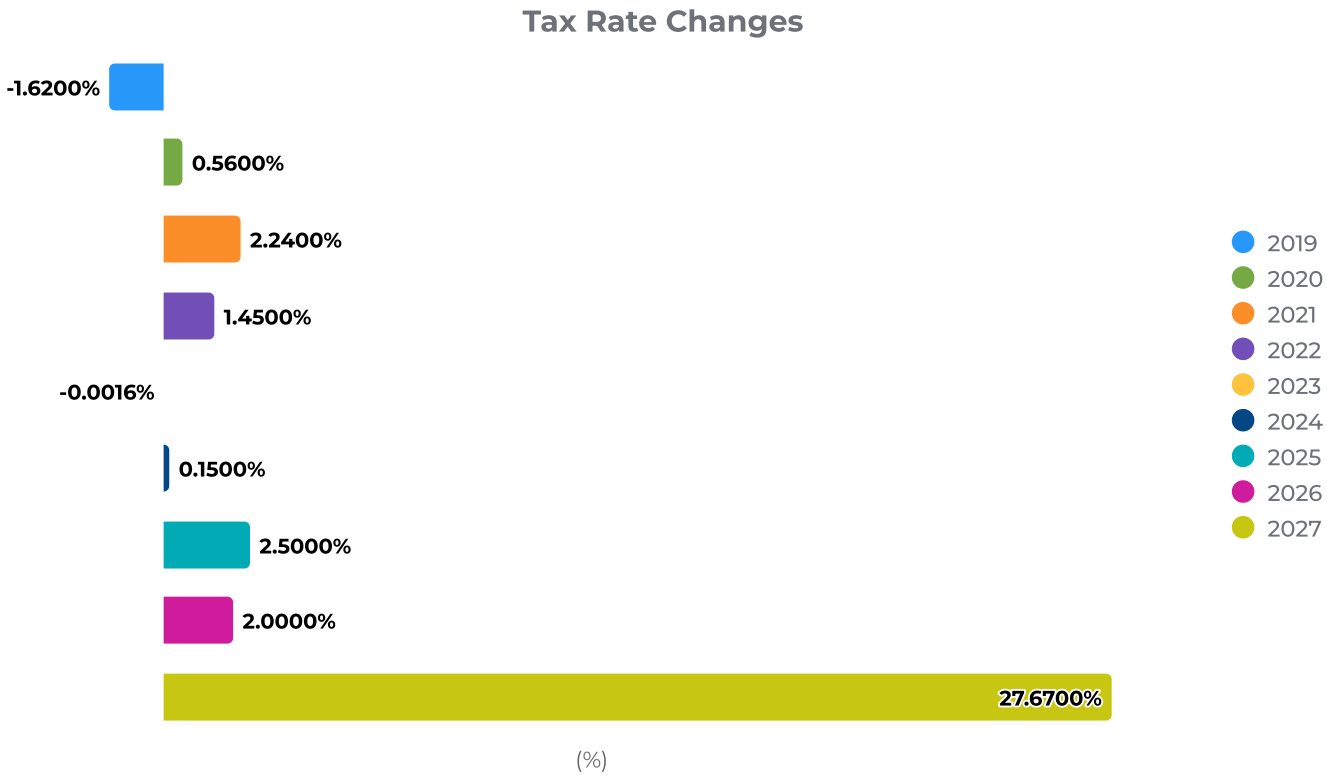
Property Tax

Property Taxes are the largest source of revenue for the County and the only primary revenue that we have direct control over.

The property tax levy for 2027 is $99,971,164 and the tax rate per thousand is 16.46. This represents a tax rate increase of 27.67%. For every $100,000 worth of assessment, the annual increase in taxes would be approximately $330 per year.

The tax levies for the period 2018 through 2027 are listed below.





New York State Tax Cap - Tax Levy/Tax Rate

On June 24, 2011 the New York State Property Tax Cap program was enacted and became effective for the 2012 Sullivan County Budget. In 2016 the law was extended by New York State for another five-year period. The law requires that municipalities raise taxes no more than 2 percent or the rate of inflation, whichever is less. The County cannot legally adopt a budget that has a tax levy above the tax cap threshold unless a two-thirds majority of the Legislature has enacted a local law for such a purpose. The Legislature adopted a tax cap override for the 2017 budget due to the construction of a new county jail. There are other factors that can result in an actual levy growth higher than 2 percent or inflation. Examples could be an increase in the quantity change factor for the county or a change in Payment in Lieu of Taxes. The allowable tax levy growth for Sullivan County equates to 3.43% for 2027. Increasing the tax levy up to

the tax cap would increase the levy by $2.65 million. The Tentative Budget includes $22.7 million in growth as the Legislature did vote to override the tax cap for 2027. For every $100,000 worth of assessment, the annual increase in taxes would be approximately $330 per year.

Sales Tax

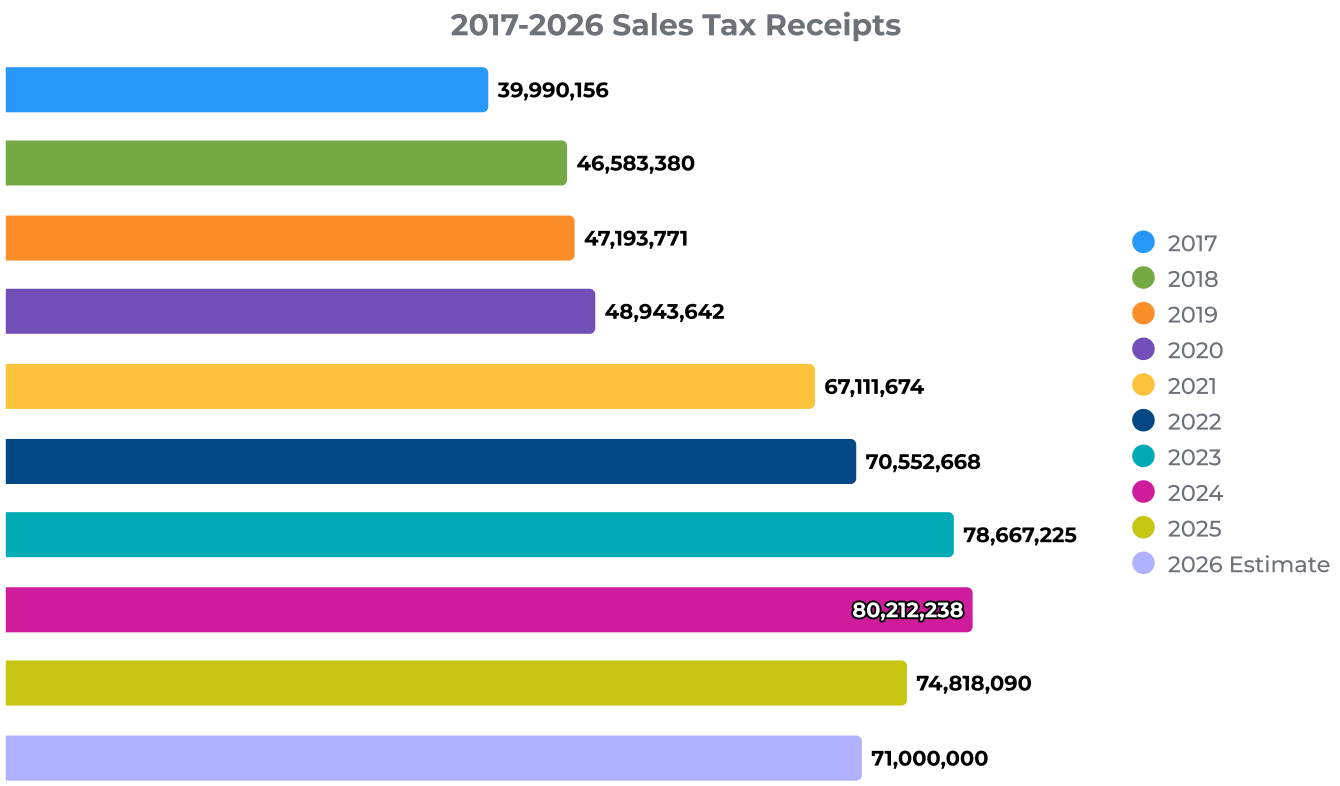
Sales tax is the County's second-largest revenue source behind property taxes. Taxable sales in Sullivan County are charged an 8% sales tax rate. New York State and the County each retain 4%. The only exception to this is the State does not charge their portion of sales tax on clothing and footwear with a cost of under $110. All Counties in New York State are authorized to charge a 3% sales tax. Every two years Sullivan County must request special State legislation to be able to continue to charge an additional 1%. The rate for Sullivan County increased from 3% to 3.5% on June 1, 2003. The rate increased again in June 1, 2007 from 3.5% to 4%.

The County collected $74.8 million through the end of December 2025 as compared to $80.2 million through the end of December 2024, representing a 7% decrease.

During the post-pandemic era sales tax collections have grown at an exponential rate, increasing from $47.2 million in 2019 to $80.2 million in 2024. The increase can be attributed to the influx of people moving into the area as well as sales tax collection on internet sales. The increase in sales tax on online orders stems from the 2018 Wayfair vs South Dakota case, requiring third party sellers on large sites, like Amazon and Walmart, to remit sales tax to local municipalities. This took time to implement, and municipalities began to see the impact of this decision in early 2020. Coupled with stimulus money received by the public and the need to procure goods without leaving home, Sullivan County has seen record sales tax revenue since the pandemic began. This trend is finally leveling off.

The 2027 Tentative Budget anticipates collecting $71 million in sales tax. This is a decrease of $6.5 million over the 2026 Adopted budget. The largest category decrease is in the building construction category. Historic sales tax collections are graphed below for the period that the County has had a 4% rate. 2017 through 2025 represent actual receipts. 2026 anticipates collections of just over $71 million based upon the percentage decrease we have seen through the month of October. This is substantially less than originally anticipated.

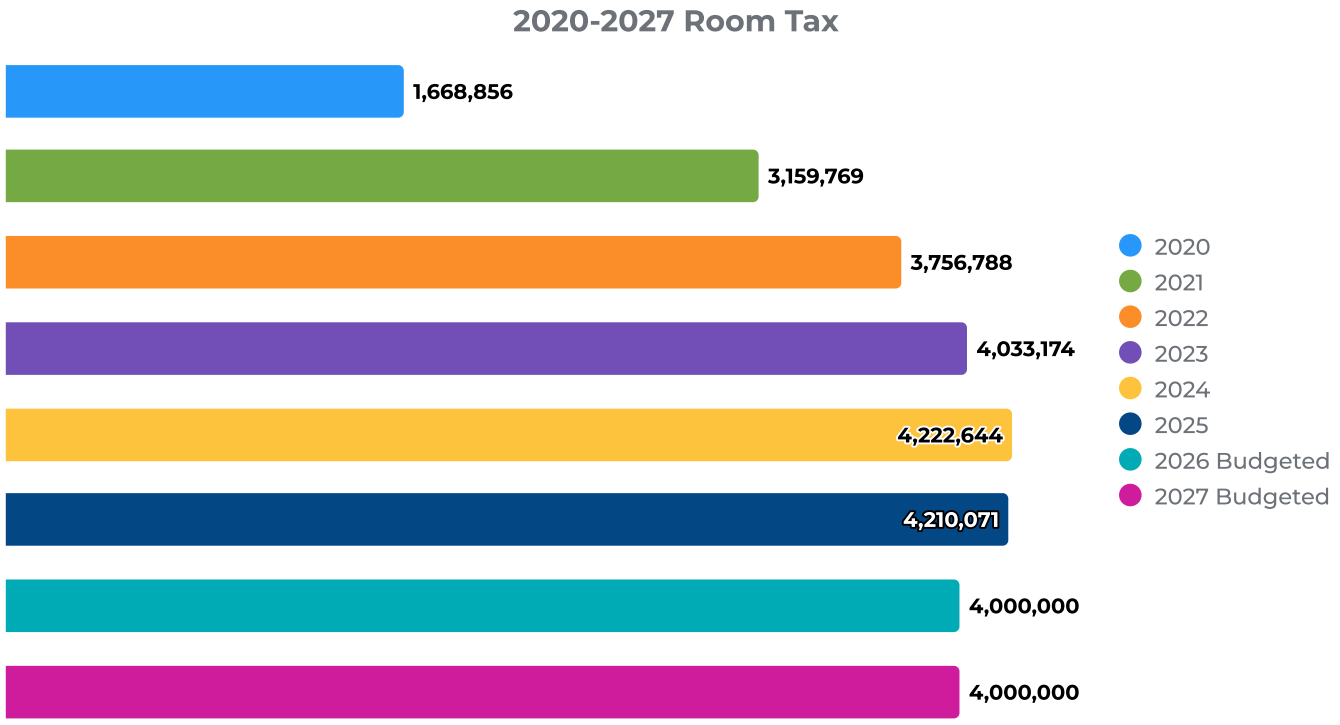
It was anticipated that the County would see a plateau in sales tax growth this year and beyond due to the economic prospects on the horizon. It is fiscally prudent to budget this revenue item relatively conservatively, as it is sensitive to what is happening in the national and regional economy.



Room Tax

New York State Law allows the County to charge a 5% room and occupancy tax rate. This revenue stream is relatively stable and does not fluctuate significantly, at least historically. With more lodging facilities scheduled to open in the near future, it is certain this revenue stream will see a significant increase.

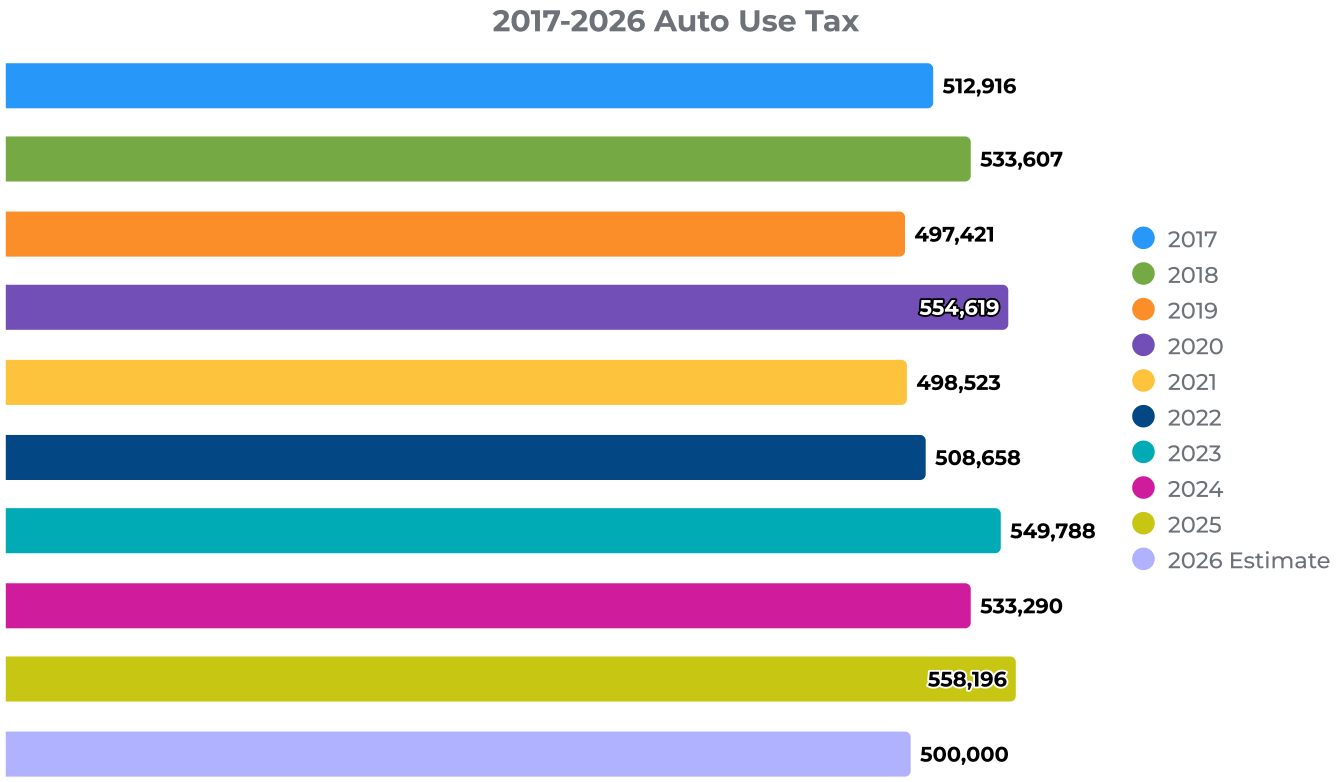
At least 85% of the money must be used to promote tourism-related activities within the County. The 2027 Budget anticipates $4M. The following graph depicts 2020 through 2025 actual receipts and 2026 and 2027 budget figures.



Auto Use Tax

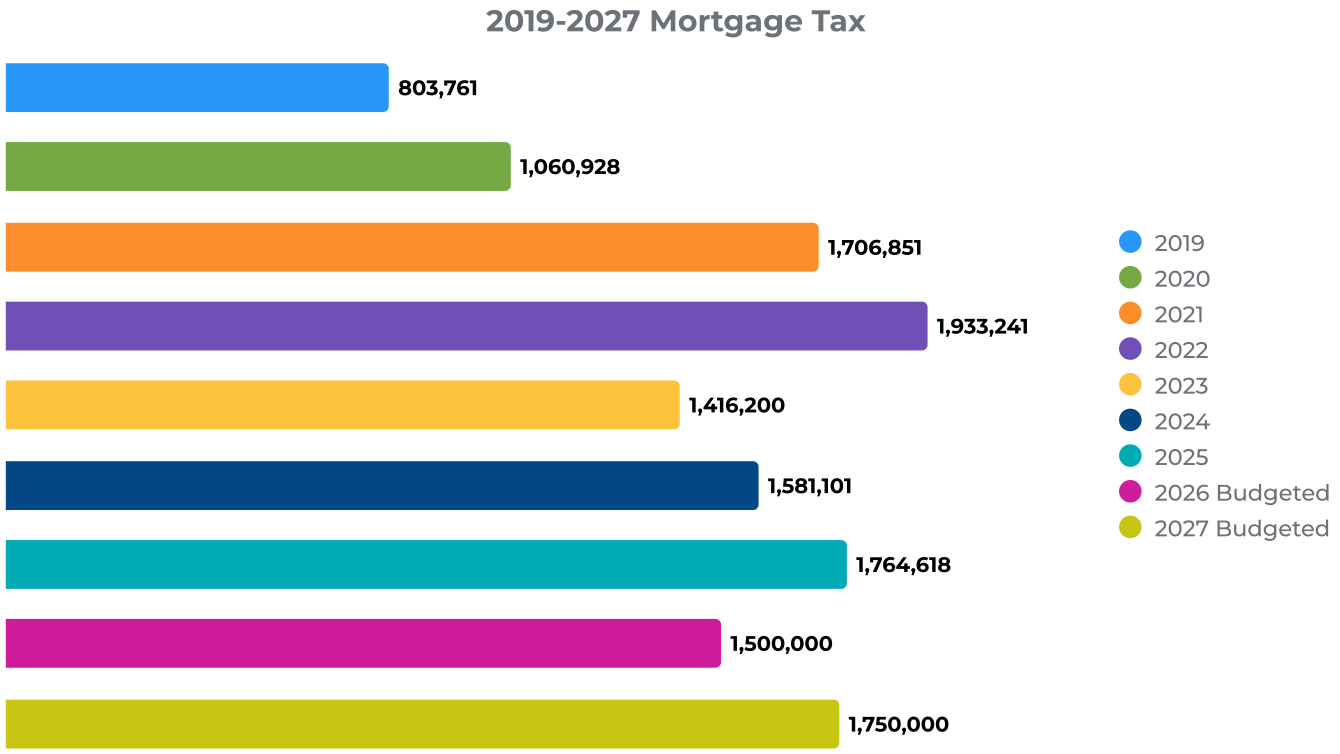
New York State Tax Law section 1201(e) allows Counties to impose a vehicle use tax on individuals and businesses when registering a vehicle with the New York State Department of Motor Vehicles. In accordance with Tax Law section 1201(e), Sullivan County imposes a fee of $5 per year for vehicles weighing 3,500 lbs. and under and $10 per year for vehicles over 3,500 lbs. In fiscal year 2016, Sullivan County received $512,916 through this revenue source. The 2027 budget conservatively anticipates $500,000. The following graph depicts 2017 through 2025 actual receipts and 2026 and 2027 budget figures.

Currently, several counties have been authorized by New York State to set their vehicle use tax at a rate higher than what is authorized in law. These three counties charge $15 for vehicles weighing 3,500 lbs. and under and $30 per year for vehicles over 3,500 lbs. If Sullivan were authorized to increase our fee to $15 and $30 we would receive over $1,500,000, giving us an additional $1,000,000 in revenue to be able to fund the repair and maintenance of our road and bridge infrastructure.



Mortgage Tax

Sullivan County imposes a mortgage tax on mortgages issued for property located within Sullivan County. The tax rate is 1 percent of original principal. Principal that is refinanced is not taxed a second time. Similar to sales tax, mortgage tax is economically sensitive. In 2008 the County collected over $1.1 million in mortgage tax. Since then, the County has experienced a dramatic reduction in mortgage tax collections, until the COVID19 pandemic when a large influx of new residents purchased homes in the area. The 2027 Budget takes a conservative approach and anticipates $1.75M. The following graph depicts 2019 through 2026 actual receipts and 2027 budget figures.



State Aid & Federal Aid

State Aid and Federal Aid are generally received by the County as reimbursement for providing services, most notably in the Division of Health and Family Services. Typically, the County receives this based upon units of service. The State and Federal government will reimburse the County for a percentage of what it costs to provide a specific service. The level of aid will go up and down in proportion to the amount of services being provided. These revenues are continuously monitored, and adjustments are made when funding methodologies change.

Departmental Income

Various County departments collect fees for providing services. Fees range from tipping fees at the landfill, to pavilion rental fees at various County parks. These fees are analyzed yearly to determine if they are competitive and appropriate for the service being provided.

The other large portion of departmental income is revenues related to services provided in the health-related programs. The County provides various health and mental health related services. The County charges fees for utilizing those services either to the individual or to an insurance carrier.

Fund Balance

Fund balance can be considered a source of funds to mitigate unforeseen cost increases or revenue shortfalls. Fund balance is useful in times of emergency or an economic downturn. It is generally recommended that between 5 and 15 percent of fund balance should be maintained as a percentage of appropriations. However, the Sullivan County Legislature in 2021 adopted a revised Fund Balance Policy, stipulating that at least two months' worth of operating funds be available in the County Budget at all times, per best-practices recommendations from the NYS Comptroller's Office and the Government Finance Officers Association.

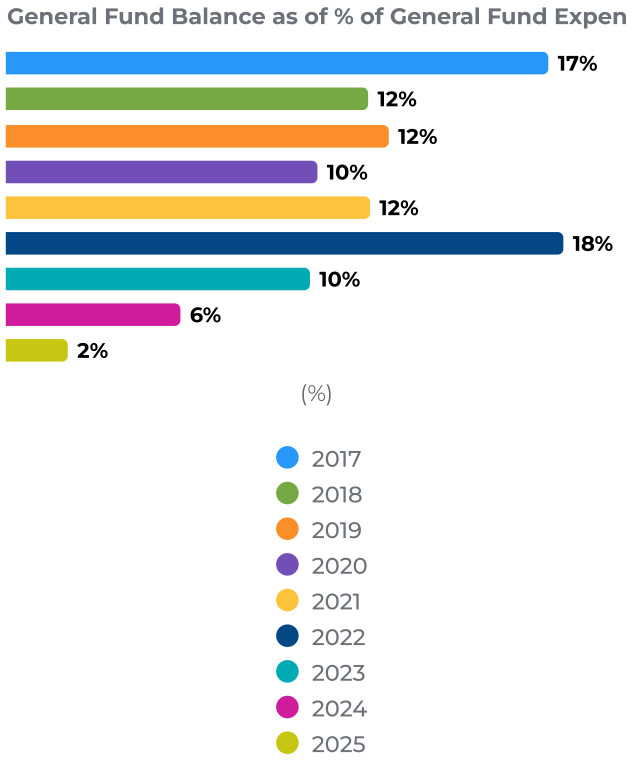
FUND BALANCE DEFINITIONS:

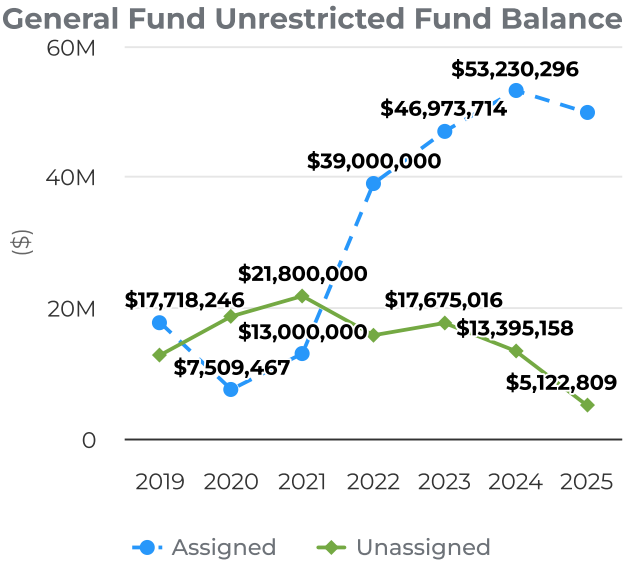
GASB has replaced the earlier reserved and unreserved fund balance classifications with the following:

A. **FUND BALANCE**: Consists of the measurement of available resources and represents the difference between total assets and total liabilities.
B. **NONSPENDABLE:** Consists of assets that are inherently non-spendable in the current period either because of their form or because they must be maintained intact, including prepaid items, inventories, long-term portions of loans receivable, financial assets held for resale, and principle of endowments.
C. **RESTRICTED:** Consists of amounts that are subject to externally enforceable legal purpose restrictions imposed by creditors, or laws and regulations of other governments; or through constitutional provisions or enabling legislation.
D. **COMMITTED**: Consists of amounts that are subject to a purpose constraint imposed by a formal action of the government's highest level of decision-making authority before the end of the fiscal year, and the same level of formal action is required to remove the constraint.
E. **ASSIGNED**: Consists of amounts that are subject to a purpose constraint that represents an intended use established by the government's highest decision-making authority, or by their designated body or official. The purpose of the assignment must be narrower than the purpose of the general fund, and in funds other than the general fund assigned fund balance represents the residual amount of fund balance.
F. **UNASSIGNED**: Represents the residual classification for the government's general fund, and could report a surplus or a deficit. In funds other than the general fund, the unassigned classification should be used only to report a deficit balance resulting from overspending for the specific purposes for which amounts had been restricted, committed or assigned.

At the end of 2025, the unassigned fund balance for the General Fund was $5.1M or 2% of the total General Fund expenditures and transfers out. This amount constitutes approximately 6% of the General Fund's total fund balance of $84M at the end of December 31, 2025 and is available for spending per the County's policy on fund balance.

The five-year history of General Fund Balance as a percent of General Fund Expenditures is detailed in the below chart.


General Fund Balance as of % of General Fund Expen
17%
12%
12%
10%
12%
18%
10%
6%
2%
(%)
2017
2018
2019
2020
2021
2022
2023
2024
2025


General Fund Unrestricted Fund Balance
60M
40M
20M
0
($)
$53,230,296
$46,973,714
$39,000,000
$21,800,000
$17,718,246
$17,675,016
$13,000,000
$13,395,158
$7,509,467
$5,122,809
2019
2020
2021
2022
2023
2024
2025
Assigned
Unassigned

Management Confidential Salary Schedule

MANAGEMENT CONFIDENTIAL EMPLOYEE SALARY SCHEDULE			
EMPLOYEES APPOINTED BY THE SULLIVAN COUNTY LEGISLATURE	**Set Salary**		
LEGISLATIVE SEC	$62,130		
CLERK TO LEGISLATURE	$104,978		
COUNTY AUDITOR	$149,968		
COUNTY ATTORNEY	$203,492		
GRADE 1	Year 1 Step	Year 10 Step	Year 20 Step
ADMINISTRATIVE ASSISTANT	$49,167	$56,543	$65,760
ADMINISTRATIVE SECRETARY			
HUMAN RESOURCES CLERK			
PERSONNEL ASSISTANT			
SENIOR PAYROLL CLERK			
GRADE 2	Year 1 Step	Year 10 Step	Year 20 Step
ACCOUNTS PAYABLE COORDINATOR	$55,312	$62,688	$71,908
CHIEF CIVIL CLERK			
CONF SEC COUNTY ATTORNEY			
CONF SEC DISTRICT ATTORNEY			
CONF SEC DIV OF H&H SERVICES			
CONF SEC HR			
CONF SEC JAIL ADMINISTRATOR			
CONF SEC OF PUBLIC SAFETY			
CONF SEC PUBLIC HEALTH			
CONF SEC OF PLANNING			
CONF SEC DPW			
CONF SEC SHERIFF			
CONF SEC COMMUNITY RESOURCES			
FINANCIAL ACCOUNT CLERK			
HR BENEFITS SPECIALIST			
EXEC ASST TO COUNTY MGR			
EXECUTIVE SECRETARY			
PRINCIPAL PAYROLL CLERK			
SENIOR PERSONNEL ASSISTANT			
GRADE 3	Year 1 Step	Year 10 Step	Year 20 Step
ASSISTANT DIRECTOR OF PURCHASING & CENTRAL SERVICES	$70,063	$77,437	$86,657
ASSISTANT DIRECTOR OF PARKS AND RECREATION			
HUMAN RESOURCES BENEFITS COORDINATOR			
CHIEF EMERGENCY DISPATCHER			
COORDINATOR OF CHILD SUPPORT ENF			
COORDINATOR OF CHILDREN WITH SPECIAL NEEDS PROGRAM			
COMMUNITY HEALTH SUPERVISOR			
CRIME VICTIMS SPECIALIST COORDINATOR			
DEPUTY DIRECTOR OF REAL PROPERTY TAXES			
DEPUTY COUNTY CLERK (DMV)			
DIVISION CONTRACT COMPLIANCE OFFICER			
DMV ADMINISTRATOR			
INVESTIGATOR			
HUMAN RESOURCES BENEFITS COORDINATOR			
MANAGER OF YOUTH SERVICES			
MANAGER OF RISK MANAGEMENT			
MUNI DIR OF WEIGHTS & MEASURERS/SAFETY COORD			
PARALEGAL			
PERSONNEL PROJECT COORDINATOR			
RABIES CONTROL OFFICER			
SENIOR ACCOUNTS PAYABLE COORDINATOR			

SOCIAL SERVICES INTERVENTION & OUTREACH COORDINATOR			
SPECIAL ASSISTANT			
FINANCIAL ANALYST			
DEPUTY COUNTY CLERK-LAND			
GRADE 4	Year 1 Step	Year 10 Step	Year 20 Step
BUDGET ANALYST	$76,209	$83,584	$92,188
FISCAL ADMINISTRATIVE OFFICER			
GRADE 5	Year 1 Step	Year 10 Step	Year 20 Step
AIRPORT SUPERINTENDENT	$82,353	$89,729	$98,949
DEPUTY COUNTY CLERK I			
GRANTS ADMINISTRATION SUPERVISOR			
TRAINING AND QUALITY IMPROVEMENT COORDINATOR			
HR RECRUITMENT & TRAINING COORDINATOR			
GRAND JURY STENOGRAPHER			
GRADE 6	Year 1 Step	Year 10 Step	Year 20 Step
DIRECTOR CENTER FOR WORKFORCE DEVELOPMENT	$86,042	$93,417	$102,636
DIRECTOR OF ADMINISTRATIVE SERVICES			
DIRECTOR OF AGING SERVICES			
DIRECTOR OF COMMUNICATIONS			
DIRECTOR OF PARKS RECREATION & BEAUTIFICATION PROGRAMS			
DIRECTOR OF REAL PROPERTY TAX SERVICES III			
DIRECTOR OF FOOD SERVICES			
DIRECTOR OF REHABILITATION SERVICES			
DIRECTOR OF TEMPORARY ASSISTANCE			
DIRECTOR OF TRANSPORTATION			
DIRECTOR VETERANS SERVICES			
E911 COORDINATOR			
SENIOR ACCOUNTANT			
SENIOR BUDGET ANALYST			
SENIOR FISCAL ADMINISTRATIVE OFFICER			
GRADE 7	Year 1 Step	Year 10 Step	Year 20 Step
ASSISTANT DIRECTOR OF NURSING SERVICES	$100,793	$108,166	$117,386
DIRECTOR OF ADMINISTRATIVE SERVICES			
DIRECTOR OF PLANNING			
DEPUTY PROBATION DIRECTOR B			
DEPUTY PUBLIC HEALTH DIRECTOR			
DIRECTOR OF SERVICES			
DIRECTOR OF PURCHASING AND CENTRAL SERVICES			
DIRECTOR OF FIRE & EMPLOYEE SAFETY			
FACILITIES BRIDGE SUPERINTENDENT			
GARAGE SUPERINTENDENT			
REHAB THERAPY SUPERVISOR			
DEPUTY ADMINISTRATOR OF ACC			
ROAD MAINTAINANCE SUPERINTENDENT			
COMPLIANCE OFFICER			
DEPUTY COUNTY AUDITOR			
EXECUTIVE DIRECTOR OF THE HUMAN RIGHTS COMMISSION			
DIRECTOR OF APPLICATIONS DEVELOPMENT AND SUPPORT			
DIRECTOR OF OPERATIONS AND NETWORK ADMINISTRATION			
DEP COUNTY TREASURER			
PRINCIPAL BUDGET ANALYST			

GRADE 8	Year 1 Step	Year 10 Step	Year 20 Step
DIRECTOR OF COMMUNITY SERVICES	$105,402	$112,776	$121,996
DIRECTOR OF NURSING SERVICES			
DIRECTOR OF PATIENT SERVICES			
DEPUTY COMMISSIONER FOR FAMILY SERVICES			
PERSONNEL OFFICER			
PROBATION DIRECTOR B			
DIRECTOR OF LOCAL GOVERNMENT UNIT			
GRADE 9			
COMMISSIONER OF FAMILY SERVICES	Year 1 Step	Year 10 Step	Year 20 Step
DEPUTY COMMISSIONER PUBLIC WORKS-OPERATIONS	$110,010	$117,386	$126,604
DEPUTY COMMISSIONER OF PUBLICE SAFETY- E-911/EMS			
DEPUTY COMMISSIONER OF PUBLIC SAFETY- EMERGENCY MANAGEMENT			
DEPUTY COMM PLANNING & ENVR MGT			
DEPUTY COMMISSIONER OF PUBLIC WORKS FAC/BRIDGES			
DEPUTY CHIEF INFORMATION OFFICER			
DEPUTY COMMISSIONER OF HUMAN RESOURCES			
DEPUTY COMMISSIONER OF EMERGENCY MANAGEMENT			
PUBLIC HEALTH DIRECTOR			
DIRECTOR OF HEALTH FINANCE			
GRADE 10			
ADMINISTRATOR OF ADULT CARE CENTER	Starting		Max
CHIEF INFORMATION OFFICER	$126,198		$172,089
COMMISSIONER OF COMMUNITY RESOURCES			
COMMISSIONER OF HUMAN RESOURCES/PERSONNEL OFFICER			
COMMISSIONER OF MANAGEMENT & BUDGET			
COMMISSIONER OF PLANNING AND ENVIRONMENTAL MANAGEMENT			
COMMISSIONER OF PUBLIC SAFETY			
COMMISSIONER OF PUBLIC WORKS			
DEPUTY COUNTY MANAGER			

*Effective January 1, 2025 any employee in one of the above positions that holds a Doctorate Degree in a field related to their position shall receive $5,000 annually added to their salary.

*All Management/Confidential Employees other than the County Manager and elected officials shall receive compensation as follows:
2027- 4% on January 1, 2027

*Position changes that are on a promotional basis shall receive the base salary for that position or 5% of current salary whichever is higher.

*Positions above shall receive no less than 3% higher than any direct subordinate staff, excluding medical professional staff (calculations shall not include overtime).

*Any newly created titles will be placed in the appropriate Grade as agreed to by the County Manager, Commissioner of Human Resources and appointing authority and/or Commissioner of placement of newly created title.

*Longevity shall be paid at $200 per year of service with no cap for existing employees. Employees hired after January 1, 2023 longevity payments shall be paid at $200 a year of service starting at the completion of their 5th year of service with no cap.

*Division of Public Works Grade 7 Superintendent positions shall receive the same annual infrastructure pay as set by the Laborers International Union of North America Local 17 CBA and a $3,000 annual stipend for continuous on-call rotation for hazardous weather/incident related events.

*Effective January 1, 2023 all Management/Confidential Exempt employees upon hire shall receive 25 Paid Days Off and after 10 years of continuous service 35 Paid Days off and shall be able to roll 12 days of unused Paid Days Off into Sick Days on January 1st of every year. Any Paid Days Off above 12 days on December 31st of every year shall be disgarded from accruals.
*Effective January 1, 2023 all Management/Confidential Non-Exempt employees upon hire shall receive 20 Paid Days off and after 10 years of continuous service 30 Paid Days off and shall be able to roll 12 days of Paid Days Off into Sick Days off on January 1st of every year. Any Paid Days Off above 12 days on December 31st of every year shall be disgarded from accruals.
*All Management/Confidential employees hired before Janauary 1, 2023 shall have the ability to "cash out" up to a two weeks of vacation time if they are at or above two weeks of accrued vacation time on November 1st of each year. These payments shall be disbursed with the last paycheck received in November .
*Commencing for calendar year 2025, the Health Insurance Buyout for all Management/Confidential Employees shall be 51% of the total premium that the employee is eligible to receive.
*A Commissioner assigned the Deputy County Manager shall receive a stipend of $30,000 annually.
*Above salary schedule to be evaluated by the County Manager's Office and the Human Resources Department on a periodic basis to be presented to the Legislature for increases to salaries based on internal and external market conditions.
*Salary Schedule for Attorneys, Administrator of Assigned Counsel and Uniformed Sheriff's Management Confidential Employes, will be presented seperately.
*Effective July 24, 2023 All Management/Confidential employees previously 35 hours a week will work 37.5 hours a week
*Non-Union Handbook shall be updated/changed with the above information.
*Above salary schedule and payments are subject to annual appropriation.

Seasonal Salary Schedule

The following represents a salary schedule for all seasonal employees, subject to change via resolution:

Title	Parks***	CWD	Various***
ASST PARK MANAGER	23.30**		
CREW LEADER		25.00	
CWD YOUTH WORKER		16.00	
GROUNDS MAINTENANCE WORKER I SEAS	18.00*		
LABORER I SEAS	16.30*		
LIFEGUARD	20.80*		
PARK MANAGER	25.00**		
RECREATION AIDE	16.30*		
RECREATION AND ACTIVITIES AID	16.30*		
SR VISITORS EXPERIENCE ASSOCIATE	17.30*		
STUDENT INTERNS			16.30
SUPERVISING CREW LEADER		28.00	
SYEP-PARTICIPANT-TANF		16.00	
VISITORS EXPERIENCE ASSOCIATE	16.30*		

*Returning employees will receive an additonal $.25 cent increase per year of experience

**Returning employees will receive an additonal $.25 cent increase per year of experience only if they previously held the position

*** If the hourly rate for SYEP Participants is approved via resolution at a higher rate than the Parks employees or Student Interns, this higher rate will apply to the Parks positions and Student Interns as well. Senior positions will go up by the absolute dollar amount.

Care Center at Sunset Lake

In July 2020, the County authorized the formation of the Sunset Lake Development Corporation (the “LDC”) for the purpose of transferring the Centers' capital assets and identifying a management company to assume operations of the Center through a lease agreement. On December 5, 2020 the Center’s building and land improvements in the amount of $1,342,391 were transferred to the LDC and a lease agreement was entered into between the LDC and the County. A resolution was passed in May 2025, transferring those assets back to the County, with a formal dissolution of the LDC happening sometime in late 2025.

Effective May 1, 2021, the LDC entered into a temporary contract with Infinite Care, Inc. to consult on the operations of the Center. A permanent consulting contract was signed into effect on September 20, 2021, transferring the management of the facility to Infinite Care. The financial impact of this contract allows for the consulting company to keep any revenues received from billing, but also requires that the consulting company take on the majority of expenses in relation to the Care Center. These expenses include the majority of employee-related expenses, any expenses related to patient care and the operation of the facility.

To put this into perspective, the following figures represent the county share before the management agreement and after:

2021 Adopted County Share $6,744,491

2022 Adopted County Share $3,370,217

2023 Adopted County Share ($238,000)

2024 Adopted County Share $550,318

2025 Adopted County Share $0

2026 Adopted County Share $0

2027 Tentative County Share ($1,686,264)

The county share is the difference between revenue coming in and expenses going out that the taxpayer will have to cover. The ($1,686,264) county share above represents the benefits the county is obligated to pay towards retiree health insurance for past employees of the Care Center, as well as the portion of benefits that the county will still have to cover for employees even after they have left, real estate taxes resulting from the move to the LDC and subsequent move back to nontaxable, netted with intergovernmental transfers (see explanation in next paragraph) the County anticipated for the period of time in question. In 2027, the County has budgeted for the following:

Retirement $389,003

Retiree Health Insurance $671,081

Real Estate Taxes $253,652

IGT Revenue $3,000,000 (50% funded by DSS, net benefit $1.5M)

If the Care Center remained open in 2027, it is estimated that the county share would be around $5.66M. This does not include and additional $5.85M needed to replace IT infracture and for critical capital upgrades.

In past years, the Care Center has received monies referred to as Intergovernmental Transfers (IGT). This money is specific to government, as is indicated in its name, and not every nursing home is entitled to this funding. Subdivision

12(e-1) of Section 2808 of the Public Health Law authorizes supplemental payments to non-state operated public nursing facilities each year. The number allocated to Sullivan County is determined by the Centers for Medicare and Medicaid Services and the NYS DOH informs Sullivan County of its payment amount. The County must then front half of the money through its general fund, to receive the full payment. Based on an expected payment of $3 million, that equates to $1.5 million that the Department of Social Services has to lay out. The final payment of this revenue is expected in 2027, with these payments discontinuing altogether now that the facility has closed.

In August 2026, the County announced the closure of this facility as a result of the loss of our management company, Infinite Care. The last resident of this facility was discharged in October 2026.

2024-2027 Paving Summary

	2024	2025	2026	2027***	
# of miles paved	25.73	25.37	27.34	30.00	
# of miles surface treated	36.74	36.34	21.32	30.00	
Previous Years Rollover	**1,117,961.42**	**1,084,056.24**	**458,371.75**	**900,000.00**	****
Paving and Guiderails					
CHIPS Used/Expensed Paving **	4,324,000.44	6,787,442.95	3,860,112.66	2,300,000.00	
CHIPS - Guiderail			1,906,598.00	1,500,000.00	
Operating Funds-Paving*	3,412,824.26	3,172,658.05	4,959,500.00	6,200,000.00	
Operating Funds - Guiderails			237,701.46	1,000,000.00	
Bonded Funds	-	-	-	-	
ARPA monies	-	-	-	-	
Other Federal/State Funding	-	-	-	-	
Paving Completed	**7,736,824.70**	**9,960,101.00**	**10,963,912.12**	**11,000,000.00**	
Surface Treatment					
CHIPS Used/Expensed**	-	-	-	-	
Operating Funds	1,722,029.28	2,054,430.61	1,228,580.83	1,250,000.00	
Bonded Funds	-	-	-	-	
ARPA monies	-	-	-	-	
Other Federal/State Funding	-	-	-	-	
Surface Treatment Completed	**1,722,029.28**	**2,054,430.61**	**1,228,580.83**	**1,250,000.00**	
CHIPS Rollover	1,117,961.42	1,084,056.24	458,371.75	900,000.00	

*Excluding ancillary items (guide rails, pipes, etc)
** Includes PaveNY and Extreme Weather Funding & POP (2024)
*** Estimated based on historical data
**** Current Estimated Rollover - work still ongoing

Assessor's Report

NYS - Real Property System
County of Sullivan

Assessor's Report - 2026 - Current Year File
S495 Exemption Impact Report
County Summary

RPS221/V04/L001
Date/Time - 9/17/2026 08:24:12
Total Assessed Value 7,589,835,934

Equalized Total Assessed Value 23,079,199,282

Exemption Code	Exemption Name	Statutory Authority	Number of Exemptions	Total Equalized Value of Exemptions	Percent of Value Exempted
10100	SPEC DIST USED FOR PURPOSE ESTAB	RPTL 410	71	48,147,978	0.21
10110	O/S SPEC DIST - SEWER OR WATER	RPTL 410-a	8	1,085,373	0.00
12100	NYS - GENERALLY	RPTL 404(1)	106	680,477,907	2.95
12350	PUBLIC AUTHORITY - STATE	RPTL 412	7	401,637	0.00
13100	CO - GENERALLY	RPTL 406(1)	90	351,498,239	1.52
13230	CO O/S LIMITS - SPECIFIED USES	RPTL 406(2)	1	241,489	0.00
13240	CO O/S LIMITS - SEWER OR WATER	RPTL 406(3)	2	339,625	0.00
13350	CITY - GENERALLY	RPTL 406(1)	2	13,393,341	0.06
13500	TOWN - GENERALLY	RPTL 406(1)	384	221,882,983	0.96
13510	TOWN - CEMETERY LAND	RPTL 446	9	289,904	0.00
13570	TOWN O/S LIMITS - SPECIFIED USES	RPTL 406(2)	6	359,398	0.00
13650	VG - GENERALLY	RPTL 406(1)	95	32,032,778	0.14
13730	VG O/S LIMITS - SPECIFIED USES	RPTL 406(2)	3	502,953	0.00
13740	VG O/S LIMITS - SEWER OR WATER	RPTL 406(3)	28	17,249,641	0.07
13741	VG O/S LIMITS - SEWER OR WATER	RPTL 406(3)	2	916,033	0.00
13742	VG O/S LIMITS - SEWER OR WATER	RPTL 406(3)	2	5,382,012	0.02
13800	SCHOOL DISTRICT	RPTL 408	36	332,765,597	1.44
13850	BOCES	RPTL 408	1	14,094,015	0.06
13870	SPEC DIST USED FOR PURPOSE ESTAB	RPTL 410	71	55,675,162	0.24
13890	PUBLIC AUTHORITY - LOCAL	RPTL 412	2	6,745,571	0.03
14100	USA - GENERALLY	RPTL 400(1)	8	14,195,183	0.06
14110	USA - SPECIFIED USES	STATE L 54	9	5,622,461	0.02
18020	MUNICIPAL INDUSTRIAL DEV AGENCY	RPTL 412-a	125	963,849,744	4.18
18060	URBAN REN: OWNER-MUN U R AGENCY	GEN MUNY 555 & 560	1	75,752	0.00
18080	MUN HSNG AUTH-FEDERAL/MUN AIDED	PUB HSNG L 52(3)&(5)	3	9,329,215	0.04
21600	RES OF CLERGY - RELIG CORP OWNER	RPTL 462	32	13,255,088	0.06
25110	NONPROF CORP - RELIG(CONST PROT)	RPTL 420-a	605	717,372,464	3.11
25120	NONPROF CORP - EDUCL(CONST PROT)	RPTL 420-a	201	445,351,976	1.93
25130	NONPROF CORP - CHAR (CONST PROT)	RPTL 420-a	53	72,590,179	0.31
25210	NONPROF CORP - HOSPITAL	RPTL 420-a	5	110,890,235	0.48
25220	NONPROF CORP-CEMETERY	RPTL 420(1)(a)	10	567,007	0.00
25230	NONPROF CORP - MORAL/MENTAL IMP	RPTL 420-a	74	64,083,831	0.28
25300	NONPROF CORP - SPECIFIED USES	RPTL 420-b	48	47,204,006	0.20

NYS - Real Property System
County of Sullivan

Assessor's Report - 2026 - Current Year File
S495 Exemption Impact Report
County Summary

RPS221/V04/L001
Date/Time - 9/17/2026 08:24:12
Total Assessed Value 7,589,835,934

Equalized Total Assessed Value 23,079,199,282

Exemption Code	Exemption Name	Statutory Authority	Number of Exemptions	Total Equalized Value of Exemptions	Percent of Value Exempted
25600	NONPROFIT HEALTH MAINTENANCE ORG	RPTL 486-a	2	1,319,439	0.01
25900	SYSTEM CODE	STATUTORY AUTH NOT DEFINED	43	2,911,172	0.01
26050	AGRICULTURAL SOCIETY	RPTL 450	1	655,556	0.00
26100	VETERANS ORGANIZATION	RPTL 452	5	1,009,403	0.00
26250	HISTORICAL SOCIETY	RPTL 444	1	223,607	0.00
26400	INC VOLUNTEER FIRE CO OR DEPT	RPTL 464(2)	20	15,768,212	0.07
26600	CORP/ASSN DEV GOOD SPORTSMANSHIP	RPTL 476	1	813,110	0.00
27350	PRIVATELY OWNED CEMETERY LAND	RPTL 446	190	8,196,010	0.04
28120	NOT-FOR-PROFIT HOUSING CO	RPTL 422	1	1,300,642	0.01
29700	PROP WITHDRAWN FROM FORECLOSURE	RPTL 1138	51	2,975,124	0.01
32252	NYS OWNED REFORESTATION LAND	RPTL 534	7	2,033,438	0.01
32301	NYS LAND TAXABLE FOR SCHOOL ONLY	RPTL 536	12	3,767,936	0.02
33201	TAX SALE - COUNTY OWNED	RPTL 406(5)	9	1,914,752	0.01
33701	TAX SALE - VG OWNED	RPTL 406(5)	3	405,809	0.00
41101	VETS EX BASED ON ELIGIBLE FUNDS	RPTL 458(1)	37	1,774,440	0.01
41120	ALT VET EX-WAR PERIOD-NON-COMBAT	RPTL 458-a	941	25,881,889	0.11
41121	ALT VET EX-WAR PERIOD-NON-COMBAT	RPTL 458-a	3	90,811	0.00
41130	ALT VET EX-WAR PERIOD-COMBAT	RPTL 458-a	731	33,405,557	0.14
41131	ALT VET EX-WAR PERIOD-COMBAT	RPTL 458-a	7	345,969	0.00
41140	ALT VET EX-WAR PERIOD-DISABILITY	RPTL 458-a	475	32,066,842	0.14
41141	ALT VET EX-WAR PERIOD-DISABILITY	RPTL 458-a	11	617,014	0.00
41160	COLD WAR VETERANS (15%)	RPTL 458-b	1	12,352	0.00
41161	COLD WAR VETERANS (15%)	RPTL 458-b	211	2,640,315	0.01
41162	COLD WAR VETERANS (15%)	RPTL 458-b	71	910,653	0.00
41171	COLD WAR VETERANS (DISABLED)	RPTL 458-b	24	687,392	0.00
41172	COLD WAR VETERANS (DISABLED)	RPTL 458-b	5	86,662	0.00
41300	PARAPLEGIC VETS	RPTL 458(3)	1	439,795	0.00
41400	CLERGY	RPTL 460	17	151,917	0.00
41690	VOLUNTEER FIREFIGHTERS AND AMBULANCE	RPTL 466-c,d,e,f,g,h&i	151	469,532	0.00
41691	VOLUNTEER FIREFIGHTERS AND AMBULANCE	RPTL 466-c,d,e,f,g,h&i	49	161,833	0.00
41692	VOLUNTEER FIREFIGHTERS AND AMBULANCE	RPTL 466-c,d,e,f,g,h&i	8	25,077	0.00
41700	AGRICULTURAL BUILDING	RPTL 483	45	5,827,576	0.03
41720	AGRICULTURAL DISTRICT	AG-MKTS L 305	1,007	118,168,044	0.51

NYS - Real Property System
County of Sullivan

Assessor's Report - 2026 - Current Year File
S495 Exemption Impact Report
County Summary

RPS221/V04/L001
Date/Time - 9/17/2026 08:24:12
Total Assessed Value 7,589,835,934

Equalized Total Assessed Value 23,079,199,282

Exemption Code	Exemption Name	Statutory Authority	Number of Exemptions	Total Equalized Value of Exemptions	Percent of Value Exempted
41730	AGRIC LAND-INDIV NOT IN AG DIST	AG MKTS L 306	56	5,965,514	0.03
41800	PERSONS AGE 65 OR OVER	RPTL 467	241	27,877,281	0.12
41801	PERSONS AGE 65 OR OVER	RPTL 467	248	19,907,091	0.09
41802	PERSONS AGE 65 OR OVER	RPTL 467	113	7,622,239	0.03
42100	SILOS, MANURE STORAGE TANKS,	RPTL 483-a	51	1,576,424	0.01
42120	TEMPORARY GREENHOUSES	RPTL 483-c	7	253,596	0.00
44210	HOME IMPROVEMENTS	RPTL 421-f	19	461,416	0.00
44211	HOME IMPROVEMENTS	RPTL 421-f	6	157,951	0.00
46450	INC ASSN OF VOLUNTEER FIREMEN	RPTL 464(1)	2	36,826	0.00
47100	Mass Telecomm Ceiling	RPTL S499-qqqq	19	3,444,775	0.01
47200	RAILROAD - PARTIALLY EXEMPT	RPTL 489-d&dd	6	49,128,841	0.21
47450	FOREST/REF LAND - FISHER ACT	RPTL 480	33	3,430,371	0.01
47460	FOREST LAND CERTD AFTER 8/74	RPTL 480-a	743	164,752,946	0.71
47610	BUSINESS INVESTMENT PROPERTY POST 8/5	RPTL 485-b	16	1,508,080	0.01
47611	BUSINESS INVESTMENT PROPERTY POST 8/5	RPTL 485-b	16	1,699,274	0.01
48100	URB DEV ACTION AREA PROJECT	GEN MUNY L 696	1	9,305,488	0.04
48660	HOUSING DEVELOPMENT FUND CO	P H FI L 577,654-a	5	35,839,538	0.16
48670	REDEVELOPMENT HOUSING CO	P H FI L 125 & 127	4	14,251,707	0.06
49500	SOLAR OR WIND ENERGY SYSTEM	RPTL 487	203	32,667,643	0.14
49501	SOLAR OR WIND ENERGY SYSTEM	RPTL 487	37	2,157,718	0.01
49505	SOLAR OR WIND ENERGY SYSTEM	RPTL 487	39	2,206,796	0.01
50000	SYSTEM CODE	STATUTORY AUTH NOT DEFINED	14	7,633,788	0.03
50001	SYSTEM CODE	STATUTORY AUTH NOT DEFINED	11	0	0.00
50002	SYSTEM CODE	STATUTORY AUTH NOT DEFINED	1	226,875	0.00

NYS - Real Property System
County of Sullivan

Assessor's Report - 2026 - Current Year File
S495 Exemption Impact Report
County Summary

RPS221/V04/L001
Date/Time - 9/17/2026 08:24:12
Total Assessed Value 7,589,835,934

Equalized Total Assessed Value 23,079,199,282

Exemption Code	Exemption Name	Statutory Authority	Number of Exemptions	Total Equalized Value of Exemptions	Percent of Value Exempted
50005	SYSTEM CODE	STATUTORY AUTH NOT DEFINED	4	0	0.00
Total Exemptions Exclusive of System Exemptions:			8,106	4,899,178,172	21.23
Total System Exemptions:			30	7,860,663	0.03
Totals:			8,136	4,907,038,835	21.26

Values have been equalized using the Uniform Percentage of Value. The Exempt amounts do not take into consideration, payments in lieu of taxes or other payments for municipal services.

Amount, if any, attributable to payments in lieu of taxes: _____

Authorized Positions: A Few Pointers

Authorized Positions: A Few Pointers

The next few pages will outline the total authorized positions within each County department and the authorized full time equivelents for each County deparment.

You may be asking yourself, what's the difference?

Authorized Position Counts: This indicates the count of positions within a department. For example, if the Parks and Rec Department has 36 Full Time and 1 Shared authorized position, the count for their department will be 36.5.
Authorized Positions- Full Time Equivilents: This considers all positions and the work schedule of said position.

The calculation is as follows: Full Time = 1, Regular Part Time = .5, Temporary Full Time = .5, Part Time, Per Diem or 3 month Temps = .2, Seasonal= .25

An example of this is evident in Parks and Recreation. You can see that the Position Counts total is 30.00, while the FTE is only 11.10.

Parks and Recreation has 5 Full Time Employees, 22 Seasonal Employees and and 3 Part Time or Per Diem Employees. The exact calculation is as follows:

Employee Type	Count	Value	Total
Seasonal	22	0.25	5.50
Full Time	5	1	5.00
PD or PT	3	0.2	0.60
Totals	**30**		**11.1**

Dept #	Department Name	2025 Adopted Position Counts	2026 Adopted Position Counts	2027 Tentative Position Counts
A-7110	Parks and Recreation	29.00	29.00	30.00

Dept #	Department Name	2025 Adopted FTE	2026 Adopted FTE	2027 Tentative FTE
A-7110	Parks and Recreation	10.85	10.85	11.10

Authorized Position Counts by Department

Authorized Position Counts by Department				
Dept #	Department Name	2025 Adopted Position Counts	2026 Adopted Position Counts	2027 Tentative Position Counts
Elected Officials				
A-1010	County Legislature	11.00	11.00	11.00
A-1185	Coroners	4.00	4.00	4.00
A-1165	District Attorney [1]	25.00	26.00	30.00
A-3150	Sheriff's Office- Jail	110.82	111.82	111.82
A-3110-29	Sheriff's Office- Patrol	64.00	67.00	66.00
A-3110-30	Sheriff's Office- Civil	14.18	15.18	14.18
A-3110-31	Sheriff's Office- Security	7.00	7.00	8.00
A-1410-10	County Clerk- Main Unit	17.00	17.00	16.00
A-1410-11	County Clerk- DMV	18.00	18.00	16.00
A-1460	County Clerk - Records Management	1.00	1.00	2.00
A-1325-1330	County Treasurer	12.50	12.50	12.50
A-1355	Real Property Tax Map	3.50	3.50	3.50
	Elected Officials Totals	**288.00**	**294.00**	**295.00**
Legislative Appointments				
A-1420	County Attorney	14.00	15.00	14.00
A-1230	County Manager	5.00	5.00	5.00
A-1231	Corporate Compliance	3.00	2.00	1.00
A-1450	Elections [2]	8.00	8.00	11.00
A-1320	Audit and Control	7.00	8.00	7.00
	Legislative Appointment Totals	**37.00**	**38.00**	**38.00**
Line Departments				
Division of Public Works				
A-1490	Public Works Administration	6.00	5.00	5.00
A-1620	Public Works Building Department	41.00	42.00	38.00
A-5610	Sullivan County International Airport	6.00	6.00	6.00
A-6610	Consumer Affairs- Weights and Measures	1.00	1.00	1.00
CL-8160	Public Works- Refuse and Garbage	18.00	17.00	17.00
D-3310	County Road Fund-Public Works- Traffic Control	6.00	7.00	7.00
D-5110	County Road Fund-Public Works- Road Maintenance	54.00	54.00	54.00
D-5020	County Road Fund-Public Works- Engineering	6.00	7.00	8.00
DM-5130	Public Works- Road Machinery	22.00	20.00	20.00
	Division Total	**160.00**	**159.00**	**156.00**
Division of Public Safety				
A-1170	Public Defense	1.00	2.00	2.00
A-3010	Public Safety Administration	8.00	8.00	9.00
A-3010-212	Public Safety Administration - EMS	4.00	4.00	6.00
A-3020	Public Safety Communications E911	21.00	21.00	21.00
A-3140	Department of Probation	29.00	29.00	29.00
A-3410	Fire Protection [3]	22.00	24.00	20.00
	Division Total	**85.00**	**88.00**	**87.00**

Dept #	Department Name	2025 Adopted Position Counts	2026 Adopted Position Counts	2027 Tentative Position Counts
Division of Management and Budget				
A-1340	Office of Management and Budget	14.00	13.00	14.00
A-1344	Health Finance [4]	9.00	12.00	9.00
A-1345-1610	Purchasing and Central Services	6.00	6.00	6.00
	Division Total	**29.00**	**31.00**	**29.00**
Division of Planning and Community Development				
A-8020-90	Planning and Community Development	10.00	9.00	8.00
A-7110	Parks and Recreation	29.00	29.00	30.00
A-1341	Grants Administration	3.00	3.00	3.00
A-8090	Office of Sustainable Energy	2.00	1.00	1.00
	Division Total	**44.00**	**42.00**	**42.00**
Division of Human Resources				
A-1430	Human Resources	19.00	18.00	17.00
A-8040	Human Rights Commission	1.00	1.00	1.00
A-1342	Risk Management	3.00	3.00	3.00
	Division Total	**23.00**	**22.00**	**21.00**
Division of Health & Family Services				
A-4010-4082	Department of Public Health Services	80.00	79.00	64.00
A-4220-4322	Department of Community Services [5]	44.00	41.00	38.00
A-6010-6142	Department of Social Services	182.00	185.00	183.00
EI-6020	Care Center at Sunset Lake [6]	191.00	185.00	0.00
	Division Total	**497.00**	**490.00**	**285.00**
Division of Community Resources				
A-6293	Center for Workforce Development	15.00	18.00	17.00
A-7310	Youth Programs	2.00	2.00	2.00
A-7610	Office for the Aging	30.00	30.00	31.00
A-6510	Veterans Service Agency	5.00	5.00	5.00
A-5680	Transportation	12.00	12.00	12.00
	Division Total	**64.00**	**67.00**	**67.00**
Division of Information Technology				
A-1680	Information Technology Services	20.00	17.00	17.00
	Division Total	**20.00**	**17.00**	**17.00**
	Total Position Counts	**1247.00**	**1248.00**	**1037.00**

[1] One new grant funded paritian being creted with budget, 3 created through year via resolution

[2] Paritians created throughout the year via Election Law

[3] Paritians incorrectly classified incorrectly here, should have been in EMS

[4] Closure of ACC abolished 3 paritians

[5] Paritians abolished in budget via department request

[6] Facility closed in 2026, paritians abolished

Authorized Position FTE's by Department

Authorized Position FTE's by Department				
Dept #	Department Name	2025 Adopted FTE	2026 Adopted FTE	2027 Tentative FTE
Elected Officials				
A-1010	County Legislature	11.00	11.00	11.00
A-1185	Coroners	0.80	0.80	0.80
A-1165	District Attorney	24.25	25.20	29.20
A-3150	Sheriff's Office- Jail	110.82	111.82	111.82
A-3110-29	Sheriff's Office- Patrol	64.00	66.20	65.20
A-3110-30	Sheriff's Office- Civil	13.38	13.58	12.58
A-3110-31	Sheriff's Office- Security	7.00	7.00	8.00
A-1410-10	County Clerk- Main Unit	16.20	15.00	16.00
A-1410-11	County Clerk- DMV	17.50	18.00	14.40
A-1460	Records Management	1.00	1.00	2.00
A-1325-1330	County Treasurer	12.50	12.50	12.50
A-1355	Real Property Tax Map	3.50	3.50	3.50
	Elected Officials Totals	**281.95**	**285.60**	**287.00**
Legislative Appointments				
A-1420	County Attorney	14.00	14.20	13.20
A-1230	County Manager	5.00	5.00	5.00
A-1231	Corporate Compliance	3.00	2.00	1.00
A-1450	Elections	8.00	8.00	8.60
A-1320	Audit and Control	7.00	8.00	7.00
	Legislative Appointments Totals	**37.00**	**37.20**	**34.80**
Line Departments				
Division of Public Works				
A-1490	Public Works Administration	6.00	5.00	5.00
A-1620	Public Works Building Department	38.75	39.75	35.75
A-5610	Sullivan County International Airport	5.25	5.25	5.25
A-6610	Consumer Affairs- Weights and Measures	1.00	1.00	1.00
CL-8160	Public Works- Refuse and Garbage	17.25	16.25	16.25
D-3310	County Road Fund-Public Works- Traffic Control	5.50	5.50	5.50
D-5110	County Road Fund-Public Works- Road Maintenance	54.00	54.00	54.00
D-5020	County Road Fund-Public Works- Engineering	6.00	7.00	8.00
DM-5130	Public Works- Road Machinery	22.00	20.00	20.00
	Division Total	**155.75**	**153.75**	**150.75**
Division of Public Safety				
A-1170	Public Defense	1.00	1.20	2.00
A-3010	Public Safety Administration	6.40	6.40	6.60
A-3010-212	Public Safety Administration - EMS	1.60	1.60	1.60
A-3020	Public Safety Communications E911	18.90	18.90	18.90
A-3140	Department of Probation	29.00	29.00	29.00
A-3410	Fire Protection	4.60	6.40	4.00
	Division Total	**61.50**	**63.50**	**62.10**

Dept #	Department Name	2025 Adopted FTE	2026 Adopted FTE	2027 Tentative FTE
Division of Management and Budget				
A-1340	Office of Management and Budget	14.00	12.20	14.00
A-1344	Health Finance	9.00	12.00	9.00
A-1345-1610	Purchasing and Central Services	6.00	6.00	6.00
	Division Total	**29.00**	**30.20**	**29.00**
Division of Planning and Community Development				
A-8020-90	Planning and Community Development	8.10	7.70	7.20
A-7110	Parks and Recreation	10.85	10.85	11.10
A-1341	Grants Administration	3.00	3.00	3.00
A-8090	Office of Sustainable Energy	2.00	1.00	1.00
	Division Total	**23.95**	**22.55**	**22.30**
Division of Human Resources				
A-1342	Risk Management	2.50	2.50	2.50
A-8040	Human Rights Commission	0.20	1.00	1.00
A-1430	Human Resources	11.45	10.80	9.80
	Division Total	**14.15**	**14.30**	**13.30**
Division of Health & Family Services				
A-4010-4082	Department of Public Health Services	72.00	69.40	60.30
A-4220-4322	Department of Community Services	43.25	40.20	37.20
A-6010-6142	Department of Social Services	181.00	185.00	182.20
EI-6020	Care Center at Sunset Lake	165.70	159.10	0.00
	Division Total	**461.95**	**453.70**	**279.70**
Division of Community Resources				
A-6293	Center for Workforce Development	14.25	13.50	13.25
A-7310	Youth Programs	2.00	2.00	1.70
A-7610	Office for the Aging	21.80	23.00	23.30
A-6510	Veterans Service Agency	5.00	5.00	5.00
A-5680	Transportation	12.00	12.00	12.00
	Division Total	**55.05**	**55.50**	**55.25**
Division of Information Technology				
A-1680	Information Technology Services	20.00	17.00	17.00
	Division Total	**20.00**	**17.00**	**17.00**
	Total Full Time Equivelents	**1140.30**	**1133.30**	**951.20**

Position Changes within Tentative Budget

Positions to be Abolished	
Department	**Title**
Corporate Compliance	Compliance Program Coordinator
Audit and Control	Senior Audit Clerk
OMB	Senior Budget Analyst PT
Community Services	CIT/Crisis Mental Hygiene Coord
Community Services	Dual Diagnosis Specialist
Community Services	Assistant Social Worker II
Community Services	Assistant Social Worker II
Center for Workforce Dev	Job Developer
County Clerk - DMV	County Clerk Worker I
County Attorney	Assistant County Attorney I
Planning	Research Analyst
Sheriff	Deputy Sheriff
Sheriff	Public Safety Dispatcher
Sheriff	Public Safety Dispatcher
Sheriff	Professional Standards and Compliance Officer
Community Services	Deputy Commissioner of Health and Family Services
Positions to be Upgraded/Downgraded	
Department	**Title**
Planning	Account Clerk PT to Research Assistant
DMV to Main Unit	County Clerk Worker I to II
ITS	Senior Network Engineer to Network Engineer
Community Services	Principal Account Clerk to Account Clerk
Public Defense	Administrative Assistant PT to FT (Funded)
Human Resources	Two HR Clerk positions to one HR Assistant
New Positions	
Department	**Title**
District Attorney	Systems Integration Manager - Law Enforcement (Grant funded)

Overtime Analysis

Department Description	2023 Actual Amount	2024 Actual Amount	2025 Actual Amount	2026 Adopted Budget	2026 Actual Amount	2027 Tentative Budget
ADULT CARE CENTER	646,039.21	530,521.79	586,908.37	516,000.00	337,642.00	-
AGING PROGRAMS	307.46	19.42	-	-		
AUDIT AND CONTROL	1,065.97	753.55	4,191.31	-	355.00	-
BUILDINGS	99,083.85	105,227.85	83,828.71	35,000.00	31,854.00	35,000.00
CENTER FOR WORKFORCE DEVELOPMENT	32.04	1,267.08	315.21	-	582.00	-
COMMUNITY SERVICES	18,865.11	19,410.67	11,114.06	13,000.00	3,341.00	13,000.00
COUNTY ATTORNEY	12.67	-	6.74	-	42.00	-
COUNTY CLERK	1,874.08	2,543.10	4,828.11	6,000.00	1,928.00	6,000.00
COUNTY LEGISLATURE	-	-	7.41	-	-	-
DISTRICT ATTORNEY	21,524.87	22,264.50	23,349.93	21,000.00	14,294.00	21,000.00
DPW ADMINISTRATION	37.70	24.43	-	100.00	-	100.00
ELECTIONS	16,121.93	26,616.06	21,763.06	10,000.00	10,976.00	15,000.00
ENGINEERING	23,670.58	28,149.69	24,818.32	13,000.00	10,006.00	13,000.00
GRANTS ADMINISTRATION	145.57	-	-	-	-	-
HUMAN RESOURCES	1,298.19	1,502.31	834.42	1,200.00	992.00	1,000.00
INFORMATION TECHNOLOGY SERVICES	3,298.01	2,285.87	1,026.73	3,000.00	393.00	3,000.00
JAIL	823,669.70	1,060,961.02	1,013,993.37	850,000.00	893,482.00	850,000.00
MAINTENANCE OF ROADS AND BRIDGES	60,922.79	25,911.38	3,320.18	20,000.00	26,697.00	20,000.00
OFFICE MANAGEMENT AND BUDGET	25.21	-	557.70	-	42.00	-
PARKS & RECREATION	1,411.21	3,491.15	2,298.51	3,500.00	2,863.00	3,500.00
PLANNING	38.40	38.57	-	-	234.00	-
PROBATION	3,189.38	9,772.68	12,043.78	11,000.00	3,963.00	12,000.00
PUBLIC HEALTH	100,803.97	89,363.63	56,737.33	70,000.00	36,426.00	65,600.00
PUBLIC SAFETY ADMINISTRATION	-	3,136.62	8,466.26	10,000.00	3,503.00	10,000.00
PUBLIC SAFETY COMMUNICATION E911	77,266.69	98,095.12	58,008.81	50,000.00	45,801.00	60,000.00
PURCHASING	-	-	1,383.69	-	32.00	
REAL PROPERTY TAX MAP	13.51	7.30	7.48	-	17.00	
RECORDS MANAGEMENT	-	32.79	-	-	-	-
RISK MANAGEMENT	-	51.10	74.77	-	-	-
ROAD MACHINERY	5,905.26	2,977.03	14,868.78	2,000.00	1,765.00	2,000.00
SC INTERNATIONAL AIRPORT	6,309.45	6,071.28	10,431.44	5,000.00	6,215.00	5,000.00
SHERIFF	712,262.39	840,934.84	1,009,853.75	506,000.00	797,386.00	856,000.00
SNOW REMOVAL	96,563.15	148,333.55	323,278.87	100,000.00	181,274.00	100,000.00
SOCIAL SERVICES ADMINISTRATION	461,432.14	646,391.05	495,787.25	410,400.00	267,347.00	409,400.00
SOLID WASTE	23,038.43	27,380.71	45,129.20	18,000.00	33,335.00	18,000.00
TAX COLLECTION	221.97	11.69	62.82	-		
TRAFFIC CONTROL	6,696.99	1,715.37	2,758.64	1,500.00	1,770.00	1,500.00
TRANSPORTATION	6,330.90	5,787.82	6,039.68	-	5,152.00	-
VETERANS SERVICES	2,981.90	20.47	745.39	-	475.00	-
YOUTH PROGRAMS	-	314.57	-	-	13.00	-
	3,222,460.68	**3,711,386.06**	**3,828,840.08**	**2,675,700.00**	**2,720,197.00**	**2,520,100.00**

Statement of Debt - As of December 31, 2026 - Outstanding

2027 BUDGET FOR SULLIVAN COUNTY
STATEMENT OF DEBT - AS OF DECEMBER 31, 2026 - NOTES

BOND ANTICIPATION NOTES OUTSTANDING	DATE OF ISSUE	RATES%	AMOUNT DUE DATE	SCHEDULED PAYMENT
			$ -	$ -
TOTAL BANS OUTSTANDING AT DECEMBER 31, 2026			$ -	$ -
TAX ANTICIPATION NOTES				
			$ -	
TOTAL TANS OUTSTANDING AT DECEMBER 31, 2026			$ -	

Statement of Debt - As of December 31, 2026 - Bonds

2027 BUDGET FOR SULLIVAN COUNTY
STATEMENT OF DEBT - AS OF DECEMBER 31, 2026 - BONDS

BOND OUTSTANDING	ORIGINAL ISSUE	DATE OF ISSUE	RATE %	TOTAL BOND SALE	TOTAL BALANCE STILL DUE	PRINCIPAL PAYABLE 2027	ANNUAL PAYMENT SCHEDULE		
PUBLIC IMPROVEMENT		**2016**	2.0%-5.0%	$23,822,000	$7,675,000	$1,855,000	$ 1,855,000	IN 2027	2.00%
AIRPORT IMPROVEMENTS	$174,000.00						$ 1,895,000	IN 2028	2.00%
BLDG RECONSTRUCTION	$1,559,000.00						$ 1,940,000	IN 2029	2.25%
DPW EQUIPMENT	$1,137,000.00						$ 1,985,000	IN 2030	2.25%
HIGHWAY BRIDGE RECONS	$6,300,000.00								
PUBLIC SAFETY	$6,878,000.00								
ROAD RECONSTRUCTION	$7,774,000.00								
JAIL CONSTRUCTION		**2016**	3.00%-3.25%	$85,000,000	$65,340,000	$2,495,000	$2,495,000	IN 2027	3.00%
JAIL CONSTRUCTION - H69	$85,000,000.00						$2,565,000	IN 2028	3.00%
							$2,635,000	IN 2029	3.00%
							$2,705,000	IN 2030	3.00%
							$2,780,000	IN 2031	3.00%
							$2,855,000	IN 2032	3.00%
							$2,935,000	IN 2033	3.00%
							$3,015,000	IN 2034	3.00%
							$3,100,000	IN 2035	3.00%
							$3,185,000	IN 2036	3.00%
							$3,270,000	IN 2037	3.00%
							$3,360,000	IN 2038	3.00%
							$3,455,000	IN 2039	3.13%
							$3,550,000	IN 2040	3.13%
							$3,645,000	IN 2041	3.13%
							$3,745,000	IN 2042	3.13%

							$3,745,000	IN 2042	3.13%
							$3,850,000	IN 2043	3.25%
							$3,955,000	IN 2044	3.25%
							$4,065,000	IN 2045	3.25%
							$4,175,000	IN 2046	3.25%
PUBLIC IMPROVEMENT		**2018**	3.0%-3.5%	$15,140,000	$10,020,000	$835,000	$835,000	IN 2027	3.00%
JAIL CONSTRUCTION	$10,000,000.00						$835,000	IN 2028	3.00%
ROADS AND BRIDGES	$4,000,000.00						$835,000	IN 2029	3.00%
BUILDING RECONSTRUCTION	$1,140,000.00						$835,000	IN 2030	3.00%
							$835,000	IN 2031	3.00%
							$835,000	IN 2032	3.13%
							$835,000	IN 2033	3.25%
							$835,000	IN 2034	3.25%
							$835,000	IN 2035	3.38%
							$835,000	IN 2036	3.38%
							$835,000	IN 2037	3.38%
							$835,000	IN 2038	3.50%
PUBLIC IMPROVEMENT		**2019**	3%	$6,000,000	$3,860,000	$340,000	$340,000	IN 2027	3.00%
ROAD AND BRIDGE RECON	$6,000,000.00						$350,000	IN 2028	3.00%
							$360,000	IN 2029	3.00%
							$370,000	IN 2030	3.00%
							$380,000	IN 2031	3.00%
							$390,000	IN 2032	3.00%
							$400,000	IN 2033	3.00%
							$410,000	IN 2034	3.00%
							$425,000	IN 2035	3.00%
							$435,000	IN 2036	3.00%
TOTAL BONDS				**$129,962,000**	**$86,895,000**	**$5,525,000**			

Capital Project Plans Authorized but Not Issued

2027 BUDGET FOR SULLIVAN COUNTY
STATEMENT OF DEBT - AS OF DECEMBER 31, 2026 - UNISSUED BONDS

CAPITAL PROJECT PLANS AUTHORIZED BUT UNISSUED

PROJECT	AS OF 12/31/2025	RESOLUTION	12/31/2026
SUNY SULLIVAN ATHLETIC FACILITY COMPLEX	$ 20,000,000	382-22	$ 20,000,000
BRIDGE RECON	$ 1,070,478	473-25	$ 1,070,478
PORTABLE WATER	$ 500,000	474-25	$ 500,000
TOTAL	**$ 21,570,478**		**$ 21,570,478**

Debt Payments by Year

DEBT PAYMENTS BY YEAR

YEAR		AMOUNT
2027	$	5,525,000.00
2028	$	5,645,000.00
2029	$	5,770,000.00
2030	$	5,895,000.00
2031	$	3,995,000.00
2032	$	4,080,000.00
2033	$	4,170,000.00
2034	$	4,260,000.00
2035	$	4,360,000.00
2036	$	4,455,000.00
2037	$	4,105,000.00
2038	$	4,195,000.00
2039	$	3,455,000.00
2040	$	3,550,000.00
2041	$	3,645,000.00
2042	$	3,745,000.00
2043	$	3,850,000.00
2044	$	3,955,000.00
2045	$	4,065,000.00
2046	$	4,175,000.00
GRAND TOTAL	**$**	**86,895,000.00**

Current Debt Levels and Legal Debt Limits

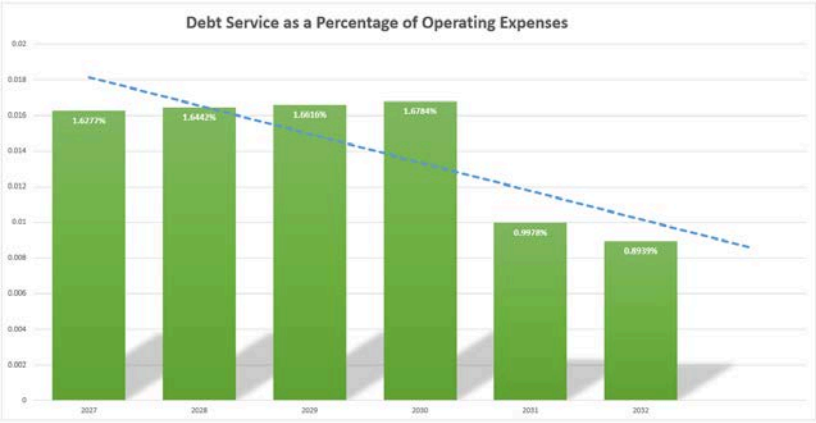
Current Debt Obligations

The 2027 Tentative Budget includes a total of $8.11 million in debt repayment. A breakdown of principal and interest payments by fund is detailed in the chart below.

Sullivan County 2027 Debt Payments

	General Fund	County Road Fund	Road Machinery Fund	ACC	Solid Waste Fund	Total
Debt Payments by Fund						
BANs						
Principal	-	-	-	-	-	-
Interest	-	-	-	-	-	-
Total TANs/BANs	$ -	$ -	$ -	$ -	$ -	$ -
Long Term Debt						
Principal	4,147,941	1,312,017	65,042			5,525,000
Interest	1,939,093	613,346	30,406			2,582,845
Total Long Term Debt	$ 6,087,034	$ 1,925,363	$ 95,448	$ -	$ -	$ 8,107,845
Total Debt Payments	$ 6,087,034	$ 1,925,363	$ 95,448	$ -	$ -	$ 8,107,845

Long term debt obligations by year and amount to be repaid are listed in detail in the preceding pages. A quick look at debt service as a percentage of operating expenses can be seen here:



Effect of Existing Debt Levels on Current Operations of Government

In order for government to continue to run efficiently and effectively, large capital projects require an influx of money as part of the puzzle. The responsible management of debt levels helps government to maintain consistency and continuity in decision making, while allowing for room to act if a fiscal emergency arises. The irresponsible management of debt could lead to a disruption of services and poor infrastructure for our residents. The Sullivan County Legislature has adopted an Investment and Debt Management Policy (resolution 180 of 2013) which aims to standardize and support the issuance and management of debt by the County of Sullivan ("County"). Their primary

objective is to establish conditions for the use of debt and to create procedures and policies that minimize the County's debt service and issuance costs, maintain the highest practical credit rating, and provide full and complete financial disclosure and reporting. The policies apply to all general obligation debt issued by the County. More detail on this policy can be found at our website under the Legislative tab.

New York State Constitutional Debt Limit

New York State imposes a constitutional debt limit which constrains the amount of debt that a local government can incur. Counties have a limit of 7 percent of the five-year average full valuation of taxable property.

Sullivan County, based upon the 2026 calculation for the five-year full valuation of taxable property, and the 2027 proposed debt outstanding is at 20.45% of our debt limit in 2027. The County's debt limit is $425 million for 2027, while the outstanding bonds equal $87 million.

Sullivan County Constitutional Debt Limit
2027-2032

	2027 Tentative Budget	2028	2029	2030	2031	2032
Legal Debt Margin Calculation						
Five Year- Full Valuation	30,341,248,990	30,341,248,990	30,341,248,990	30,341,248,990	30,341,248,990	30,341,248,990
Average Full Valuation	6,068,249,798	6,068,249,798	6,068,249,798	6,068,249,798	6,068,249,798	6,068,249,798
Debt Limit- 7% of Average Full Value	424,777,486	424,777,486	424,777,486	424,777,486	424,777,486	424,777,486
Existing Bans	-	-	-	-	-	-
New Bans	-	-	-	-	-	-
Existing Bonds	86,895,000	81,370,000	75,725,000	69,955,000	64,060,000	60,065,000
New Bonds	-	-	-	-	-	-
Total Indebtedness - Serial Bonds and BANs	86,895,000	81,370,000	75,725,000	69,955,000	64,060,000	60,065,000
Less Exclusions:						
Indebtedness Subject to Debt Limit	86,895,000	81,370,000	75,725,000	69,955,000	64,060,000	60,065,000
Constitutional Debt Margin	**$ 337,882,486**	**$ 343,407,486**	**$ 349,052,486**	**$ 354,822,486**	**$ 360,717,486**	**$ 364,712,486**

*Total Indetbedness assumes year end figures
*Valuations are as of 2026 and are held constant

County of Sullivan

2027 Tentative Budget

Department Summaries

Joshua A. Potosek
County Manager

Anna-Marie Novello
Comm of Management & Budget

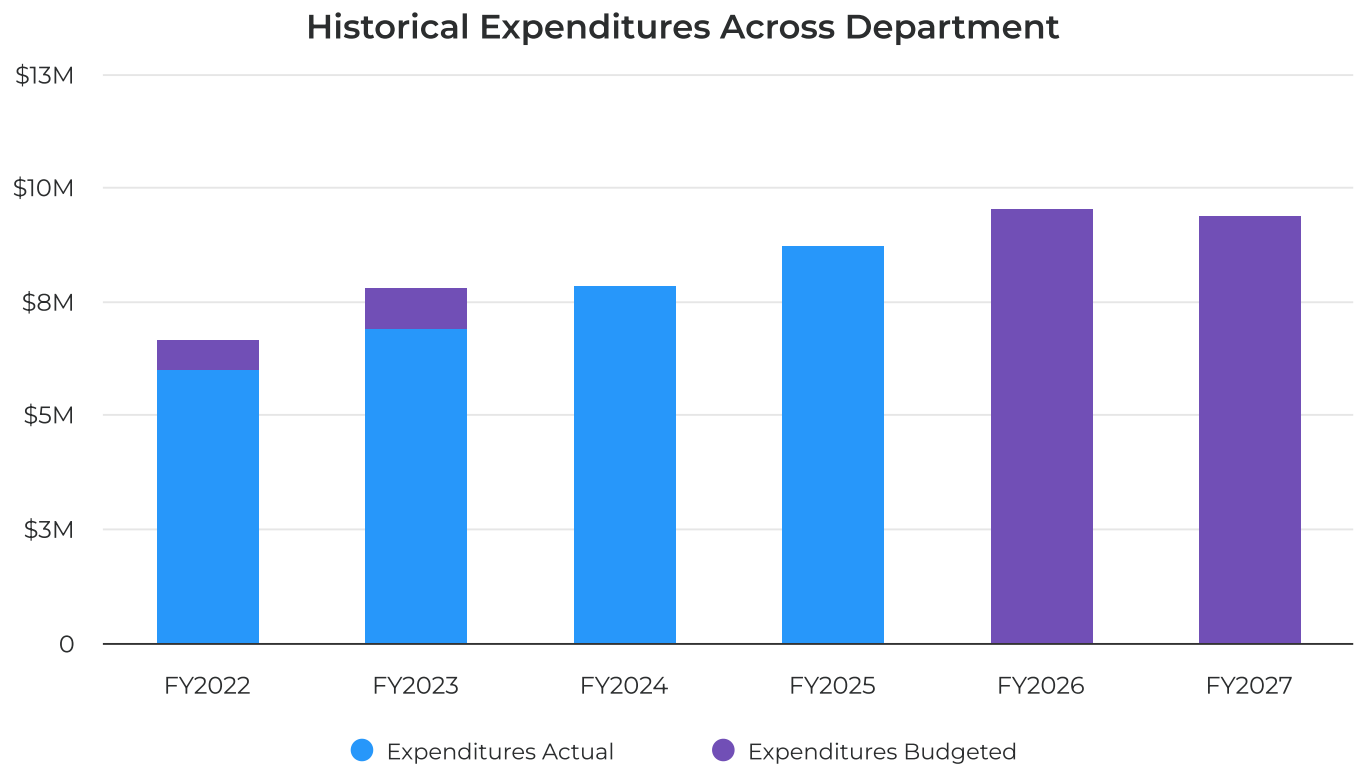
Division of Community Resources

Laura Quigley, Commissioner

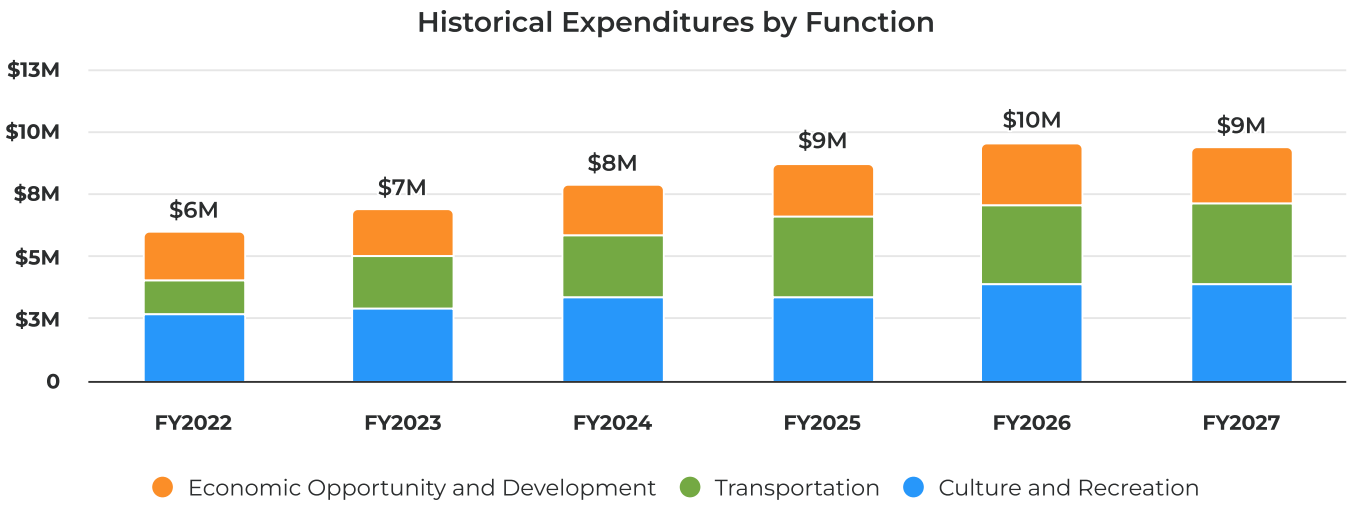
The Division of Community Resources consists of the following departments:

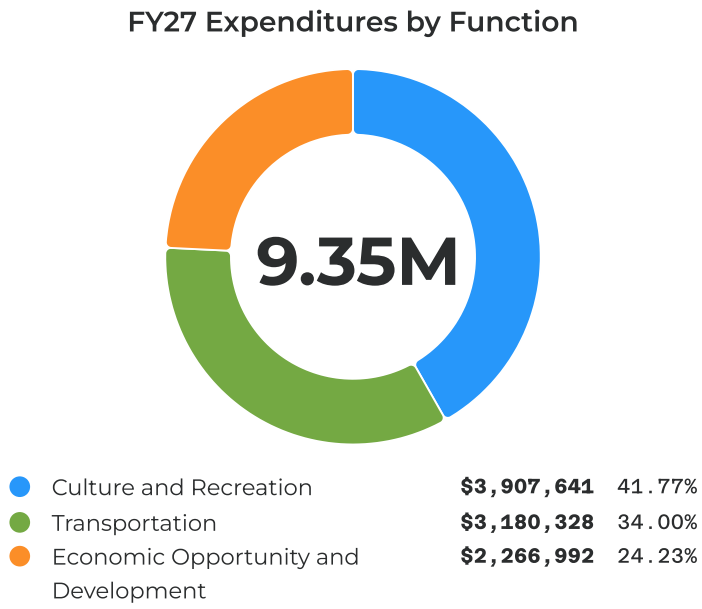
- Center for Workforce Development
- Office for the Aging
- Transportation
- Veterans
- Youth Programs

Expenditure Summary



Expenditures by Function

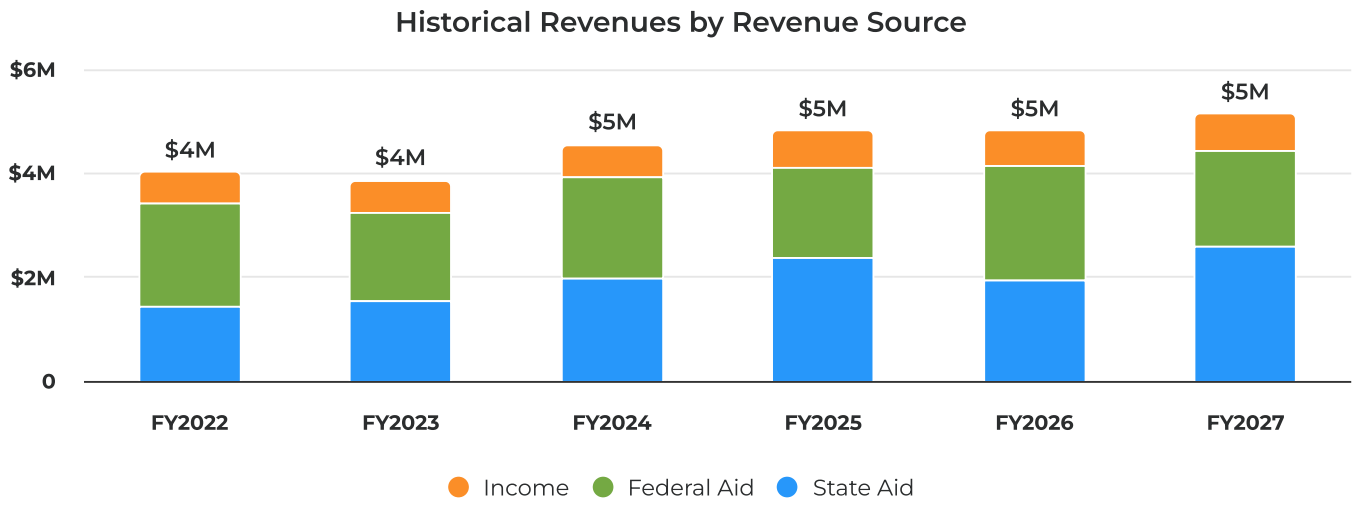


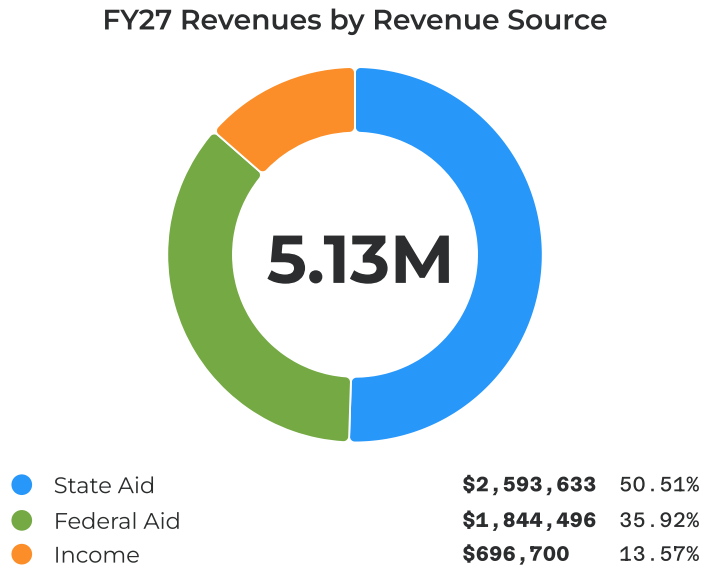


Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Transportation	$3,192,420.58	$3,164,983.00	$3,180,328.00
Economic Opportunity and Development	$2,158,355.88	$2,468,026.00	$2,266,992.00
Culture and Recreation	$3,360,459.11	$3,909,546.00	$3,907,641.00
Total Expenditures	**$8,711,235.57**	**$9,542,555.00**	**$9,354,961.00**

Revenues by Revenue Source

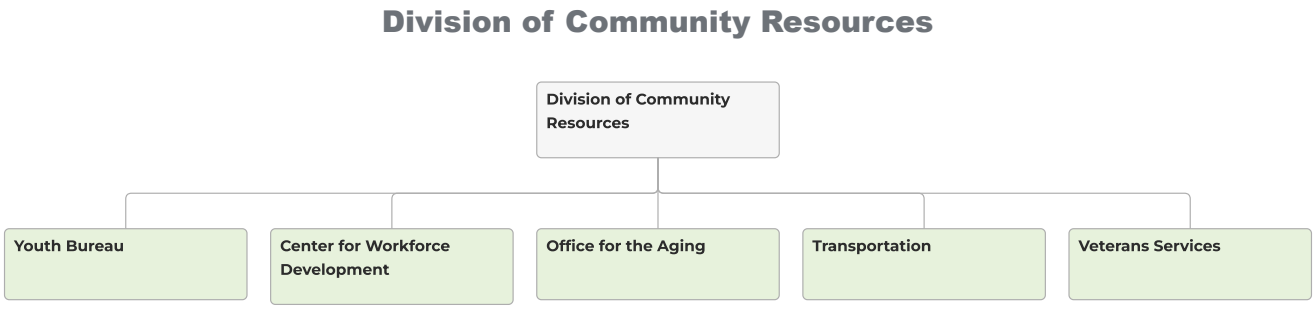




Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$716,644.71	$689,000.00	$696,700.00
State Aid	$2,370,894.91	$1,940,471.00	$2,593,633.00
Federal Aid	$1,733,874.00	$2,182,119.00	$1,844,496.00
Total Revenues	**$4,821,413.62**	**$4,811,590.00**	**$5,134,829.00**

Division Org Chart



Center for Workforce Development

Michelle Cruz, Director

The mission of the Sullivan County Center for Workforce Development (CWD) is to be the recognized leader in providing high quality employment related resources and services to our community's individuals and businesses.

The CWD currently oversees and implements employment and training related programs. The CWD works closely with the NYS Department of Labor staff and other local partners to provide services to individuals and businesses in Sullivan County. The CWD also manages the Sullivan County Career Center and the Director is the designated Center Operator.

The Center for Workforce Development is primarily funded with federal dollars. Federal funding is passed to the NYS Department of Labor, which in turn passes the funding through to the County. The Federal Workforce Innovations & Opportunity Act (WIOA) mandates the creation of a local Workforce Development Board. One Board for each Workforce Investment Area is required, and Sullivan County remains its own geographical workforce area. Board responsibilities include development and oversight of the local Career Center, selection and certification of the One Stop operator and center(s), oversight of youth programming, partnering with economic development efforts, setting benchmarks for the system, and ensuring compliance with Federal and State rules and regulations. The Workforce Innovations & Opportunity Act (WIOA) requires the creation of at least one physical Career Center. Mandated programs include Title I Administration, Adult, Dislocated Worker and Youth Programs.

Core Services

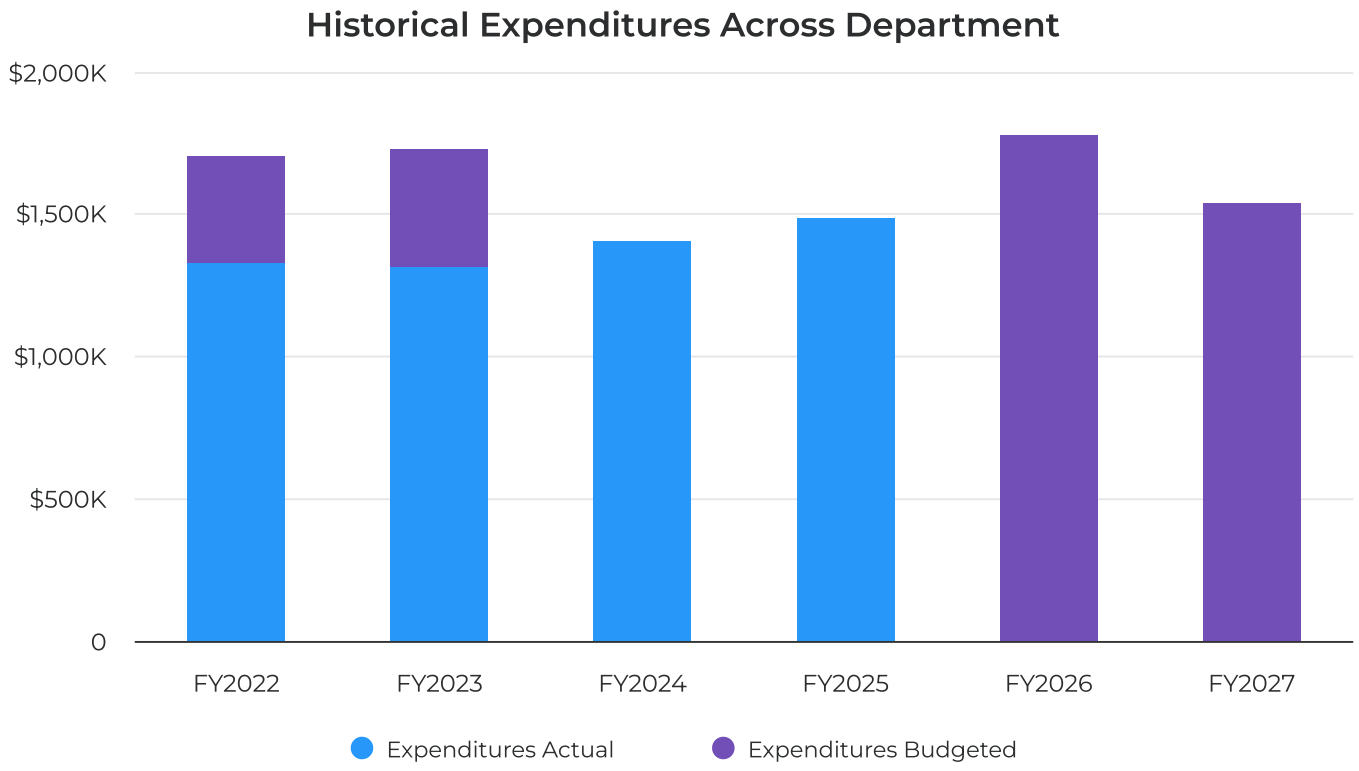
Functions of the Center for Workforce Development include:

-
  - *Administration:* The administration funds cover the fiscal duties required under the Workforce Innovations & Opportunity Act (WIOA). This includes the filing of monthly state reports, processing of vouchers, auditing of outside contracts, drawing down of funds, procurement, meeting with state monitors/auditors and other related fiscal functions.
  - *Title I Adult Program & Dislocated Worker:* Assist individuals in achieving self-sufficiency by providing opportunities to increase their income through higher wage employment, education and/or training, as well as to assist individuals who have been laid off to rapidly reattach to the workforce.
  - *Title I Youth Program:* Provide youth with opportunities for education, training and employment. Focus is on education and skills development. Employment is a focus for older youth.
  - *TANF/SN Employment & Training Program (Welfare to Work):* Assist individuals in transitioning off of public assistance and into the labor force while complying with mandated activities. Applicants/recipients of public assistance receive orientation, assessment of skills, development of Individual Employment Plan, direct job referrals, placement in education and /or occupational skills training, placement in work experience, monitoring and case management, and coordination of supportive services such as transportation and child care.
  - The New York Systems Change Inclusive Opportunity Network (*NY SCION*) provides support to individuals with disabilities who are in receipt of SSI or SSDI benefits. Customers receive essential assistance for employment and needed supportive services.
  - *Summer Youth Employment Program:* Six weeks of paid work experience and work readiness skills development for economically eligible youth aged 14 though 20 years.
  - Business Services: Work with businesses to help them clarify their staffing needs. To support the businesses, the Center for Workforce Development assists in finding the right workers through customized job matching, on site recruitments, targeted weekly job postings, Job Fairs, and On-the-Job Training.

Positions

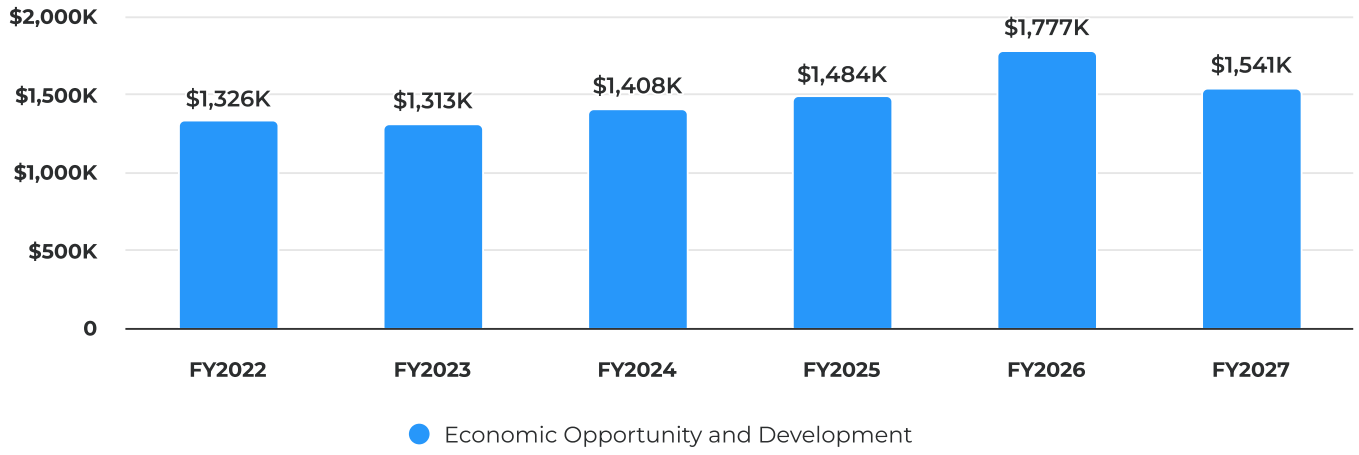
Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
CENTR WORKFRC DEVELPMNT	**14.25**	**13.25**	**13.25**
ACCOUNT CLERK	1.00	1.00	1.00
CREW LEADER	0.75	0.75	0.75
CWD YOUTH WORKER	0.25	0.25	0.25
DIRECTOR CWD	1.00	1.00	1.00
DISABILITY RESOURCE COORDINATOR II	1.00	1.00	1.00
EMPL & TRNG SPECIALIST	3.00	3.00	3.00
EMPLOYMENT & TRAINING SUPERVISOR	1.00	1.00	1.00
EMPLOYMENT CENTER COORD	1.00	1.00	1.00
JOB DEVELOPER	1.00		
JUNIOR ACCOUNTANT	1.00	1.00	1.00
SENIOR EMPLMNT & TRAINING SUPVSR	1.00	1.00	1.00
SUPERVISING CREW LEADER	0.25	0.25	0.25
SYEP-PARTICIPANT-TANF	1.00	1.00	1.00
YOUTH WORKFORCE COORDINATOR	1.00	1.00	1.00
Grand Total	**14.25**	**13.25**	**13.25**

Expenditure Summary

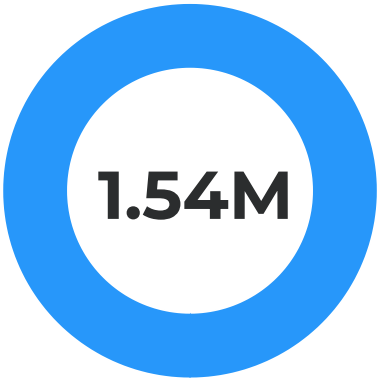


Expenditures by Function

Historical Expenditures by Function



FY27 Expenditures by Function

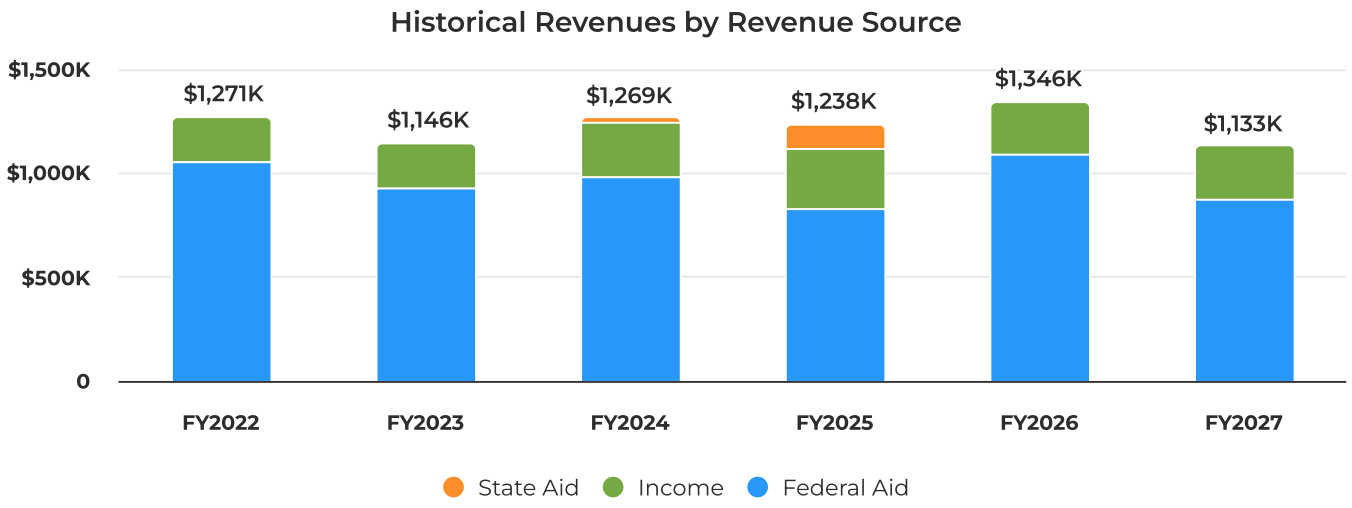


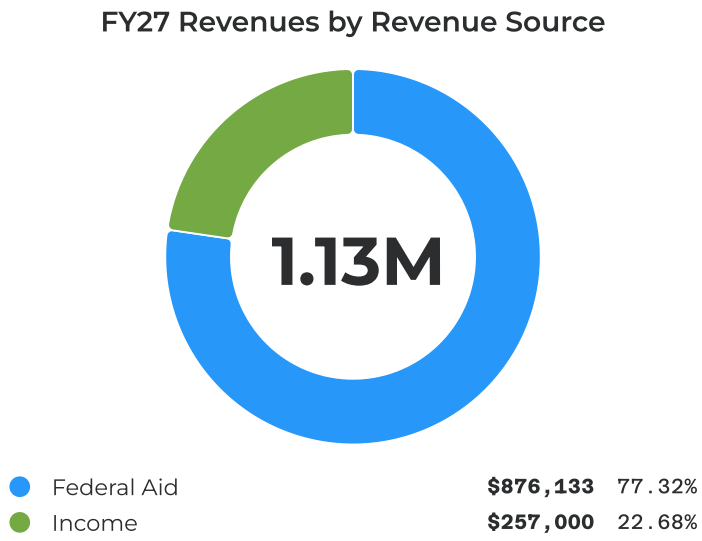
Economic Opportunity and Development	**$1,540,624**	100.00%

Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Economic Opportunity and Development	$1,484,105.34	$1,777,143.00	$1,540,624.00
Total Expenditures	**$1,484,105.34**	**$1,777,143.00**	**$1,540,624.00**

Revenues by Revenue Source





Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$289,699.79	$257,000.00	$257,000.00
State Aid	$125,504.00	-	-
Federal Aid	$822,521.22	$1,088,722.00	$876,133.00
Total Revenues	**$1,237,725.01**	**$1,345,722.00**	**$1,133,133.00**

Office for the Aging

Lise-Anne Deoul, Director

The mission of the Sullivan County Office for the Aging is to provide information and assistance, in-home and other supportive services to older adults and their caregivers to enable individuals to continue to live as independently as possible in their homes and communities.

The Office for the Aging provides many services to Sullivan County residents or property owners 60 years of age and older and registered with our office. Services include meals, both congregate and home bound; transportation for shopping and medical appointments; legal and caregiver services; assistive equipment loan; volunteer services; homemaker services; case management services; Medicare insurance counseling, information and assistance; HEAP and the Point of Entry program. Our services are ongoing, funded annually by the New York State Office for the Aging and Federal Older Americans Act (OAA), based on allocations by population. There is no charge to our clients. As our aging population is growing we hope to be able to continue to provide these much-needed services to our community.

The Office for the Aging receives funding for its programs from federal and state sources, as well as local contributions. It is responsible for the administration of one mandated program, Point of Entry, mandated under NYS Elder Law 203 (8).

Core Services

Functions of the Office for the Aging include:

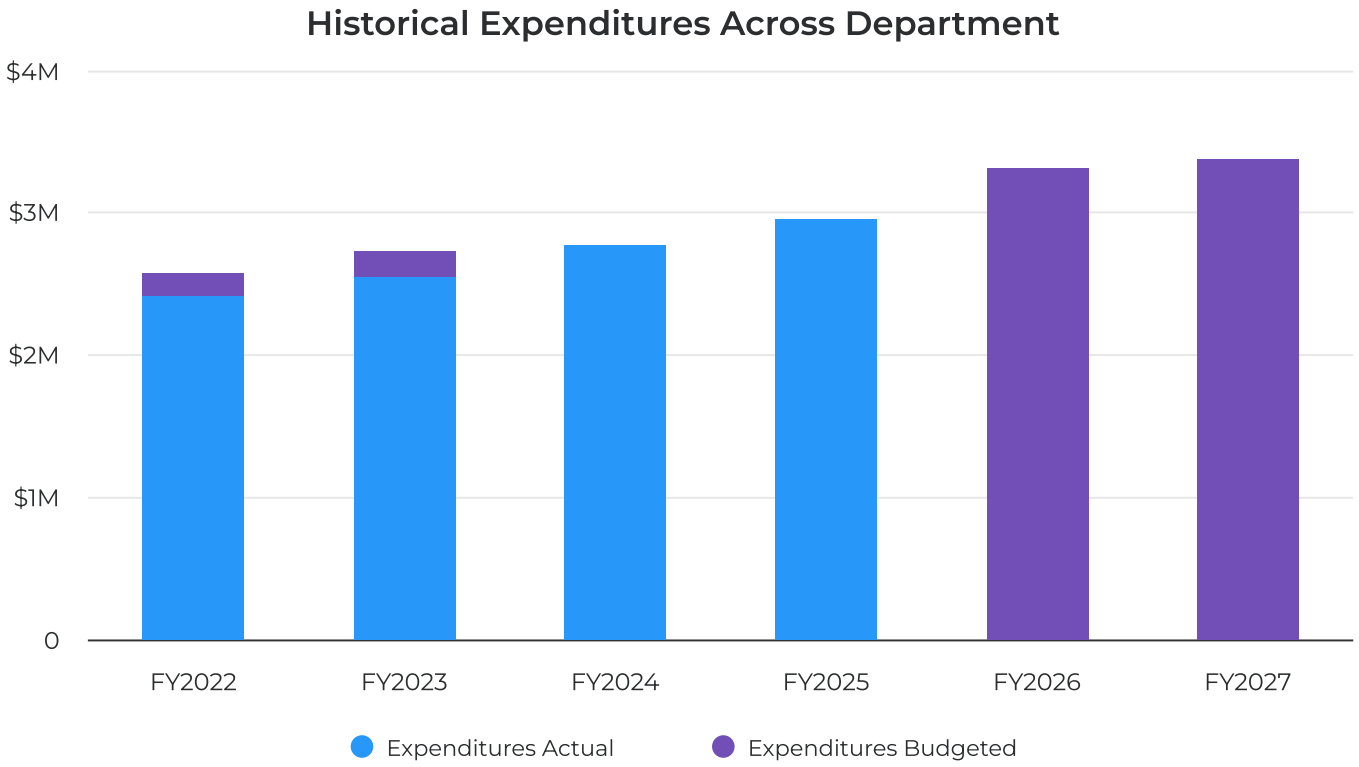
- AAA Transportation
    - Supplemental program covers costs of medical transportation and special needs transportation that may include wheelchair transports out of the county.
- Caregiver Resource Center
    - This service provides information and counseling to caregivers through a contract with the Cornell Cooperative Extension.
- Community Services for the Elderly (CSE)
    - Medical Transportation, Information, Assistance, and Case Management
- Nutrition Program Congregate Service Initiative (CSI)
    - Registered Dietician provides Nutrition Education & development of menus
- Expanded In-home Services for the Elderly Program (EISEP)
    - Program is designed to help keep older adults in their own homes.
    - Homecare, medical alerts, medical equipment and case management
- Health Insurance Information, Counseling and Assistance Program (HIICAP)
    - Health insurance counseling and referral program
    - Provides key assistance to seniors who are Medicare eligible
- MIPPA SHIP/ADRC
    - Outreach, Information and Assistance with Medicare Beneficiaries, Medicare Savings Program (MSP) and Part D counseling
    - Medicare Preventive Services.
- Nutrition Services Incentive Program (NSIP)

    - Reimburses .69 cents per meal for eligible meals served to both congregate & home bound clients
- Point of Entry
    - Assists individuals of any age with information for all aspects of Long-Term Care
- Sullivan Volunteers (County)
    - Reimburses administrative costs associated with the volunteer program
    - Partners with various local nonprofits to assist with volunteer recruitment, retention and recognition
    - Supports Office for the Aging services such as transportation, nutrition, and HIICAP with trained and vetted volunteers
- Supplemental Nutrition Assistance Program (SNAP)
    - Home delivered meals to home bound clients
    - Provides a valuable service to our most vulnerable clients, who often do not see anyone other than the driver who delivers their meal
    - Majority of clients are checked on daily Monday thru Friday
- Title III B
    - Shopping bus service; legal services; case management; information and assistance.
- Title III C-1
    - Serving congregate meals to clients at five (5) Nutrition Sites.
- Title III C-2
    - Home delivered meals to home bound clients
    - Provides a valuable service to our most vulnerable clients, who often do not see anyone other than the driver who delivers their meal
    - Majority of clients are checked on daily Monday thru Friday
- Title III D
    - Evidence-Based Disease and Disability Prevention Program
    - Must provide a service as outlined by NYSOFA which may include fall prevention, physical activities, nutrition and diet.
- Title III E
    - Caregiver services through Cornell Cooperative Extension
    - Medical alerts
    - Information & Assistance

Positions

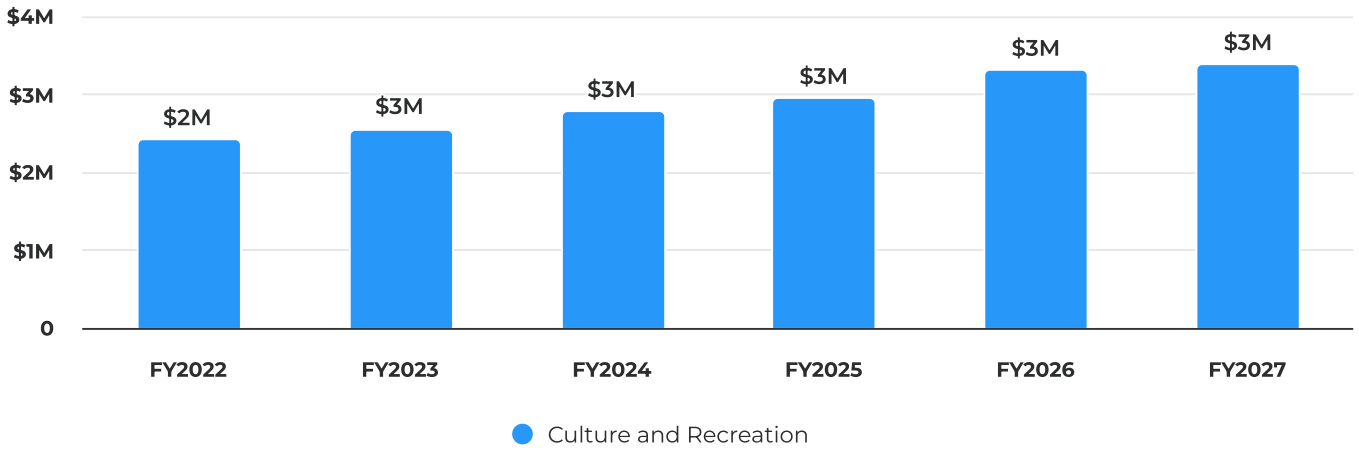
Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
AG - MAIN UNIT	**11.00**	**11.30**	**11.30**
ADMINISTRATIVE SECRETARY		0.3	0.3
AGING SERVICES SPECIALIST	1	1	1
AGING SVCS AIDE	1	1	1
AGING SVCS SPECIALIST	2	2	2
CASE MGMT SPECIALIST - EISEP	2	2	2
COORD OF SVCS FOR THE AGING	1	1	1
DIR AGING SERVICES	1	1	1
FULL CHARGE BOOKKEEPER	1	1	1
POINT OF ENTRY ASST	2	2	2
AG - NUTRITION	**11.00**	**11.00**	**11.00**
AGING SERVICES ASSISTANT	1	1	1
AGING SVCS AIDE	1	1	1
AGING SVCS SPECIALIST	1	1	1
NUTRITION SITE AIDE	7	7	7
NUTRITION SVS COORD	1	1	1
AG - RSVP	**1.00**	**1.00**	**1.00**
VOLUNTEER PROGRAM COORDINATOR	1	1	1
Grand Total	**23.00**	**23.30**	**23.30**

Expenditure Summary

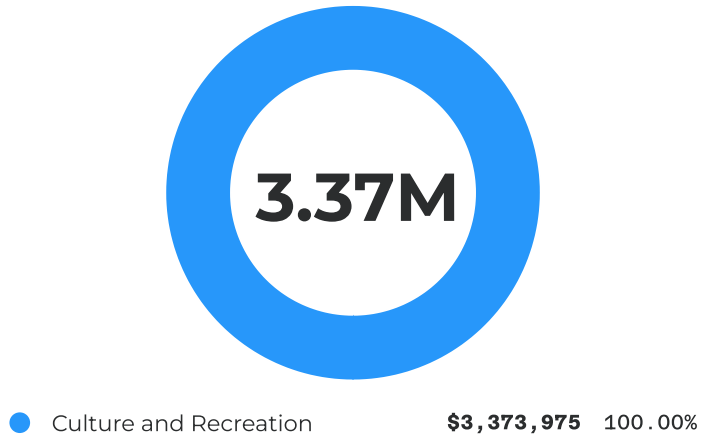


Expenditures by Function

Historical Expenditures by Function



FY27 Expenditures by Function

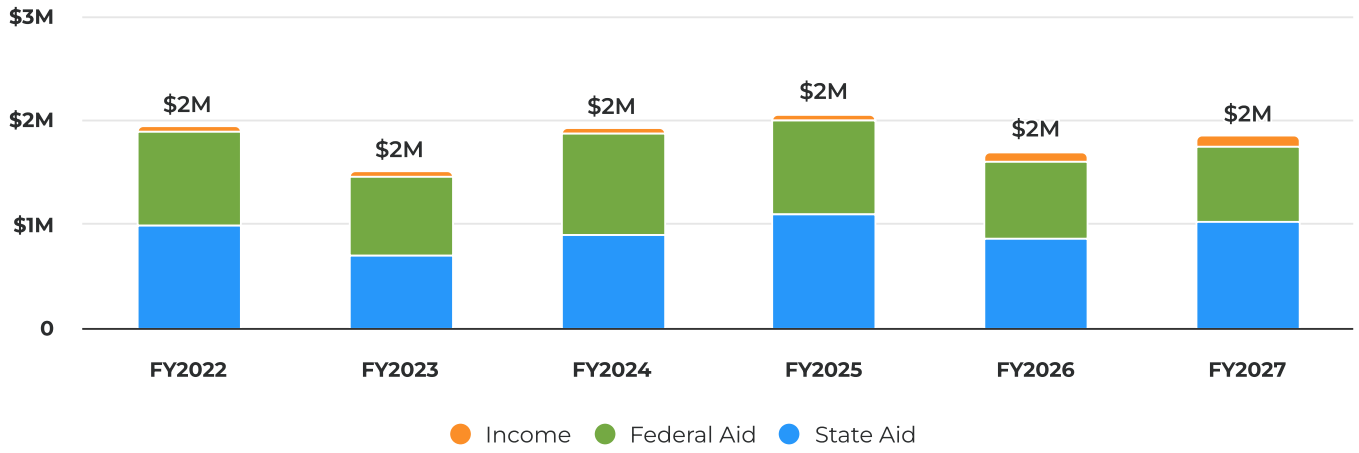


Expenditures by Function

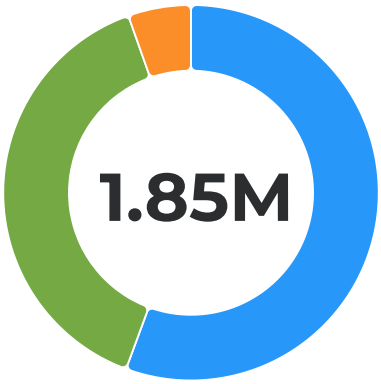
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Culture and Recreation	$2,951,066.14	$3,307,450.00	$3,373,975.00
Total Expenditures	**$2,951,066.14**	**$3,307,450.00**	**$3,373,975.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



State Aid	$1,027,120	55.62%
Federal Aid	$719,599	38.97%
Income	$99,900	5.41%

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$50,487.46	$99,900.00	$99,900.00
State Aid	$1,091,936.41	$856,055.00	$1,027,120.00
Federal Aid	$911,352.78	$741,756.00	$719,599.00
Total Revenues	**$2,053,776.65**	**$1,697,711.00**	**$1,846,619.00**

Transportation

Ruthann Hayden , Director

The mission of Sullivan County Transportation is to provide safe transport to residents of Sullivan County.

The Transportation Department directly provides transportation for vulnerable populations through agreement with the Office for the Aging and the Veterans Service Office. In addition, the department oversees the public transit system, known as Move Sullivan, that is a contracted service with Rolling V Bus Corp.

Through an agreement with the Office for the Aging, non-Medicaid eligible seniors are provided medical transportation to in-county providers. The department has begun to provide, based on staff availability, out-of-county medical transit for wheelchair-bound, non-Medicaid eligible seniors. Medical transportation services are also provided to Sullivan County veterans.to the Castle Point and Albany VA hospitals as well as local medical providers.

The Department works closely with the Office for the Aging's Nutrition Program. Through this program, staff deliver meals to the senior congregate sites, provide transit services for seniors to the congregate sites and act as back up for direct delivery of homebound meals. The Department also operates shopping buses that provide seniors with transportation to markets in Monticello. These shopping buses serve seniors in 10 townships, and 2 buses that are funded with federal 5311 monies are open to the public.

The Department oversees and monitors the public transit system known as Move Sullivan. This system operates through a contract with Rolling V Bus Corp. The six fixed routes and complementary paratransit service provide thousands of rides each year to the population centers of the County. The Director and Division Commissioner are responsible for contract compliance, fiscal integrity, troubleshooting, public relations, route designs and federal and state resourcing and reporting.

The Transportation Department receives funding through the State Transportation Operating Assistance (STOA) program administered by NYSDOT as well as Federal 5311 Rural Public Transportation funding through the Federal Transportation Administration. They also have a number of Memorandums of Understanding (MOU) with the Office for the Aging and the Veterans' Services Office.

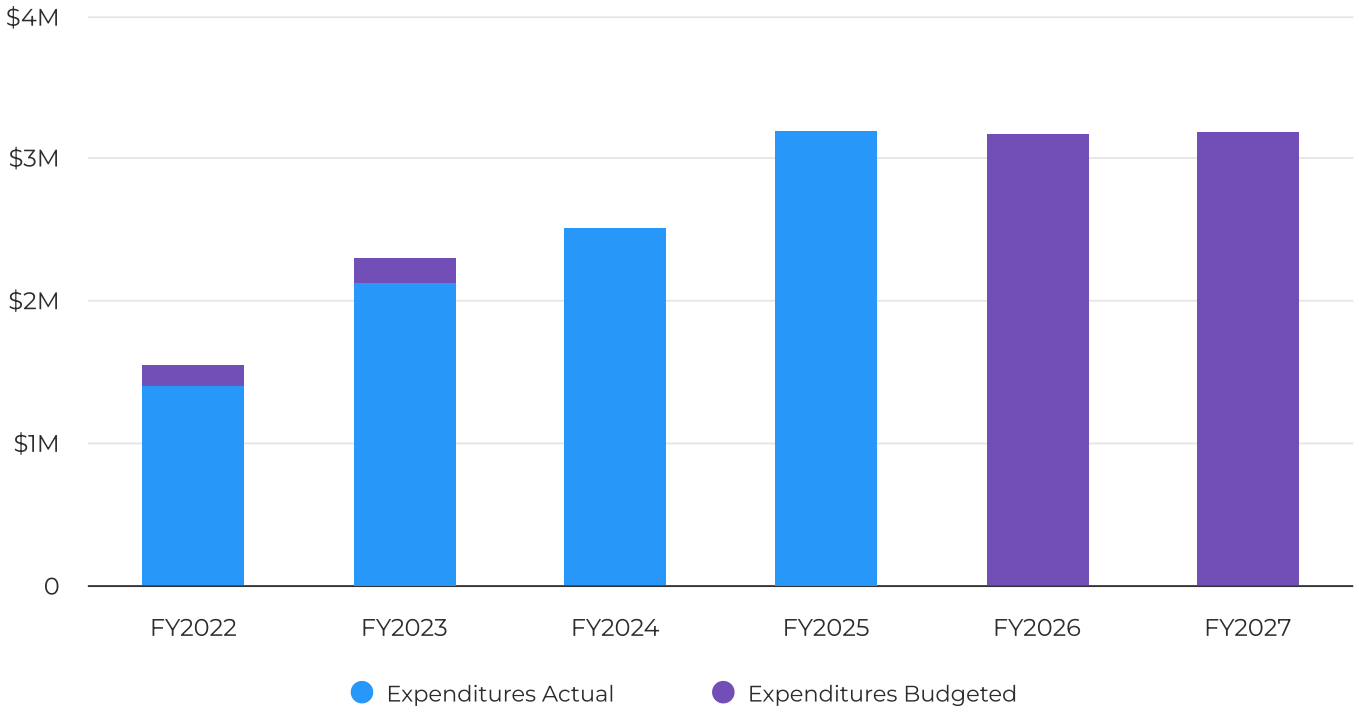
In 2025 the Department provided 1,367 medical round trips and 2,008 round trips for shopping. There were 483 round trips to congregate meal sites and 7,051 meals delivered to home bound seniors. Move Sullivan provided 141,046 rides and 4,021 paratransit rides for a total of 145,067 rides across 7 routes.

Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
TRANSPORTATION	**12.00**	**12.00**	**12.00**
BUS DRIVER	8	8	8
COMM OF COMMUNITY RESOURCES	1	1	1
CONF SEC TO COMM OF COMM RESRCES	1	1	1
DIR OF TRANSPORTATION	1	1	1
TRANSPORTATION DISPATCHER	1	1	1
Grand Total	**12.00**	**12.00**	**12.00**

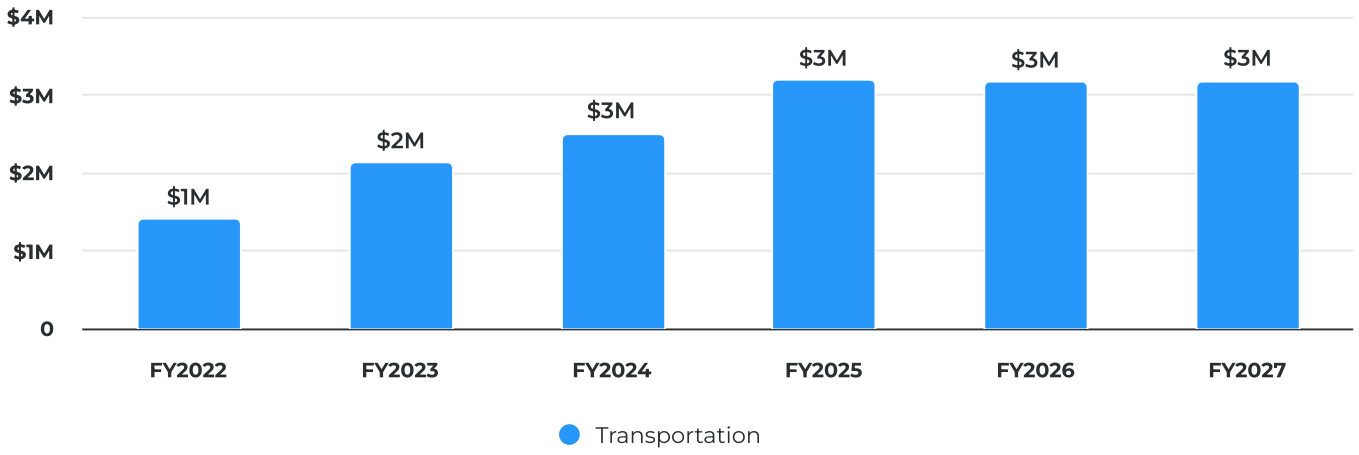
Expenditure Summary

Historical Expenditures Across Department



Expenditures by Function

Historical Expenditures by Function



FY27 Expenditures by Function



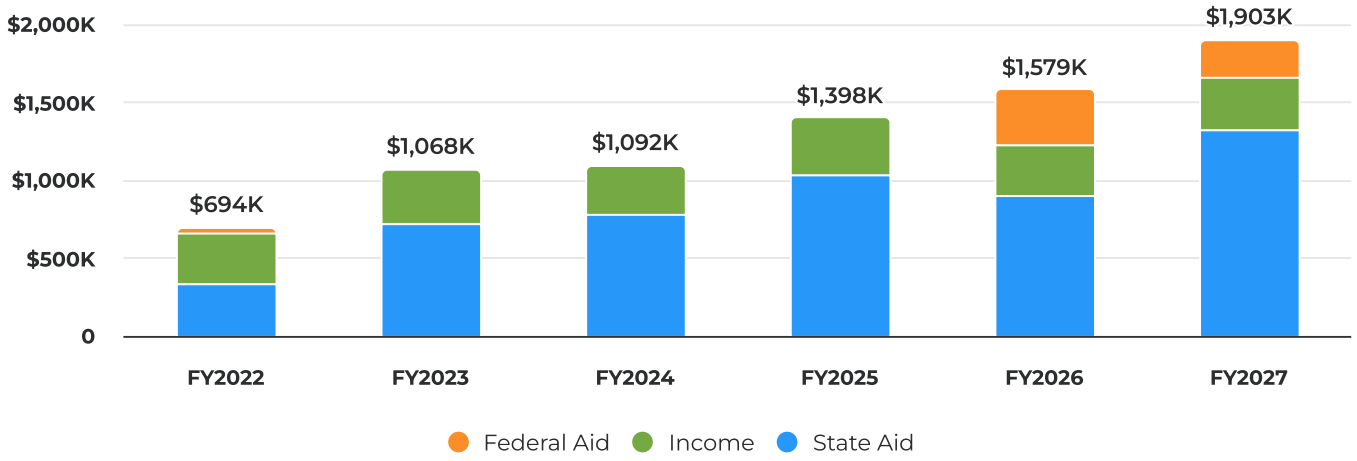
Transportation **$3,180,328** 100.00%

Expenditures by Function

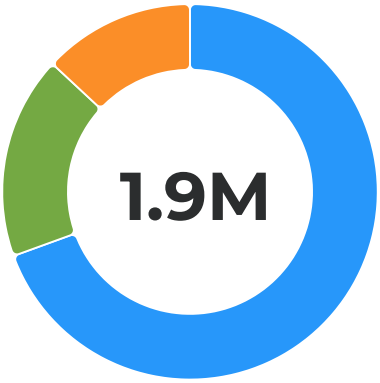
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Transportation	$3,192,420.58	$3,164,983.00	$3,180,328.00
Total Expenditures	**$3,192,420.58**	**$3,164,983.00**	**$3,180,328.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



State Aid	**$1,322,048**	69.46%
Income	**$332,600**	17.47%
Federal Aid	**$248,764**	13.07%

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$369,007.46	$327,600.00	$332,600.00
State Aid	$1,028,792.22	$900,000.00	$1,322,048.00
Federal Aid	-	$351,641.00	$248,764.00
Total Revenues	**$1,397,799.68**	**$1,579,241.00**	**$1,903,412.00**

Veterans

Stephen Walsh, Director

The mission of the Sullivan County Veterans Service Agency is to provide members of the Armed Forces, Veterans, and their dependents and survivors with professional, sympathetic, and courteous advocacy in matters relating to federal, state, and local benefits.

The Veterans Service Agency provides expert assistance to veterans and their surviving dependents. Staff advise members of the Armed Forces, Veterans, their dependents and survivors in navigating the myriad of benefits available, as well as changes to and impacts of relevant laws. The main work of the staff is determining eligibility and providing all levels of assistance in applying for benefits to which they may qualify. The full menu of services provided includes the verification of eligibility for veterans and dependents to be buried in the Sullivan County Veterans' Cemetery and assign plots.

The Veterans Service Agency receives a small amount of funding from New York State Department of Veterans' Services for reimbursement of a portion of eligible agency operating expenses. They also receive reimbursement from the State for the indigent burials of county veterans. The Veterans Service Agency is mandated to provide general assistance to local veterans as per New York State Executive Law - Article 17 Part 357.

Core Services

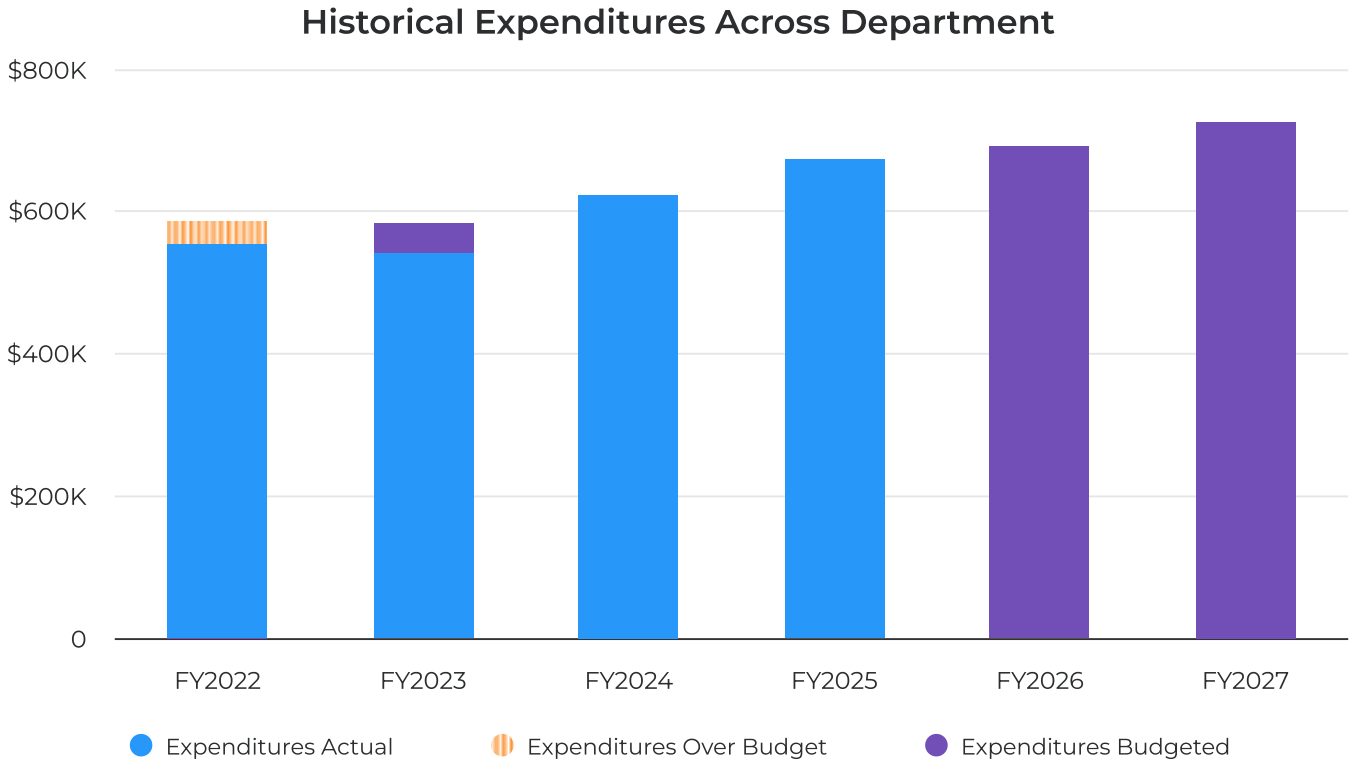
Functions of the Veterans Service Agency include:

- Explanation of Federal, State and County Veterans Programs
- Assistance with submission of benefit claims
- Represent claimants to VA
- Outreach and education programs
- Home and residential facility visits
- Coordinate with local Veterans organizations to deliver assistance to Veterans and families in need.
- Administrative functions of the Veterans Cemetery including assignment of burial plots, process requests for grave markers, process burial benefit requests to VA, coordinate ground maintenance with funeral directors and cemetery ground staff, attend to family concerns and requests.
- Administrative functions related to veteran transportation including establishing eligibility for transportation, recording reservations for transmittal to the Sullivan County Transportation Department, and acting as liaison between Veterans and Sullivan County Transportation Department. The Veterans Service Agency has a contract with the Sullivan County Transportation Department for transportation services.

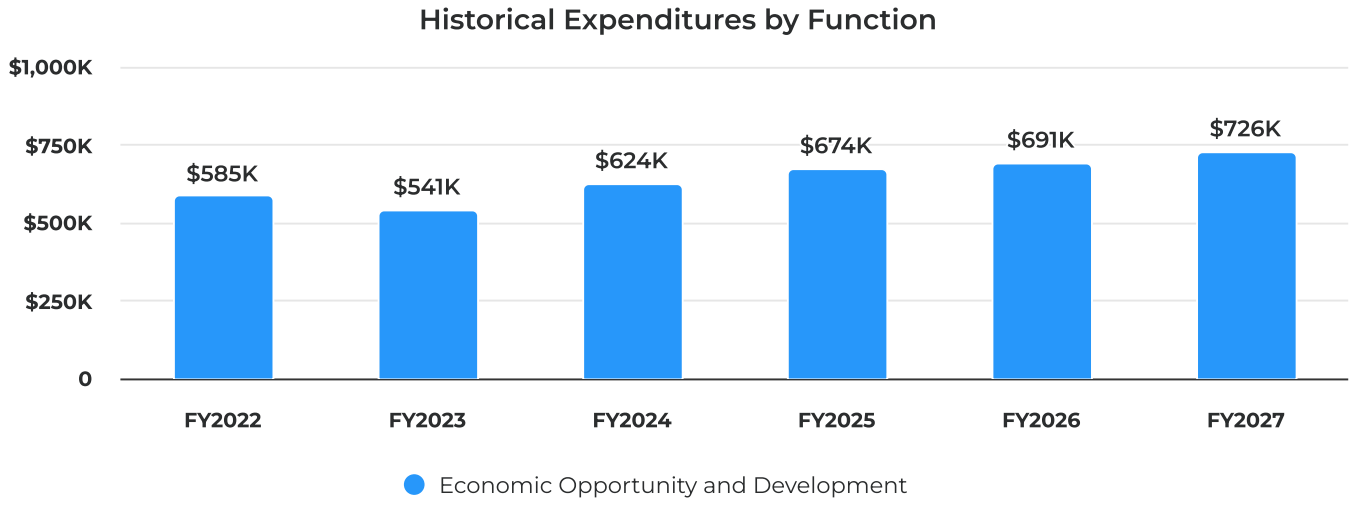
Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
VETERANS SERVICES	**5.00**	**5.00**	**5.00**
ADMINISTRATIVE ASSISTANT	1	1	1
CLERK	1	1	1
DIR VETERANS SVS	1	1	1
SENIOR VETERANS' SERVICE OFFICER	1	1	1
VETERANS SVC OFFICER	1	1	1
Grand Total	**5.00**	**5.00**	**5.00**

Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



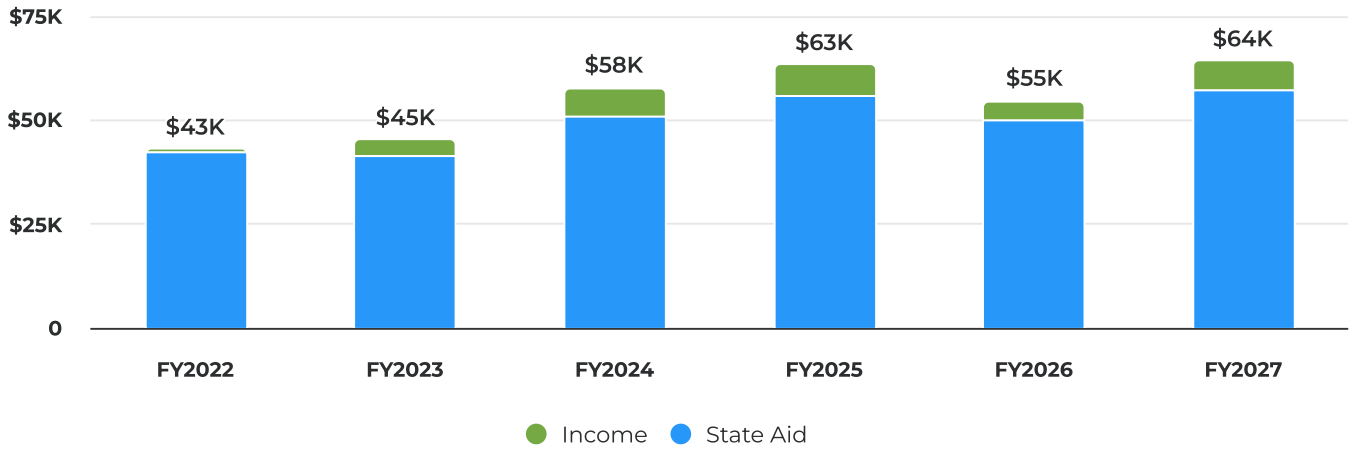
Economic Opportunity and Development	**$726,368**	100.00%

Expenditures by Function

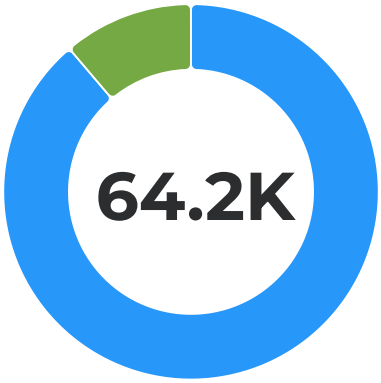
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Economic Opportunity and Development	$674,250.54	$690,883.00	$726,368.00
Total Expenditures	**$674,250.54**	**$690,883.00**	**$726,368.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



State Aid	**$57,000**	88.79%
Income	**$7,200**	11.21%

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$7,450.00	$4,500.00	$7,200.00
State Aid	$56,022.00	$50,000.00	$57,000.00
Total Revenues	**$63,472.00**	**$54,500.00**	**$64,200.00**

Youth Programs

Catherine Paci, Manager

The mission of the Youth Bureau is to promote the well-being of all youth ages 0–21 and to advance positive youth development.

The Youth Bureau's goals are to advance the physical, moral, mental, and social development of youth through positive youth activities; aid agencies in addressing the risk factors that lead to juvenile delinquency and youth crime; and encourage towns and villages to provide youth activities by giving them funds and technical assistance. The Youth Bureau functions and essential tasks are defined by NYS Executive law and NYS Office of Children and Family Services (OCFS) policies and procedures.

The Youth Bureau receives funding from the State which is passed through to local youth programs, as well as some funding which is utilized by the County for administration of the department. In addition, the Youth Bureau has been responsible for the administration of County funding allocated by the Legislature to enhance the support of local youth programming.

Core Services

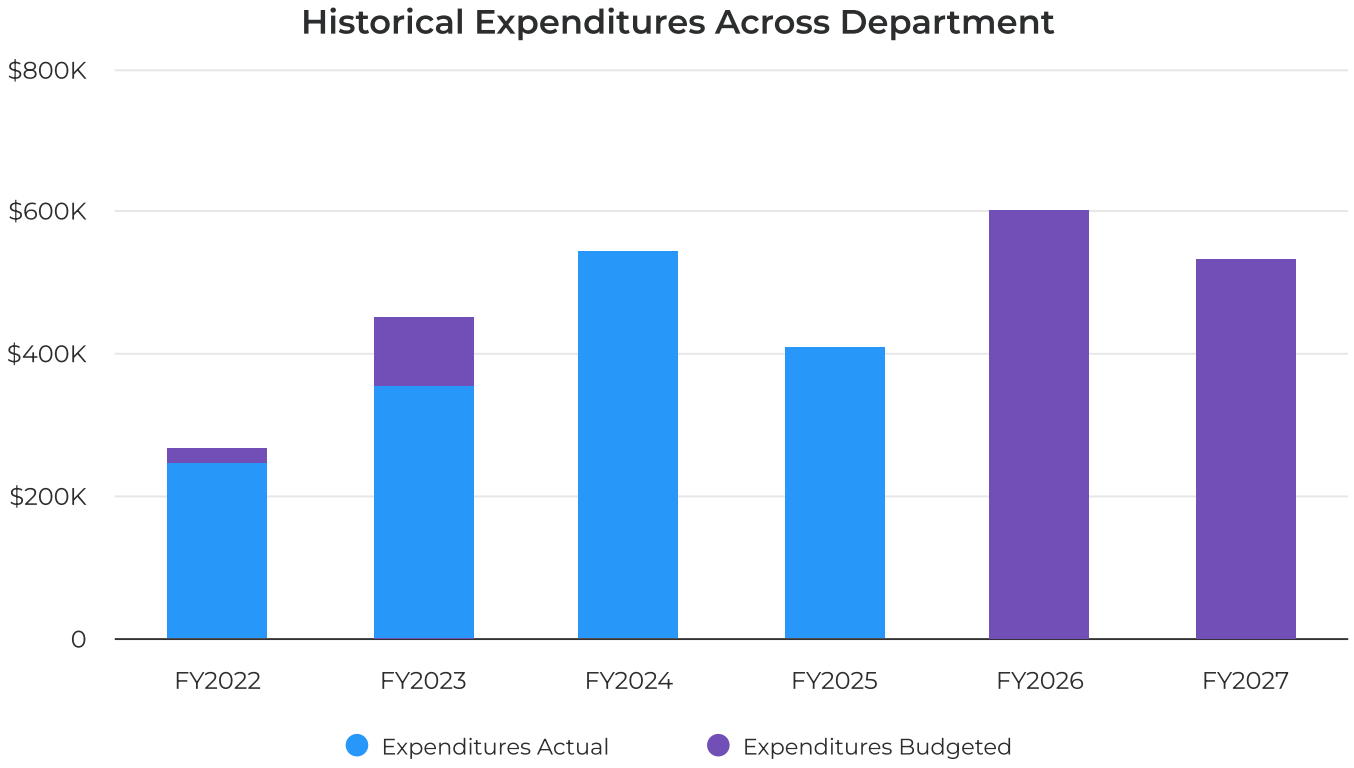
Functions of the Youth Bureau include:

- Program Funding and Oversight – The Youth Bureau is the agency at the county level through which NYS OCFS directs funds to youth development and prevention. This function includes:
  - Observation and evaluation
  - Technical assistance with grant proposals
  - Measurement and reporting
  - Data entry into State computer system and reporting to State in accordance with State deadline
  - Fiscal monitoring
  - Assistance with and processing of fiscal claims, and oversight of programs granted special funds by Sullivan County Legislature
- Planning – The Youth Bureau participates actively in cross-systems strategic planning groups, which include:
  - Conducting needs assessment and countywide strategic planning through the State-mandated Child and Family Services Plan (CFSP)
  - The Youth Bureau is responsible for the administration and monitoring of County funds allocated to enhance and support local youth programming.
- Promoting Opportunities and Collaboration – The Youth Bureau actively promotes positive youth-development opportunities through sharing information and resources, and through outreach and advocacy to youth-serving programs.

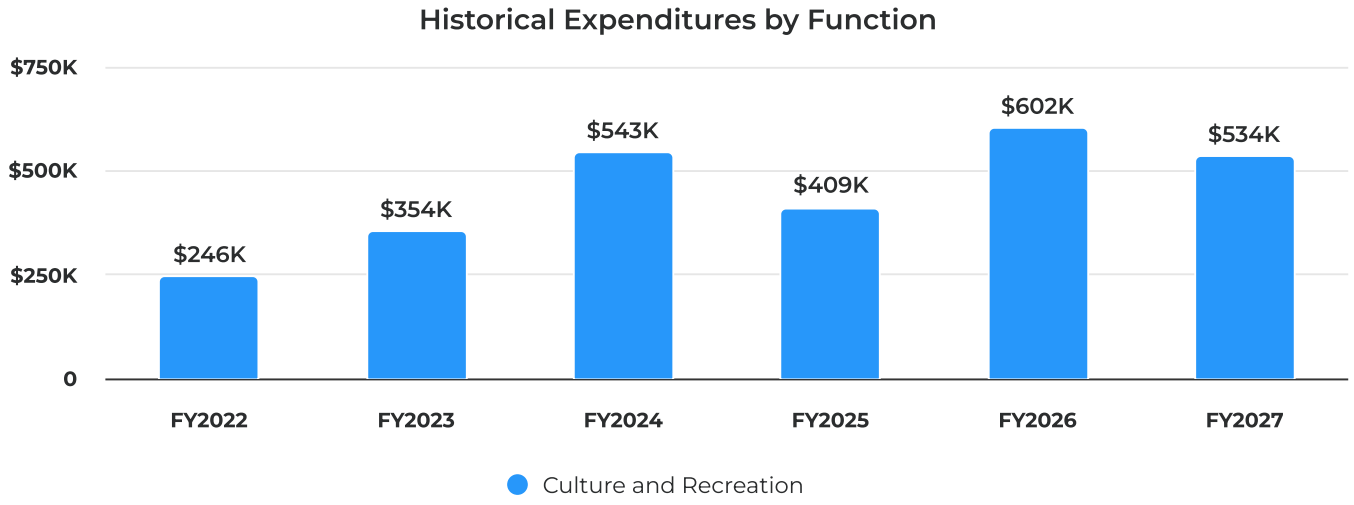
Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
YOUTH PROGRAMS	**2.00**	**1.70**	**1.70**
ADMINISTRATIVE SECRETARY	1	0.70	0.70
MANAGER OF YOUTH SERVICES	1	1	1
Grand Total	**2.00**	**1.70**	**1.70**

Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



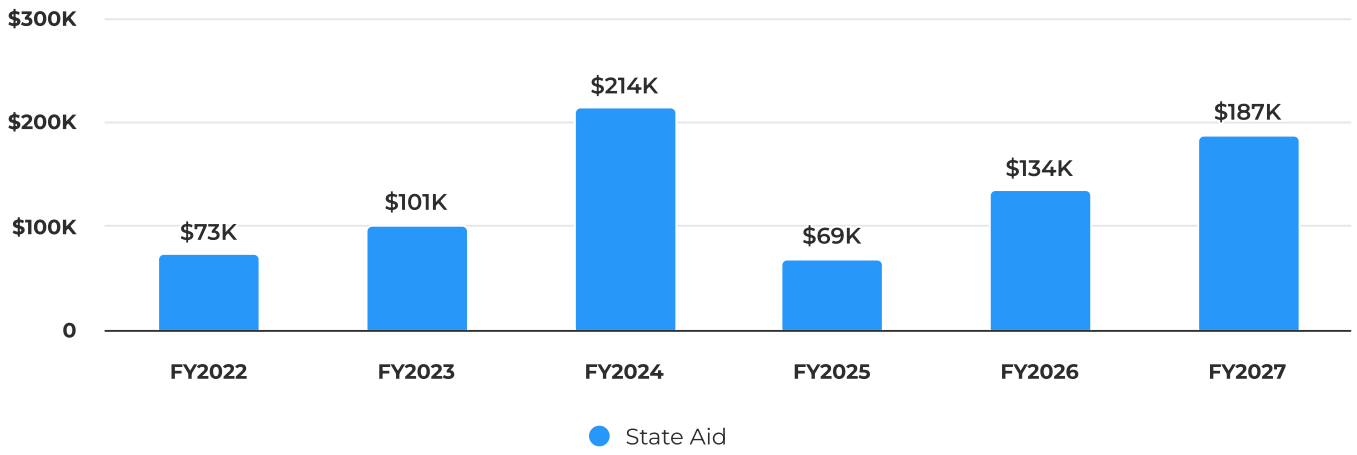
Culture and Recreation **$533,666** 100.00%

Expenditures by Function

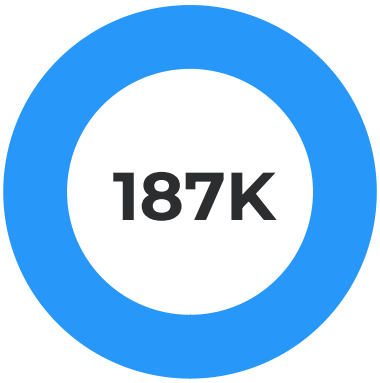
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Culture and Recreation	$409,392.97	$602,096.00	$533,666.00
Total Expenditures	**$409,392.97**	**$602,096.00**	**$533,666.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



State Aid **$187,465** 100.00%

Revenues by Revenue Source

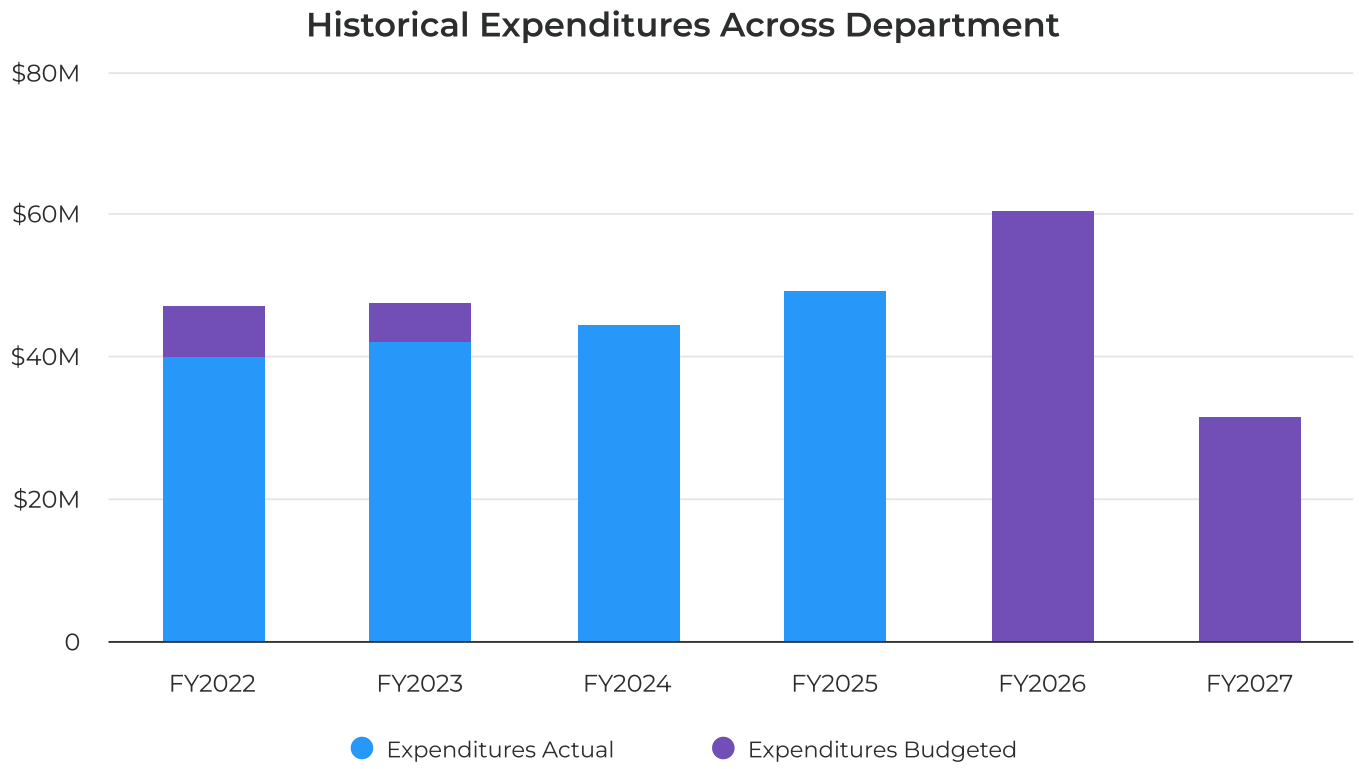
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
State Aid	$68,640.28	$134,416.00	$187,465.00
Total Revenues	**$68,640.28**	**$134,416.00**	**$187,465.00**

Division of Health and Human Services

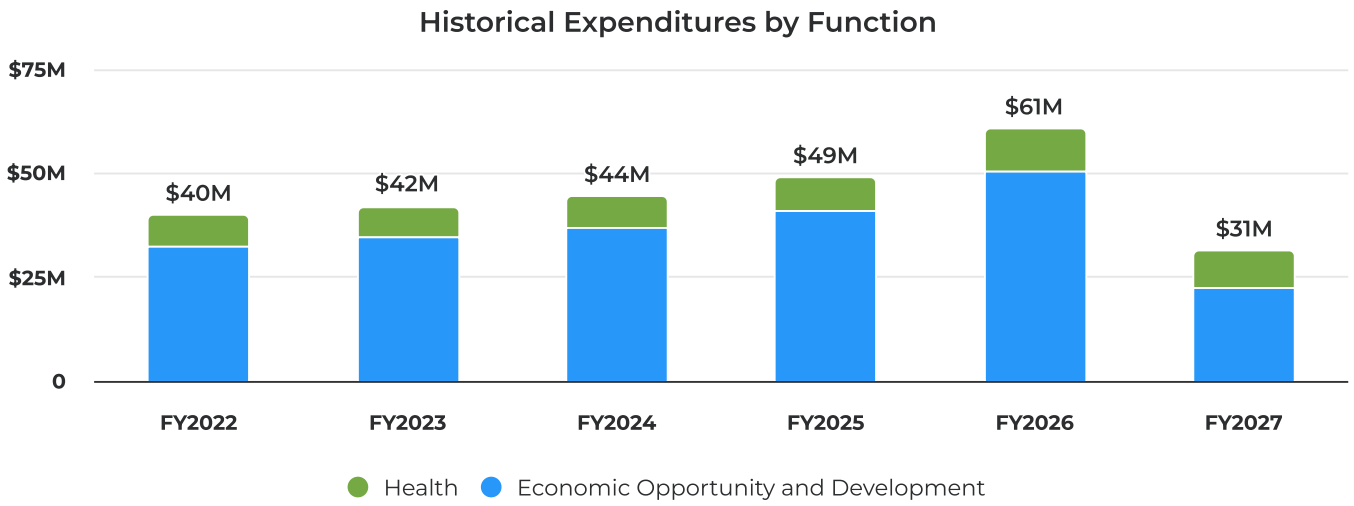
The mission of the division is to provide consolidated, efficient and cost-effective services for county residents. The commissioner provides administrative oversight for the following departments:

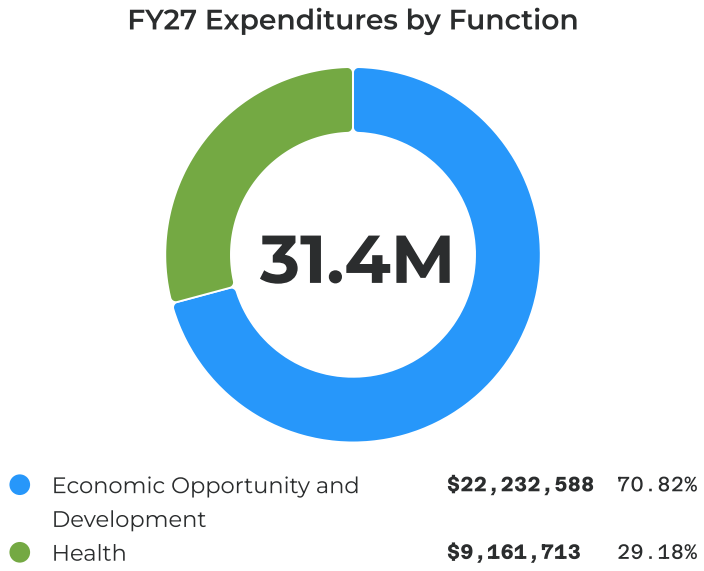
- Care Center at Sunset Lake
- Department of Community Services
- Department of Social Services
- Public Health

Expenditure Summary



Expenditures by Function

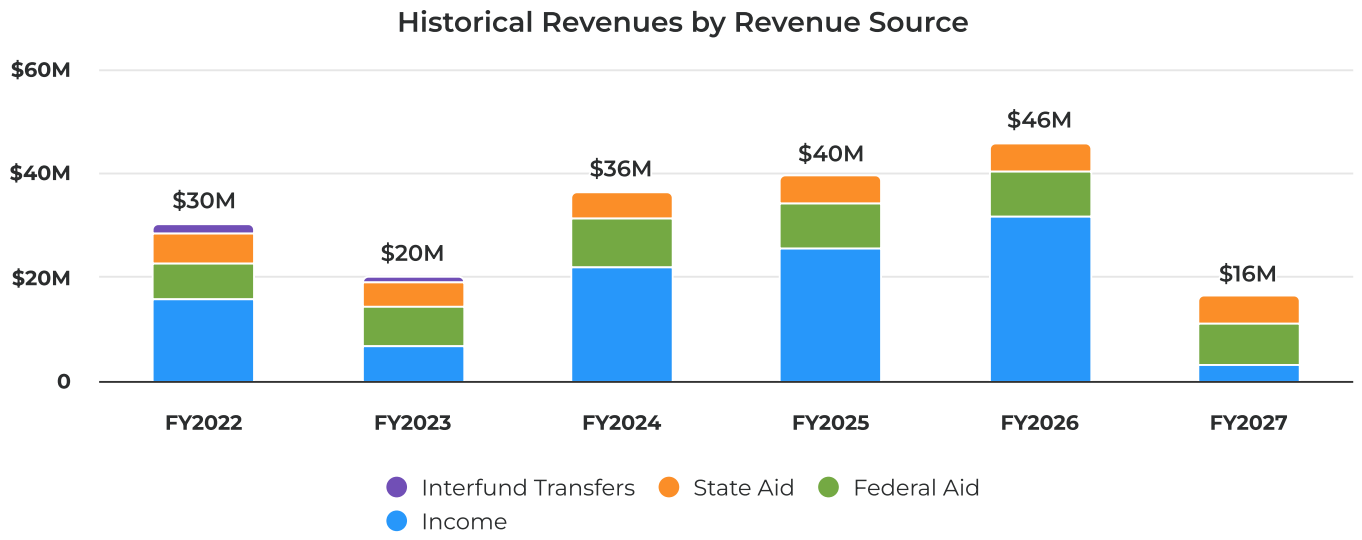


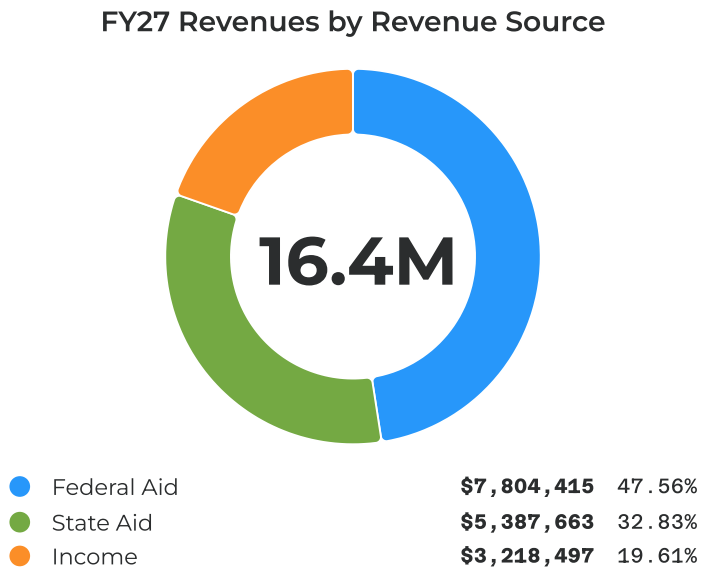


Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Health	$8,093,081.92	$10,063,422.00	$9,161,713.00
Economic Opportunity and Development	$40,922,618.04	$50,500,790.00	$22,232,588.00
Total Expenditures	**$49,015,699.96**	**$60,564,212.00**	**$31,394,301.00**

Revenues by Revenue Source

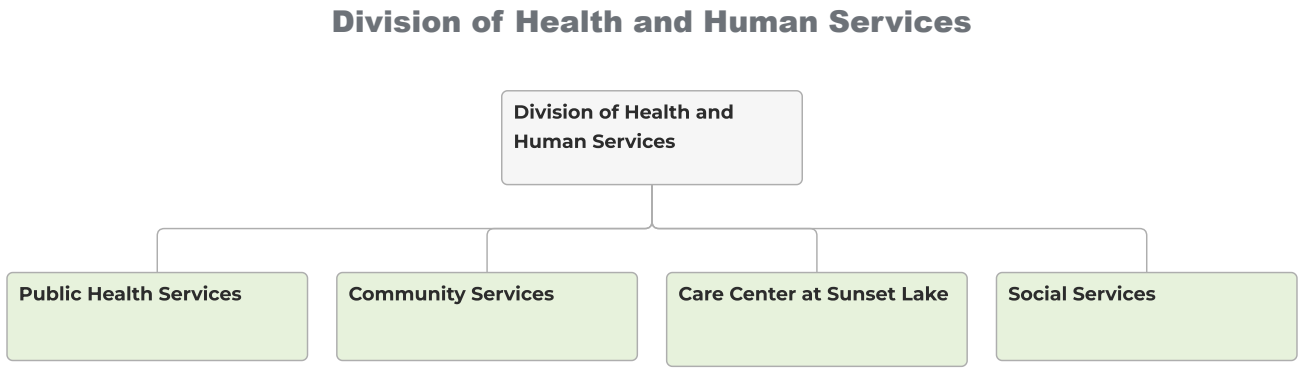




Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$25,350,990.90	$31,635,151.00	$3,218,497.00
State Aid	$5,445,010.74	$5,459,636.00	$5,387,663.00
Federal Aid	$8,774,545.19	$8,635,644.00	$7,804,415.00
Total Revenues	**$39,570,546.83**	**$45,730,431.00**	**$16,410,575.00**

Division Org Chart



Care Center at Sunset Lake

Kayshawn Macharie, Administrator

The mission of the Sullivan County Care Center at Sunset Lake is to provide necessary long-term care services to County residents who can no longer stay in the community.

The Sullivan County Care Center at Sunset Lake provides residential services for up to 146 individuals who require either long-term care or short-term rehabilitative services. The CCASL strives to assure that the residents are able to maintain the highest quality of life as well as the greatest degree of independence through individualized care plans.

The Care Center at Sunset Lake receives funding by billing Medicare, Medicaid, Private Insurance, and private payees for services rendered. There is a County subsidy associated with providing the services of the nursing home which varies from year to year. Several variables affect this subsidy, including the number of beds filled as well as the source of payment (i.e.: private insurance will cover a greater share of the actual cost of care as opposed to Medicaid).

The Care Center at Sunset Lake is a non-mandated service; however, as the County chooses to own and operate the facility, all operations are strictly regulated by the NYS Department of Health.

Core Services

Functions of the Care Center at Sunset Lake include:

- Nursing
  - Comprised of registered nurses, licensed practical nurses, and certified nurse's aides as well as domestic aides
  - Maintain the residents' personal space by making beds, providing residents with personal care items and accompanying them on medical appointments as needed
  - Provide direct care to the residents, including feeding, bathing, dressing, socialization, etc.
  - Assess patient care needs and implement care plans to address these needs
  - Coordinate care plans with clinical departments
  - Delegate assignments to, and supervise, direct care staff
  - Administer medication and treatments, and provide assistance with all activities of daily living
  - Interact with the residents and their family members in order to educate them as well as provide support
- Dietary
  - Includes the dietician, dietetic supervisor, cooks, and food service workers
  - Plans, directs, and oversees the dietary/food service program
  - Assesses the nutritional needs of the residents/registrants of the facility
  - Plans diets based on the physical and medical needs of each individual
- Nursing Administration
  - Director of Nursing & Assistant Director of Nursing direct all phases of the nursing services
  - Work with the Administrator & Department Heads to establish policies/procedures to insure that competent care is being provided
  - Supervise & evaluate the nursing staff
  - Plan & direct in-service training, including the orientation of new staff
  - Assists in keeping & reviewing records/reports required by licensing & payer agencies
  - Assures that staffing is adequate to meet the needs of the facility
  - Participates in ordering necessary medical/clinical supplies needed for resident care
- Activities

    - Plans, directs, & provides a diversified program of activities geared to interests and needs, as well as physical, mental, & psychosocial well-being of the residents
    - Develops, maintains & reviews care plans
- Social Services
    - Social Worker & case workers participate in the intake/screening of new residents
    - Participate in addressing individual, group, & family needs residents
    - Develop care plans for residents' emotional, mental, & physical needs
    - Work with community agencies to initiate safe discharges from the facility
    - Coordinate/participate in resident council & address concerns
- Watchperson/Operations & Maintenance
    - Patrols building/making rounds
    - Monitors visitors
    - Monitors residents while in the lobby and/or on the patio
    - Monitor residents who need to be supervised while smoking
    - Transport specimen to the lab at CRMC as needed
    - Participate in fire drills/emergencies by announcing location of incident and communicating with fire dept./police/etc.
- Central Supply/Laundry
    - Order and distribute supplies;
    - Monitoring inventory
    - Assist in recording of supply charges against various departments
    - Supervision of laundry workers
    - Washing, drying, and folding resident personal clothing
    - Return clothing to resident rooms/distributing sheets, blankets, pillows, etc.
    - Label personal clothing items for all residents
    - Maintains record of items brought in upon admission and received during stay
- Fiscal/General Accounting
    - Develop, oversee, and audit fiscal policies
    - Perform accounting, auditing, budget maintenance, and other fiscal related duties
    - Prepare and present reports with respect to the facility's operations and budget
    - Conducts cost analysis
    - Maintain an accounts receivable system involving resident billing through a third party
    - Maintain system of records on employee payroll
    - Process, sort, and index bills and receipts and maintain resident personal needs accounts
    - Work closely with other departments and vendors to obtain supplies and services
    - Participate in paperwork necessary for bid specifications
- Administration
    - Includes the Administrator and the Administrative Secretary
    - Administrator is a mandated position by CMS/DOH and responsibilities include planning, organizing, directing, managing, and implementing all facets of the nursing home
    - Decisions regarding operations, programming, employment, & integration of services
    - Participate in the preparation of the annual budget and the maintenance of supporting records
    - Periodically inspects the building, equipment, and service areas and directs repairs as needed
    - Works closely with department heads to assure that CMS/DOH regulations and guidelines are being met
    - The Administrative Secretary coordinates communication between departments and processes record keeping to ensure efficiency
    - Supervises the maintenance of timekeeping and payroll functions
    - Assists in providing general orientation to new staff
    - Completes assignments delegated by the Administrator which includes communication with staff and other agencies, acting as a liaison for same, and providing direction to other clerical staff.
- Therapy

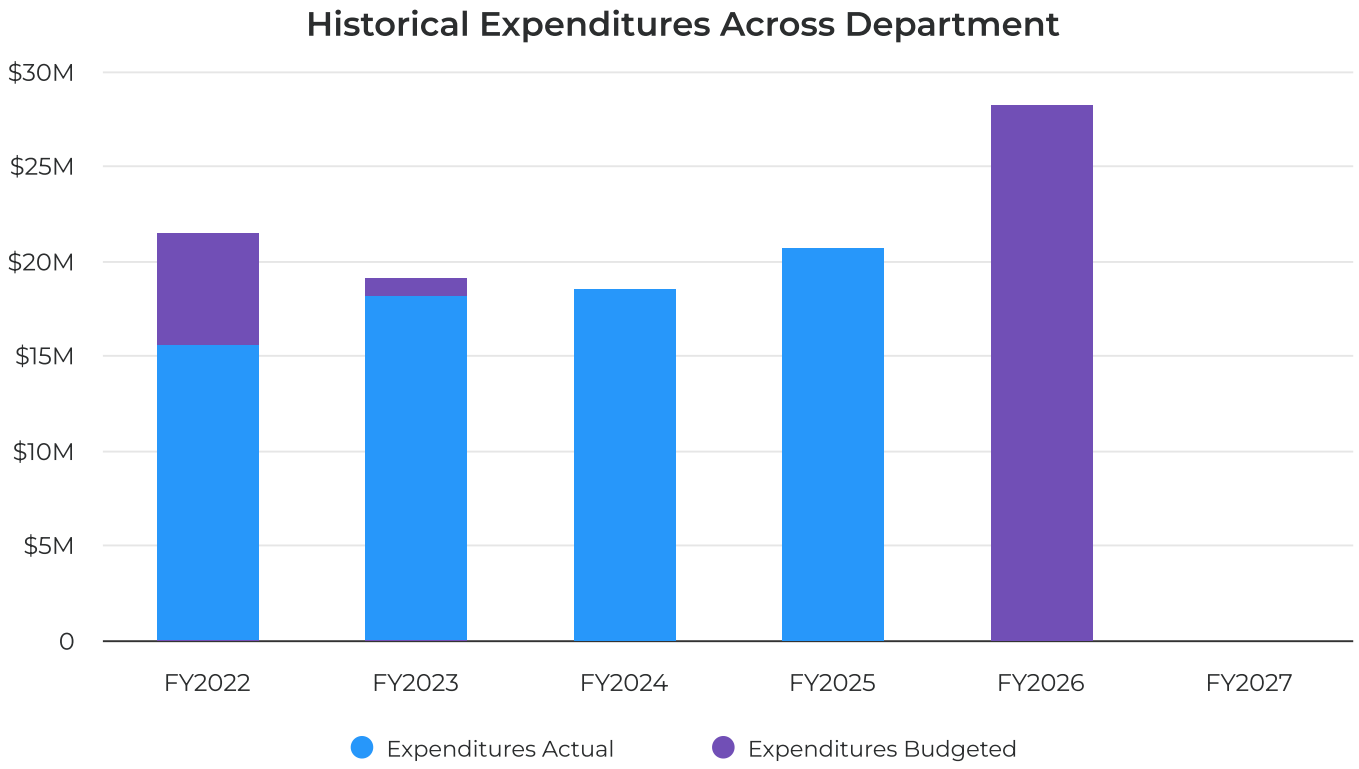
- Includes in-house staff to cover physical, occupational, and speech therapy

Positions

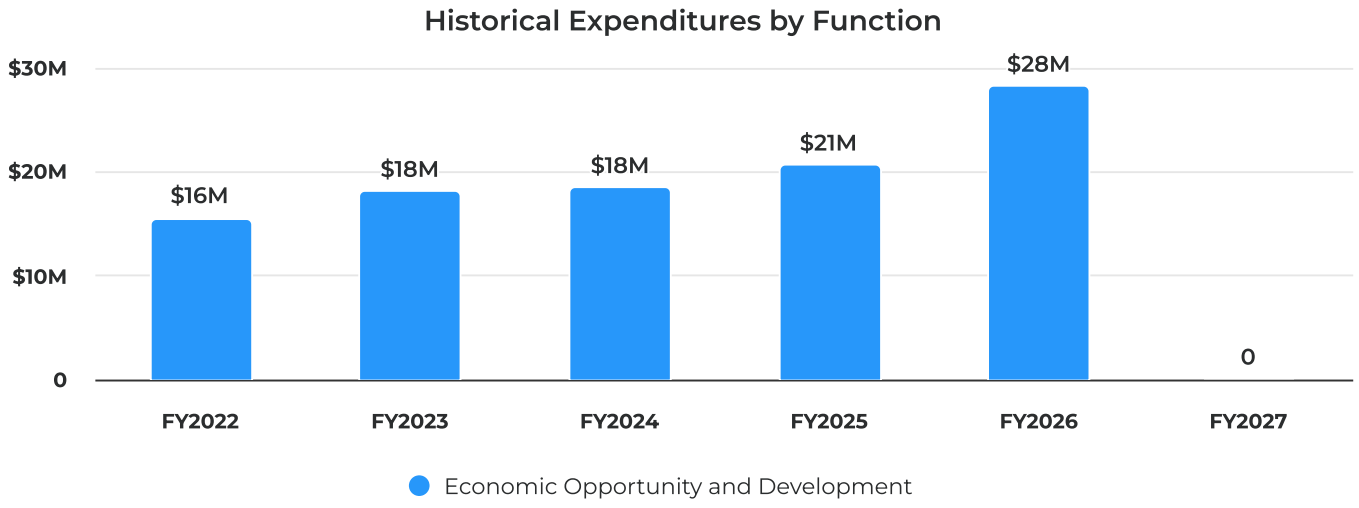
Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
ACC - ACTIVITIES	**6.20**	**6.20**	
ACTIVITIES DIR	1	1	
LEISURE TIME ACTIVITIES AIDE	5.2	5.2	
ACC - ADMIN OFFICES	**11.00**	**11.00**	
ACCOUNT CLERK	1	1	
ADMINISTRATIVE ASSISTANT	1	1	
ADMINISTRATOR ACC	1	1	
DEPUTY ADMIN OF ACC (ADMIN SVCS)	1	1	
DEPUTY ADMINISTRATOR ACC	1	1	
SUPERVISING ADMINISTRATOR ACC	1	1	
WARD CLERK	5	5	
ACC - CENTRL MEDICL SPPLY	**2.00**	**2.00**	
COORD SUPPLY & INVENTORY CONTR	1	1	
SUPPLY & INVENTORY CONTROL CLERK	1	1	
ACC - DIETARY SERVCS - SUPV	**2.00**	**2.00**	
DIETETIC SVCS ASST	1	1	
DIRECTOR OF FOOD SERVICES	1	1	
ACC - DIETARY SERVICES	**26.00**	**26.00**	
ASSISTANT COOK	6	6	
COOK	1	1	
FOOD SVC HELPER -ACC	19	19	
ACC - LAUNDRY & LINEN	**4.00**	**4.00**	
LAUNDRY WORKER	4	4	
ACC - NURSING	**117.80**	**117.80**	
ACC PROG COORD	1	1	
ACC STAFFING SERVICES PROG COORD	1	1	
DOMESTIC AIDE	7	7	
HEAD NURSE/UNIT LEADER	5	5	
HOUSE MGR	2	2	
LICENSED PRACTICAL NURSE	22	22	
NURSING ASSISTANT	68	68	
NURSING ASST PD	0.8	0.8	
REGISTERED PROFESSIONAL NURSE	10	10	
REGISTERED PROFESSIONAL NURSE PT	1	1	
ACC - NURSING ADMIN	**2.00**	**2.00**	
ASST DIR NURSING SVCS	1	1	
DIR NURSING SVS	1	1	
ACC - OPERATN & MAINTNC	**3.40**	**3.40**	
BUILDING SAFETY MONITOR	3.2	3.2	
BUILDING SAFETY MONITOR PD	0.2	0.2	
ACC - PHYSICAL THERAPY	**1.00**	**1.00**	
DIR REHAB SVCS	1	1	
ACC - SOCIAL SERVICES	**4.00**	**4.00**	

ADMISSIONS COORDINATOR	1	1
ASSISTANT SOCIAL WORKER I	2	2
CASEWORKER	1	1
Grand Total	**180.40**	**180.40**

Expenditure Summary



Expenditures by Function

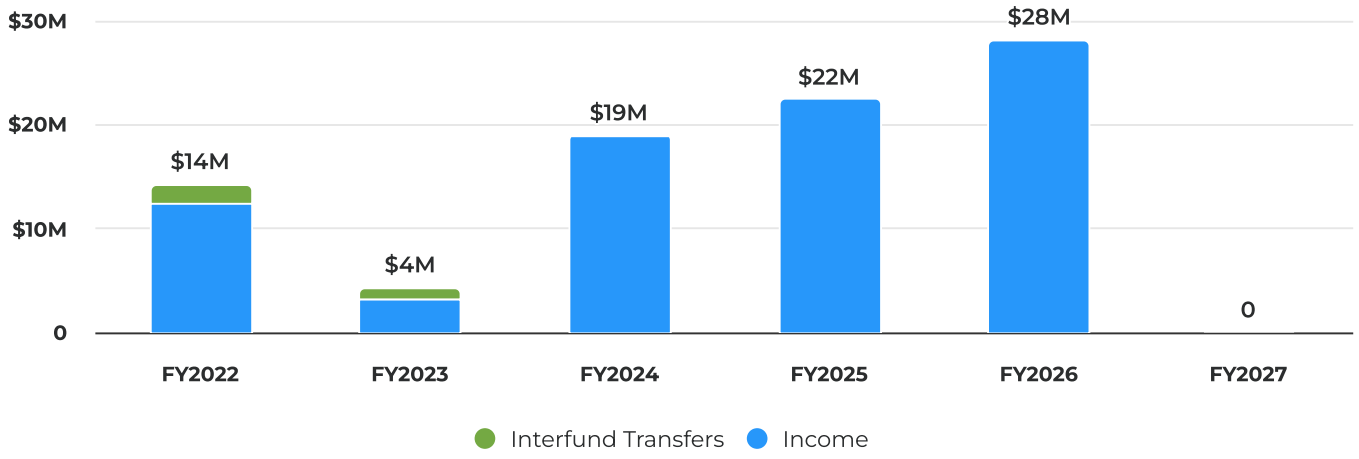


Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Economic Opportunity and Development	$20,681,374.30	$28,215,810.00	-
Total Expenditures	**$20,681,374.30**	**$28,215,810.00**	**-**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source

No data available

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$22,409,753.28	$28,120,479.00	-
Total Revenues	**$22,409,753.28**	**$28,120,479.00**	**-**

Department of Community Services

Salif Banse, Director

The mission of the Sullivan County Department of Community Services is to ensure that Sullivan County residents experiencing mental illness, substance use disorders, and developmental disabilities have access to high-quality, person-centered services that promote recovery, resiliency, independence, and an improved quality of life.

The Sullivan County Department of Community Services fulfills this mission through its role as the County's Local Government Unit (LGU) for behavioral health services. The Department provides direct clinical services and coordinates, monitors, plans, and evaluates a comprehensive system of care in collaboration with community providers licensed, certified, or regulated by the New York State Office of Mental Health (OMH), Office of Addiction Services and Supports (OASAS), and Office for People with Developmental Disabilities (OPWDD).

The Department receives funding through a combination of County appropriations, State and Federal aid, Medicaid, Medicare, commercial insurance reimbursements, grants, self-pay revenues, and other program revenues. The functions of the Local Government Unit, including behavioral health planning, service coordination, provider oversight, regulatory review, and community needs assessment, are mandated pursuant to New York State Mental Hygiene Law. The Director of Community Services serves as the County's designated Local Government Unit Director and is responsible for the administration and oversight of these functions.

Core Services

A. Administration / Local Government Unit (LGU)

- Membership and participation in the New York State Conference of Local Mental Hygiene Directors.

- Coordination of behavioral health planning activities, regulatory review, state agency policy implementation, managed care oversight, behavioral health system development, and collaboration with State oversight agencies.

- Coordination of countywide and statewide planning initiatives related to behavioral health services.

- Maintenance of a behavioral health information and resource clearinghouse for residents, providers, and community stakeholders.

- Development, coordination, and annual submission of the Sullivan County Local Services Plan (Mental Hygiene Services Plan).

- Oversight of agencies receiving State aid administered through the County LGU for mental health, substance use disorder, prevention, recovery, advocacy, peer support, and related behavioral health services.

- Monitoring contracted providers for programmatic performance, fiscal viability, regulatory compliance, service delivery requirements, and quality outcomes.

- Participation in and support of numerous county, regional, and State task forces, committees, coalitions, and collaborative initiatives addressing behavioral health needs throughout Sullivan County and neighboring regions.

• Assistance to individuals and families experiencing barriers to accessing services through care coordination, systems navigation, interagency collaboration, and advocacy.

• Liaison activities between State agencies, local governments, providers, healthcare systems, law enforcement agencies, schools, courts, and community organizations.

• Identification, development, administration, and monitoring of grant opportunities to enhance, expand, and sustain behavioral health services within Sullivan County.

• Oversight of Continuous Quality Improvement (CQI) initiatives focused on service excellence, staff development, employee empowerment, enhanced communication, data-informed decision-making, client safety, recovery-oriented care, customer satisfaction, and staff wellness.

• Administration and oversight of the Department's Corporate Compliance Program and related regulatory requirements.

• Administration of Adult and Children's Single Point of Access (SPOA) processes.

• Coordination of Assisted Outpatient Treatment (AOT) activities in accordance with New York State Mental Hygiene Law.

• Coordination of court-ordered forensic evaluations, including Criminal Procedure Law Article 730 competency evaluations and other court-mandated assessments as applicable.

• Administration of Peer Court Navigator services for individuals with behavioral health needs involved in the criminal justice system.

B. Community Education, Training, and Outreach

• Development and delivery of behavioral health education, prevention programming, professional training, and community awareness initiatives.

• Collaboration with County departments, schools, healthcare providers, law enforcement agencies, community organizations, advocacy groups, and other stakeholders to improve access to services and strengthen community wellness.

• Facilitation of support groups, workshops, educational forums, and public awareness activities addressing mental health, substance use disorders, recovery, resiliency, and community well-being.

• Promotion of behavioral health awareness, stigma reduction, early intervention, and prevention efforts throughout Sullivan County.

• Provision of training opportunities for community partners, providers, and stakeholders to enhance service coordination and improve outcomes for residents

C. Sullivan County Behavioral Health Clinic, Jail Services, Forensic Services, and Substance Use Disorder Services

• Development and delivery of high-quality behavioral health treatment services designed to promote recovery, reduce hospitalization and institutionalization, enhance functioning, strengthen coping skills, and improve quality of life.

• Services include:
  - Individual Psychotherapy

- Family Therapy and Counseling
- Group Therapy
- Psychiatric Evaluations
- Medication Management
- Psychological Testing
- Crisis Intervention
- Consultation and Education
- Court-Ordered Forensic Evaluations

• Collaboration with New York State Parole, Sullivan County Probation, Sullivan County Drug Treatment Court, Sullivan County Court, Family Court, local municipal courts, law enforcement agencies, correctional facilities, healthcare providers, and community organizations to support care coordination and community safety.

• Completion of Adult Criminal Court, Family Court, and other forensic evaluations as ordered by the courts.

• Behavioral health services within correctional and justice-involved settings to support continuity of care, rehabilitation, and successful community reintegration.

D. Care Coordination Services

• Health Home Care Management services for eligible adults and children.

• Health Home Plus care management coordination for eligible high-need individuals with serious mental illness, including Assisted Outpatient Treatment (AOT) populations, as applicable.

• Health Home Non-Medicaid Care Management coordination for eligible individuals with serious mental illness who are not enrolled in Medicaid, in coordination with the LGU/SPOA process.

• Children's Services Support (CSS) evaluations and referral coordination.

• Transition planning and linkage for individuals returning to the community from hospitals, correctional settings, institutional settings, or other higher levels of care.

• Coordinated Children's Services Initiative (CCSI).

• Alternative Crisis and support services designed to reduce unnecessary emergency room visits and psychiatric hospitalizations.

• Service coordination, referral, and linkage to community-based resources that support recovery, wellness, safety, and independent living.

E. Contracted and Community-Based Services

• Administration of service funding and supports for eligible Coordinated Children's Services Initiative (CCSI) participants to maintain community-based living arrangements.

• Collaboration with school districts, administrators, teachers, Committees on Special Education (CSE), and Committees on Preschool Special Education (CPSE).

• Support of the Partnership of Professionals and Parents (POPP) program through County funding and community partnerships to provide information, consultation, advocacy, and educational support for families of children with disabilities.

• Provision of training and technical assistance related to educational supports, Individuals with Disabilities Education Act (IDEA) requirements, Section 504 accommodations, and behavioral health issues affecting students and families.

• Provision of consultation and support to administrators, teachers, school personnel, and families regarding educational and behavioral health resources.

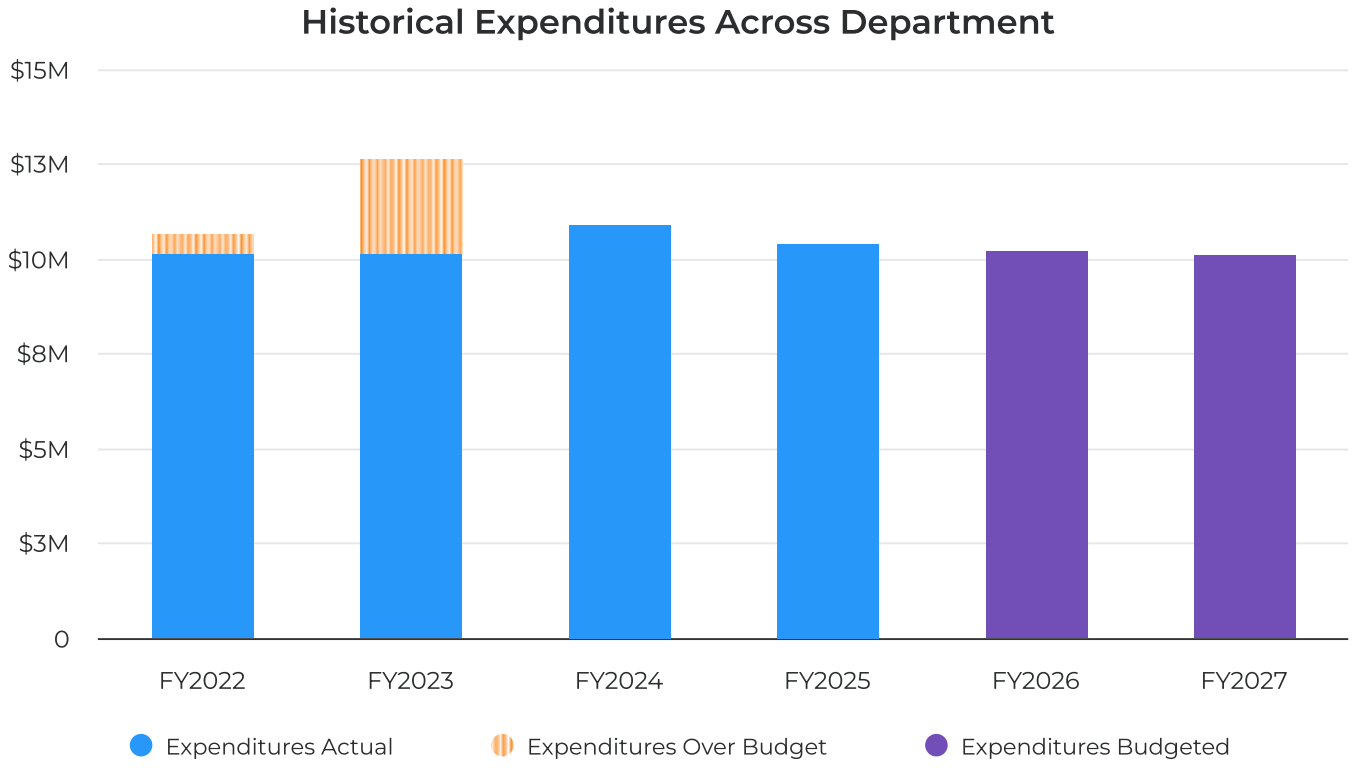
• Support of prevention, recovery, family support, peer support, and advocacy programs through contracts with community-based providers.

• Administration and monitoring of service contracts to ensure effective utilization of public funds and achievement of community service goals.

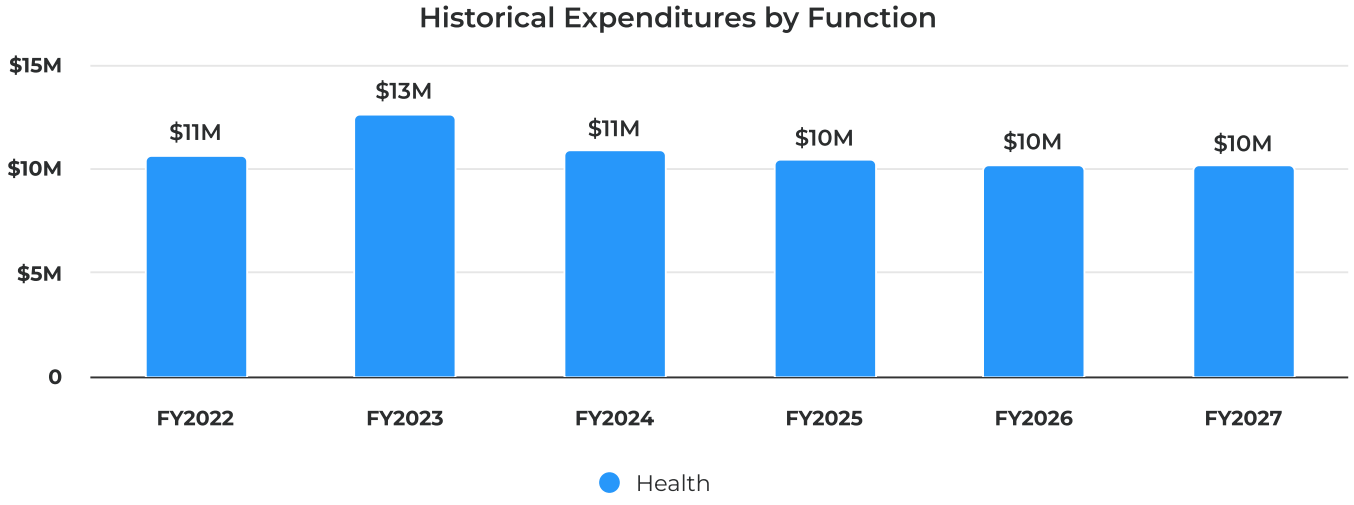
Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
CS - ADMIN	**16.00**	**15.00**	**15.00**
ACCOUNT CLERK	2.00	2.00	2.00
ACCOUNT CLERK - DATABASE	2.00	2.00	2.00
ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00
CIT/CRISIS MENTAL HYGIENE COORDI	1.00		
COM SVCS COORD	1.00	1.00	1.00
COMM SVCES COORD	1.00	1.00	1.00
COMM SVCS PEER COURT NAVIGATOR	1.00	1.00	1.00
COMM SVCS PLNG OUTREACH COORD	1.00	1.00	1.00
DATABASE CLERK	1.00	1.00	1.00
DEP COMM OF HEALTH & FAMILY SVCS	1.00	1.00	1.00
DIR COM SVCS	1.00	1.00	1.00
DIRECTOR OF LGU	1.00	1.00	1.00
PRINCIPAL ACCOUNT CLERK - DATABASE	1.00	1.00	1.00
SENIOR ACCOUNT CLERK	1.00	1.00	1.00
CS - CASE MANAGEMENT	**13.00**	**11.00**	**11.00**
ASSISTANT SOCIAL WORKER I	2.00	2.00	2.00
ASSISTANT SOCIAL WORKER II	2.00	1.00	1.00
ASST SOCIAL WORKER II	7.00	6.00	6.00
CARE SERVICES COORDINATOR	2.00	2.00	2.00
CS - MENTAL HEALTH CLINIC	**12.20**	**11.20**	**11.20**
ASST SOCIAL WORKER II	1.00	1.00	1.00
BEHAVIORAL HEALTH AND WELLNESS SPECIALIST	1.00	1.00	1.00
COM MENTAL HEALTH NURSE	2.00	2.00	2.00
DUAL DIAGNOSIS SPECIALIST	1.00		
STAFF SOCIAL WORKER I	5.00	5.00	5.00
STAFF SOCIAL WORKER II	2.00	2.00	2.00
STUDENT INTERN	0.20	0.20	0.20
Grand Total	**41.20**	**37.20**	**37.20**

Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



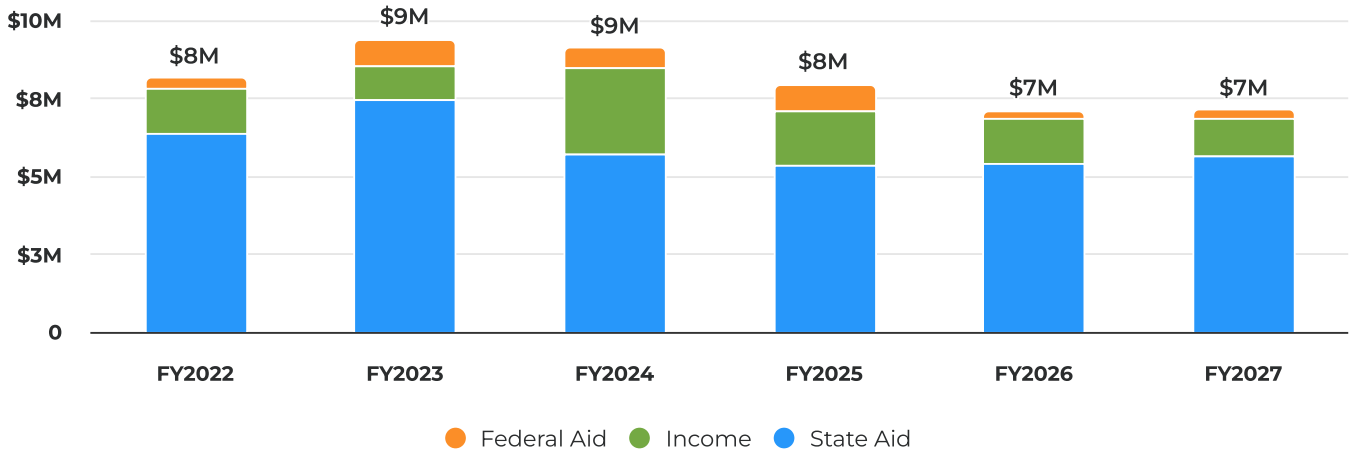
Health	$10,123,264	100.00%

Expenditures by Function

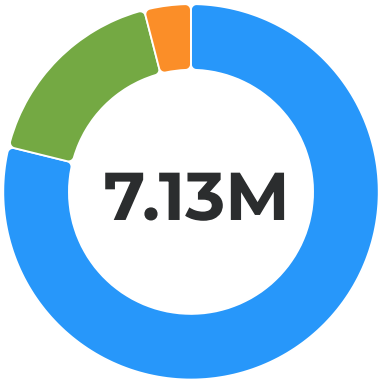
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Health	$10,402,962.90	$10,209,887.00	$10,123,264.00
Total Expenditures	**$10,402,962.90**	**$10,209,887.00**	**$10,123,264.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



State Aid	**$5,626,257**	78.86%
Income	**$1,221,900**	17.13%
Federal Aid	**$286,637**	4.02%

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$1,702,056.92	$1,449,002.00	$1,221,900.00
State Aid	$5,357,878.00	$5,368,303.00	$5,626,257.00
Federal Aid	$876,437.00	$286,637.00	$286,637.00
Total Revenues	**$7,936,371.92**	**$7,103,942.00**	**$7,134,794.00**

Department of Social Services

Giselle Steketee, Commissioner of Social Services

The mission of the Department of Social Services is to help the residents of Sullivan County achieve well being and independence through opportunities that protect, empower, respect choice, and preserve dignity.

The Department of Social Services is committed to providing services to eligible clients as required by regulations. Social Services administers State mandated programs. Social Services is required to develop an Integrated County Plan every three years and must comply with the Administration for Children and Families Review requirements.

Social Services receives a significant amount of State and Federal funding for the programs that it administers. The amount of funding received is dependent on the program. As an example, the cost of the Supplemental Nutrition Assistance Program (SNAP) is 100% funded by the Federal government. However, the County covers a portion of the cost for administration of this program.

Programs administered by the Department of Social Services are mandated by various State and Federal regulations.

Core Services

Functions of the Department of Social Services include:

- **Accounting**
  - Accounts Payable & Accounts Receivable
  - C/R, Trust Accounts
  - Repayment of assistance
  - State billing
  - Grant monitoring
  - Payroll
  - Flexible Fund Plan
  - Budgeting
  - Expense reports
  - Chargebacks
  - Process BICS payments & reports
  - CCTA, monitoring payments of contracts and State changes
  - School district billings
  - Statement of assistance for court
  - Time studies
  - Cost analysis

- **Clerical/Records/Phone Operator**
  - Data entry of every application for assistance
  - Scanning of Medical Assistance/Temporary Assistance/SNAP/HEAP cases
  - Maintain records according to state standards
  - Retrieval of records, as needed
  - Run WMS reports, COGNOS reports (Services cases)
  - Recertification apps, 3209 authorizations
  - Maintenance of W9 records, Vendor applications
  - Data imaging
  - Courier
  - Phone Operator
  - Front desk/Lobby

- Clerical support for all benefit programs

- **Public Assistance**
  - Administration, screening, referral and case management for various programs offered by the department, including required employment programs associated with various assistance programs
  - **Family Assistance**
    - Temporary Assistance provided to eligible households that have a minor dependent child living with a parent or caretaker relative
    - Includes many types of assistance, including fuel, housing assistance, can include multiple types of aid (SNAP, Medical Assistance, daycare transportation, etc.), supplement to rent, security deposits, etc.
  - **Day Care**
    - Financial assistance provided to eligible families for child care
  - **Safety Net**
    - Temporary assistance to eligible individuals with no minors in household only when standard of need may not be met by other programs
    - Cash and non-cash assistance
    - CASE type 12 drug/alcohol
    - Shelter and utility assistance (exceptions - HIV dx)
  - **Emergency Aid for Adults**
    - Must be SSI recipient
  - **Emergency assistance to individuals**
    - Emergency issues
    - May assist with utilities when HEAP is not open, etc.
    - Non-recurring expense
    - Veteran burials
  - **Home Energy Assistance Program (HEAP)**
    - Federally funded home energy assistance program to assist low-income (eligible) households in meeting energy expenses
  - **Housing**
    - Conduct screenings for clients applying for Emergency Housing
    - Completes BosVat assessments and enter into the HMIS system
    - Conducts weekly motel checks to ensure that the clients are utilizing the rooms appropriately as well as a complete motel plant inspection every six months
    - Processes both State and County Rental Supplement Program (RSP) applications
    - Process Shelter Arrears Eviction Forestallment (SAEF) applications
    - Submits yearly plans for the State RSP as well as our Public Assistance Shelter Supplement plans (PASS)
    - Completes the monthly billing of the motels
  - **Employment**
    - **Able Bodied Adults without Dependent Children (ABAWD)**
    - Monitors the six-month earned income disregard
    - Enters work sanctions when they fail to comply with Center for Workforce Development (CWD)
    - Submits the Biennial Employment Plan
    - Schedule CWD appointments for orientation
  - **Medical Assistance**
    - Determination of Medicaid eligibility: SSI cases, Foster Care cases, Nursing Home, Community Services, Medicare, restricted recipient program
    - Document processing
    - Eligibility recertification
    - Spend downs
    - Coverage issues

        - Insurance providers
        - SSA contact/DCAP
        - Health Insurance Premiums assistance
        - County share of Medicaid program
    - **Supplemental Nutrition Assistance Program (SNAP)**
        - Provide financial assistance to reduce hunger and malnutrition by supplementing the food purchases of eligible individuals
- **Special Investigations Unit**
    - Fraud referral intake, investigation, and reporting
    - Establish program disqualifications and assist in criminal prosecution of fraud cases
    - Cost avoidance reviews of system matches and reports
    - Program integrity reviews
    - Overpayment recovery due to fraud, client error, and agency error
    - Front End Detections
    - Recovery of funds through accident liens, property liens, estate claims, and unclaimed funds requests to the NYS Comptroller
    - Indigent Burials
    - Investigations of eligibility on all applications
    - Allegations of fraud
    - Recoupment
    - Front End Detections
    - Indigent Burials
- **Child Support Enforcement Unit/Support Collections**
    - Establish support
    - Enforce and collect support in private support cases and in cases involving children in foster care and receiving public assistance
    - Locate missing parents
    - Establish paternity
    - Medical support
    - Investigation of financials, credit bureau checks, IRS tax refund offset, Lottery intercepts, Property executions, ETC.
- **Child Protective Services**
    - Investigate all reports of child abuse and maltreatment and determine if report is indicated
    - Assess child safety and risk to determine if children can remain safely in the home
    - Develop safety and service plans with families
    - File Family Court petitions when necessary to protect children
    - Coordinate with law enforcement, medical providers, schools, and community partners
    - Provide ongoing case management for indicated cases
    - Refer families to preventive and supportive services
    - Monitor compliance with court orders and service plans
    - Provide rehabilitative services to indicated cases to remediate family problems and prevent further occurrences (services are CPS cases with preventive unit)
    - Investigate all reports of child abuse and maltreatment and determine if report is indicated
    - Provide rehabilitative services to indicated cases to remediate family problems and prevent further occurrences (services are CPS cases with preventive unit)
- **Child Advocacy Center (CAC)**
    - Coordinate multidisciplinary child abuse investigations
    - Conduct forensic interviews in a child-friendly setting for CPS cases and local law enforcement
    - Coordinate medical examinations and behavioral health referrals
    - Provide victim advocacy and family support services
    - Facilitate case review with law enforcement, CPS, DA and medical professionals
    - Coordinate referrals for trauma-focused treatment and community resources

    - Reduce trauma by minimizing the number of child interviews
    - Monitor cases through investigation
- **Child Welfare Preventive Services**
    - Provide intensive case management to prevent foster care placement
    - Develop family-centered service plans to address safety concerns
    - Coordinate parenting education, counseling, and clinical services
    - Assist families with housing, transportation, childcare, and concrete supports
    - Monitor child safety while children remain in the home
    - Connect families with community resources to promote stability
    - Support family reunification and prevent future CPS involvement
    - Case management services to maintain child in the home, which must include day care, homemaker services, parent training, parent aid, transportation, clinical services, housing services, subsidies, 24-hour emergency services (cash, goods shelter)
- **Foster Care/Adoption**
    - Provide case management for children placed in foster care
    - Develop and monitor permanency plans
    - Supervise visitation between children and families
    - Prepare court reports and legal documentation
    - Recruit, certify, and support foster and adoptive homes
    - Coordinate medical, educational, and behavioral health services
    - Facilitate family reunification, adoption, guardianship, and independent living planning
    - Ensure compliance with OCFS regulations and permanency timelines
    - Residential arrangements for court ordered placements
    - Regulatory reports and contacts
    - Adoption activities
    - Home studies/reports
    - Locate discharge resources
    - Ensure medical and education needs are met
    - Youth in custody of OCFS and placed in secure facilities
    - Juvenile Delinquent Care/Court ordered placements
- **Adult Services**
    - Adult Protective
    - Representative Payee (assigned by Social Security Administration)
    - Long Term Home Health Care
    - PCA
    - Guardianships
    - Information/referral
    - Case management
    - Transportation
    - Application assistance
- **Corporate Compliance/ Contract Monitoring**
    - Monitor contract performance to ensure compliance with contract terms, deliverables, and timelines
    - Review vendor invoices and supporting documentation for accuracy and contract compliance
    - Conduct regular audits of contractor performance and documented findings
    - Track contract milestones, renewals, amendments, and expiration dates
    - Coordinate with internal departments and external vendors to resolve contract issues
    - Ensure contractors meet all reporting requirements and performance standards
    - Maintain accurate contract records
    - Identify contract risks and recommended corrective actions
    - Assist with contract negotiations, modifications, and renewals
    - Verify compliance with federal, state, and organizational procurement policies

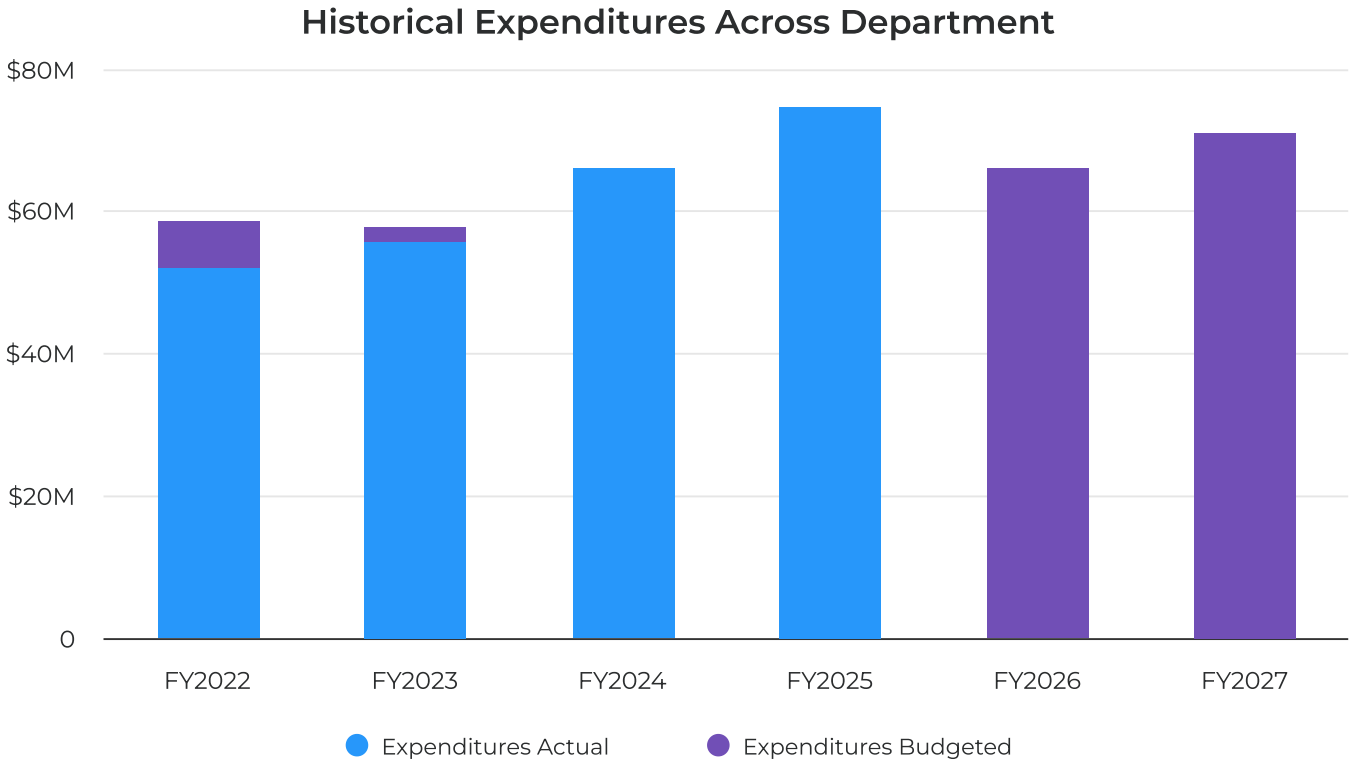
    - Develop and maintain contract tracking database
- **Intake and Intervention Coordinator**
    - Coordinate public relations and outreach activities
    - Assist clients with concerns regarding eligibility
    - Connect clients to community supports
    - Landlord/Rental properties
    - Refer clients to various rental assistance programs
    - Identify systematic problems related to delivery of Social Service Programs
    - Collaborate with Staff Development Coordinator
    - Reviews and Investigates complaints and inquires related to delivery of services
    - Assist clients with finding and securing permanent housing
- **Family Services Case Management**
    - Case Management
    - Transportation
    - Coordinate referrals to community partners
    - Analyzes needs of clients
    - Financial literacy/Budgeting
    - Liaison for clients with Benefits, court, landlords
    - Assist with finding and securing permanent housing
- **Staff Development Coordinator**
    - Coordinate and oversee employee onboarding & orientation
    - Develop, schedule & facilitate mandatory and elective trainings
    - Create training materials, presentations, manuals, job aids and instructional guides to support staff
    - Serve as the agency administrator for online learning management systems, assigning and tracking
    - Coordinate logistics for in person, virtual, and hybrid training events, including registration, scheduling, technology and training space
    - Ensure agency compliance
    - Provide technical assistance to staff

Positions

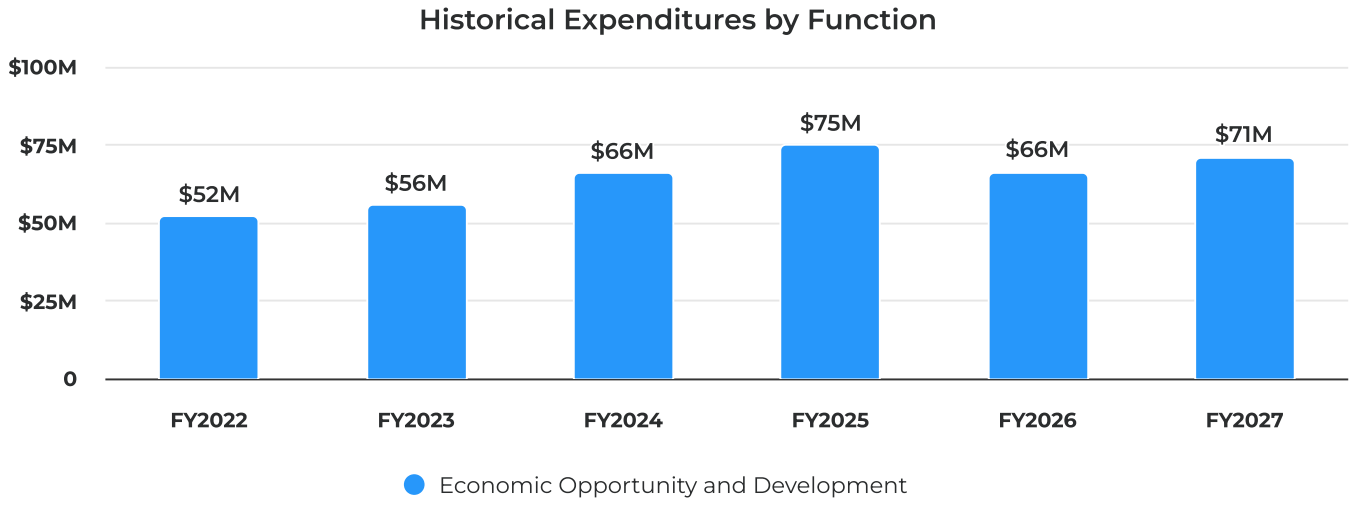
Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
DSS - ACCOUNTNG	**4.00**	**4.00**	**4.00**
FULL CHARGE BOOKKEEPER	1	1	1
PRINCIPAL ACCOUNT CLERK - DATABASE	1	1	1
SENIOR ACCOUNT CLERK - DATABASE	2	2	2
DSS - CHILD SUPPORT	**13.00**	**13.00**	**13.00**
ACCOUNT CLERK	1	1	1
COORD CHILD SUPPORT ENFORCE	1	1	1
COURT LIAISON	1	1	1
FAMILY SVCS INVESTIGATOR	5	5	5
PRINCIPAL ACCOUNT CLERK	1	1	1
PRINCIPAL FAMILY SVCS INVEST	1	1	1
SENIOR ACCOUNT CLERK	1	1	1
SENIOR ACCOUNT CLERK - DATABASE	1	1	1
SR FAMILY SERVICES INVESTIGATOR	1	1	1
DSS - MEDICAL ASSIST	**11.00**	**11.00**	**11.00**
ACCOUNT CLERK - DATABASE	1	1	1
PRINCIPAL ACCOUNT CLERK	1	1	1
PRINCIPAL SOCIAL WELFARE EXAM	2	2	2
SENIOR SOCIAL WELFARE EXAMINER	3	3	3
SOCIAL WELFARE EXAM	4	4	4
DSS - MIS/RECORDS	**7.00**	**7.00**	**7.00**
ACCOUNT CLERK	1	1	1
ACCOUNT CLERK - DATABASE	4	4	4
ADMINISTRATIVE SECRETARY	1	1	1
SENIOR ACCOUNT CLERK - DATABASE	1	1	1
DSS - SERVICES	**84.20**	**84.20**	**84.20**
ADMINISTRATIVE SECRETARY	1	1	1
CASE SERVICES AIDE	10	10	10
CASE SUPERVISOR	11	11	11
CASEWORKER	28	28	28
CHILD ADVOCACY CENTER COORD	1	1	1
CLERK	2	2	2
DIR SVCS	1	1	1
SENIOR ACCOUNT CLERK - DATABASE	2	2	2
SENIOR CASE SERVICES AIDE	5	5	5
SENIOR CASEWORKER	20	20	20
SENIOR SOCIAL WELFARE EXAMINER	1	1	1
SERVICE COORDINATOR	2	2	2
SERVICES COORDINATOR PT	0.2	0.2	0.2
DSS - SPEC INVESTIGATN	**7.00**	**7.00**	**7.00**
FAMILY SVCS INVESTIGATOR TRAINEE	1	1	1
PRINCIPAL FAMILY SVCS INVEST	1	1	1
PRINCIPAL SOCIAL WELFARE EXAM	1	1	1
SENIOR ACCOUNT CLERK - DATABASE	1	1	1
SENIOR ACCOUNT CLERK - TYPIST	1	1	1
SOCIAL WELFARE EXAM	1	1	1
SR FAMILY SVCS INV	1	1	1
DSS - TEMPORARY ASSIST	**48.00**	**48.00**	**47.00**

ACCOUNT CLERK	4	4	4
ACCOUNT CLERK - DATABASE	3	3	3
DIR TEMP ASSISTANCE	1	1	1
EMPLOYMENT SERVICES COORDINATOR	1	1	1
FAMILY SVCS CASE MANAGER	2	2	2
HEAD SOCIAL WELFARE EXAMINER	1	1	1
HOUSING COORDINATOR	2	2	2
PRINCIPAL SOCIAL WELFARE EXAM	3	3	3
RECORDS MGT CLERK	1	1	1
SENIOR ACCOUNT CLERK - DATABASE	2	2	2
SENIOR HOUSING COORDINATOR	1	1	1
SENIOR SOCIAL WELFARE EXAM	7	7	6
SENIOR SOCIAL WELFARE EXAMINER	17	17	17
SOCIAL WELFARE EXAMINER - SP	2	2	2
TYPIST	1	1	1
DSS- ADMIN	**9.00**	**9.00**	**9.00**
ADMINISTRATIVE SECRETARY	1	1	1
COMM OF FAMILY SERVICES	1	1	1
CONF SEC TO COMM OF DIV H&FS	1	1	1
CONTRACT MONITOR	2	2	2
DEP COMM OF FAMILY SVCS	1	1	1
DIV CONTRACT COMPL OFFICER	1	1	1
HUMAN SVCS STAFF DEV COORDINATOR	1	1	1
SOC SVCS INTERV OUTREACH COORD	1	1	1
Grand Total	**183.20**	**183.20**	**182.20**

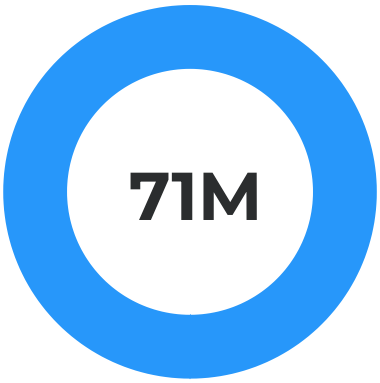
Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



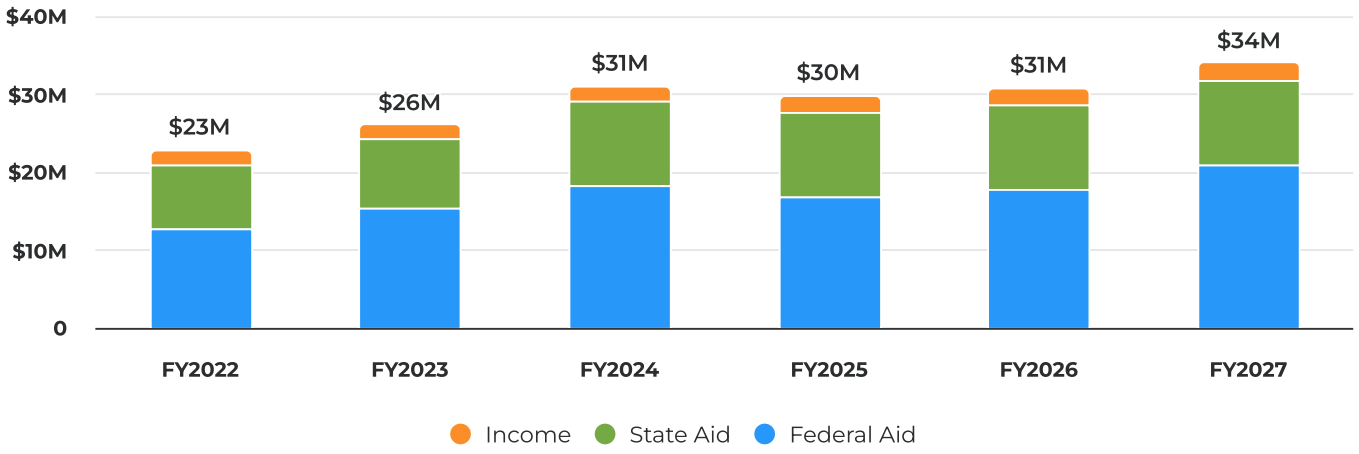
●	Economic Opportunity and Development	**$71,036,949**	100.00%

Expenditures by Function

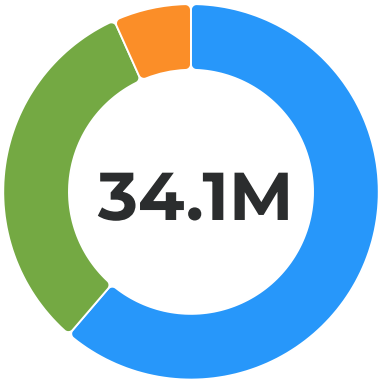
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Economic Opportunity and Development	$74,809,807.27	$66,034,054.00	$71,036,949.00
Total Expenditures	**$74,809,807.27**	**$66,034,054.00**	**$71,036,949.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



Federal Aid	**$20,879,357**	61.27%
State Aid	**$10,914,380**	32.03%
Income	**$2,282,890**	6.70%

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$2,226,651.33	$2,292,891.00	$2,282,890.00
State Aid	$10,794,430.97	$10,783,756.00	$10,914,380.00
Federal Aid	$16,817,055.40	$17,733,554.00	$20,879,357.00
Total Revenues	**$29,838,137.70**	**$30,810,201.00**	**$34,076,627.00**

Public Health

Jessie Moore, DrPH, MPH, CHES – Public Health Director

Mission: "To protect, promote, and improve the health and well-being of all people in Sullivan County through prevention, education, and equitable access to care, achieved through collaboration, innovation, and community partnership, ensuring a healthier future for every resident."

Vision: "Our vision is for Sullivan County to be united in health — where families, neighborhoods, and systems work together to build lasting well-being, reduce disparities, and create healthier futures for every resident."

Public Health receives funding from a combination of State and Federal aid, third-party reimbursement, and competitive grants. State funding includes Article 6 Public Health Services aid, which supports public health functions such as the development of the Community Health Assessment (CHA) and planning activities aligned with the Community Health Improvement Plan (CHIP), maternal/child health initiatives, community health education and outreach, and select prevention programs. Diagnostic and Treatment (Article 28) services are supported through a mix of State aid and third-party reimbursement.

Medicaid, Medicare, and private insurance reimbursement support eligible clinical services provided through the Certified Home Health Agency (CHHA), Diagnostic and Treatment (D&T) services, and other authorized programs, including Early Intervention services.

Additional programmatic support is provided through state and federal grants, including Healthy Families New York, Rural Health Network programs, Public Health Emergency Preparedness (PHEP), and other competitive grants; however, these funds are program-specific, time-limited, and do not cover the full cost of mandated public health services, requiring careful alignment of staffing and program responsibilities to maintain fiscal sustainability, regulatory compliance, and continuity of essential services.

Core Services

Certified Home Health Agency (CHHA):

- Provides short-term, skilled, medically necessary home health services to eligible residents in their homes following illness, injury, surgery, or hospitalization.
- Services include skilled nursing, physical, occupational, and speech therapy, and home health aide services, as authorized by a physician, for adults and children with clinical needs.
- CHHA services support recovery, promote independence, and reduce avoidable hospitalizations and emergency department use.
- Services are reimbursed primarily through Medicaid, Medicare, and private insurance and are subject to extensive state and federal regulatory and quality requirements.
- The CHHA supports care coordination, hospital discharge planning, and access to care for medically vulnerable populations within the community.

Public Health Nursing: Diagnostic & Treatment Program (D&T)

Public Health Nursing provides screening, testing, treatment, and follow-up for communicable and chronic health conditions through our Diagnostic & Treatment Program (D&T), in accordance with Article 28 requirements.

- Services include disease prevention and investigation, including tuberculosis control, STI/HIV testing and monitoring, immunization clinics, lead testing and education, and other clinic-based public health services.
- D&T supports early detection, timely treatment, and prevention of disease transmission, while reducing avoidable emergency department visits and hospitalizations.
- Services are delivered by licensed clinical staff under physician oversight and are supported through a combination of State aid, third-party reimbursement, and grant funding.

- D&T clinics play a critical role in protecting community health, responding to reportable conditions, and ensuring access to essential public health services for residents across the county.

Disease Surveillance & Emergency Preparedness

The Disease Surveillance & Emergency Preparedness programs work collaboratively to prevent, detect, and respond to public health threats and emergencies in accordance with New York State and federal requirements.

- Services include communicable disease surveillance and investigation, outbreak detection and response, rabies exposure assessment and coordination of post-exposure prophylaxis (PEP), emergency preparedness planning, drills and exercises, community education, and emergency response operations.
- These programs support rapid identification and containment of public health risks, strengthen community readiness, and ensure coordinated response to public health emergencies and emerging threats.
- Activities are carried out by trained public health staff and volunteer medical and non-medical professionals through the MRC, in collaboration with healthcare providers, laboratories, veterinarians, emergency management, and state and local partners.
- These programs play a critical role in protecting community health, ensuring timely response to reportable conditions and emergencies, and enhancing countywide preparedness and resilience.

Maternal & Child Health:

Maternal & Child Health (MCH) programs provide prevention, education, care coordination, and family-centered support to promote the health and well-being of pregnant individuals, infants, children, and families across the county. These programs operate as public health prevention and population health initiatives.

- Services include evidence-based home visiting through Healthy Families New York (HFNY), child injury prevention and education through the Child Passenger Safety (CPS) Program, and care coordination and family support for Children and Youth with Special Health Care Needs (CYSHCN).
- MCH programs support early identification of risk, promote healthy pregnancies and child development, enhance caregiver knowledge and safety practices, and improve access to coordinated medical, developmental, and social services.
- Activities include client enrollment and eligibility determination, in home services and outreach, health education, developmental and safety screenings, referrals, follow-up, and ongoing case management tailored to family needs.
- Services are delivered by trained public health and family support staff and are supported through a combination of State aid, grant funding, and program-specific reimbursements.

Early Intervention and Preschool Special Education

Early Intervention (EI) and Committee for Preschool Special Education (CPSE) programs provide developmental screening, evaluation, service coordination, and oversight to support infants, toddlers, and preschool-aged children with developmental delays or disabilities. These programs operate in accordance with New York State and federal requirements and focus on early identification, timely intervention, and family-centered support.

- Services include intake and referral management, developmental evaluations, service coordination, individualized service planning, and monitoring of authorized services delivered by approved providers.
- EI and CPSE programs support early identification of developmental needs, promote school readiness, and improve developmental and functional outcomes for children while strengthening family engagement and understanding of available supports.
- Program staff coordinate with families, healthcare providers, evaluators, school districts, and community-based service providers to ensure timely access to appropriate services and continuity of care.
- Early Intervention and Preschool programs play a critical role in supporting child development, reducing long-term service needs, and ensuring children receive appropriate supports during critical early developmental

periods.

Community Education & Outreach

Community Education & Outreach programs, including Rural Health initiatives and Community Health Worker (CHW) services, provide public health education, prevention messaging, and community-based engagement to improve health literacy, promote healthy behaviors, and reduce access barriers—particularly in rural and underserved communities. These programs operate as non-clinical public health initiatives and support countywide prevention, health equity, and community resilience efforts.

- Services include delivery of community education sessions, health promotion campaigns, trainings, and outreach events, as well as targeted rural health initiatives addressing geographic, transportation, and access-related barriers to care.
- Community Health Workers play a key role in outreach and engagement by serving as trusted liaisons between residents and health and social service systems, providing navigation support, referrals, follow-up, and culturally responsive education.
- Activities support increased awareness of public health programs and services, promote early prevention and risk reduction, and strengthen connections between residents and healthcare providers, social services, and community-based resources.
- Outreach efforts are conducted in partnership with community organizations, schools, libraries, healthcare providers, and other local stakeholders to ensure accessible, community-informed programming.

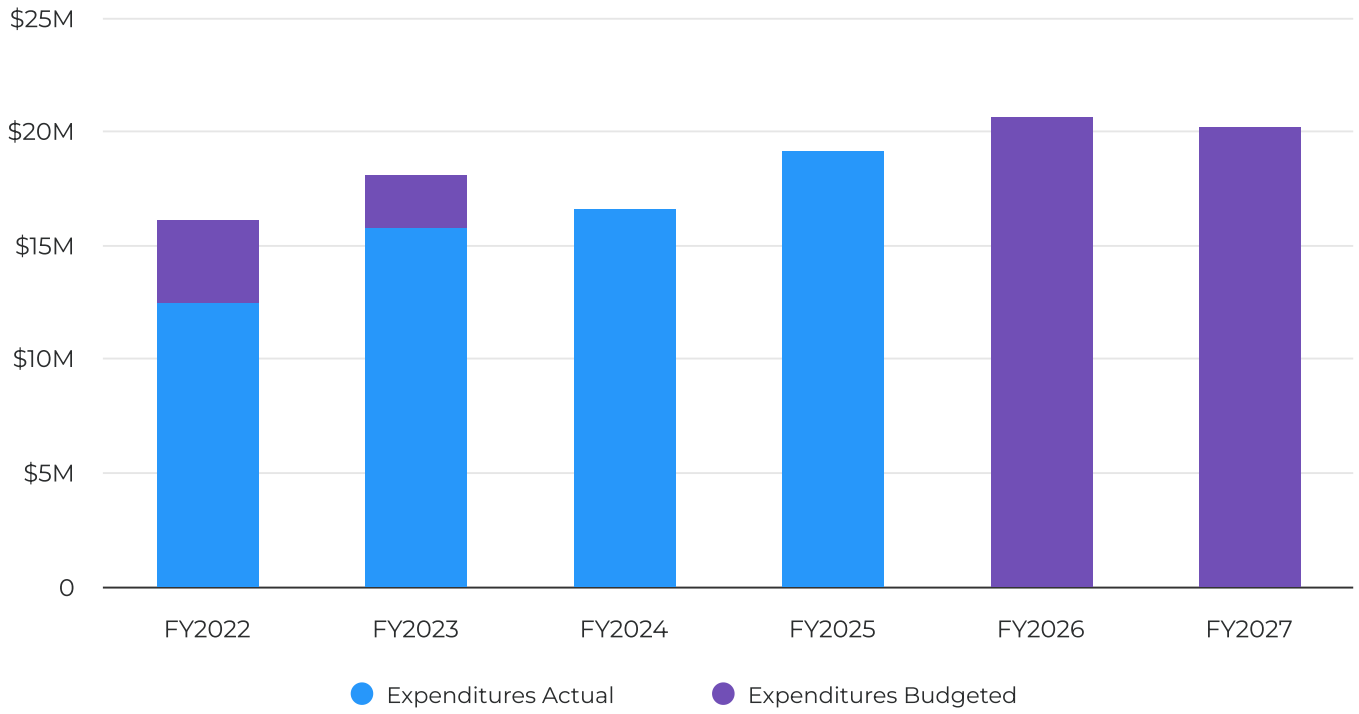
Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
PH - AGENCY ADMIN	**8.00**	**8.00**	**8.00**
CLERK	1.00	1.00	1.00
COMMUNITY HEALTH SUPERVISOR	1.00	1.00	1.00
CONFIDENTIAL SECRETARY PUBLIC HEALTH	1.00	1.00	1.00
DIR OF PATIENT SVCS	1.00	1.00	1.00
DIRECTOR OF ADMINISTRATIVE SERVICES- PH	1.00	1.00	1.00
PUBLIC HEALTH DIR	1.00	1.00	1.00
RECEPTIONIST	1.00	1.00	1.00
TRAINING & QUALITY IMPROV COORD	1.00	1.00	1.00
PH - CHHA/MAIN UNIT	**26.40**	**26.40**	**25.40**
COM HEALTH NURSE PH	5.00	5.00	5.00
COMM HEALTH NURSE PH	1.00	1.00	1.00
DATA ENTRY OPERATOR	1.00	1.00	1.00
HOME HEALTH AIDE	1.00	1.00	1.00
LICENSED PRACTICAL NURSE	1.00	1.00	1.00
PH OCCUPATIONAL THERAPIST	2.00	2.00	2.00
PH PHYSICAL THERAPIST	1.00	1.00	1.00
PHYSICAL THERAPY ASSISTANT	1.00	1.00	1.00
PUBLIC HEALTH NURSE	2.40	2.40	2.40
PUBLIC HEALTH OCCUP THERAPIST	1.00	1.00	1.00
PUBLIC HEALTH PHYSICAL THERAPIST	4.00	4.00	4.00
PUBLIC HEALTH SPEECH THERAPIST	1.00	1.00	1.00
PUBLIC HEALTH SVCS PROG COORD	1.00	1.00	1.00
REGISTERED PROFESSIONAL NURSE	2.00	2.00	1.00
REHABILITATION THERAPY SPVSR	1.00	1.00	1.00
SUPV PUBLIC HEALTH NURSE	1.00	1.00	1.00
PH - CORE PROGRAMS	**6.50**	**6.50**	**6.50**
ADMINISTRATIVE ASSISTANT	0.50	0.50	0.50
BILINGUAL OUTREACH WORKER	1.00	1.00	1.00
COMMUNITY HEALTH WORKER	1.00	1.00	1.00
PUBLIC HEALTH EDUCATOR	3.00	3.00	3.00
SENIOR PUBLIC HEALTH EDUCATOR	1.00	1.00	1.00
PH - DIAGNSTC/ TREATMNT	**6.40**	**6.40**	**6.40**
COM HEALTH NURSE PH	2.00	2.00	2.00
EPIDEMIOLOGIST	1.00	1.00	1.00
PHS PROG COORD	1.00	1.00	1.00
PUBLIC HEALTH LPN	1.00	1.00	1.00
REGISTERED PROFESSIONAL NURSE	0.20	0.20	0.20
REGISTERED PROFESSIONAL NURSE PT	0.20	0.20	0.20
SUPV COMM HEALTH NURSE (PH)	1.00	1.00	1.00
PH - EARLY CARE	**8.00**	**8.00**	**8.00**
ADMINISTRATIVE SECRETARY	1.00	1.00	1.00
CLERK	1.00	1.00	1.00
COMMUNITY HEALTH WORKER	1.00	1.00	1.00
COORD OF CHILDREN W SPEC NEEDS	1.00	1.00	1.00
EARLY INTERVENTION SVCE COORD	1.00	1.00	1.00
EARLY INTERVENTION SVCS COORD	3.00	3.00	3.00
PH - HLTHY BEGINNGS	**6.00**	**6.00**	**6.00**

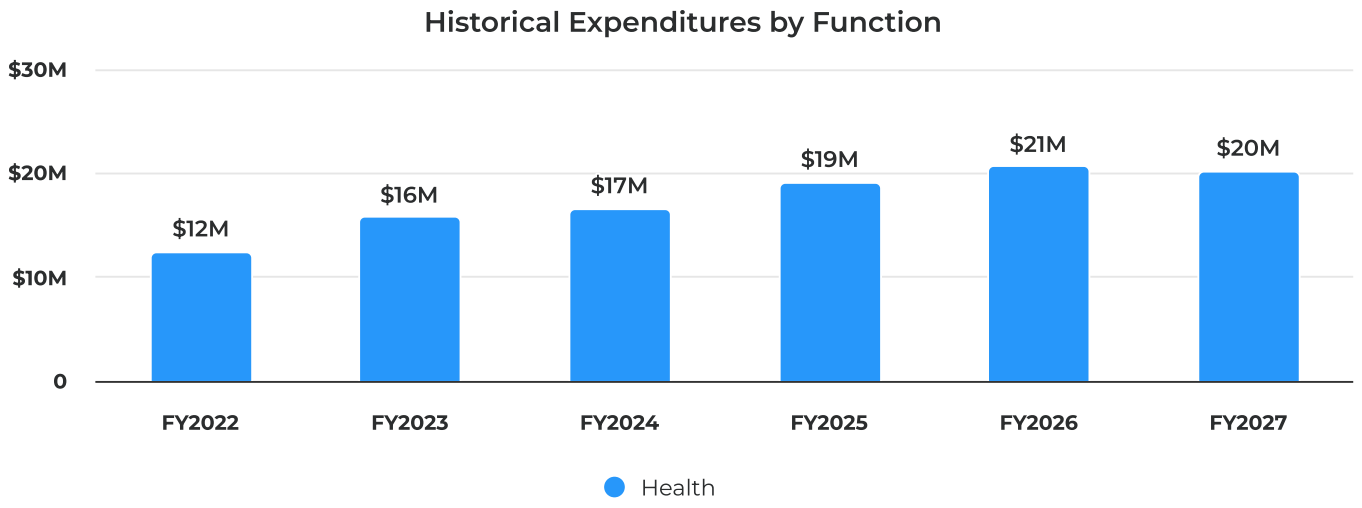
FAMILY SUPP WRKR BILINGUAL SP	1.00	1.00	1.00
FAMILY SUPPORT WORKER	2.00	2.00	2.00
FAMILY SUPPORT WORKER SPANISH	1.00	1.00	1.00
HEALTHY FAMILIES PROGRAM MANAGER	1.00	1.00	1.00
HEALTHY FAMILIES SUPVR	1.00	1.00	1.00
Grand Total	**61.30**	**61.30**	**60.30**

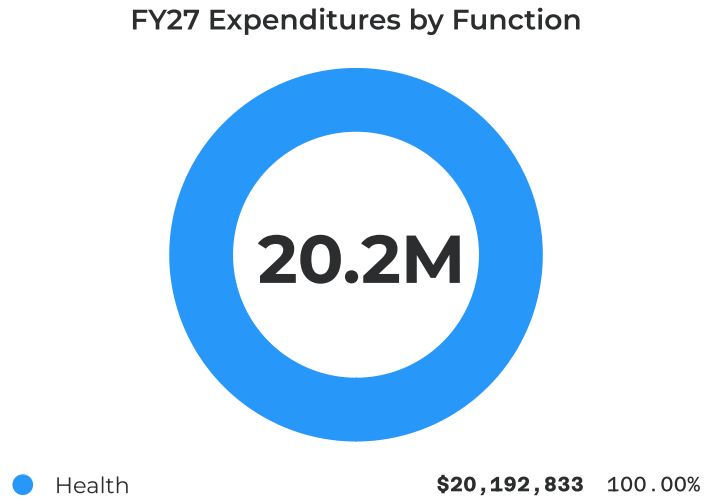
Expenditure Summary

Historical Expenditures Across Department



Expenditures by Function



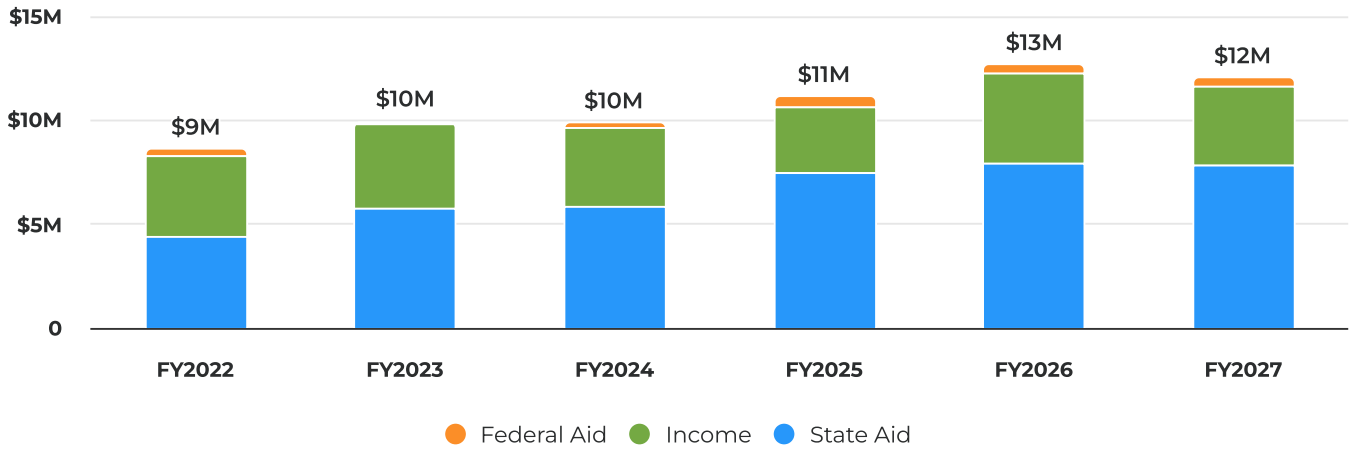


Expenditures by Function

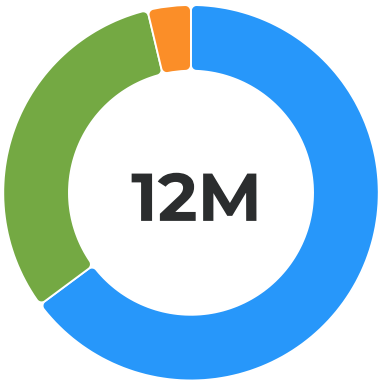
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Health	$19,106,407.83	$20,641,765.00	$20,192,833.00
Total Expenditures	**$19,106,407.83**	**$20,641,765.00**	**$20,192,833.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



State Aid	**$7,797,255**	64.83%
Income	**$3,780,105**	31.43%
Federal Aid	**$449,603**	3.74%

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$3,169,613.73	$4,313,378.00	$3,780,105.00
State Aid	$7,435,094.82	$7,946,888.00	$7,797,255.00
Federal Aid	$521,495.02	$432,077.00	$449,603.00
Total Revenues	**$11,126,203.57**	**$12,692,343.00**	**$12,026,963.00**

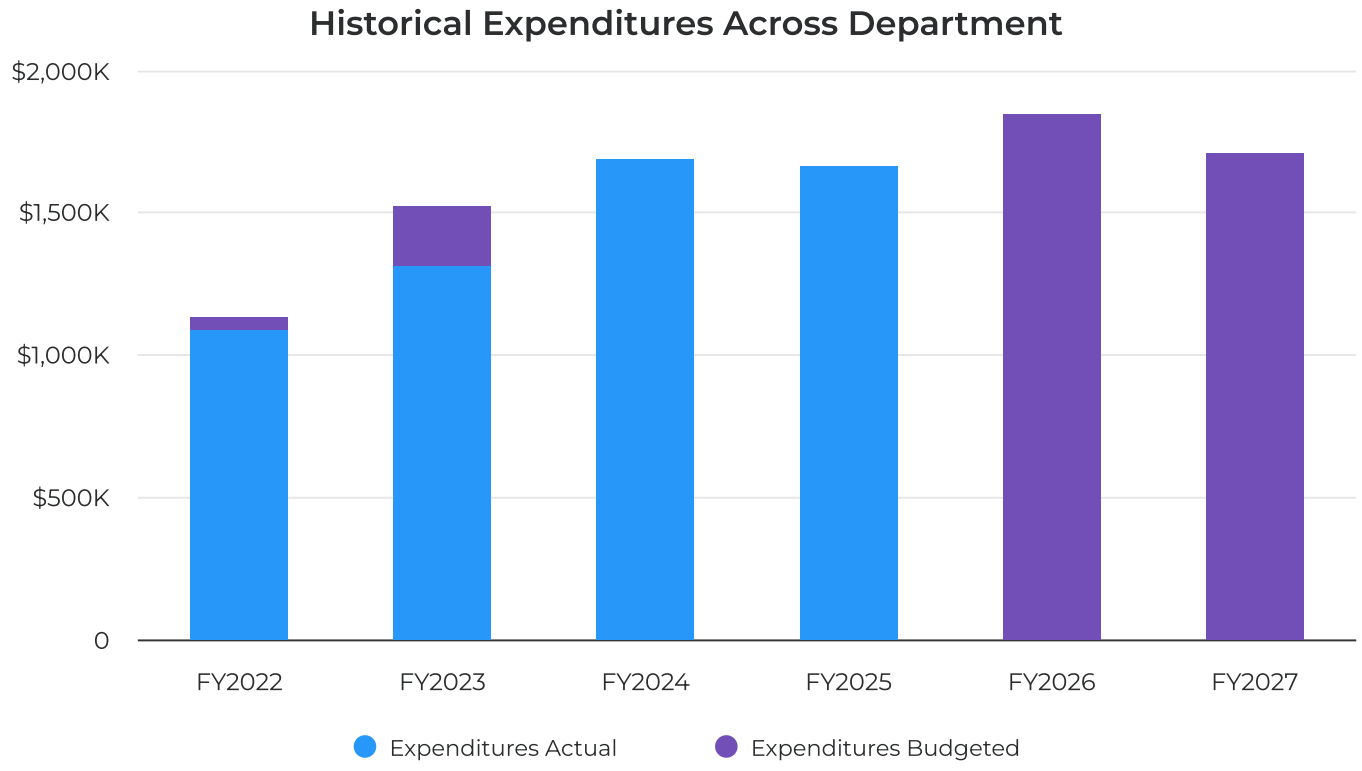
Division of Human Resources

Julie Diescher, Commissioner

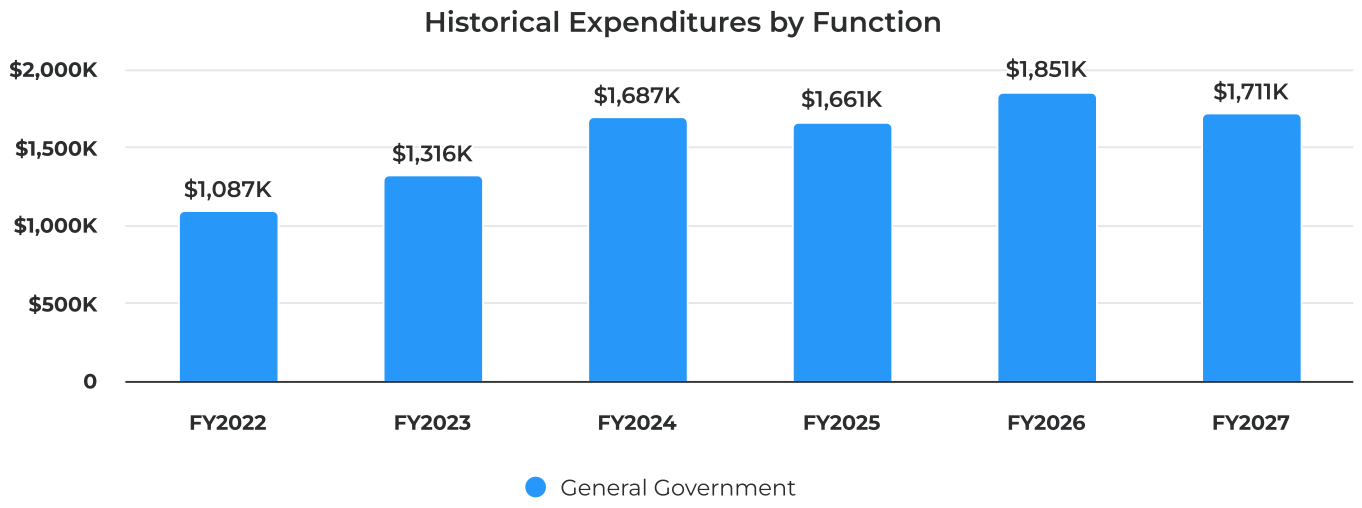
Sullivan County has a workforce of approximately 1,200 employees. It is the Human Resources Department's responsibility to ensure qualified applicants are available to fill any vacancies within the various county departments, local municipalities, school districts, special districts and special jurisdictions by posting and administering civil service tests and providing lists of eligible candidates pursuant to New York State Civil Service Law. Additionally, the Sullivan County Human Resources Department provides necessary functions for training, employee benefits, labor negotiations, maintaining employee roster information, contract compliance, certifying municipal payrolls and advising appointing authorities on Civil Service Law.

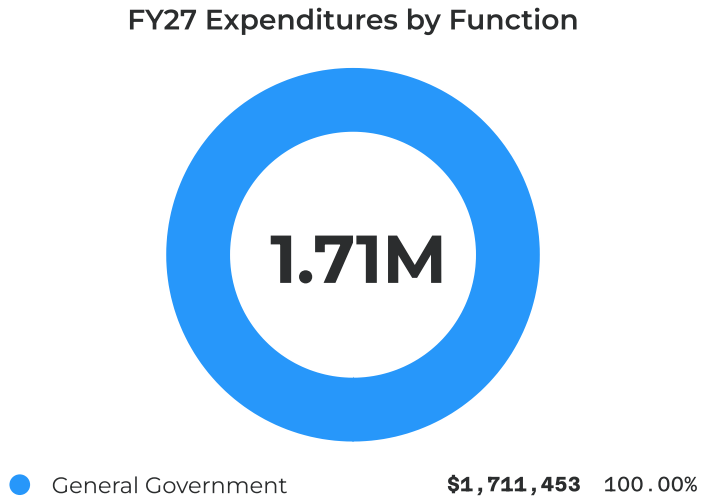
The County of Sullivan is an Equal Opportunity Employer and strives for the highest standards regarding Affirmative Action and the Americans with Disabilities Act. We are committed to keeping the public informed of the most recent job postings for civil service opportunities. The resources and links are provided to help you find answers to your personnel related questions. Please feel free to contact our department at the above number with any questions or concerns.

Expenditure Summary



Expenditures by Function

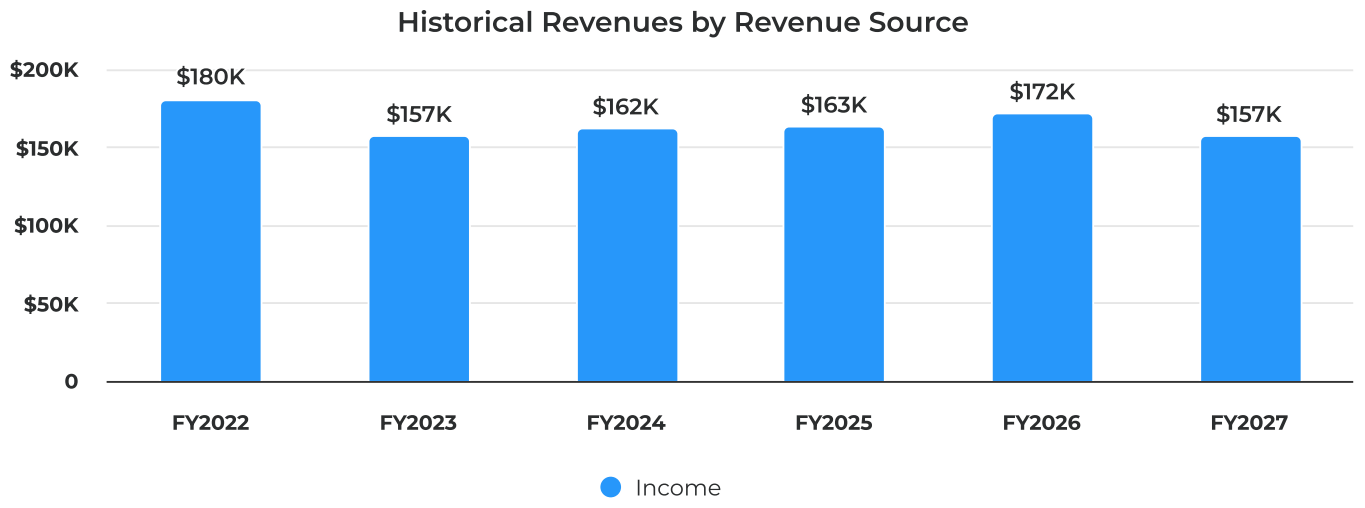


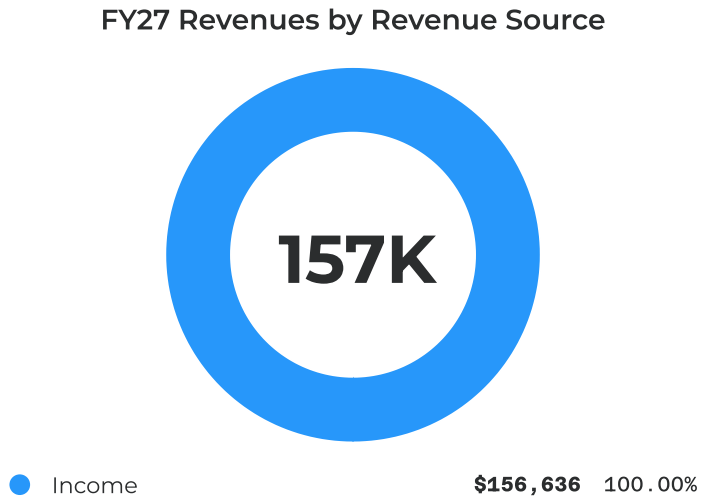


Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$1,661,190.78	$1,851,086.00	$1,711,453.00
Total Expenditures	**$1,661,190.78**	**$1,851,086.00**	**$1,711,453.00**

Revenues by Revenue Source

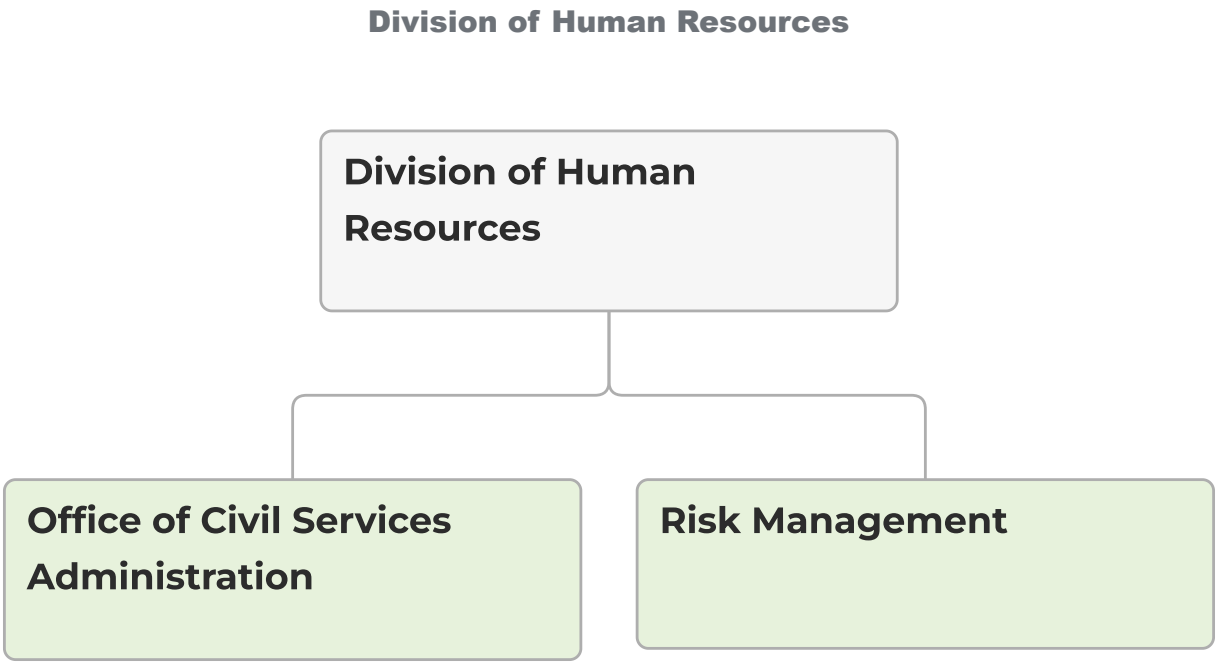




Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$163,135.52	$171,500.00	$156,636.00
Total Revenues	**$163,135.52**	**$171,500.00**	**$156,636.00**

Division Org Chart



Human Resources

Julie Diescher, Commissioner of HR/Personnel Officer

The mission of the Department of Human Resources is to coordinate all employee related issues, including but not limited to Civil Service Administration, EEOC related matters, interpretation and negotiation of employee collective bargaining agreements, and drafting and enforcing employment policies.

The Department of Human Resources receives funding from Civil Service Exam fees, as well as through chargebacks to other County agencies. It is responsible for several mandated programs including Civil Service Administration as per Article 5, Section 6 of the New York State Constitution and the Civil Service Law of the State of New York.

Core Services

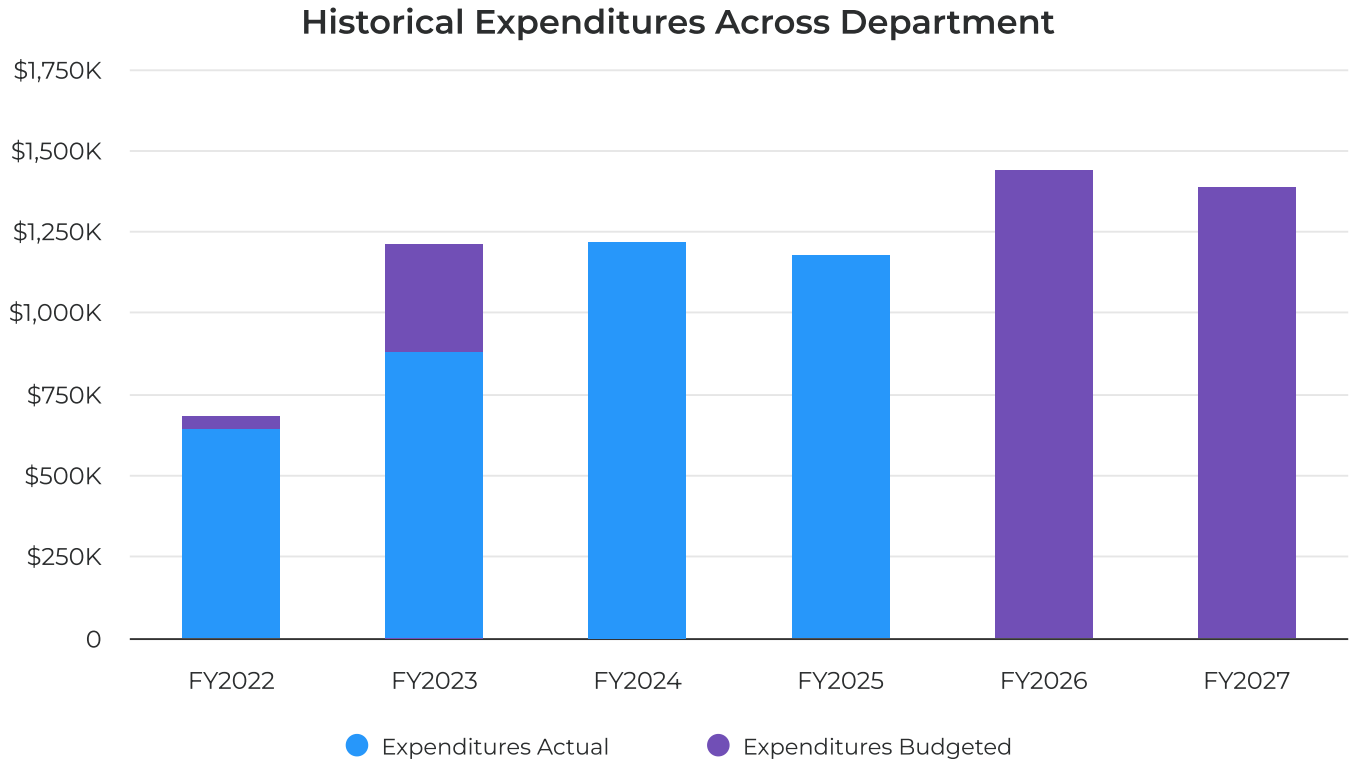
Functions of the Department of Human Resources include:

- Administration of the State and County Civil Service Laws, Rules and Regulations for 41 Jurisdictions within Sullivan County
- Drafting Job Descriptions/ Duties
- Certifying payroll
- Creation/ maintenance of Roster Cards
- Ensuring that titles are created and filled in compliance with Civil Service Law
- Certification of Lists
- Assist with issues such as layoffs
- Assist with canvassing, interviewing and hiring of employees
- Assists in orientation of all new County employees
- Administration of Civil Service Exams
- Preparing/reporting employee information to NYS Retirement System and for Unemployment vendor
- Investigation and resolution of EEOC complaints
- Administration, coordination and eligibility determines for Family Medical Leave Applications

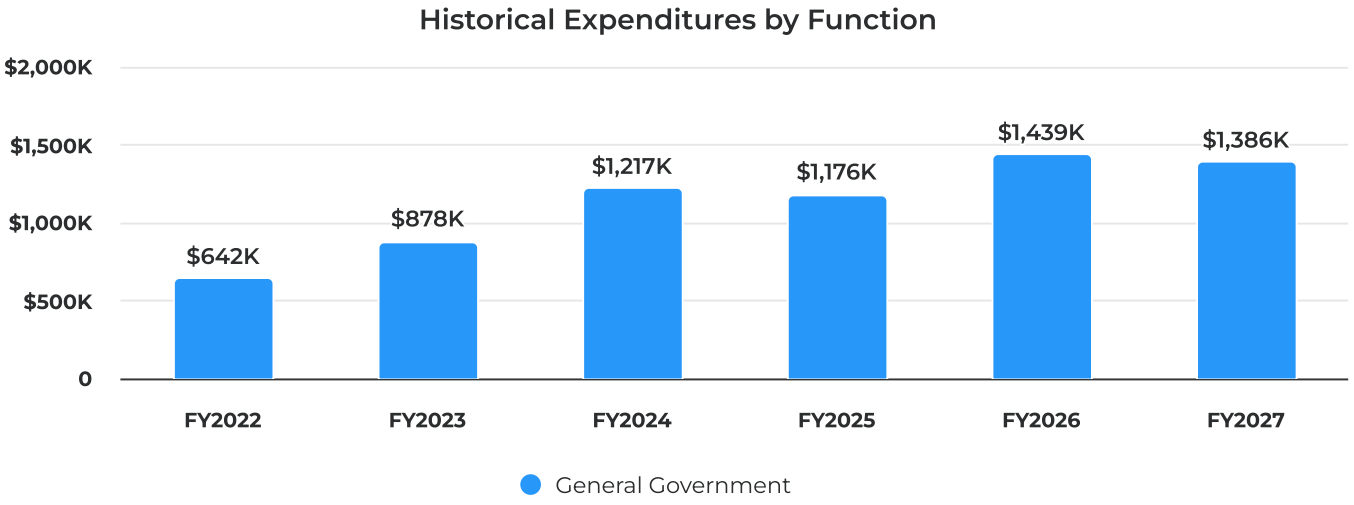
Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
HUMAN RESOURCES	**10.80**	**9.80**	**9.80**
COMM OF HR PERSONNEL OFFICER	1.00	1.00	1.00
CONF SEC TO HR	1.00	1.00	1.00
DEP COMM OF HUMAN RESOURCES	1.00	1.00	1.00
HR BENEFITS COORDINATOR	1.00	1.00	1.00
HR RECRUITMENT & TRAINING COORD	1.00	1.00	1.00
HUMAN RESOURCES ASSISTANT		1.00	1.00
HUMAN RESOURCES CLERK	2.00		
PERSONNEL PROJECT COORDINATOR	1.00	1.00	1.00
SR PERSONNEL ASSISTANT	1.00	1.00	1.00
STUDENT INTERN	1.80	1.80	1.80
Grand Total	10.80	9.80	9.80

Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



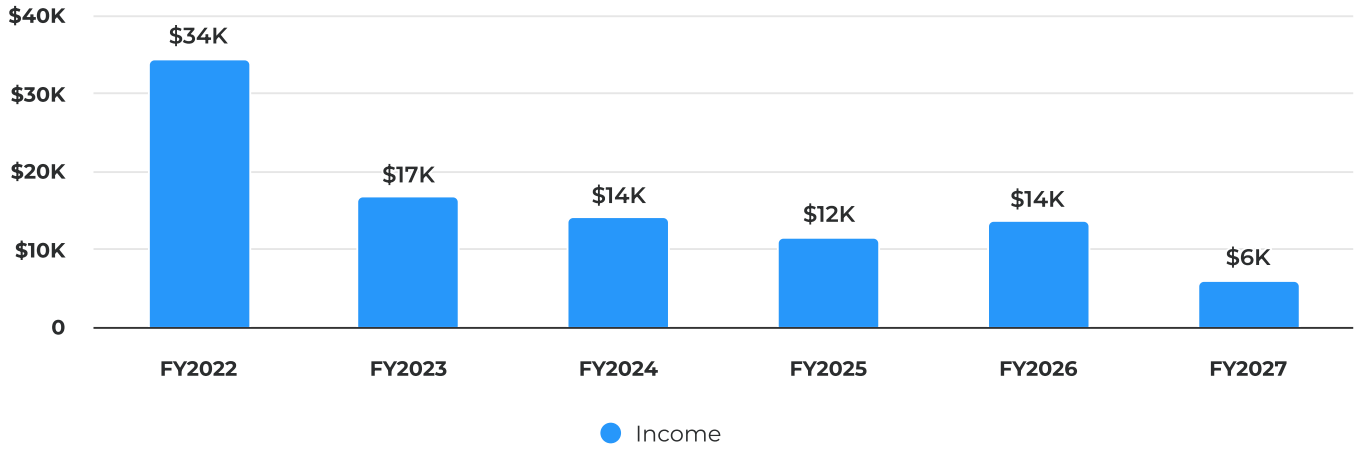
General Government **$1,386,363** 100.00%

Expenditures by Function

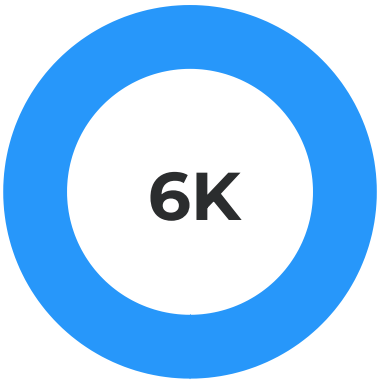
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$1,176,013.84	$1,439,225.00	$1,386,363.00
Total Expenditures	**$1,176,013.84**	**$1,439,225.00**	**$1,386,363.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



Income **$6,000** 100.00%

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$11,535.52	$13,500.00	$6,000.00
Total Revenues	**$11,535.52**	**$13,500.00**	**$6,000.00**

Risk Management

Julie Diescher, Commissioner of HR/Personnel Officer

The mission of the Department of Risk Management and Insurance is to coordinate employee and retiree benefits, administration of the County's Workers' compensation insurance fund, and oversee property casualty insurance.

The Department of Risk Management and Insurance receives funding through chargebacks to other County agencies. It is responsible for several mandated programs including benefits administration as per the County's collective bargaining agreements, and maintenance of Worker's Compensation insurance as per WCL §3; WCL §50; Chapter 43, and Article I of the Sullivan County Code.

Core Services

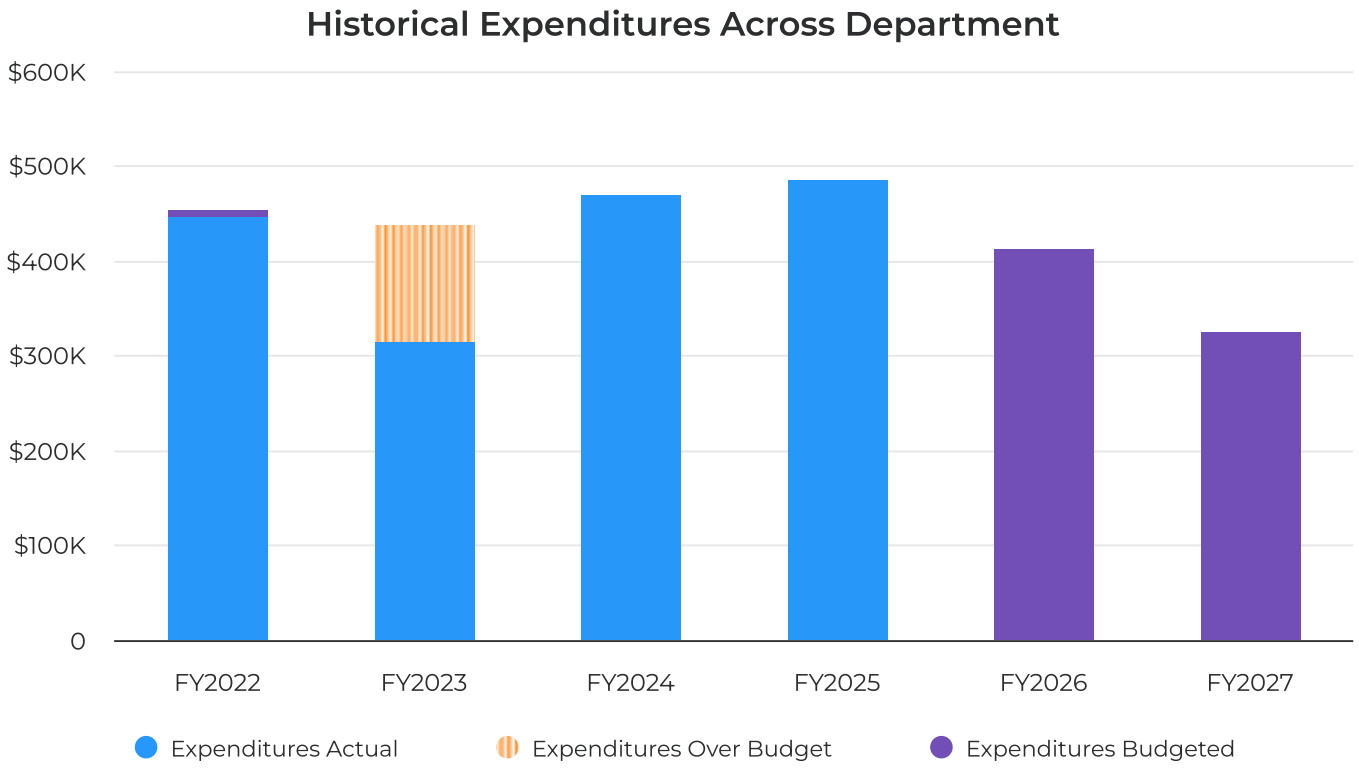
Functions of the Office of Risk Management and Insurance include:

- Administration/coordination of Health, Dental, Vision, AFLAC, Retiree Benefits, COBRA
- Coordination of the LENS Program and Defensive Driving Training for employees
- Liaison with benefit providers, brokers and bargaining units
- Administer/process monthly billing
- Administration of Medicare Part B reimbursements
- Provide customer service to employees, retirees and their dependents
- Accounting functions regarding the County Health account
- Reconciliation of all payroll deduction discrepancy reports
- Determination/payment of buyouts
- Maintain schedule of County owned/leased buildings, vehicles and equipment for insurance purposes
- Review coverage and secure quotations for renewal programs for each policy maintained by and for the County of Sullivan
- Monitor performance of our insurance brokers and companies
- Subrogate against others for damage to County property
- Procures policies in addition to the property casualty insurance
- Administration of Workers Compensation fund; Coordination of incident reporting and risk assessment(s), ongoing monitoring of claims; conversion of WC incident reports to C-2 forms and data entry; quarterly activity checks; processing employer reimbursements; processing Special Funds checks; Processing POMCO check register; coordination of pre-employment physicals for all entities; preparing WC apportionment

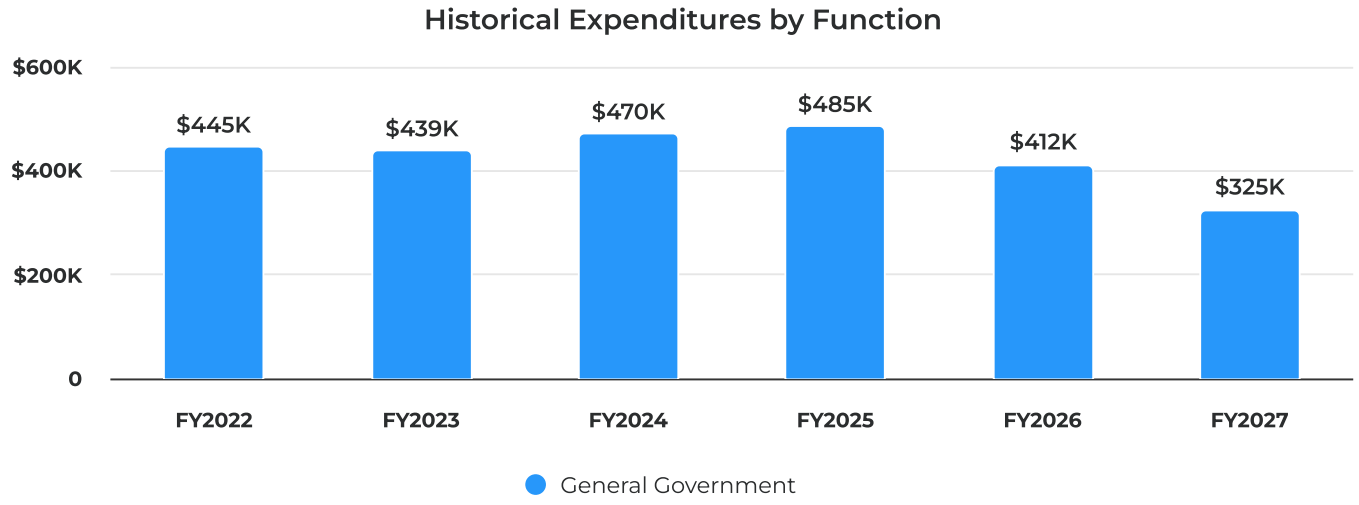
Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
RISK MANAGEMENT	**2.50**	**2.50**	**2.50**
EMPLOYEE BENEFITS ADMIN	0.50	0.50	0.50
MGR OF RISK MGT AND INSURANCE	1.00	1.00	1.00
RISK MGT & INSURANCE PROG COORD	1.00	1.00	1.00
Grand Total	**2.50**	**2.50**	**2.50**

Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



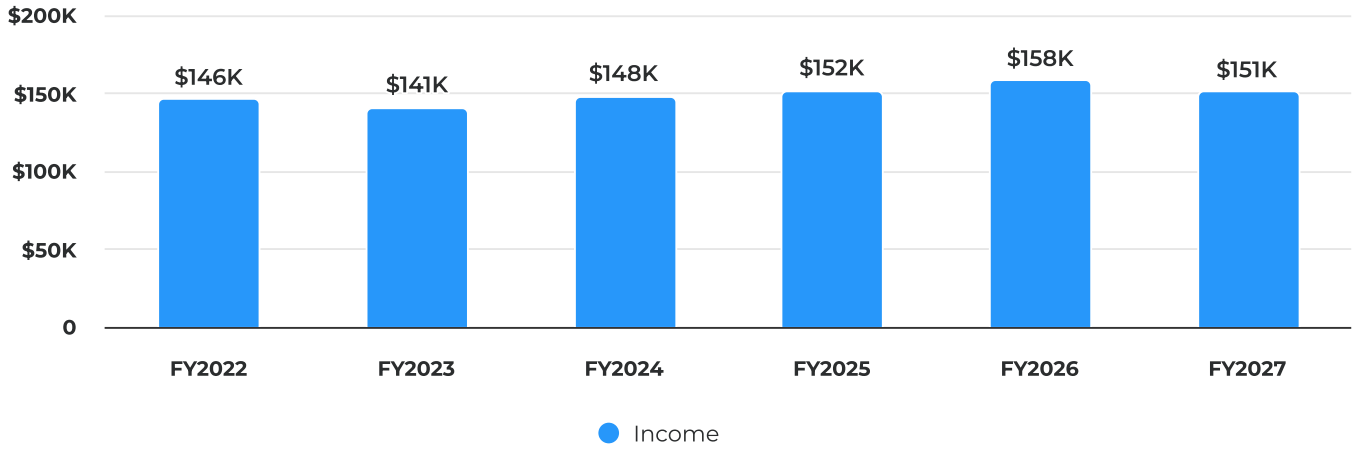
General Government **$325,090** 100.00%

Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$485,176.94	$411,861.00	$325,090.00
Total Expenditures	**$485,176.94**	**$411,861.00**	**$325,090.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



Income **$150,636** 100.00%

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$151,600.00	$158,000.00	$150,636.00
Total Revenues	**$151,600.00**	**$158,000.00**	**$150,636.00**

Unallocated Insurance

The Unallocated Insurance organization is utilized to pay for the various insurance policies of the County and for our insurance broker. Policies include:

- Property
- Liability
- Inland marine
- Excess property
- Boiler and machinery systems breakdown
- Commercial excess liability policy

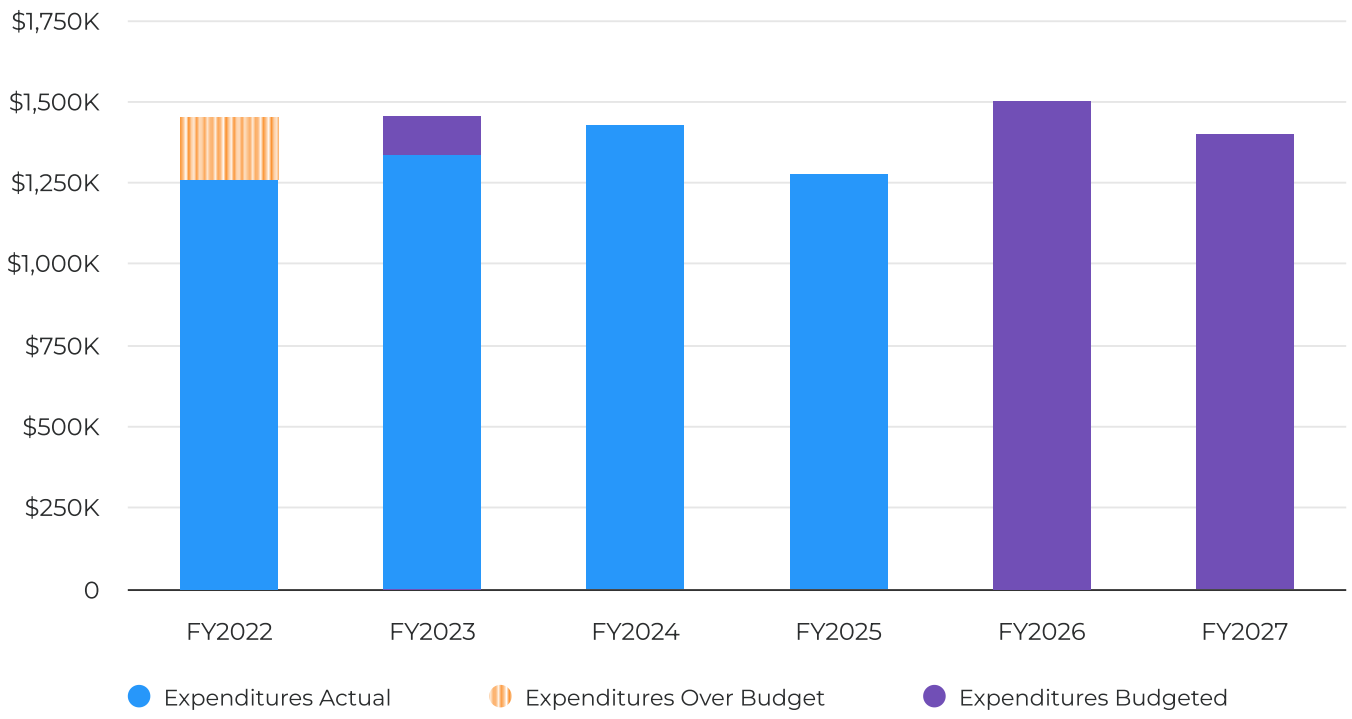
All of the bills for these services are expensed to this organization. This organization bills back various departments for their share of the coverage. Not all of the organization's expenses are charged back to the departments.

While various departments are billed back for their share of coverage, ultimately the cost of unallocated insurance is 100% County share.

Positions

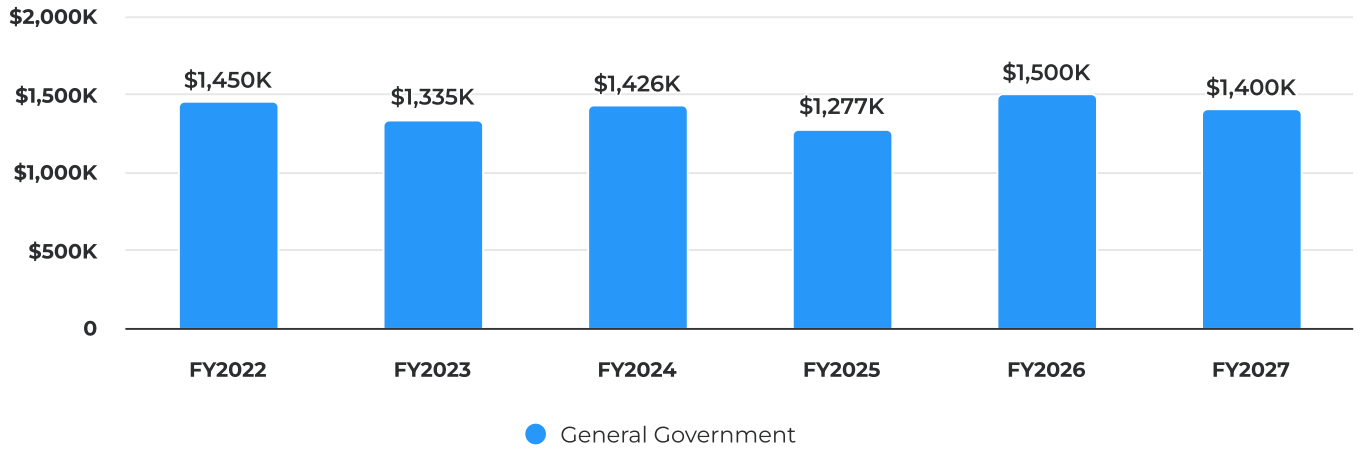
Expenditure Summary

Historical Expenditures Across Department

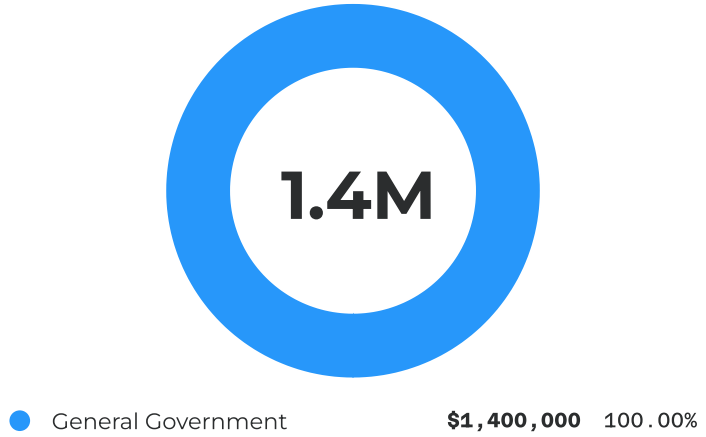


Expenditures by Function

Historical Expenditures by Function



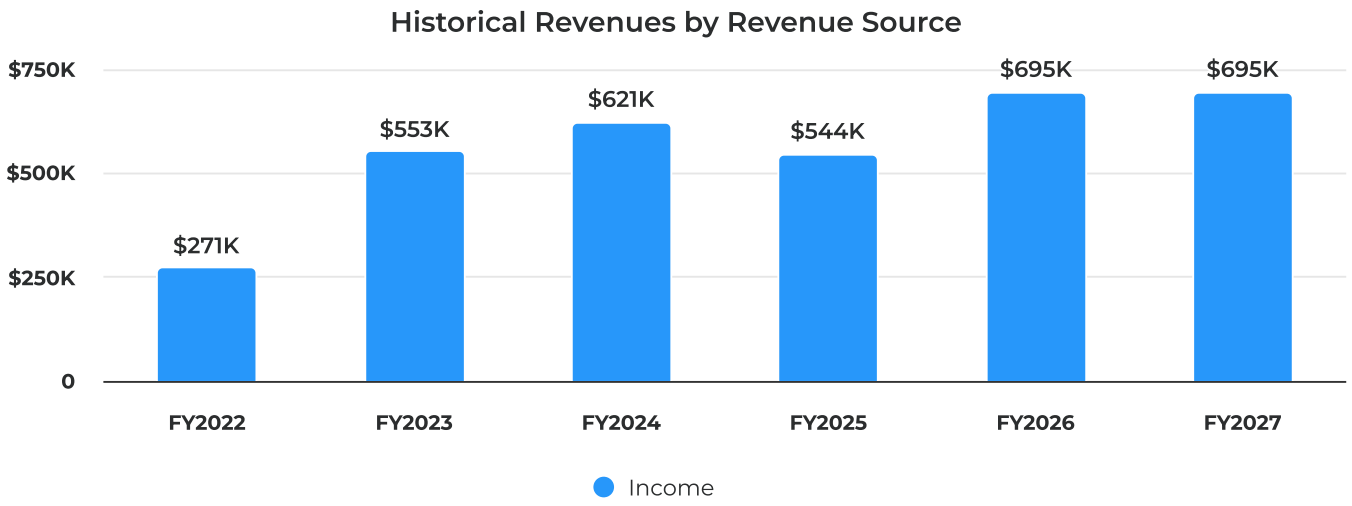
FY27 Expenditures by Function

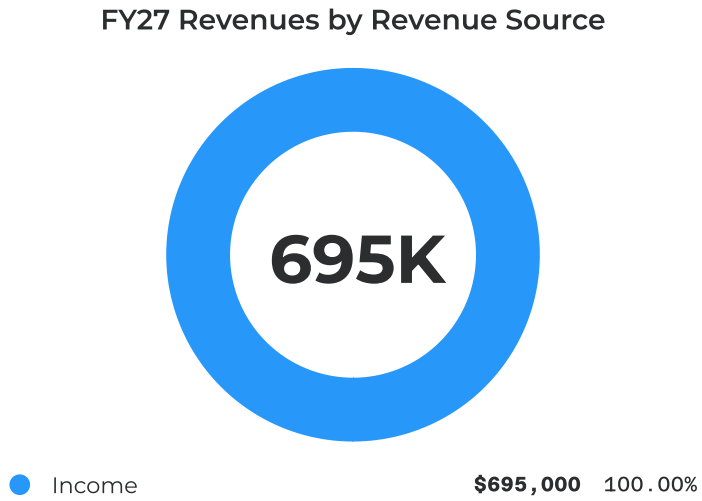


Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$1,276,633.36	$1,500,000.00	$1,400,000.00
Total Expenditures	**$1,276,633.36**	**$1,500,000.00**	**$1,400,000.00**

Revenues by Revenue Source





Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$544,453.00	$694,633.00	$695,000.00
Total Revenues	**$544,453.00**	**$694,633.00**	**$695,000.00**

Information Technology Services

Lorne Green, Chief Information Officer

Information Technology Services (ITS) serves as the County's authoritative control point for technology operations, cybersecurity, and digital risk management.

The mission of the Information Technology Services (ITS) Division is to deliver secure, reliable, and resilient technology services that enable efficient, compliant, and modern government operations. ITS advances the County's ability to serve the public by integrating technology, cybersecurity, and process improvement into a unified operational framework focused on performance, accountability, and risk management.

Core Services

Organizational Role and Function

The Division of Information Technology Services operates as the County's centralized technology and cybersecurity authority, responsible for the design, delivery, and governance of enterprise systems and infrastructure supporting all County departments, affiliated agencies, and select local government partners.

ITS delivers and governs a comprehensive portfolio of services including enterprise applications, infrastructure, communications, cybersecurity, and data management. This includes responsibility for over 430 applications; countywide network and telecommunications systems (including VoIP and legacy services); end-user computing; and enterprise print and document services.

Beyond service delivery, ITS establishes and enforces standards for system configuration, data protection, access control, and vendor engagement to ensure compliance with applicable legal, regulatory, and operational requirements. This includes oversight of cloud-based systems operating under shared responsibility models, where configuration, governance, and risk management remain the responsibility of the County.

All technology systems and services must align with ITS standards, architecture, and risk management controls.

ITS is administered under the Office of the County Manager and is organized across four primary disciplines: Administration and Internal Services, Application Services, Technical Systems, and Networking. These functions collectively support a complex operational environment encompassing over 65 distinct job roles and technical specialties.

Cybersecurity, Risk, and Governance

ITS is responsible for safeguarding the County's digital assets and ensuring the confidentiality, integrity, and availability of its systems and data. This includes protection against internal and external threats, implementation of security controls, coordination of incident response, and alignment with State and Federal cybersecurity expectations.

ITS supports County regulatory and corporate compliance efforts by implementing and enforcing technical controls, maintaining audit readiness, and mitigating technology-related risks that may result in audit findings, compliance deficiencies, or operational liability.

The Division governs the evaluation and use of emerging technologies, including artificial intelligence (AI), and establishes standards for vendor systems that store, transmit, or process County data. ITS ensures that technology adoption does not introduce risk that the County cannot independently assess or mitigate.

Financial Model and Operational Support

ITS operates under a hybrid funding model, recovering approximately one-quarter of its costs through chargebacks to departments eligible for State and Federal reimbursement, thereby maximizing external revenue to the County. The remaining costs are supported through County funding.

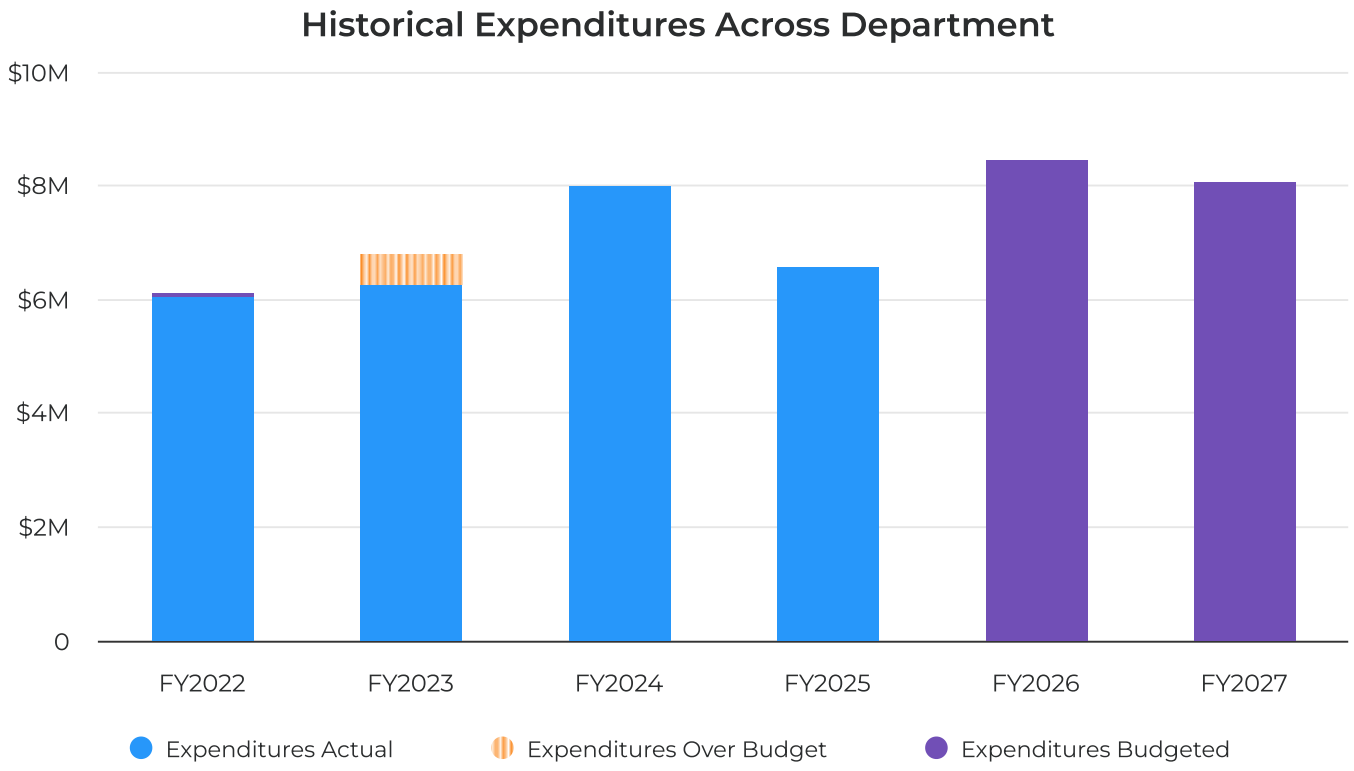
While ITS is a non-mandated department, it provides essential services that directly support mandated programs and statutory functions across multiple departments, **and is essential to the continued operation of mandated County programs and services**, making it a critical enabler of County operations.

Core Capabilities

The Division's functions include, but are not limited to:

- Enterprise systems and application lifecycle management
- Network and infrastructure operations
- Cybersecurity and risk management
- Data governance and access control
- Telecommunications and unified communications
- End-user computing and technical support
- Document and print services
- Vendor and cloud service oversight
- Technology training and user enablement
- Business continuity and operational resilience

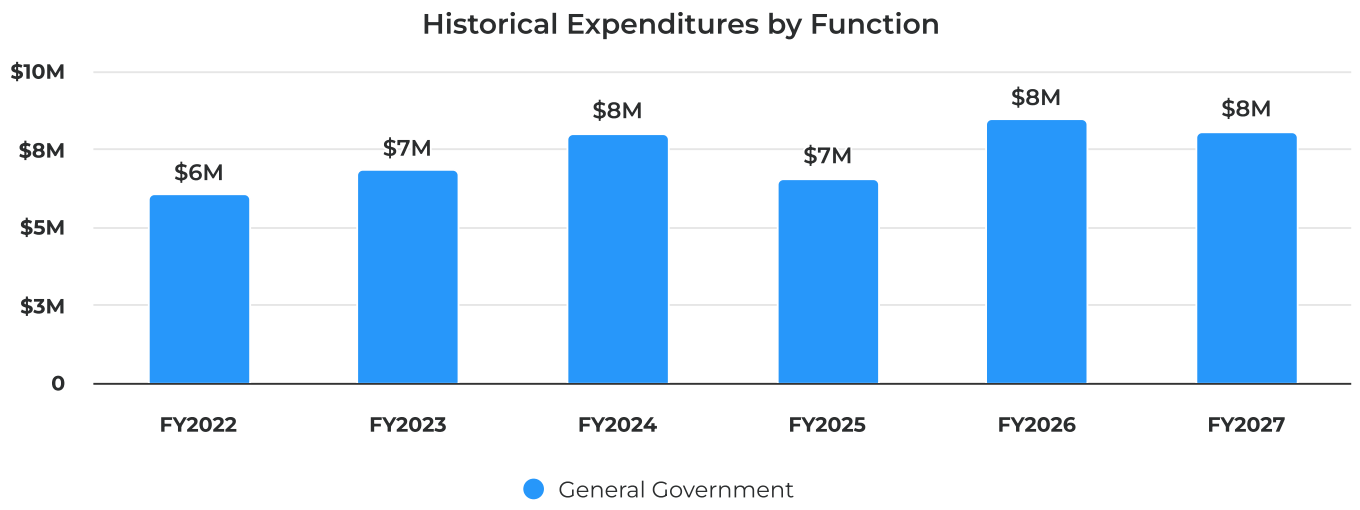
Expenditure Summary

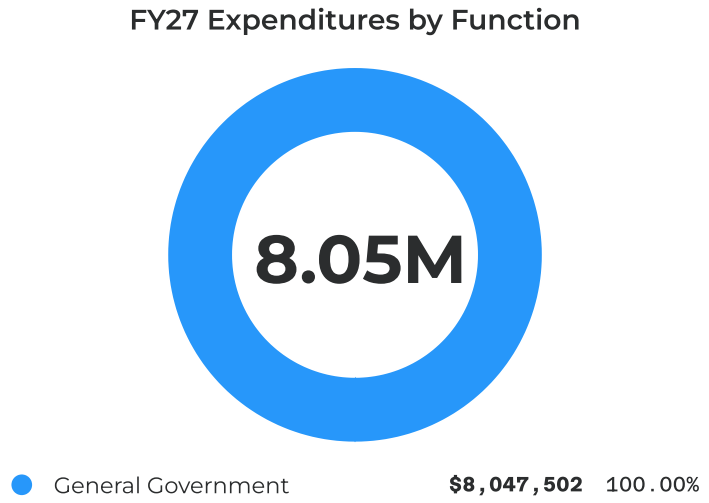


Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
ITS	**17.00**	**17.00**	**17.00**
CHIEF INFO OFFICER	1.00	1.00	1.00
CLIENT SUPPORT TECH I	3.00	3.00	3.00
CLIENT SUPPORT TECH II	2.00	2.00	2.00
DEPUTY CIO OF ITS	1.00	1.00	1.00
DIR APPS DEV & SUPPORT	1.00	1.00	1.00
DIR OPERATIONS AND NETWORK ADMIN	1.00	1.00	1.00
GIS COORDINATOR	1.00	1.00	1.00
GIS SPECIALIST	1.00	1.00	1.00
INFO/NETWORK SECURITY OFFICER	1.00	1.00	1.00
IT ADMINISTRATIVE COORD	1.00	1.00	1.00
NETWORK ENGINEER		1.00	1.00
PC SPECIALIST	1.00	1.00	1.00
SENIOR NETWORK ENGINEER	1.00	1.00	1.00
SR NETWORK ENGINEER	1.00		
WIDE AREA NETWORK TECH II	1.00	1.00	1.00
Grand Total	**17.00**	**17.00**	**17.00**

Expenditures by Function

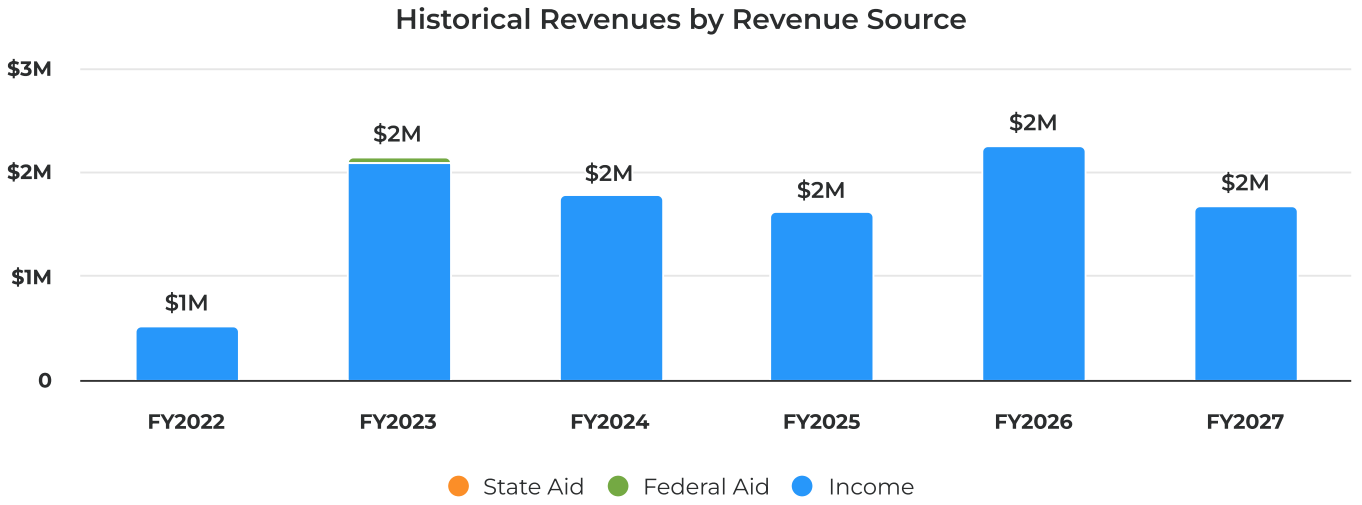




Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$6,557,207.90	$8,446,531.00	$8,047,502.00
Total Expenditures	**$6,557,207.90**	**$8,446,531.00**	**$8,047,502.00**

Revenues by Revenue Source



FY27 Revenues by Revenue Source



Income **$1,672,303** 100.00%

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$1,616,504.90	$2,251,673.00	$1,672,303.00
Total Revenues	**$1,616,504.90**	**$2,251,673.00**	**$1,672,303.00**

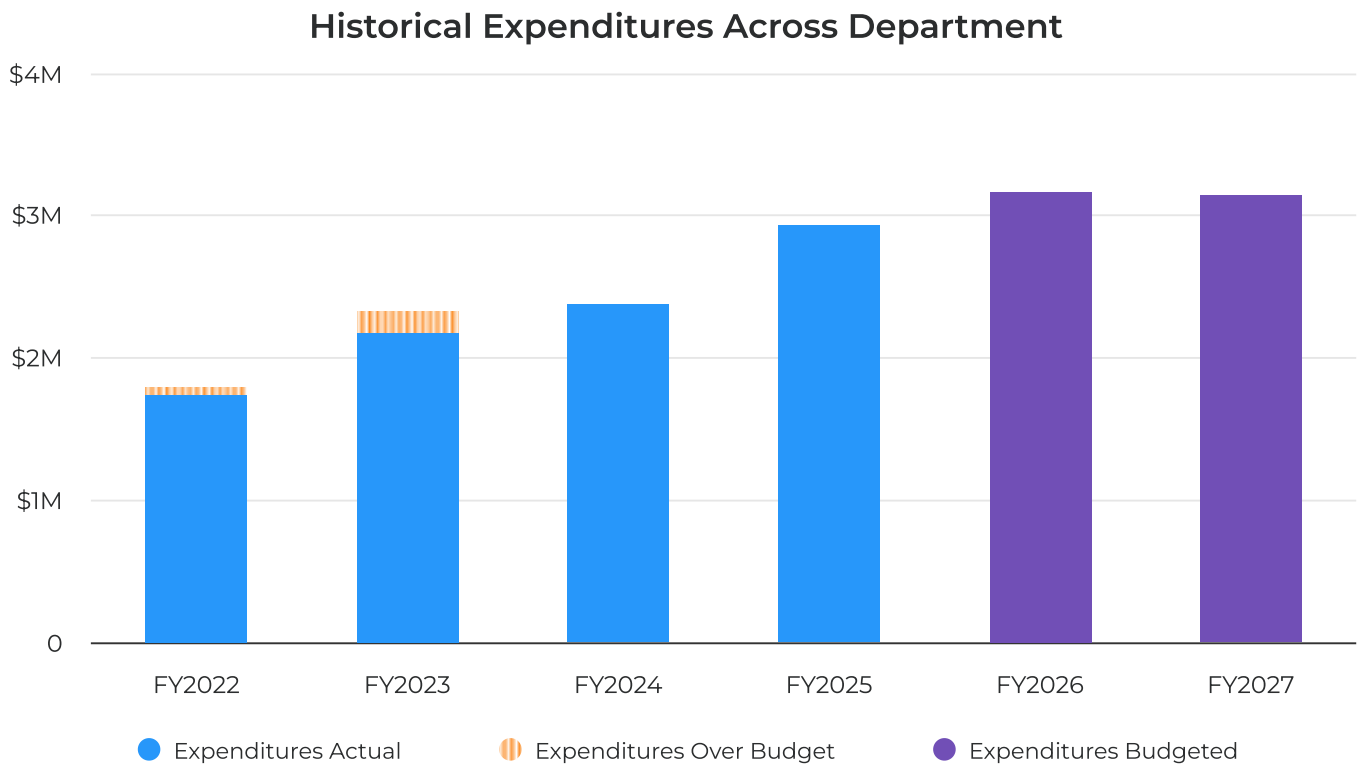
Division of Management and Budget

Anna-Marie Novello, Commissioner

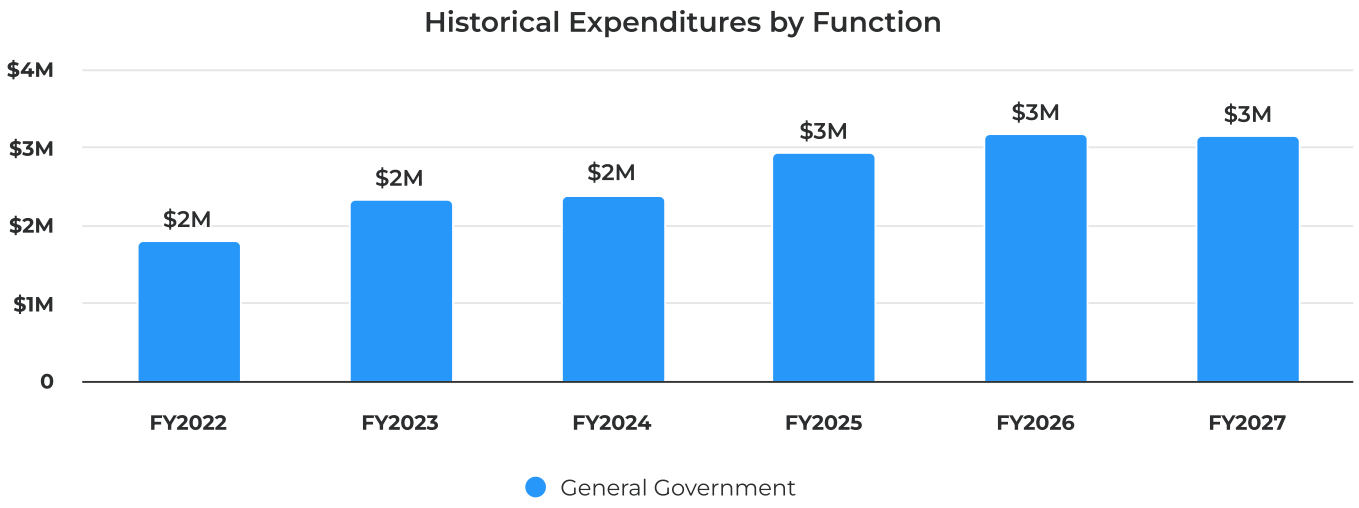
The Division of Management and Budget is composed of the following departments:

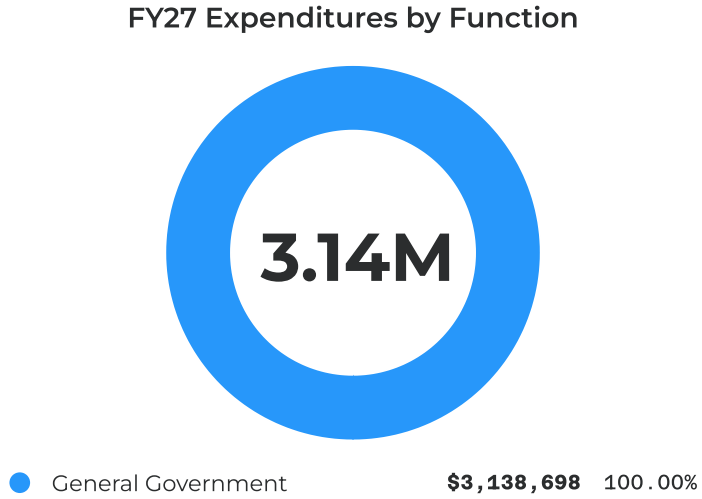
- Office of Management and Budget (to include Payroll)
- Health Finance
- Purchasing and Central Services

Expenditure Summary



Expenditures by Function

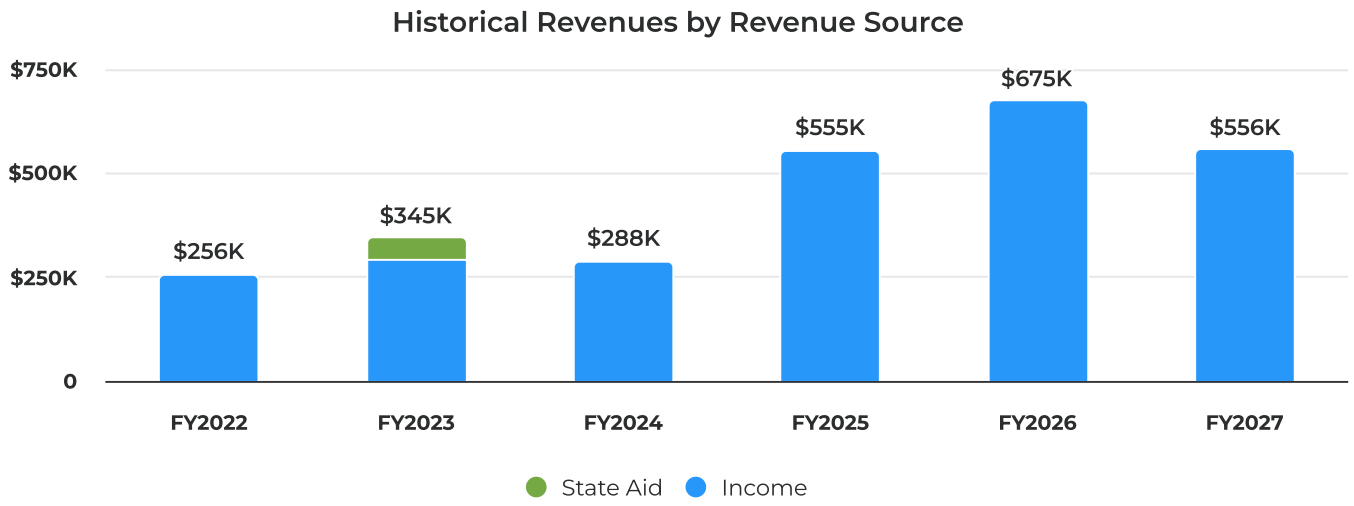


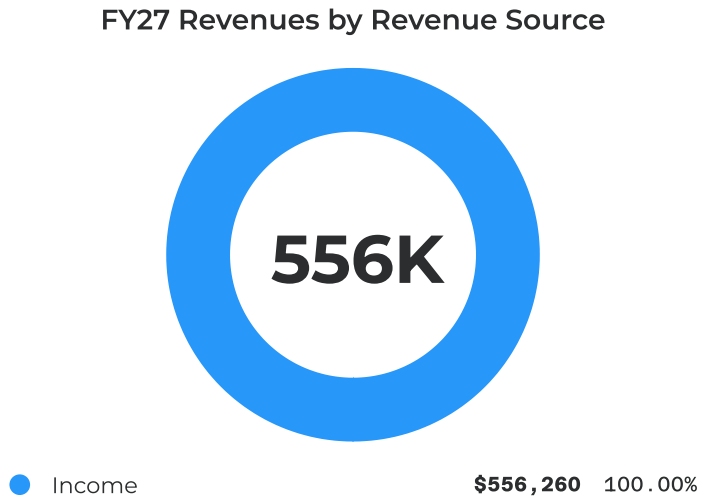


Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$2,927,049.94	$3,162,598.00	$3,138,698.00
Total Expenditures	**$2,927,049.94**	**$3,162,598.00**	**$3,138,698.00**

Revenues by Revenue Source





Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$555,063.33	$674,688.00	$556,260.00
Total Revenues	**$555,063.33**	**$674,688.00**	**$556,260.00**

Office of Management and Budget

Anna-Marie Novello, Commissioner

The Sullivan County Office of Management and Budget exists to support Sullivan County's fiscal integrity, accountability, and performance.

This mission is accomplished by providing budgeting, fiscal, analytical, operational policy and management support to the County Manager, Board of Legislators, Commissioners and Departments. It is our mission to ensure that the financial investment of all Sullivan County taxpayers is managed in a responsible manner.

The Office of Management and Budget receives no outside funding and is 100% County cost. It is a non-mandated office.

Core Services

Functions of the Office of Management and Budget include:

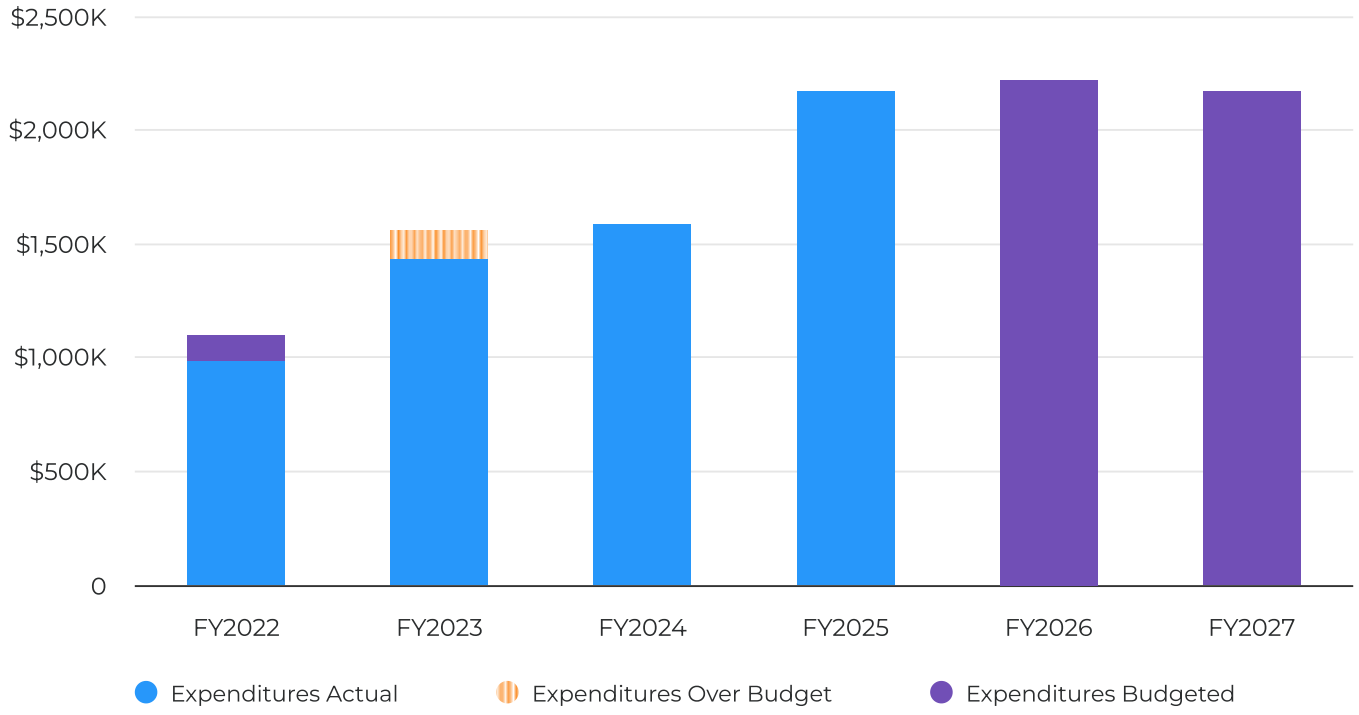
- Prepare the County's Tentative Operating Budget annually in conjunction with the Sullivan County Manager
- Compile and provide data to the Sullivan County Legislature as requested during their review of the Tentative Budget
- Complete and file the County's Capital Plan
- Prepare the annual Tax Levy
- Compile monthly budget modifications and verify sufficient funds exist in the Adopted Operating Budget to cover the modifications
- Assist with the County's Annual Audit
- Assist other County departments with various projects, such as the upgrade of the Public Safety communication infrastructure
- Investigate financial impact of special projects as needed, such as financial impacts of capital projects

Positions

Position Name	Count of Amended	Count of Requested	Count of Recommended
OFFICE OF MANAGEMENT AND BUDGET	**15.00**	**14.00**	**14.00**
BUDGET ANALYST	2.00	2.00	2.00
COMM OF MGMT BUDGET	1.00	1.00	1.00
FINANCIAL ANALYST	2.00	2.00	2.00
FISCAL ADMINISTRATIVE OFFICER	1.00	1.00	1.00
PRINCIPAL BUDGET ANALYST	1.00	1.00	1.00
PRINCIPAL PAYROLL CLERK	1.00	1.00	1.00
SENIOR BUDGET ANALYST	4.00	3.00	3.00
SR FISCAL ADMIN OFFICER	1.00	1.00	1.00
SR FISCAL ADMINISTRATIVE OFFICER	1.00	1.00	1.00
DIRECTOR OF HEALTH FINANCE	1.00	1.00	1.00
Grand Total	**15.00**	**14.00**	**14.00**

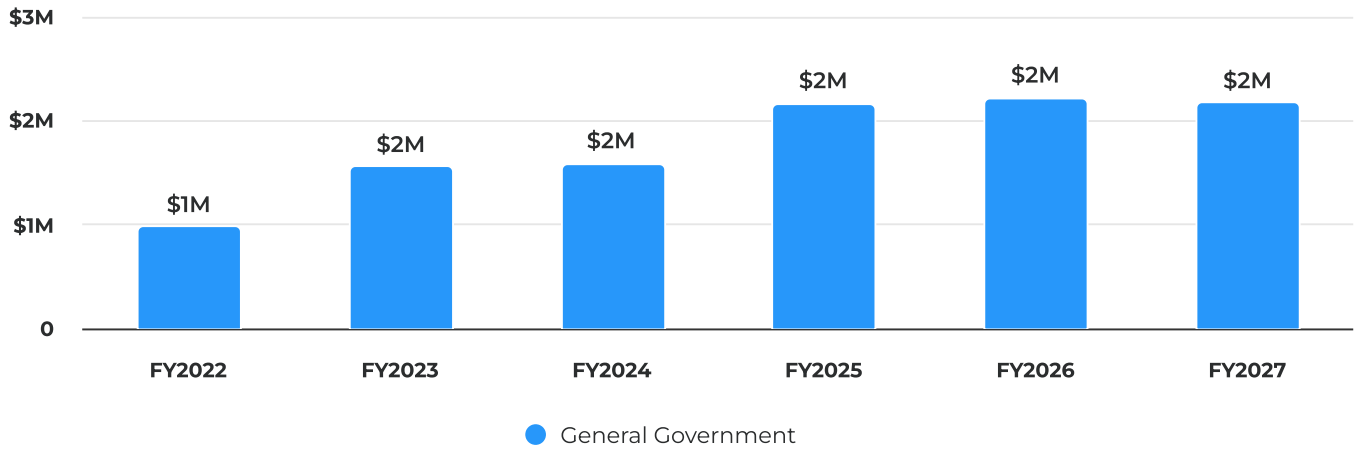
Expenditure Summary

Historical Expenditures Across Department



Expenditures by Function

Historical Expenditures by Function



FY27 Expenditures by Function



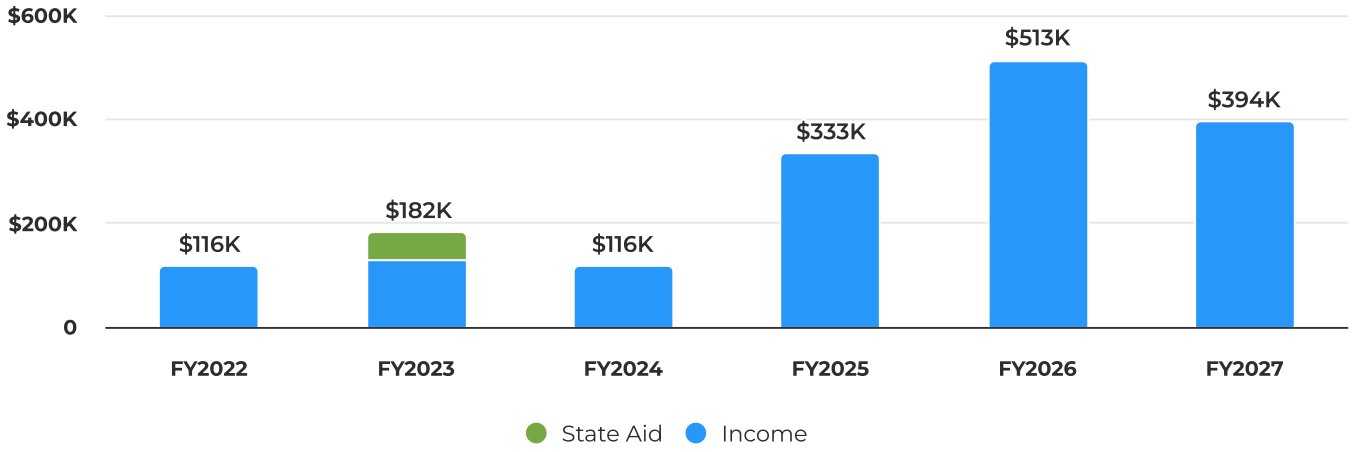
General Government **$2,172,844** 100.00%

Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$2,165,921.33	$2,219,907.00	$2,172,844.00
Total Expenditures	**$2,165,921.33**	**$2,219,907.00**	**$2,172,844.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



Income **$394,260** 100.00%

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$332,536.47	$512,688.00	$394,260.00
Total Revenues	**$332,536.47**	**$512,688.00**	**$394,260.00**

Health Finance

Anna-Marie Novello, Commissioner of Management and Budget

The Sullivan County Health Finance Department exists to support the financial needs of the Adult Care Center, Department of Community Services, and the Department of Public Health.

The Health Finance Department receives funding from the State and Federal government for the administration of the health programs of the three departments. It is a non-mandated office.

Core Services

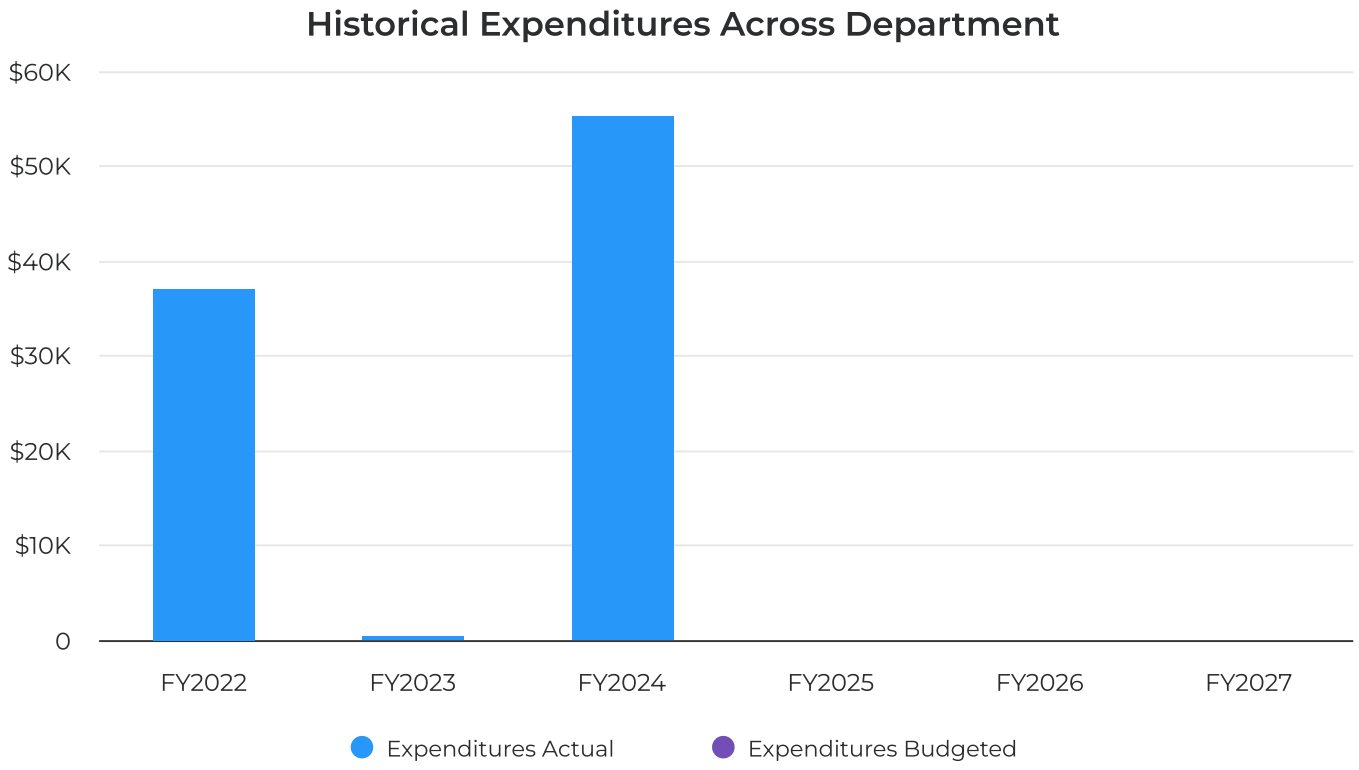
Functions of the Health Finance Department include:

- Billing to Federal and State governments and insurance companies for reimbursement of the costs of providing services within the Adult Care Center, Community Services and Public Health departments
- Monitoring of the operating budget for respective departments, the participation in the completion of the annual audit, federal single audit, and various cost reports.

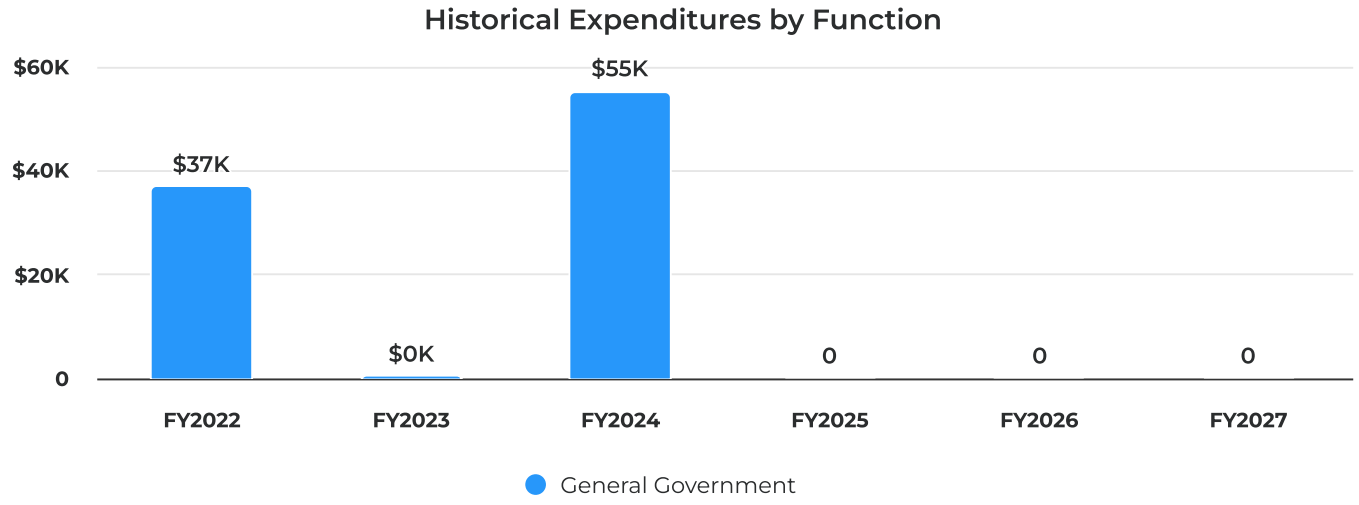
Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
HF ADULT CARE CENTER	**4.00**	**4.00**	
FISCAL ADMINISTRATIVE OFFICER	1.00	1.00	
MEDICAL BILLING COORD	1.00	1.00	
PRINCIPAL ACCOUNT CLERK	1.00	1.00	
SENIOR ACCOUNT CLERK	1.00	1.00	
HF COMMUNITY SERVICES	**2.00**	**2.00**	**2.00**
ACCOUNT CLERK		1.00	1.00
PRINCIPAL ACCOUNT CLERK	2.00	1.00	1.00
HF PUBLIC HEALTH	**7.00**	**6.00**	**6.00**
ACCOUNT CLERK	1.00	1.00	1.00
FINANCIAL ACCOUNT CLERK	1.00	0.00	0.00
PRINCIPAL ACCOUNT CLERK	4.00	4.00	4.00
PRINCIPAL ACCOUNT CLERK - DATABASE	1.00	1.00	1.00
Grand Total	**13.00**	**12.00**	**8.00**

Expenditure Summary



Expenditures by Function



Purchasing and Central Services

Allyson Smith, Director of Purchasing & Central Services

The mission of the Sullivan County Purchasing Department is to manage all aspects of the procurement process for all County departments, including the administration of purchasing policies and procedures The Sullivan County Department of Central Services provides mail services to all departments and outside agencies of Sullivan County.

The Sullivan County Office of Purchasing is responsible for providing quality goods and services, at the lowest possible cost, meeting the needs of all Departments and Agencies. The Sullivan County Office of Central Services provides mail/courier services five days per week to the Government Center, Jail/Courthouse Complex and the Human Services Complex in Liberty, NY.

The Office of Purchasing receives no outside funding and is 100% County cost. The Office of Central Services receives no outside funding and is 100% County cost. However, a majority of the cost is charged back to County departments and is included in their budgets. Both are non-mandated offices.

Core Services

Functions of the Office of Purchasing include:

- Acquires the necessary commodities and services for all County departments to operate efficiently
- Institutes and enforces a procurement process that includes research, development, writing, execution and award of bids, RFP's, quotes and everyday purchase orders for all necessary commodities and services
- Generates and executes all contracts for projects and services that follow procurement procedures

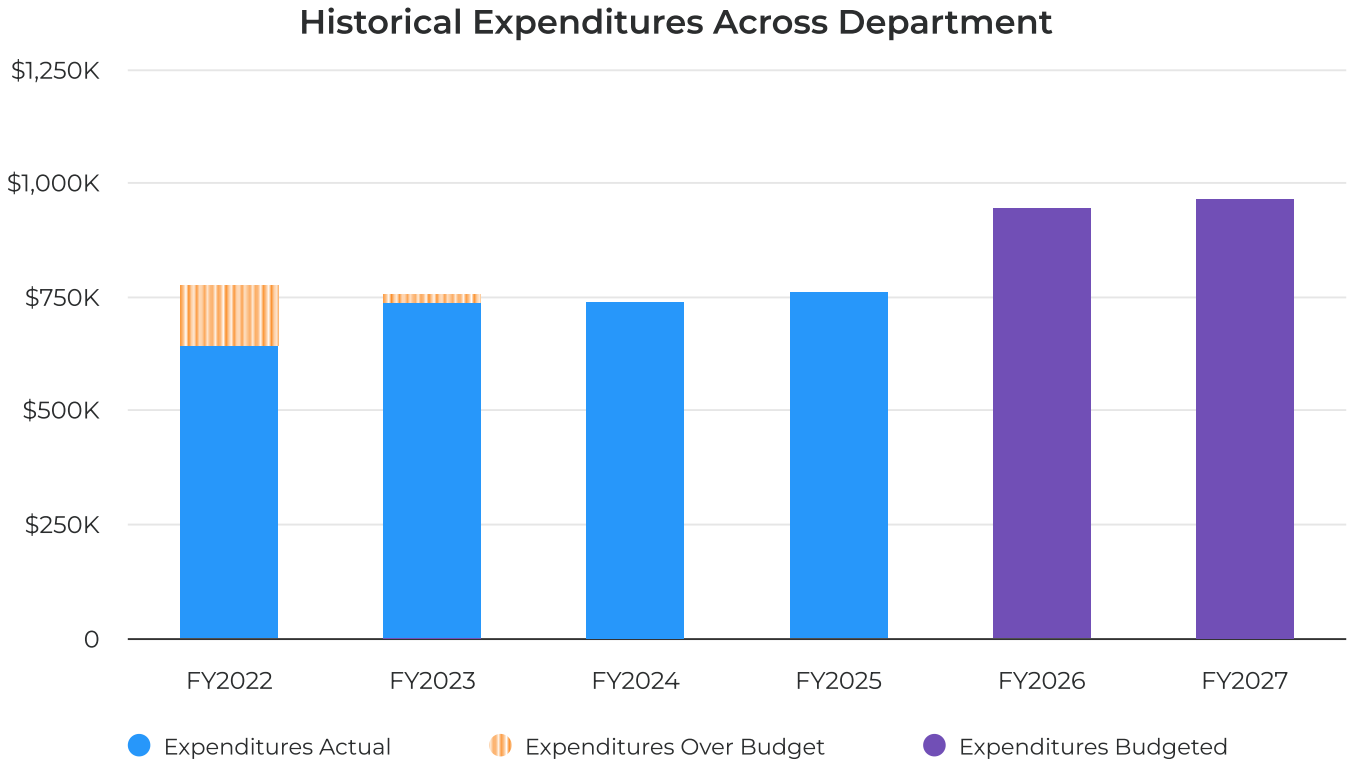
Functions of the Office of Central Services include:

- All County incoming mail is sorted and delivered to all County departments and agencies daily; all County outgoing mail is processed and delivered to the post office daily
- Mailroom services are currently outsourced to the Kristt Company, which provides one employee and includes transportation for all pickups and deliveries

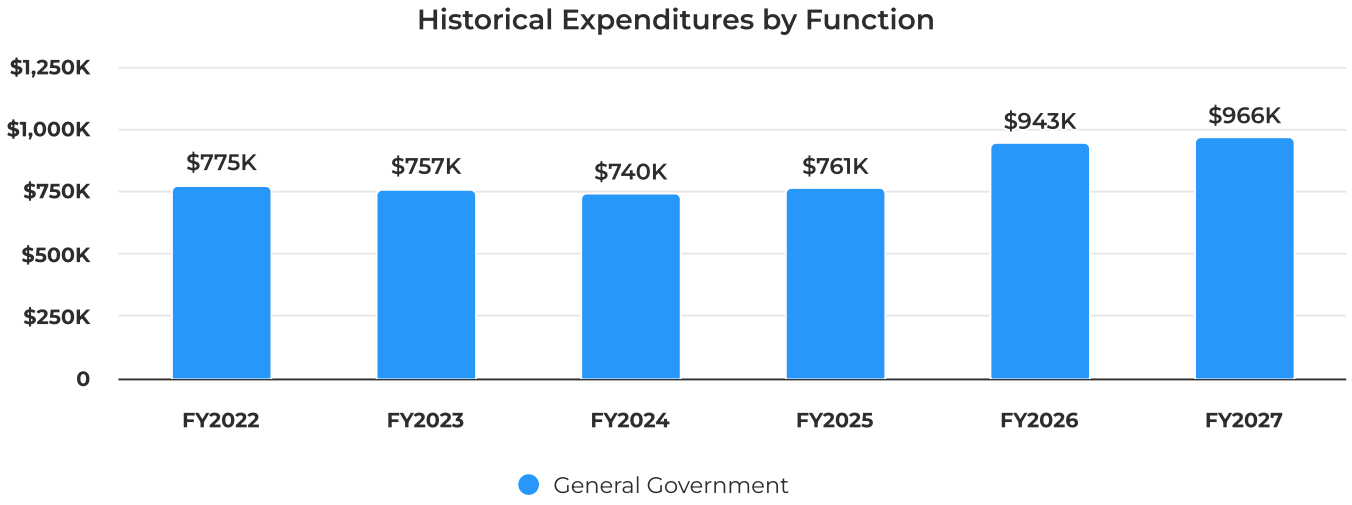
Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
PURCHASING	**6.00**	**6.00**	**6.00**
ASST DIR PURCHASING CENTRAL SVCS	1.00	1.00	1.00
DIR PURCHASING & CENTRAL SVCS	1.00	1.00	1.00
PRINCIPAL ACCOUNT CLERK - DATABASE	1.00	1.00	1.00
PURCHASING COORDINATOR	1.00	1.00	1.00
SENIOR PURCHASING COORD	2.00	2.00	2.00
Grand Total	**6.00**	**6.00**	**6.00**

Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



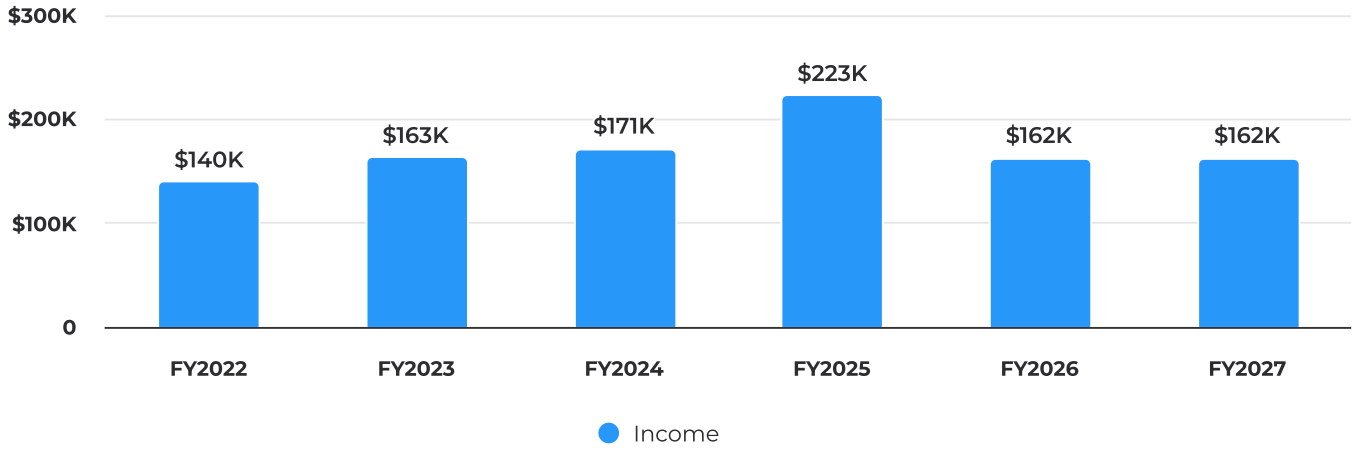
General Government	**$965,854**	100.00%

Expenditures by Function

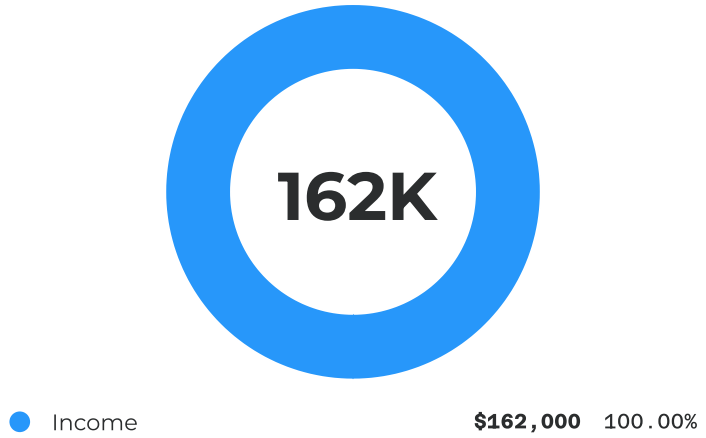
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$761,128.61	$942,691.00	$965,854.00
Total Expenditures	**$761,128.61**	**$942,691.00**	**$965,854.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$222,526.86	$162,000.00	$162,000.00
Total Revenues	**$222,526.86**	**$162,000.00**	**$162,000.00**

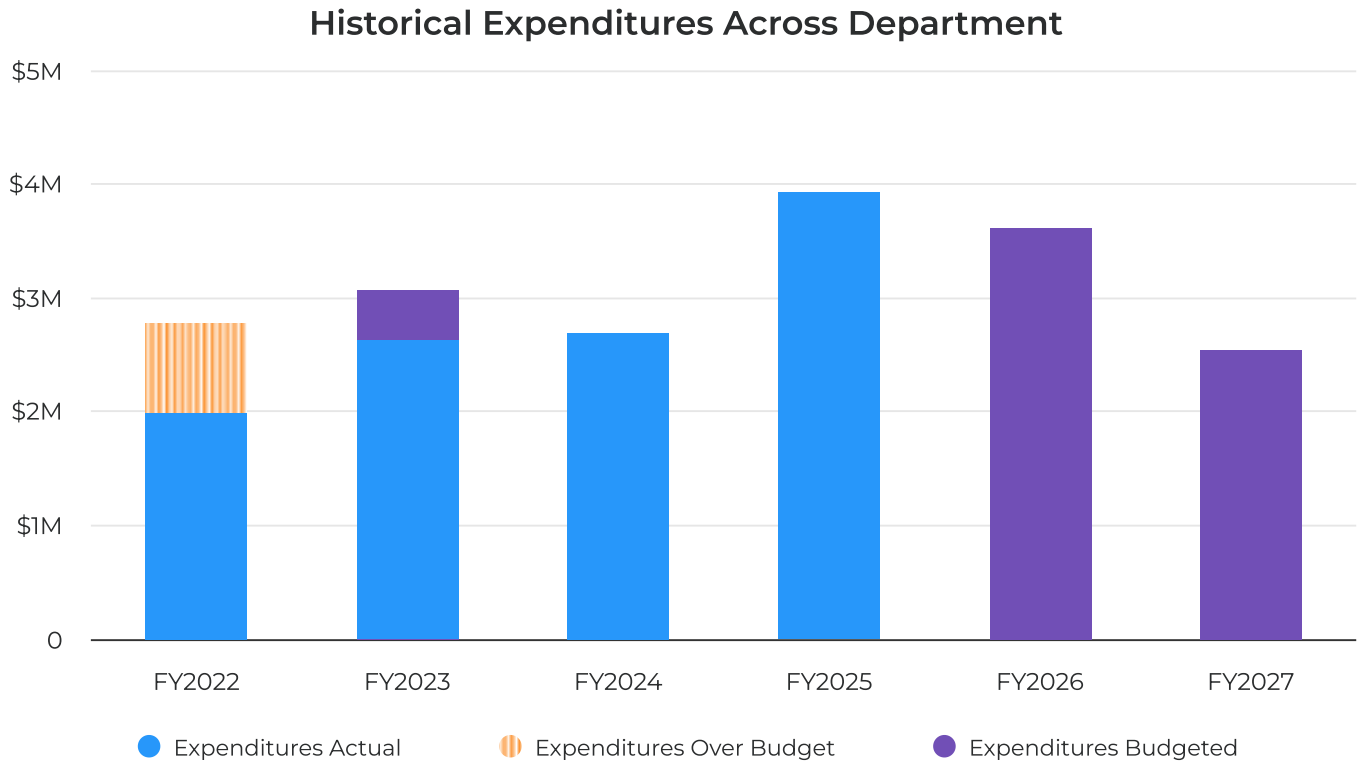
Division of Planning and Community Development

Heather Brown, Commissioner

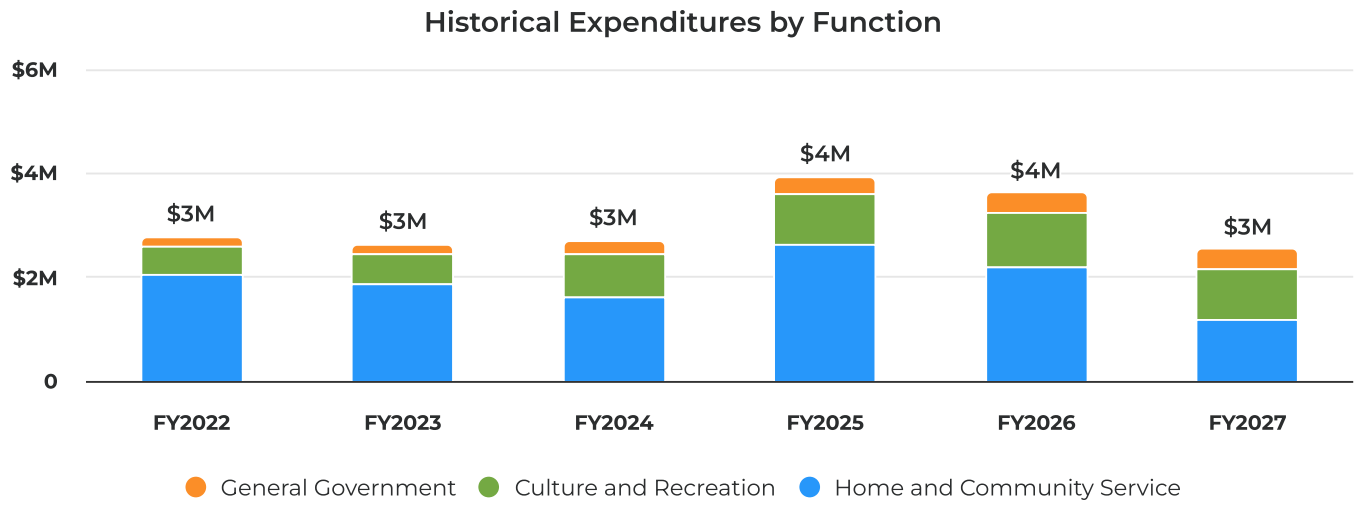
The Sullivan County Division of Planning and Community Development is responsible for the creation of programs that foster orderly development and redevelopment of the County's physical infrastructure in a manner that conserves natural resources while providing economic opportunity for area residents. The Division of Planning also offers technical assistance to local municipalities and assists with the development of land use policies. Located in the historic Catskills Region, sixty miles northwest of New York City, Sullivan County is home to nearly 75,000 year-round residents and an additional 45,000 second-home owners.

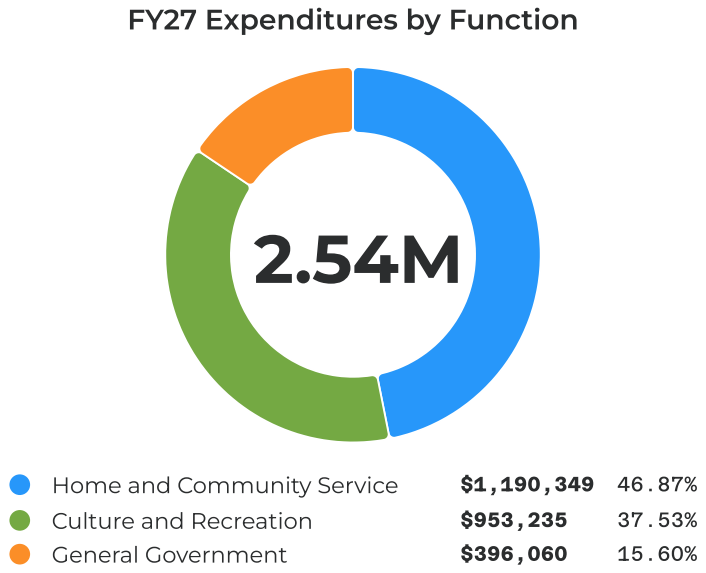
Sullivan County's land area is 1,011 square miles and is composed of 15 towns, 6 villages, and more than 30 hamlets. Its physical environment ranges from historic urban centers to bucolic farming communities nestled within an unsurpassed open space network that includes: the Upper Delaware Scenic & Recreational River, Catskill Park, Basherkill Wetland, and Shawangunk Ridge.

Expenditure Summary



Expenditures by Function

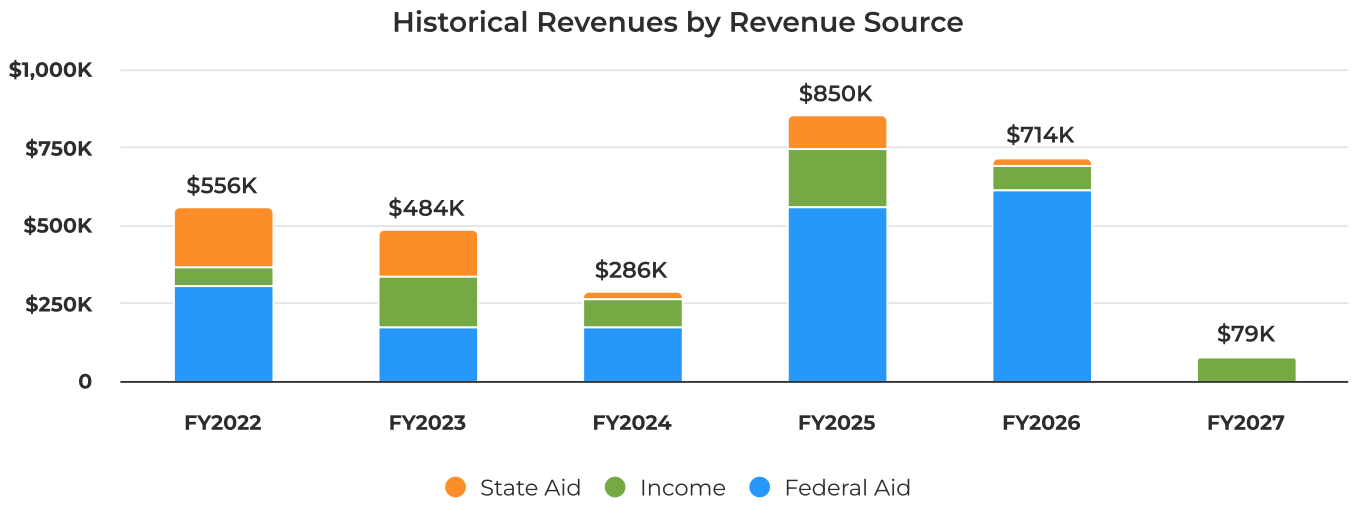


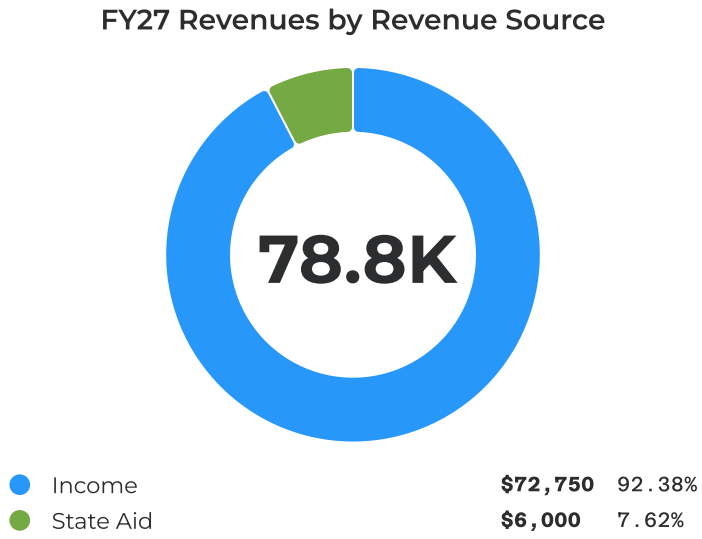


Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$332,287.14	$382,972.00	$396,060.00
Culture and Recreation	$982,764.84	$1,056,207.00	$953,235.00
Home and Community Service	$2,608,383.32	$2,175,578.00	$1,190,349.00
Total Expenditures	**$3,923,435.30**	**$3,614,757.00**	**$2,539,644.00**

Revenues by Revenue Source



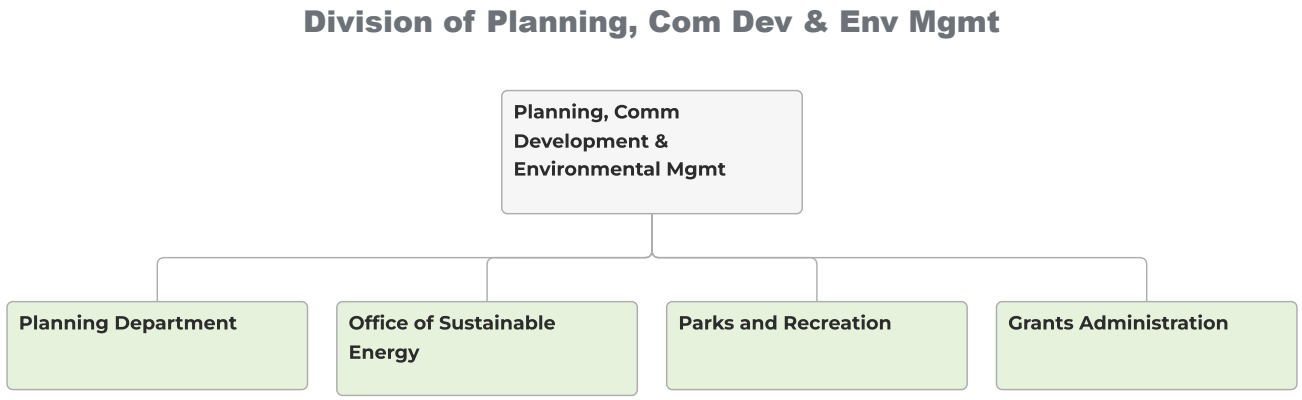


Income	**$72,750**	92.38%
State Aid	**$6,000**	7.62%

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$187,004.00	$73,850.00	$72,750.00
State Aid	$107,879.37	$25,936.00	$6,000.00
Federal Aid	$554,963.69	$614,166.00	-
Total Revenues	**$849,847.06**	**$713,952.00**	**$78,750.00**

Division Org Chart



Grants Administration

Arthur Hussey, Supervisor

The mission of the Department of Grants Administration is to facilitate access to discretionary external funding for Sullivan County Government Departments, while improving the administration and management of existing grant or funding sources.

The Department of Grants Administration (*DGA*) is funded by the County's general fund at 100% County cost and is considered a professional support service within County Government. Accordingly, the Department is funded at the discretion of County Management and the County Legislature. It is not a mandated office.

The budget for Grants Administration consists primarily of personal services and employee benefits *(>95%).* The remainder of the budget is used for professional development resources, office supplies, travel fleet chargebacks, postage, and printing.

While the Department is not revenue generating in the strict sense of the term it does play a vital role in obtaining, administering and retaining millions of dollars of grant funding each year.

Core Services

1. **Expertise and Institutional Knowledge** – The DGA provides its expertise and institutional knowledge obligatorily to the divisions and departments of the County. When time permits, DGA's expertise is also provided to residents and entities within the County as a courtesy.

   County staff can access this resource at their convenience and they do frequently. DGA's scope of knowledge includes grant processes and procedures for numerous funders, historical context of specific grants and the grants landscape generally, familiarity with countless forms and submission platforms, insights into the funding landscape, and access to a direct knowledge database from the Grant Professional Association (*GPA*).

   Currently, in an effort to mitigate risk, DGA is focused on continually conveying information to County staff related to Federal and State grant compliance. Due to the shifting Federal funding landscape, knowledge of Federal compliance procedures and guidelines is paramount.
2. **Application Development and Assessment** – The DGA takes an active role in developing applications and assessing applications prior to submission. These processes typically require the development of lengthy narratives, completion of supplemental documents, assistance with and assessment of project budgets, and extensive correspondence with County stakeholders.

   These efforts are supplemented by DGA's creation of boilerplates for the County and its respective departments and divisions. Furthermore, DGA acquires and stores data that pertains to developing support narratives. Likewise, DGA tracks grant application deadlines, facilitates appropriate authorizations, and corresponds with applicant divisions to ensure timely submission of grants and all required documents. At any time DGA is usually assisting with in between three (*3*) to six (*6*) funding applications.
3. **Document Retention and Organization** – The DGA creates and maintains extensive records of each grant's correspondence. Every grant that the County applies for or is allocated receives a comprehensive file both physically and digitally. Documents are duplicated to ensure a physical record and a digital record are available.

These records are available for review and duplication by County staff and funders as needed. DGA has participated in fiscal monitoring visits and audits successfully due to the high level of document retention and storage, most recently on a 2025 fiscal monitoring visit by NYS Division of Homeland Security and Emergency Management.

4. **Community Engagement** – The DGA successfully engages with the County community and County stakeholders in hopes of bettering the financial position of the County. While this is not specific to the DGA mission, as time permits, the DGA serves as a reference point for County stakeholders. Due to capacity limitations, the three-person department is not always able to provide this service, but endeavors to do so when possible.

   Over the last few years, and as time permits, DGA has hosted four (*4*) successful public facing workshops – Water Workshop, V-Fire Workshop, Grant Best Practices/ NY Consolidated Funding Application (CFA) Workshop, and Project Planning Workshop. All of the workshops were well attended with favorable feedback. In addition, DGA receives substantial numbers of Funding Resource Requests from outside entities. Since the beginning of 2026 DGA has received twenty-five (*25*) requests, and averaging eight (*8*) per month.

   DGA performs high-level research and provides community members with extensive resources to pursue at their own discretion. Notably, DGA also contributes a section in the Planning Newsletter monthly publication which is circulated county-wide and deemed beneficial by the recipients.

5. **Cross Functions** – The DGA willingly provides a number of cross functions as our capacity allows.

   Systems Knowledge and Maintenance – DGA staff acts as Delegated Administrators for the Statewide Financial System (*SFS*) and remains inundated with requests to access and assist with other systems. To date, DGA acts in a multitude of funding platforms used for funding application submissions and / or secured funding management. Some of these systems are: SFS, SAM.gov, Grants.gov, NYS Division of Homeland Security and Emergency Management's e-Grants, NYS Archives E-grants, JustGrants, and other system platforms used by funding sources.

   Cooperation Across the County Government – DGA works with *all* divisions, departments and elected official offices of the County Government at their discretion. DGA maintains cordial and professional relationships with representatives of each of the aforementioned. DGA staff are available as needed and make it a priority to be available for correspondence or meetings routinely. While the lead applicant of funding secured has the responsibility of administering the funding, if necessary DGA provides technical assistance and guidance to the lead applicants to ensure successful administration of secured funding.

DGA Daily Functions

Functions of DGA include:

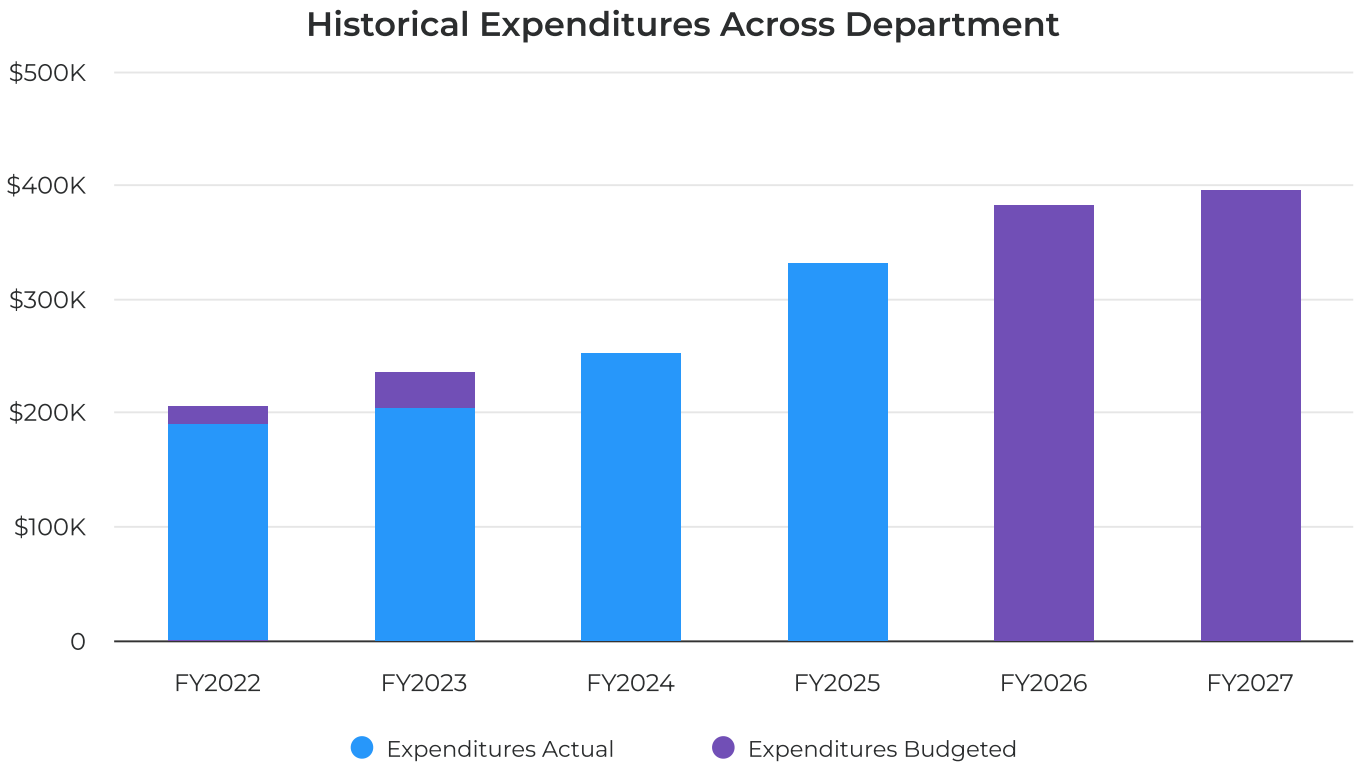
- Conduct research to identify/pursue funding sources for various priorities as identified by the County Legislature, County Manager, and Department heads. Grant research is conducted on a daily basis to ensure the timely assessment of funding opportunities;
- Playing a critical role related to compliance through the provision of staff training modalities and grant-related tools and resources;
- Collaborate with numerous County departments, municipalities and outside agencies, in the identification, procurement of funding, and advisement of administration and post award documentation. DGA initiates or responds to Grant related correspondence on a daily basis;

- Support/assist in the management of the fiscal and operational administration of funded programs;
- Track, inventory, and report on all County secured discretionary funding and allocations requiring execution;
- Provide technical and research assistance to all County departments, municipalities and external agencies who request demographic/other statistical information to support grant applications, establish government policies, and stimulate the economy;
- Effectively communicate the fiscal requirements and impacts to the County Manager and Division of Management & Budget relative to funding secured;
- Address “pop-in” inquiries from the County public on potential sources of funding to meet their individual or business needs; and
- Provision of community-facing resources through web resource development and in-person and web-based grant training seminars.

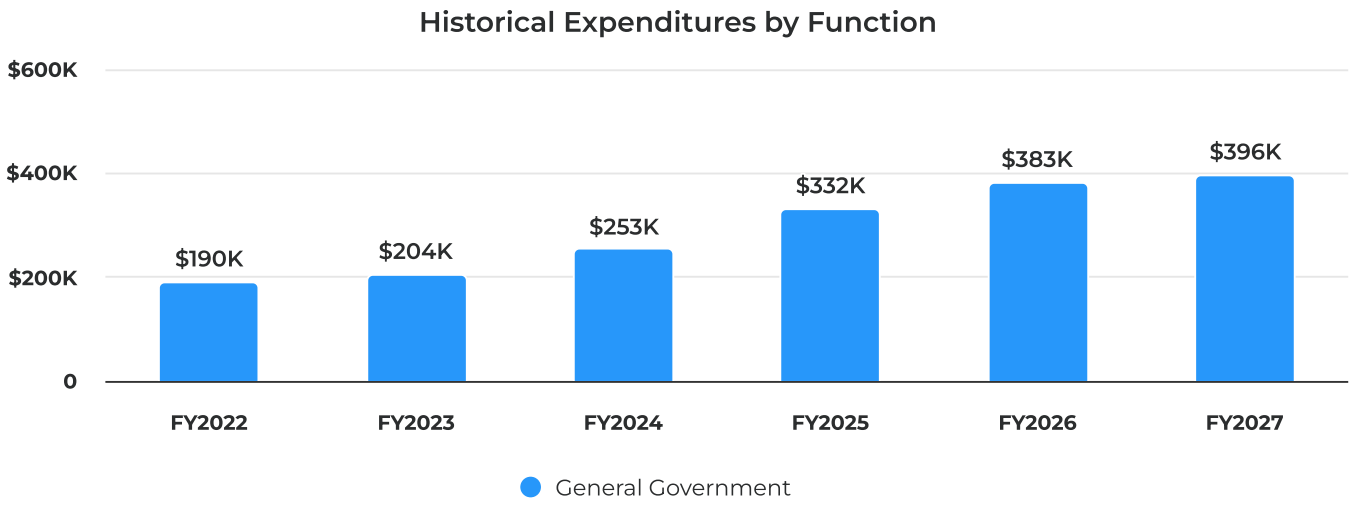
Positions

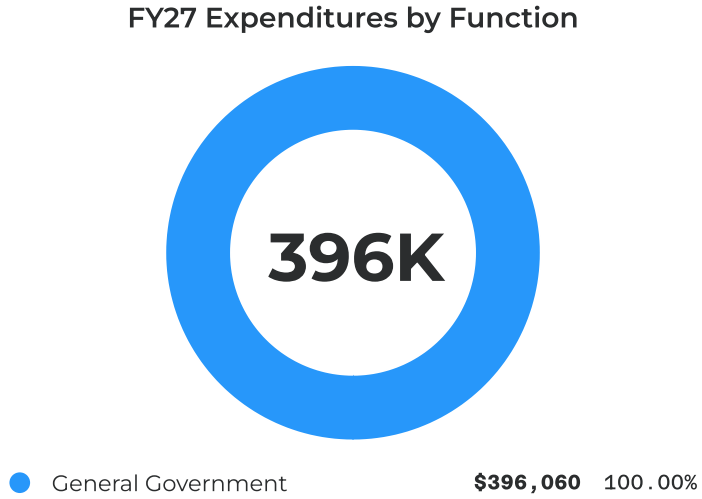
Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
GRANTS ADMINISTRATION	**3.00**	**3.00**	**3.00**
GRANT WRITER	1.00	1.00	1.00
GRANTS ADMINI SUPVR	1.00	1.00	1.00
GRANTS PROGRAM COORDINATOR	1.00	1.00	1.00
Grand Total	**3.00**	**3.00**	**3.00**

Expenditure Summary



Expenditures by Function





Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$332,287.14	$382,972.00	$396,060.00
Total Expenditures	**$332,287.14**	**$382,972.00**	**$396,060.00**

Office of Sustainable Energy

Heather Brown, Commissioner of Planning & Environmental Mgmt

The mission of the Sullivan County Office of Sustainable Energy is to develop cost-effective projects, policies and practices that make County operations and our surrounding community more sustainable, resilient, healthy, energy efficient and environmentally responsible.

The Office of Sustainable Energy (OSE) works to achieve its mission in County operations and throughout the community by providing research, analysis, strategies, informational outreach and project support on a range of issues relating to sustainability, and by working in close coordination with numerous County departments, local and state agencies and community organizations to maximize the resources available to the County and its residents.

The Office of Sustainable Energy receives no outside funding and is 100% County cost; however, the office strives to reduce the County's overall operational costs through aggressive pursuit of outside grant funding as well as reducing the County's overall energy consumption. It is a non-mandated function of the County.

Core Services

Functions of the Office of Sustainable Energy include:

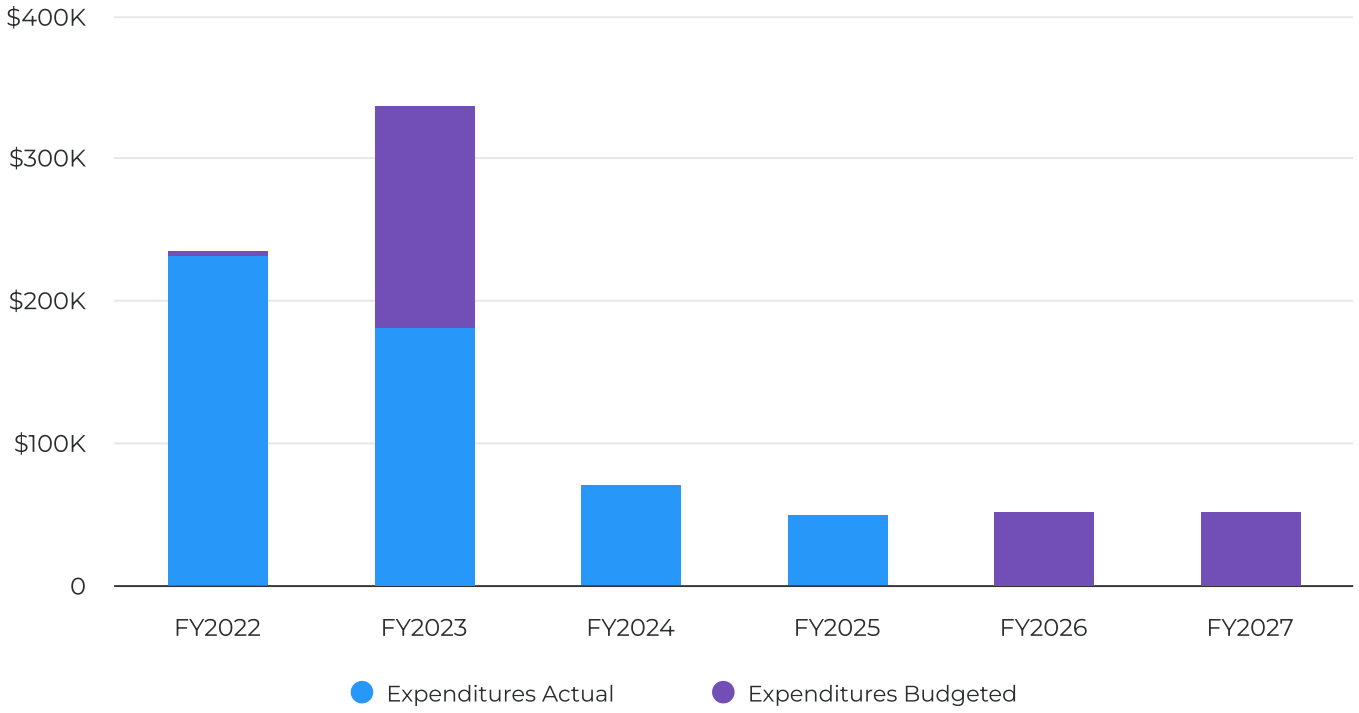
- Review of monthly utility bills and maintenance of Sullivan County's Building Benchmarking data, which is utilized to analyze building energy performance and identify cost effective building improvements to reduce long-term utility costs.
- Monitoring of Sullivan County's renewable energy portfolio, including three (3) solar arrays and one (1) third-party hydroelectric facility
- Monitoring and documentation of Sullivan County's progress as a Climate Smart Community
- Monitoring and review of cases pending with the New York State Department of Public Service
- Implementation of sustainable energy policy and goals as set forth by the Sullivan County Legislature
- Working with our local community partners, OSE is committed to participating in joint sustainable initiatives with our towns, villages, school districts and not-for-profit entities that would reduce the carbon footprint of Sullivan County while also reducing and/or stabilizing costs to our residents and businesses

Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
OFFICE OF SUSTAINABLE ENERGY	**0.50**	**0.50**	**0.50**
SUSTAINABILITY ANALYST	0.50	0.50	0.50
Grand Total	**0.50**	**0.50**	**0.50**

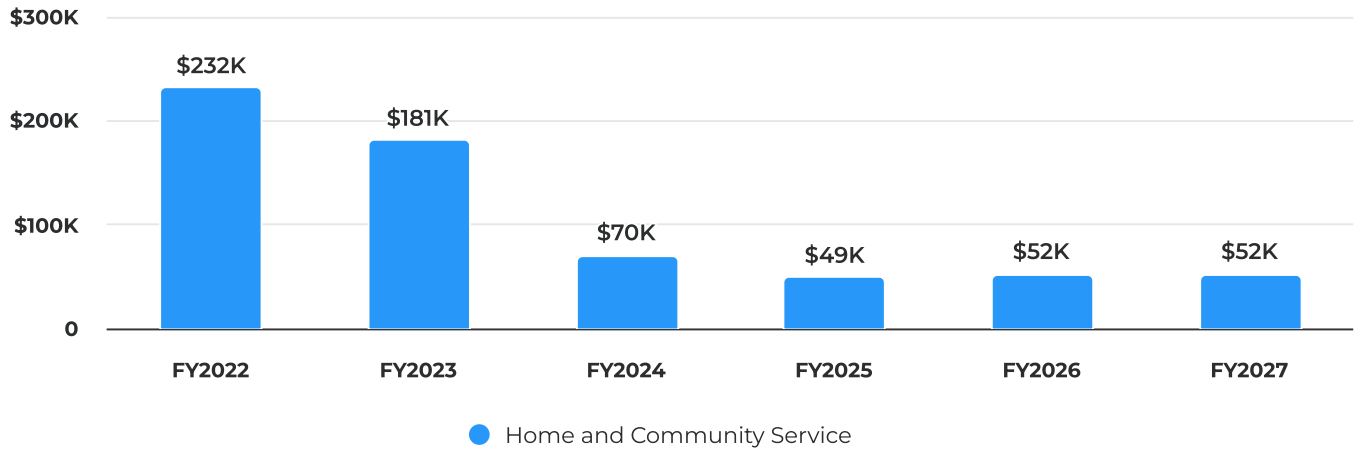
Expenditure Summary

Historical Expenditures Across Department



Expenditures by Function

Historical Expenditures by Function



FY27 Expenditures by Function



Home and Community Service **$51,510** 100.00%

Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Home and Community Service	$49,005.02	$51,842.00	$51,510.00
Total Expenditures	**$49,005.02**	**$51,842.00**	**$51,510.00**

Parks and Rec/Museums

Brian Scardefield, Director

The mission of the Department of Parks, Recreation, and Beautification is to enhance the quality of life in Sullivan County by providing accessible parks, recreational opportunities, and beautification initiatives for residents and visitors of all ages.

Department services include the operation and maintenance of outdoor recreational facilities offering guarded swimming, hiking, picnicking, boating, fishing, and hunting access, as well as operating seasonal and year-round museums and coordinating a countywide roadside litter removal program. Revenue is generated through park facility rentals and admissions and boat rentals at Lake Superior State Park; however, outside funding remains limited. Although the department is non-mandated, the County operates Lake Superior State Park under a 25-year lease agreement with the Palisades Interstate Park Commission.

Core Services

Park Operations:

- Lake Superior State Park (Town of Bethel), operated under contract
- Four historic parks:
  - Stone Arch Bridge Park (Town of Delaware)
  - Livingston Manor Covered Bridge Park (Town of Rockland)
  - Minisink Battleground Park (Town of Highland)
  - D&H Canal Linear Park (Town of Mamakating)
- Callicoon Riverside Park (Town of Delaware), currently in development

Museum Operations:

- Sullivan County Museum (Town of Fallsburg)
- Delaware and Hudson Canal Interpretive Center at Lock 50, seasonal operation (Town of Mamakating)
- Fort Delaware Museum of Colonial History, seasonal operation (Town of Tusten), operated through a lease agreement with The Delaware Company

The Department promotes historical preservation and public education by maintaining significant historic sites and structures throughout the County as public parks, while supporting museum operations and partnerships with local historical organizations.

Beautification Programs:

- Annual County-wide Litter Pluck roadside clean-up initiative

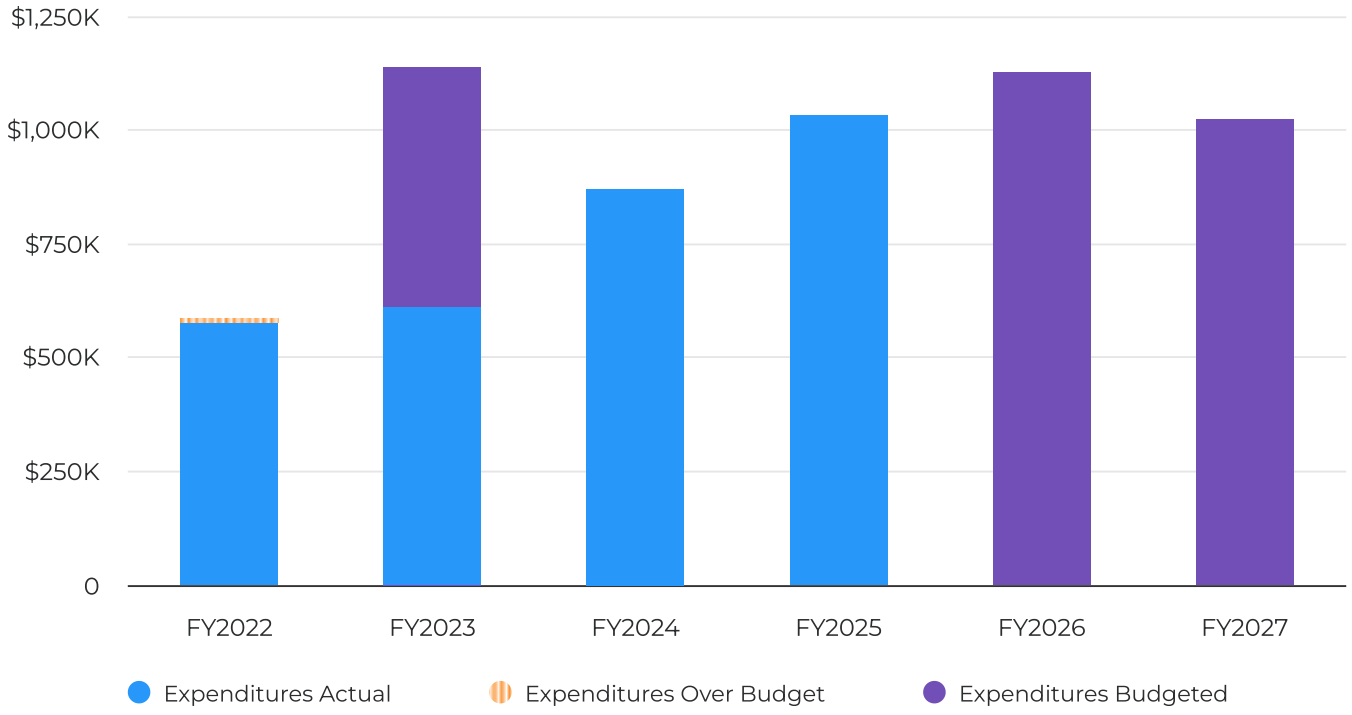
Trail System:
The County park system includes approximately 10 miles of walking/hiking trails, with additional trail development planned at Lake Superior State Park.

Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
P/R - LAKE SUPERIOR	**4.50**	**4.50**	**4.50**
ASST PARK MANAGER	0.25	0.25	0.25
LIFEGUARD	1.75	1.75	1.75
PARK MANAGER	1.00	1.00	1.00
RECREATION AIDE	1.50	1.50	1.50
P/R ADMIN	**6.25**	**6.25**	**6.25**
ASSISTANT RECREATION DIR -COUNTY	1.00	1.00	1.00
DIR PARKS REC & BEAUTI PROGS	1.00	1.00	1.00
GROUNDS MAINTENANCE WORKER I	3.00	3.00	3.00
GROUNDS MAINTENANCE WORKER II	1.00	1.00	1.00
RECREATION AND ACTIVITIES AID	0.25	0.25	0.25
P/R CNTY MUSEUM - D & H CANAL	**0.50**	**0.50**	**0.50**
SR VISITORS EXPERIENCE ASSOCIATE	0.25	0.25	0.25
VISITORS EXPERIENCE ASSOCIATE	0.25	0.25	0.25
P/R CNTY MUSEUM - SC MUSEUM	**0.60**	**0.60**	**0.60**
MUSEUM ATTENDANT	0.60	0.60	0.60
Grand Total	**11.85**	**11.85**	**11.85**

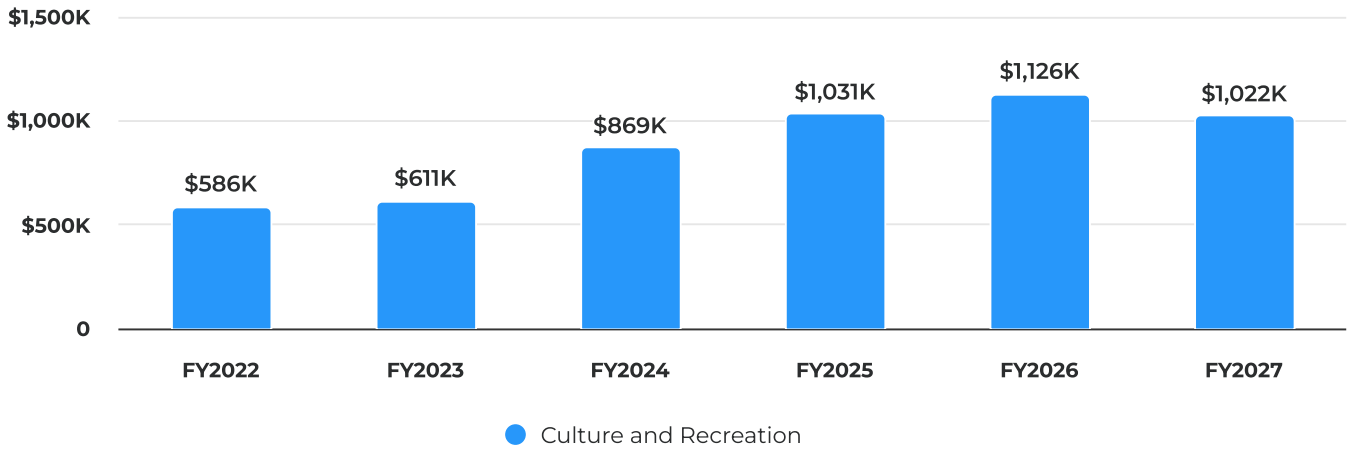
Expenditure Summary

Historical Expenditures Across Department



Expenditures by Function

Historical Expenditures by Function



FY27 Expenditures by Function



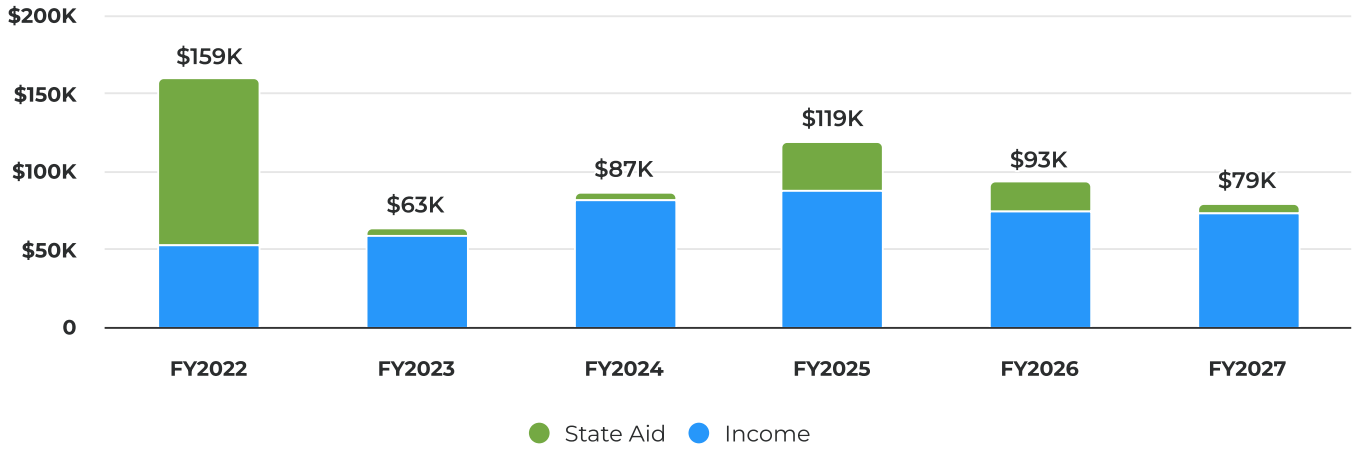
Culture and Recreation **$1,022,437** 100.00%

Expenditures by Function

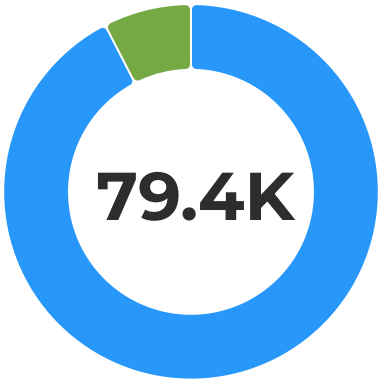
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Culture and Recreation	$1,030,969.25	$1,125,681.00	$1,022,437.00
Total Expenditures	**$1,030,969.25**	**$1,125,681.00**	**$1,022,437.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



Income	**$73,350**	92.44%
State Aid	**$6,000**	7.56%

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$87,656.93	$74,500.00	$73,350.00
State Aid	$31,019.95	$18,500.00	$6,000.00
Total Revenues	**$118,676.88**	**$93,000.00**	**$79,350.00**

Planning and Community Development

Heather Jacksy, Director of Planning

The mission of the Sullivan county Department of Planning is to improve the quality of life for residents of the County by encouraging community and economic development and by providing innovative training, technical assistance and collaborative service delivery in the areas of comprehensive land use and environmental impact assessment and remediation.

Planning serves as a catalyst to promote and support community and economic development throughout the County, targeting the creation of new jobs and improving our tax base.

Planning is a non-mandated office but performs several mandated and high priority tasks, including responsibilities of the Hazard Mitigation Coordinator, New York State Agriculture District 30-Day and 8-year reviews, General Municipal Law 239 Reviews, municipal training (not required of the department but mandated for Town/Village officials), and open space and farmland protection planning (not mandated but encouraged). The Commissioner of Planning serves on the Sullivan County Agriculture and Farmland Protection Board as well as the Sullivan County Workforce Development Board by title.

Additionally, the Department of Planning serves as a resource for County departments, 15 towns, and 7 villages. Resources and assistance are provided in the form of various studies and assessments that provide critical information to local decision makers, such as County, Town, Village, Planning and Zoning Boards, as well as technical assistance with zoning. Planning coordinates closely with local economic development partners on initiatives to improve conditions to encourage sustainable economic development. Recently, this coordination has focused largely on assessment of infrastructure and workforce housing needs that are critical to support commercial development.

The Sullivan County Department of Planning receives some outside funding in the form of grants, as well as administrative fees for grant implementation and contracts with local municipalities. The majority of the department's budget is county share.

Core Services

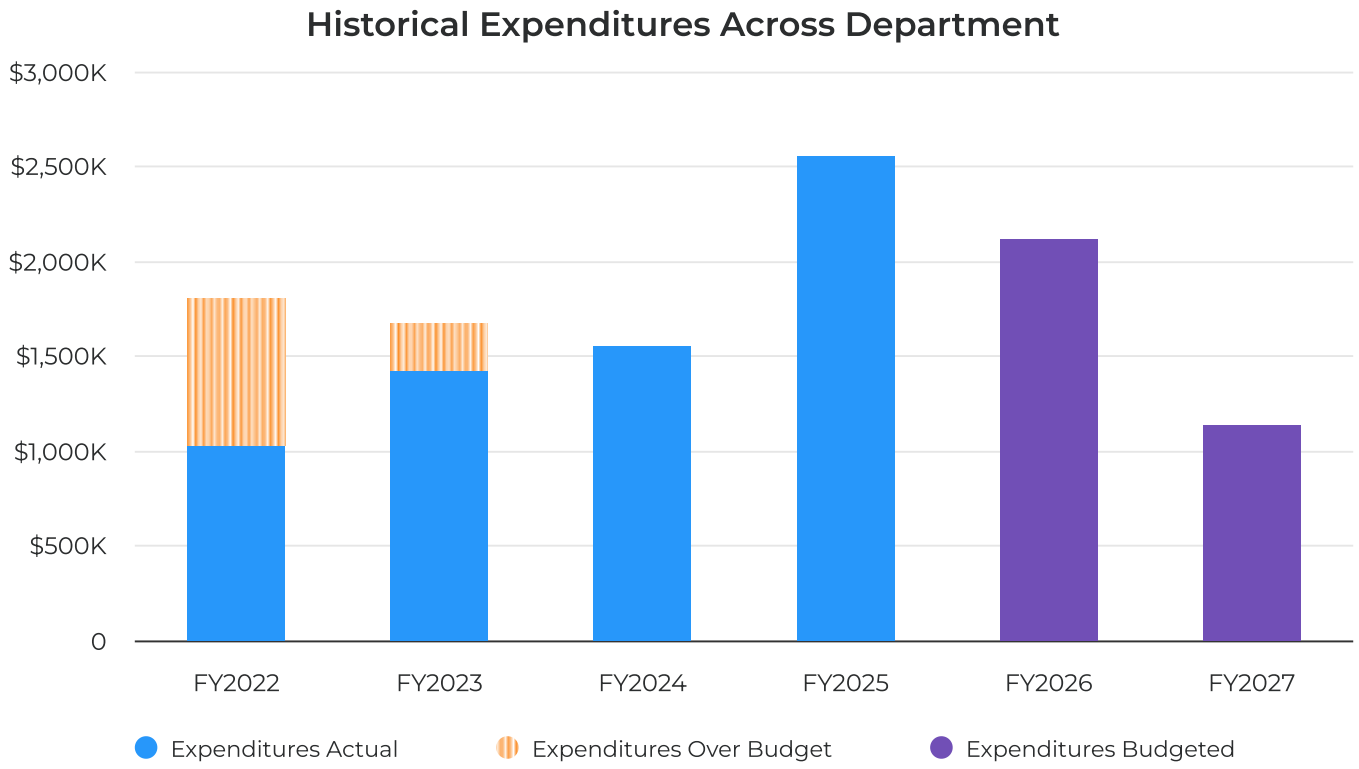
Functions of the Department of Planning and Community Development include:

- Economic development
- Community development
- Agricultural economic development
- State mandated reviews (SEQR, SHPO, etc.)
- Hazard Mitigation Planning
- Municipal planning and zoning assistance
- NYS Agricultural District reviews
- General Municipal Law 239 l, M & N reviews
- Municipal training
- Environmental management
- Open space and farmland protection

Positions

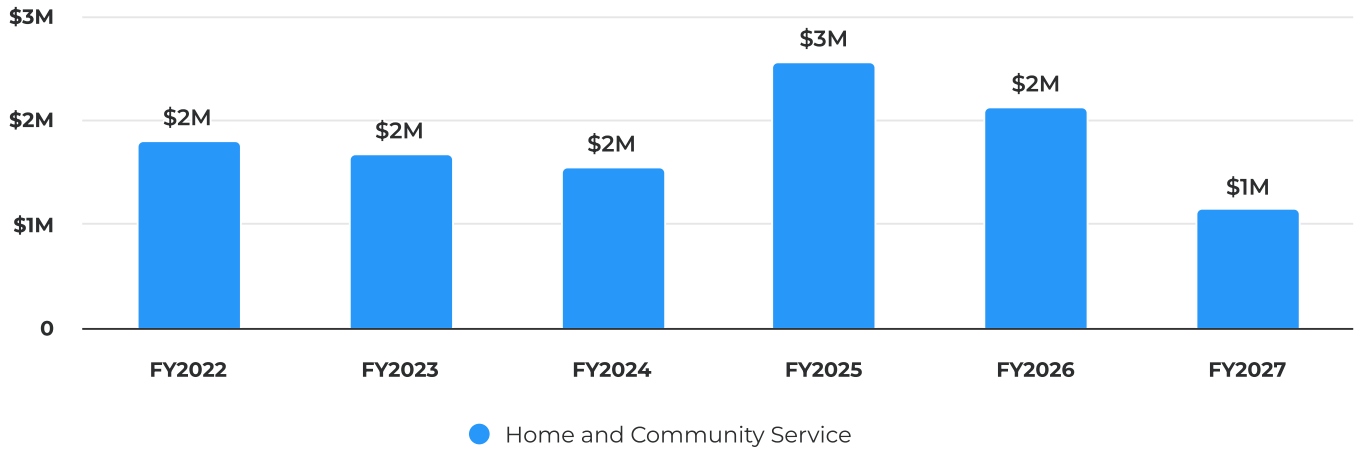
Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
PLANNING - MAIN UNIT	**8.20**	**7.20**	**7.20**
ACCOUNT CLERK	1.00		
COMM OF PLANNING & ENVIR MGT	1.00	1.00	1.00
CONFIDENTIAL SECR TO PLANNING	1.00	1.00	1.00
COUNTY HISTORIAN	0.20	0.20	0.20
DIRECTOR OF PLANNING	1.00	1.00	1.00
JUNIOR PLANNER	1.00	1.00	1.00
PLANNER	1.00	1.00	1.00
RESEARCH ANALYST	1.00		
RESEARCH ASSISTANT		1.00	1.00
SENIOR PLANNER	1.00	1.00	1.00
Grand Total	**8.20**	**7.20**	**7.20**

Expenditure Summary

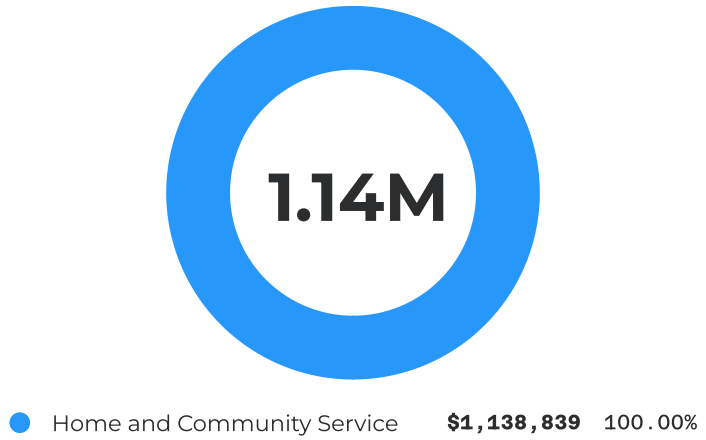


Expenditures by Function

Historical Expenditures by Function



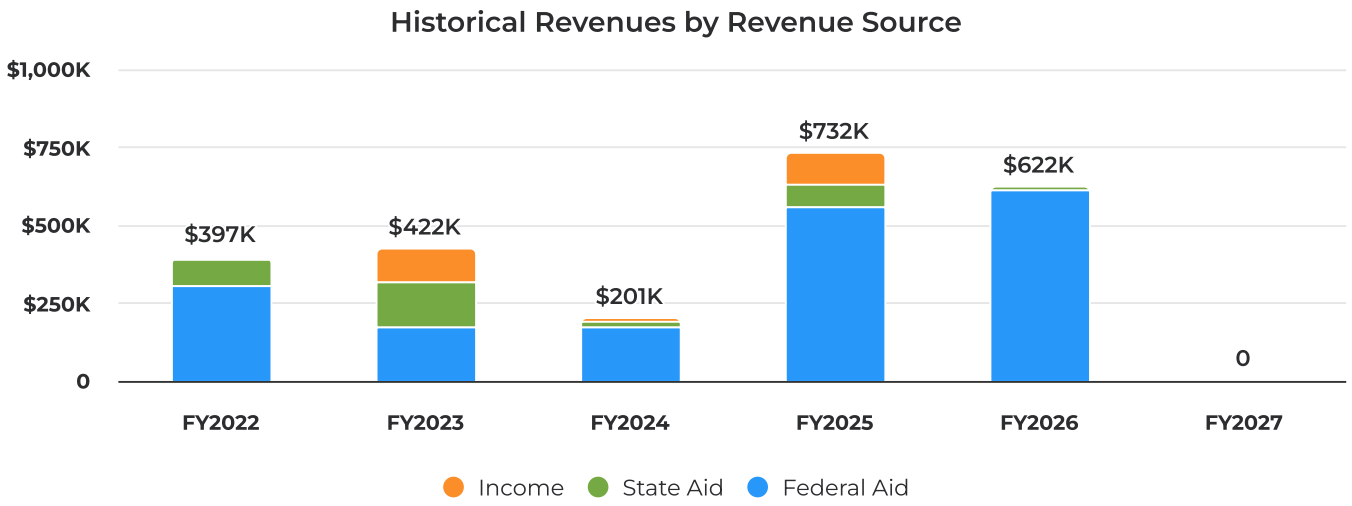
FY27 Expenditures by Function

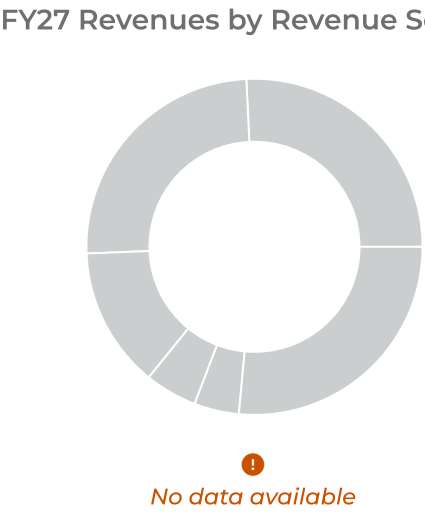


Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Home and Community Service	$2,559,378.30	$2,123,736.00	$1,138,839.00
Total Expenditures	**$2,559,378.30**	**$2,123,736.00**	**$1,138,839.00**

Revenues by Revenue Source





Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$100,000.00	-	-
State Aid	$76,859.42	$7,436.00	-
Federal Aid	$554,963.69	$614,166.00	-
Total Revenues	**$731,823.11**	**$621,602.00**	**-**

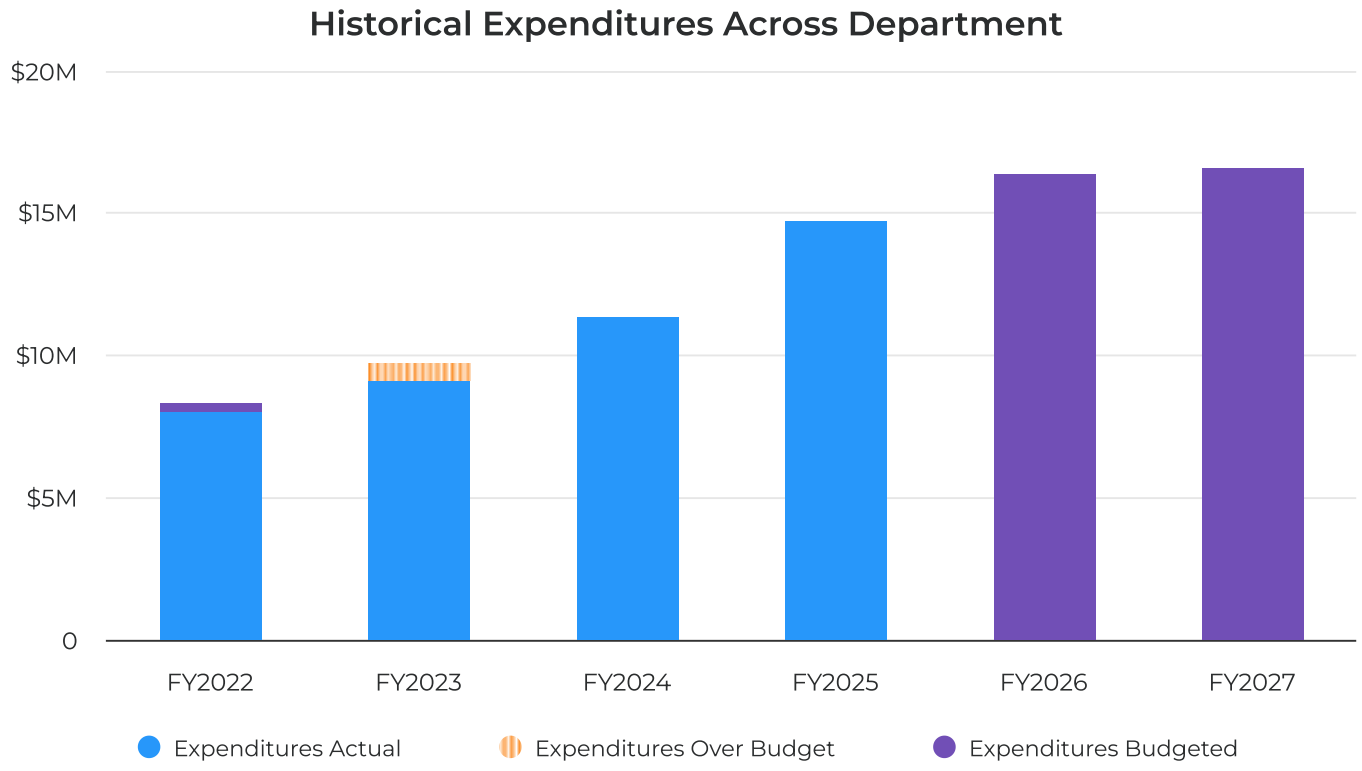
Division of Public Safety

Ryan Fridlich, Acting Commissioner

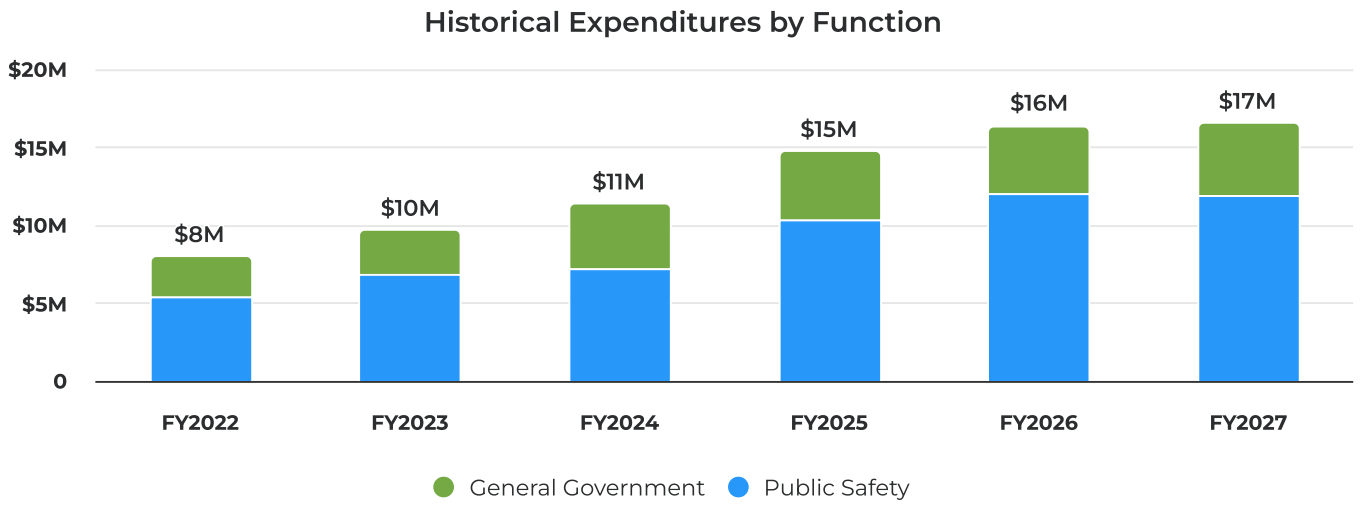
The Division of Public Safety is charged with ensuring the safety and security of the citizens and government of Sullivan County, and oversees the following departments:

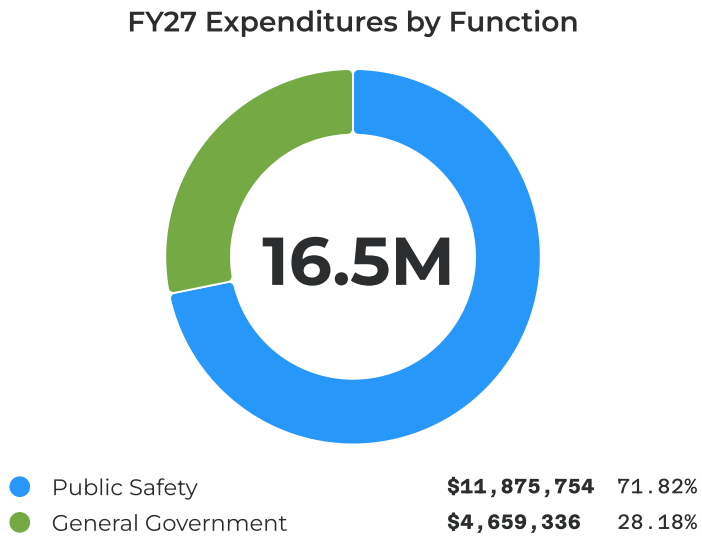
- Office of Emergency Management/Homeland Security
- Bureau of Fire
- Bureau of Emergency Medical Services (EMS)
- 911 Center
- Animal Control
- Public Defense
- Probation

Expenditure Summary



Expenditures by Function

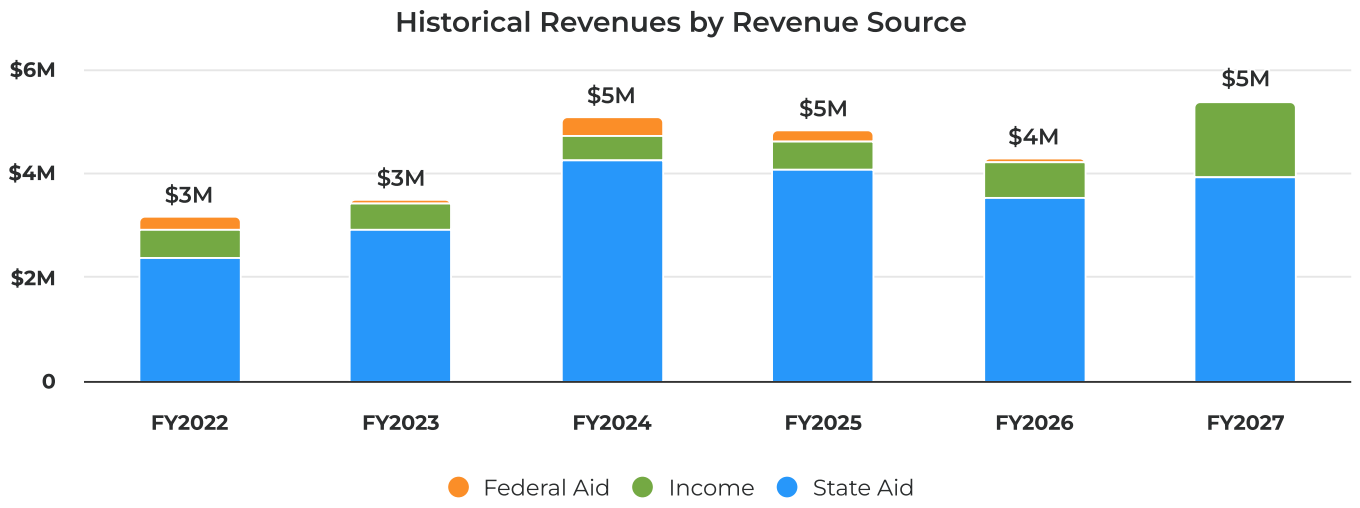


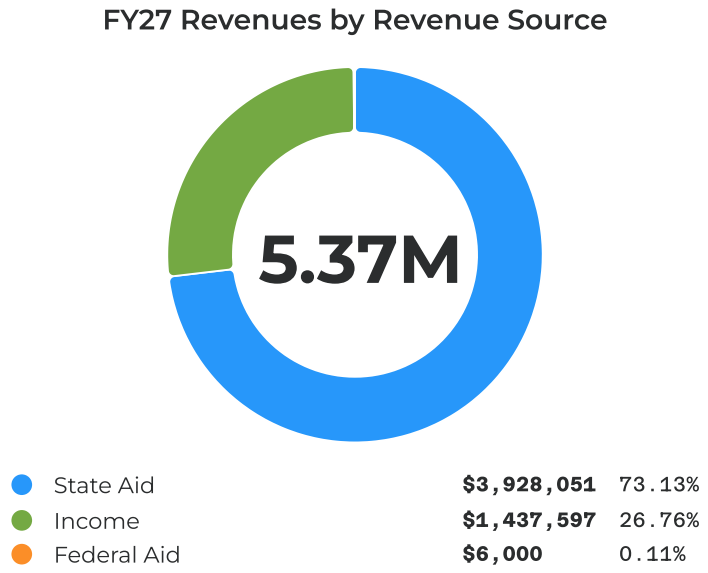


Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$4,344,928.16	$4,374,526.00	$4,659,336.00
Public Safety	$10,360,372.93	$12,006,928.00	$11,875,754.00
Total Expenditures	**$14,705,301.09**	**$16,381,454.00**	**$16,535,090.00**

Revenues by Revenue Source

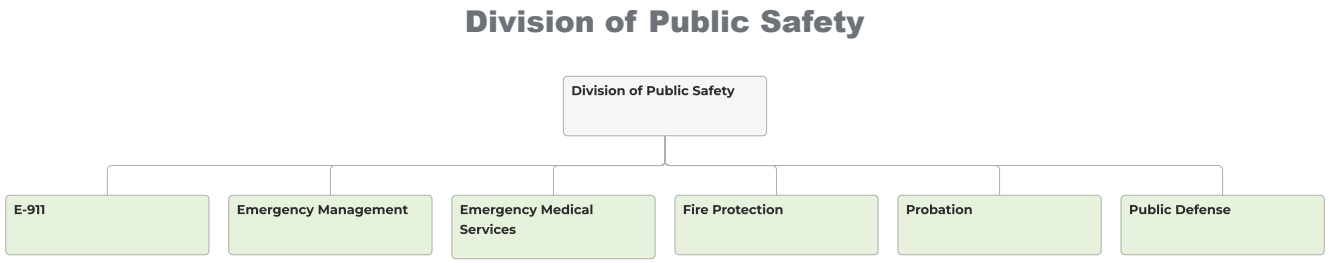




Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$564,413.77	$677,556.00	$1,437,597.00
State Aid	$4,049,410.46	$3,533,510.00	$3,928,051.00
Federal Aid	$205,353.68	$57,814.00	$6,000.00
Total Revenues	**$4,819,177.91**	**$4,268,880.00**	**$5,371,648.00**

Division Org Chart

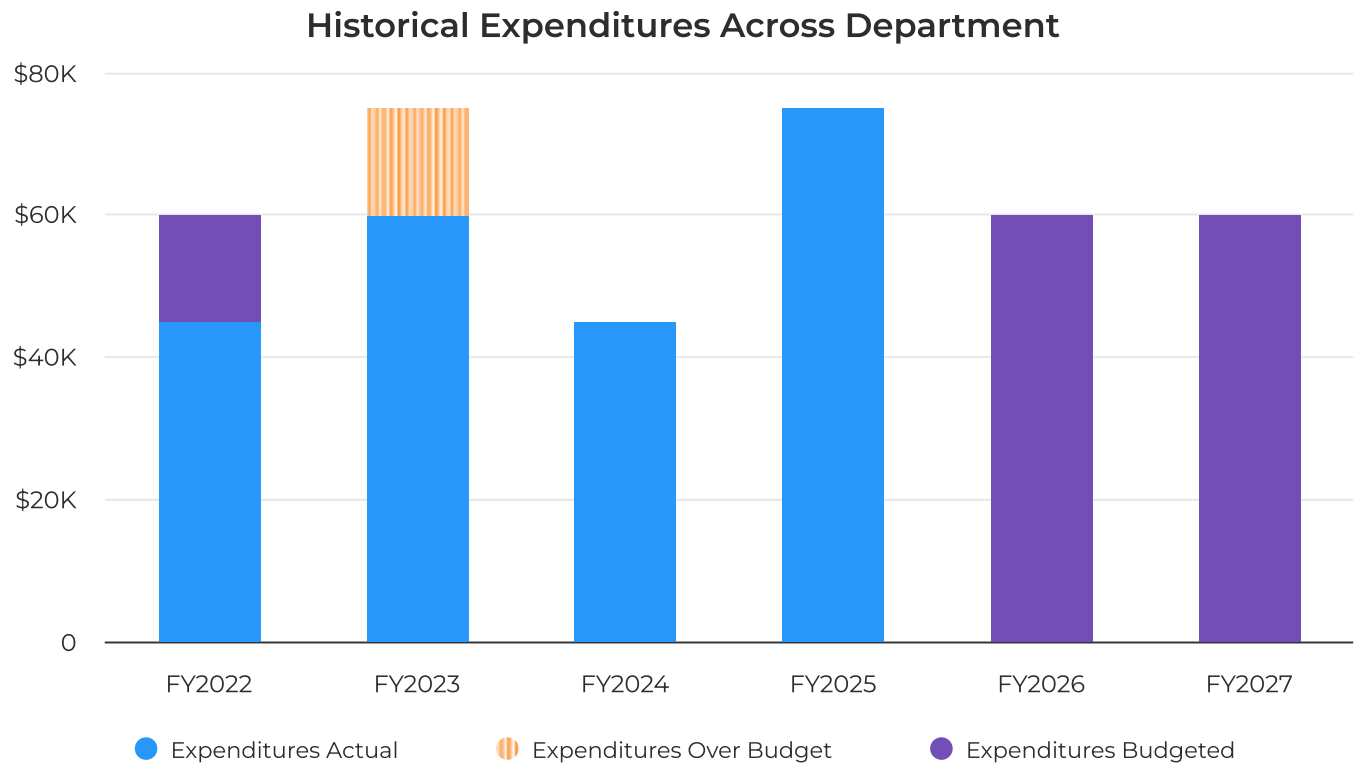


Animal Control

The purpose of Animal Control is to provide support of animal recovery to the County Public Health Office, Sheriff's Office and Probation Department. Assistance is provided through the appointment of a County animal control officer (contractor), who will recover animals for the County agencies if no owner or volunteer is willing to assist the County for the animals' safety and health, while the owner is being processed, or charged for a crime, and will be not available to take care of their animal(s).

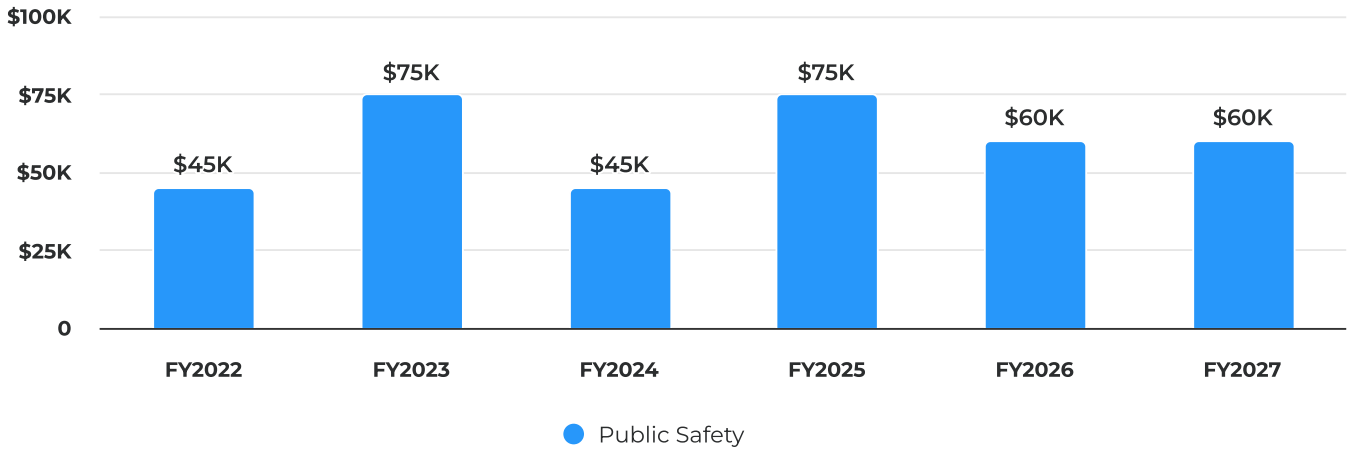
There is no source of outside funding for Animal Control and the program is 100% County cost. Animal Control is a non-mandated program.

Expenditure Summary

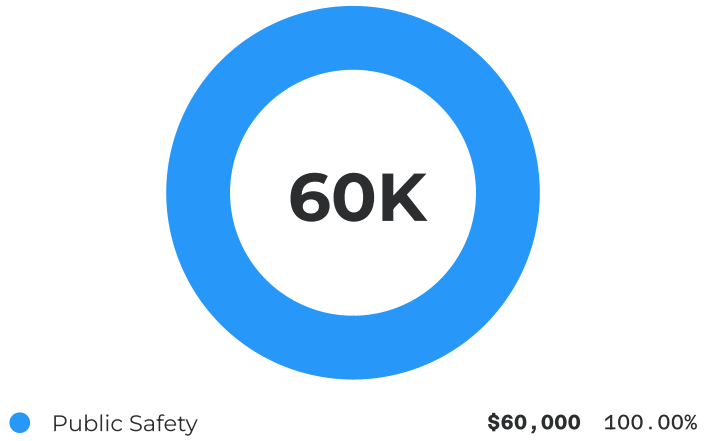


Expenditures by Function

Historical Expenditures by Function



FY27 Expenditures by Function



Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Public Safety	$75,000.00	$60,000.00	$60,000.00
Total Expenditures	**$75,000.00**	**$60,000.00**	**$60,000.00**

Fire Protection

John Hauschild, Dir of Fire and Employee Safety

The Bureau of Fire is charged with the oversight of the Sullivan County Fire Mutual Aid Plan, administers fire training programs, organizes and supervises special teams for fire investigation, search and rescue, and hazardous materials and serves as a liaison with the water rescue and recovery team.

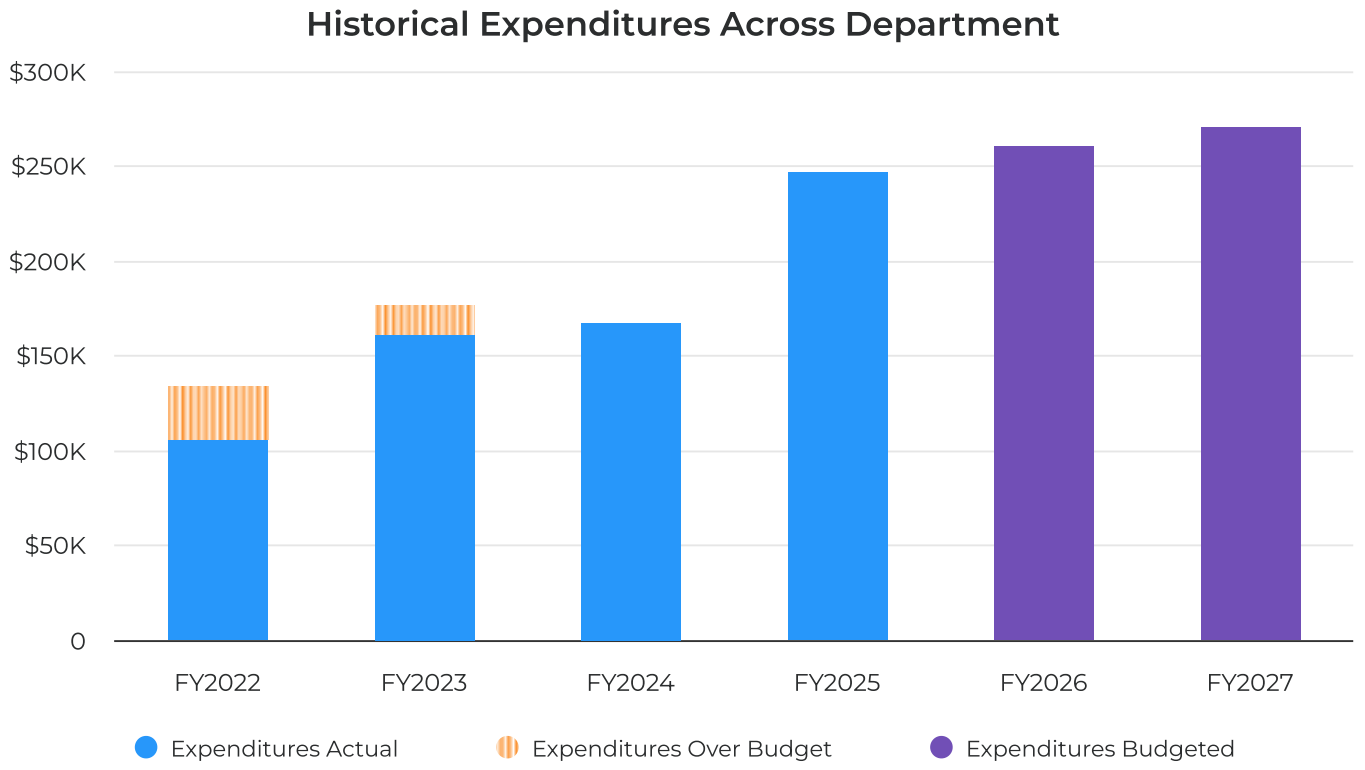
The Fire Coordinator is the County's primary liaison to the New York State Office of Fire Prevention and Control and other agencies in matters that affect fire issues and incidents; New York State Office of Fire Prevention and Control (OFPC) provides State Fire Instructors to train firefighters and other first responders in the County.

The Bureau of Fire receives no outside funding and is 100% County share. The Bureau of Fire is essential to maintaining a safe, coordinated, and resilient fire service throughout the County; the Bureau provides critical leadership, training, recruitment initiatives, emergency planning, mutual aid coordination, public education, and operational support to the County's volunteer fire departments.

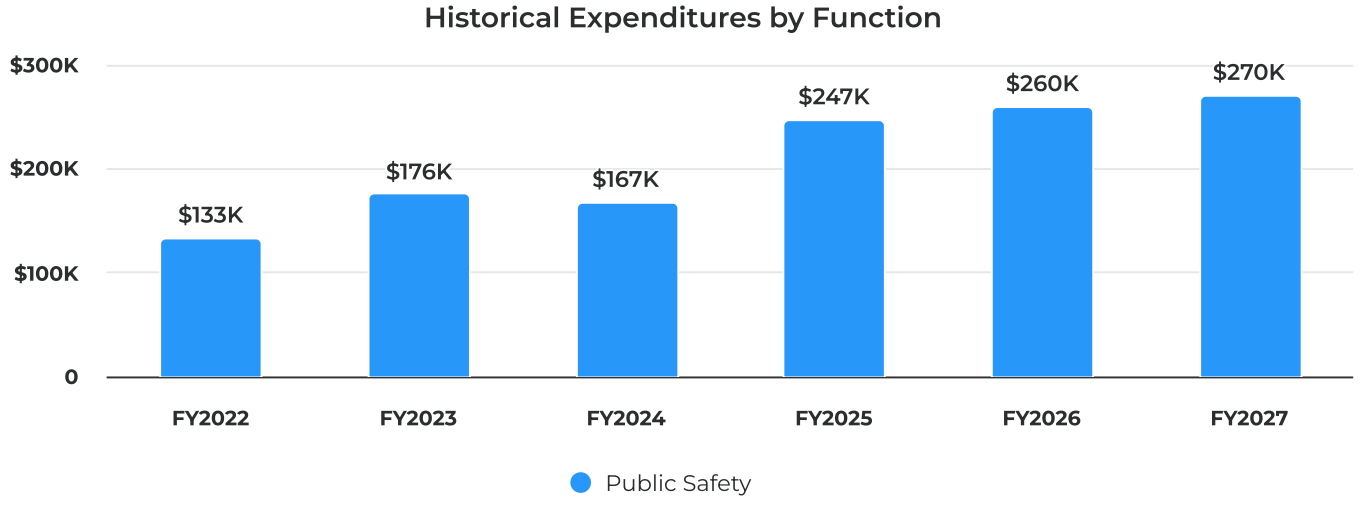
Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
FIRE PROTECTION	**4.00**	**4.00**	**4.00**
CHIEF DEPUTY FIRE COORDINATOR	0.20	0.20	0.20
CHIEF FIRE INVESTIGATOR	0.20	0.20	0.20
DEP FIRE COORD	0.80	0.80	0.80
DEP FIRE COORD PT	0.20	0.20	0.20
DEPUTY FIRE COORDINATOR	0.20	0.20	0.20
FIRE INSTRUCTOR	0.80	0.80	0.80
FIRE INVESTIGATOR	1.40	1.40	1.40
TYPIST	0.20	0.20	0.20
Grand Total	**4.00**	**4.00**	**4.00**

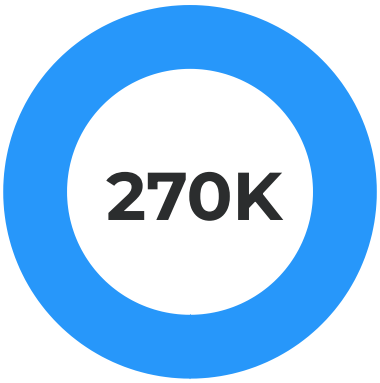
Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



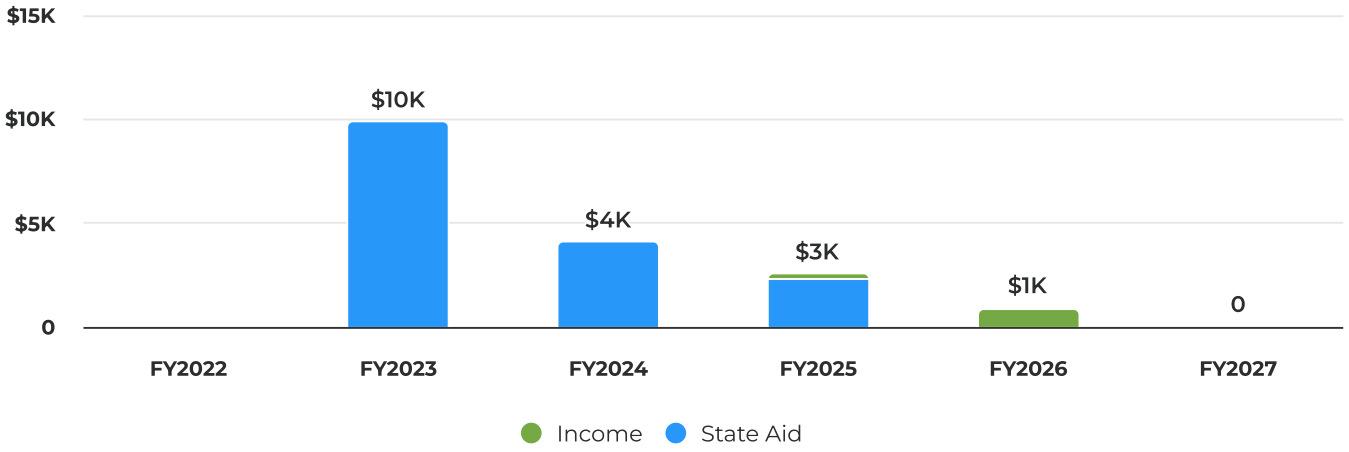
Public Safety **$270,436** 100.00%

Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Public Safety	$246,937.82	$259,992.00	$270,436.00
Total Expenditures	**$246,937.82**	**$259,992.00**	**$270,436.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source

No data available

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$250.00	$900.00	-
State Aid	$2,281.52	-	-
Total Revenues	**$2,531.52**	**$900.00**	**-**

Probation

Pennie Huber, Probation Director

The Sullivan County Probation Department is committed to protecting public safety through effective community supervision, evidence-based rehabilitation practices, and offender accountability. The Department works to reduce recidivism, support positive behavioral change, and facilitate the successful reintegration of justice-involved individuals into the community.

Through a comprehensive continuum of supervision, treatment, and intervention services, the Department addresses the diverse risks and needs of offenders while promoting compliance with court-ordered conditions. These efforts contribute to safer communities, reduced reliance on incarceration, and improved outcomes for individuals and families throughout Sullivan County.

The Department maintains strong collaborative partnerships with law enforcement agencies, the judiciary, treatment providers, educational institutions, and community-based organizations. These partnerships enhance service delivery, strengthen public safety initiatives, and improve the overall quality of life for County residents.

The Department is funded through a combination of state reimbursement, STOP-DWI funding, interdepartmental chargebacks, supervision fees, surcharge collections, and funding designated for Pre-Trial Services and Alternatives to Incarceration (ATI) programs. As mandated under Article 12 of the New York State Executive Law, the Department remains dedicated to providing cost-effective services, promoting accountability, and achieving measurable outcomes that benefit both the justice system and the community.

Core Services

The Sullivan County Probation Department provides a broad range of mandated services that support public safety, offender accountability, victim assistance, and alternatives to incarceration. Core functions include:

- ***Community Supervision and Public Safety*** – Supervision and monitoring of felony and misdemeanor probationers, including individuals convicted of sex offenses, driving while intoxicated (DWI) offenses, violent felonies, and youthful offenders. Through evidence-based supervision practices, the Department promotes compliance with court-ordered conditions while reducing the risk of recidivism.

- ***Family Court Services*** – Intake and assessment services for juvenile delinquency matters and domestic violence petitions, ensuring timely intervention and access to appropriate court and community resources.

- ***Court Investigations and Reporting*** – Preparation of pre-sentence, pre-plea, and other investigative reports for County, Family, and local Justice Courts. These reports provide judges with comprehensive information to support informed sentencing and disposition decisions.

- ***Restitution and Financial Collections*** – Collection and administration of court-ordered restitution, supervision fees, fines, and surcharges, including the timely disbursement of restitution payments to crime victims.

- ***DNA Collection and Compliance*** – Collection and submission of offender DNA samples in accordance with New York State law, supporting statewide law enforcement and criminal justice initiatives.

- ***Alternatives to Incarceration (ATI) Programs*** – Administration of community-based alternatives that provide accountability and supervision while reducing reliance on incarceration. These programs contribute to effective population management within the County Jail and support cost-efficient criminal justice outcomes.

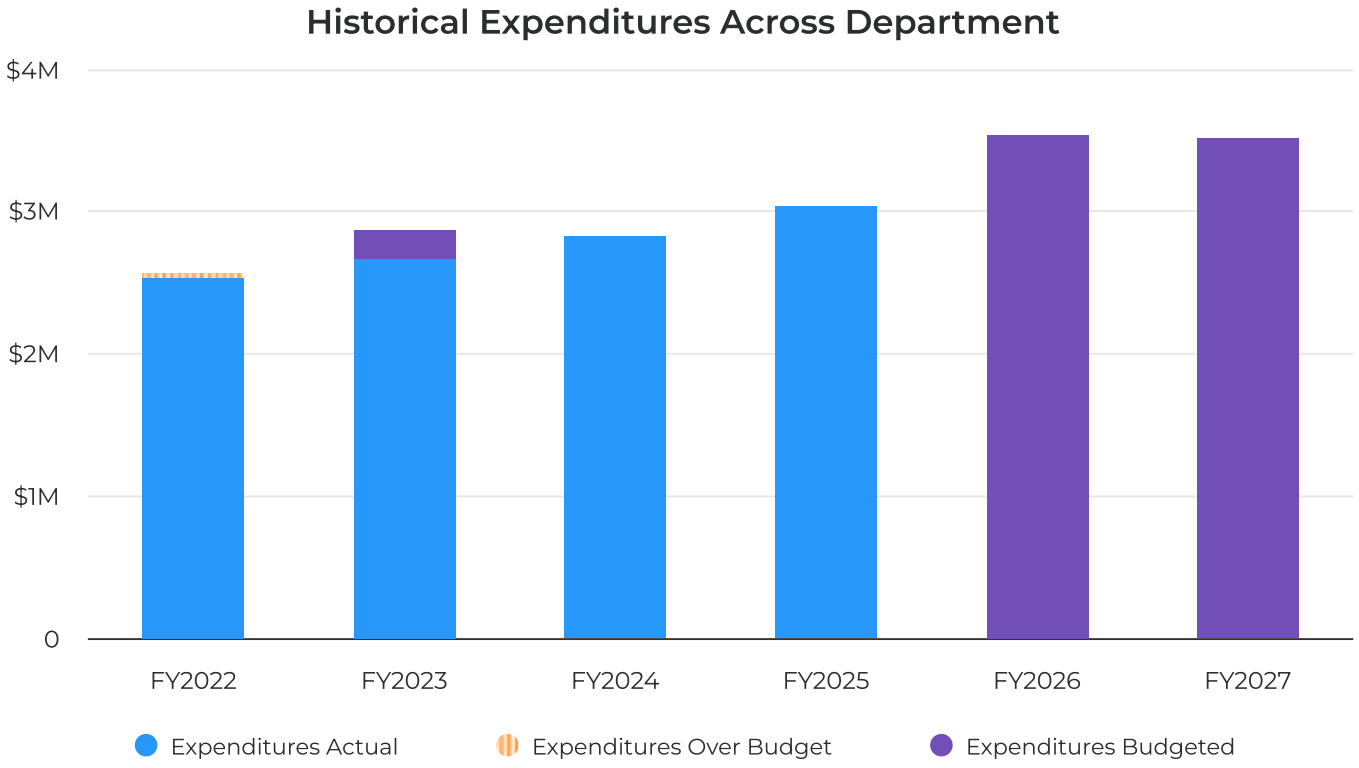
- ***Pretrial Services Program*** – Screening, assessment, and supervision of eligible defendants to assist the courts in making informed release decisions. The program promotes court appearance compliance, enhances public safety, and provides appropriate alternatives to pretrial detention when authorized by the court.

Through these services, the Department advances its mission of protecting the community, supporting victims, promoting offender rehabilitation, and utilizing taxpayer resources in an efficient and effective manner.

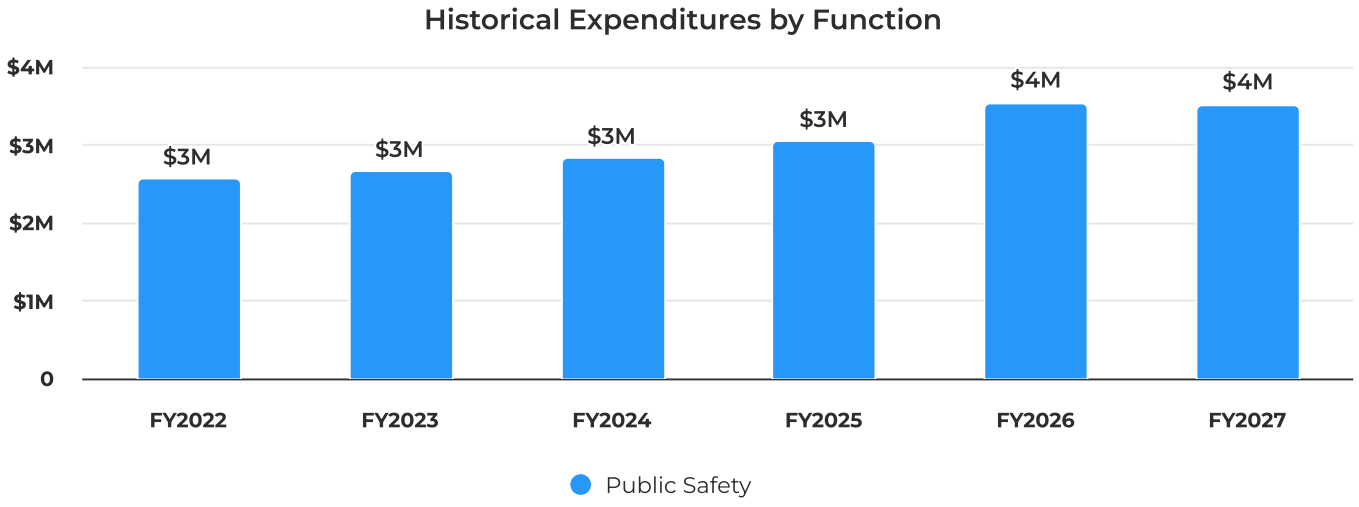
Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
PROBATION - ATI	**1.00**	**1.00**	**1.00**
PROBATION OFFICER	1.00	1.00	1.00
PROBATION - MAIN UNIT	**25.00**	**25.00**	**25.00**
ACCOUNT CLERK - DATABASE	1.00	1.00	1.00
CLERK	1.00	1.00	1.00
DEPUTY PROBATION DIRECTOR	1.00	1.00	1.00
FULL CHARGE BOOKKEEPER	1.00	1.00	1.00
PROBATION ASSISTANT	1.00	1.00	1.00
PROBATION DIR B	1.00	1.00	1.00
PROBATION OFFICER	6.00	6.00	6.00
PROBATION OFFICER TRAINEE	5.00	5.00	5.00
PROBATION SUPERVISOR	3.00	3.00	3.00
SR PROBATION OFFICER	4.00	4.00	4.00
TYPIST	1.00	1.00	1.00
PROBATION - PRE TRIAL	**3.00**	**3.00**	**3.00**
PROBATION OFFICER	2.00	2.00	2.00
SR PROBATION OFFICER	1.00	1.00	1.00
Grand Total	**29.00**	**29.00**	**29.00**

Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



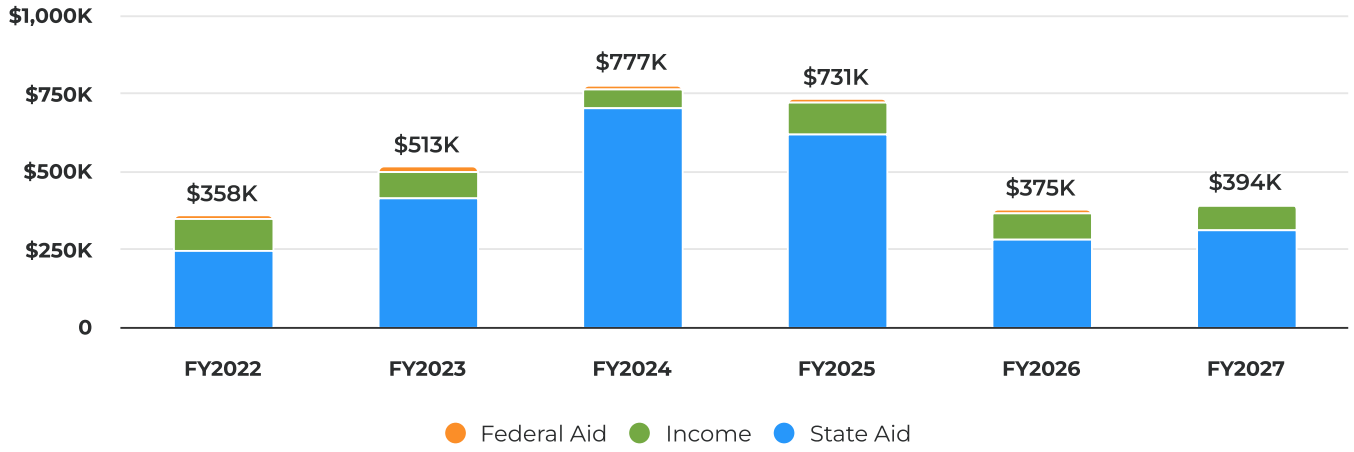
Public Safety **$3,508,242** 100.00%

Expenditures by Function

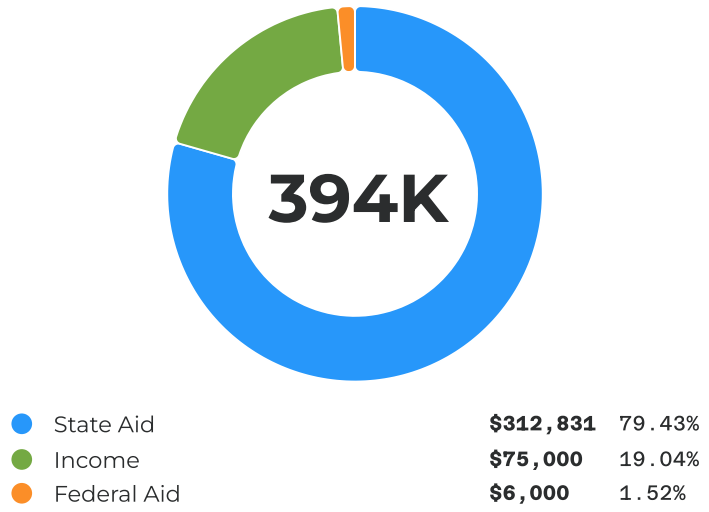
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Public Safety	$3,037,922.51	$3,541,233.00	$3,508,242.00
Total Expenditures	**$3,037,922.51**	**$3,541,233.00**	**$3,508,242.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$104,257.06	$86,600.00	$75,000.00
State Aid	$615,619.73	$278,831.00	$312,831.00
Federal Aid	$11,546.73	$10,000.00	$6,000.00
Total Revenues	**$731,423.52**	**$375,431.00**	**$393,831.00**

Public Defense

Lynda Levine, Admin of Assigned Councel

The Sullivan County Office of Assigned Counsel is the local government office responsible for providing court-appointed attorneys to individuals who cannot afford to hire private legal counsel in matters where the law guarantees the right to counsel; such as criminal matters and parental representation in Family Court. They oversee the delivery of mandated legal services, making sure that qualified attorneys are appointed to represent eligible individuals in the event that the institutional providers, The Sullivan Legal Aid Panel and Sullivan County Conflict Legal Aid, cannot take a case due to a conflict of interest. The Office of Assigned Counsel ensures that everyone has access to fair representation under the law. The Office manages a panel of private attorneys to ensure they are qualified to provide representation in either criminal court or family court or both. The Assigned Counsel Panel, otherwise known as the 18B Panel, consists of private attorneys who meet specific standards of experience and competence.

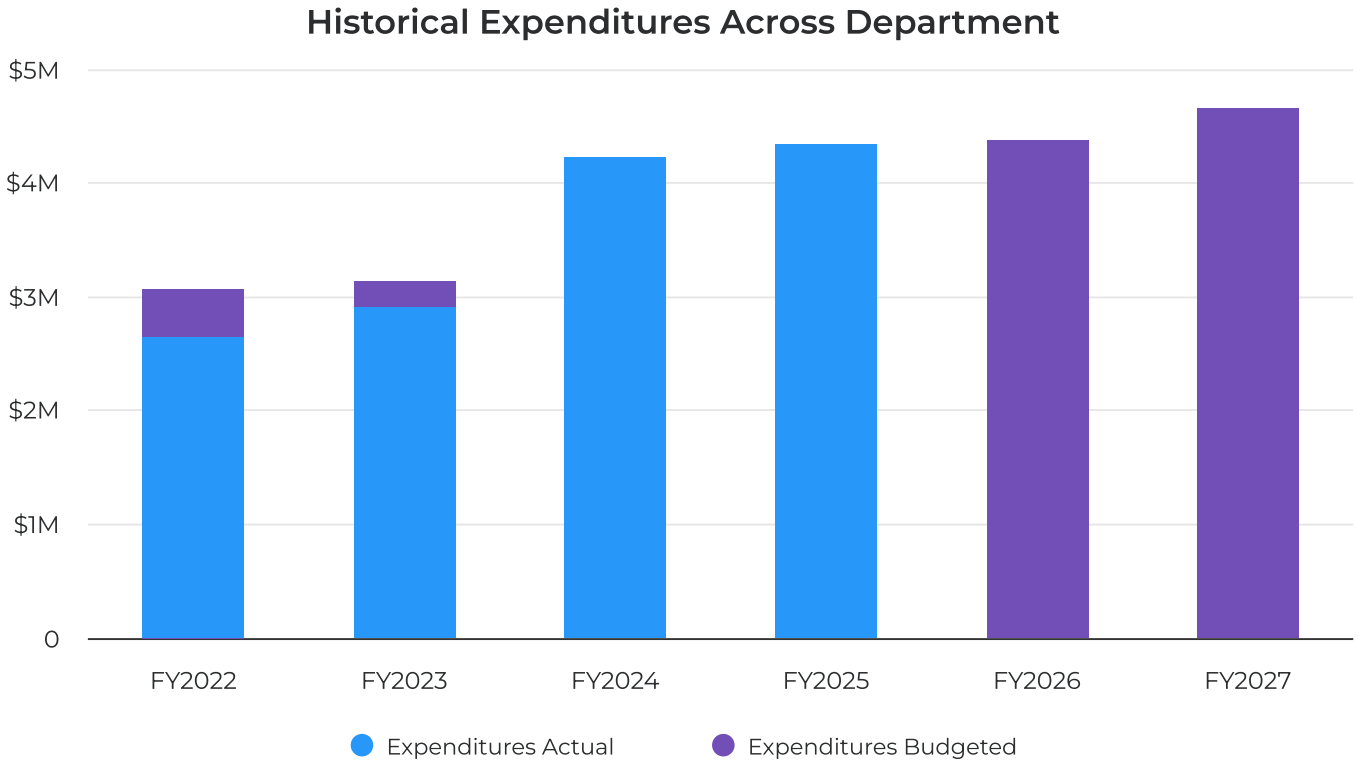
The Office of Assigned Counsel coordinates the assignment of counsel by providing all courts and judges with updated attorney lists; monitors panel attorneys performance; and manages the administrative aspects of payment for services. The Office of Assigned Counsel also helps to procure and fund additional services, such as experts; investigators; mitigation experts; etc, to provide a more holistic approach to legal representation.

The Office is run by the Administrator of Assigned Counsel. The Administrator liaisons with the two institutional providers of indigent legal services, Sullivan Legal Aid Panel and Sullivan Conflict Legal Aid; and the State of New York. The Administrator also explores funding opportunities to enhance the aforementioned legal services and seeks reimbursement from other sources for allowable expenses.

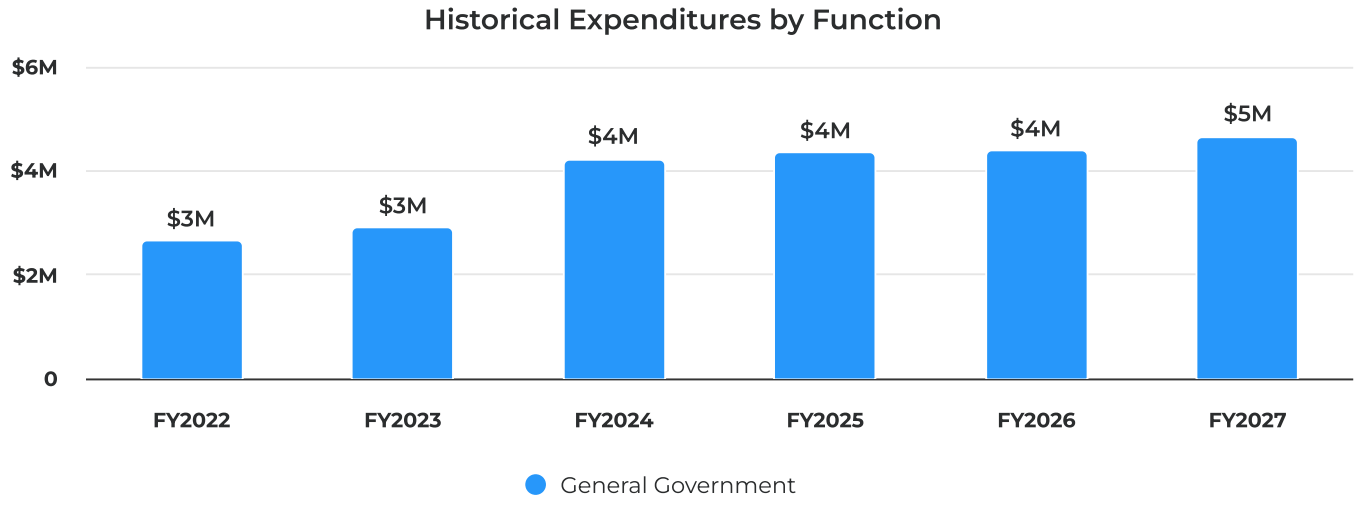
Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
PUBLIC DEFENSE	**1.20**	**2.00**	**2.00**
ADMIN OF ASSIGNED COUNSEL	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT	0.20	1.00	1.00
Grand Total	**1.20**	**2.00**	**2.00**

Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



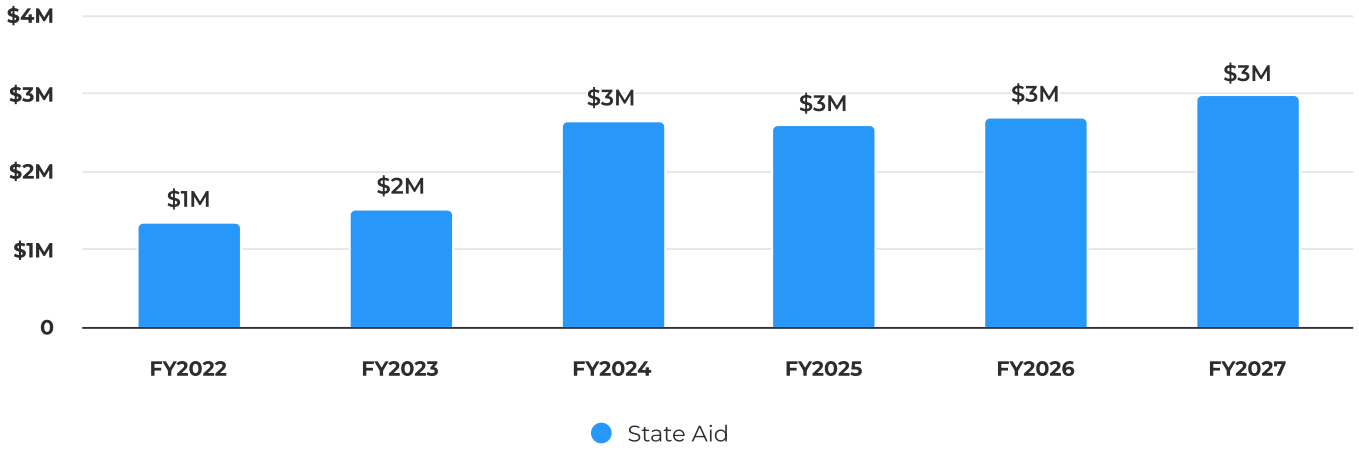
General Government **$4,659,336** 100.00%

Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$4,344,928.16	$4,374,526.00	$4,659,336.00
Total Expenditures	**$4,344,928.16**	**$4,374,526.00**	**$4,659,336.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



State Aid **$2,965,220** 100.00%

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
State Aid	$2,587,750.12	$2,692,606.00	$2,965,220.00
Total Revenues	**$2,587,750.12**	**$2,692,606.00**	**$2,965,220.00**

Public Safety Administration

Ryan Fridlich, Acting Commissioner

The mission of the Sullivan County Office of Emergency Management and Homeland Security (Public Safety Administration) is to act as the lead agency for the response of county resources to assist all residents and visitors during a natural or manmade disaster and incidents that involve Homeland Security, and to act as the liaison for county government with other Federal, State and Local governments, non-governmental organizations and the New York State Office of Emergency Management (NYS OEM) during a critical incident.

NYS OEM receives federal grants for emergency and homeland security equipment; these funds are passed through the New York State Division of Homeland Security and Emergency Services (NYS DHSES) to the Sullivan County OEM.

The Sullivan County Office of Emergency Management and Homeland Security is a discretionary county office that serves a critical role in protecting the lives, property, and infrastructure of Sullivan County. Although not required by New York State law, the Office provides essential leadership in emergency preparedness, response, recovery, and mitigation while ensuring countywide compliance with the Federal National Incident Management System (NIMS) under Homeland Security Presidential Directive-5 (HSPD-5) and the National Response Framework (NRF). The Office coordinates emergency planning, training, exercises, Emergency Operations Center (EOC) activations, homeland security grant administration, public warning systems, and multi-agency incident coordination. It also serves as the primary liaison among local, state, and federal partners, ensuring a unified and effective response to emergencies of all types. Without a centralized Office of Emergency Management, these critical responsibilities would be fragmented among multiple agencies, reducing operational coordination, jeopardizing compliance with federal preparedness requirements, and diminishing the County's ability to effectively prepare for, respond to, and recover from disasters.

Core Services

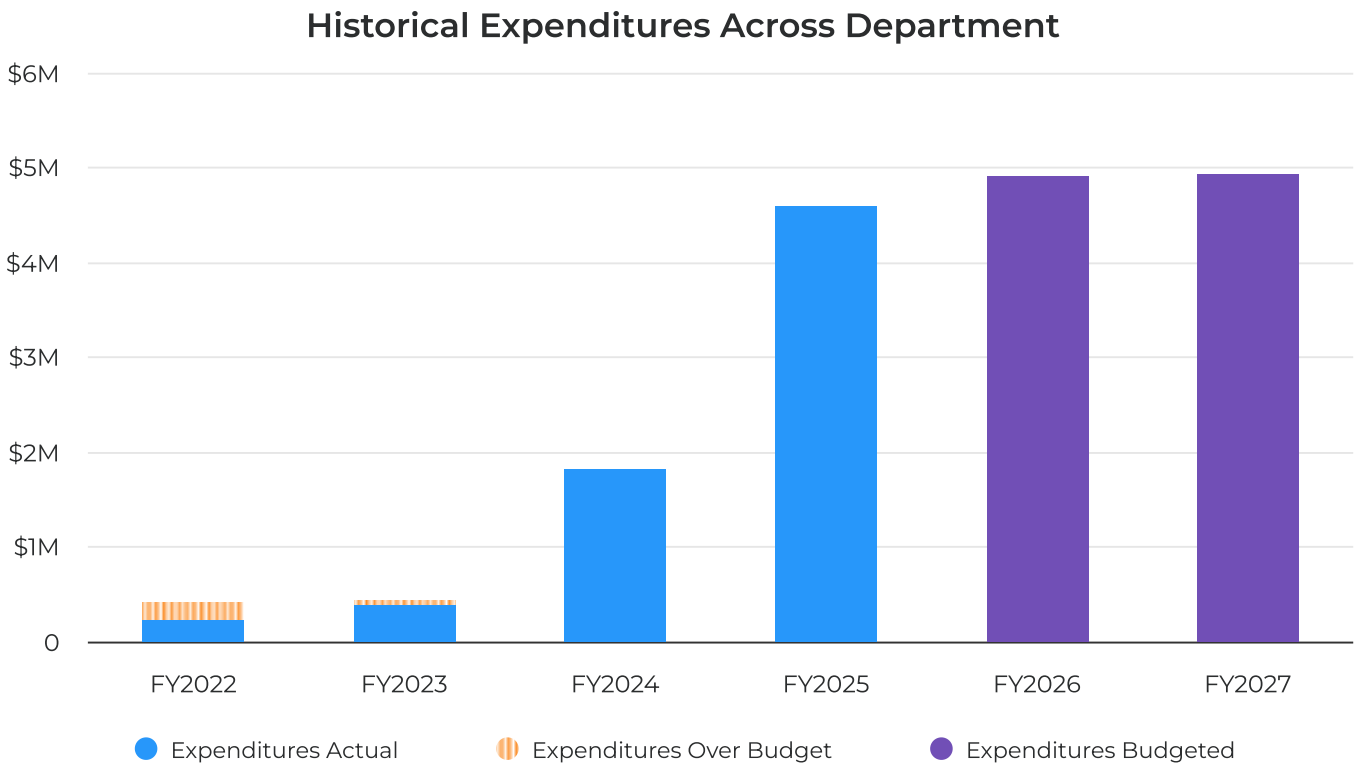
Functions of the Office of Emergency Management/Homeland Security include:

- Provide and operate the County Emergency Operations Center (EOC) during storms, disasters, and other emergencies as well as work with the county 911 Center to alert citizens through notifications by way of the NY ALERT system.
- Produce, through the Local Emergency Planning Committee (LEPC), the Comprehensive Emergency Management Plan (SCEMP) for emergency response; and provide training to all municipal and elected officials in federal mandated NIMS and Incident Command System (ICS) training.
- Operate the County’s Emergency Services Training Center which has classrooms, a training tower and associated area for driver training. The Training Center is used for police, fire, EMS and other agency training.
- Maintain mobile command truck, which can be deployed to multi-agency incidents; maintain a hazardous materials response trailer and equipment for large hazmat calls; and maintain special operations trailers and equipment.

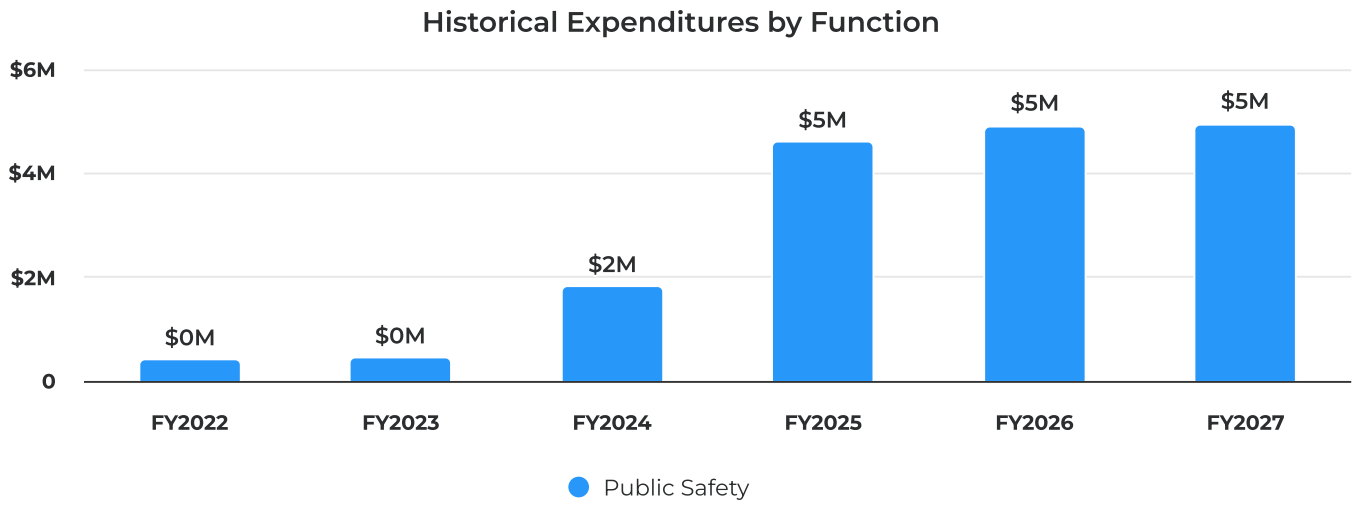
Positions

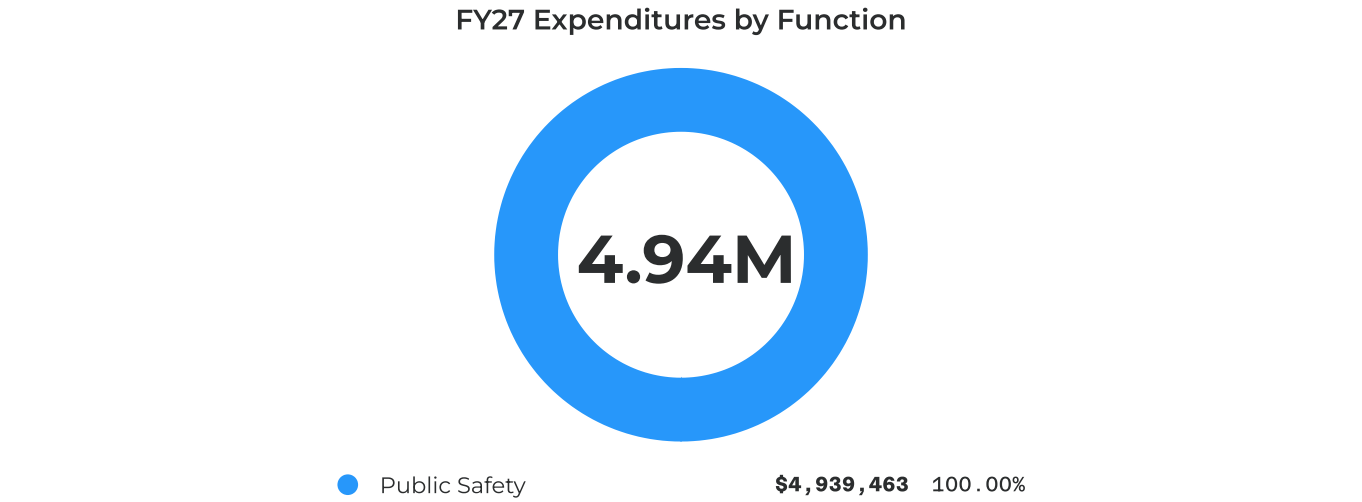
Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
PUBLIC SAFETY ADMIN	**8.20**	**8.20**	**8.20**
BUILDING SAFETY MONITOR	1.00	1.00	1.00
COMM PUBLIC SAFETY	1.00	1.00	1.00
CONF SEC TO COMM OF PUB SAFETY	1.00	1.00	1.00
DEP COMM OF PS - EMERGENCY MGMT	1.00	1.00	1.00
DIRECTOR OF FIRE AND EMPLOYEE SAFETY	1.00	1.00	1.00
EMERG SVCS TRN CTR FACILTATOR	0.20	0.20	0.20
EMERG SVCS TRNG CTR COORD	1.00	1.00	1.00
PS HEALTH & WELLNESS COORD	1.00	1.00	1.00
RABIES CONTROL OFFICER	1.00	1.00	1.00
Grand Total	**8.20**	**8.20**	**8.20**

Expenditure Summary



Expenditures by Function

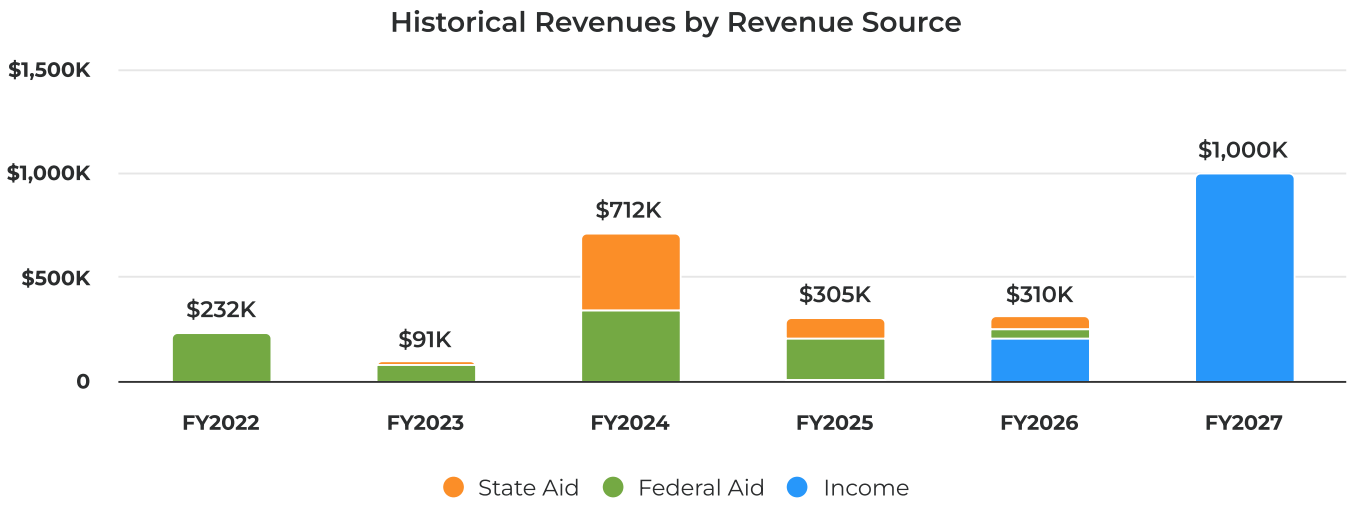


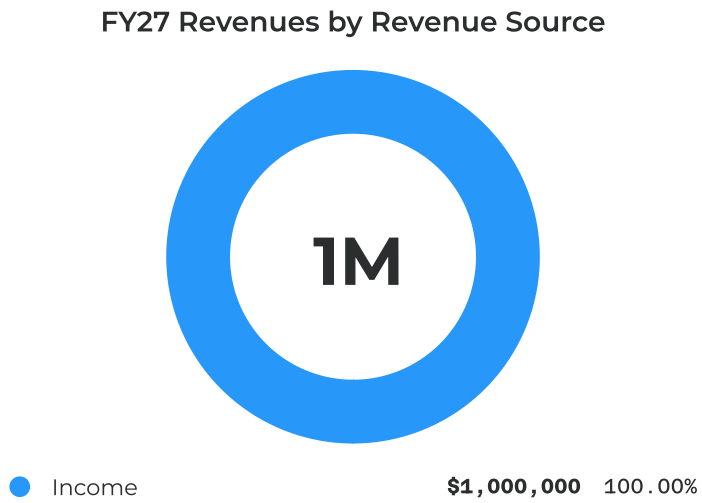


Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Public Safety	$4,600,657.92	$4,901,879.00	$4,939,463.00
Total Expenditures	**$4,600,657.92**	**$4,901,879.00**	**$4,939,463.00**

Revenues by Revenue Source





Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$5,000.00	$205,000.00	$1,000,000.00
State Aid	$106,630.19	$57,073.00	-
Federal Aid	$193,806.95	$47,814.00	-
Total Revenues	**$305,437.14**	**$309,887.00**	**$1,000,000.00**

Public Safety Communications E911

Alex Rau, Deputy Comm of Public Safety - 911 & EMS

The mission of Sullivan County 9-1-1 is to provide all residents of and visitors to Sullivan County with professional, expedient and efficient 9-1-1 dispatch services for all Fire, EMS, and Police emergency calls, and to answer all non-emergency calls promptly and courteously and either resolve the caller's issue or refer the caller to the appropriate person or agency who can resolve the issue.

In addition to dispatch of emergency services personnel, Sullivan County 9-1-1 will also handle the dispatch of coroners, utility companies, Medevac, local, state & federal resources. The department acts as the afterhours contact for Division of Public Works related calls. It provides resource management for emergency services agencies & personnel, providing on-scene communications support in the event of a mobile command post activation and staffing the Emergency Operation Center as necessary during major events.

The department receives its revenues primarily from local tax dollars. A modest reimbursement of certain 911 expenses is received from the NYS Department of State as part of the monies collected under the E911 wireless surcharge program. Sullivan County E-911 is a non-mandated service.

Core Services

Core Services

Functions of Sullivan County E-911 Communications include:

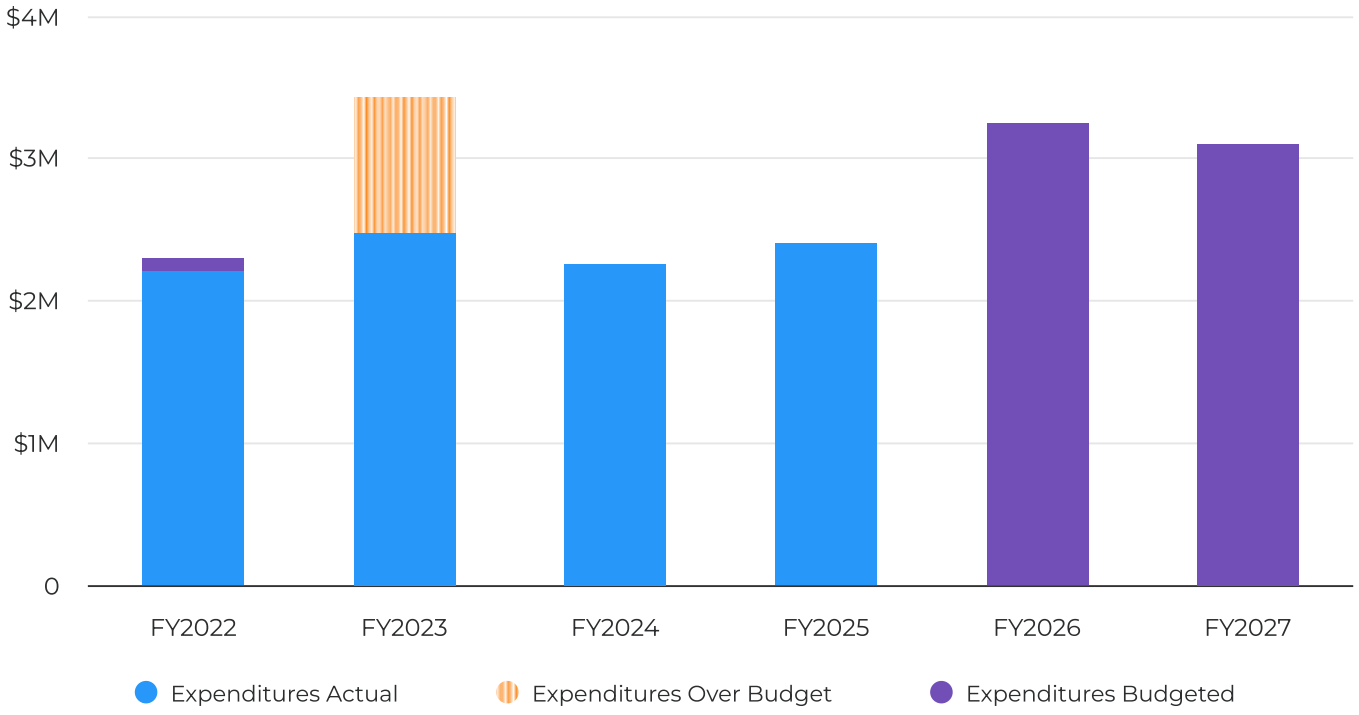
- E911 call taking & dispatch of emergency personnel, utility companies, local, state & federal resources
- After hours contact for DPW related calls
- Dispatch of coroners, Search and Rescue Teams, Dive taskforce, and other specialty teams
- Resource management for emergency services agencies & personnel.
- Manage field deployable communications assets
- Interface with NYS DHSES communications officials

Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
PUBLIC SAFETY COMM E911	**18.90**	**18.90**	**18.90**
ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00
CHIEF EMERGENCY SVCES DISPATCHER	1.00	1.00	1.00
EMERG SVCS DISPATCHER PD	0.20	0.20	0.20
EMERGENCY SERVICES DISPATCHER	12.70	12.70	12.70
SR EMERG SVCS DISPATCHER	4.00	4.00	4.00
Grand Total	**18.90**	**18.90**	**18.90**

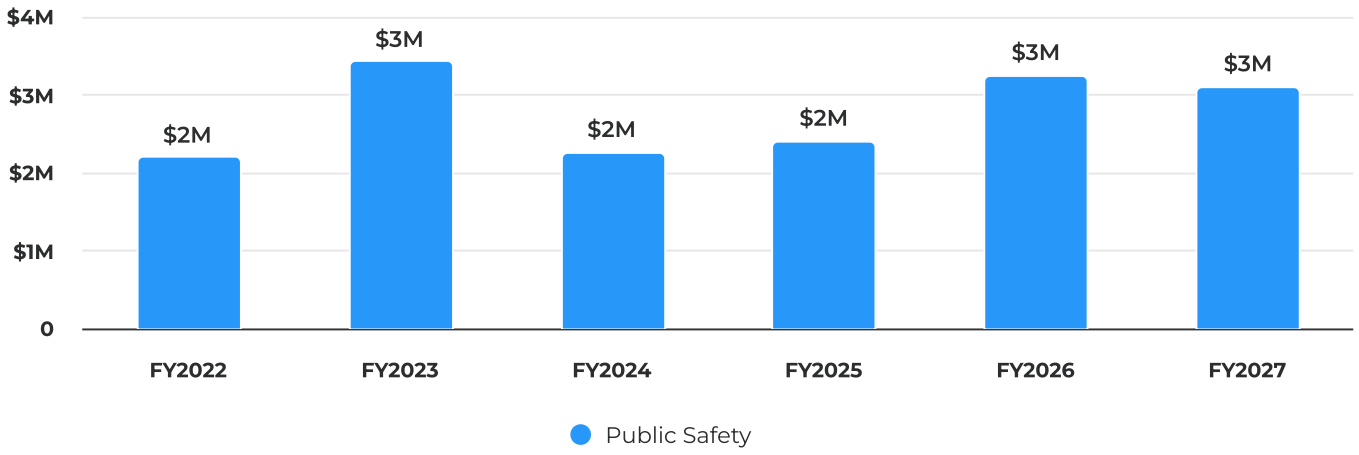
Expenditure Summary

Historical Expenditures Across Department



Expenditures by Function

Historical Expenditures by Function



FY27 Expenditures by Function



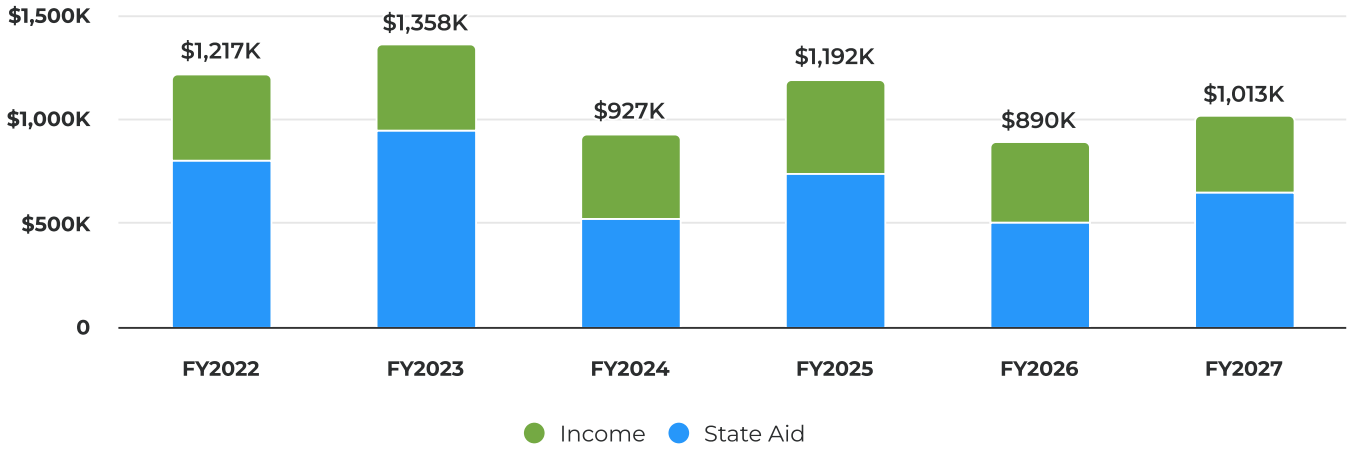
Public Safety	**$3,097,613**	100.00%

Expenditures by Function

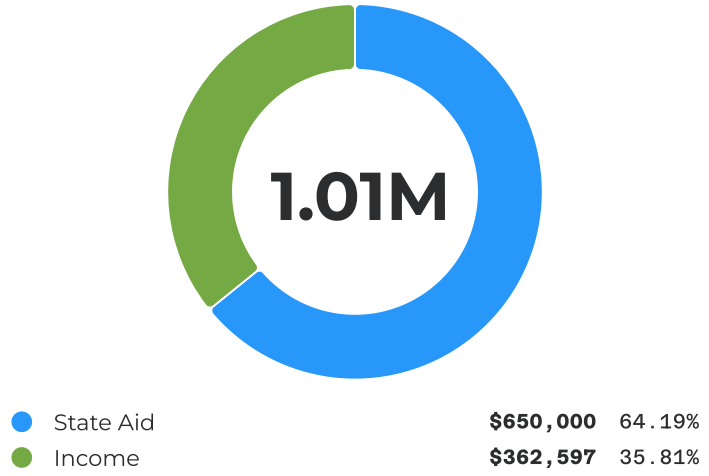
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Public Safety	$2,399,854.68	$3,243,824.00	$3,097,613.00
Total Expenditures	**$2,399,854.68**	**$3,243,824.00**	**$3,097,613.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$454,906.71	$385,056.00	$362,597.00
State Aid	$737,128.90	$505,000.00	$650,000.00
Total Revenues	**$1,192,035.61**	**$890,056.00**	**$1,012,597.00**

Public Safety Administration - Emergency Medical Services

Alex Rau, Deputy Comm of Public Safety - 911 & EMS

It is the mission of the Sullivan County Bureau of Emergency Medical Services to provide the leadership, support, education and cooperation necessary to enable the Emergency Medical Service Agencies serving Sullivan County to provide the best emergency medical care possible through a lasting and professional partnership with the men and women of the Sullivan County Emergency Medical Services System.

EMS Coordinators are available as a resource to access information and contacts, bring ideas and issues to the Legislature and County government and disseminate information from the State Bureau of EMS. The Bureau of EMS participates in local, regional and statewide meetings aimed at improving Emergency Medical Services, advancing protocols and providing the best possible outcomes for our citizens.

In addition, the Bureau of EMS oversees the EMS operations under the Sullivan County EMS certificate of need, and contract services provided by Seniorcare EMS.

Core Services

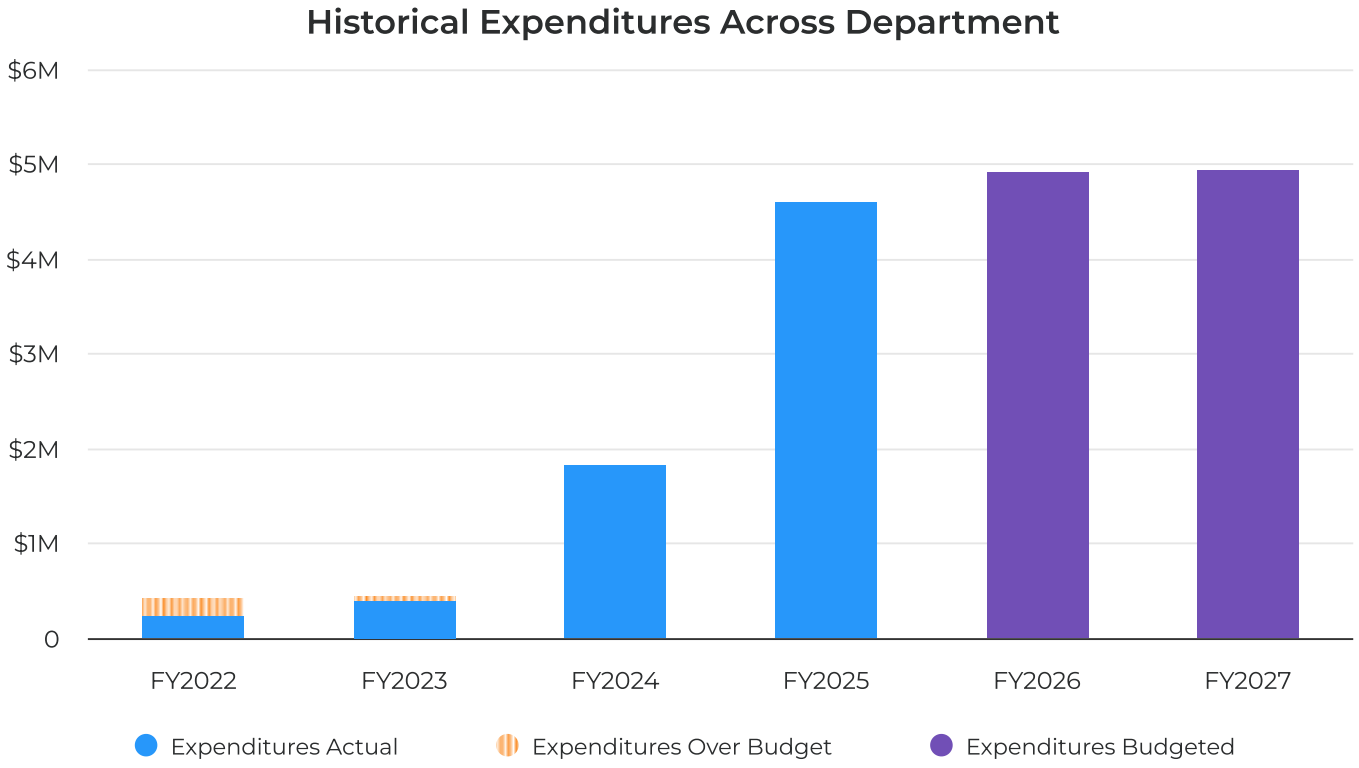
Functions of the Office of Emergency Management-Emergency Medical Services:

- Liaison with EMS agencies and providers in Sullivan County and surrounding areas.
- Responds to major incidents to provide support to incident command and assist with logistics support and resources
- Manage the County's EMS Mutual Aid plan
- Coordinate, promote and assist with EMS training and training opportunities

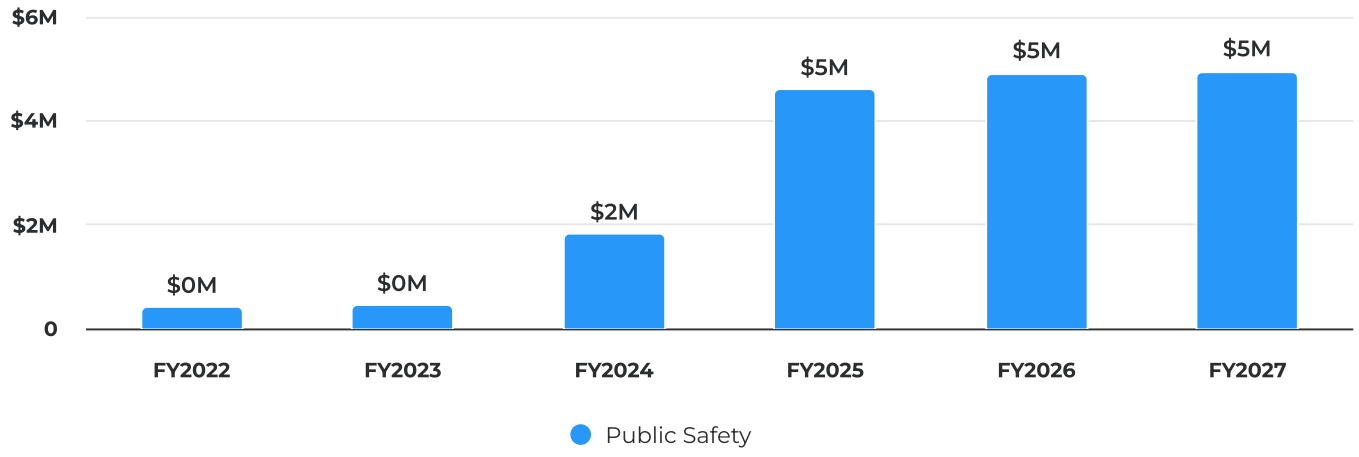
Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
PUBLIC SAFETY ADMIN - EMERG MED	**2.00**	**2.00**	**2.00**
DEPUTY COMM OF PS -911 & EMS	1.00	1.00	1.00
DEPUTY EMS COORDINATOR	0.60	0.60	0.60
EMERGENCY MEDICAL SVCS INSTR	0.40	0.40	0.40
Grand Total	**2.00**	**2.00**	**2.00**

Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



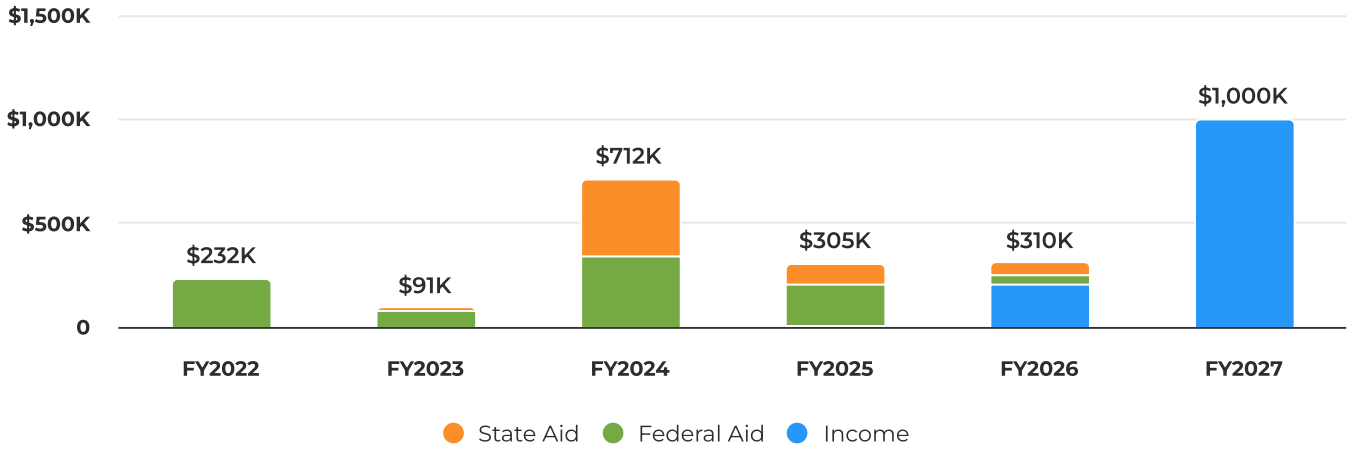
Public Safety	**$4,939,463**	100.00%

Expenditures by Function

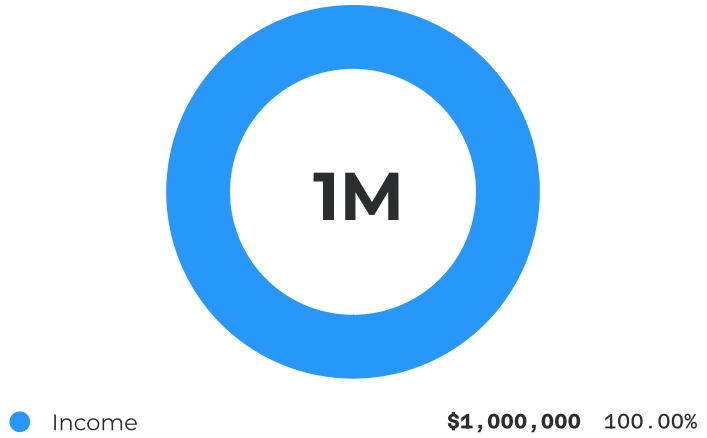
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Public Safety	$4,600,657.92	$4,901,879.00	$4,939,463.00
Total Expenditures	**$4,600,657.92**	**$4,901,879.00**	**$4,939,463.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$5,000.00	$205,000.00	$1,000,000.00
State Aid	$106,630.19	$57,073.00	-
Federal Aid	$193,806.95	$47,814.00	-
Total Revenues	**$305,437.14**	**$309,887.00**	**$1,000,000.00**

Safety Inspection/Electrical Licensing

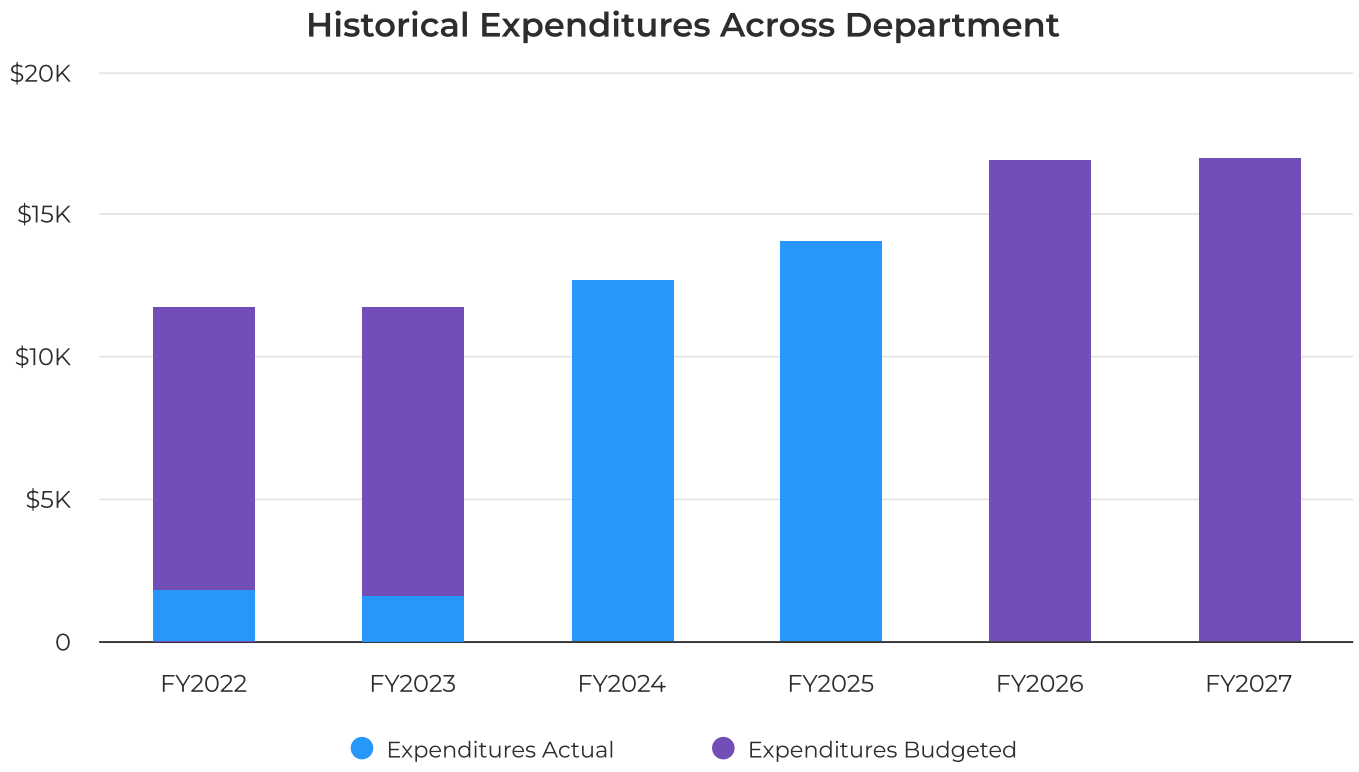
The Sullivan County Electrical Licensing Board consists of eight (8) board members and a secretary. The purpose of the Sullivan County Electrical Licensing Board is to ensure that qualified persons practice the electrical trade in the County and are properly licensed.

The Electrical Licensing Board generates revenue for the County through fees for licenses. It is a non-mandated program.

Core Services

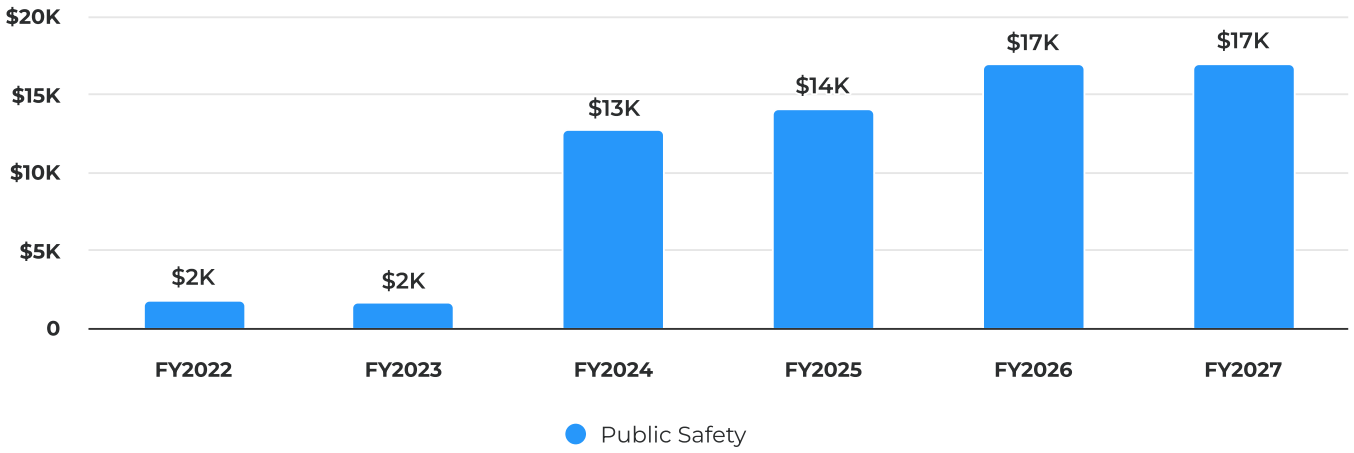
Holding regular meetings, issuing licenses, maintaining compliance and records

Expenditure Summary

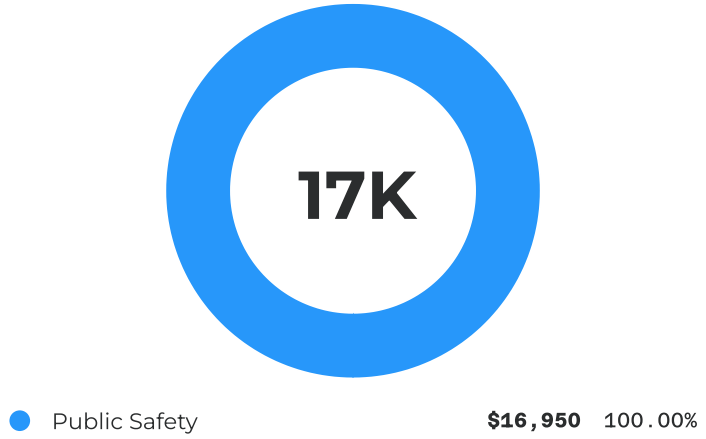


Expenditures by Function

Historical Expenditures by Function



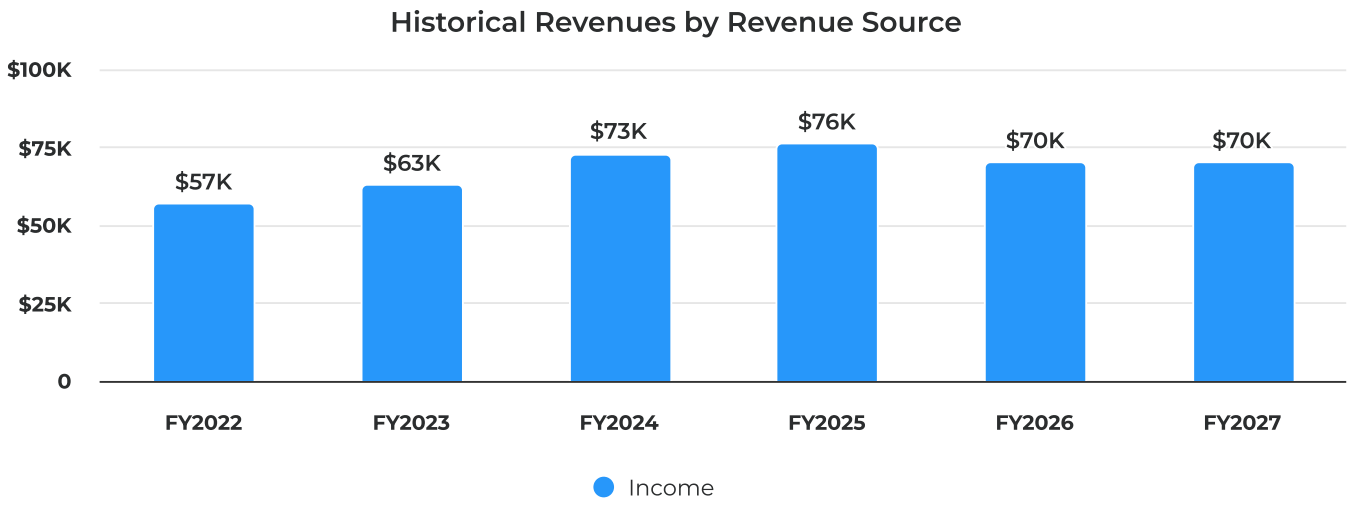
FY27 Expenditures by Function

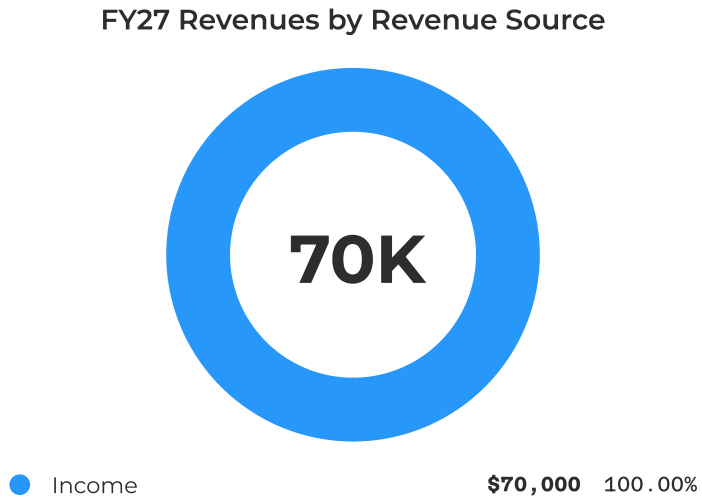


Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Public Safety	$14,045.22	$16,900.00	$16,950.00
Total Expenditures	**$14,045.22**	**$16,900.00**	**$16,950.00**

Revenues by Revenue Source





Revenues by Revenue Source

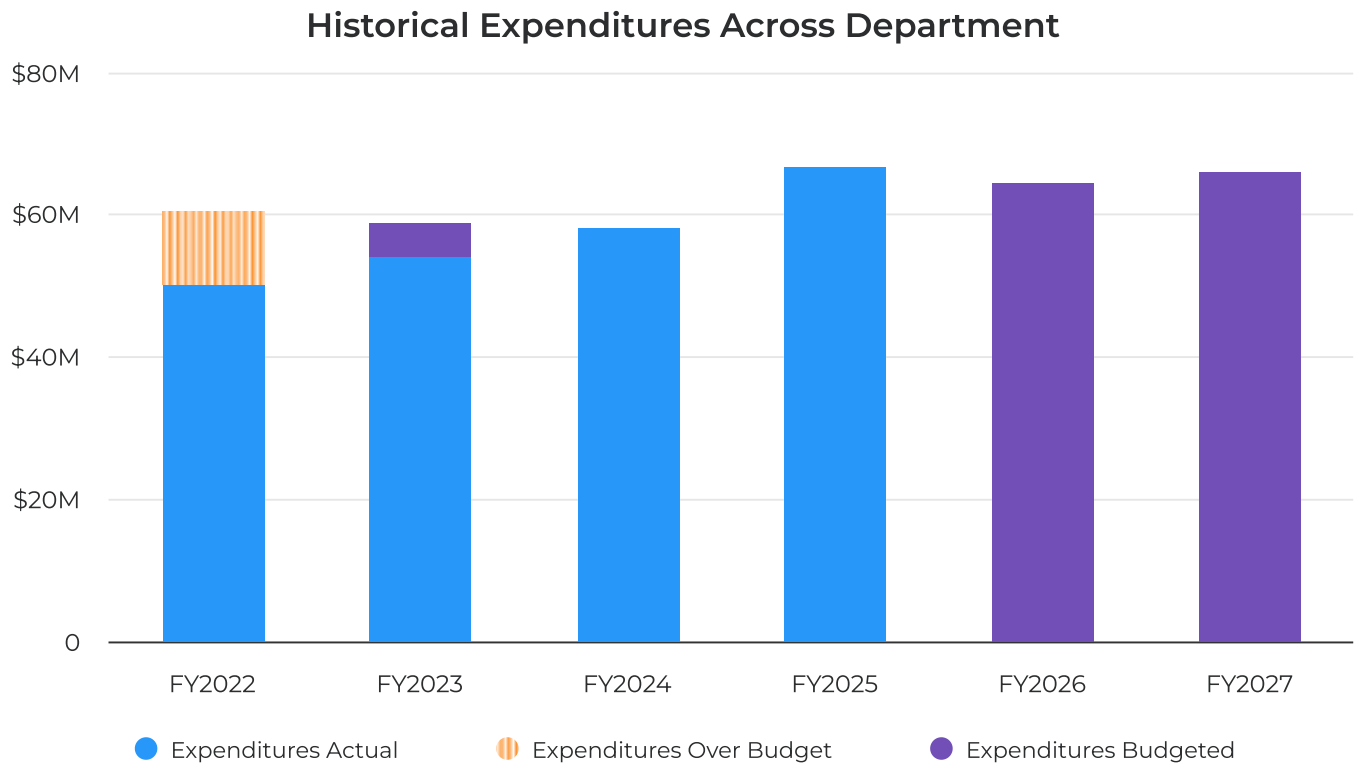
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$76,140.00	$70,000.00	$70,000.00
Total Revenues	**$76,140.00**	**$70,000.00**	**$70,000.00**

Division of Public Works

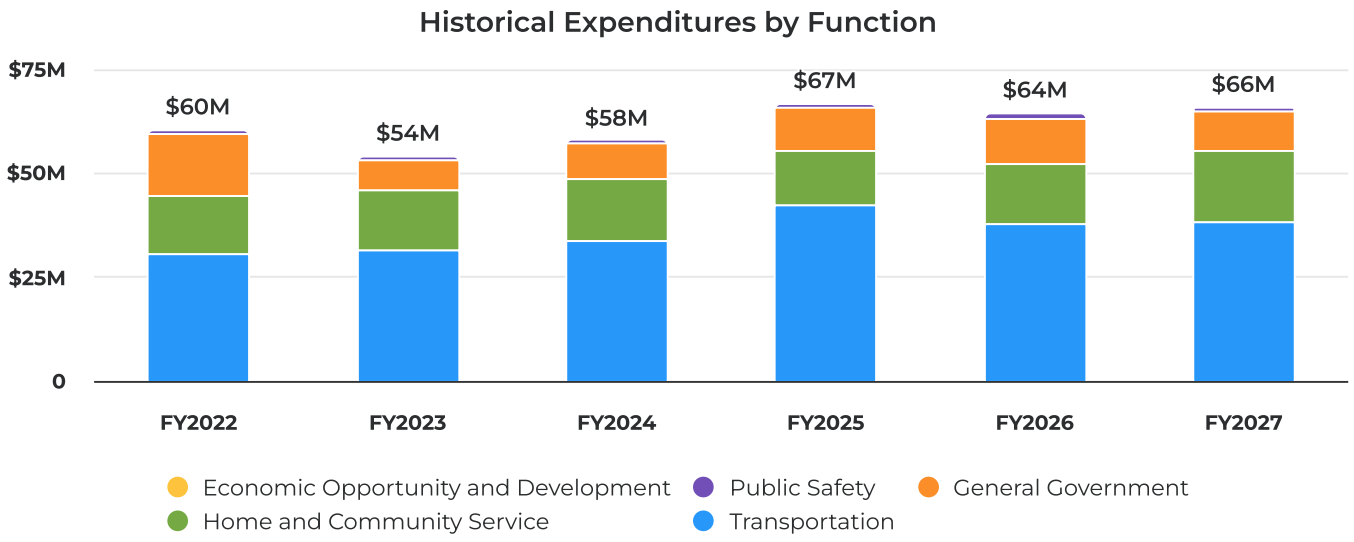
Ed McAndrew, Commissioner

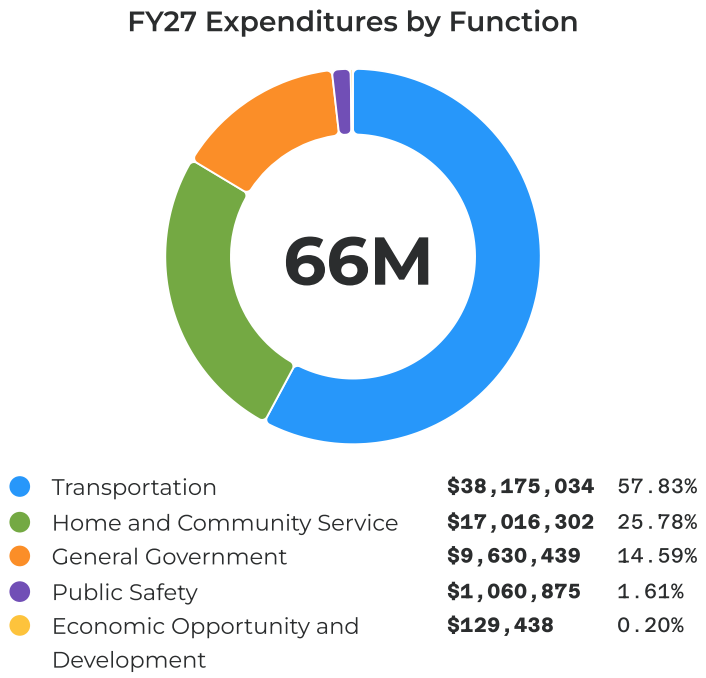
The Sullivan County Division of Public Works and Solid Waste provides a wide range of essential services to county residents and visitors. It consists of 156 dedicated staff in the division's fifteen (15) departments who work on designing, maintaining and repairing roads and bridges, plowing snow, operating and maintaining county buildings and parks as well as fueling, maintaining and repairing the County's vehicle fleet. The engineering unit keeps the County in compliance with various Federal and State agencies with a multitude of regulations. The division also operates the Sullivan County Sanitary Landfill, transfer stations, recycling program and sponsors County cleanup initiatives. The Division maintains and operates the Sullivan County International Airport and provides Weights and Measures services to insure sale quantity accuracy within the County. Through these challenging tasks, the dedicated professionals in the Division of Public Works are proud to play an essential role in making Sullivan County a great place to live, work, and play.

Expenditure Summary



Expenditures by Function

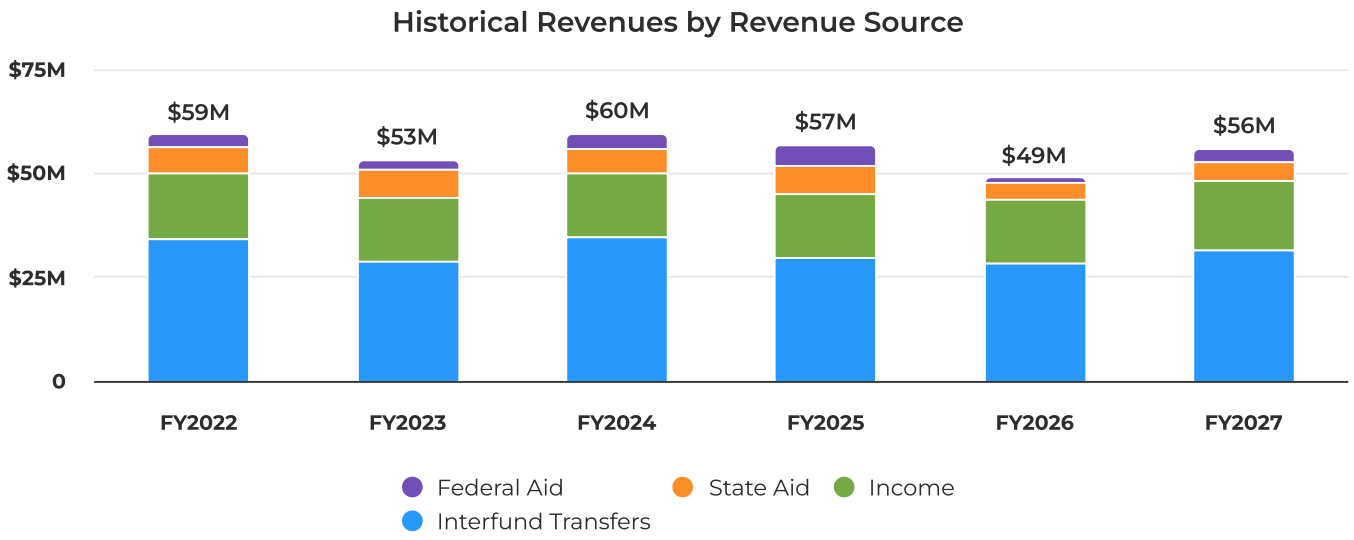


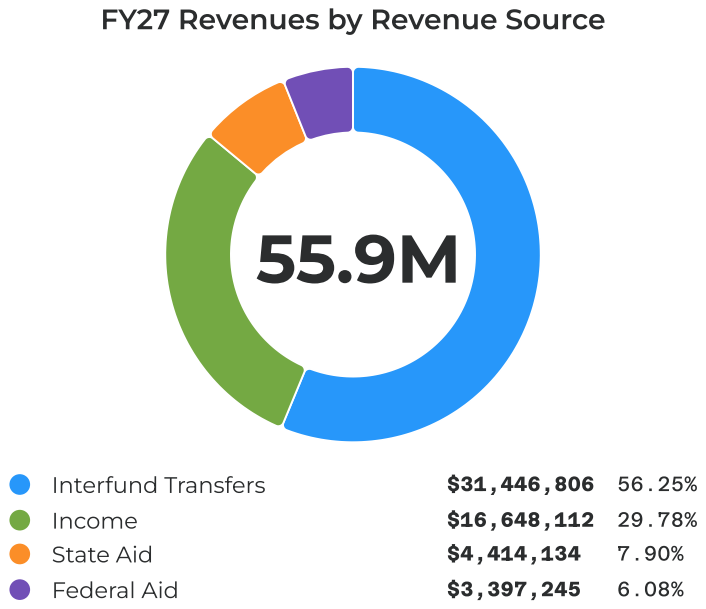


Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$10,098,281.97	$10,835,388.00	$9,630,439.00
Public Safety	$963,786.15	$1,081,030.00	$1,060,875.00
Transportation	$42,165,917.43	$37,738,378.00	$38,175,034.00
Economic Opportunity and Development	$112,580.31	$124,209.00	$129,438.00
Home and Community Service	$13,358,712.75	$14,649,249.00	$17,016,302.00
Total Expenditures	**$66,699,278.61**	**$64,428,254.00**	**$66,012,088.00**

Revenues by Revenue Source

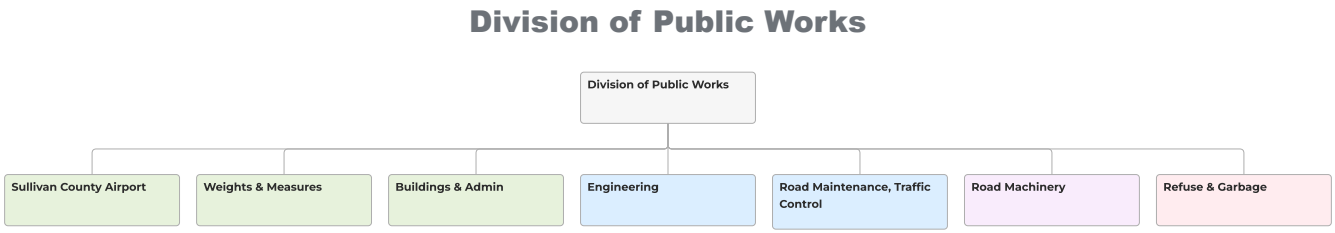




Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$15,170,710.41	$15,309,993.00	$16,648,112.00
State Aid	$7,117,678.49	$4,393,641.00	$4,414,134.00
Federal Aid	$4,897,576.30	$1,047,300.00	$3,397,245.00
Interfund Transfers	$29,587,857.04	$28,154,570.00	$31,446,806.00
Total Revenues	**$56,773,822.24**	**$48,905,504.00**	**$55,906,297.00**

Division Org Chart



County Road Fund

Ed McAndrew, Commissioner

The mission of the County Road Fund organization is to maintain the County's network of highway infrastructure.

The County Road Fund includes all departments within Public Works whose focus is to maintain the County's system of highways and bridges. Departments include:

Sign Shop/Traffic Control:

Sullivan County Public Works operates a Sign Shop in Barryville which fabricates and installs road signs, as well as stripes highways, parking lots, etc. This work is done not only for County signs and highways but the work is contracted out to other municipalities as well. Staff assigned to this operation are also involved in snow removal. The sign shop receives no outside funding. It is a non-mandated program.

Engineering:

The Sullivan County Public Works Engineering Department is divided into several units to provide a multitude of functions. These units include Bridges, Highways, and Permits. While the individual units work together, each also requires staff with specialized skills in order to perform its unique functions. The Engineering Department provides support for the DPW Operations staff through engineering assessment and design services for all County infrastructures, inclusive of but not limited to the County's 385 miles of highways, 396 bridges and 100 buildings. This includes the provision for design, construction oversight and materials testing. They also provide support to other County Departments for a variety of projects on request, such as the assistance provided to Emergency Management / Homeland Security with the County wide radio tower project, and the request to provide design services for a federally funded construction project at the Sullivan County Community College. The Engineering Department regularly provides project consultant management on federally and state funded projects. The Engineering Department receives some funding from reimbursements through FEMA, SOEM, NYSDOT & FHWA for project administration, design and management. It is a non-mandated program.

Road and Bridge Maintenance:

The Sullivan County Public Works Road and Bridge Maintenance department builds, maintains and repairs the County's approximately 385 miles of highways, 396 bridges, numerous culverts, a variety of retaining walls, diverse drainage structures and other County infrastructure. The Road and Bridge Maintenance department receives minimal outside funding, though for some smaller scale projects CHIP's funding may be utilized. It is a non-mandated program.

Snow and Ice Removal:

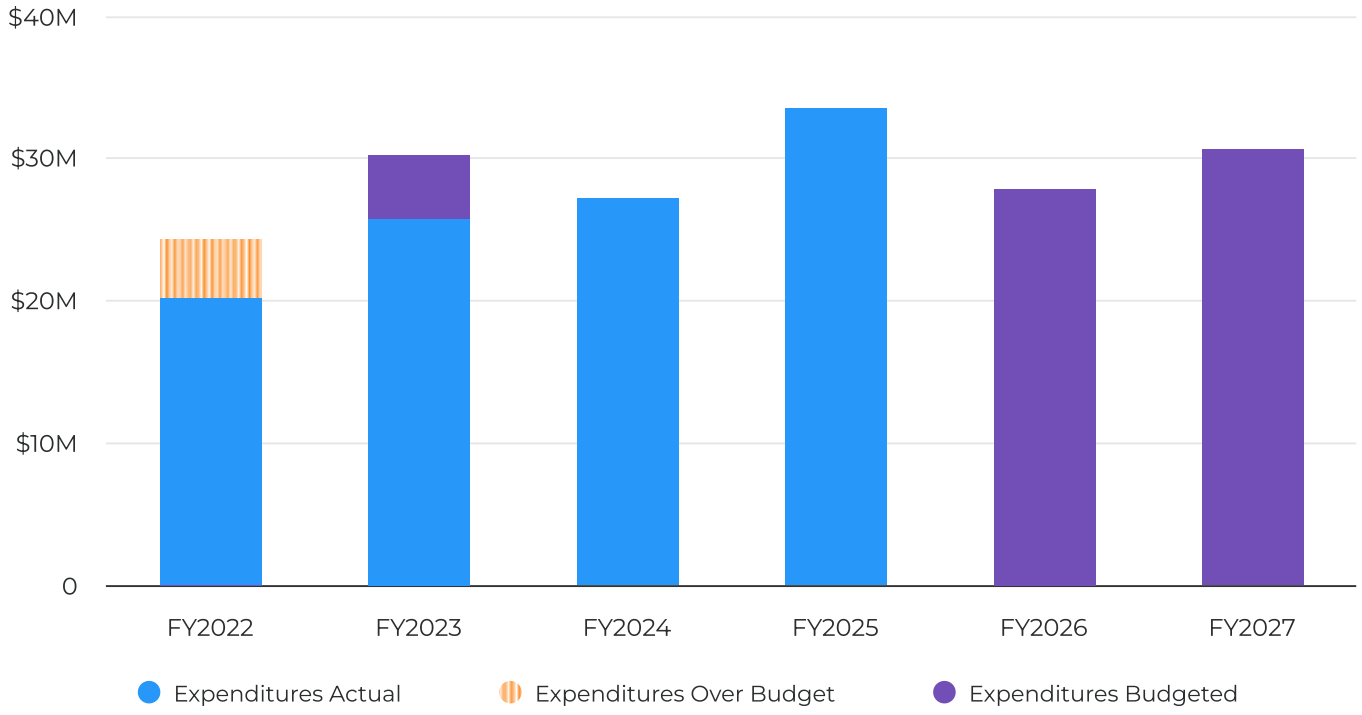
Public Works Snow and Ice Removal consists of snow and ice control on approximately 385 miles of County highway and 47.6 center-line miles of State highway. Approximately one-half of this mileage is maintained by County forces whereas the remaining half is maintained by towns under contract with the County. The Snow and Ice Removal department receives no outside funding. It is a non-mandated program.

Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommende
DPW ENGINEERING	**8.00**	**8.00**	**8.00**
BRIDGE ENGINEER	2.00	2.00	2.00
CIVIL ENGINEER	1.00	1.00	1.00
ENGINEERING AIDE	1.00	1.00	1.00
ENGINEERING TECHNICIAN	3.00	3.00	3.00
JUNIOR CIVIL ENGINEER	1.00	1.00	1.00
DPW ROAD MAINTENANCE	**54.00**	**54.00**	**54.00**
BRIDGE CARPENTER	3.00	3.00	3.00
BRIDGE MAINTAINER I	1.00	1.00	1.00
BRIDGE MAINTAINER II	2.00	2.00	2.00
CONSTRUCTION EQUIPMENT OP I	12.00	12.00	12.00
CONSTRUCTION EQUIPMENT OP II	3.00	3.00	3.00
CONSTRUCTION EQUIPMENT OP III	1.00	1.00	1.00
GENERAL CONSTRUCTION SUPERVISOR	1.00	1.00	1.00
GENERAL CONSTRUCTION SUPVR	1.00	1.00	1.00
HYDRA EXCA EQUIPMENT OPERATOR	3.00	3.00	3.00
LABORER I	6.00	6.00	6.00
LABORER II	5.00	5.00	5.00
MOTOR EQUIPMENT OPERATOR	9.00	9.00	9.00
ROAD MAINTENANCE SUPERINTENDENT	1.00	1.00	1.00
ROAD MAINTENANCE SUPVR	5.00	5.00	5.00
WELDER II	1.00	1.00	1.00
DPW TRAFFIC CONTROL	**5.50**	**5.50**	**5.50**
ASST SIGN INSTALLER	1.00	1.00	1.00
LABORER I SEAS	0.50	0.50	0.50
SIGN FABRICATOR	2.00	2.00	2.00
SIGN INSTALLER	1.00	1.00	1.00
SIGN SHOP SUPVR	1.00	1.00	1.00
Grand Total	**67.50**	**67.50**	**67.50**

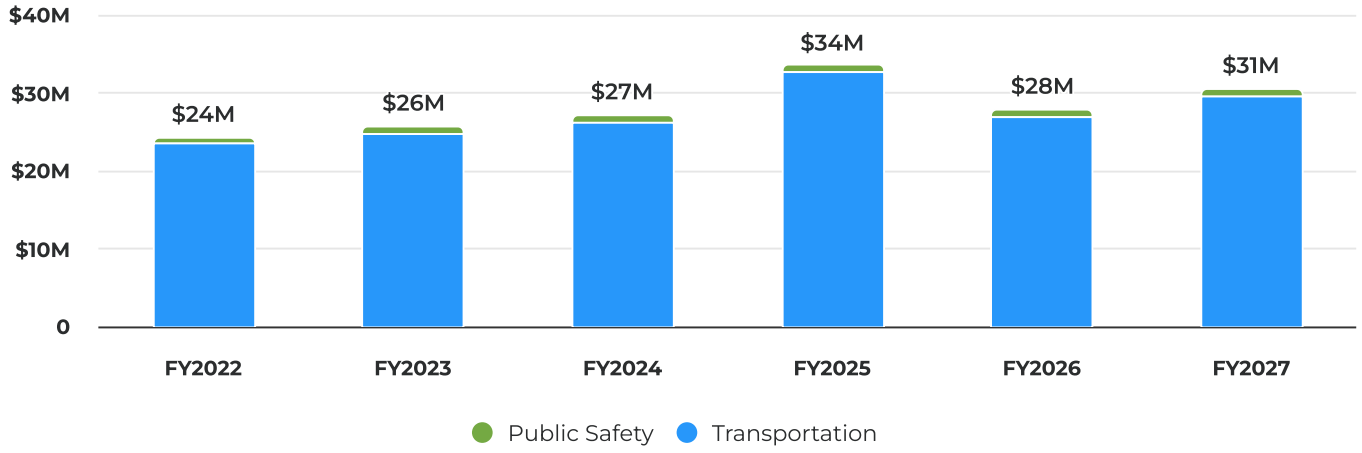
Expenditure Summary

Historical Expenditures Across Department

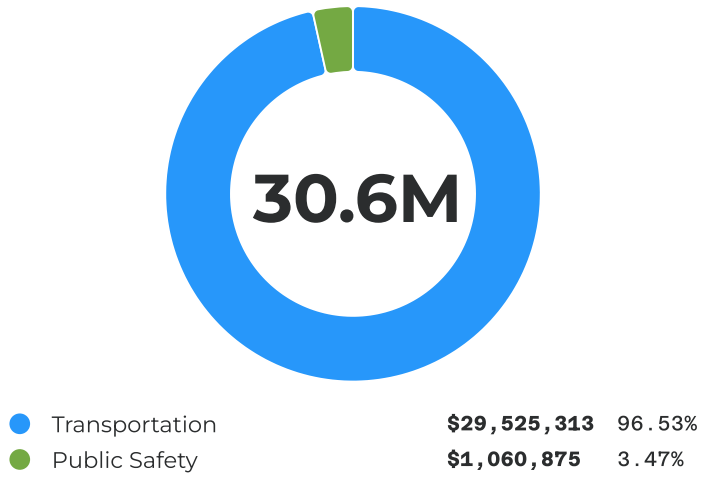


Expenditures by Function

Historical Expenditures by Function



FY27 Expenditures by Function

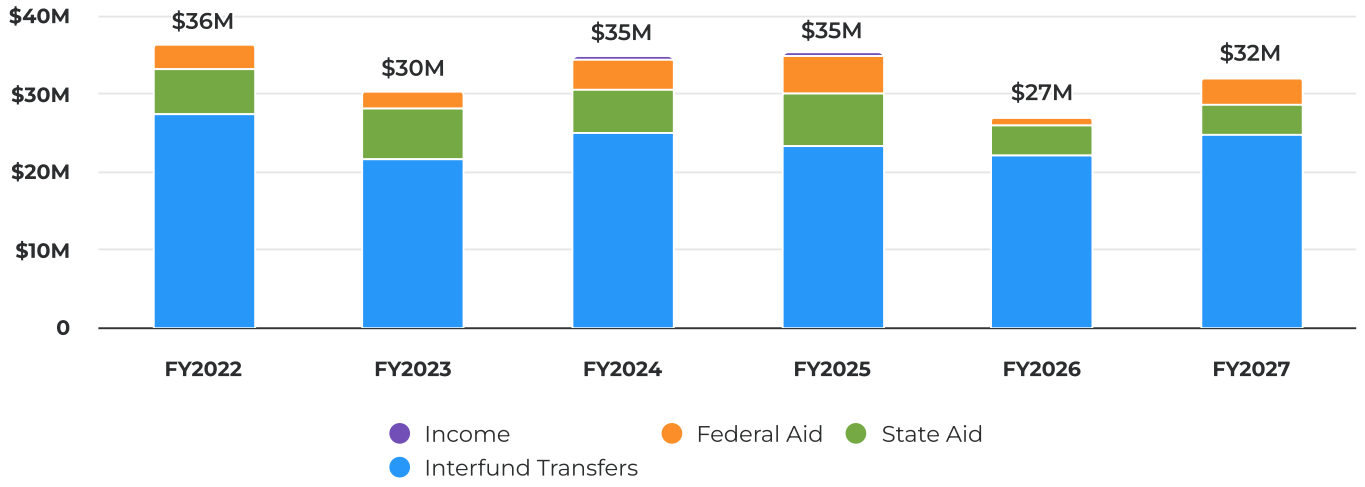


Expenditures by Function

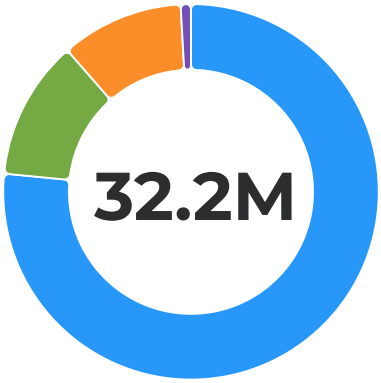
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Public Safety	$963,786.15	$1,081,030.00	$1,060,875.00
Transportation	$32,610,197.91	$26,820,243.00	$29,525,313.00
Total Expenditures	**$33,573,984.06**	**$27,901,273.00**	**$30,586,188.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



Interfund Transfers	**$24,647,224**	76.56%
State Aid	**$3,866,750**	12.01%
Federal Aid	**$3,397,245**	10.55%
Income	**$284,184**	0.88%

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$329,272.16	$284,184.00	$284,184.00
State Aid	$6,803,131.46	$3,800,000.00	$3,866,750.00
Federal Aid	$4,897,576.30	$1,047,300.00	$3,397,245.00
Interfund Transfers	$23,224,998.11	$22,021,026.00	$24,647,224.00
Total Revenues	**$35,254,978.03**	**$27,152,510.00**	**$32,195,403.00**

DPW Buildings

Ed McAndrew, Commissioner

The mission of the Public Works Building Unit is to maintain all county-owned facilities and grounds.

The Public Works Buildings Department is responsible for the engineering, code enforcement, and maintenance/repair/renovation activities of all County-owned buildings and facilities. These include DPW Shops and Storm Stations, Radio Tower Equipment Buildings, the Monticello Government Center Complex, Courthouse, & District Attorney Buildings, Jail & Sheriff Administration Facility, Liberty Health and Human Services Complex, Adult Care Center, Transportation Facility, Emergency Services Training Facility, Sullivan County International Airport Buildings, Landfill Complex Buildings, and County Parks Buildings. There is some assistance provided from an engineering standpoint to the Sullivan County Community College for Capital Building Projects and Code Enforcement. The Department is also responsible for the maintenance of traffic signals, responding to UDIG NY inquiries, operation and maintenance of County owned streetlights and parking lot lights, as well as County Owned EV Charging stations. It oversees the maintenance of all overhead doors, fuel farms, gate operations, HVACR maintenance, and operates and maintains two New York State Department of Health designated public water supplies. Snow removal operations are conducted at all County Facility parking lots and sidewalks.

The Environmental Compliance component of the Division, found within the Buildings Department, is responsible for:

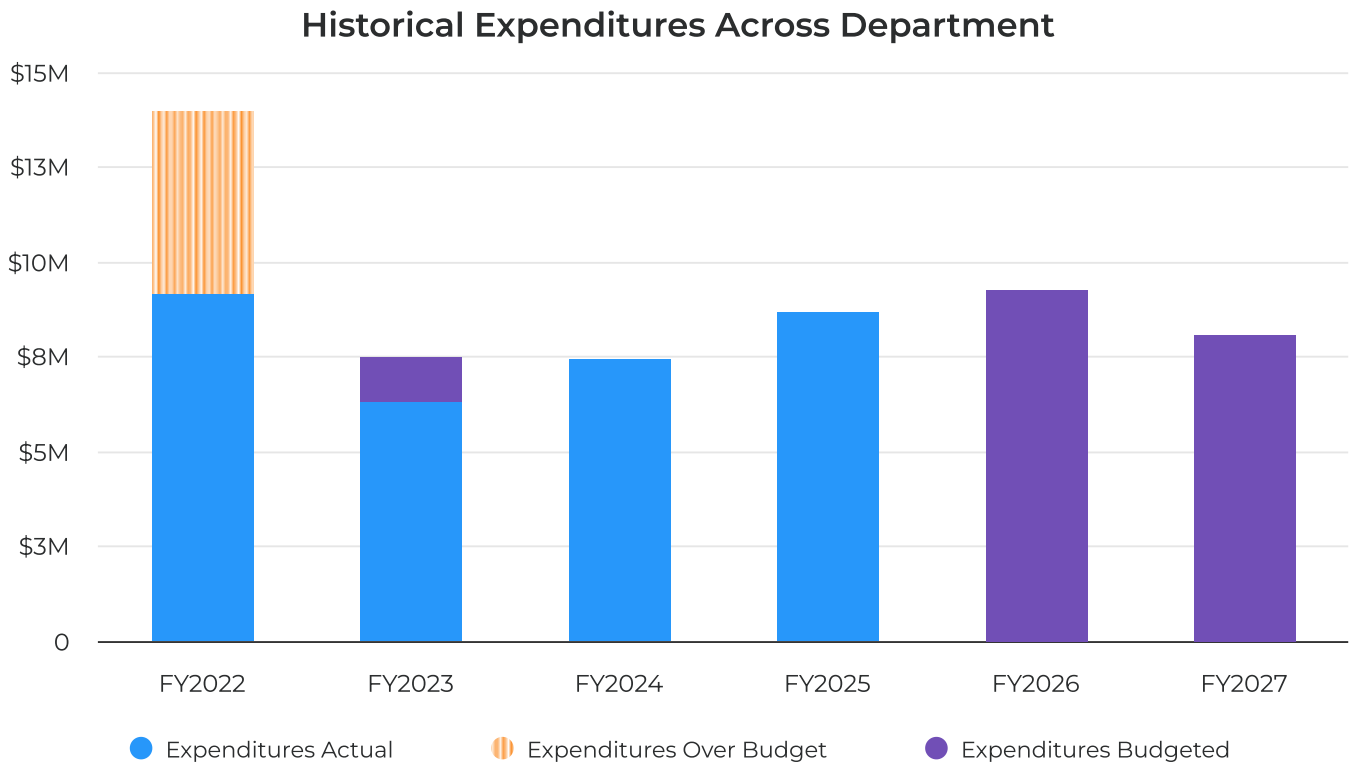
- General Environmental Permitting
- State Pollutant Discharge Elimination System (SPDES) Permitting
- Air Facility Registration
- Petroleum Bulk Storage and Chemical Bulk Storage programs
- Spill Prevention and Response
- Specific types of Regulated Waste Disposal
- MS4 Program
- Stormwater Detention Ponds
- Emerging Contaminants – Sampling, Investigation, and Remedial Projects
- Pre-Demo Survey & Testing for Hazardous Building Materials
- Environmental Funding Opportunities

The Buildings Department occasionally receives outside funding through grants. It is a non-mandated department. Revenue is minimal.

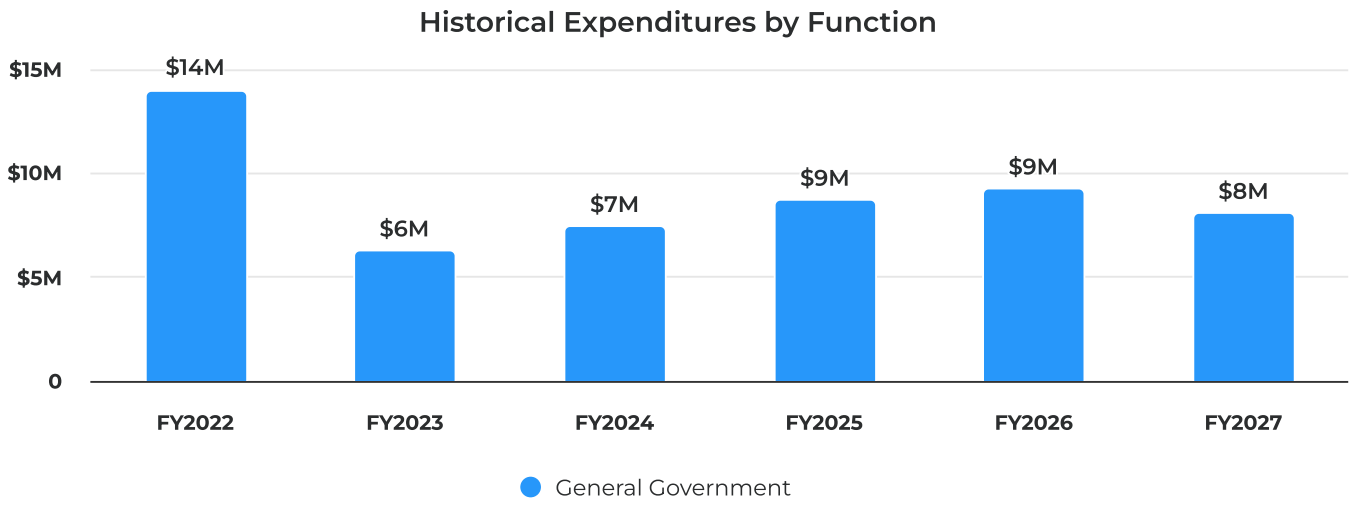
Positions

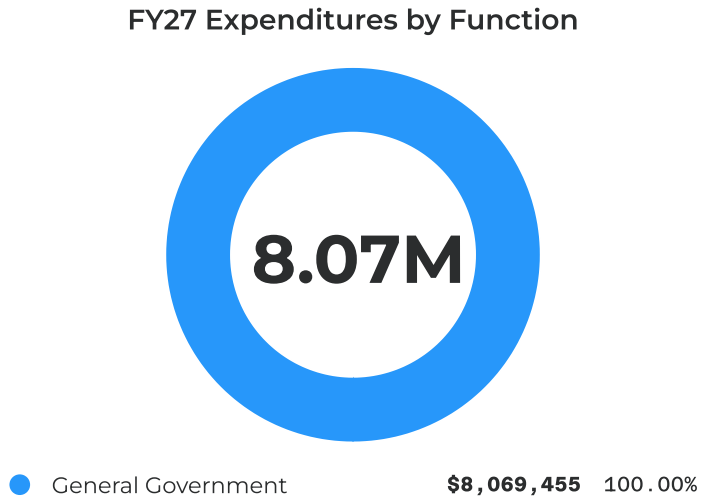
Position Name	Count of Amended	Count of Requested	Count of Recommended
DPW BLDNGS - MISC LOCATIONS	**40.00**	**40.00**	**38.00**
ASST HOUSEKEEPING SUPVR	1.00	1.00	1.00
BUILDING ENGINEER	1.00	1.00	1.00
BUILDING MAINT MECHANIC	6.00	6.00	6.00
BUILDING MAINTENANCE MECHANIC	1.00	1.00	1.00
BUILDING MAINTENANCE SUPVR	1.00	1.00	1.00
CARPENTER	1.00	1.00	1.00
CUSTODIAL SUPVR	1.00	1.00	1.00
CUSTODIAL WORKER	15.00	15.00	13.00
ELECTRICIAN	1.00	1.00	1.00
GENERAL CONSTRUCTION SUPERVISOR	1.00	1.00	1.00
LABORER I	5.00	5.00	5.00
MAINTENANCE ASSISTANT	5.00	5.00	5.00
PERM & ENVIR COMPLIANCE COORD	1.00	1.00	1.00
Grand Total	**40.00**	**40.00**	**38.00**

Expenditure Summary



Expenditures by Function



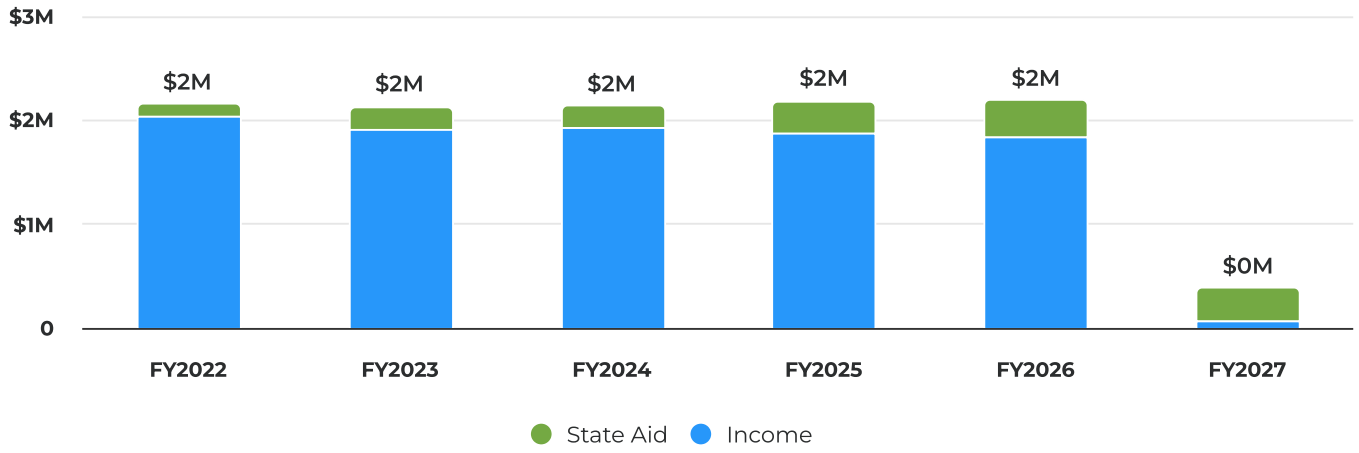


Expenditures by Function

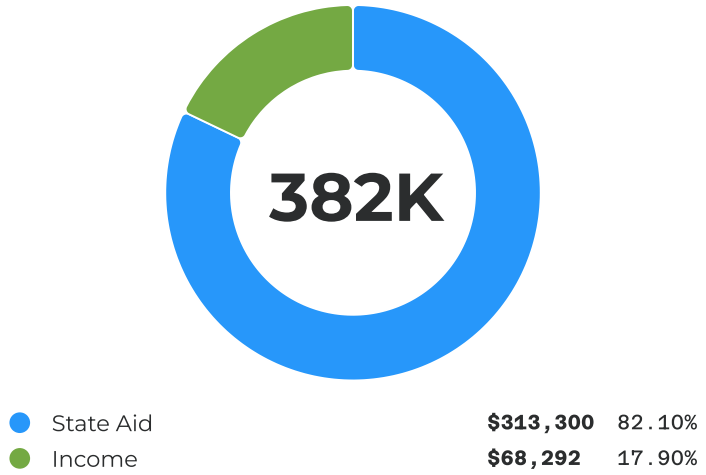
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$8,677,066.37	$9,252,317.00	$8,069,455.00
Total Expenditures	**$8,677,066.37**	**$9,252,317.00**	**$8,069,455.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



State Aid	**$313,300**	82.10%
Income	**$68,292**	17.90%

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$1,876,325.29	$1,832,390.00	$68,292.00
State Aid	$307,413.00	$360,955.00	$313,300.00
Total Revenues	**$2,183,738.29**	**$2,193,345.00**	**$381,592.00**

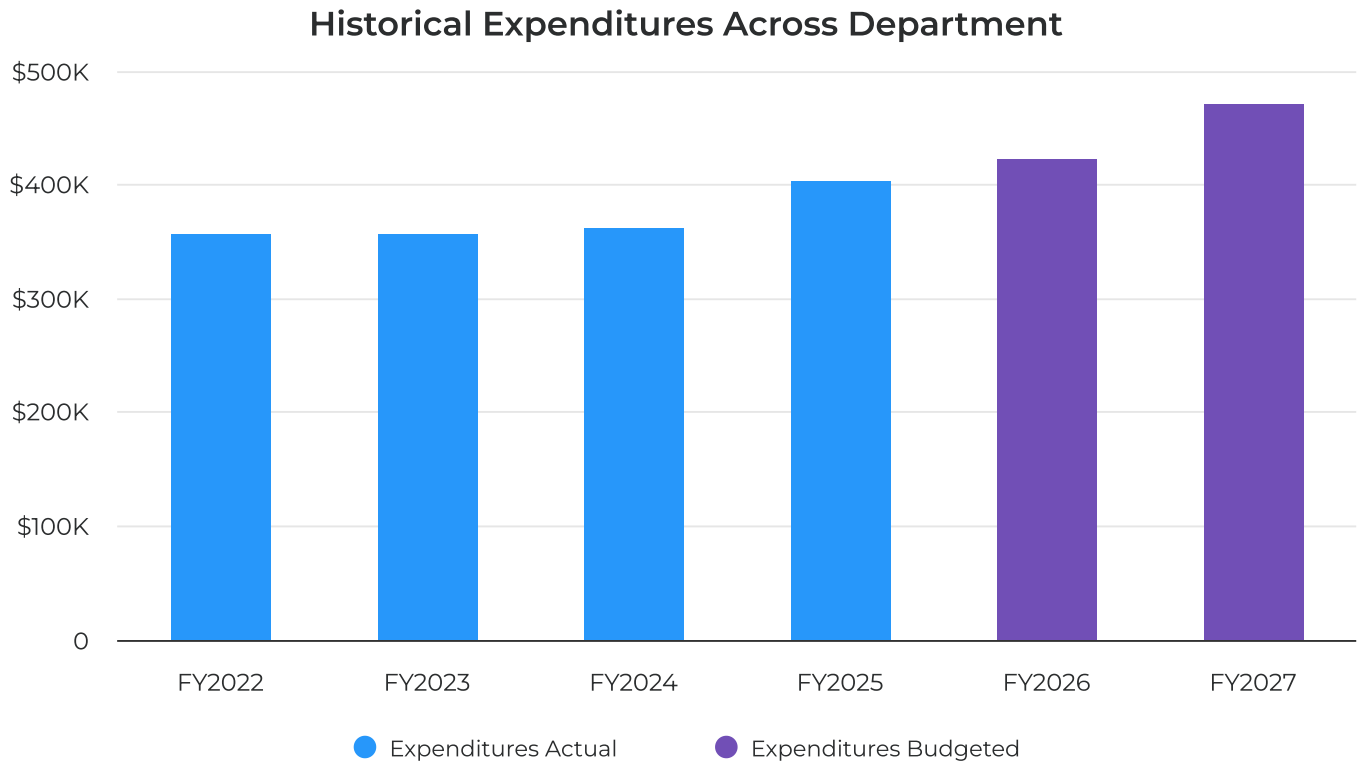
Flood and Erosion Control

The Public Works Flood and Erosion Control budget organization funds the contracts between Sullivan County and the Sullivan County Soil and Water Conservation District for stream maintenance, bank stabilization and other field work for flood mitigation.

Solid and Water Conservation Districts (SWCDs) are local, state-authorized agencies in New York State and New York City that work to conserve, enhance, and protect soil and water resources through technical assistance, education, and conservation programs. SWCDs are governed by a local Board of Directors and provide services such as:

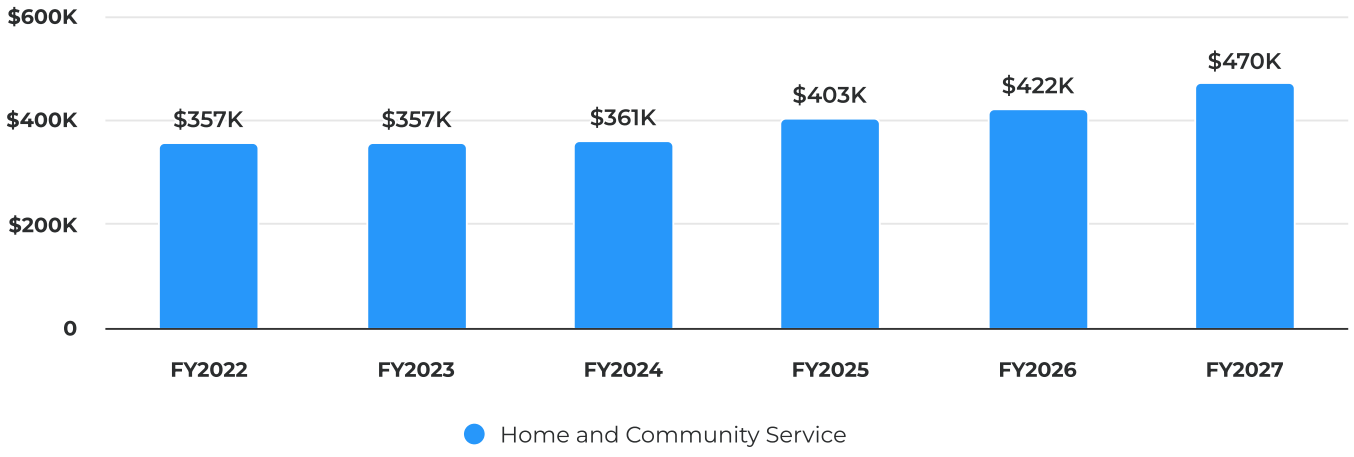
- **Technical assistance** to landowners, farmers and municipalities
- **Conservation programs** like stormwater management, erosion control, and habitat restoration
- **Education and outreach** through workshops, tours and field days
- **Resource management** including soil testing, manure sampling, and invasive species control

Expenditure Summary

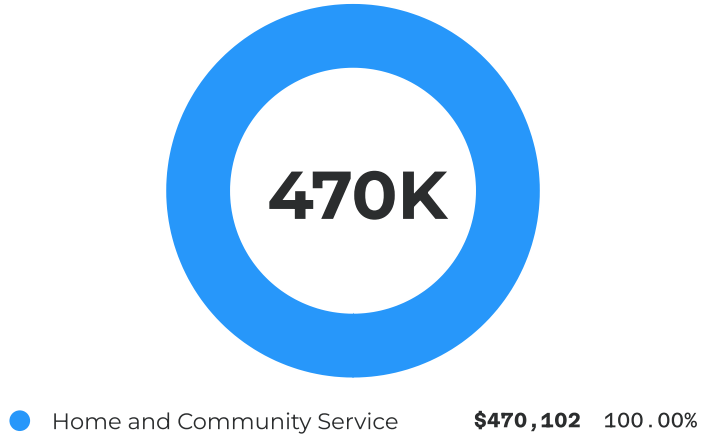


Expenditures by Function

Historical Expenditures by Function



FY27 Expenditures by Function



Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Home and Community Service	$403,346.23	$422,098.00	$470,102.00
Total Expenditures	**$403,346.23**	**$422,098.00**	**$470,102.00**

Public Works Administration

Ed McAndrew, Commisioner

The mission of Public Works Administration is to provide administrative support to all other departments within the division.

Public Works Administration receives no outside funding and is a non-mandated office. The budget for this organization includes the salary of the Division Commissioner.

Core Services

Functions of Public Works Administration include:

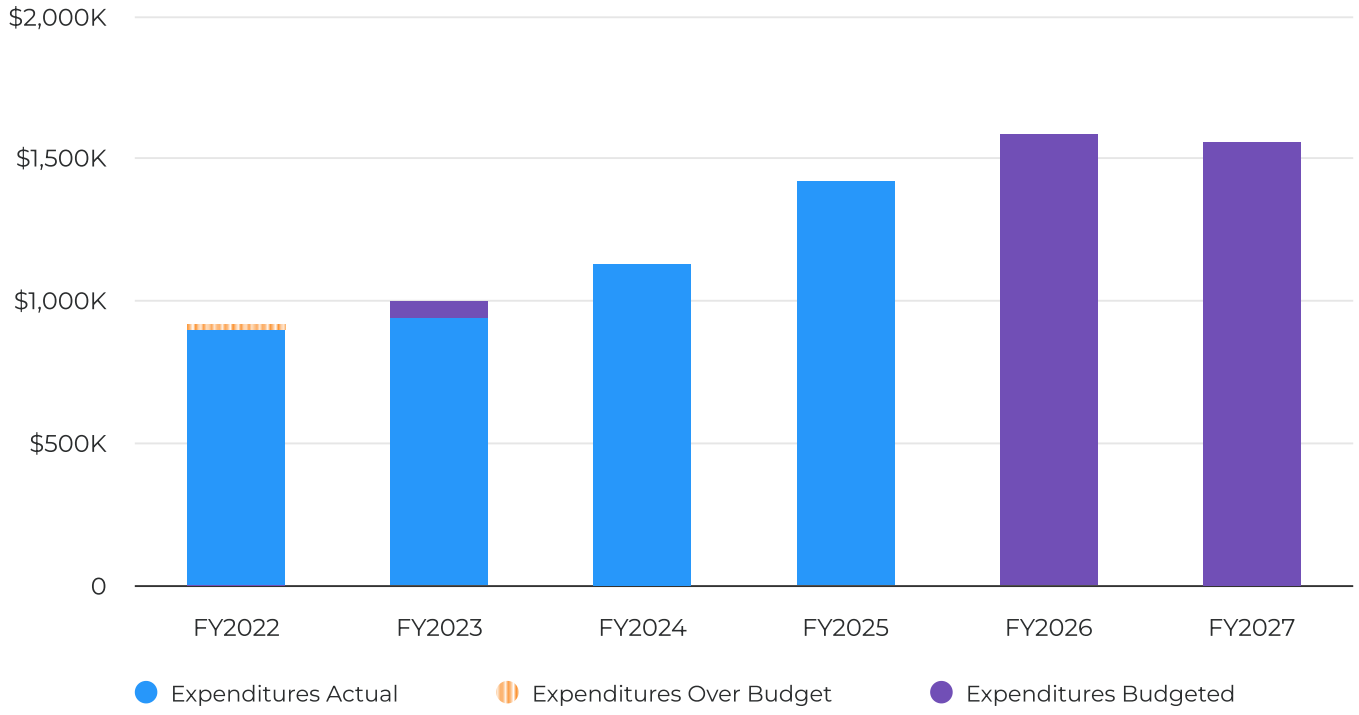
- Front counter activities
- Answering main phone lines
- Processing of employees' payroll
- Chargeback billing to towns/villages for services such as road striping, SUNY Sullivan for snow removal and internal departments for Maintenance in Lieu of Rent, etc.
- Labor and equipment tracking for reimbursement from Federal and State sources;
- 428 forms, paperwork for medical leaves and insurance changes
- Capital project tracking; voucher preparation
- Revenue entries
- Federal and State drawdowns for the Airport and Court System reimbursements
- Entry of all operations requisitions and processing of all operations vouchers
- Pricing open bid and State contract purchases; preparing deposits
- Processing inter-department billing for fuel and repairs

Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
DPW ADMIN	**5.00**	**5.00**	**5.00**
COMM PUBLIC WORKS	1.00	1.00	1.00
CONF SEC TO DEPT PUBLIC WORKS	1.00	1.00	1.00
DEP COMM OF PUBLIC WORKS - F&B	1.00	1.00	1.00
PRINCIPAL ACCOUNT CLERK	1.00	1.00	1.00
SENIOR ACCOUNT CLERK - TYPIST	1.00	1.00	1.00
Grand Total	**5.00**	**5.00**	**5.00**

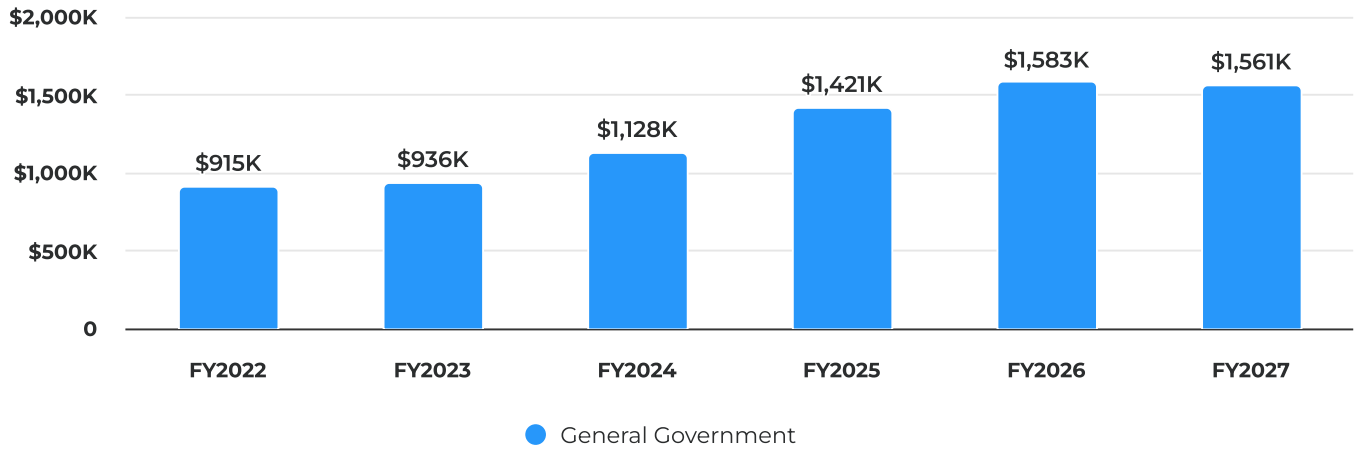
Expenditure Summary

Historical Expenditures Across Department



Expenditures by Function

Historical Expenditures by Function



FY27 Expenditures by Function



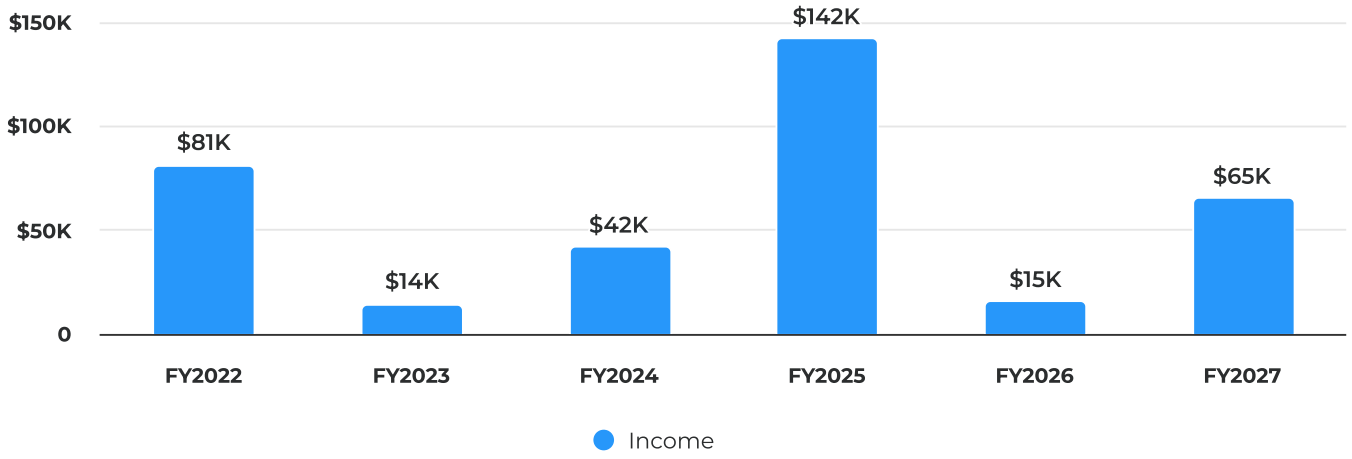
General Government **$1,560,984** 100.00%

Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$1,421,215.60	$1,583,071.00	$1,560,984.00
Total Expenditures	**$1,421,215.60**	**$1,583,071.00**	**$1,560,984.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



Income **$65,108** 100.00%

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$141,967.58	$15,419.00	$65,108.00
Total Revenues	**$141,967.58**	**$15,419.00**	**$65,108.00**

Refuse and Garbage

Ed McAndrew, Commissioner

The mission of the Department of Solid Waste is to uphold its commitment to responsive stewardship of the environment through its operations and to promote recycling throughout the County through a combination of outreach, education and enforcement of the County's recycling laws.

Sullivan County Public Works is responsible for the operation and maintenance of Sullivan County's six solid waste convenience stations, including Ferndale, Mamakating, Rockland, Interim Western Sullivan, Highland and Monticello Transfer Stations. It is also responsible for the landfill facility and equipment, waste transport, and a recycling program which includes the Materials Recovery Facility.

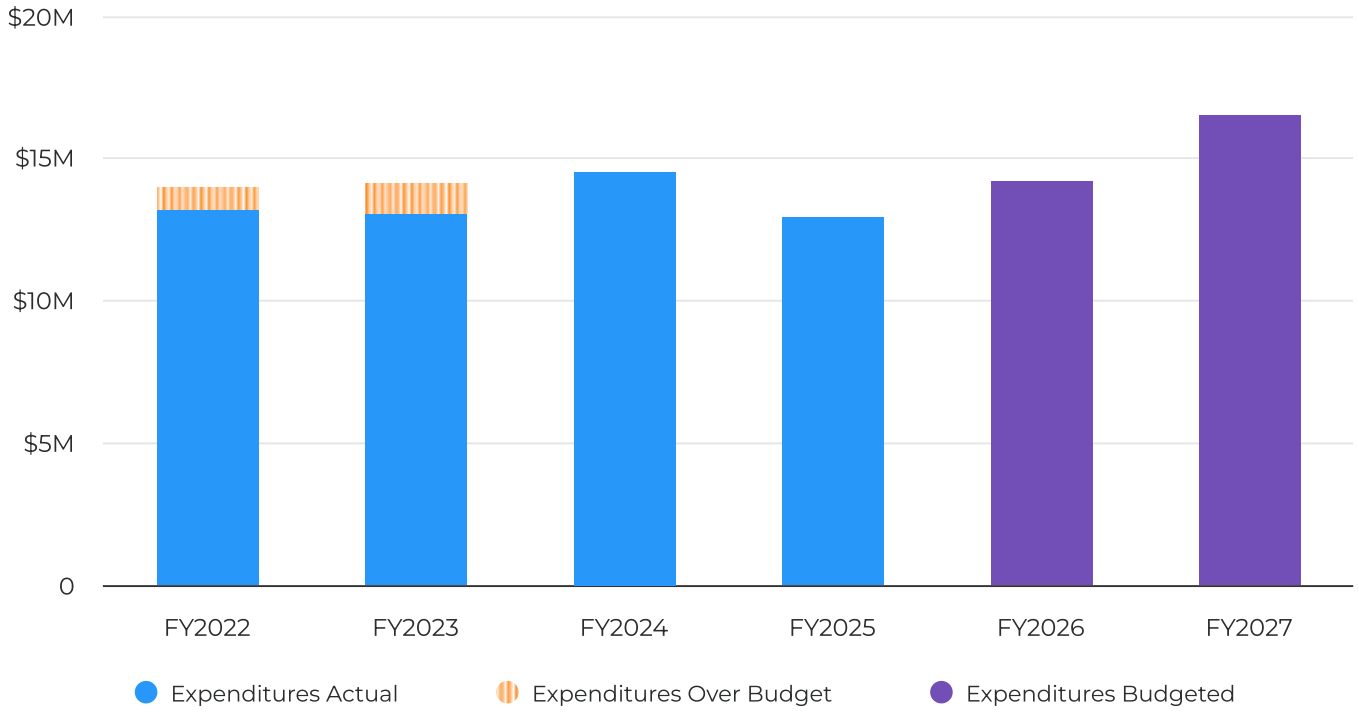
Refuse and Garbage receives funding through the collection of tipping fees and Sullivan County tax payer dollars. It is a non-mandated program.

Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
DPW REFUSE/GARB	**16.25**	**16.25**	**16.25**
BUILDING MAINT MECHANIC	1.00	1.00	1.00
DEP COMM PUBLIC WORKS-OPERATIONS	1.00	1.00	1.00
LABORER I SEAS	0.25	0.25	0.25
RECYCLING COORD	1.00	1.00	1.00
SOLID WASTE OPERATOR	9.00	9.00	9.00
TRANSFER STATION OPERATOR	4.00	4.00	4.00
Grand Total	**16.25**	**16.25**	**16.25**

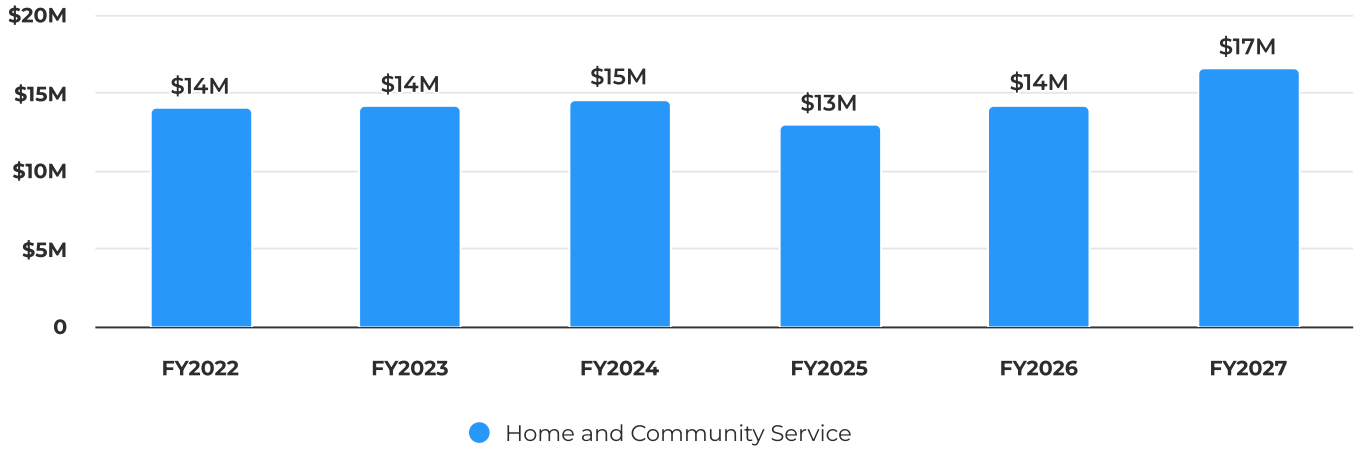
Expenditure Summary

Historical Expenditures Across Department



Expenditures by Function

Historical Expenditures by Function



FY27 Expenditures by Function



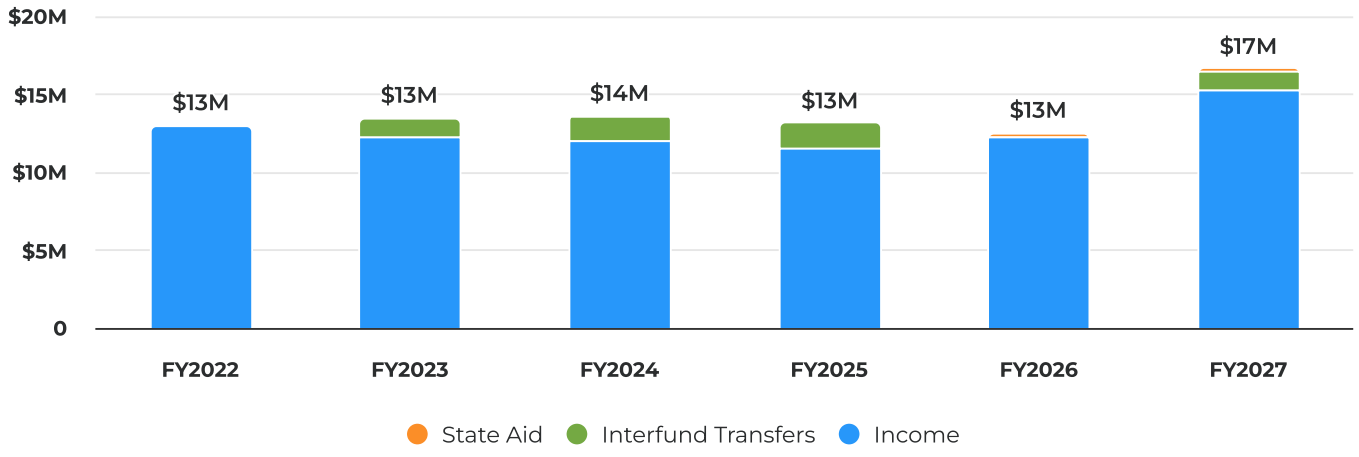
Home and Community Service **$16,518,850** 100.00%

Expenditures by Function

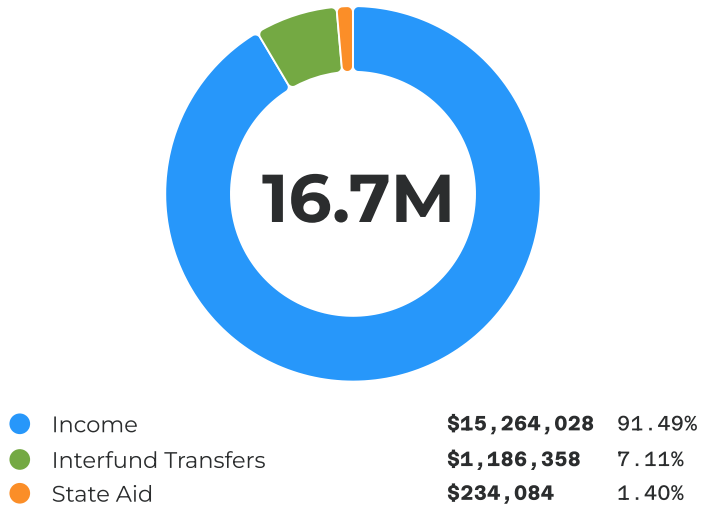
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Home and Community Service	$12,929,732.25	$14,198,166.00	$16,518,850.00
Total Expenditures	**$12,929,732.25**	**$14,198,166.00**	**$16,518,850.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$11,542,972.58	$12,276,500.00	$15,264,028.00
State Aid	$7,134.03	$232,686.00	$234,084.00
Interfund Transfers	$1,630,100.00	$11,628.00	$1,186,358.00
Total Revenues	**$13,180,206.61**	**$12,520,814.00**	**$16,684,470.00**

Road Machinery/Shops

Ed McAndrew, Commissioner

The mission of the garages and fleet management area of DPW is to inspect, repair, and maintain the county's equipment and vehicle fleets.

Public Works Road Machinery/Shops maintain, repair and inspect Public Works vehicles and equipment as well as vehicles for the Sheriff, Public Health Nursing, Transportation, Solid Waste, Weights and Measures, Emergency Services, etc. This includes 72 automobiles, 107 SUVs, 36 pickup trucks, 66 utility pickup trucks, 33 vans, 45 medium duty trucks, 44 tandem-axle trucks, 98 off-road/heavy equipment, 43 standby generators, 53 trailer/light towers, 4 boats, as well as numerous plows, mowers and other specialized pieces of equipment and attachments. The road machinery operations of these shops were consolidated to one location, at the Maplewood facility on Route 17B. The Barryville facility is maintained for the sign shop.

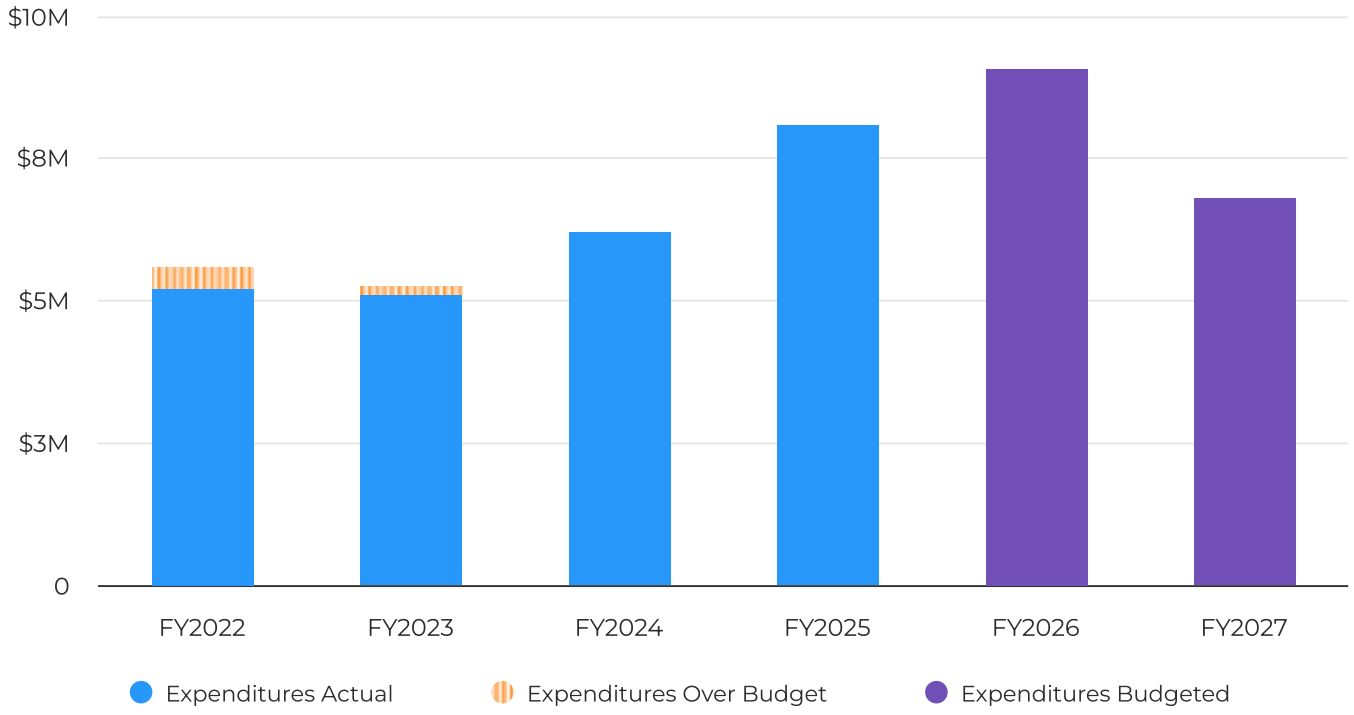
The Road Machinery/Shops department receives no outside funding. It is a non-mandated program.

Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
DPW MAPLEWOOD FACILITY	**20.00**	**20.00**	**20.00**
AUTOMOTIVE BODY REPAIRER	2.00	2.00	2.00
AUTOMOTIVE MECHANIC	3.00	3.00	3.00
AUTOMOTIVE SHOP SUPVR	1.00	1.00	1.00
GARAGE SUPERINTENDENT	1.00	1.00	1.00
MASTER MECHANIC	5.00	5.00	5.00
SENIOR MASTER MECHANIC	4.00	4.00	4.00
SR STOCKKEEPER	1.00	1.00	1.00
STOCKKEEPER	1.00	1.00	1.00
WELDER I	2.00	2.00	2.00
Grand Total	**20.00**	**20.00**	**20.00**

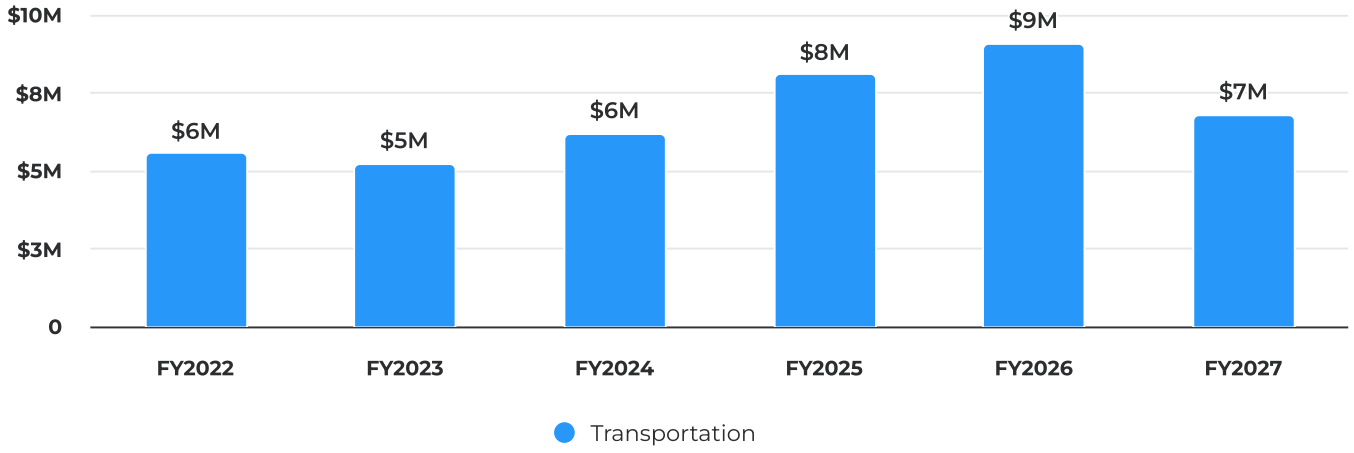
Expenditure Summary

Historical Expenditures Across Department



Expenditures by Function

Historical Expenditures by Function



FY27 Expenditures by Function



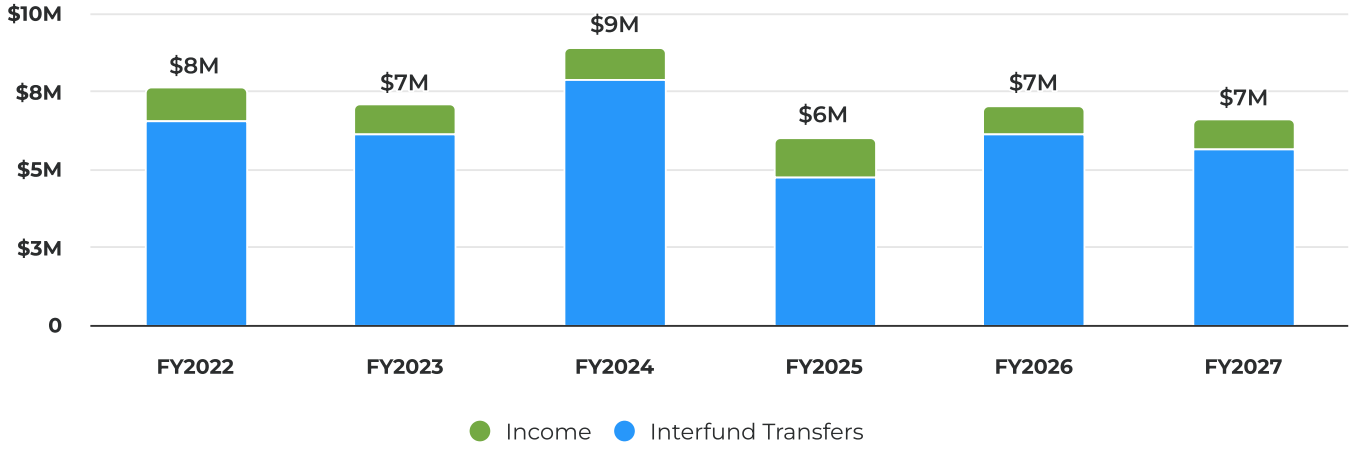
Transportation	**$6,799,424**	100.00%

Expenditures by Function

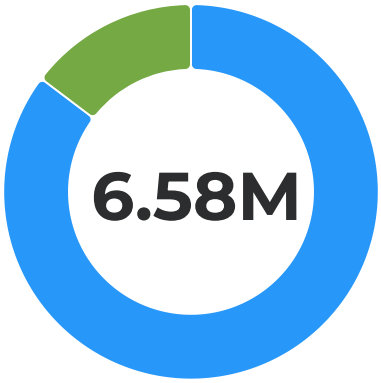
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Transportation	$8,097,857.50	$9,080,285.00	$6,799,424.00
Total Expenditures	**$8,097,857.50**	**$9,080,285.00**	**$6,799,424.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



Interfund Transfers	**$5,613,224**	85.31%
Income	**$966,500**	14.69%

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$1,280,172.80	$901,500.00	$966,500.00
Interfund Transfers	$4,732,758.93	$6,121,916.00	$5,613,224.00
Total Revenues	**$6,012,931.73**	**$7,023,416.00**	**$6,579,724.00**

Sullivan County International Airport

The mission of the Sullivan County International Airport is to provide safe and convenient general and commercial aviation access to the County.

The Sullivan County International Airport Unit operates and maintains the Airport in conformance with the FAA Advisory Circulars, CFR Part 139 currently detailed in the Airport Certification Manual, the Airport Policy Manual, the Airport Security Plan, the FAA NYADO Sponsor's Guide and the FAA and NYSDOT Grant Assurances. They meet all requirements from the NYSDEC, National Weather Service (NWS), and Homeland Security, and provide weather observation data utilized by National Weather Service Binghamton office.

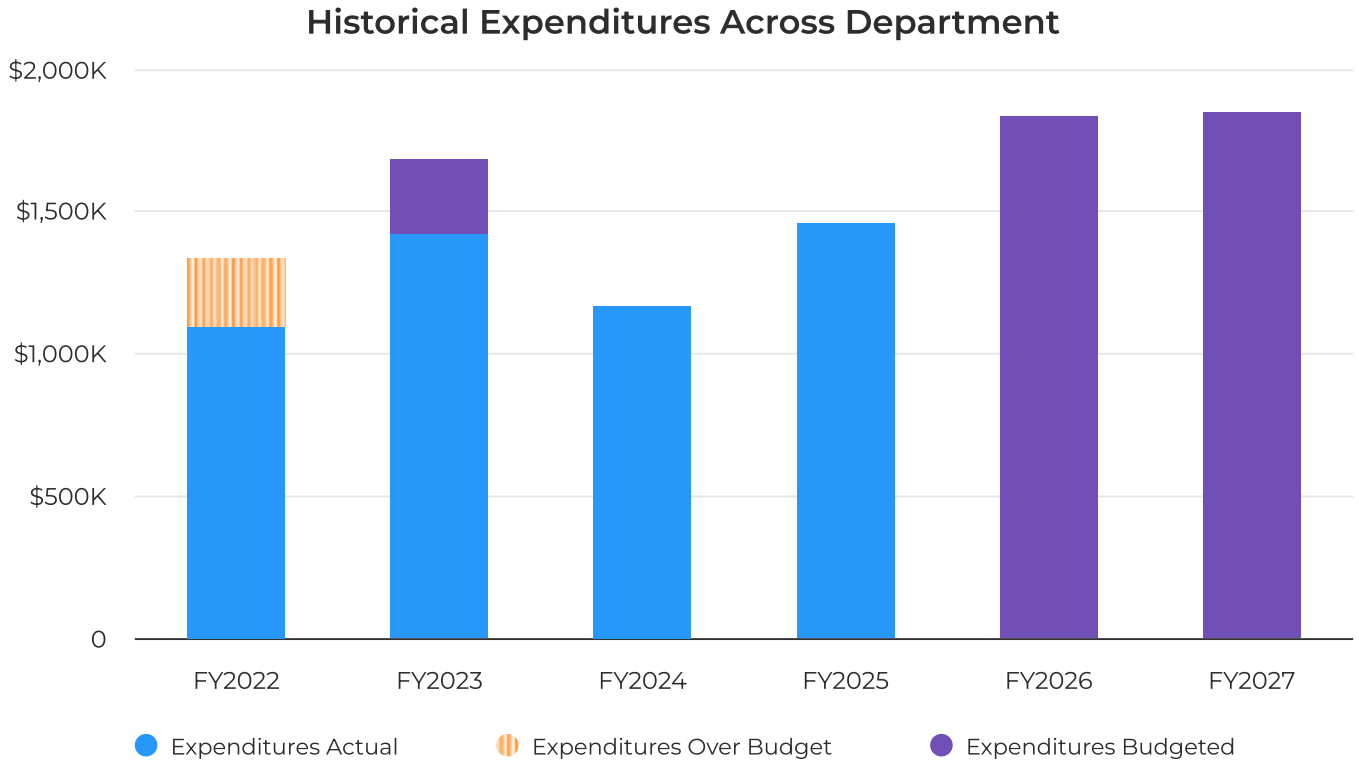
The Sullivan County International Airport receives outside funding for specific projects in the form of grants and programs from the Federal Government and the State. Funding formulas vary by program. It is a non-mandated department, however, as per resolution number 248-97, the County signed a Master Agreement with the FAA to operate the facility as an airport.

The Sullivan County International Airport provides airport facility and services to local and transient, corporate and private aircraft, as well as offering businesses and the public an access to Sullivan County through aviation. The Airport receives revenue through fueling, rentals and Landing fees.

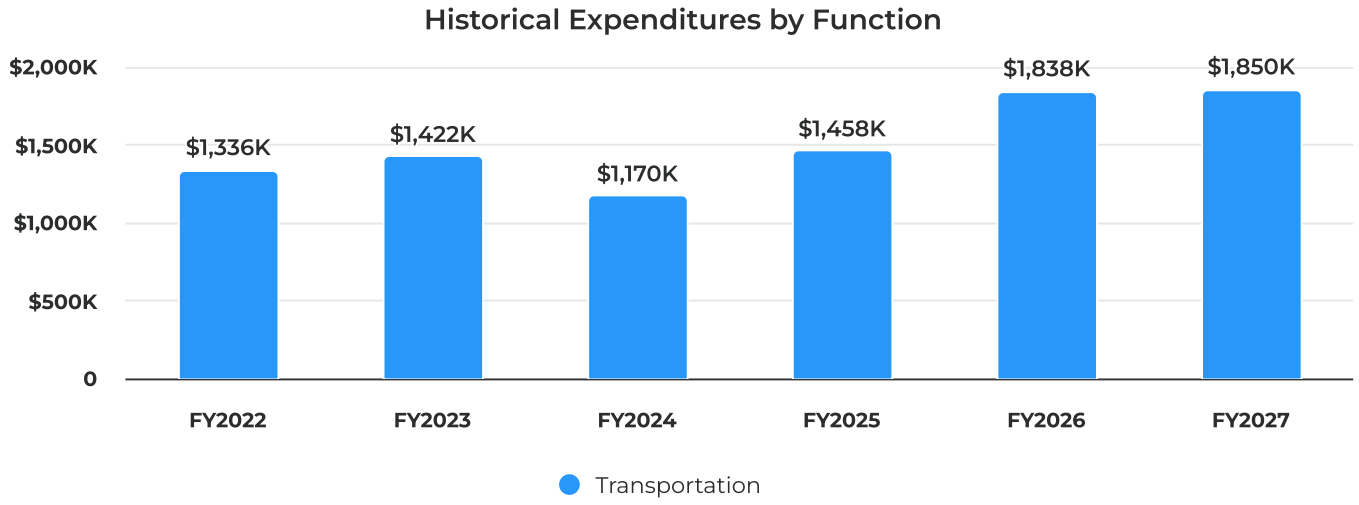
Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
DPW SC INTERN'L AIRPORT	**5.25**	**5.25**	**5.25**
AIRPORT ATTENDANT	1.00	1.00	1.00
AIRPORT SUPERINTENDENT	1.00	1.00	1.00
LABORER I	0.25	0.25	0.25
WEATHER OBSERVER	3.00	3.00	3.00
Grand Total	**5.25**	**5.25**	**5.25**

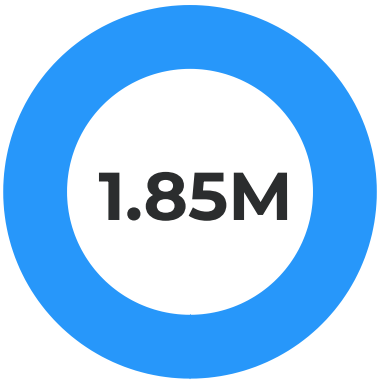
Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



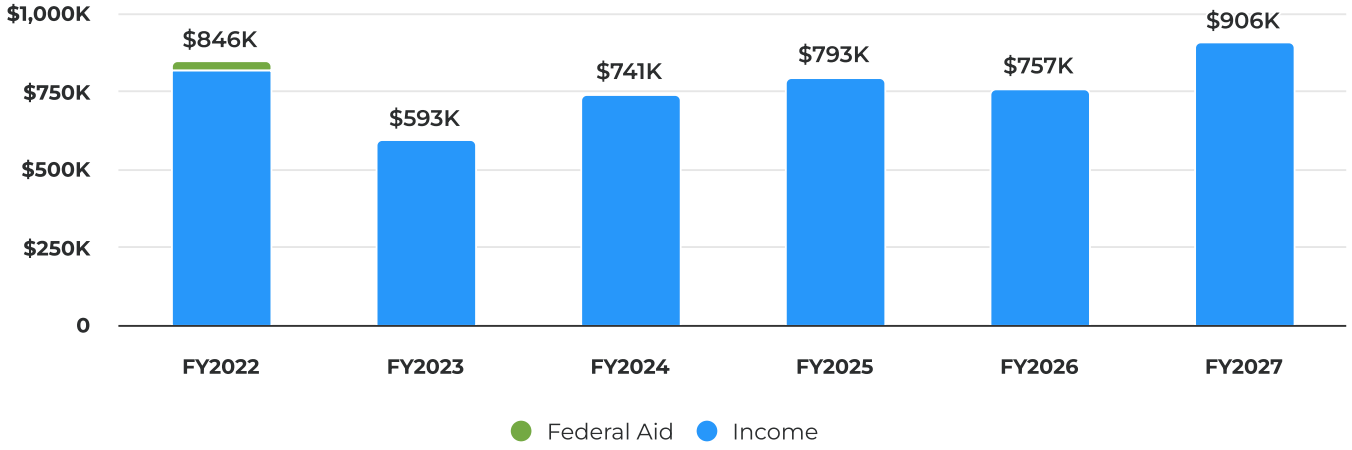
Transportation **$1,850,297** 100.00%

Expenditures by Function

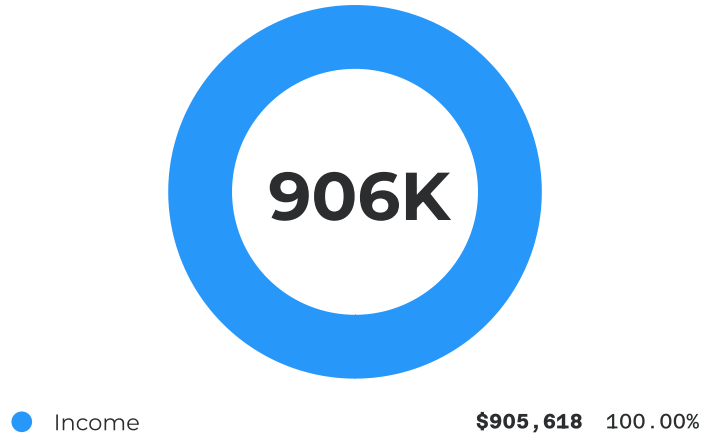
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Transportation	$1,457,862.02	$1,837,850.00	$1,850,297.00
Total Expenditures	**$1,457,862.02**	**$1,837,850.00**	**$1,850,297.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$792,571.75	$756,518.00	$905,618.00
Total Revenues	**$792,571.75**	**$756,518.00**	**$905,618.00**

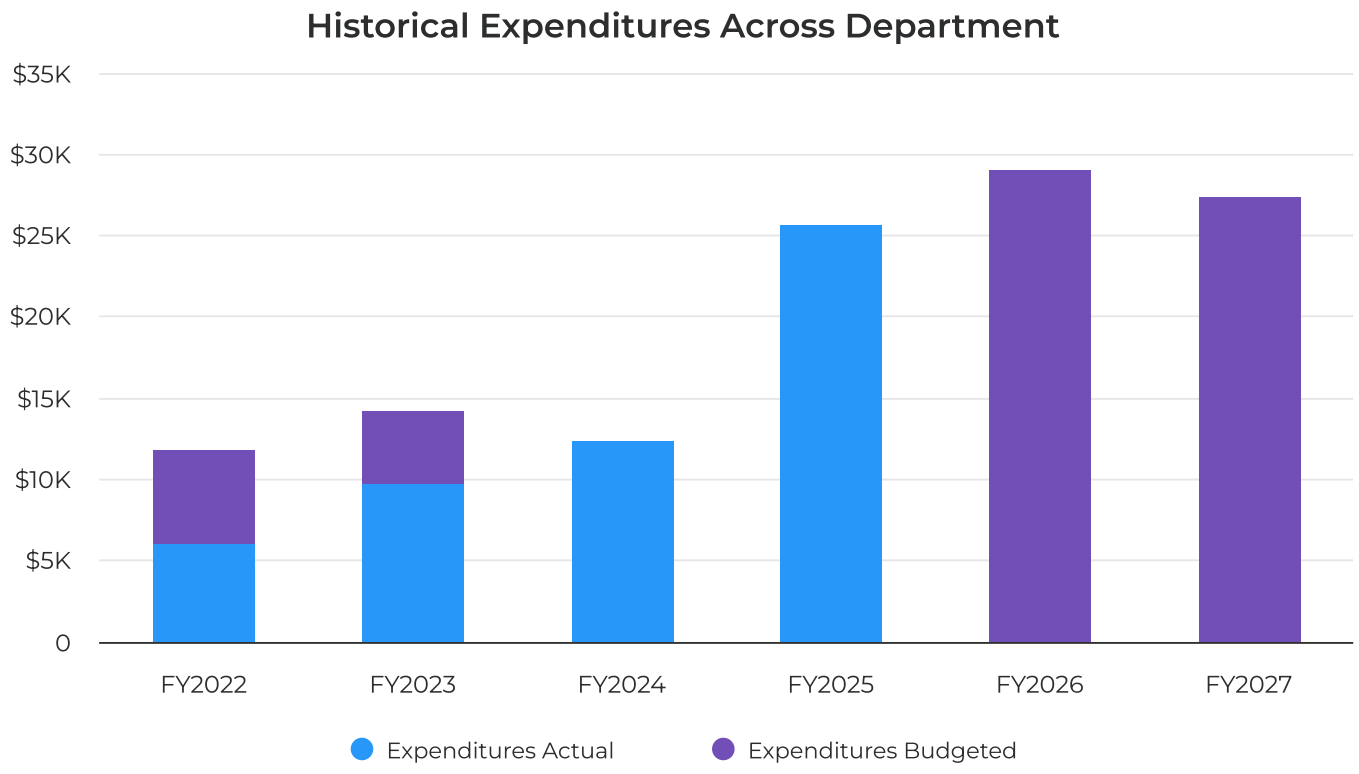
Sullivan County Veterans Cemetery

The Sullivan County Veterans Cemetery budget funds the maintenance performed by the Division of Public Works at the Sullivan County Veterans Cemetery in Liberty, NY.

Burial at the Sullivan County Veterans' Cemetery is available to:

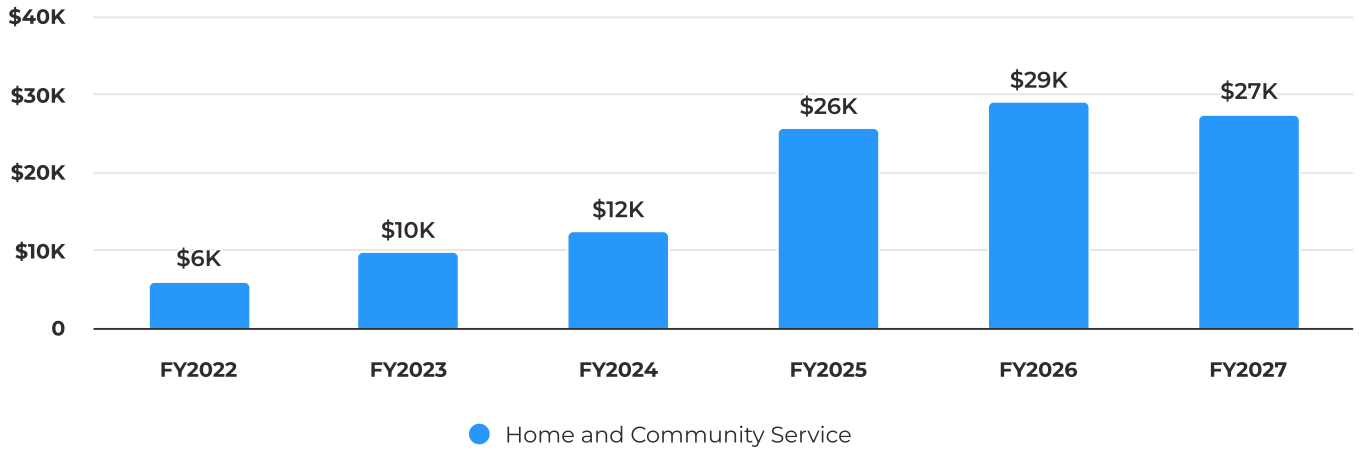
- Honorably discharged Veterans who either:
  - Listed Sullivan County as their home of record when they entered or were discharged from military service, or
  - Were permanent residents of Sullivan County at the time of their death.
- The spouse of an eligible Veteran.
  - Must provide the Veteran's Service Agency with copies of spouse's birth certificate and their marriage certificate
- Dependent children of an eligible Veteran who are:
  - Unmarried and under 18 years of age, or
  - Unmarried adult children who became physically or mentally disabled before reaching age 18 and are incapable of self-support. A physician's statement verifying the disability is required.

Expenditure Summary

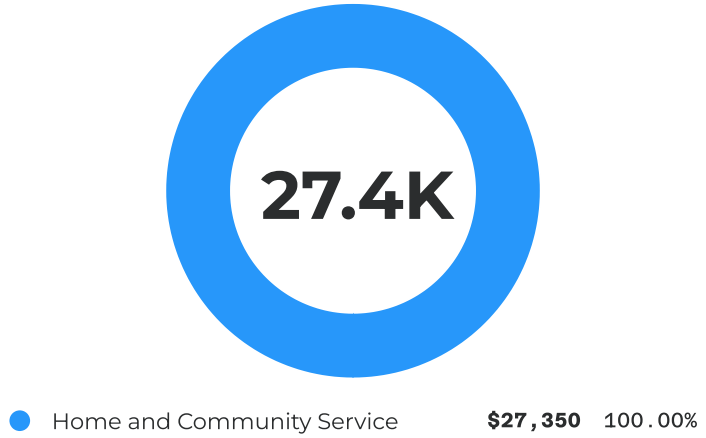


Expenditures by Function

Historical Expenditures by Function



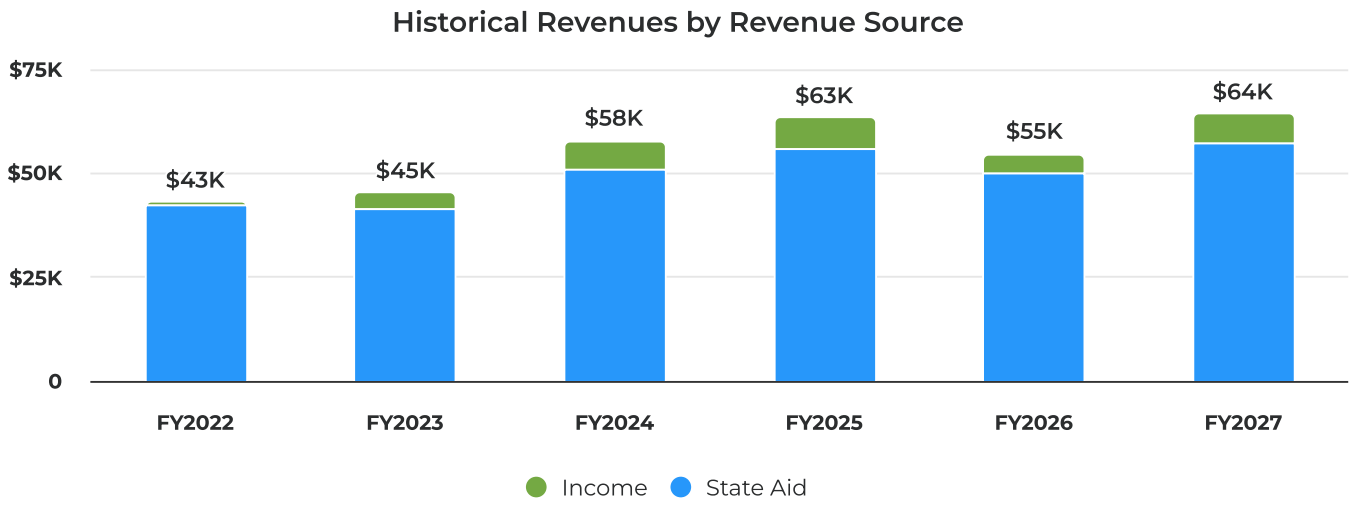
FY27 Expenditures by Function

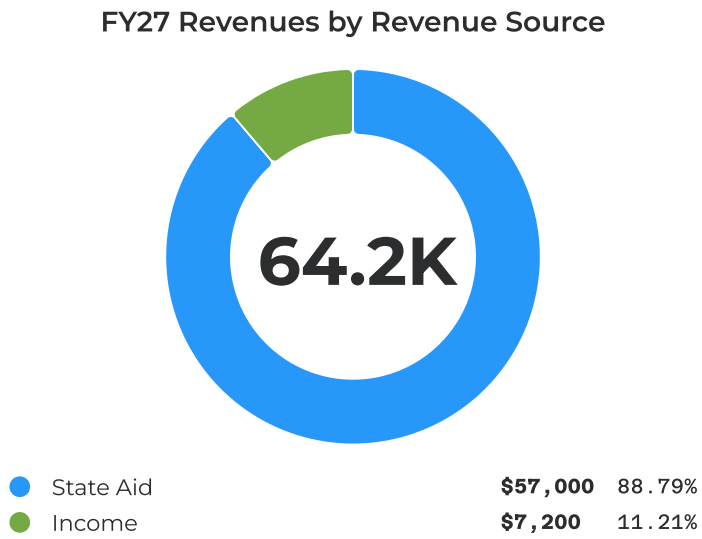


Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Home and Community Service	$25,634.27	$28,985.00	$27,350.00
Total Expenditures	**$25,634.27**	**$28,985.00**	**$27,350.00**

Revenues by Revenue Source





Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$7,450.00	$4,500.00	$7,200.00
State Aid	$56,022.00	$50,000.00	$57,000.00
Total Revenues	**$63,472.00**	**$54,500.00**	**$64,200.00**

Weights and Measures

Shane Cruz, Municipal Director of Weights and Measures

The mission of Public Works Weights and Measures is to monitor trades in which goods are sold by weight and volume.

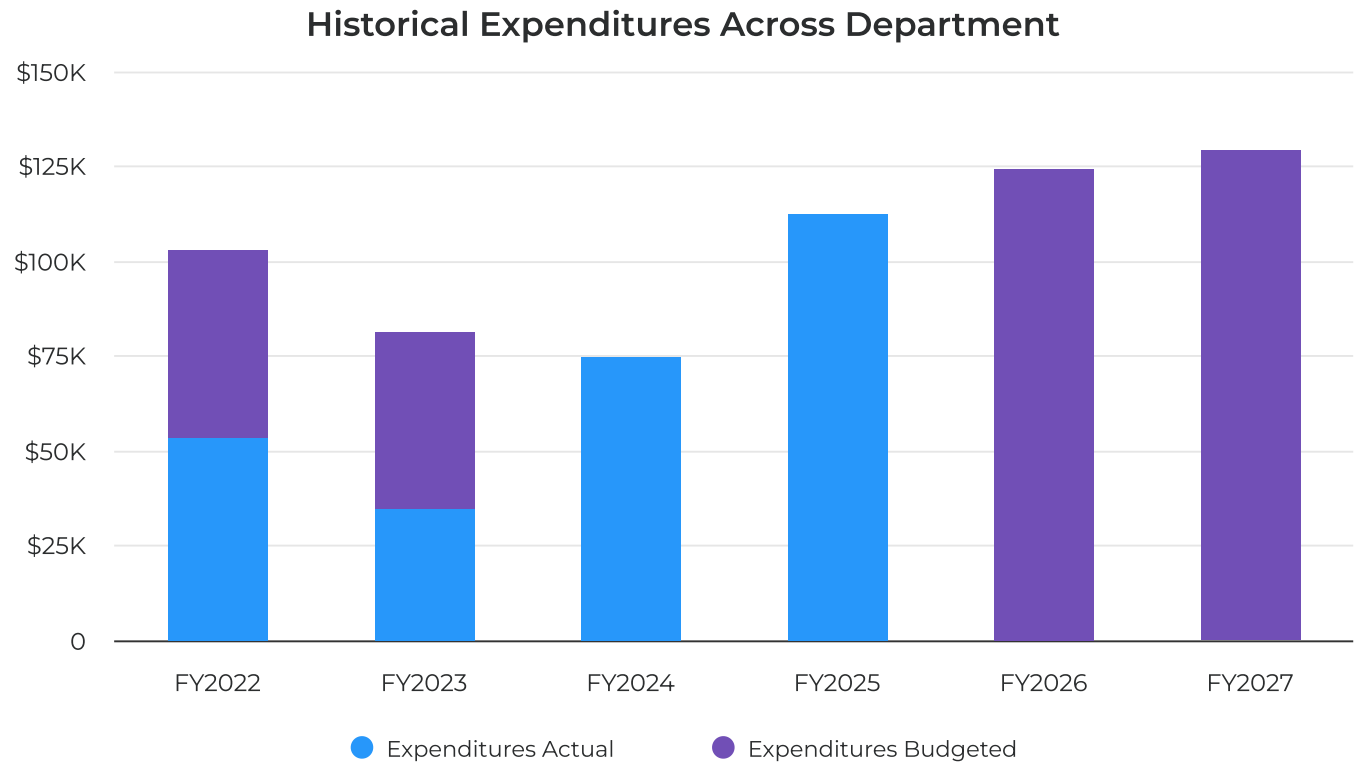
This office provides inspections to gas pumps, scales and other equipment utilized in measuring the quantities and qualities of goods to be sold.

Public Works Department of Weights and Measures receives no outside funding. The department is mandated by the NYS Department of Agriculture and Markets.

Positions

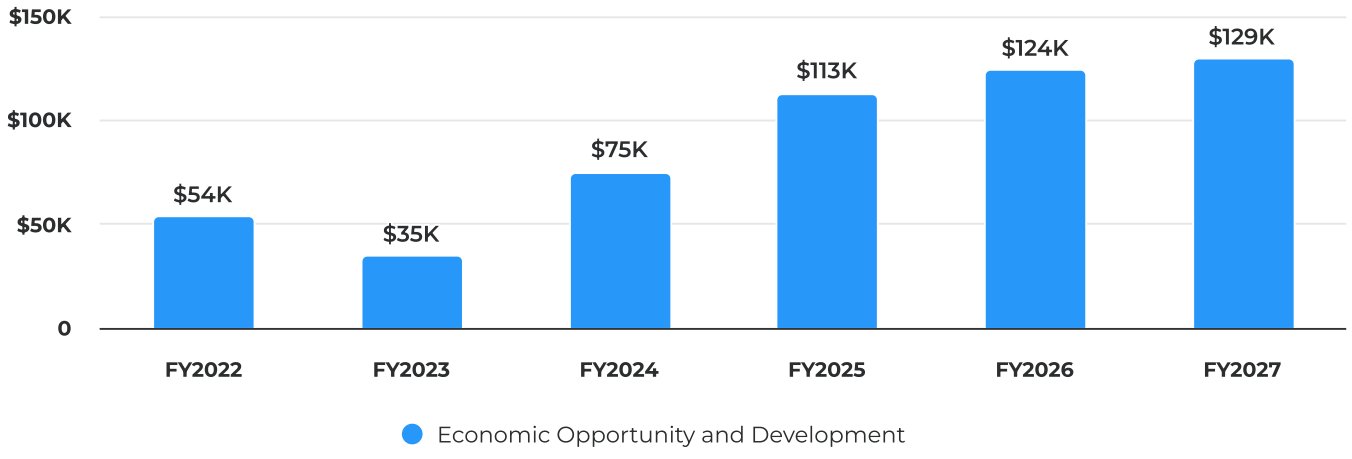
Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
DPW CONSMR AFFRS - WGHTS/MEAS	**1.00**	**1.00**	**1.00**
MUNICIPAL DIR WEIGHTS & MEASURES	1.00	1.00	1.00
Grand Total	**1.00**	**1.00**	**1.00**

Expenditure Summary

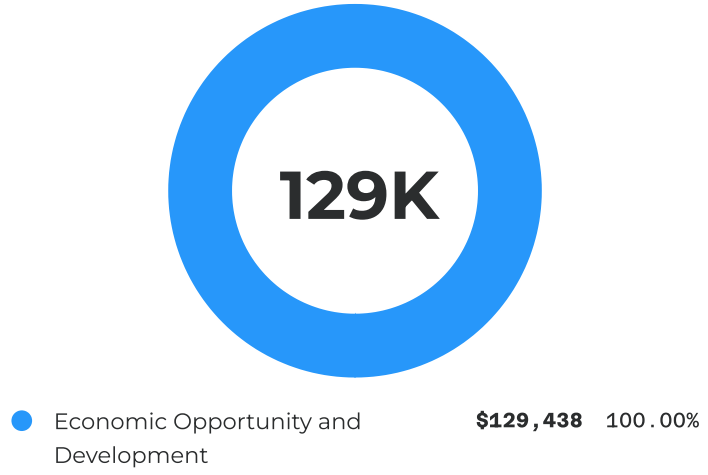


Expenditures by Function

Historical Expenditures by Function



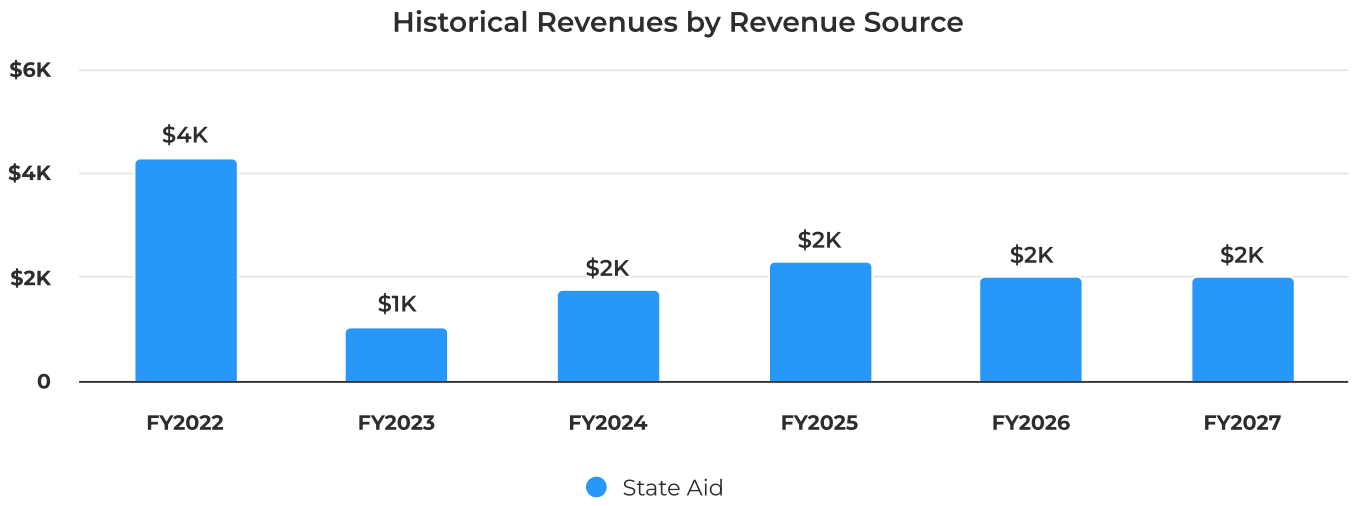
FY27 Expenditures by Function

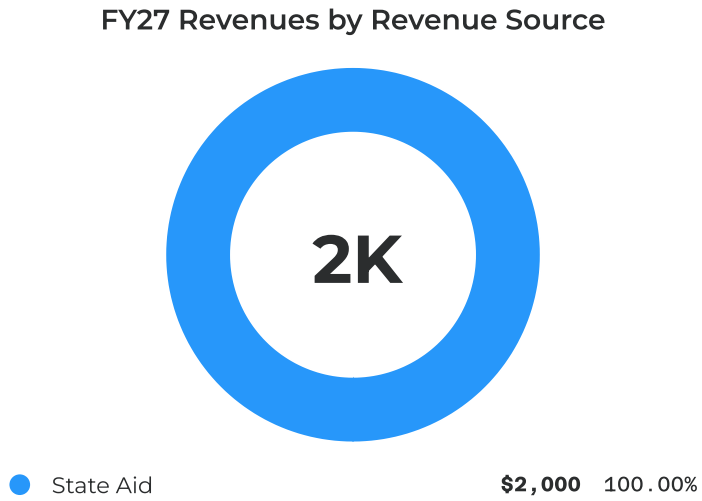


Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Economic Opportunity and Development	$112,580.31	$124,209.00	$129,438.00
Total Expenditures	**$112,580.31**	**$124,209.00**	**$129,438.00**

Revenues by Revenue Source





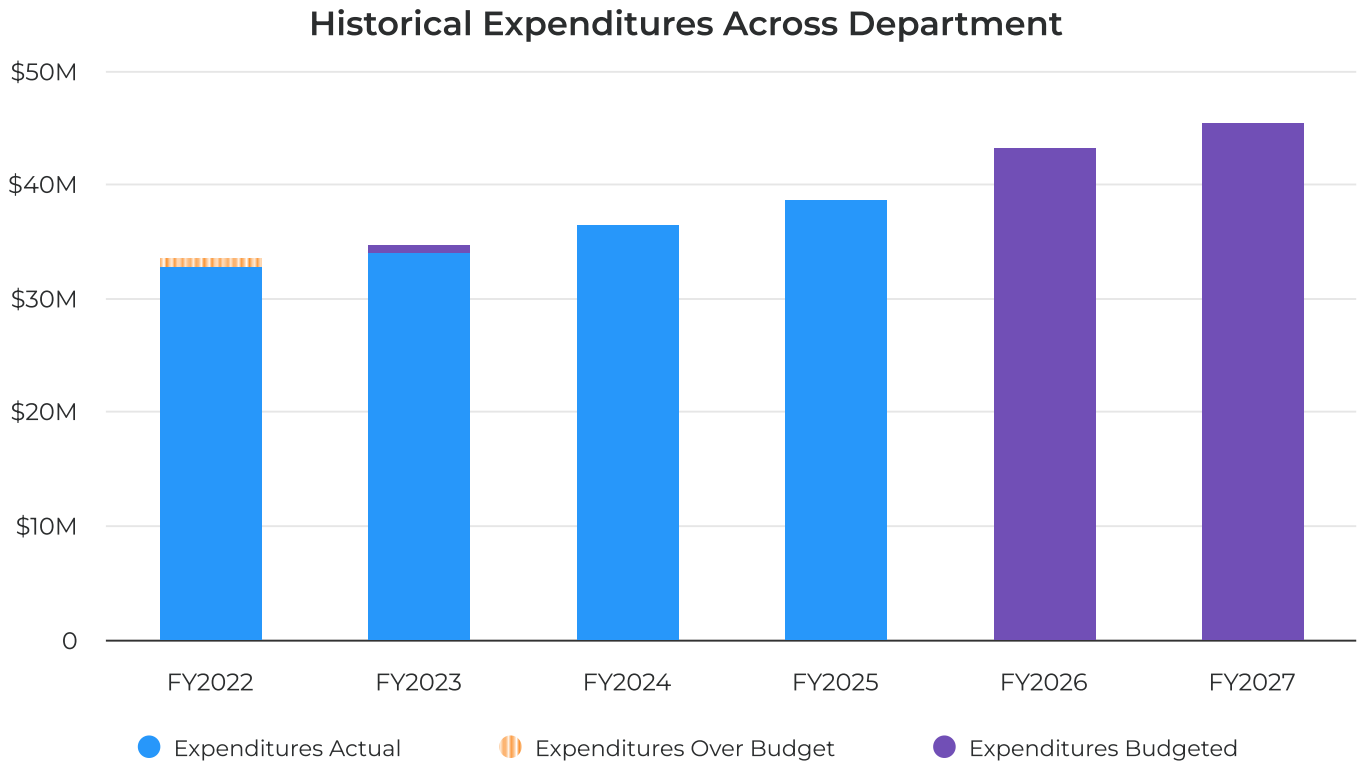
Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
State Aid	$2,283.65	$2,000.00	$2,000.00
Total Revenues	**$2,283.65**	**$2,000.00**	**$2,000.00**

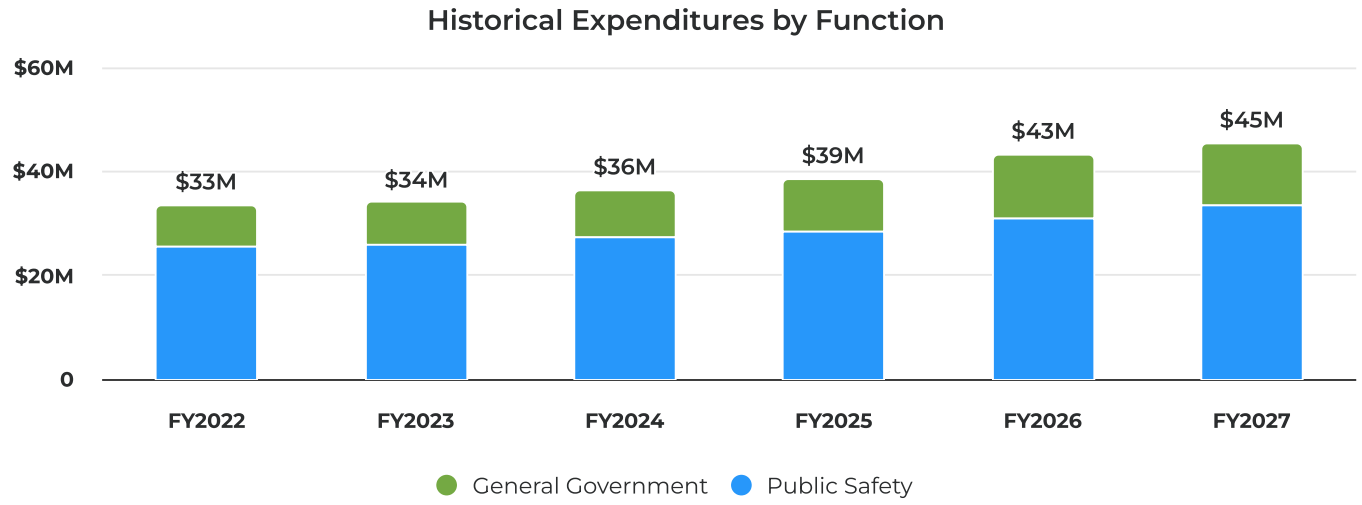
Elected Officials

Elected Officials are those who are chosen by the citizens of Sullivan County.

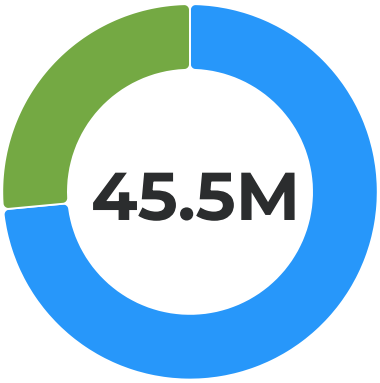
Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



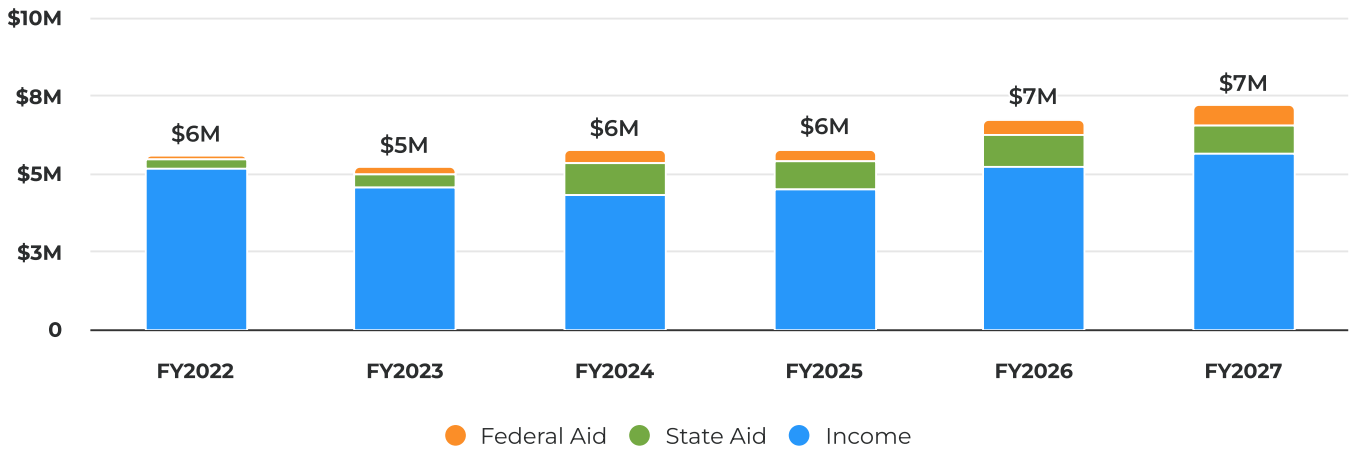
Public Safety	**$33,414,900**	73.51%
General Government	**$12,042,014**	26.49%

Expenditures by Function

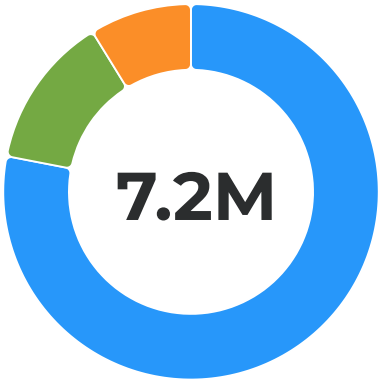
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$10,123,727.27	$12,462,978.00	$12,042,014.00
Public Safety	$28,493,833.02	$30,820,242.00	$33,414,900.00
Total Expenditures	**$38,617,560.29**	**$43,283,220.00**	**$45,456,914.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



Income	**$5,616,914**	78.04%
State Aid	**$947,736**	13.17%
Federal Aid	**$632,959**	8.79%

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$4,458,097.83	$5,226,022.00	$5,616,914.00
State Aid	$935,369.55	$1,007,899.00	$947,736.00
Federal Aid	$363,453.86	$490,714.00	$632,959.00
Total Revenues	**$5,756,921.24**	**$6,724,635.00**	**$7,197,609.00**

Coroners

Albee Bockman, Elton Harris, Alan Kesten and Michael Speer

The Sullivan County Coroner's Office is responsible to make inquiry into unnatural deaths within the County, as well as to make inquiry into deaths natural or unnatural occurring to an inmate of a correctional facility in Sullivan County.

The Coroner's Office is comprised of four (4) elected officials who are responsible for the investigation of deaths occurring in Sullivan County. Their work requires them to be on call 24 hours a day, 365 days a year.

The Coroner's Office is responsible for determining the manner of death in cases in which the death is due to:

- Homicide or suspected homicide, or any death caused by violence
- Suicide or suspected suicide
- Accidental death, no matter what the nature of the accident, or when the accident occurred, whether it be one minute or one year preceding death, including any death resulting from an injury or fall
- Deaths in public places of apparently healthy people without the attendance of a physician
- All deaths occurring in an Emergency Department or Urgent Care Facility
- Poisoning or suspected poisoning
- Occupational hazard
- Drugs
- Hospital deaths occurring within 24 hours of admittance or discharge
- Acute alcoholism
- All deaths occurring in an operating room
- All D.O.A. where no physician's diagnosis can be ascertained
- All prisoners or those in police custody

The Sullivan County Coroner's Office receives a small amount of reimbursement from the State for autopsies, but is generally County share. The Office is mandated by County Law Article 17a, and all duties are listed in section 671.

Core Services

In the course of their duties, the Coroners direct the tasks of many forensic professionals with whom the Coroner's Office subcontracts. These professionals include investigators, pathologists, toxicologists, technicians, physicians, and local funeral homes.

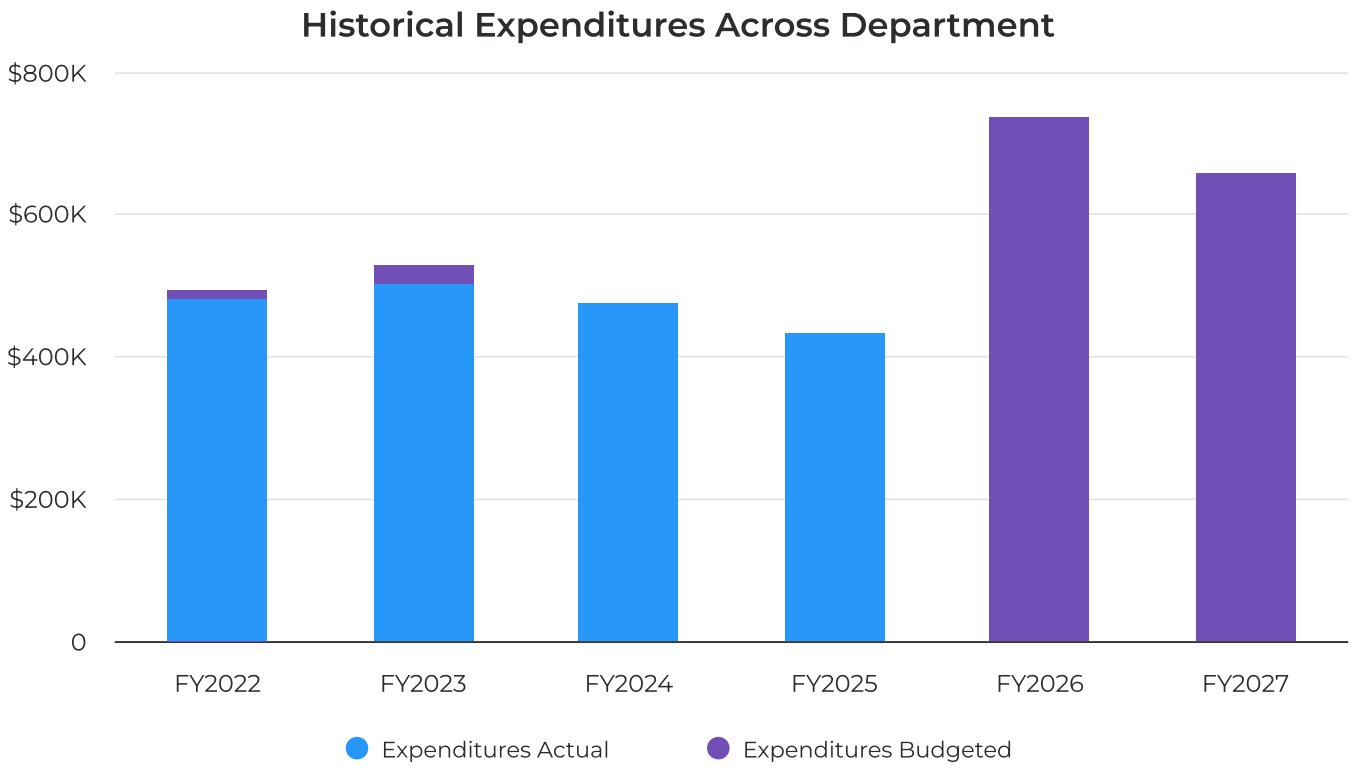
Some of the tasks the Coroners perform are:

- Initiating investigations at crime scenes to determine cause of death
- Assisting in the collection of physical and pathological evidence
- Requesting and studying the medical histories of the deceased to aid in determining the cause and manner of death
- Conferring with public health and law enforcement agencies
- Conducting preliminary examinations to locate signs of trauma
- Completing death certificates, including cause and manner of death
- Interviewing witnesses who were present at the time of death
- Completing reports required to perform investigations or finalize cases
- Testifying in court
- Ordering and attending autopsies
- Notifying of next of kin
- Communicating with various agencies including Social Services, Child Protective Services and other County agencies

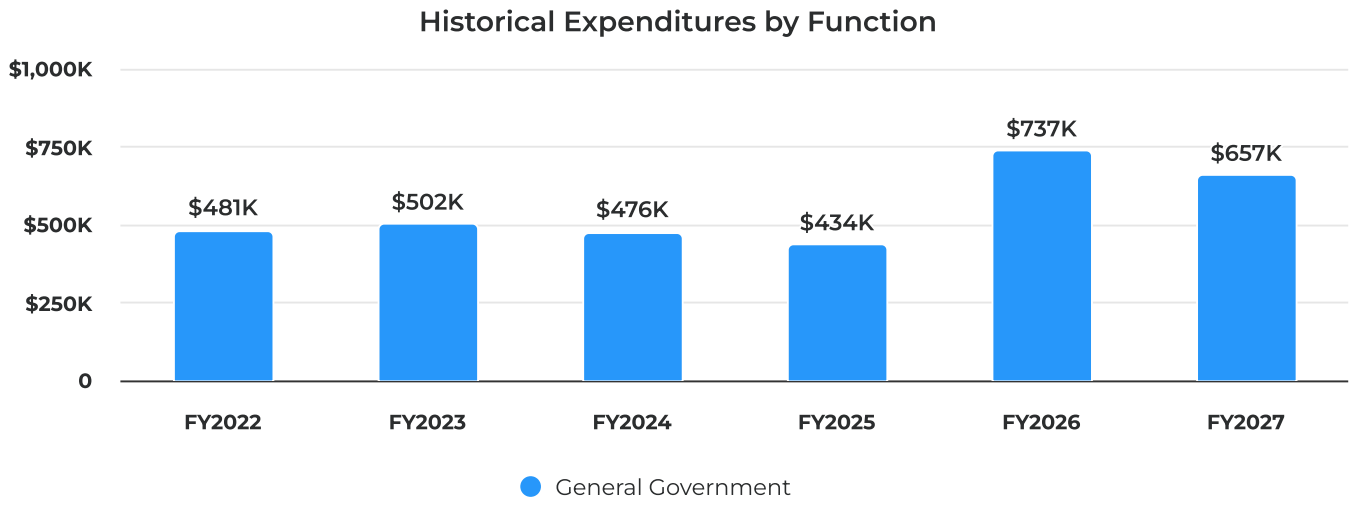
Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
CORONERS	**4.00**	**4.00**	**4.00**
CORONER	4.00	4.00	4.00
Grand Total	**4.00**	**4.00**	**4.00**

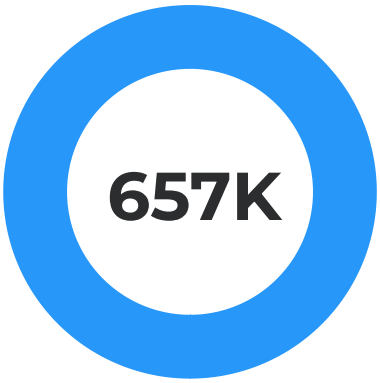
Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



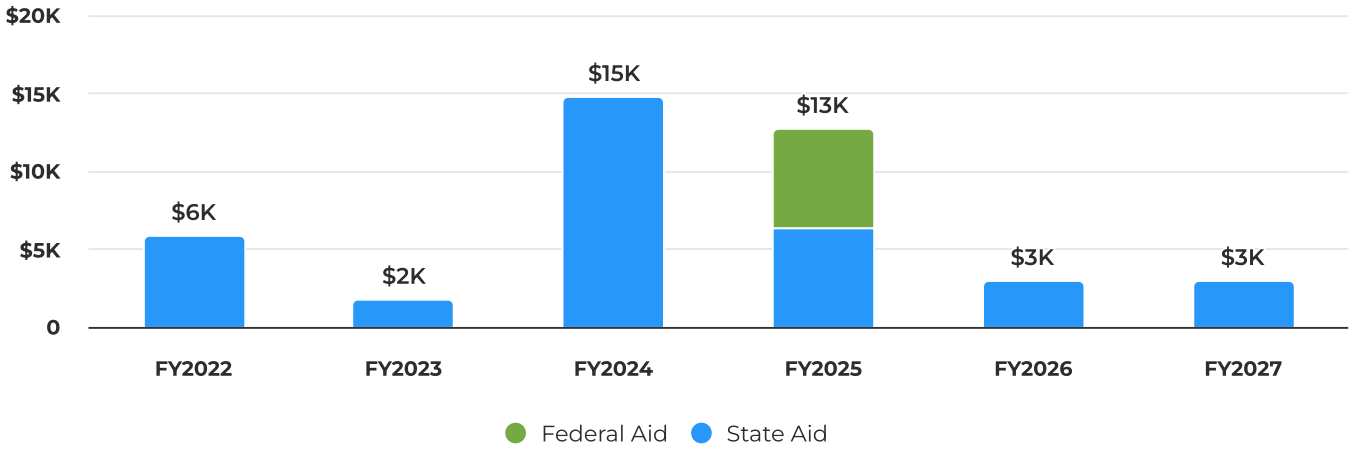
General Government **$657,146** 100.00%

Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$433,878.15	$736,594.00	$657,146.00
Total Expenditures	**$433,878.15**	**$736,594.00**	**$657,146.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



State Aid **$3,000** 100.00%

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
State Aid	$6,282.00	$3,000.00	$3,000.00
Federal Aid	$6,450.00	-	-
Total Revenues	**$12,732.00**	**$3,000.00**	**$3,000.00**

County Clerk

Russell Reeves, County Clerk

The mission of the County Clerk's Office is to serve the public and community with respect and integrity. We continue to work on developing the most cost-effective and up-to-date solutions to make it easier and more efficient for everyone we serve.

This office is composed of two distinct units, the Main Unit and the local agent for the Department of Motor Vehicles. The County Clerk also oversees the Office of Records Management for Sullivan County. The County Clerk Main Unit is a Constitutional office responsible for public records, real property land recordings and civil document filings. The Department of Motor Vehicles is the County's local agent for all driving and vehicle processes. The Office of Records Management is responsible for storing all records, and coordinating the maintenance and destruction of records according to State laws.

The County Clerk's Office Main Unit is mandated by the New York State Constitution. The County Clerk's Office generates funding from several sources of revenue, including but not limited to fees for transactions such as filings, recordings, permits, licenses, and registrations.

Core Services

Functions of the County Clerk Main Unit include:

- Filing and recording of official records for real property land documents, maps, and civil proceedings
- Passport Acceptance Facility- Responsible for the process of application review, documents & mailings for submission to the Department of State
- Pistol Permits- Application & document processing
- Photo Services (Passports, Pistol permits, Green cards)
- Notary services
- Precious Metal & Gems Law processing of license applications & reports
- F.A.V.O.R. program-Veteran discount card process and issuance
- Peddler Permit issuance (veterans only)
- Business Certification (D/B/A) document processing and filing
- Naturalization preparation & New Citizens Oath of Allegiance ceremony
- EZpass sales and device issuance

Functions of the Department of Motor Vehicles include:

- Responsibilities for all transactions and services related to the NYS Department of Motor Vehicles, including driver's license transactions, vehicle registration, issuance of license plates, etc.

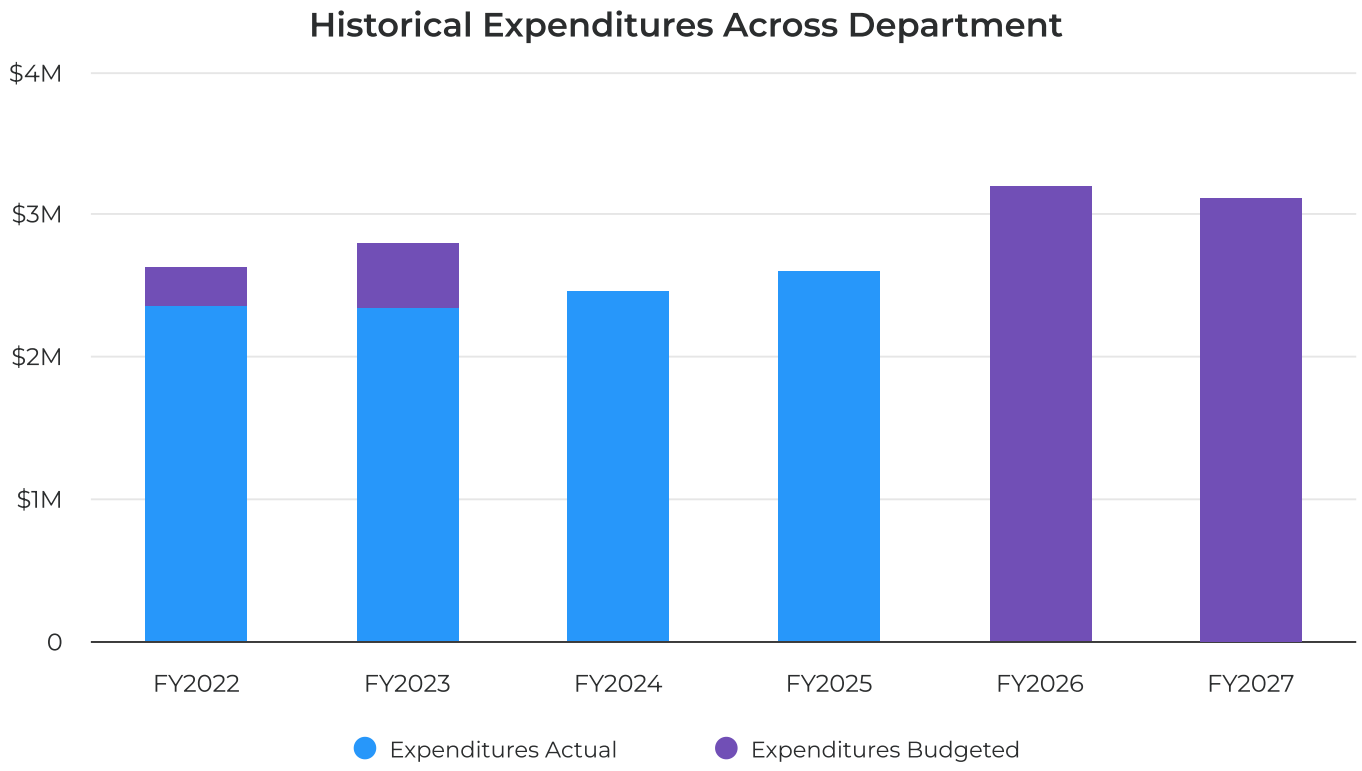
Functions of the Records Management Department include:

- Systematic maintenance, retrieval, and disposal of records in accordance with NYS Archives
- Responsible for maintaining the filing and organization of records and storage locations throughout the county.

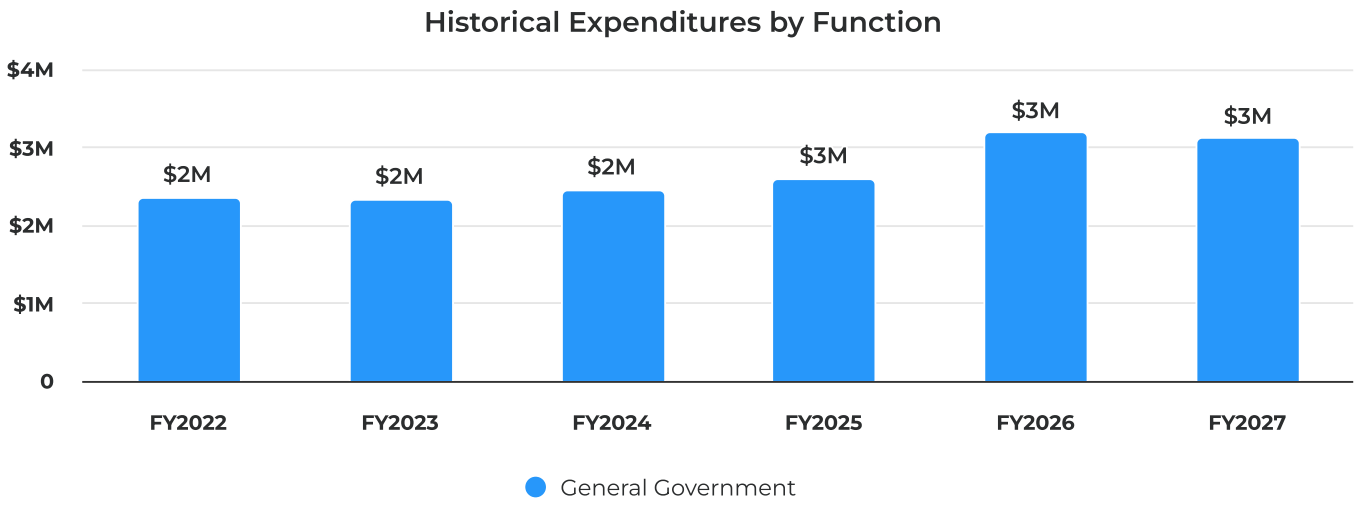
Positions

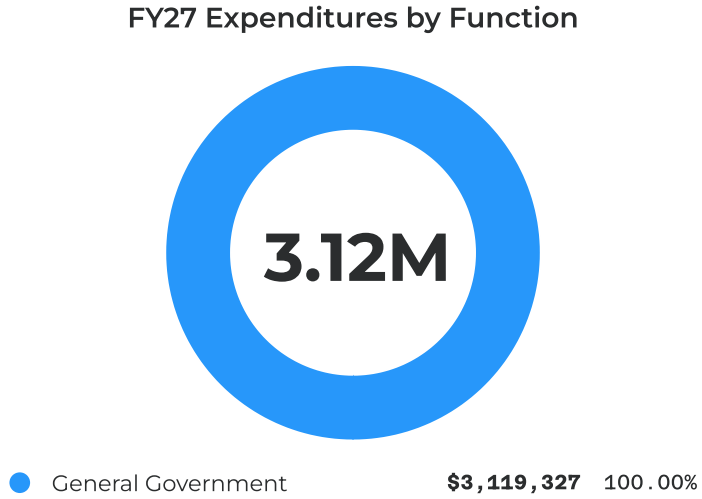
Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
CTY CLRK DMV	**15.40**	**14.40**	**14.40**
COUNTY CLERK'S WORKER I	7.00	6.00	6.00
COUNTY CLERK'S WORKER II	4.00	4.00	4.00
COUNTY CLERK'S WORKER III	2.20	2.20	2.20
COUNTY CLERK'S WORKER III PT	0.20	0.20	0.20
DEP COUNTY CLERK I	1.00	1.00	1.00
DEPT OF MOTOR VEHICLE ADMIN	1.00	1.00	1.00
CTY CLRK MAIN UNIT	**16.00**	**16.00**	**16.00**
COUNTY CLERK	1.00	1.00	1.00
COUNTY CLERK FINANCIAL WORKER	1.00	1.00	1.00
COUNTY CLERK'S WORKER I	6.00	6.00	6.00
COUNTY CLERK'S WORKER II	4.00	4.00	4.00
COUNTY CLERK'S WORKER III	1.00	1.00	1.00
DEPUTY COUNTY CLERK - LAND	1.00	1.00	1.00
DEPUTY COUNTY CLERK I	1.00	1.00	1.00
JUNIOR ACCOUNTANT	1.00	1.00	1.00
RECORDS MANAGEMENT	**2.00**	**2.00**	**2.00**
COUNTY CLERK'S WORKER I	1.00	1.00	1.00
RECORDS MANAGEMENT COORDINATOR	1.00	1.00	1.00
Grand Total	**33.40**	**32.40**	**32.40**

Expenditure Summary



Expenditures by Function



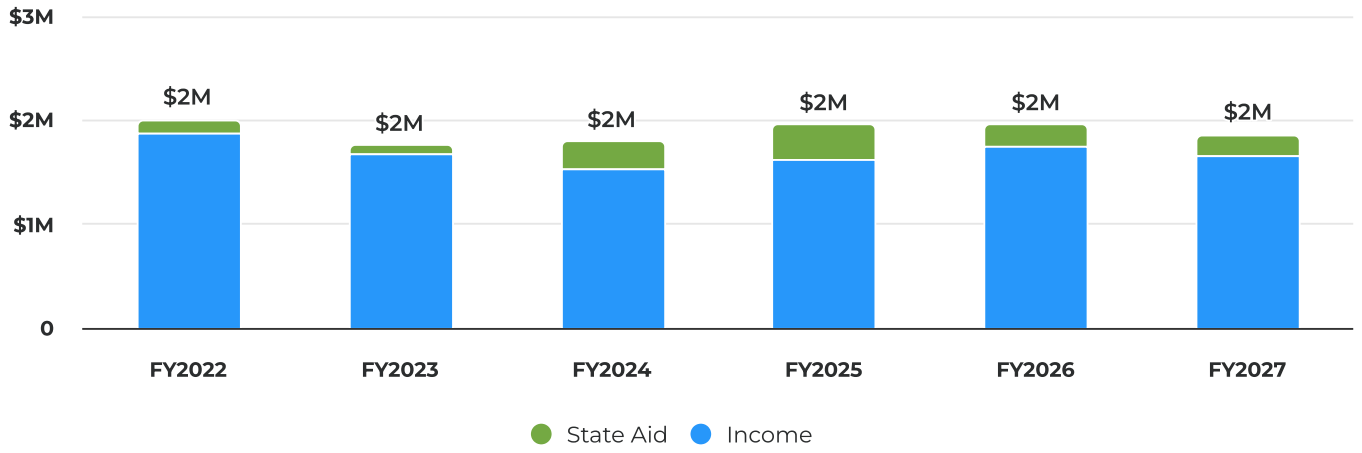


Expenditures by Function

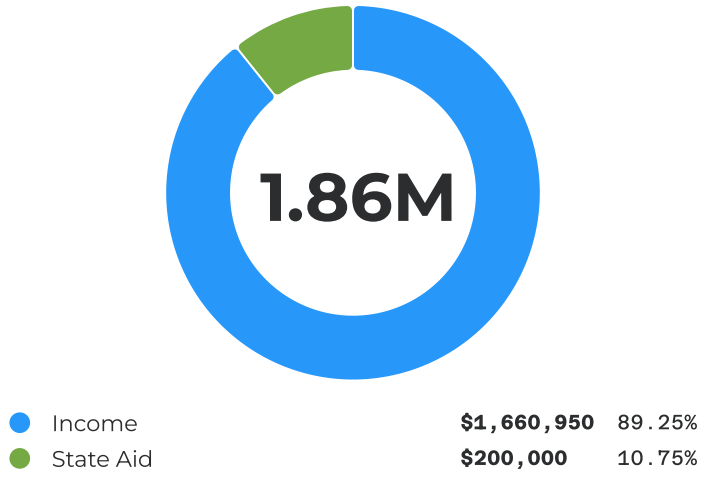
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$2,598,223.56	$3,189,821.00	$3,119,327.00
Total Expenditures	**$2,598,223.56**	**$3,189,821.00**	**$3,119,327.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



Income	**$1,660,950**	89.25%
State Aid	**$200,000**	10.75%

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$1,610,285.84	$1,752,200.00	$1,660,950.00
State Aid	$350,339.23	$200,000.00	$200,000.00
Total Revenues	**$1,960,625.07**	**$1,952,200.00**	**$1,860,950.00**

County Legislature

Nadia Rajcz (D), Chair

The Sullivan County Legislature, composed of nine legislators from single member districts, is the elected governing body of Sullivan County, which performs legislative, appropriating, tax levying, policy determining and administrative functions

The Legislature is responsible for setting County policy, creating local laws and passing resolutions. The full board of legislators meets once a month (every third Thursday); standing committee meetings typically occur on the first and second Thursday of each month. The Sullivan County Legislature receives no outside funding and is 100% County cost. It is required by the Sullivan County Charter.

Core Services

A few functions of the Sullivan County Legislature include:

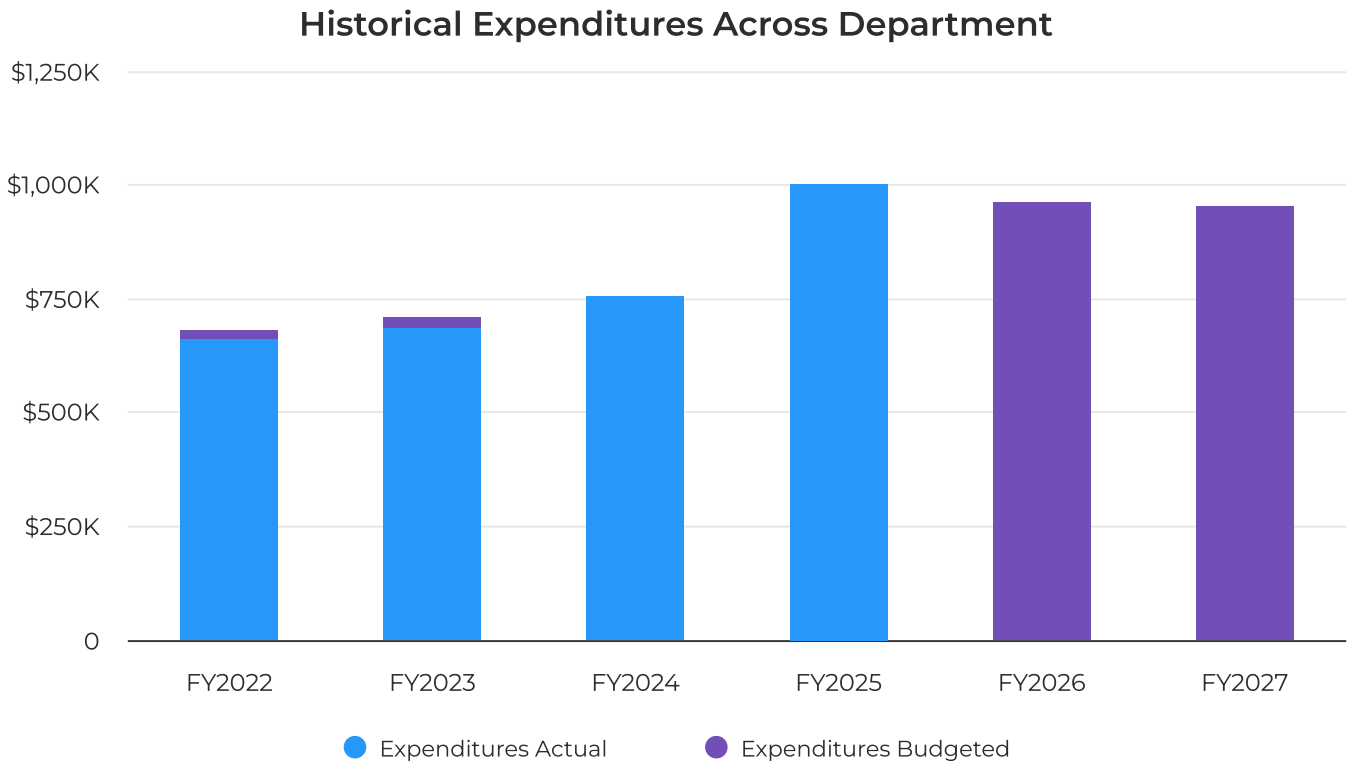
- Establishment of County Policy
- Adoption of the County Budget annually
- Make appropriations and levy taxes
- Authorization of resolutions
- Establishment of local laws
- County redistricting as per state law

The budget for the Legislature consists primarily of personal services and employee benefits. A small amount of funding is used for office supplies, travel/county fleet chargebacks, postage, and printing.

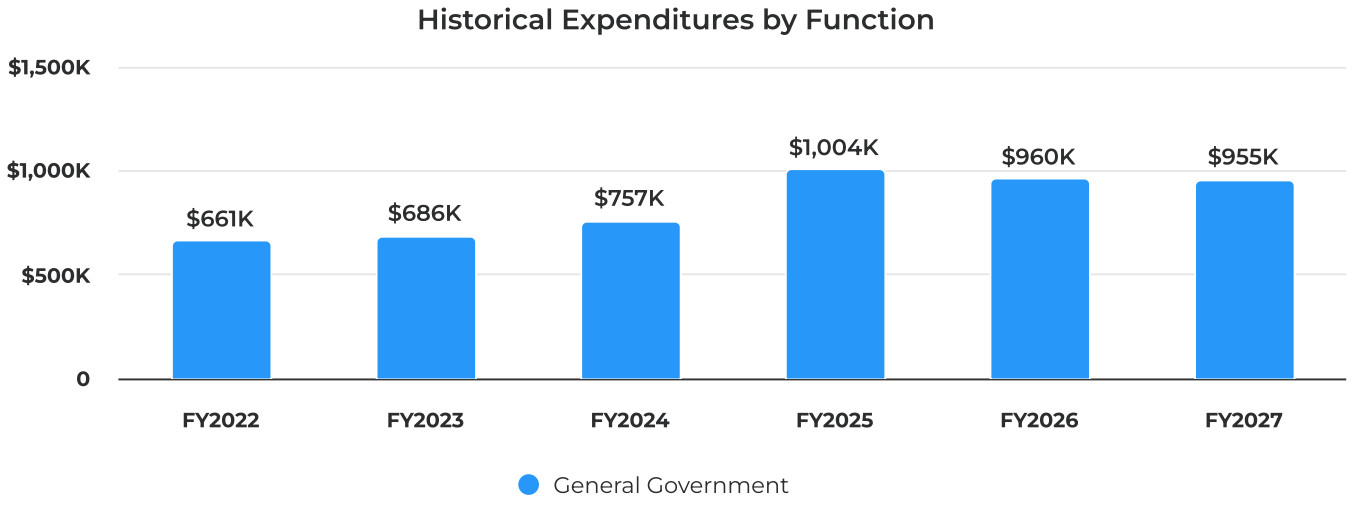
Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
COUNTY LEGISLATURE	**11.00**	**11.00**	**11.00**
CHAIRPERSON OF LEGISLATURE	1.00	1.00	1.00
CLERK TO LEGISLATURE	1.00	1.00	1.00
LEGISLATIVE SEC	1.00	1.00	1.00
LEGISLATOR	5.00	5.00	5.00
MAJORITY LEADER	1.00	1.00	1.00
MINORITY LEADER	1.00	1.00	1.00
VICE CHAIRPERSON OF LEGISLATURE	1.00	1.00	1.00
Grand Total	**11.00**	**11.00**	**11.00**

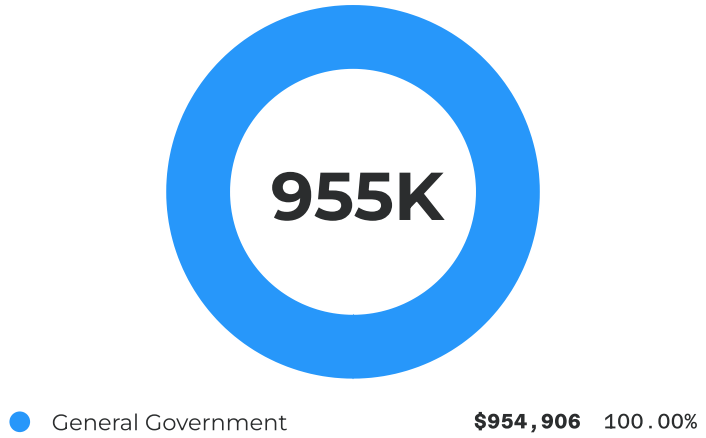
Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$1,003,697.29	$959,772.00	$954,906.00
Total Expenditures	**$1,003,697.29**	**$959,772.00**	**$954,906.00**

County Treasurer

Kathleen Lara, County Treasurer

The mission of the Sullivan County Treasurer is to collect and enforce delinquent taxes efficiently, effectively, and fairly in accordance with New York State Real Property Tax Law, while responsibly managing the County's finances, maintaining accurate fiscal records, and helping to develop sound fiscal policies related to budgeting, spending, and debt management.

The County Treasurer is statutorily the Chief Fiscal Officer of the County and the real property delinquent tax collection and enforcement officer. The office is comprised of several departments: accounting, real property tax collection, real property tax administration, room tax enforcement, and solid waste revenue collection.

The Sullivan County Treasurer's Office receives funding through: buyer premiums collected from the public auction of properties; administrative fees assessed for processing and advertising delinquent properties; and administrative fees assessed for distributing surplus funds pursuant to court order. The User Fee Unit is funded through the County's Refuse and Garbage Fund and thus is not charged to the General Fund. The Sullivan County Treasurer's Office is mandated by the County charter.

Core Services

The functions of the Sullivan County Treasurer's Office are numerous.

They include:

1325-14 - Accounting Department

- Maintain and oversee all General Ledger accounts, ensuring accuracy and compliance with accounting standards.
- Process and manage all County accounts payable activities in a timely and efficient manner.
- Monitor and reconcile Federal and State receivables, ensuring accurate reporting
- Oversee County wide cash management functions including daily receipts, deposits, and bank reconciliations.
- Primary contact for annual external audit. Prepare and submit annual financial reports in accordance with State and Federal reporting requirements.
- Manage all aspects of County debt administration, including tracking, reporting, borrowing and compliance.
- Provide financial analysis, account reconciliations, and year-end accounting support to all departments.
- The County Treasurer's Office is responsible for enforcing the Room Tax Local Law
- Maintains the Room Tax Facility Registry as well as processing all monthly, quarterly and annual payments.
- Works with towns and villages to assist in the enforcement of NYS Room Tax laws, rules and regulations.
- Reconciles Room Tax fund balance and distributions
- Assist all interested parties regarding delinquent taxes for 15 Towns and 12 School Districts, in person, by phone, fax and email
- Maintain annual Tax Rolls for 15 Towns
- Prepare Tax Installment Contracts and post daily receipts for the same
- Post daily receipts to unpaid tax and installment software
- Prepare and file all lists and documents required under RPTL Article Eleven starting with the filing of a List of Delinquent Taxes 10 months after lien date and concluding with foreclosure
- Prepare deeds and other required documents for tax-acquired property
- Abstractor prepares standard searches for each parcel contained on List of Delinquent Taxes
- Property Examiner researches all of the parcels contained on the List of Delinquent taxes
- Manage and distribute all surplus funds arising out of tax-acquired parcels sold at public auction
- Maintain and record all Landfill Accounts receivables, inclusive of the monthly billing to haulers, annual compliance policies, and daily hauler activity.
- Prepare and maintain hauler license/user permit renewal applications

County Departments

1325-15 – Room Tax

- The County Treasurer’s Office is responsible for enforcing the Room Tax Local Law
- Maintains the Room Tax Facility Registry as well as processing all monthly, quarterly and annual payments.
- Works with towns and villages to assist in the enforcement of NYS Room Tax laws, rules and regulations.
- Reconciles Room Tax fund balance and distributions

1330-204 – Real Property

- Assist all interested parties regarding delinquent taxes for 15 Towns and 12 School Districts, in person, by phone, fax and email
- Maintain annual Tax Rolls for 15 Towns
- Prepare Tax Installment Contracts and post daily receipts for the same
- Post daily receipts to unpaid tax and installment software
- Prepare and file all lists and documents required under RPTL Article Eleven starting with the filing of a List of Delinquent Taxes 10 months after lien date and concluding with foreclosure
- Prepare deeds and other required documents for tax-acquired property
- Abstractor prepares standard searches for each parcel contained on List of Delinquent Taxes
- Property Examiner researches all of the parcels contained on the List of Delinquent taxes
- Manage and distribute all surplus funds arising out of tax-acquired parcels sold at public auction

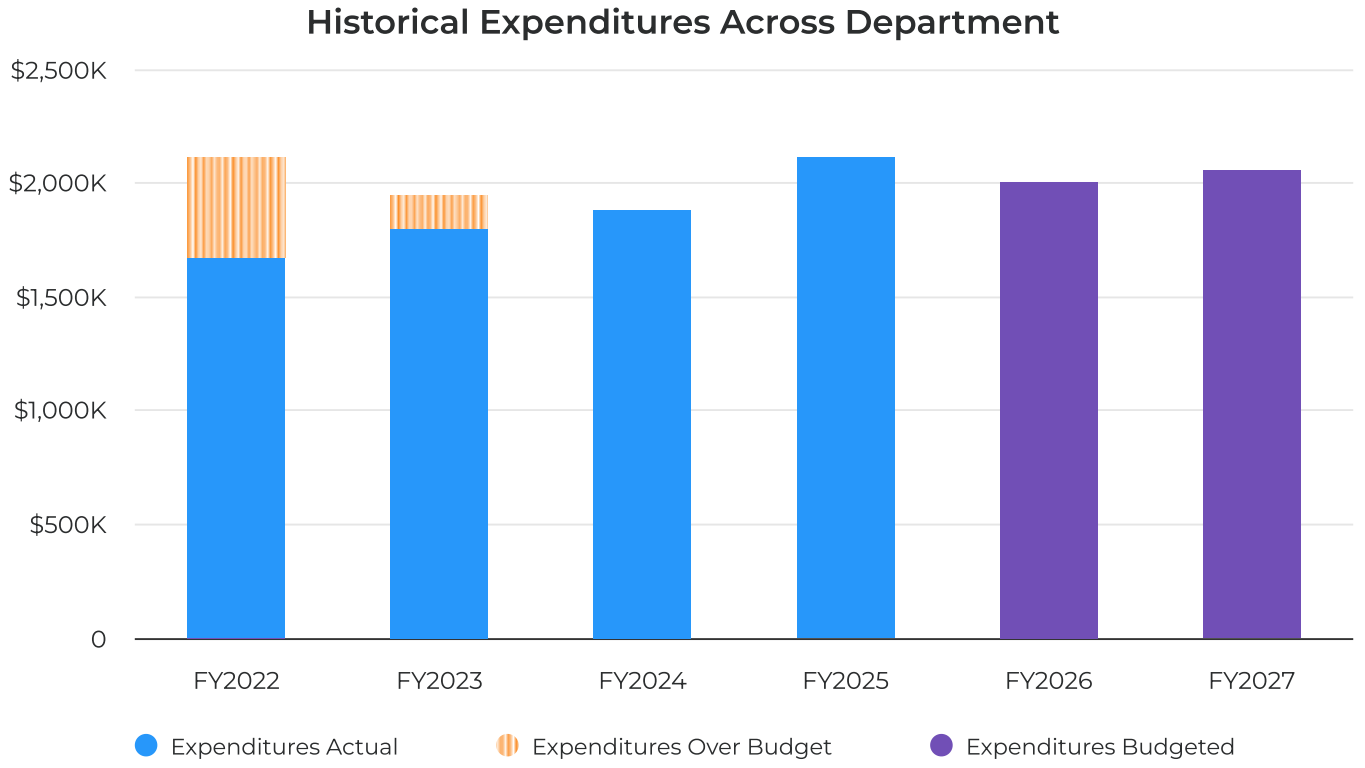
1330-205 – Solid Waste User Fee Unit

- Maintain and record all Landfill Accounts receivables, inclusive of the monthly billing to haulers, annual compliance policies, and daily hauler activity.
- Prepare and maintain hauler license/user permit renewal applications

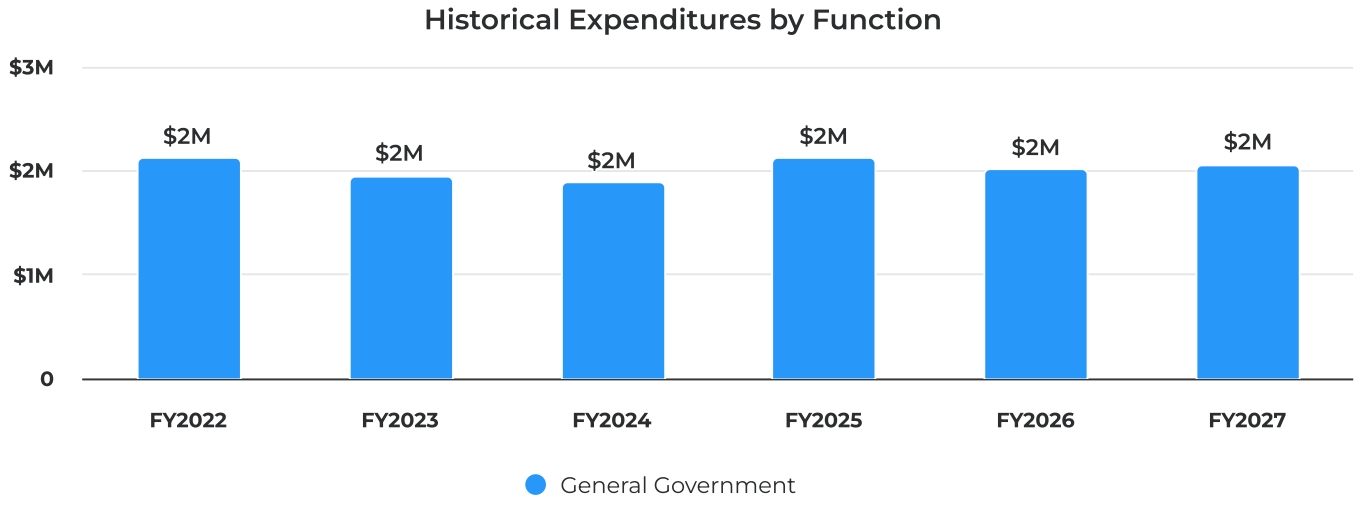
Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
TREAS MAIN UNIT	**3.55**	**3.55**	**3.55**
COUNTY TREASURER	0.30	0.30	0.30
DEP COUNTY TREASURER	0.25	0.25	0.25
FISCAL ADMINISTRATIVE OFFICER	1.00	1.00	1.00
SENIOR ACCOUNTANT	1.00	1.00	1.00
SR FISCAL ADMIN OFFICER	1.00	1.00	1.00
TREAS ROOM TAX	**1.20**	**1.20**	**1.20**
COUNTY TREASURER	0.10	0.10	0.10
DEP COUNTY TREASURER	0.10	0.10	0.10
FULL CHARGE BOOKKEEPER	1.00	1.00	1.00
TX COLLECTION - PROP TAX UNIT	**6.55**	**6.55**	**6.55**
ABSTRACTOR	1.00	1.00	1.00
COUNTY TREASURER	0.30	0.30	0.30
DEP COUNTY TREASURER	0.25	0.25	0.25
PROP TAX SUPVR TAX ENFORCE COORD	1.00	1.00	1.00
REAL PROP EXAM/APPRAISER	1.00	1.00	1.00
REAL PROP TAX SVCS SPECIALIST	1.00	1.00	1.00
TAX CLERK II	1.00	1.00	1.00
TAX CLERK III	1.00	1.00	1.00
TX COLLECTION - USER FEE UNIT	**1.20**	**1.20**	**1.20**
COUNTY TREASURER	0.10	0.10	0.10
DEP COUNTY TREASURER	0.10	0.10	0.10
JUNIOR ACCOUNTANT	1.00	1.00	1.00
Grand Total	**12.50**	**12.50**	**12.50**

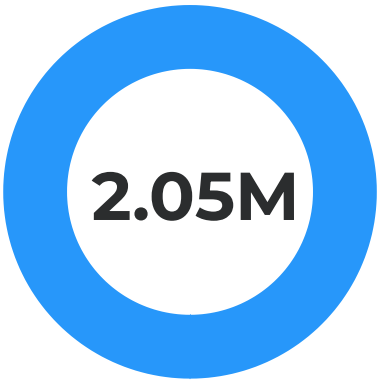
Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



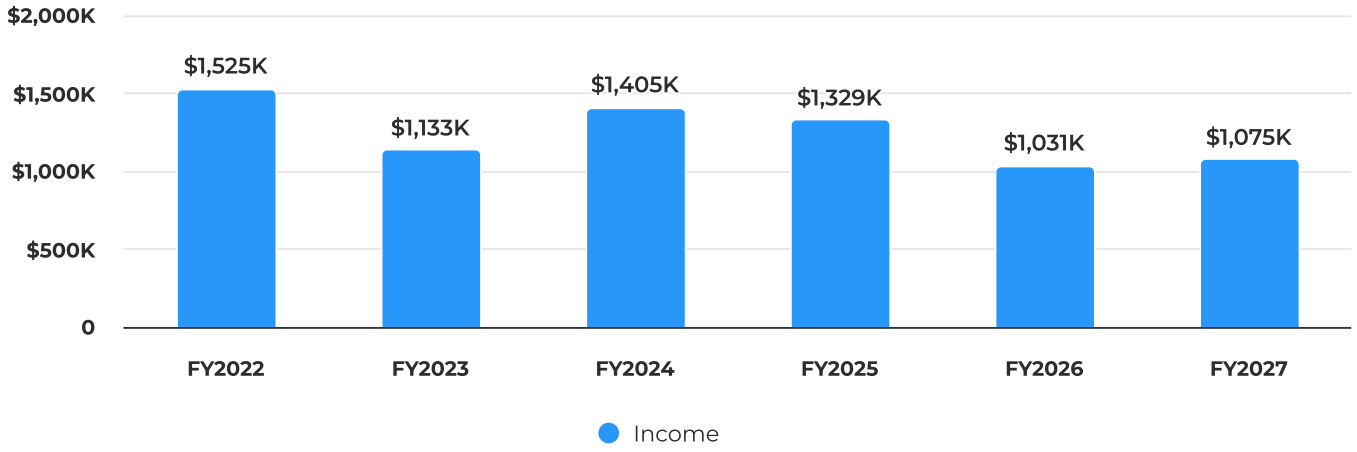
General Government **$2,053,271** 100.00%

Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$2,116,078.59	$2,008,936.00	$2,053,271.00
Total Expenditures	**$2,116,078.59**	**$2,008,936.00**	**$2,053,271.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



Income **$1,074,865** 100.00%

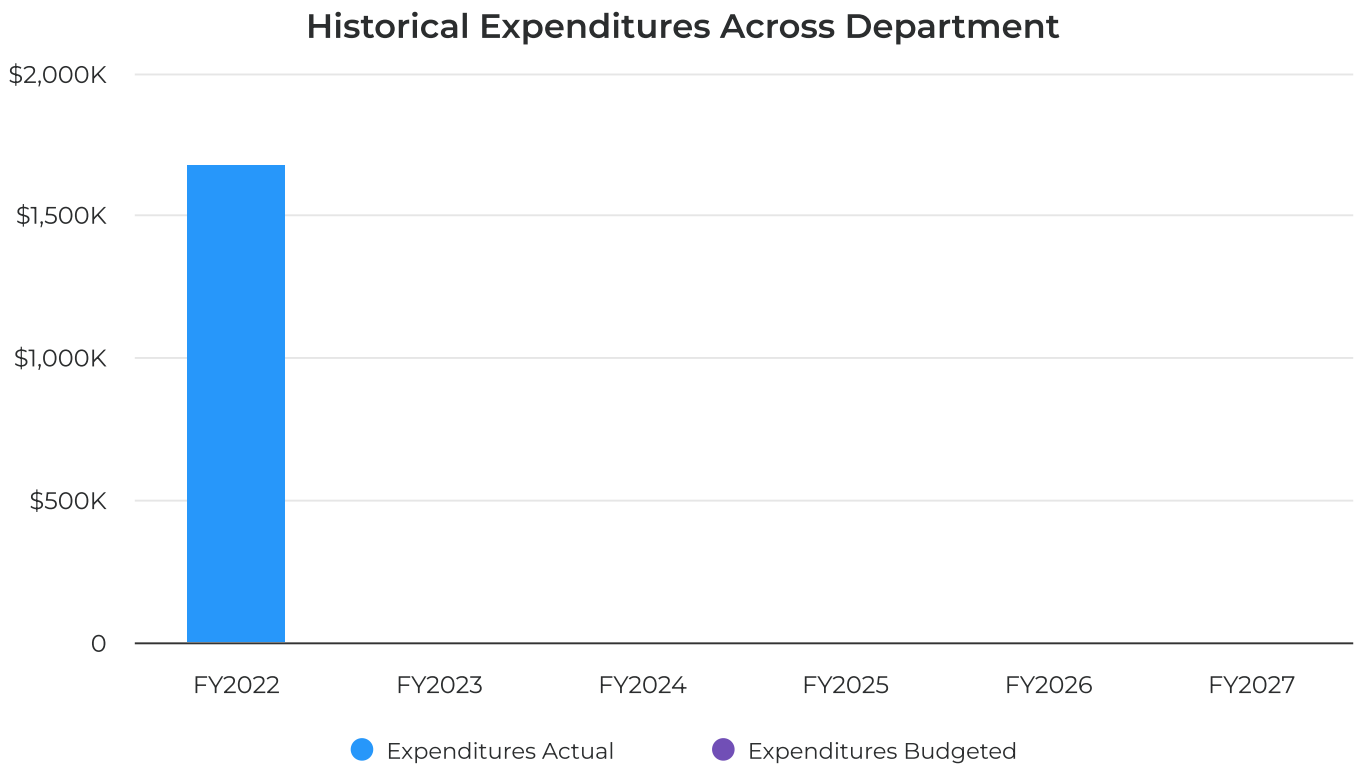
Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$1,329,448.95	$1,030,577.00	$1,074,865.00
Total Revenues	**$1,329,448.95**	**$1,030,577.00**	**$1,074,865.00**

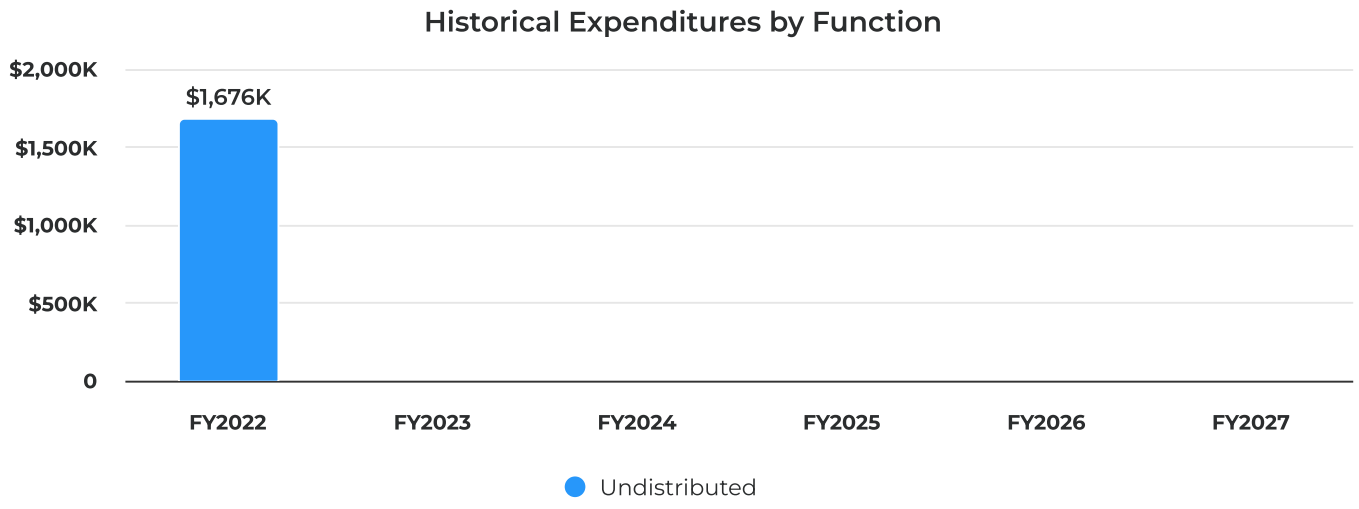
Bond Anticipation Notes

This budget organization includes appropriations for principal and interest payments on short-term borrowing or bonds.

Expenditure Summary



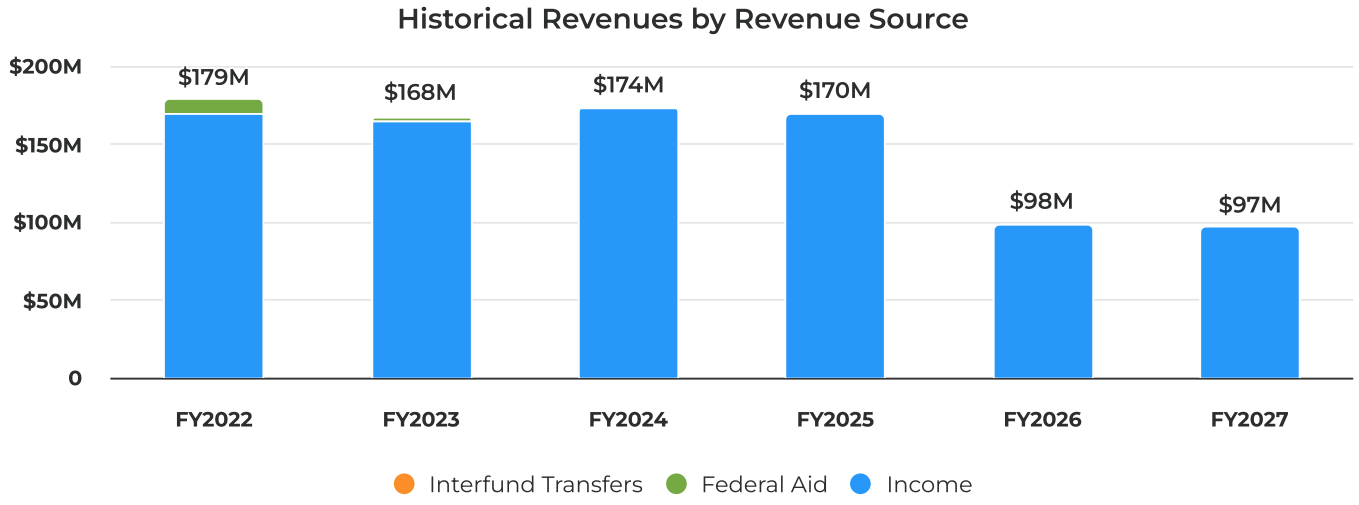
Expenditures by Function

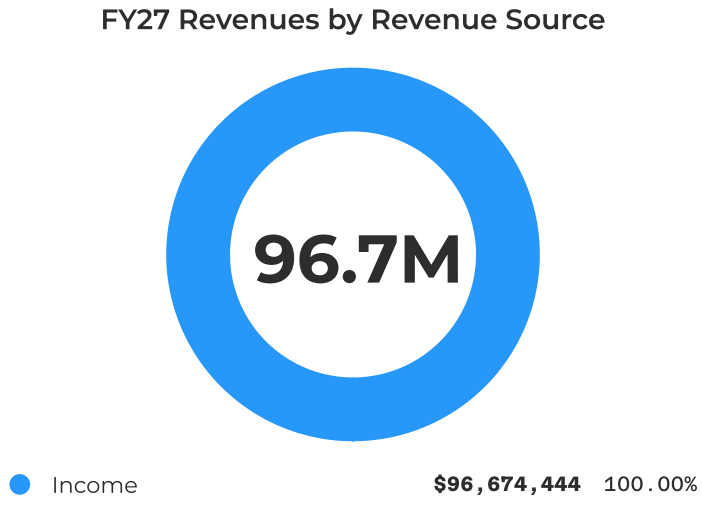


General Fund Revenues

This budget organization accounts for revenue not directly associated with a specific department, such as sales tax.

Revenues by Revenue Source





Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$169,686,700.68	$98,388,174.00	$96,674,444.00
Interfund Transfers	$117,389.64	-	-
Total Revenues	**$169,804,090.32**	**$98,388,174.00**	**$96,674,444.00**

Real Property Tax Services

Christopher Knapp, Director

The mission of the Real Property Tax Services Office is to fulfill the requirements of the New York State Law and Regulations to achieve and maintain equitable assessments throughout the County of Sullivan and to ensure the enforcement of liens created upon the levy of taxes.

This office provides assessment and tax related services to both county and town officials as well as the public. The main goal is to create and preserve tax equity within and between municipalities. In accordance with state mandates, this office provides assessment and taxation-related services to both county and town officials and members of the public. We are charged with the responsibility of maintaining tax maps and updating all ownership information for all real property within the boundaries of the County of Sullivan.

The Real Property Tax Services Office charges outlays related to vendor services back to the towns. It also receives a small amount of revenue through the sale of maps and tax map maintenance fees. The Real Property Tax Services Office performs mandated services under sections 1530 and 1532 of the Real Property Tax Law of the State of New York.

Core Services

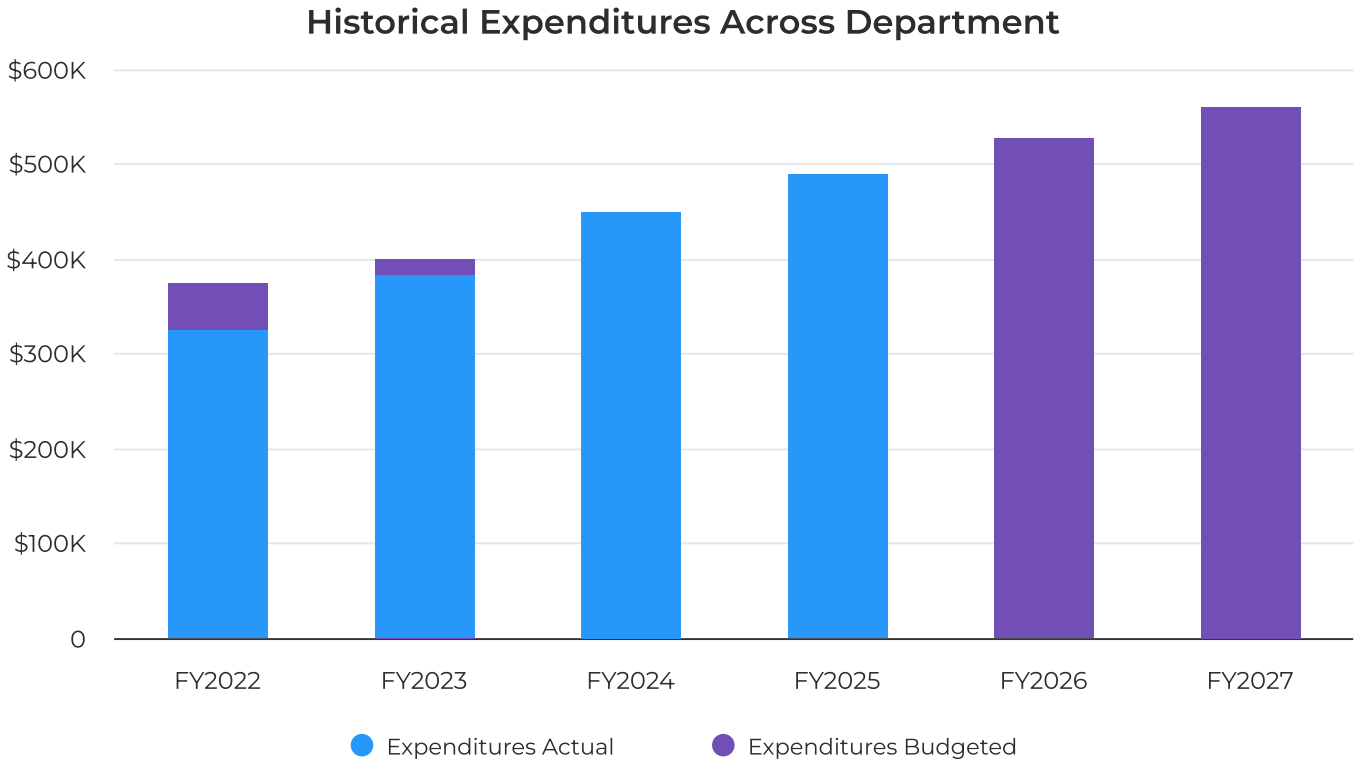
Functions of the Department of Real Property Tax Services include:

- Review all deeds/maps, and other documents filed in the S.C. Clerk's office
- Search title to properties conveyed to ensure accurate property grantor information
- Review descriptions contained in deeds of conveyance and maps
- Make changes to County property ownership records and tax maps
- Provide assessment rolls and tax rolls to municipalities
- Maintain digital GIS tax maps
- Maintain Beacon, the county's online parcel ownership portal
- Send notice to title companies, attorneys and property owners concerning faults found in deeds etc.
- Forward change in ownership information, deeds and changes to the tax maps to assessing units
- Provision of new paper tax maps to assessing units
- Provide recommendations to tax levying bodies on requests for corrections to tax bills/rolls
- Provide training to Board of Assessment Review members
- Provide assessor orientation training
- Provide one on one training for new assessors on the preparation of special franchise values and prorated and omitted taxes
- Provide briefings on new exemptions and changes to existing exemptions
- Prepare reports for various departments (i.e. tax levy information)
- Tax map sales
- Maintenance of Agricultural Districts and preparation of maps for mandated reviews
- Assist with legislative redistricting and election district boundary modifications as needed
- Provide FEMA flood maps to property owners upon request
- Provide large map scanning services for other County departments
- Provide E-911 addresses for single family homes
- Resolve discrepancies with E-911 addresses
- Archive/scan historic tax maps
- Assist professionals, other governmental agencies and the public with the use of Beacon, our online parcel ownership portal.

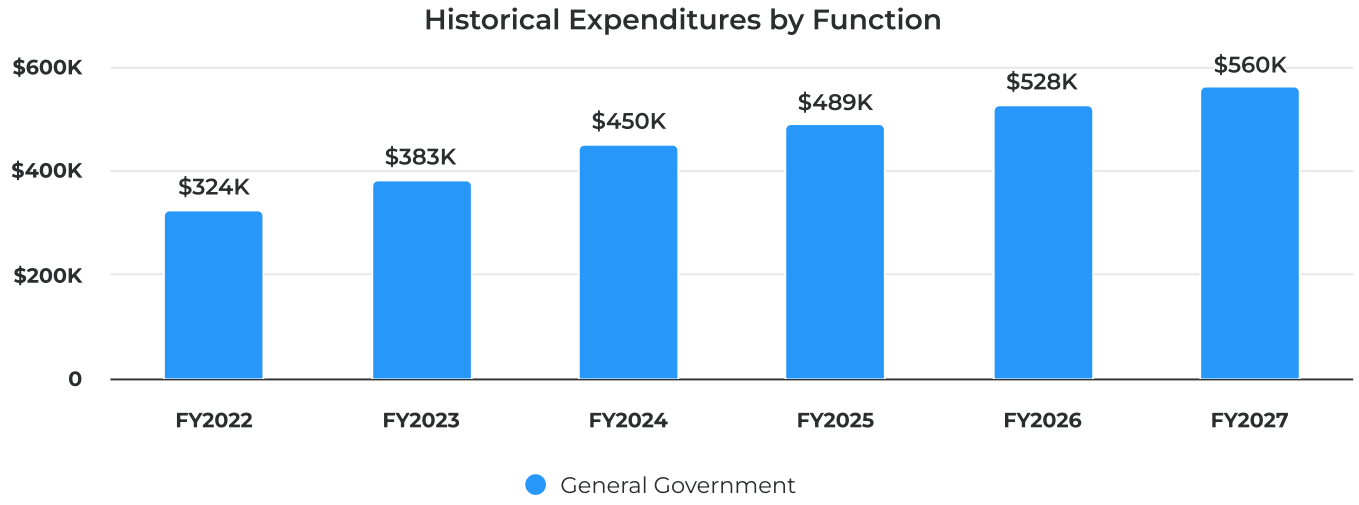
Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
REAL PROPERTY TAX	**3.50**	**3.50**	**3.50**
COUNTY TREASURER	0.20	0.20	0.20
DEP COUNTY TREASURER	0.30	0.30	0.30
DEP DIR OF REAL PROPERTY TAX SVCS	1.00	1.00	1.00
DIR REAL PROPERTY TAX SVS III	1.00	1.00	1.00
TAX MAP REAL PROPERTY SYS SPEC	1.00	1.00	1.00
Grand Total	**3.50**	**3.50**	**3.50**

Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



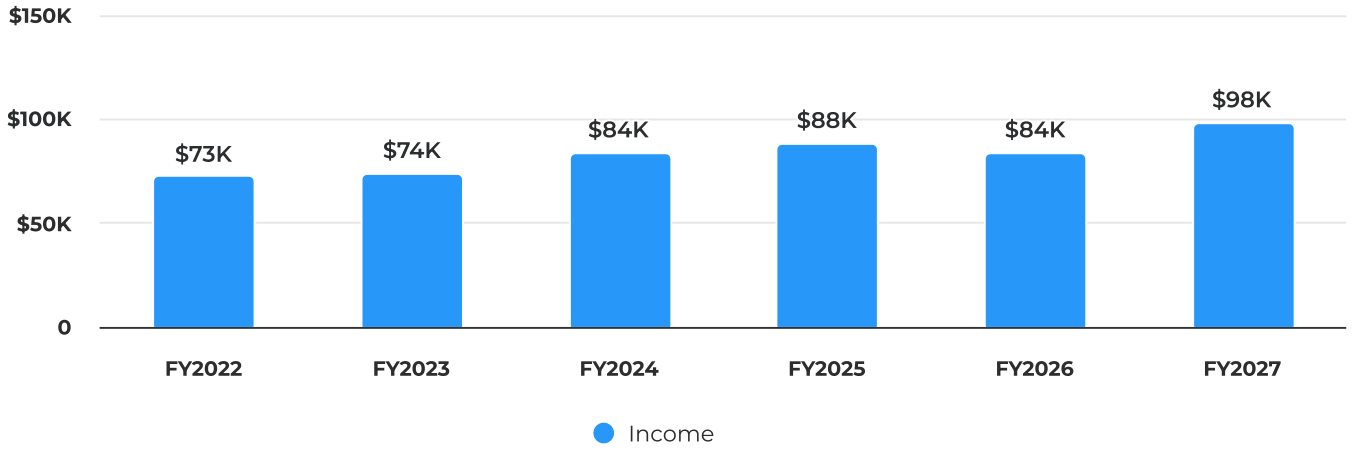
General Government **$560,486** 100.00%

Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$489,266.25	$527,671.00	$560,486.00
Total Expenditures	**$489,266.25**	**$527,671.00**	**$560,486.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



Income **$98,270** 100.00%

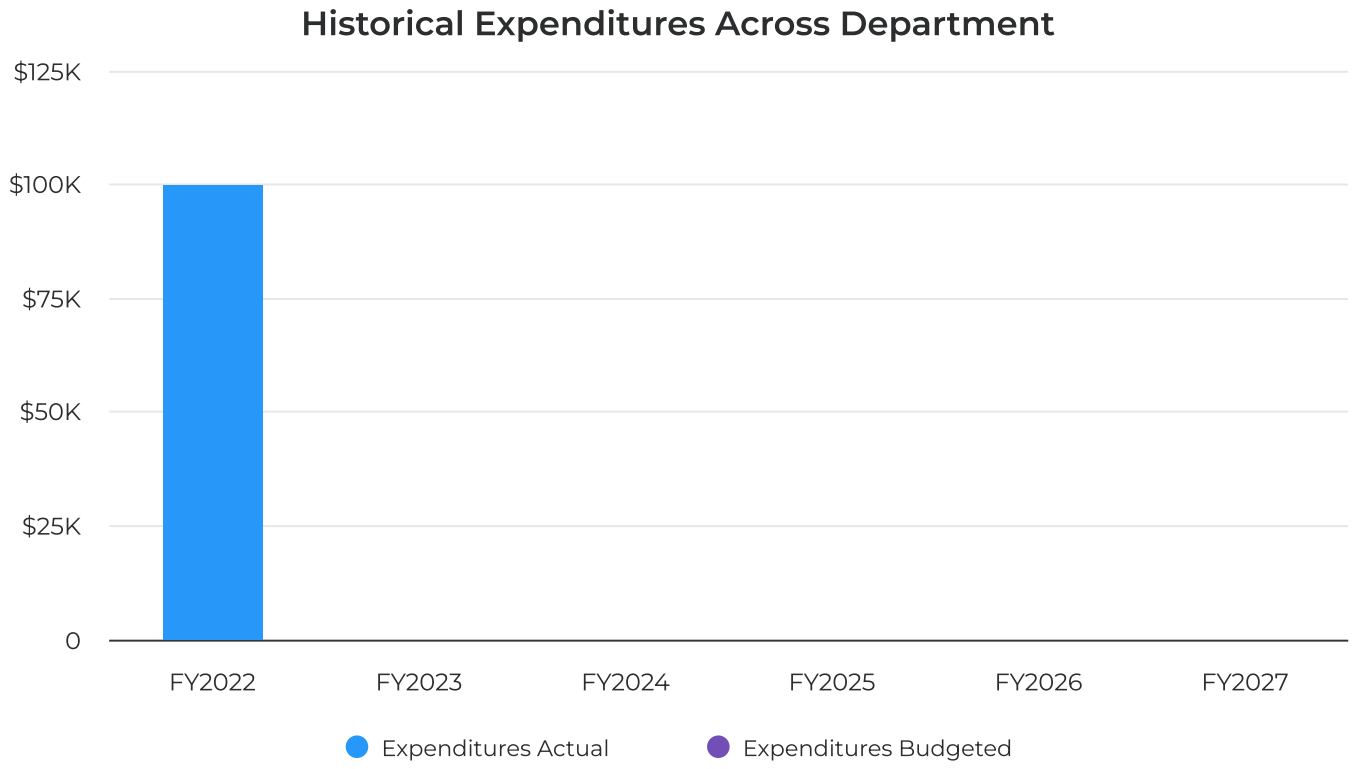
Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$88,254.95	$83,970.00	$98,270.00
Total Revenues	**$88,254.95**	**$83,970.00**	**$98,270.00**

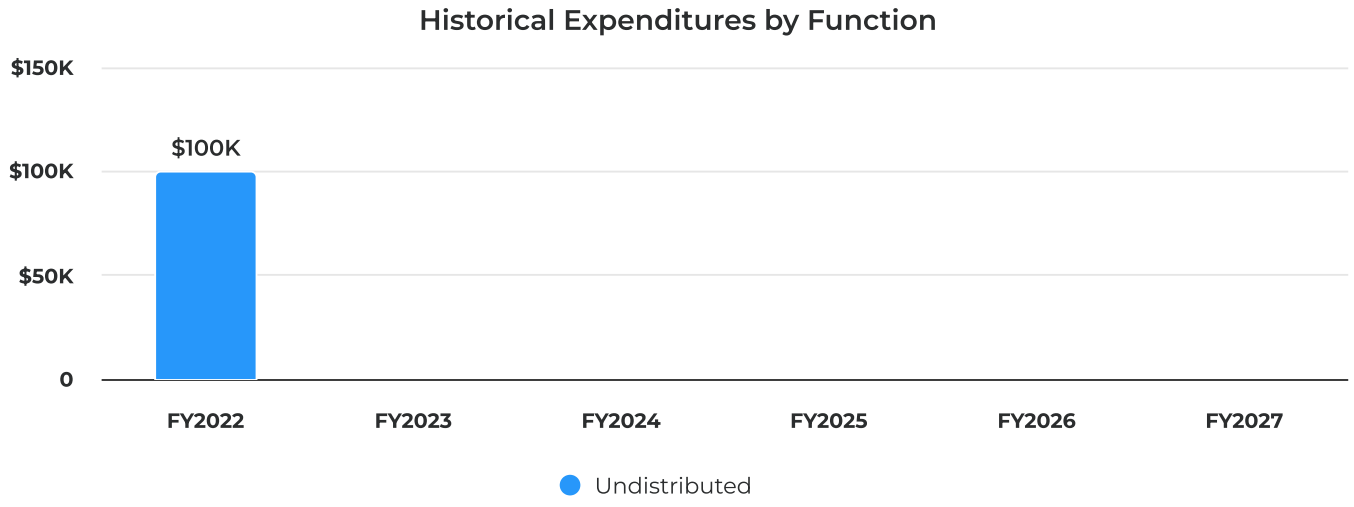
Tax Anticipation Notes

This line includes short term bonds issued to provide cash flow until such time as other anticipated revenue is realized.

Expenditure Summary

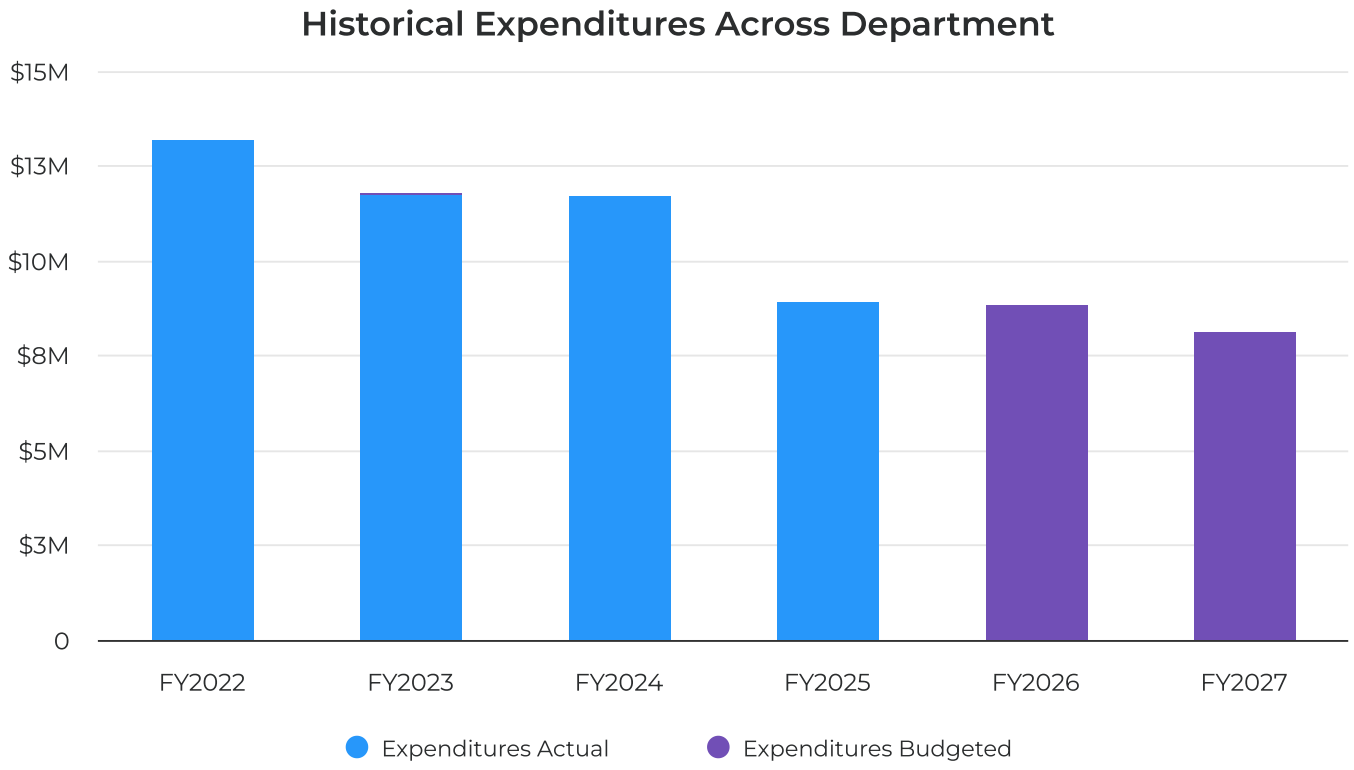


Expenditures by Function

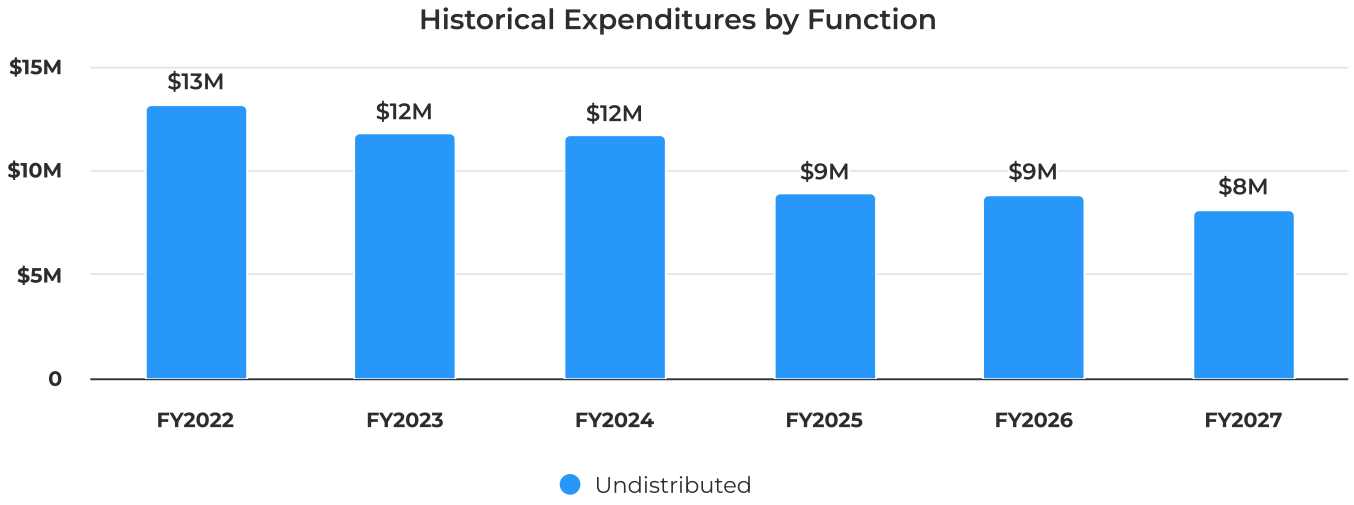


V Fund: Debt Service

Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



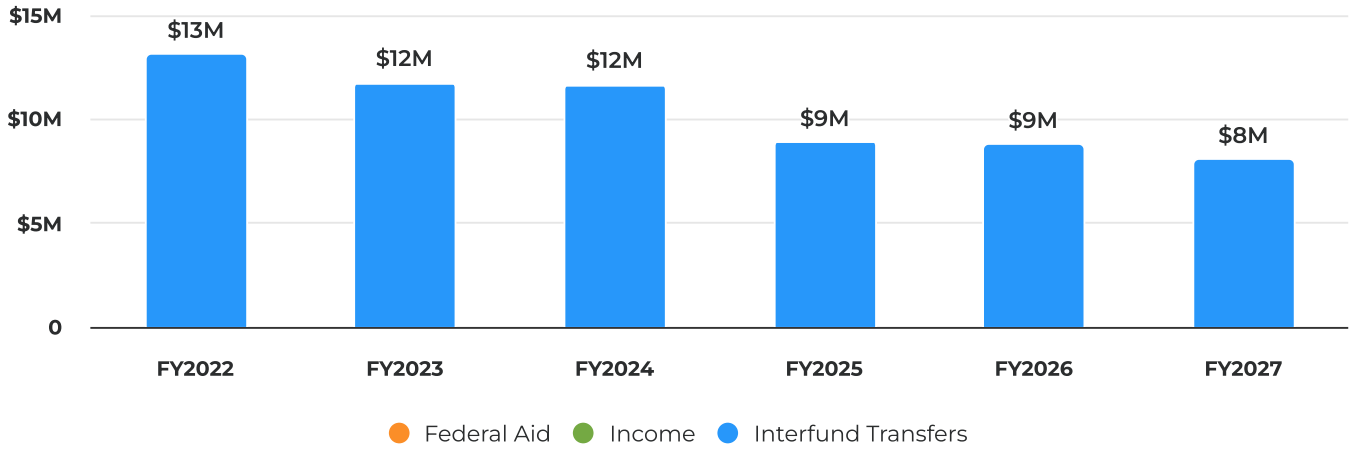
Undistributed **$8,107,845** 100.00%

Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Undistributed	$8,891,150.04	$8,834,758.00	$8,107,845.00
Total Expenditures	**$8,891,150.04**	**$8,834,758.00**	**$8,107,845.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



Interfund Transfers	**$8,107,845**	100.00%

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$56,304.71	-	-
Interfund Transfers	$8,922,827.33	$8,834,758.00	$8,107,845.00
Total Revenues	**$8,979,132.04**	**$8,834,758.00**	**$8,107,845.00**

District Attorney

Brian Conaty, District Attorney

The Sullivan County District Attorney's Office is responsible for the prosecution of all criminal offenses occurring within Sullivan County. The Office also manages all criminal appellate matters within the New York State court system.

The Office is committed to ensuring that individuals who engage in criminal conduct are held accountable in accordance with the law, while safeguarding the rights of all parties involved. Equally important is the Office's dedication to elevating and supporting victims' voices throughout every stage of the criminal justice process. Through these efforts, the Office fulfills its fundamental responsibility to protect the innocent, enhance public safety, and promote safe and secure communities for all residents of Sullivan County.

The District Attorney's Office receives both State and Federal aid through a variety of funding streams, including the Stop DWI Program, District Attorney Salary Reimbursement, Aid to Prosecution (ATP), Discovery Grant funding, Office of Victim Services (OVS) funding, and the Comprehensive Opioid, Stimulant, and Substance Use Program (COSSUP). In addition, certain operational expenses associated with the Family Violence Response Team (FVRT) are supported through the Sullivan County Department of Social Services, with reimbursement derived from State and Federal sources.

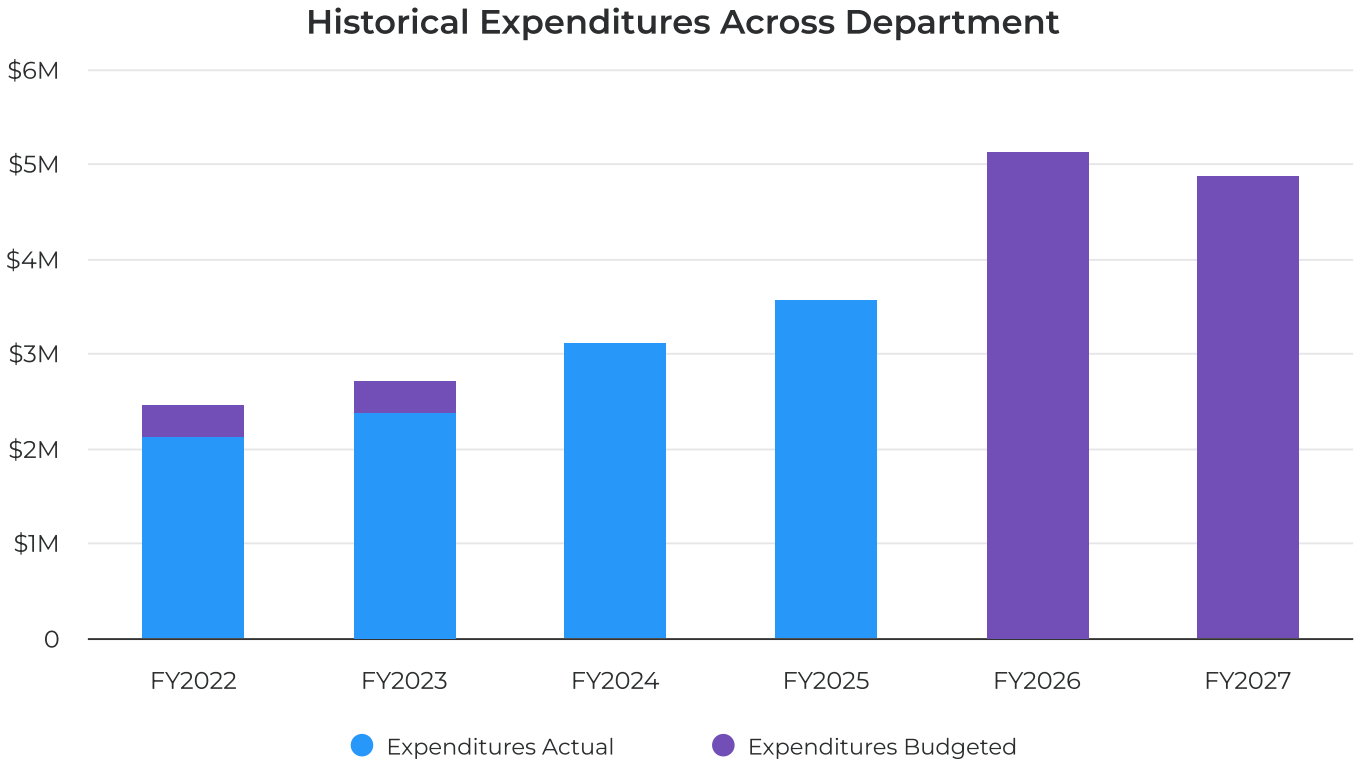
The Office also supports innovative, collaborative initiatives such as Hope Not Handcuffs (HNH), in partnership with the Quick Response Team (QRT), to provide individuals struggling with substance use disorders with access to treatment, recovery resources, and peer support services as an alternative to the traditional criminal justice pathway.

The Office operates pursuant to its statutory authority under New York State County Law §700 and its constitutional authority under Article XIII, Section 13 of the New York State Constitution.

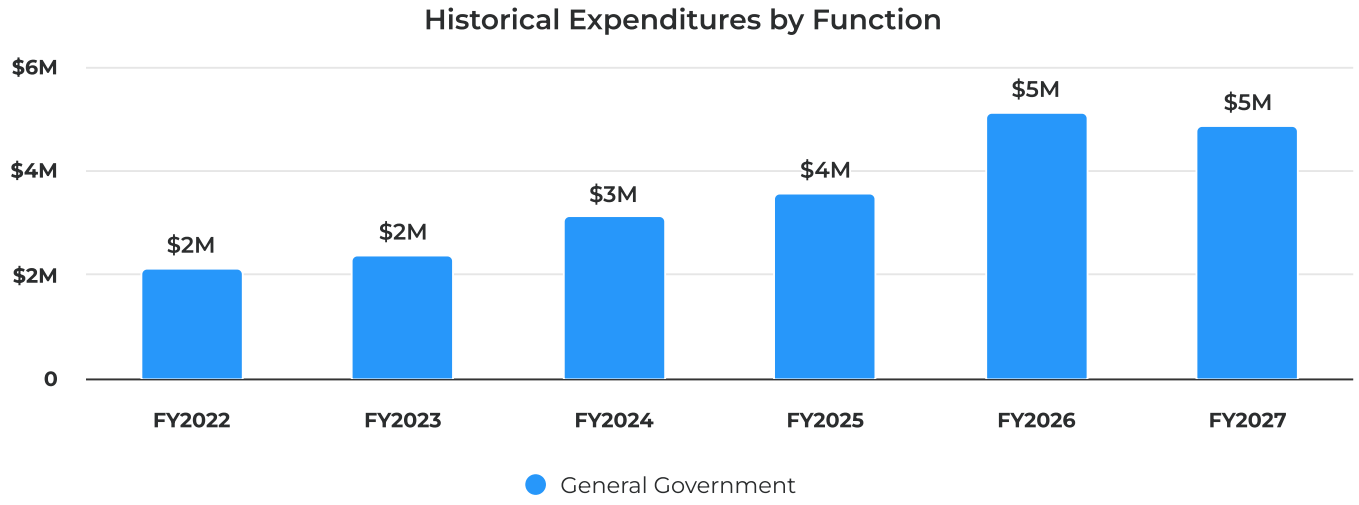
Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommen
DISTRICT ATTORNEY	**28.20**	**29.20**	**29.20**
ADMINISTRATIVE SPECIALIST	3.00	3.00	3.00
ASST DISTRICT ATTORNEY I	1.00	1.00	1.00
ASST DISTRICT ATTORNEY II	1.00	1.00	1.00
ASST DISTRICT ATTORNEY III	1.00	1.00	1.00
ASST DISTRICT ATTORNEY IV	1.00	1.00	1.00
ASST DISTRICT ATTORNEY IX	1.00	1.00	1.00
ASST DISTRICT ATTORNEY V	1.00	1.00	1.00
ASST DISTRICT ATTORNEY VI	1.00	1.00	1.00
ASST DISTRICT ATTORNEY VII	1.00	1.00	1.00
ASST DISTRICT ATTORNEY VIII	1.00	1.00	1.00
ASST DISTRICT ATTORNEY X	1.00	1.00	1.00
CONF SEC DISTRICT ATTORNEY	1.00	1.00	1.00
CONFIDENTIAL CHIEF DA'S INVESTIGATOR	1.00	1.00	1.00
CRIME VICTIM SERVICES ADVOCATE	1.00	1.00	1.00
CRIME VICTIMS SPECIALIST COORDINATOR	1.00	1.00	1.00
DISTRICT ATTORNEY	1.00	1.00	1.00
DISTRICT ATTORNEYS INV	5.00	5.00	5.00
GRAND JURY STENOGRAPHER	1.00	1.00	1.00
PARALEGAL	1.00	1.00	1.00
RECEPTIONIST	1.00	1.00	1.00
SENIOR ASST DISTRICT ATTORNEY	1.00	1.00	1.00
SPECIAL ASSISTANT	1.00	1.00	1.00
STUDENT INTERN	0.20	0.20	0.20
SYSTEMS INTEGRATION MANAGER - LAW ENFORCEMENT		1.00	1.00
Grand Total	**28.20**	**29.20**	**29.20**

Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



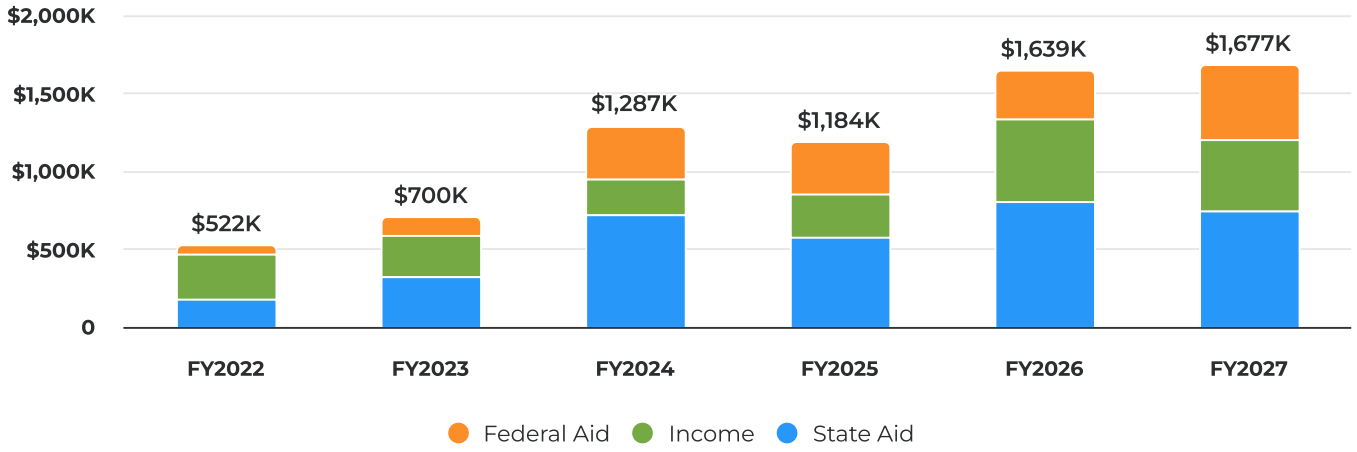
General Government	**$4,864,522**	100.00%

Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$3,560,852.11	$5,123,202.00	$4,864,522.00
Total Expenditures	**$3,560,852.11**	**$5,123,202.00**	**$4,864,522.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



State Aid	**$736,736**	43.94%
Federal Aid	**$472,959**	28.21%
Income	**$467,145**	27.86%

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$280,928.43	$529,221.00	$467,145.00
State Aid	$570,515.42	$797,899.00	$736,736.00
Federal Aid	$332,529.71	$311,714.00	$472,959.00
Total Revenues	**$1,183,973.56**	**$1,638,834.00**	**$1,676,840.00**

Sheriff

Michael Schiff, County Sheriff

It is the mission of the Sullivan County Sheriff's Office to provide professional, high quality and effective law enforcement services in partnership with criminal justice entities, county, local government and the public. We believe that our work has a vital and positive impact on the quality of life in our communities.

To demonstrate our commitment to our profession both on and off duty, we subscribe to the following values:

- *Pride* – The Sheriff's Office recognizes that its employees are the vital component to the successful delivery of police, correctional and civil law enforcement services. We believe that we can achieve our highest potential by actively involving our employees in problem solving and improving the services we provide, by taking ownership and pride in our delivery of services.
- *Integrity* – Integrity is defined as being honest, moral, upright and sincere. Public trust can only exist with our exhibiting integrity and respect as individuals and as an organization. The foundation of the Sheriff's Office is the high level of integrity of its employees and the courage of its management to hold employees to that standard.
- *Professionalism* – Recognizing the changing and diverse needs of the community, the Sheriff's Office promotes and encourages a policy of individual and organizational professional excellence which is delivered and enhanced through continuing education and regular training.
- *Fairness* – Members shall uphold laws in an ethical, impartial, courteous and professional manner while respecting the rights and dignity of all persons. We shall strive to achieve a balance in the exercise of our powers which reflects both the spirit and the letter of the law.

The Sullivan County Sheriff's Office receives some outside funding through grants, forfeitures and fees, however, the allowable uses for these funds are limited. Primarily, the Sheriff's Office is funded directly from the County.

The Sheriff's Office provides road patrol as required by the Sullivan County Charter. The Civil department is mandated under NYS County Law. The County Jail is mandated by the State and overseen by the NYS Commission on Corrections. Operations at the Jail are very strictly regulated and it is the only department under the Sheriff that has mandated staffing levels.

Core Services

Functions of the Sullivan County Sheriff's Office include:

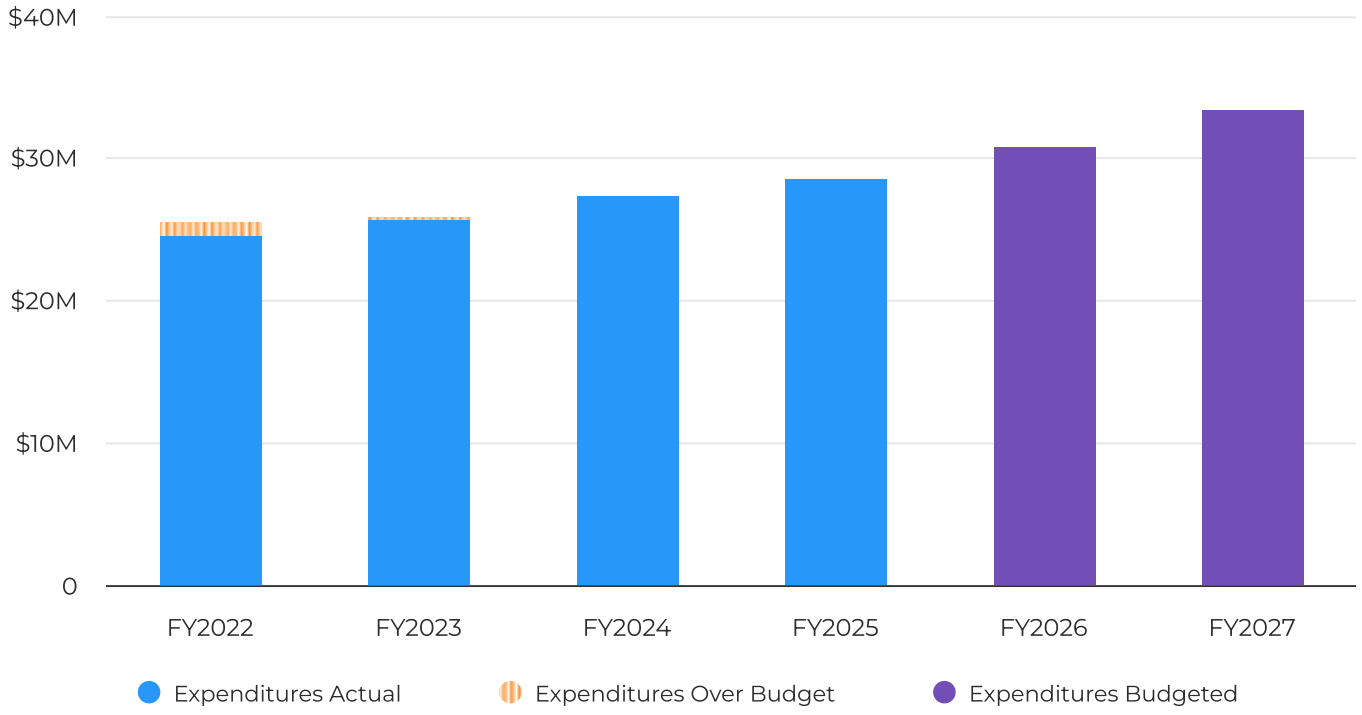
- Patrol - Tasks include but are not limited to road patrols, investigations, youth outreach, and responding to emergency requests.
- Civil - Tasks include but are not limited to collection of fees, poundage and expenses with respect to all civil processes, and enforcement of civil arrest warrants.
- Security - Provide security at County facilities including the Government Center in Monticello and Travis Building/Social Services in Liberty
- Corrections/Jail - Receive and safely keep all prisoners lawfully committed to his custody; maintain facility and staffing in accordance with rules and regulations as established by the NYS Commission on Corrections

Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
JAIL	**111.82**	**111.82**	**111.82**
CONF SEC JAIL ADMINISTRATOR	1.00	1.00	1.00
COOK	5.00	5.00	5.00
CORRECTION CAPTAIN	1.00	1.00	1.00
CORRECTION CORPORAL	8.00	8.00	8.00
CORRECTION LIEUTENANT	2.00	2.00	2.00
CORRECTION OFFICER	80.00	80.00	80.00
CORRECTION SERGEANT	8.00	8.00	8.00
DIRECTOR OF FOOD SERVICES	1.00	1.00	1.00
FOOD SERVICE HELPER	5.00	5.00	5.00
JAIL ADMINISTRATOR	0.82	0.82	0.82
SHERIFF - CIVIL	**12.58**	**12.58**	**12.58**
CHIEF CIVIL CLERK	1.00	1.00	1.00
CIVIL DEPUTY	1.00	1.00	1.00
CONF SEC SHERIFF	1.00	1.00	1.00
JAIL ADMINISTRATOR	0.18	0.18	0.18
SENIOR ACCOUNT CLERK - TYPIST	5.00	5.00	5.00
SENIOR ACCOUNT CLERK TYPIST PT	0.20	0.20	0.20
SHERIFF	1.00	1.00	1.00
SHFS DEPT AP COORD	1.20	1.20	1.20
SR FISCAL ADMINISTRATIVE OFFICER	1.00	1.00	1.00
UNDERSHERIFF	1.00	1.00	1.00
SHERIFF - PATROL	**65.20**	**64.20**	**64.20**
CHIEF DEP PATROL DIV INT AFFAIRS	1.00	1.00	1.00
CHIEF DEPUTY - ADMINISTRATIVE AFFAIRS PT	0.20	0.20	0.20
DEP SHERIFF LIEUTENANT	2.00	2.00	2.00
DEP SHERIFF SERGEANT	6.00	6.00	6.00
DEPUTY SHERIFF	45.00	44.00	44.00
DEPUTY SHERIFF CORPORAL	8.00	8.00	8.00
DEPUTY SHERIFF DETECTIVE ASSMT	1.00	1.00	1.00
DEPUTY SHERIFF LIEUTENANT	1.00	1.00	1.00
DEPUTY SHERIFF SERGEANT	1.00	1.00	1.00
SHERIFF - SECURITY	**8.00**	**8.00**	**8.00**
CORRECTION OFFICER	8.00	8.00	8.00
Grand Total	**197.60**	**196.60**	**196.60**

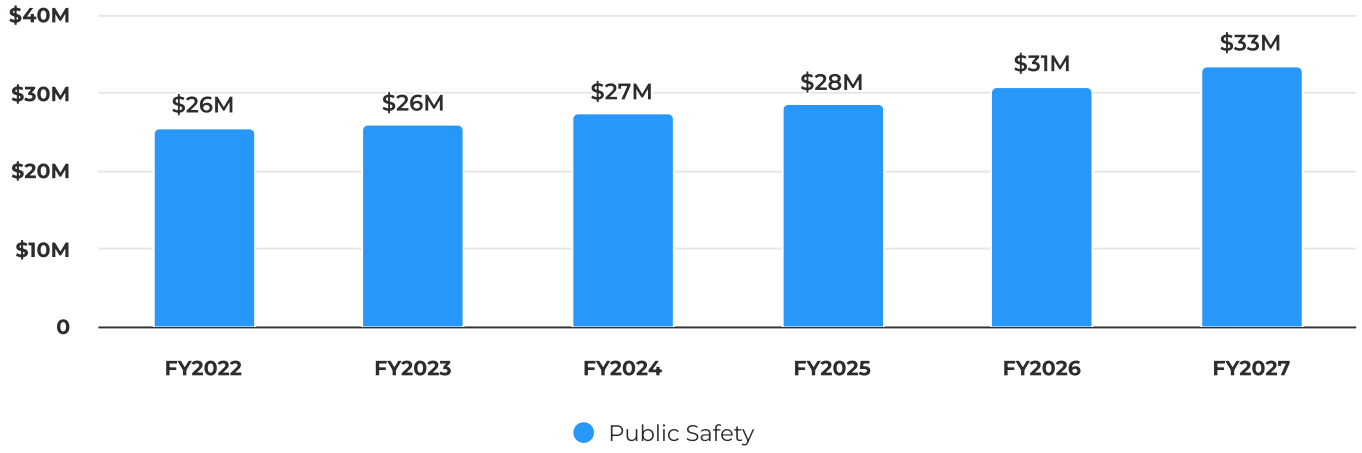
Expenditure Summary

Historical Expenditures Across Department



Expenditures by Function

Historical Expenditures by Function



FY27 Expenditures by Function



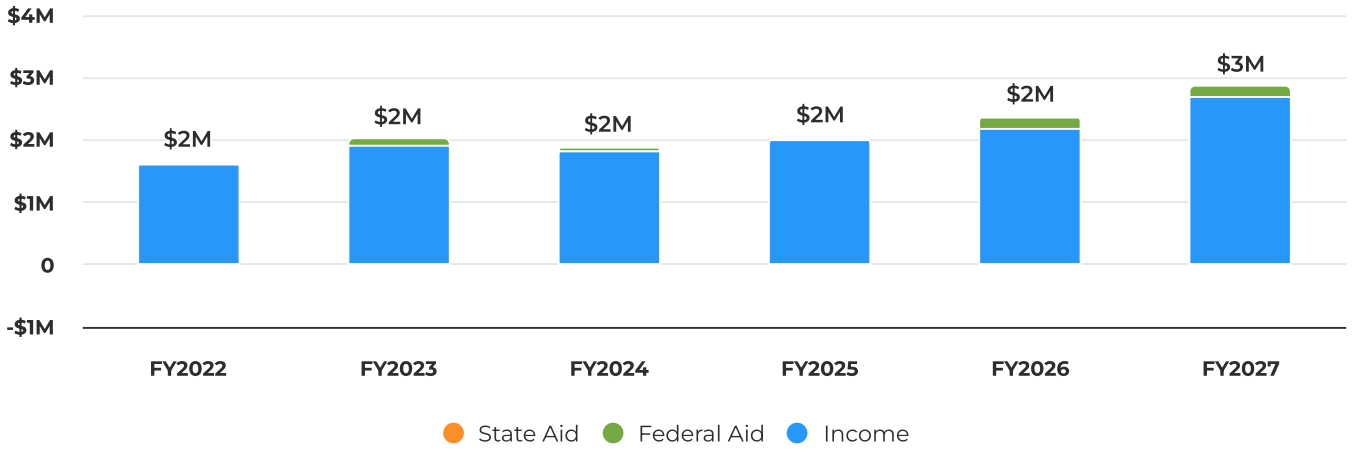
Public Safety **$33,414,900** 100.00%

Expenditures by Function

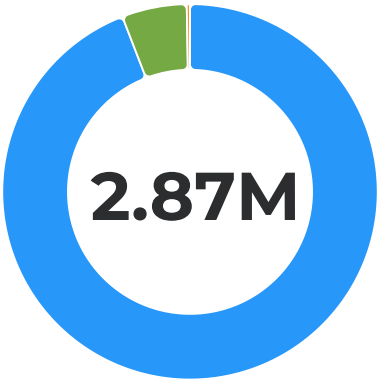
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Public Safety	$28,493,833.02	$30,820,242.00	$33,414,900.00
Total Expenditures	**$28,493,833.02**	**$30,820,242.00**	**$33,414,900.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



Income	**$2,698,112**	94.14%
Federal Aid	**$160,000**	5.58%
State Aid	**$8,000**	0.28%

Revenues by Revenue Source

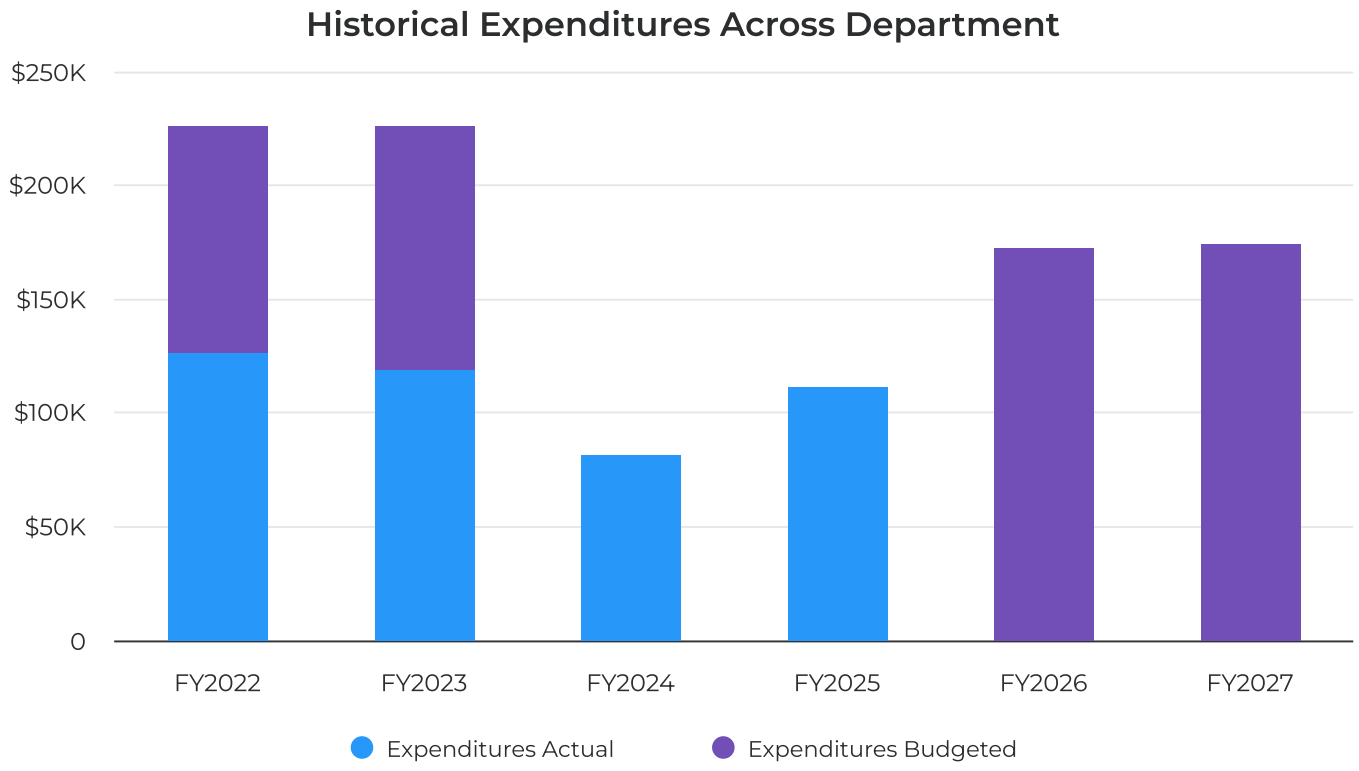
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$2,004,844.10	$2,192,482.00	$2,698,112.00
State Aid	$8,232.90	$7,000.00	$8,000.00
Federal Aid	$24,474.15	$179,000.00	$160,000.00
Total Revenues	**$2,037,551.15**	**$2,378,482.00**	**$2,866,112.00**

Stop DWI

Sullivan County Stop DWI is part of a statewide program under the Governor's Highway Safety Commission to educate the public on the negative effects of driving while intoxicated, which could lead to motor vehicle accidents that cause injury and death to our citizens. Its goal is to provide for the education, training, and rehabilitation of DWI drivers.

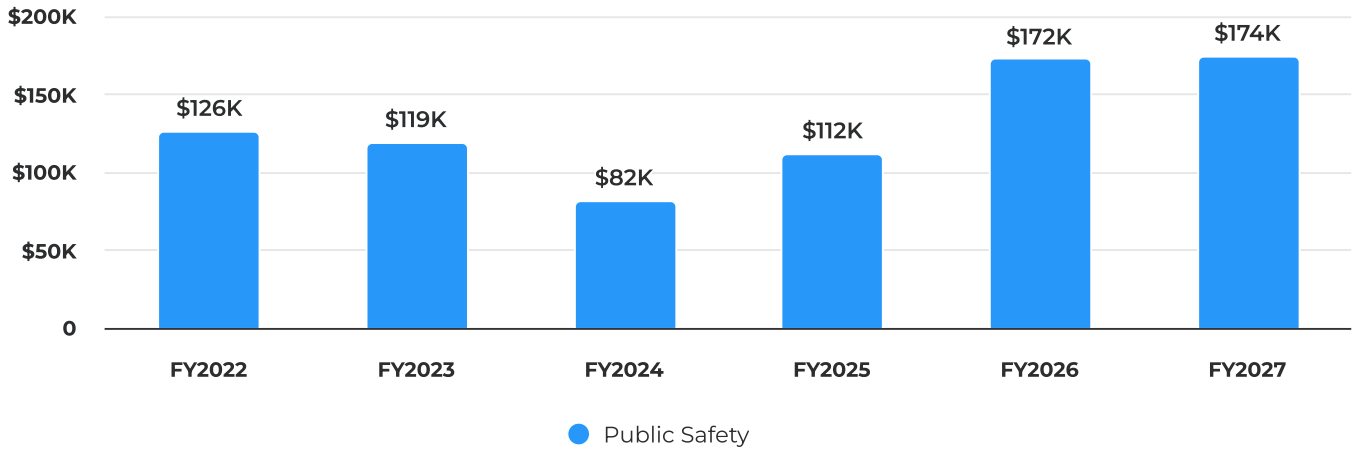
Stop DWI is fully funded through the Governor's Highway Safety Commission and revenues are collected at the Victim Impact Panel sessions. It is a non-mandated program.

Expenditure Summary



Expenditures by Function

Historical Expenditures by Function



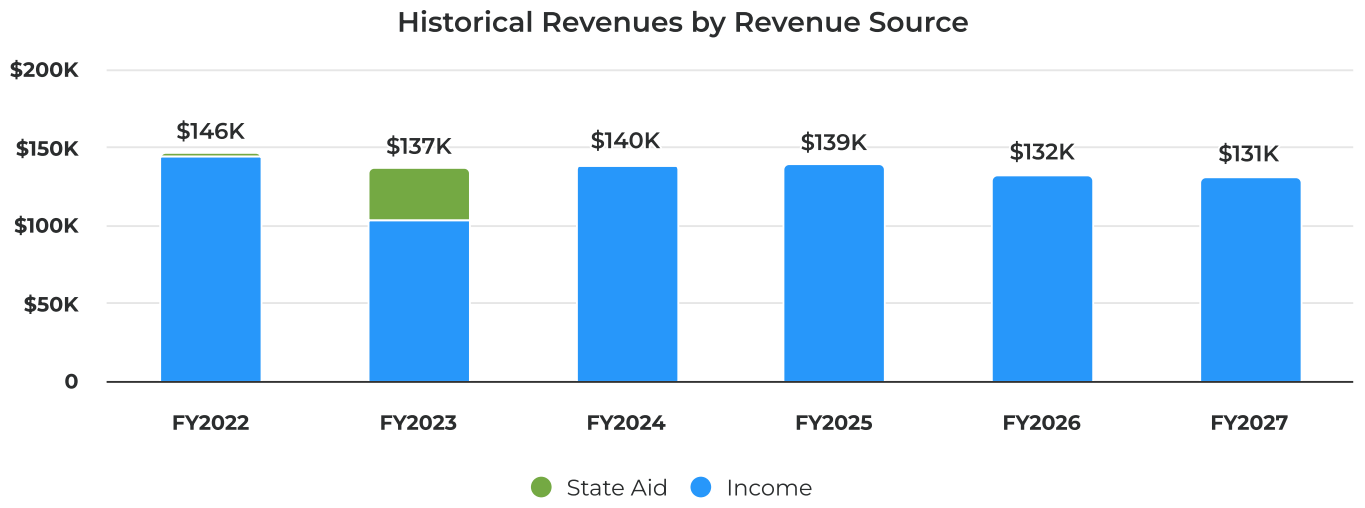
FY27 Expenditures by Function

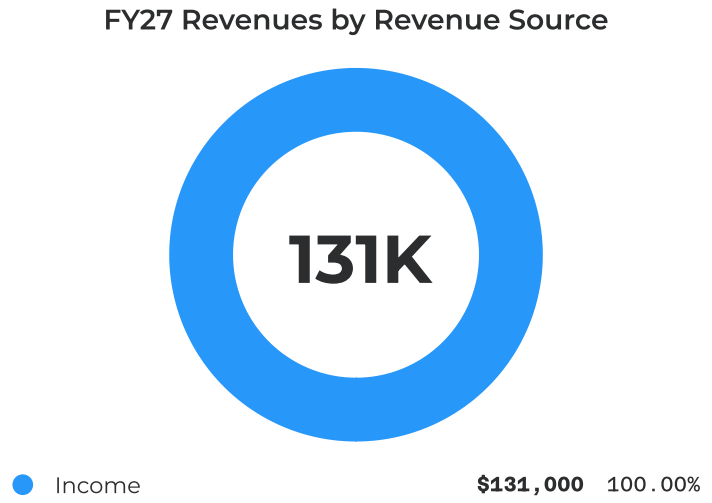


Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Public Safety	$111,653.02	$172,300.00	$174,300.00
Total Expenditures	**$111,653.02**	**$172,300.00**	**$174,300.00**

Revenues by Revenue Source





Revenues by Revenue Source

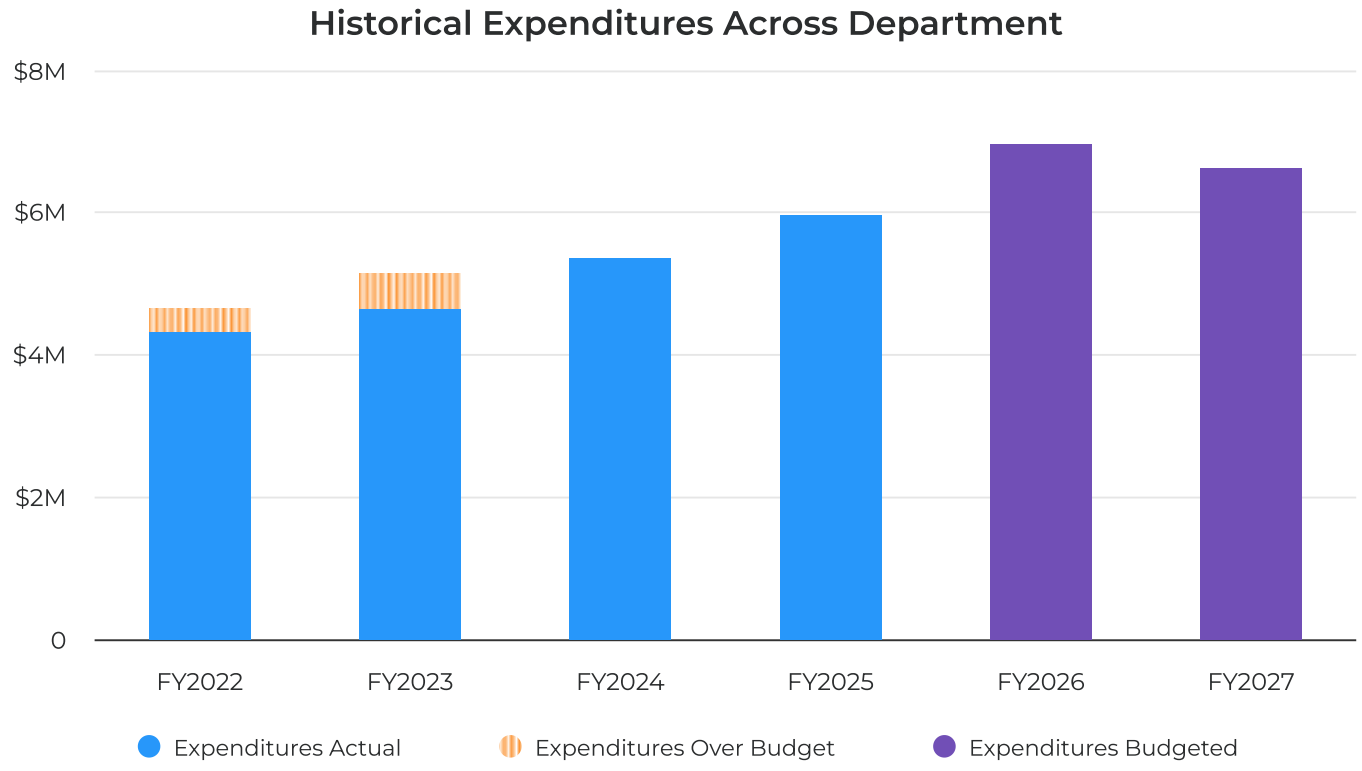
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$139,026.00	$132,000.00	$131,000.00
Total Revenues	**$139,026.00**	**$132,000.00**	**$131,000.00**

Legislative Appointments

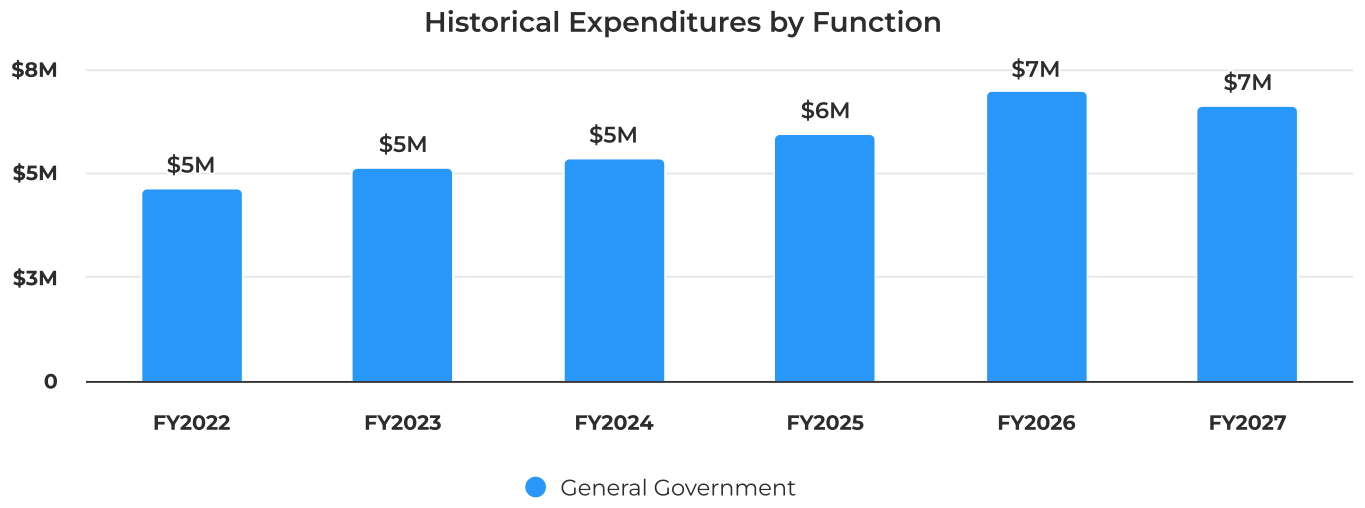
The following are employees who are appointed by the County Legislature:

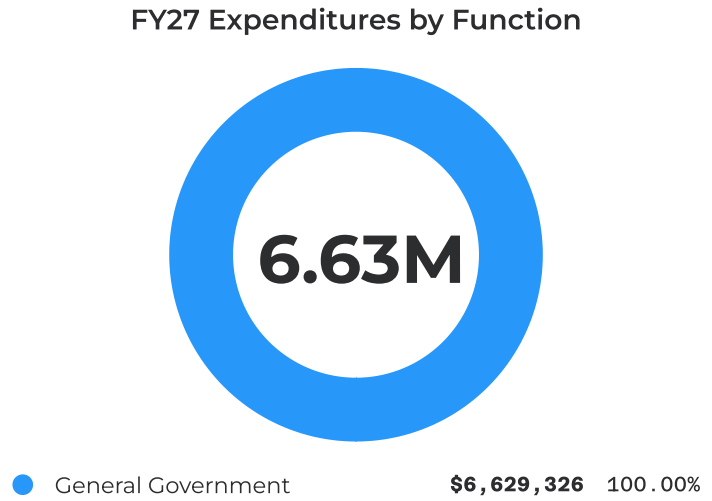
- Board of Elections Commissioners
- County Manager
- County Attorney
- County Auditor

Expenditure Summary



Expenditures by Function

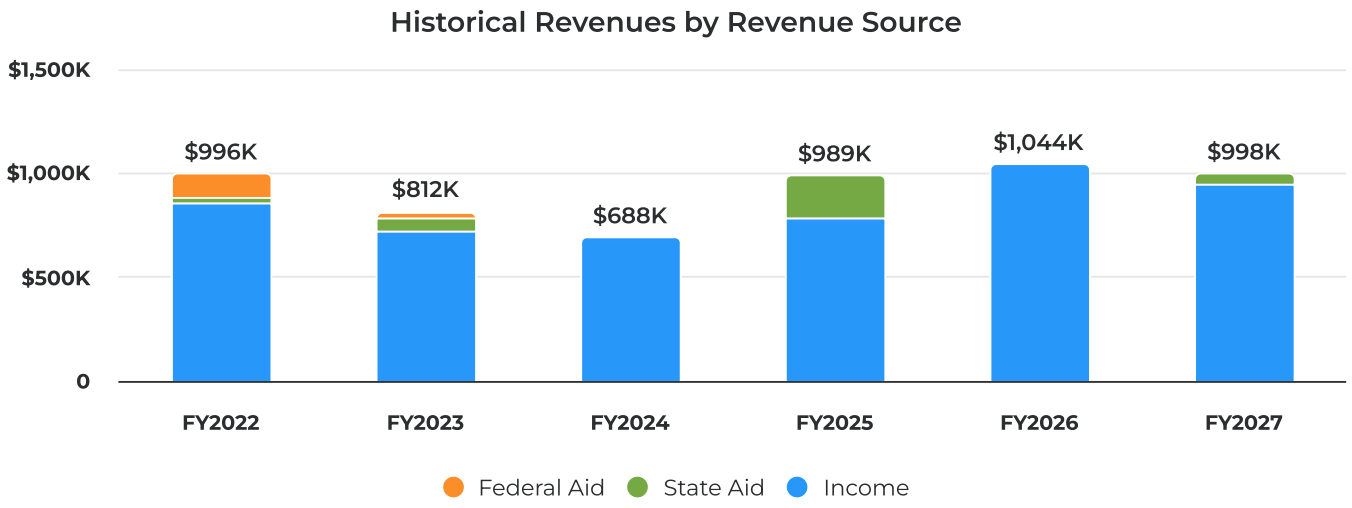


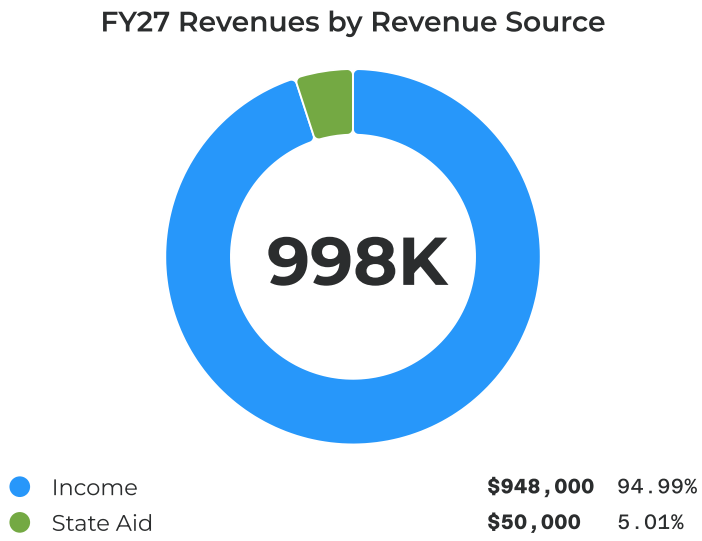


Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$5,955,476.38	$6,979,607.00	$6,629,326.00
Total Expenditures	**$5,955,476.38**	**$6,979,607.00**	**$6,629,326.00**

Revenues by Revenue Source





Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$782,462.99	$1,043,640.00	$948,000.00
State Aid	$206,269.63	-	$50,000.00
Total Revenues	**$988,732.62**	**$1,043,640.00**	**$998,000.00**

Audit and Control

Angela Chevalier, County Auditor

The mission of the Office of Audit and Control is to fulfill the duties set forth in the Charter and Administrative Code.

The Office of Audit and Control plays a vital role in safeguarding the financial integrity and accountability of Sullivan County government. As a cornerstone of responsible public administration, our office ensures that public funds are managed transparently, efficiently, and in accordance with legal and ethical standards.

One of the primary responsibilities of the Office of Audit and Control is to meticulously review and process all lawful claims and charges against the County, as well as those related to funds for which the County holds responsibility. Our role is essential in ensuring that financial transactions are conducted with accuracy and integrity.

Beyond our core mission, our office promotes a culture of accountability and fiscal responsibility throughout Sullivan County government. We serve as a safeguard, providing independent oversight that helps maintain public trust and confidence. Through comprehensive audit functions and services, we support all County departments by scrutinizing expenditures, identifying potential areas for improvement, and ensuring compliance with applicable laws and policies.

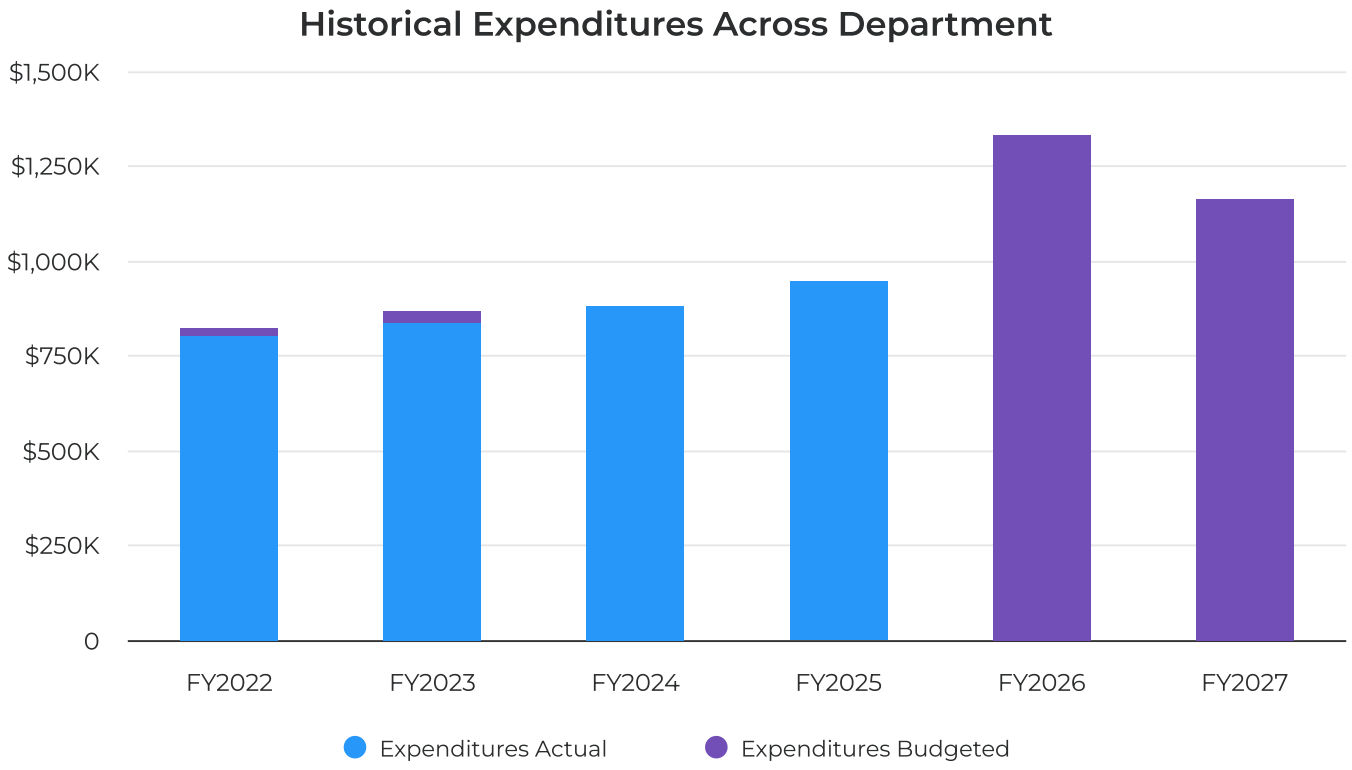
The Office of Audit and Control provides the Legislature, County Manager, and other County officials with reliable information, unbiased analysis, and objective recommendations. This vital information informs sound decision-making and promotes fiscal responsibility across all levels of County government.

It is important to note that the Office of Audit and Control operates independently and directly benefits the taxpayers of Sullivan County by keeping a watchful eye on expenditures. This office is funded by County resources, and our work is mandated by the County Charter, underscoring its importance as a pillar of good governance and responsible public administration.

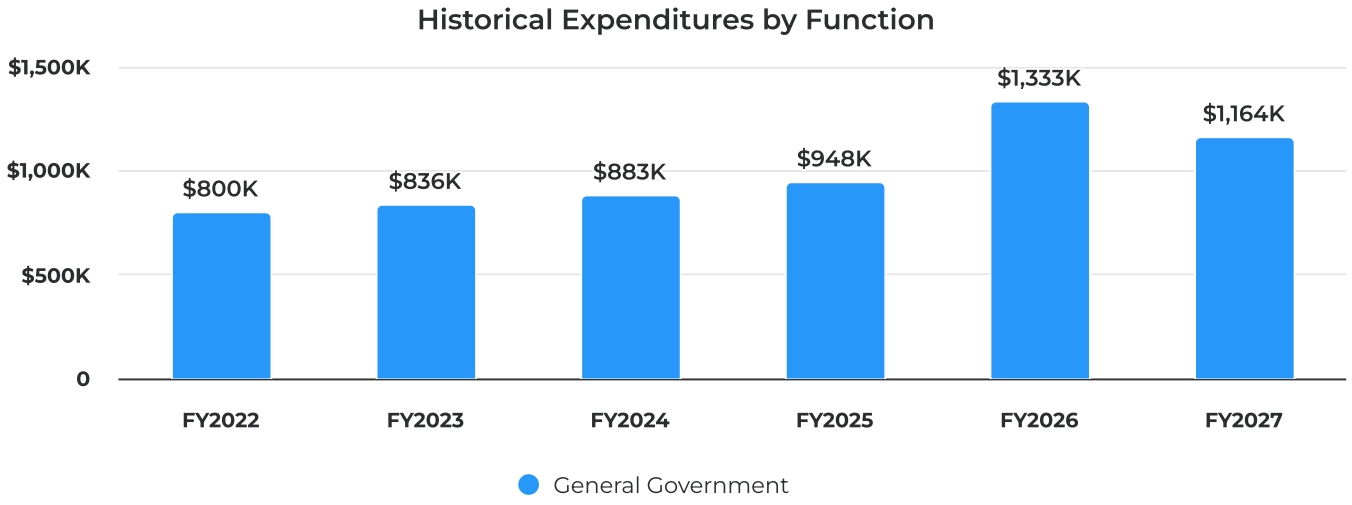
Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
AUDIT AND CONTROL	**8.00**	**7.00**	**7.00**
ACCOUNTS PAYABLE COORDINATOR	4.00	4.00	4.00
COUNTY AUDITOR	1.00	1.00	1.00
DEPUTY COUNTY AUDITOR	1.00	1.00	1.00
SENIOR ACCOUNTS PAYABLE COORD	1.00	1.00	1.00
SR AUDIT CLERK	1.00		
Grand Total	**8.00**	**7.00**	**7.00**

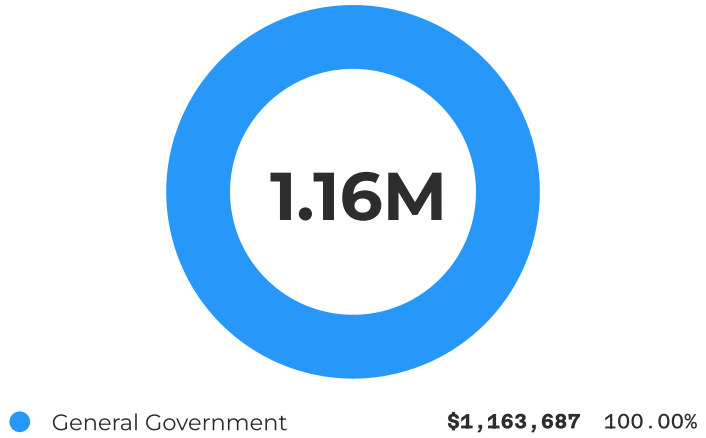
Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$947,565.94	$1,333,476.00	$1,163,687.00
Total Expenditures	**$947,565.94**	**$1,333,476.00**	**$1,163,687.00**

Board of Elections

Pamela Murran (R), Deanna Senyk (D), Commissioners

The Sullivan County Board of Elections' mission is to afford every eligible person in Sullivan County the opportunity to vote in all Elections for which they are qualified to vote in, according to Federal and State constitutional mandates.

The BOE receives its revenues primarily from local tax dollars. The BOE continues to make every effort to save money, solicit grant funds and keep all legislators apprised of the ever-rising cost of running elections.

Sullivan County Board of Elections is a mandated office. All functions of the BOE are mandated by the Federal and NY State Constitutions and Election Laws.

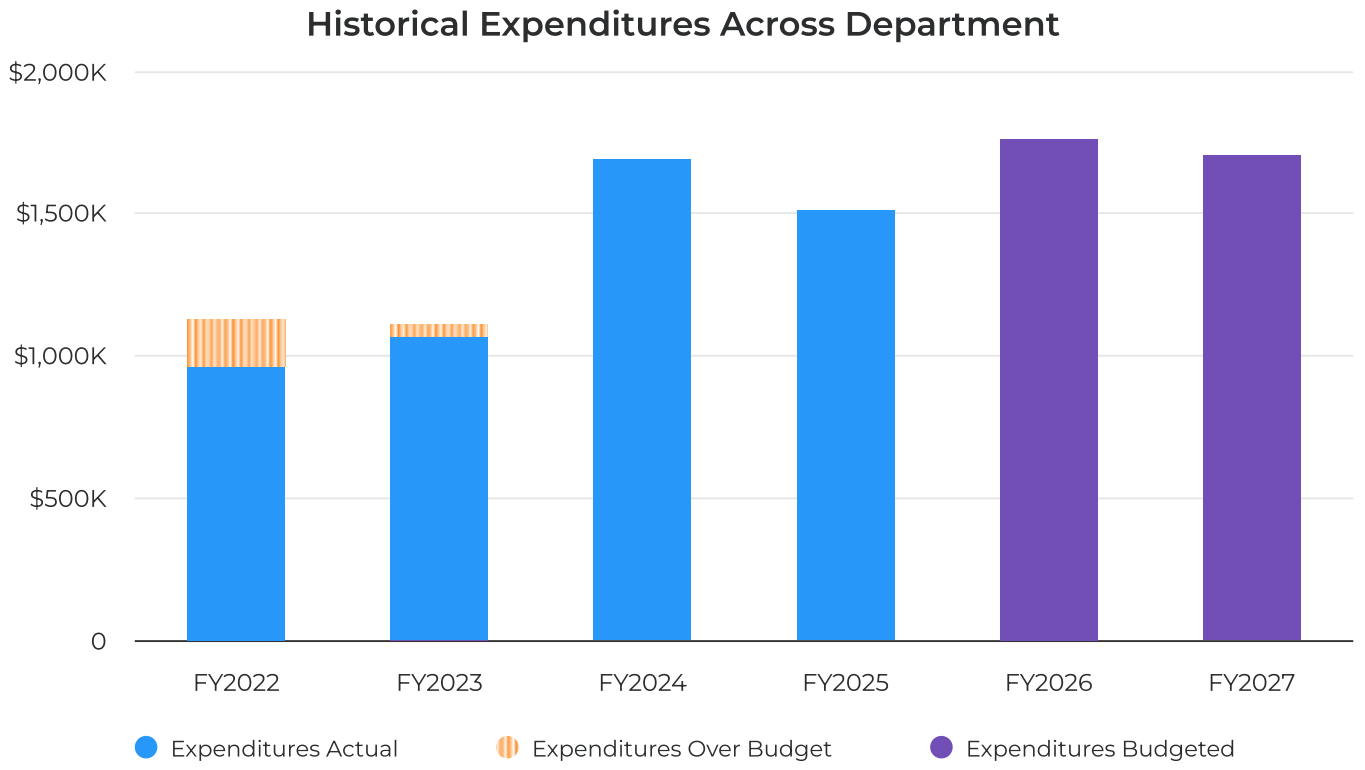
The function of the Board of Elections is to provide residents that qualify, with the opportunity to vote is a professional process required by the Federal and State Governments.

Positions

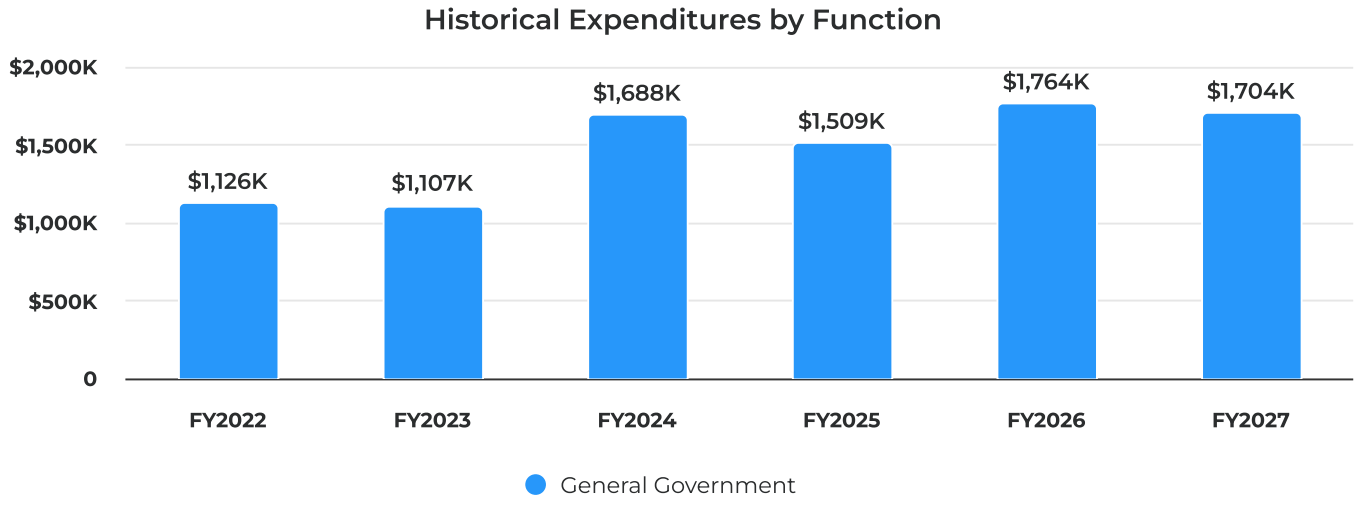
v

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
BOARD OF ELECTIONS	**8.60**	**8.60**	**8.60**
COMM ELECTIONS	2.00	2.00	2.00
DEP COMM ELECTIONS	2.00	2.00	2.00
SENIOR CLERK	4.00	4.00	4.00
STUDENT INTERN	0.60	0.60	0.60
Grand Total	**8.60**	**8.60**	**8.60**

Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



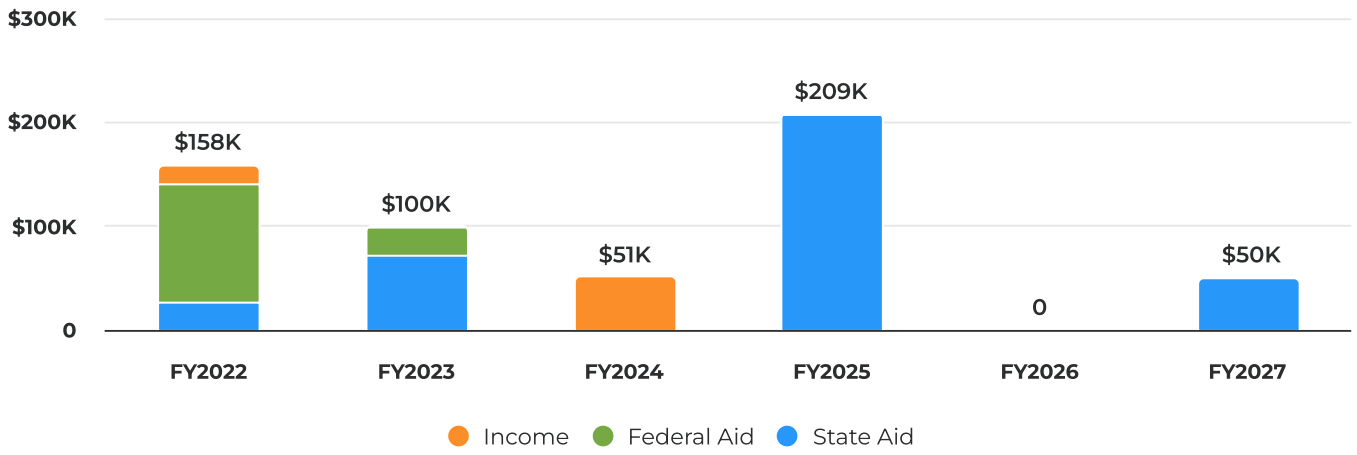
General Government **$1,704,459** 100.00%

Expenditures by Function

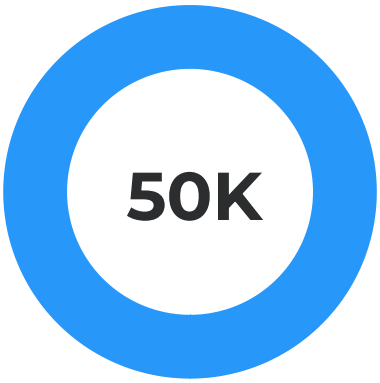
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$1,509,320.68	$1,763,518.00	$1,704,459.00
Total Expenditures	**$1,509,320.68**	**$1,763,518.00**	**$1,704,459.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



State Aid **$50,000** 100.00%

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$2,245.85	-	-
State Aid	$206,269.63	-	$50,000.00
Total Revenues	**$208,515.48**	**-**	**$50,000.00**

County Attorney

Robert Freehill, County Attorney

The County Attorney is the County's civil counsel. The County Attorney's Office represents the County, its entities and, with respect to conduct in their governmental capacities, all of the County's officials, officers and employees.

The County Attorney may be compared to the General Counsel of a private corporation or to the Corporation Counsel of a City. With the exception of matters handled by the County's Social Services Attorneys, who report to the Commissioner of Social Services, the County Attorney's Office, either directly, or through of-counsel relationships, is responsible for all of the County's civil legal work.

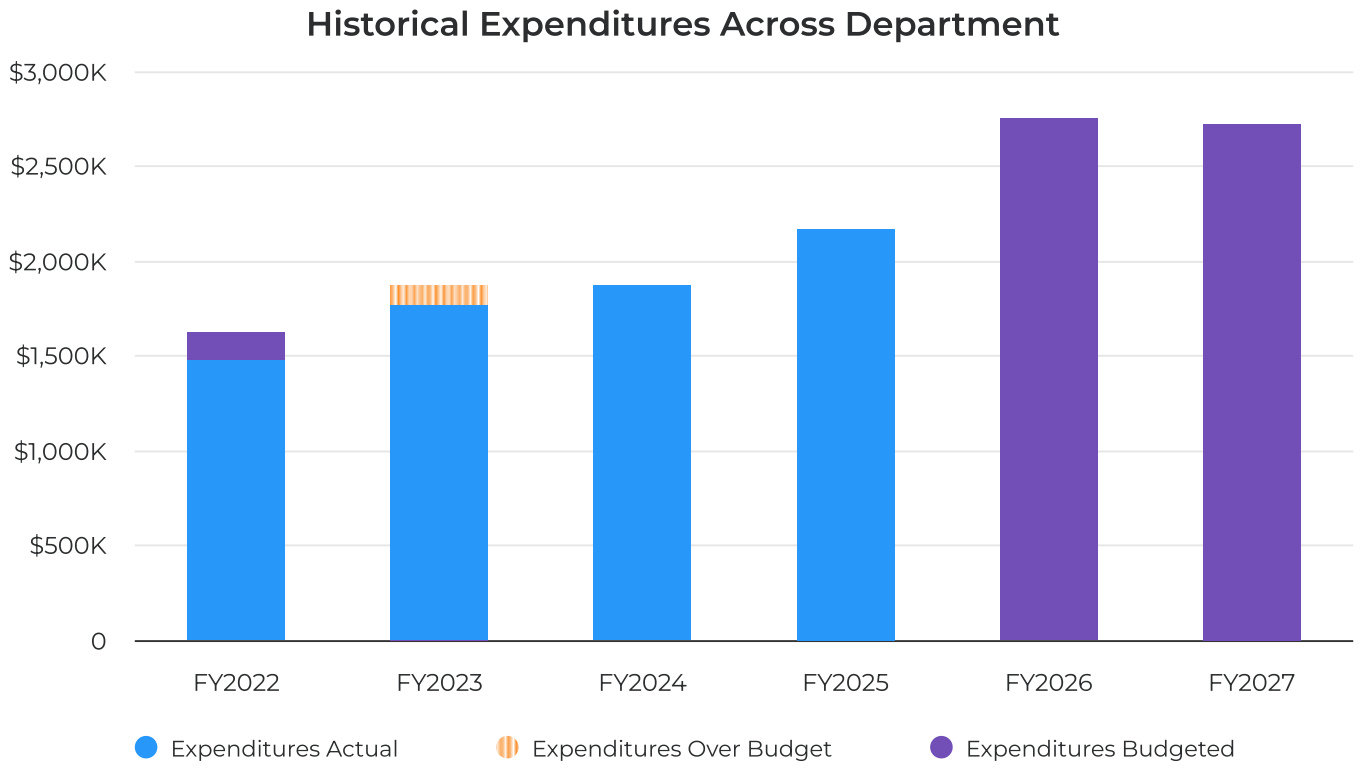
The County Attorney's Office receives no funding from outside agencies; however, it does receive funding through chargebacks to other County agencies.

The position of County Attorney is required by the County Charter, which further stipulates that the individual appointed as County Attorney work full time for the County and have no outside employment. The County Attorney has a fixed term coinciding with the term of the Legislature.

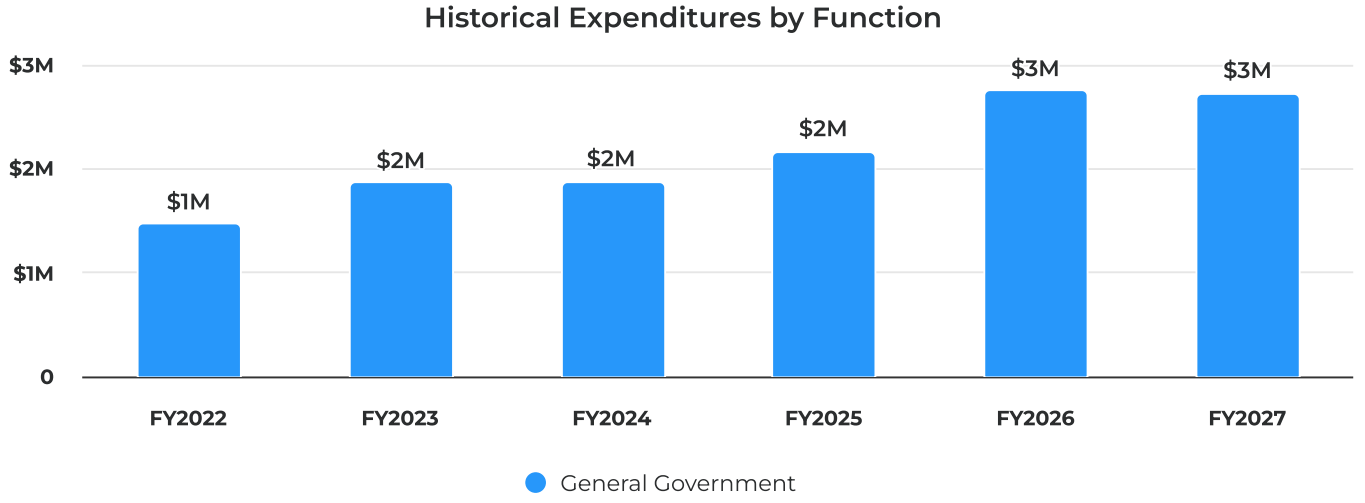
Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
CTY ATTORNEY	**14.20**	**14.20**	**13.20**
ADMINISTRATIVE SECRETARY	3.00	3.00	3.00
ASSISTANT COUNTY ATTORNEY I	7.00	7.00	6.00
CONF SEC COUNTY ATTORNEY	1.00	1.00	1.00
COUNTY ATTORNEY	1.00	1.00	1.00
DEPUTY COUNTY ATTORNEY	1.00	1.00	1.00
INVESTIGATOR - COUNTY ATTORNEY PT	0.20	0.20	0.20
PARALEGAL	1.00	1.00	1.00
Grand Total	**14.20**	**14.20**	**13.20**

Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



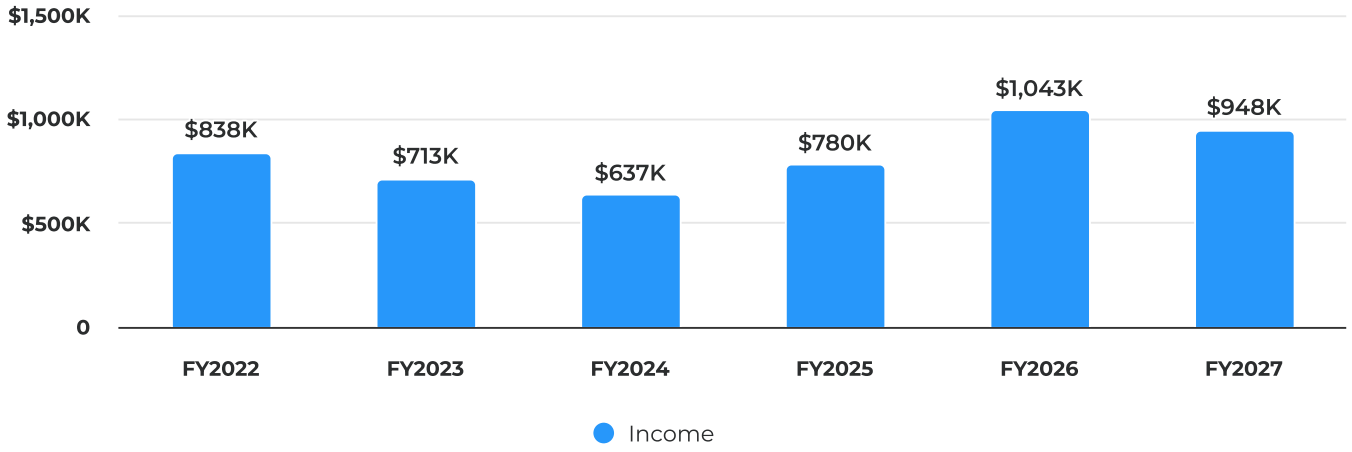
General Government **$2,725,519** 100.00%

Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$2,164,896.19	$2,751,690.00	$2,725,519.00
Total Expenditures	**$2,164,896.19**	**$2,751,690.00**	**$2,725,519.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



Income **$948,000** 100.00%

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$780,127.64	$1,043,390.00	$948,000.00
Total Revenues	**$780,127.64**	**$1,043,390.00**	**$948,000.00**

County Manager

Joshua Potosek, County Manager

The County Manager is the full-time Chief Executive and Administrative Head of the County of Sullivan. He is responsible for the supervision of all county departments, offices, agencies and administrative units, except as otherwise provided by New York State law or the County Charter. The County Manager also serves as the Chief Budget Officer and is responsible for the preparation of the operating and capital budgets for the County.

The County Manager's Office receives some minor funding in processing Freedom of Information Requests. It is mandated by the Sullivan County Charter and Administrative Code.

Core Services

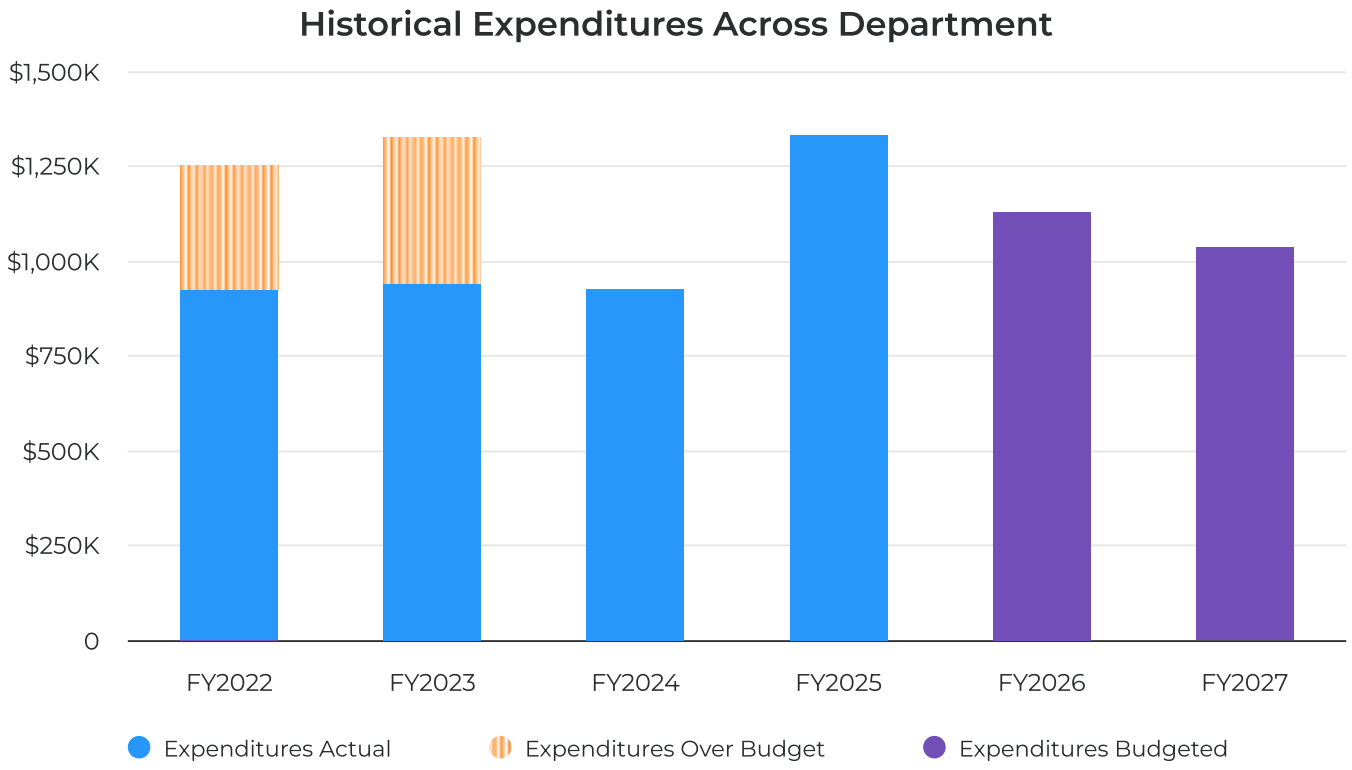
Functions of the Sullivan County Manager's Office include:

- Supervision of all county departments, offices, agencies and administrative units, except as otherwise provided by New York State law or the County Charter
- Serves as Chief Budget Officer and is responsible for preparing the Tentative Operating Budget annually in conjunction with the Office of Management and Budget
- Identifies areas of operations where efficiencies may be achieved and implement proper mechanisms to achieve these efficiencies
- Attend all monthly meetings of the Sullivan County Legislature and its Standing Committees
- Execute directives and contracts for the provision of services in line with the policies set forth by the Sullivan County Legislature
- Executive Assistant serves as FOIL officer and provides all documentation requested under the Freedom of Information Law
- Oversees Corporate Compliance
- Operated through the County Manager's Office, the Office of Communications handles the daily effort to inform the public, the press and other local, County, State and Federal officials of Sullivan County initiatives, events and alerts. Administered by the Director of Communications, the Office oversees content on the County website and social media channels, issues press releases and important alerts as necessary, and coordinates with media and other agencies when quotes and interviews are requested of Sullivan County officials. The Director serves as the official Public Information Officer (PIO) during emergencies, public health crises and other critical situations and events. The Office is also allocated funding to undertake specific high-level advertising campaigns.

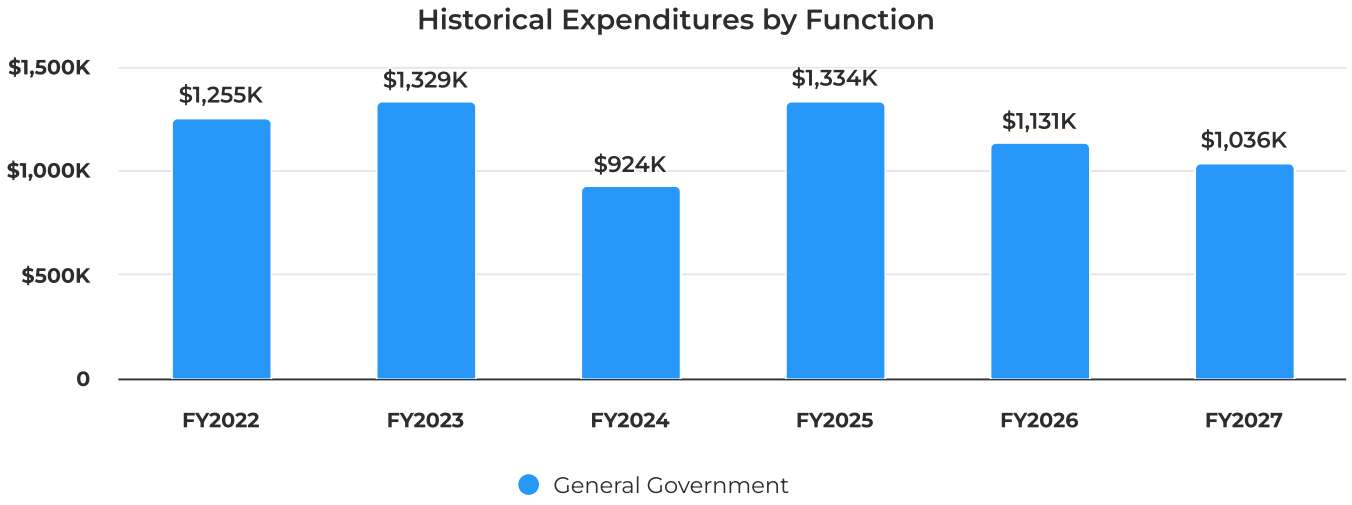
Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
COUNTY MANAGER	**5.00**	**5.00**	**5.00**
COUNTY MGR	1.00	1.00	1.00
DEPUTY COUNTY MANAGER	1.00	1.00	1.00
DIR OF COMMUNICATIONS	1.00	1.00	1.00
EXEC ASST TO COUNTY MGR	1.00	1.00	1.00
EXECUTIVE SECRETARY	1.00	1.00	1.00
Grand Total	**5.00**	**5.00**	**5.00**

Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



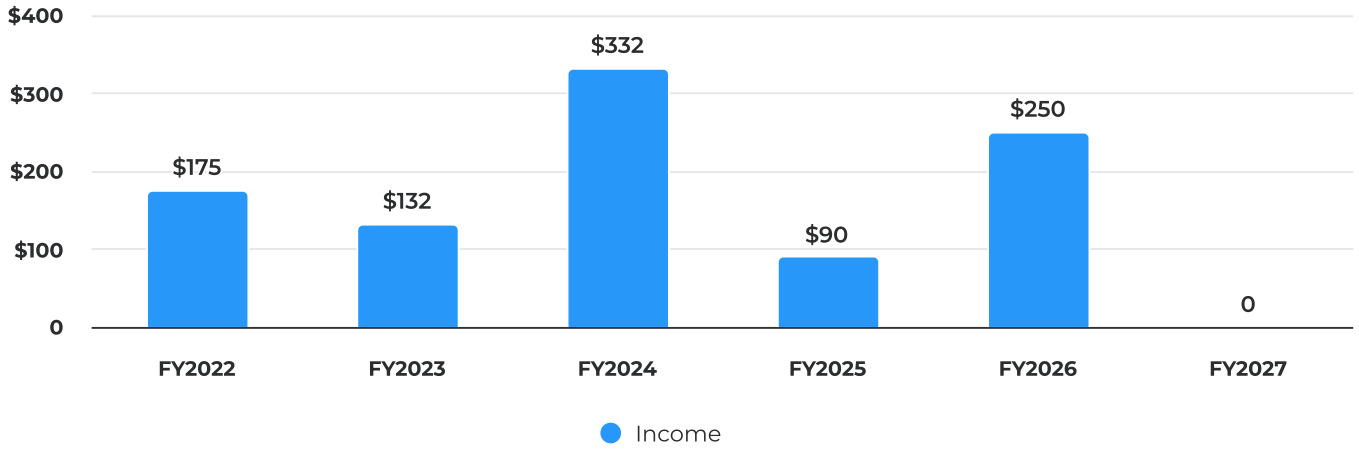
General Government **$1,035,661** 100.00%

Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$1,333,693.57	$1,130,923.00	$1,035,661.00
Total Expenditures	**$1,333,693.57**	**$1,130,923.00**	**$1,035,661.00**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source

No data available

Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$89.50	$250.00	-
Total Revenues	**$89.50**	**$250.00**	**-**

Corporate Compliance

Christine Panos, Compliance Officer

The mission of the Compliance Office is to promote an organizational culture of merit that mitigates risk and ensures the County operates and delivers services with the highest degree of honesty and integrity in accordance with local, state, and federal standards.

The Compliance Office is responsible for facilitating and ensuring adherence to all applicable local, state, and federal laws and regulations. The Compliance Office has a particular focus on waste, fraud, and abuse detection and prevention pursuant to Title 18, Part 521 under the New York State Office of Medicaid Inspector General. Additionally, the Compliance Office concentrates on the Health Insurance Portability Act, also known as HIPAA, which promotes the protection of sensitive patient health information (PHI) regulated and enforced by the U.S. Department of Health and Human Services (HHS), primarily under the Office for Civil Rights (OCR). In addition to regulatory compliance, the Compliance Office reviews and addresses compliance issues related to County policies and procedures, where applicable.

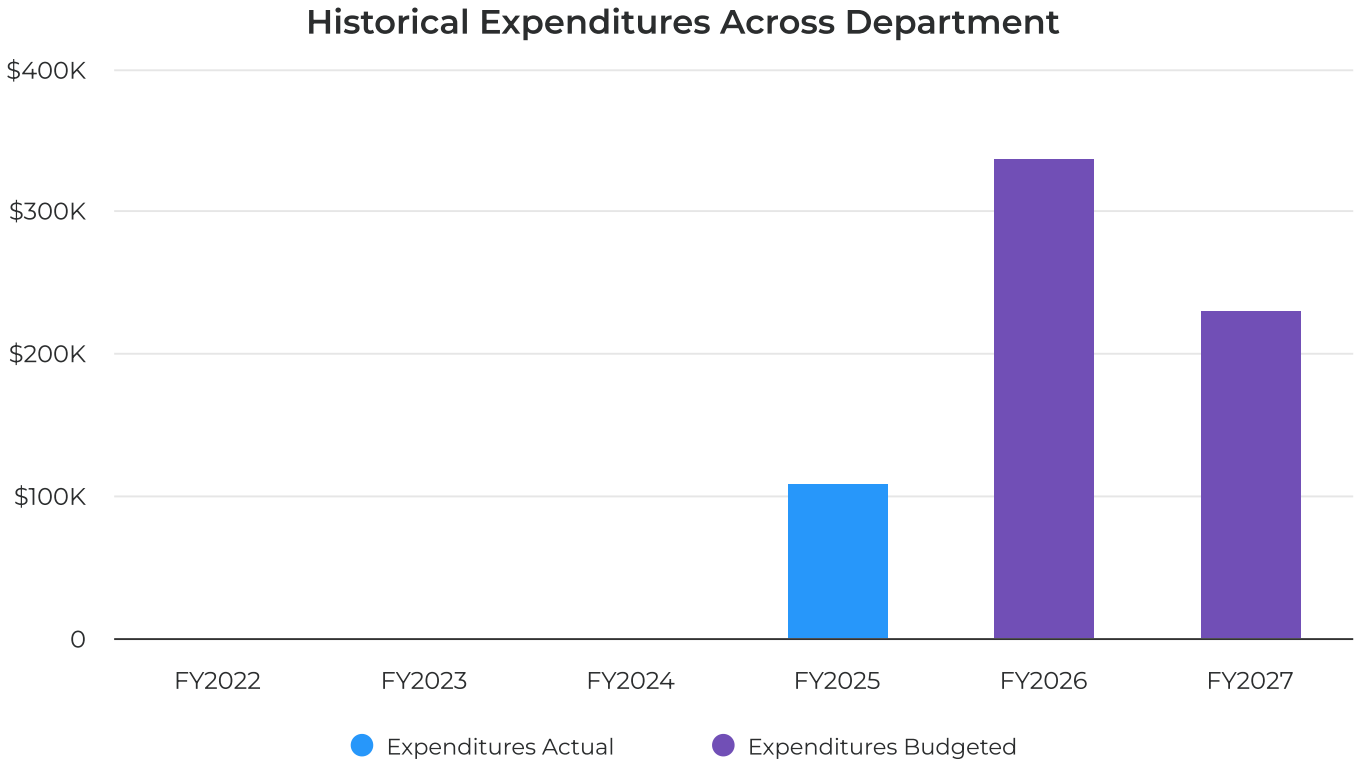
The Compliance Office promotes a speak-up culture that encourages all appropriate parties to report suspected and actual compliance issues, including illegal and unethical conduct. The Compliance Office monitors the Confidential Compliance Hotline and other reporting mechanisms for disclosing compliance issues. The Compliance Office addresses identified compliance issues promptly and applies safeguards and methods where needed.

The Compliance Office develops internal controls to promote program effectiveness, including compliance education, formal committee meetings, and auditing and monitoring activities, working in collaboration with leadership to establish compliance procedures specific to their operations.

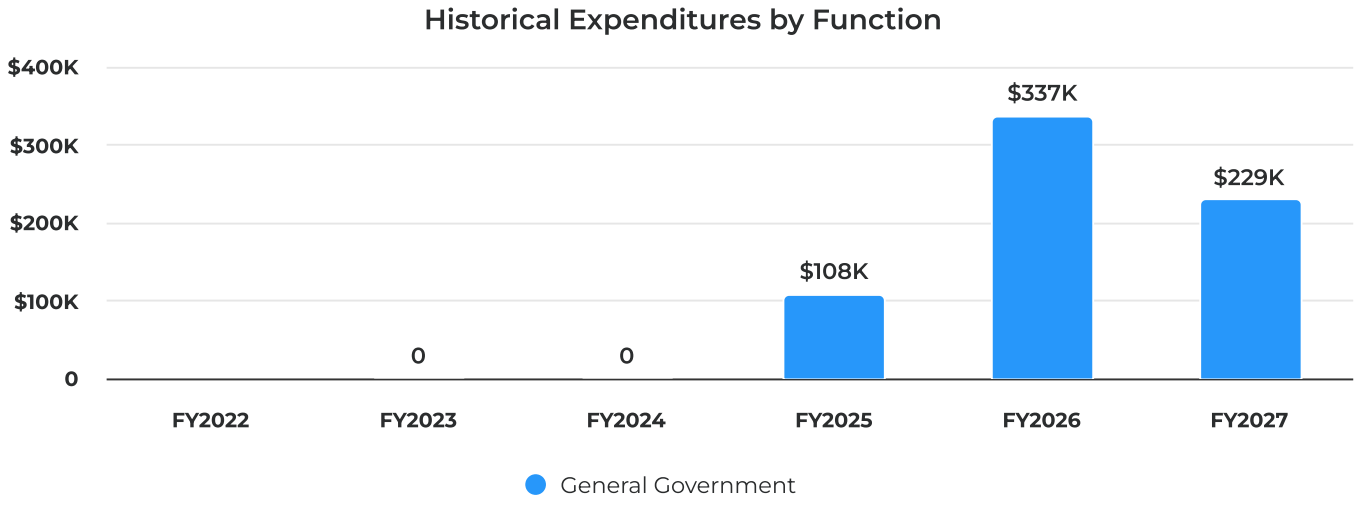
Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
CORPORATE COMPLIANCE	**2.00**	**1.00**	**1.00**
COMPLIANCE OFFICER	1.00	1.00	1.00
COMPLIANCE PROG COORD	1.00		
Grand Total	**2.00**	**1.00**	**1.00**

Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



General Government **$229,247** 100.00%

Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$108,356.25	$336,588.00	$229,247.00
Total Expenditures	**$108,356.25**	**$336,588.00**	**$229,247.00**

Human Rights Commission

Ramone Wilson, Executive Director of Human Rights Commission

The mission of the Human Rights Commission, created in October of 2005, is to foster good relationships among communities and groups of people in Sullivan County.

The Human Rights Commission has nine members, all of whom are appointed by the Sullivan County Legislature. The County maintains one part time employee who is responsible for day to day tasks associated with the Commission, such as receiving calls, e-mails, complaints, etc.

The Human Rights Commission receives no outside funding and is 100% County share. It is a non-mandated office.

Core Services

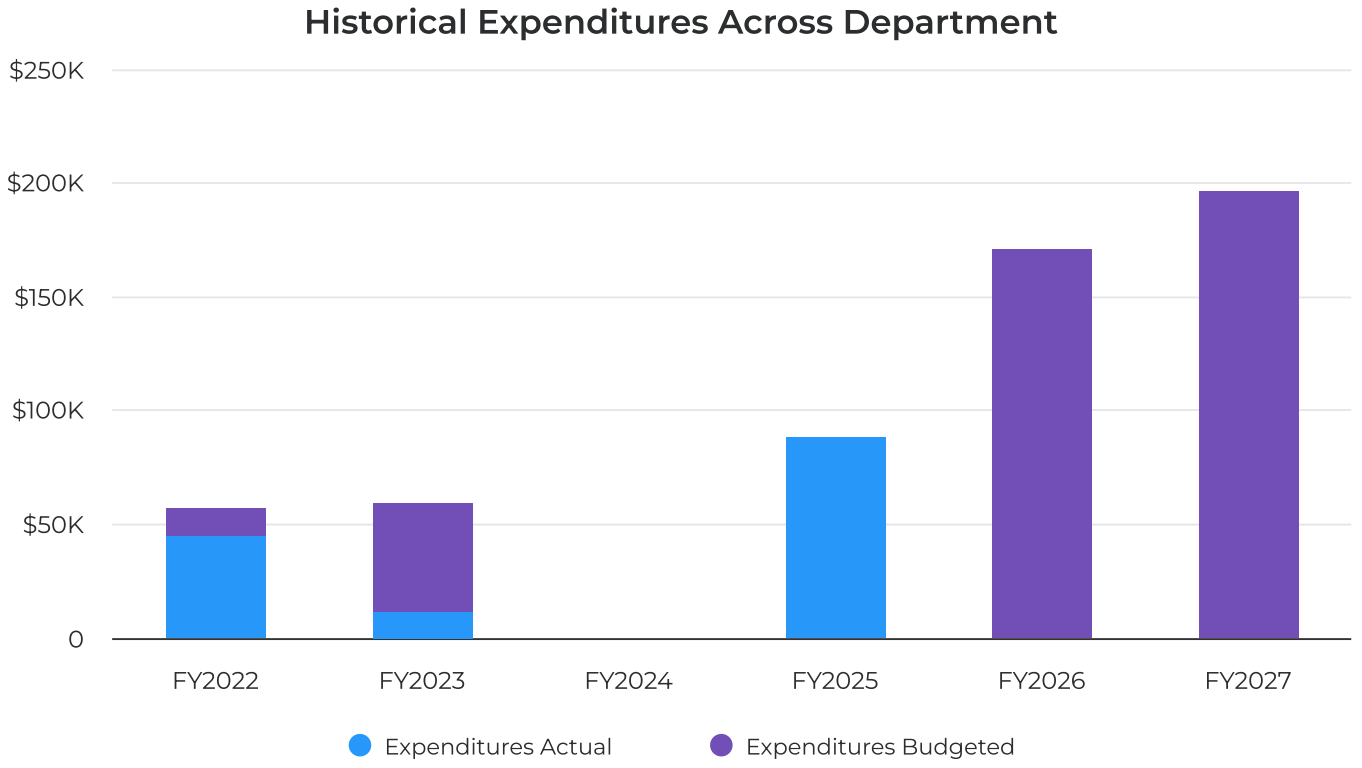
Functions of the Human Rights Commission include:

- Foster mutual respect and understanding in the general population for the rights of all persons in Sullivan County
- Encourage equality of treatment for, and discourage discrimination against, a person on the basis of race, color, religion, creed, national origin, gender, age, disability, actual or perceived sexual orientation/preference, marital status, or criminal conviction only to the extent provided by Correction Law 752
- Inquire into incidents of tension and conflict among or between various racial, religious and nationality groups and to act to relieve this tension
- Conduct and recommend programs in education to increase goodwill among inhabitants of the county
- Receive complaints of alleged discrimination because of race, color, religion, creed, national origin, gender, age, disability, actual or perceived sexual orientation/preference, marital status, or criminal conviction only to the extent provided by Correction Law 752 and to attempt to resolve such conflicts through direct intervention or referral.

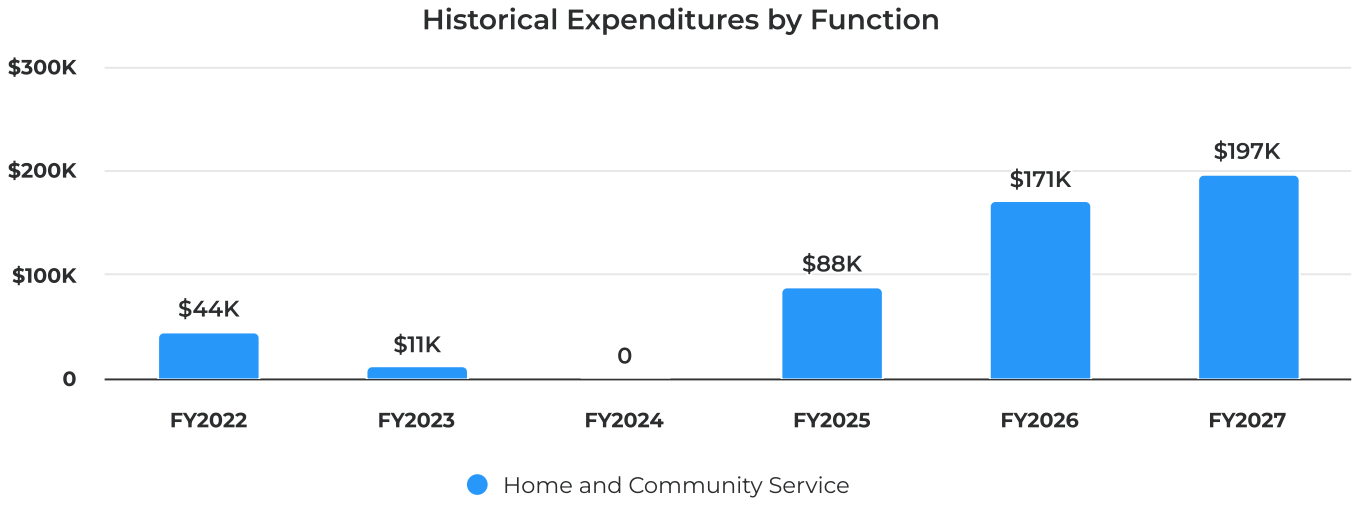
Positions

Position Name	Sum of Amended	Sum of Requested	Sum of Recommended
HUMAN RIGHTS COMMISSN	**1.00**	**1.00**	**1.00**
EXEC DIR HUMAN RIGHTS COMM	1.00	1.00	1.00
Grand Total	**1.00**	**1.00**	**1.00**

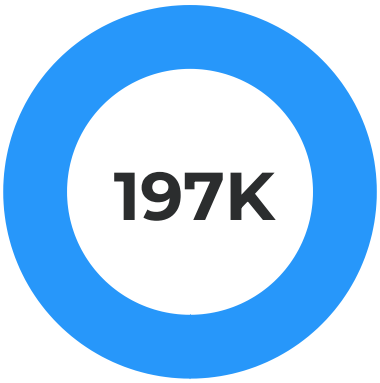
Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



Home and Community Service **$196,560** 100.00%

Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Home and Community Service	$88,362.25	$170,500.00	$196,560.00
Total Expenditures	**$88,362.25**	**$170,500.00**	**$196,560.00**

Non-Divisional Programs

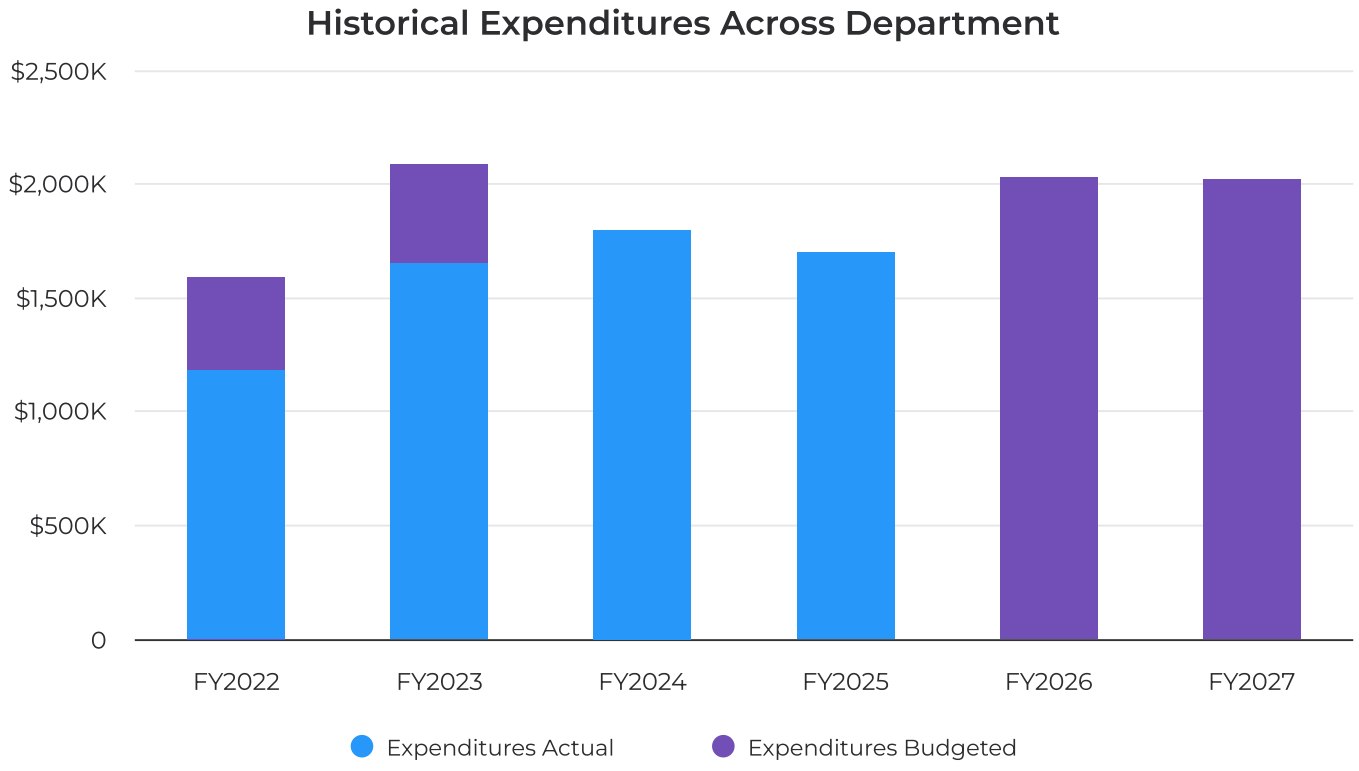
There are many functions within the County which don't fall within a specific division.

Some of these include:

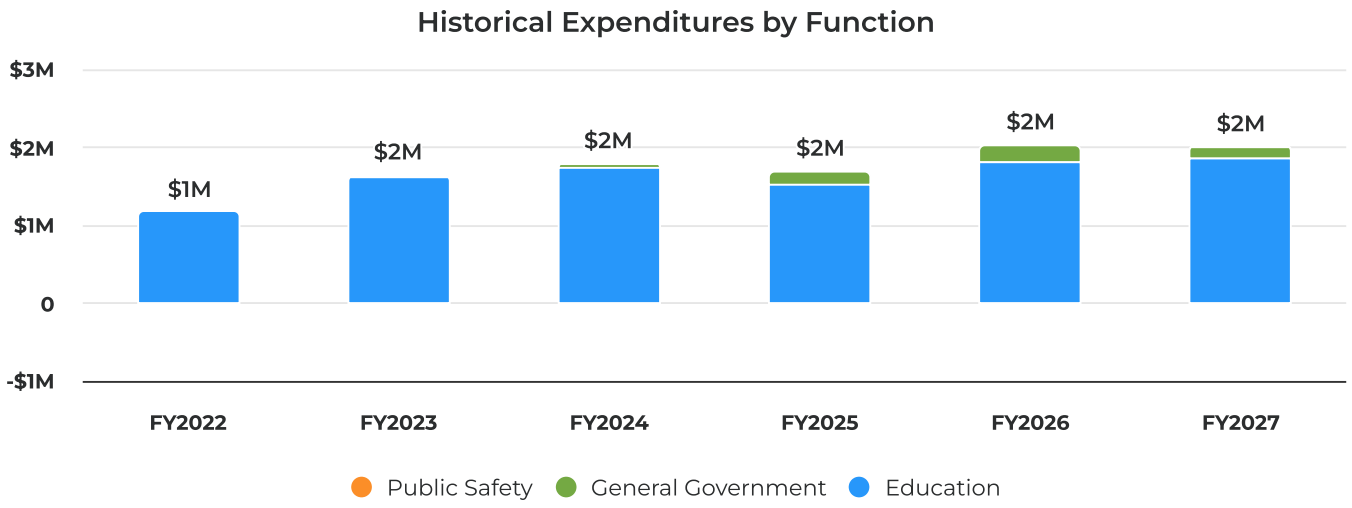
- Community College Chargebacks
- Judgements and Claims
- Municipal Court
- Safety Inspection/Electrical Licensing

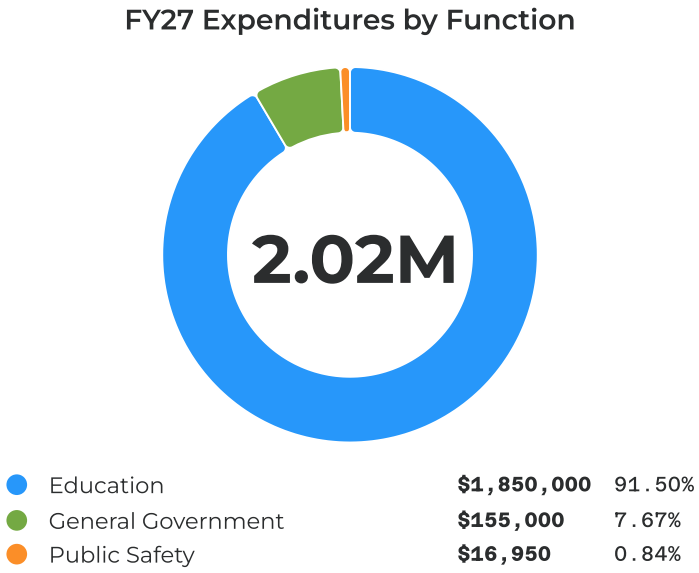
View each page individually to learn more about these programs.

Expenditure Summary



Expenditures by Function

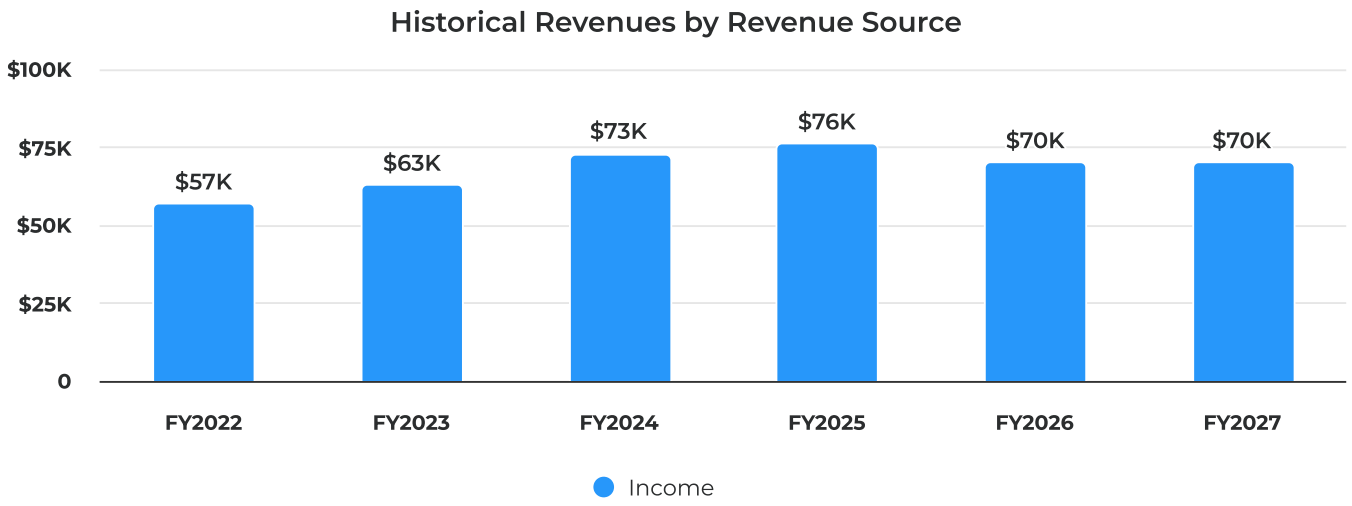


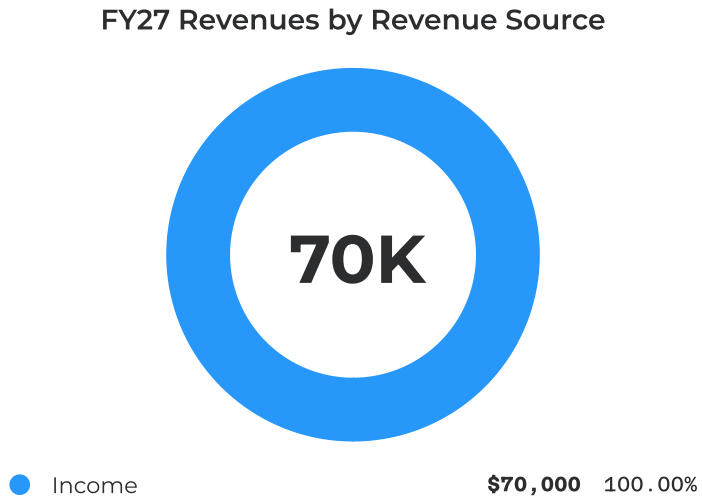


Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$177,097.43	$205,000.00	$155,000.00
Education	$1,506,795.54	$1,810,000.00	$1,850,000.00
Public Safety	$14,045.22	$16,900.00	$16,950.00
Total Expenditures	**$1,697,938.19**	**$2,031,900.00**	**$2,021,950.00**

Revenues by Revenue Source





Revenues by Revenue Source

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Income	$76,140.00	$70,000.00	$70,000.00
Total Revenues	**$76,140.00**	**$70,000.00**	**$70,000.00**

Community College Contribution

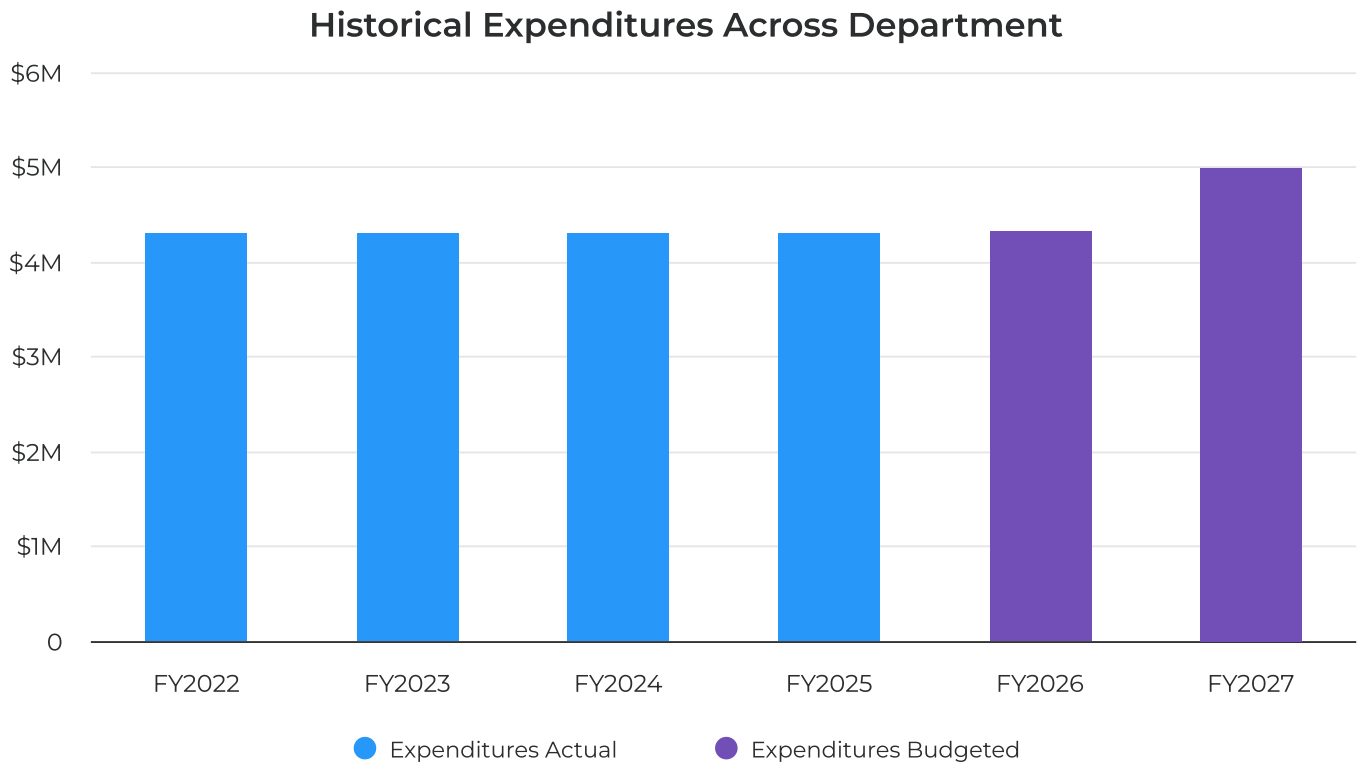
The Community College Contribution budget reflects the annual County subsidy paid to the Sullivan County Community College operating budget. Community Colleges were to be funded one-third from the Counties, one-third from tuition, and one-third from State Aid. This formula has changed over the years as the State reduced the amount of aid it sends to the Community College.

In addition to tuition chargebacks, and the contribution to the Sullivan County Community College, the County has annual debt services payments associated with debt issued for college construction projects.

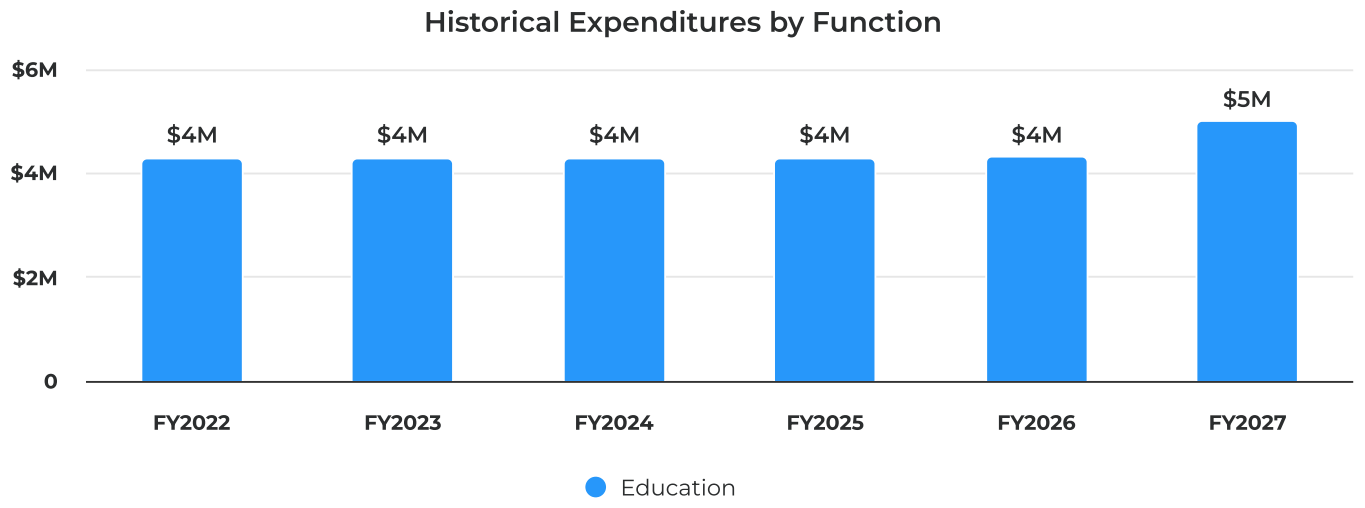
The County contribution to the College is 100% County cost with no outside funding.

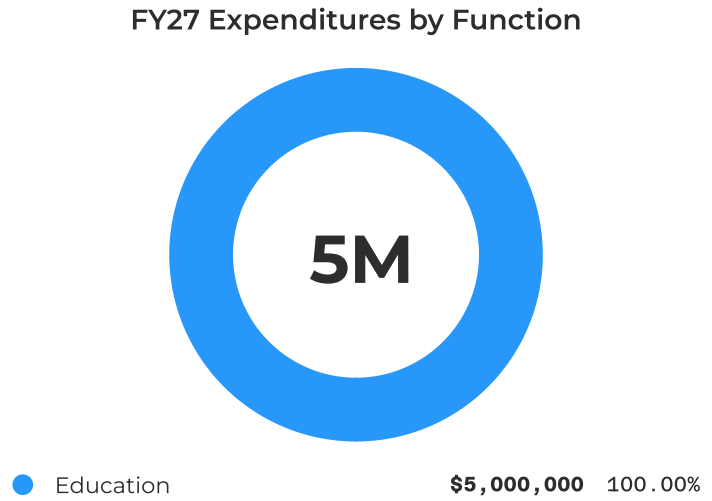
As a local sponsor, the County is required to provide funding to Sullivan County Community College, as mandated by State Education law section 6304(c).

Expenditure Summary



Expenditures by Function





Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Education	$4,300,000.00	$4,314,000.00	$5,000,000.00
Total Expenditures	**$4,300,000.00**	**$4,314,000.00**	**$5,000,000.00**

Community College Tuition

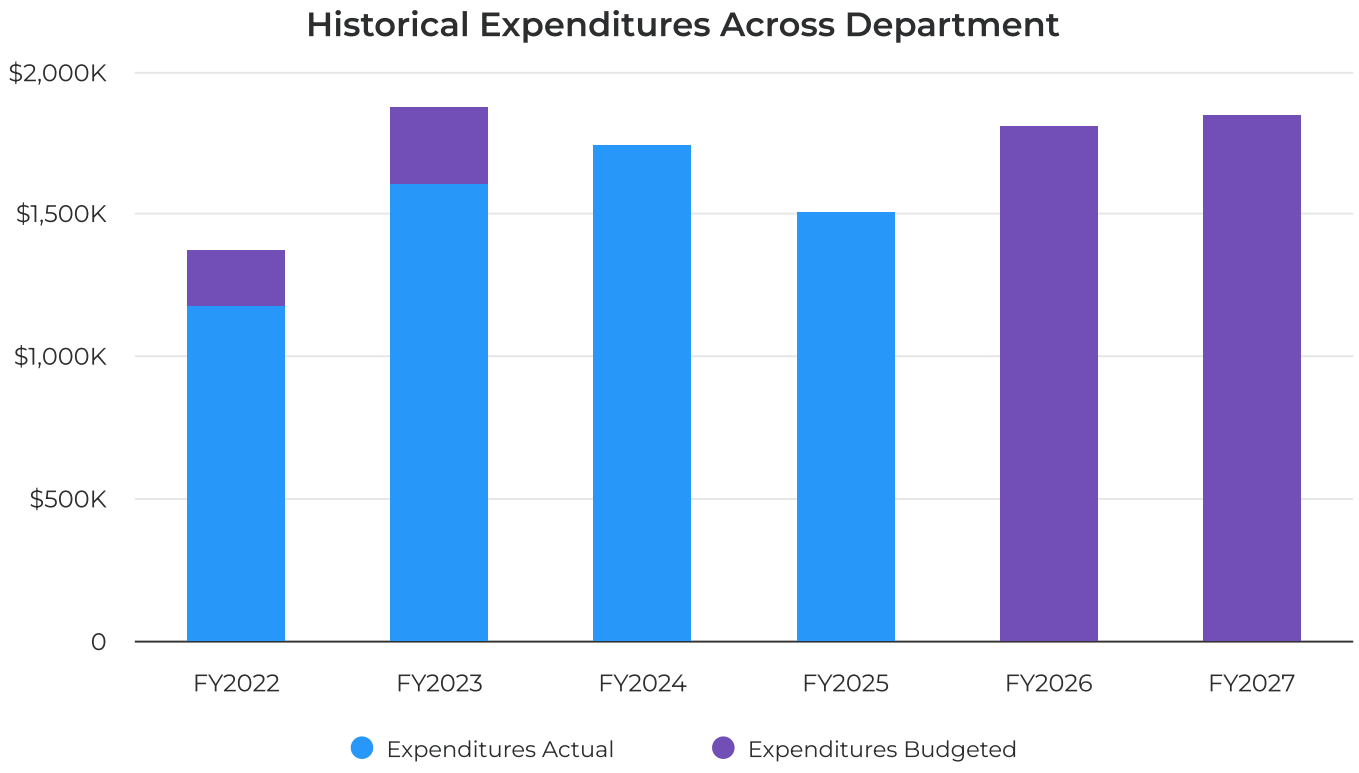
This account reflects tuition chargebacks made by the County to other in-state community colleges attended by Sullivan County residents. There are two components of the Chargebacks the County pays to community colleges:

- *Operating Chargebacks:* Community colleges charge to and collect, from each county within the state, an allocable portion of the local sponsor's share of the operating costs of such community colleges attributable to such nonresident students, computed on a per student basis.
- *Capital Chargebacks:* Monies received from the counties shall be deposited in the community college fund in accordance with subdivision 5-b of section 6304 of the Education law and shall be separately accounted for within said fund, and be used:
    1. To meet the sponsor's share of the costs of acquisition of land and the acquisition, construction or rehabilitation of buildings;
    2. To reduce indebtedness of the sponsor incurred for capital costs of a community college;
    3. To pay the sponsor's costs of financing such indebtedness; and
    4. For the sponsor's share of such other purposes as are normally permitted within an approved capital construction budget

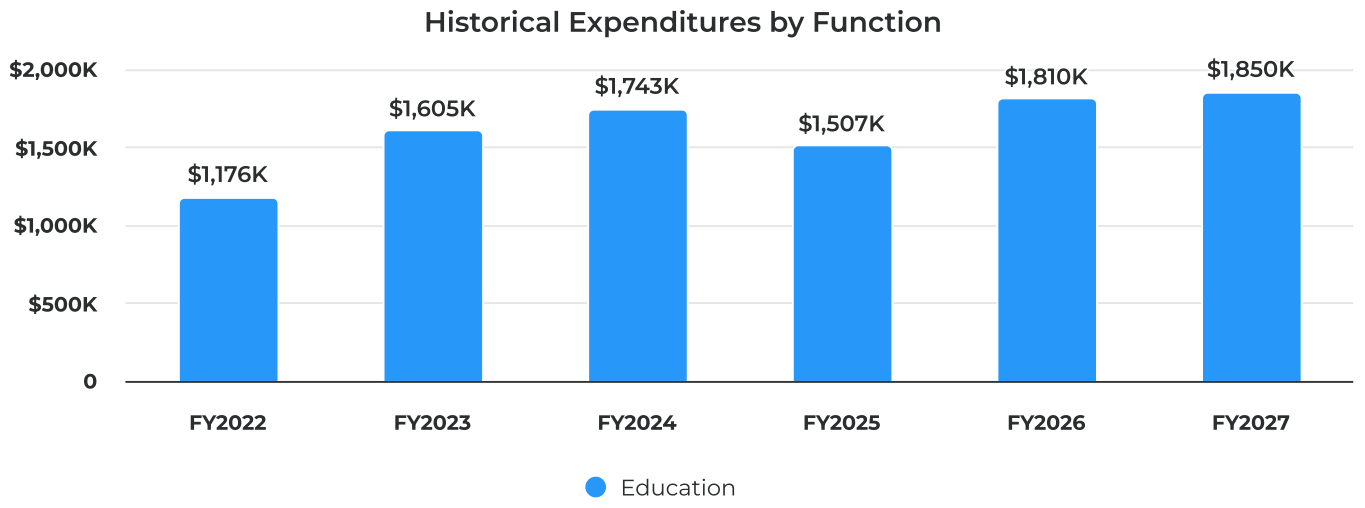
Sullivan County pays to each Community College $300 per full-time student.

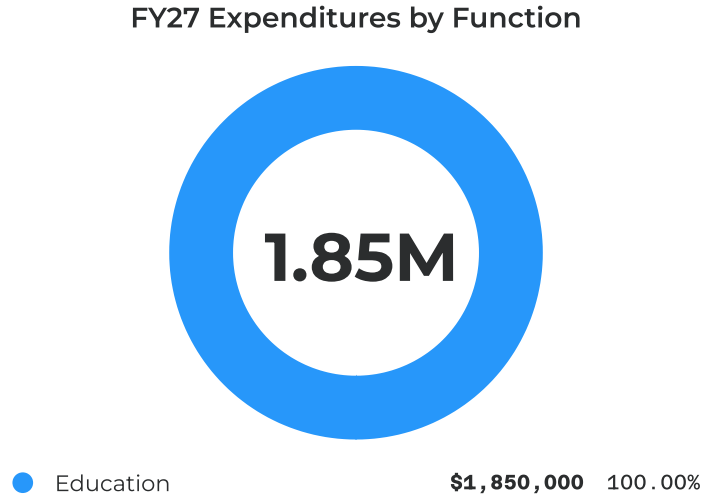
New York Education Law sections 6304 and 6305 govern community college chargebacks.

Expenditure Summary



Expenditures by Function





Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Education	$1,506,795.54	$1,810,000.00	$1,850,000.00
Total Expenditures	**$1,506,795.54**	**$1,810,000.00**	**$1,850,000.00**

Economic and Community Development

Appropriations from the Economic and Community Development budget include funding for the contract to the Partnership for Economic Development, as well as funding allocated for the economic development of new initiatives.

These appropriations are 100% County Cost and receive no outside funding. The organization does not include any mandated services.

Sullivan County Partnership for Economic Development:

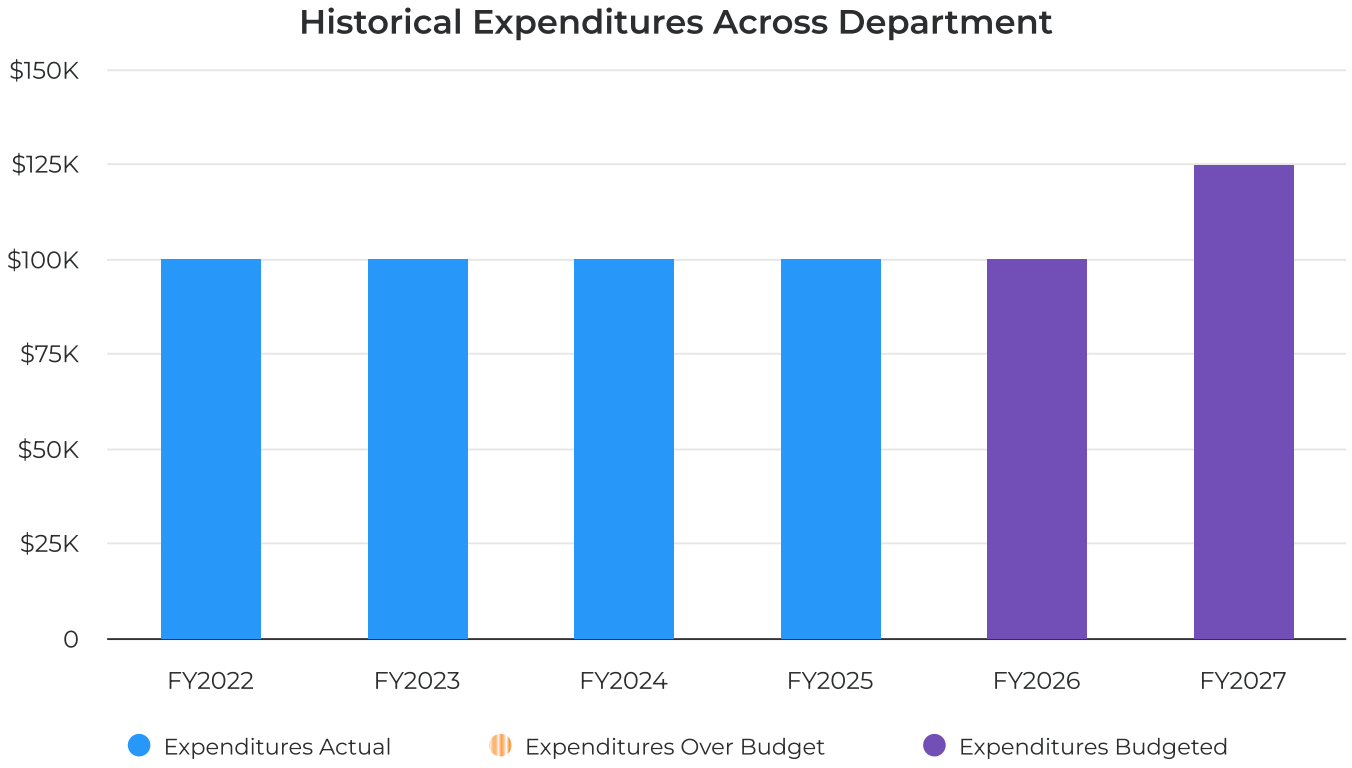
The Sullivan County Partnership was established in 1994 via the private business sector as a vehicle to facilitate the economic development in Sullivan County, with the goal to positively impact its members and by extension the residents of Sullivan County. Throughout its existence, the Partnership has worked to solidify its organizational structure; it also helped develop and strengthen partnerships within the business community, government, and other service organizations, as well as conduct, the external marketing of Sullivan County for business investment.

The Partnership plays a pivotal role in providing programmatic services to both small and large businesses, adding value to the private sector. This balanced approach has led to the creation of stable, long-term revenue for the County of Sullivan over many years (as well as for local school districts and municipalities). Moreover, it has acted as a primary catalyst for private sector investment and job growth.

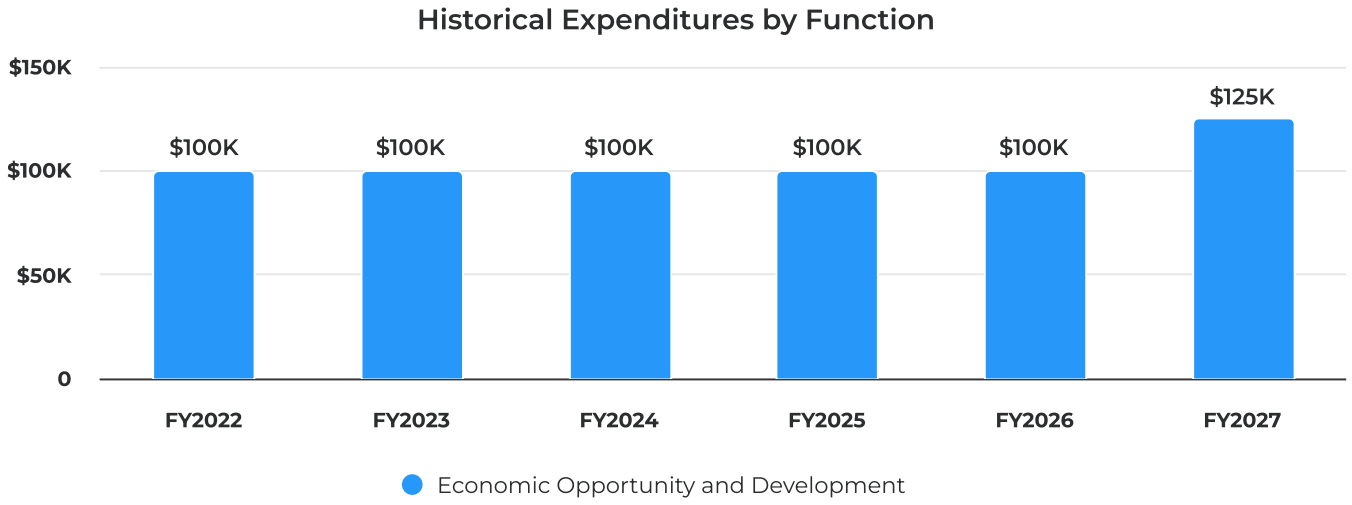
The Partnership's strategy has been implemented throughout its existence with periodic review and revisions as needed. Benefits to the County are not only realized in the short term when projects are initially approved, but also in the long term as those projects continue to pay taxes and maintain and/or increase jobs in perpetuity.

The Partnership must continue developing suitable shovel-ready sites; ongoing business expansion; increased participation from the private sector; and, programs to provide technical services for the small business community.

Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



Economic Opportunity and Development	**$125,000**	100.00%

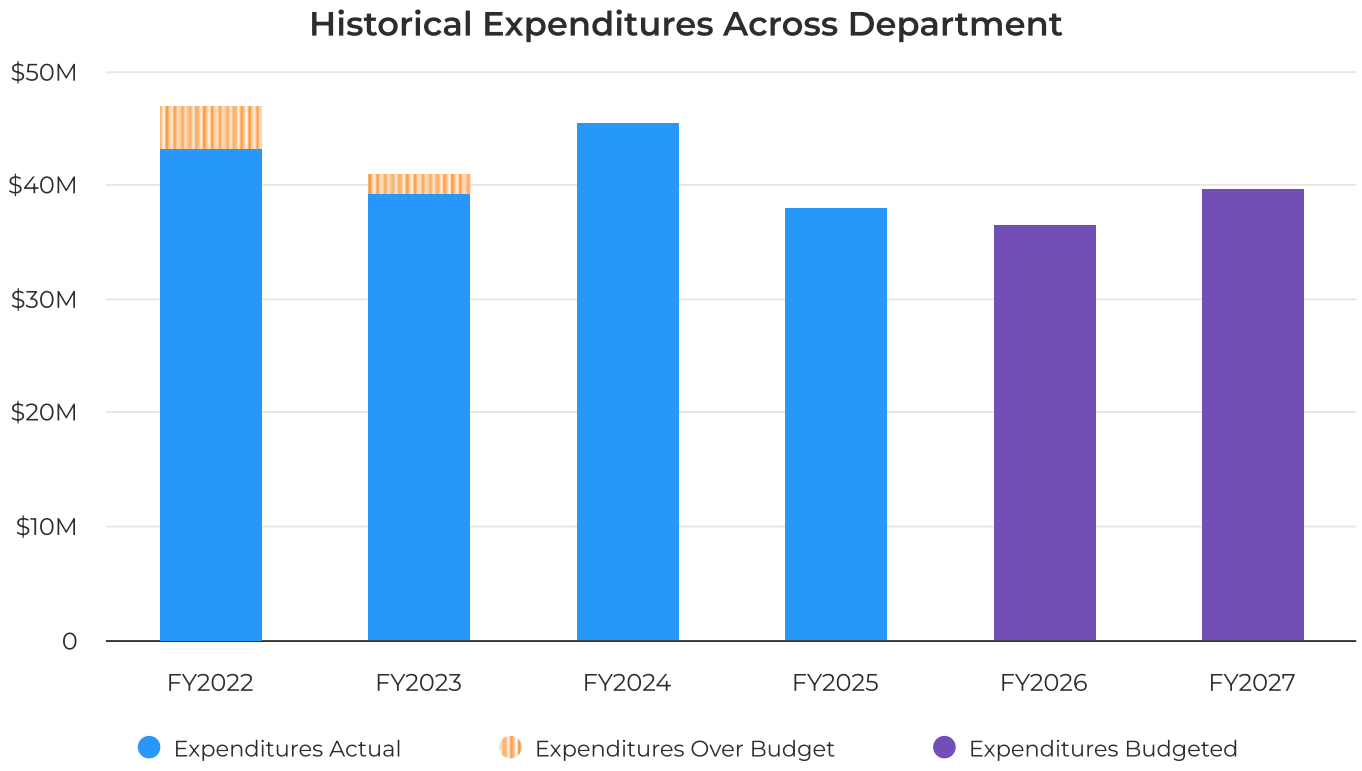
Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Economic Opportunity and Development	$100,000.00	$100,000.00	$125,000.00
Total Expenditures	**$100,000.00**	**$100,000.00**	**$125,000.00**

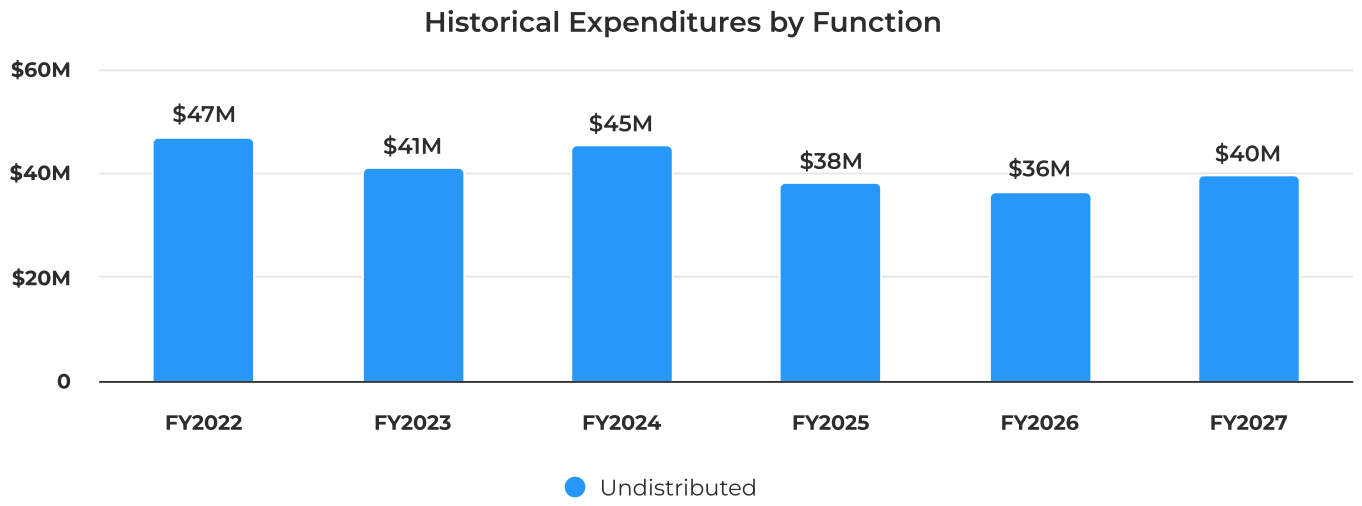
Interfund Transfers

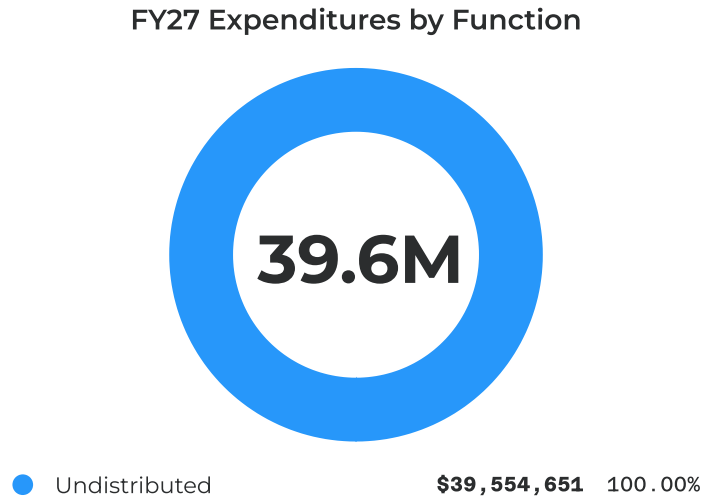
This budget provides subsidies from the County's General Fund to its other operating funds, such as the County Road Fund and Road Machinery Fund. While some revenues are received in these other operating funds, those revenues are not able to cover the expenses. The General Fund receives the bulk of our revenues including two of the County's largest sources, real property and sales tax. Once a transfer is made from the General Fund, the receiving fund should now balance, meaning that revenues and expenses should be the same, though there are exception to this when a designated fund balance is also being used to supplement the fund.

Expenditure Summary



Expenditures by Function





Expenditures by Function

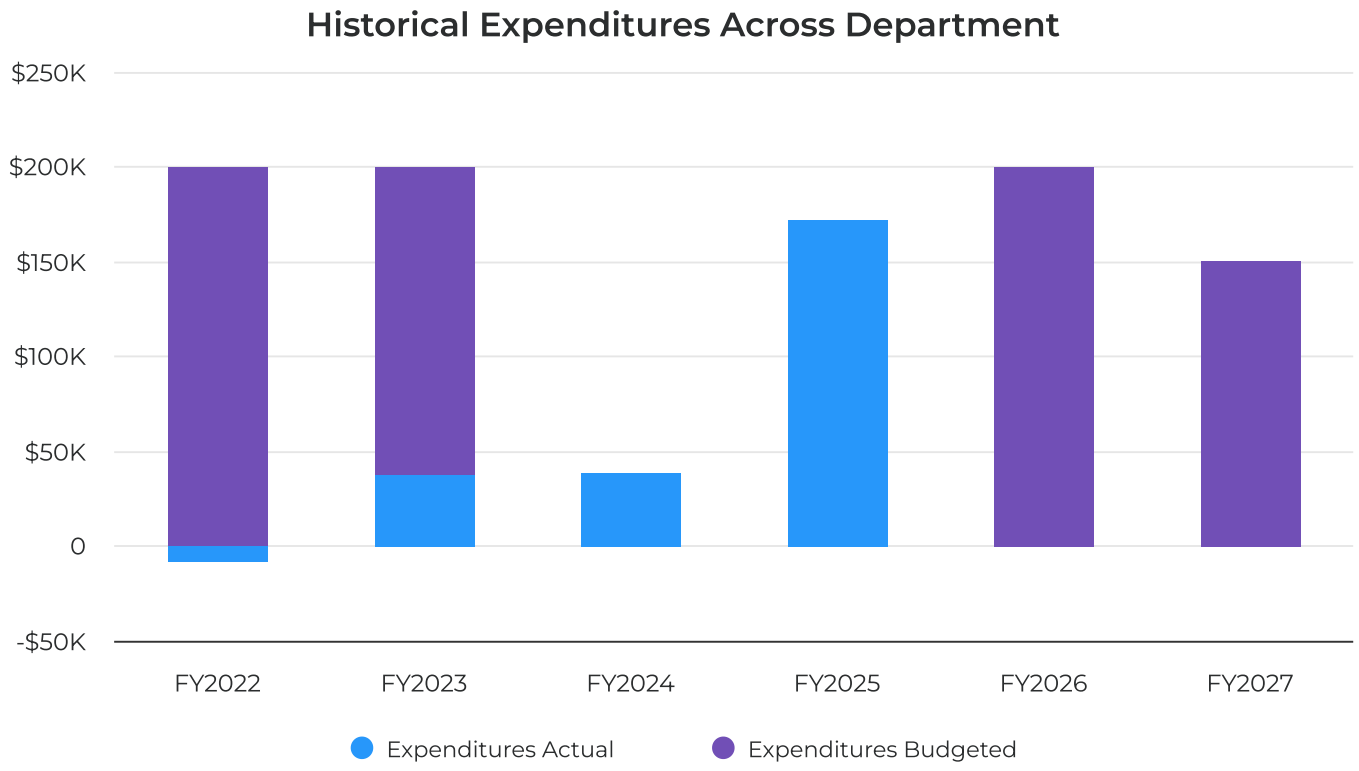
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Undistributed	$37,979,251.44	$36,406,075.00	$39,554,651.00
Total Expenditures	**$37,979,251.44**	**$36,406,075.00**	**$39,554,651.00**

Judgements and Claims

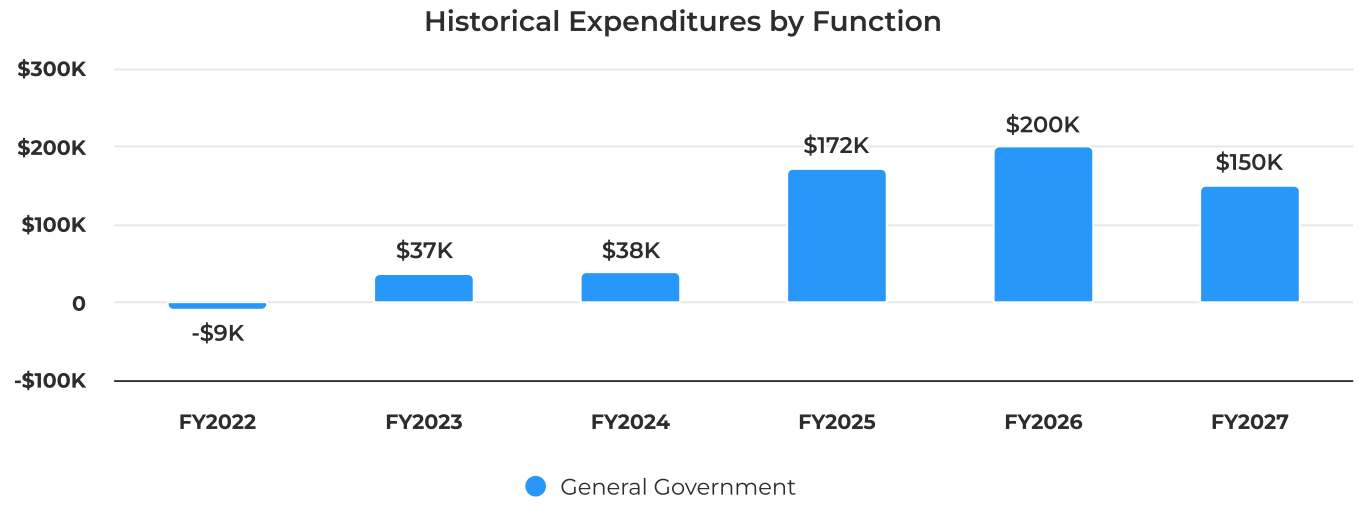
Judgments and Claims is used to record expenses for judgments and settlements against the County.

Expenses associated with Judgments and Claims are 100% County cost with no outside funding. County law section 355 (d) requires a statement of the amount recommended as necessary to be appropriated for the payment of judgments against the County payable during the ensuing fiscal year.

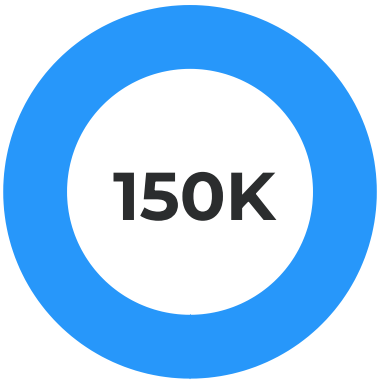
Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



General Government **$150,000** 100.00%

Expenditures by Function

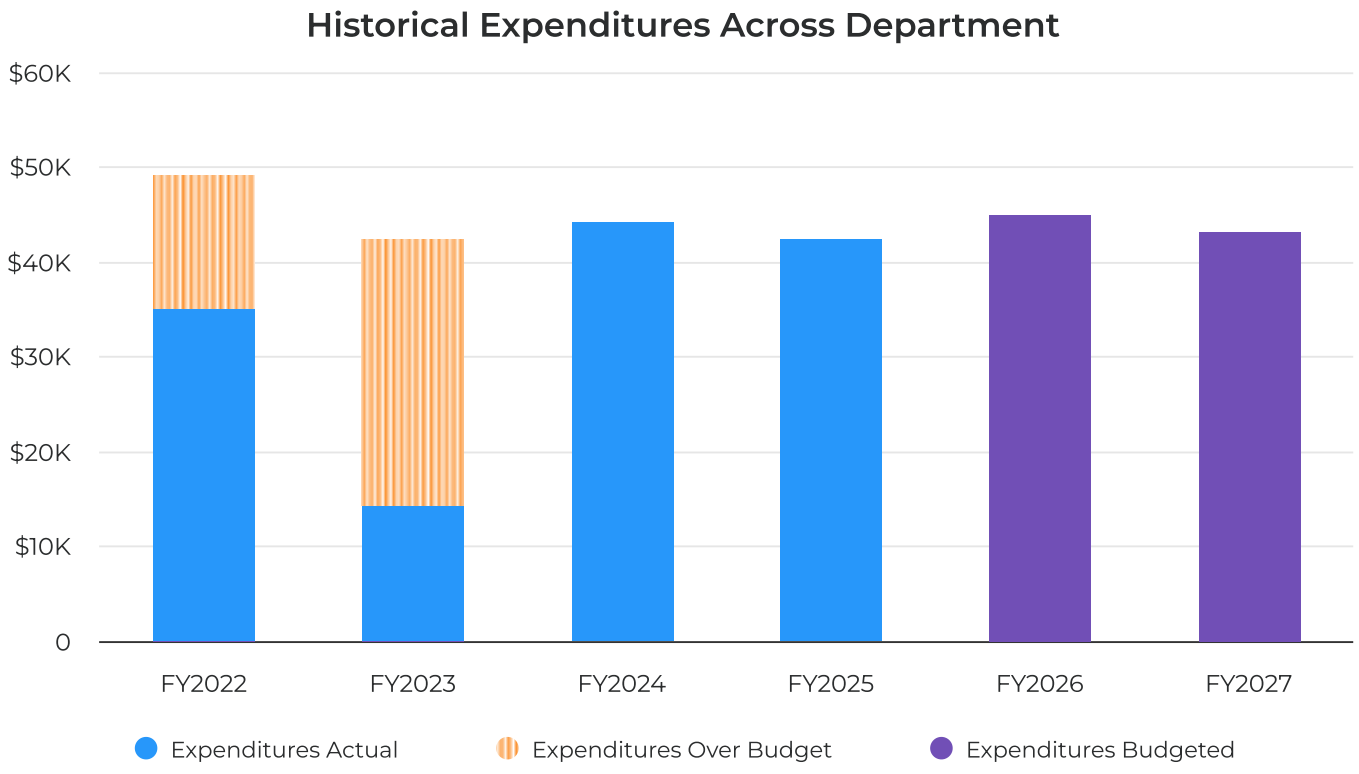
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$171,677.43	$200,000.00	$150,000.00
Total Expenditures	**$171,677.43**	**$200,000.00**	**$150,000.00**

Municipal Association Dues

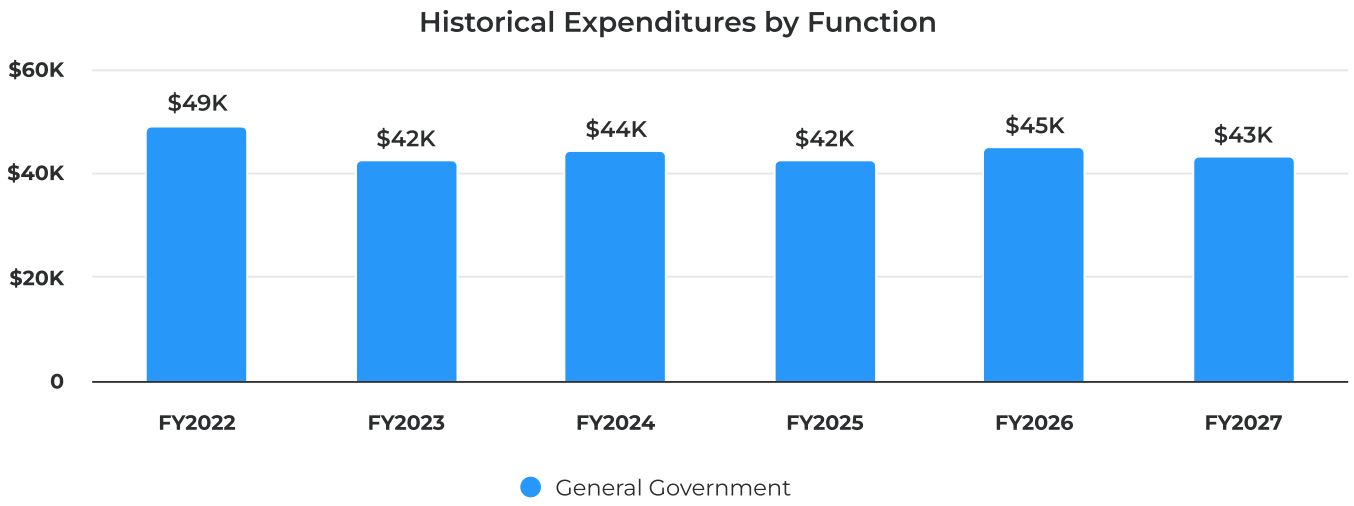
The Municipal Association Dues provides funding for municipal dues to the New York State Association of Counties, National Association of Counties, Hudson Valley Regional Council, Coalition of Watershed Towns, and Pattern for Progress. All dues are 100% County share, and none of the agency payments are a mandated service.

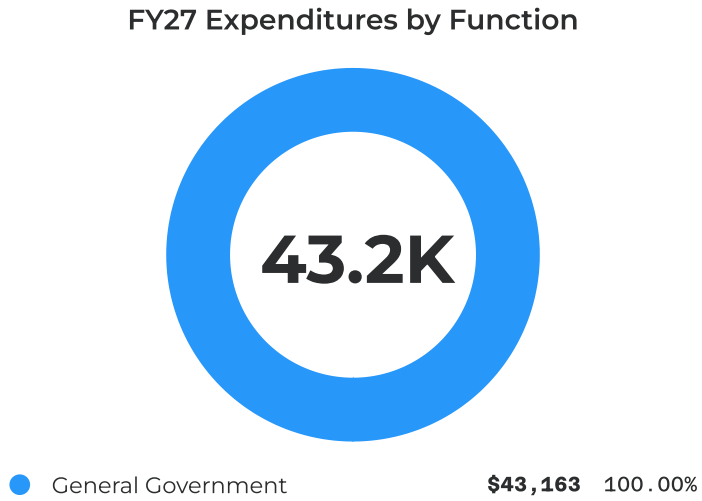
- New York State Association of Counties:
  - The mission of NYSAC is to represent, educate, advocate for, and serve Member Counties and the thousands of elected and appointed county officials who serve the public.
- National Association of Counties:
  - NaCO is the only national organization that represents County governments before the Administration and Congress. NaCO provides essential services to the nation's 3,068 counties.
- Hudson Valley Regional Council:
  - Provides a comprehensive range of services associated with the growth and development of communities within the Hudson Valley. The Council acts as a link between local needs and federal/state funding programs. The Council creates a Comprehensive Economic Development Strategy (CEDS) for the region. The CEDS allows for Federal funding opportunities.
- Coalition of Watershed Towns:
  - The Coalition of Watershed Towns is an organization that represents and lobbies on behalf of towns in the NYC watershed.
- Pattern for Progress
  - Pattern for Progress' mission is to promote regional, balanced and sustainable solutions that enhance the growth and vitality of the Hudson Valley.

Expenditure Summary



Expenditures by Function





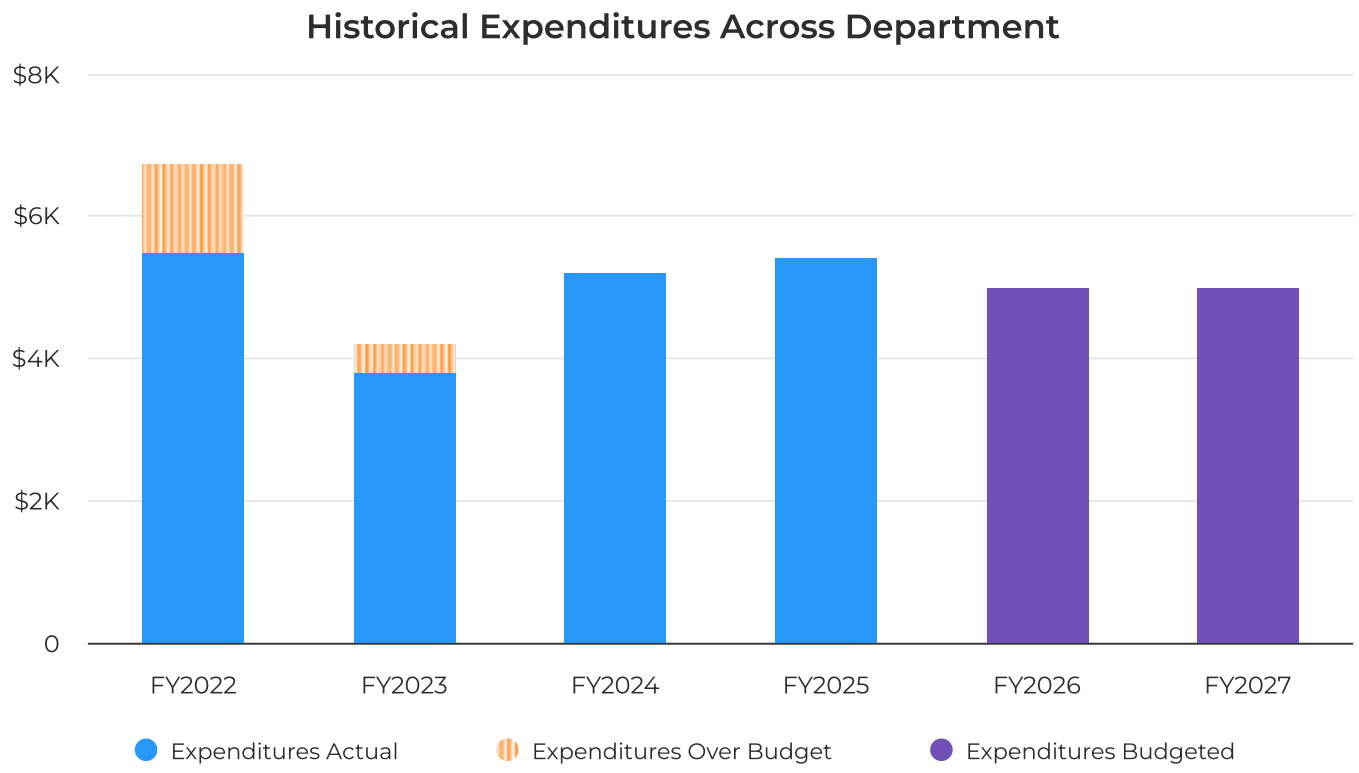
Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$42,370.00	$44,999.00	$43,163.00
Total Expenditures	**$42,370.00**	**$44,999.00**	**$43,163.00**

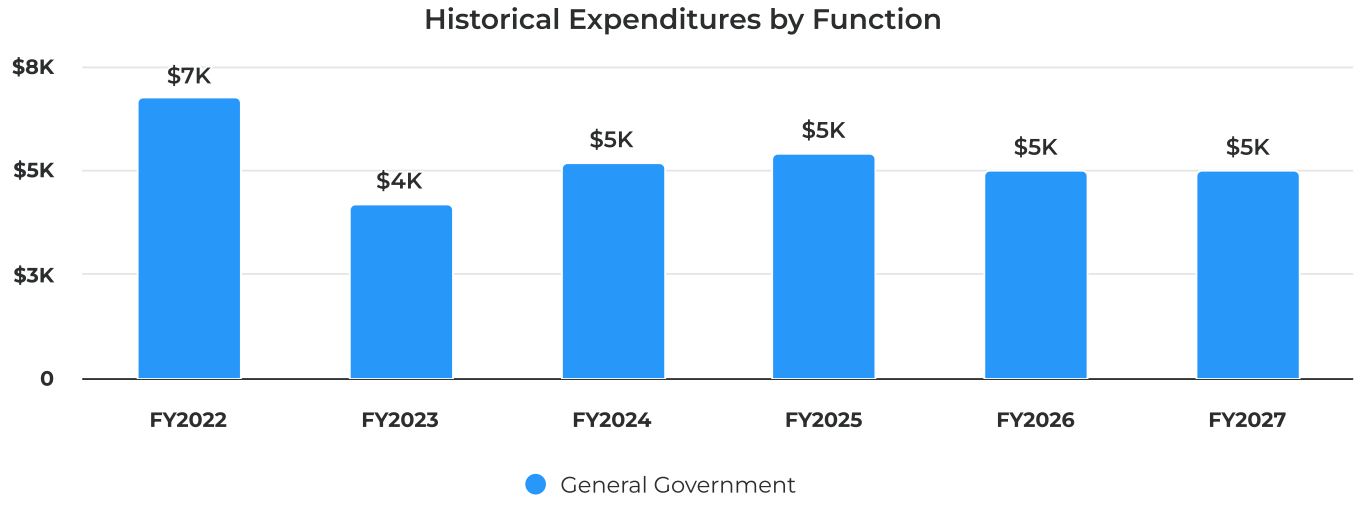
Municipal Court

The Municipal Court budget is utilized to meet the requirements of New York State General Municipal Law section 99L (C). The Law requires the County to pay Town and Village Courts a fee of ten dollars for all services and cases in which the court acts upon a felony complaint. These expenses are recorded through the Municipal Courts budget organization.

Expenditure Summary



Expenditures by Function



FY27 Expenditures by Function



General Government **$5,000** 100.00%

Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$5,420.00	$5,000.00	$5,000.00
Total Expenditures	**$5,420.00**	**$5,000.00**	**$5,000.00**

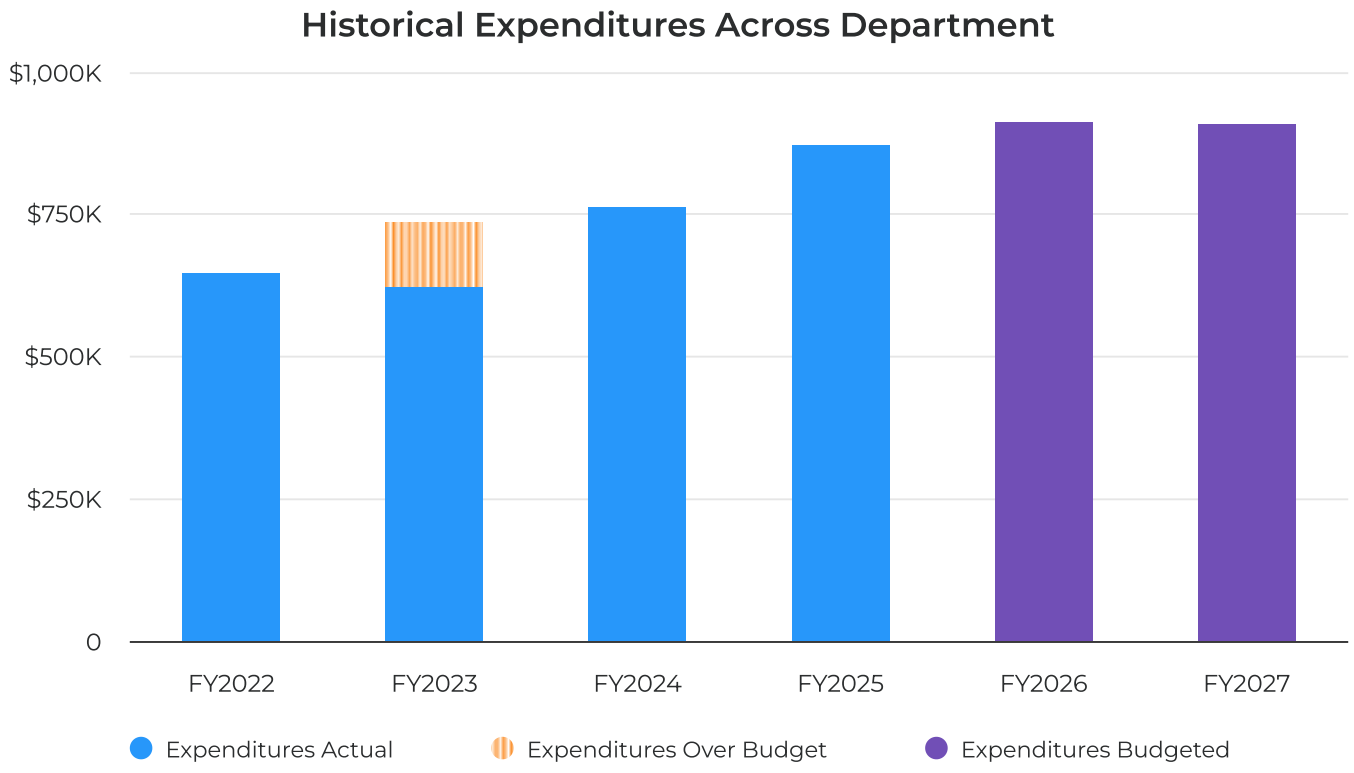
Other Home & Community Services/Misc. Expenses

Appropriation code A8989-99 includes funding for the contract to Cornell Cooperative Extension of Sullivan County.

The contract is funded by the County's general fund and is 100% County cost. The contract does not represent a mandated service.

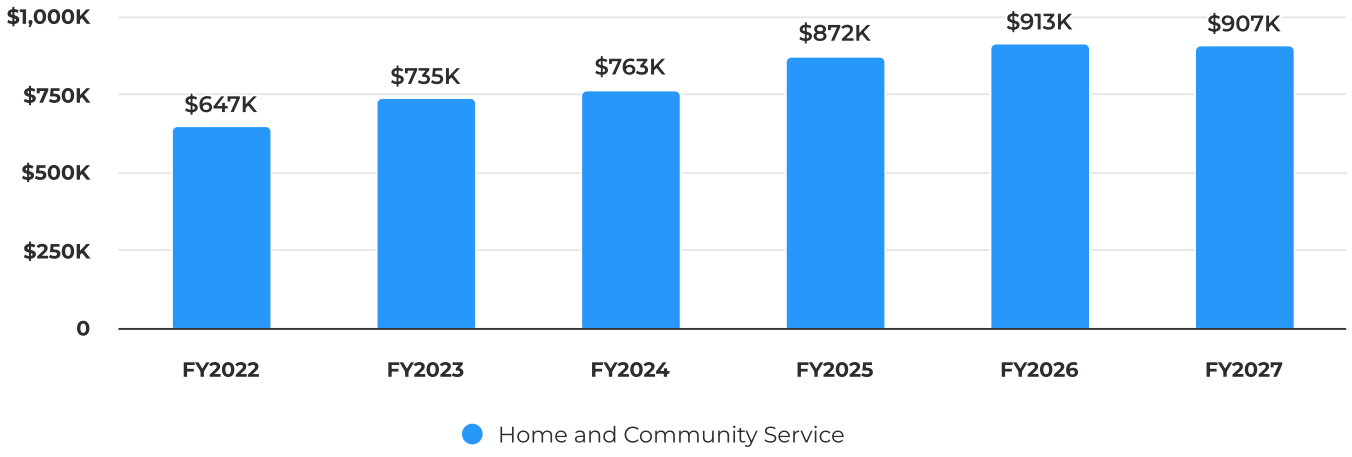
Cornell Cooperative Extension acts as a gateway to knowledge, life skills and experiences for better living. They bring together and partner with government, business and community-based groups to serve all residents and visitors of Sullivan County. CCE meets the changing needs of the county and its diverse population by employing the latest technology, research-based education and highly trained professional staff, and offers a variety of programs which cover agriculture and food systems, community and economic vitality, environment and natural resources, nutrition and healthy families, and youth development.

Expenditure Summary

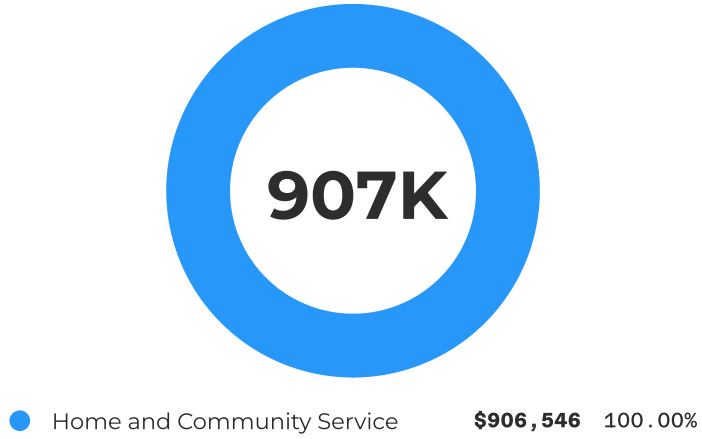


Expenditures by Function

Historical Expenditures by Function



FY27 Expenditures by Function



Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Home and Community Service	$872,353.58	$912,531.00	$906,546.00
Total Expenditures	**$872,353.58**	**$912,531.00**	**$906,546.00**

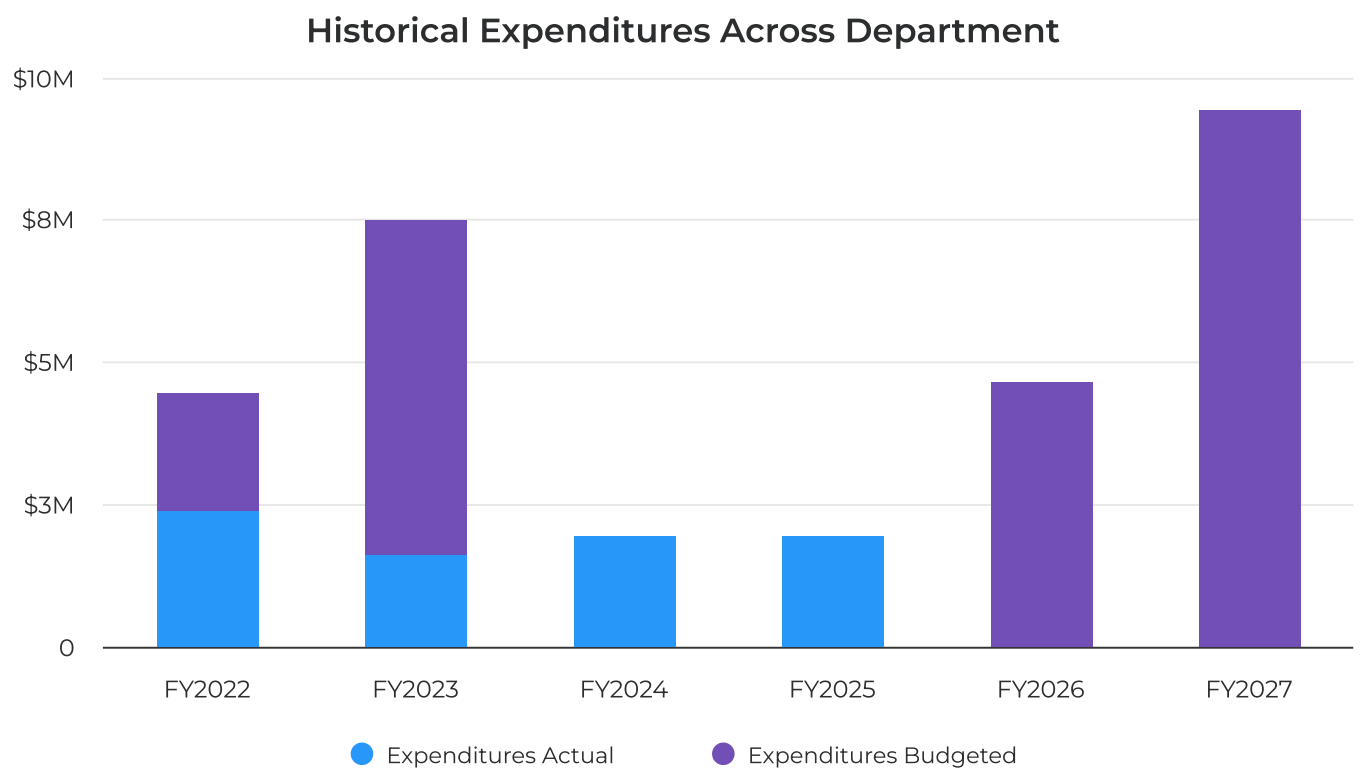
Other Government Support - Misc Expense

The Miscellaneous Expense budget contains line items for the Refund of Real Property Taxes, Bond and Note Expense, and Contingency Appropriations.

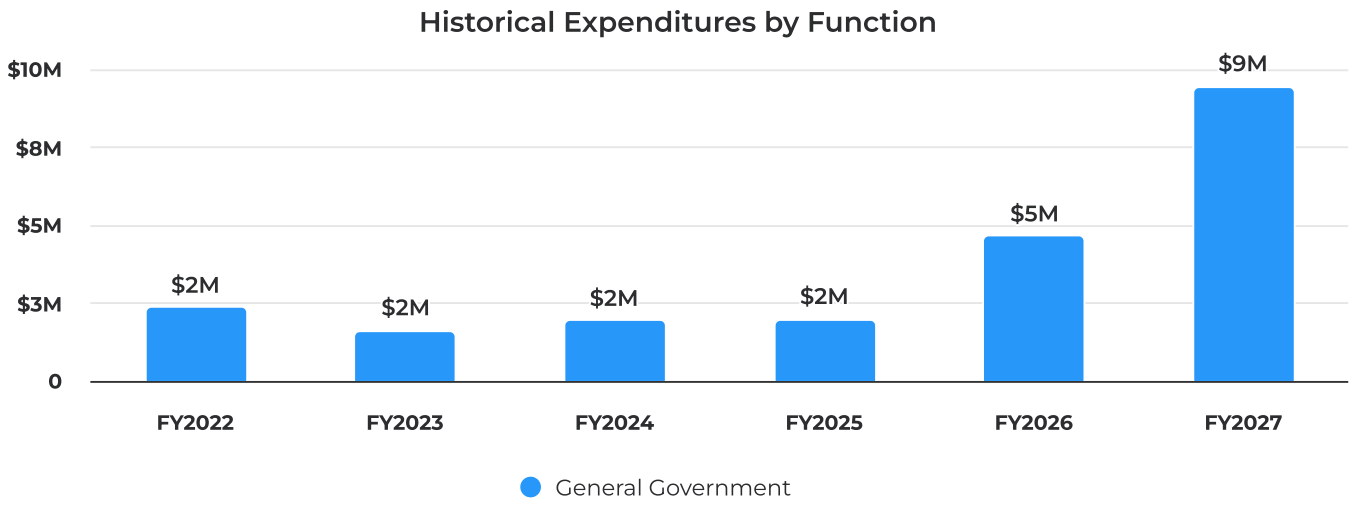
This Budgetary Organization receives its funding from the County's general fund and is 100% County cost.

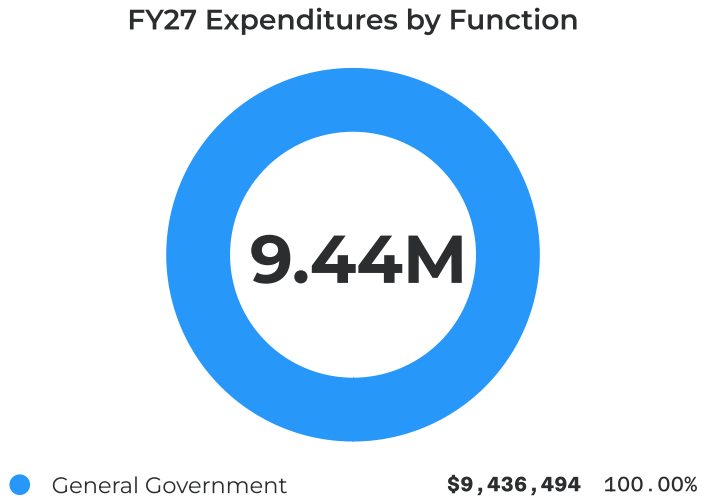
- Refund of Real Property Taxes:
  - The Refund of Real Property Taxes expense appropriation is used to record expenses associated with the cancellation of unenforceable taxes, correct errors in essential fact on tax rolls, correct clerical errors on tax rolls, and for the reduction in taxes associated with challenges to tax assessments.
- Bond & Note Expense:
  - The Bond & Note Expense appropriation is used to record expenses associated with the issuance of debt obligations. These expenses typically include payment for bond advisors, the publication expense associated with the posting of bond notices of estoppels, the advertisement of the pending bond sale, and the printing of the bonds.
- Contingency Appropriations
  - A contingency line item is included in the budget to provide funding for unexpected events. Statutory law provides specific limits on the amount that can be budgeted in this line item. County Law Section 365 (1) (3) authorizes contingency appropriations for Counties. Expenditures may not be charged directly to the contingency appropriation. The Legislature must first modify the budget by transferring from the contingency appropriation to the appropriation account needing funding. Using contingency appropriation does not increase the original budget, it reallocates funding.

Expenditure Summary



Expenditures by Function





Expenditures by Function

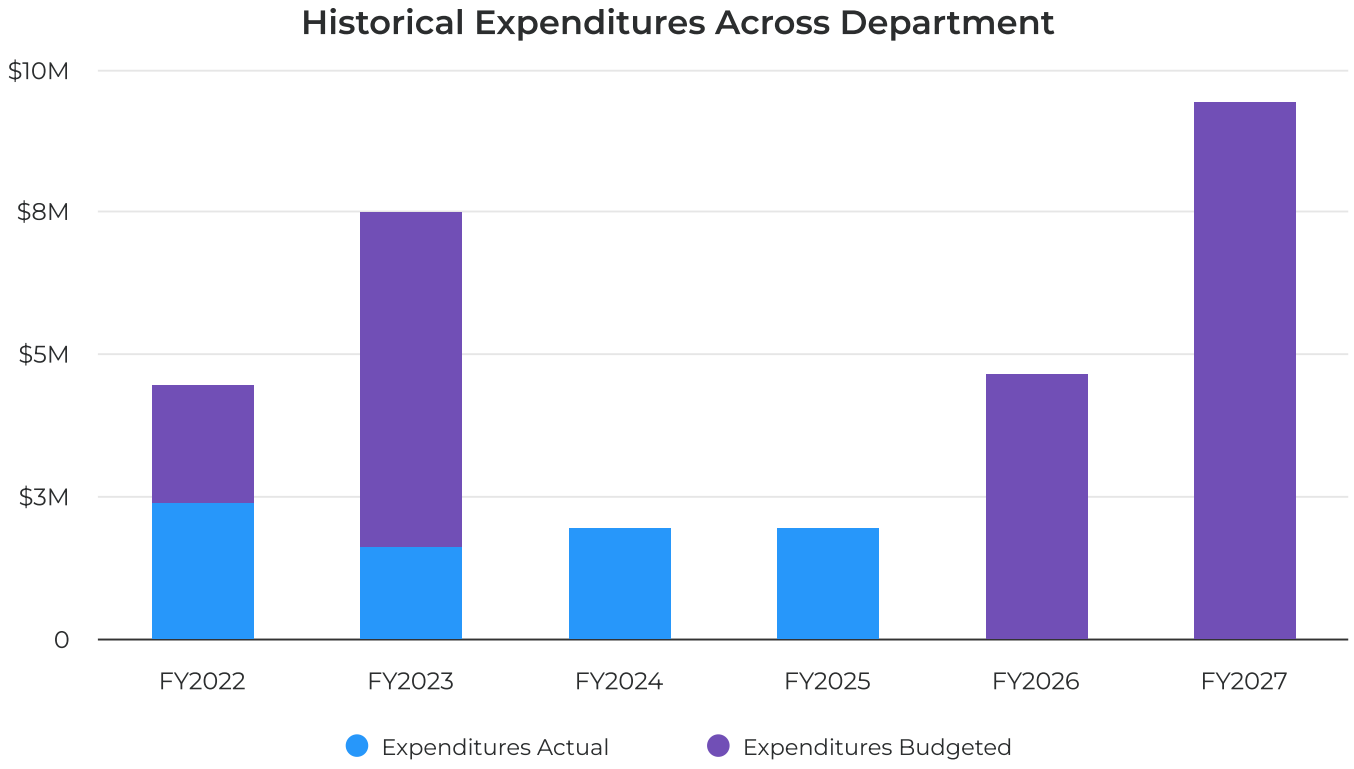
Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$1,961,505.45	$4,656,483.00	$9,436,494.00
Total Expenditures	**$1,961,505.45**	**$4,656,483.00**	**$9,436,494.00**

Post Employment Benefits

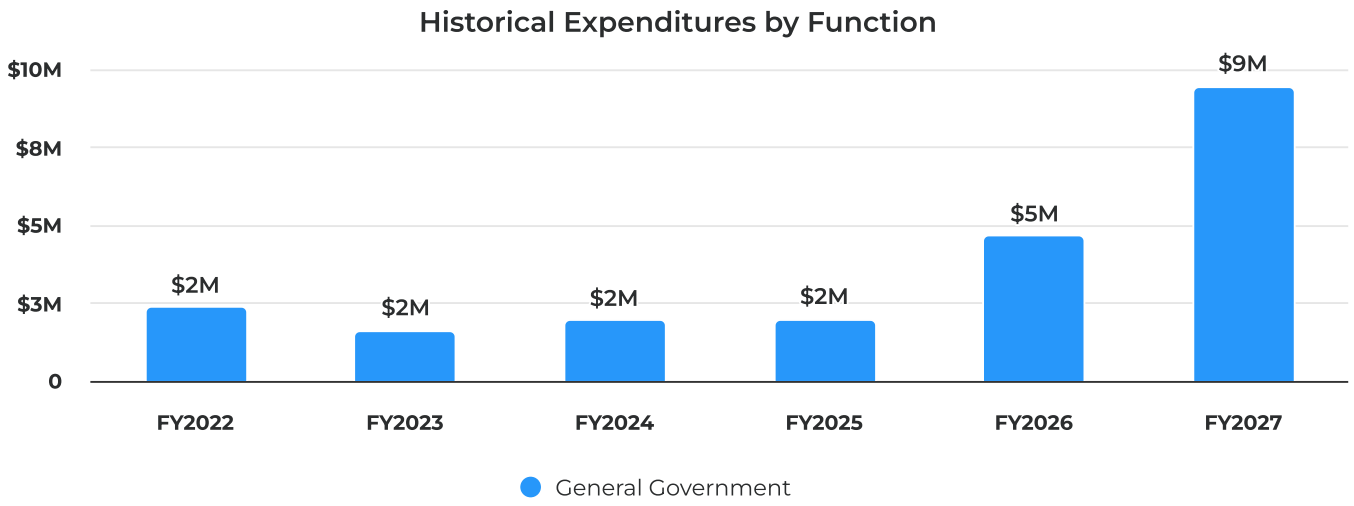
Post Employment Benefits are available to all retired County employees who are eligible based on age and on years of service. These budget organizations also account for expenses related to employees who are separated from employment and are eligible for unemployment benefits. There are eight (8) budget organizations in the General Fund that account for post-employment benefits, accounting for retirees based upon the governmental function of the department from which they retired:

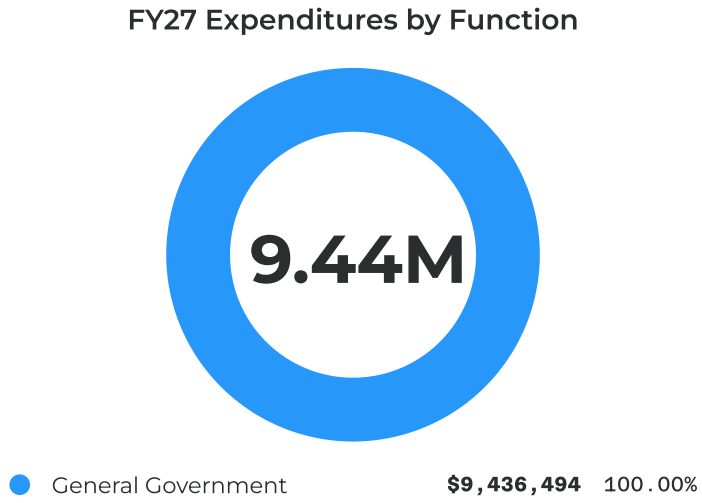
- A-1989-98 – General Governmental Support
- A-3989-98 – Public Safety
- A-4989-98 – Health
- A-5989-98 – Transportation
- A-6990-98 – Economic Assistance and Opportunity
- A-6991-98– Economic Assistance - DFS
- A-7989-98 – Culture and Recreation
- A-8989-98 – Home and Community Services

Expenditure Summary



Expenditures by Function





Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
General Government	$1,961,505.45	$4,656,483.00	$9,436,494.00
Total Expenditures	**$1,961,505.45**	**$4,656,483.00**	**$9,436,494.00**

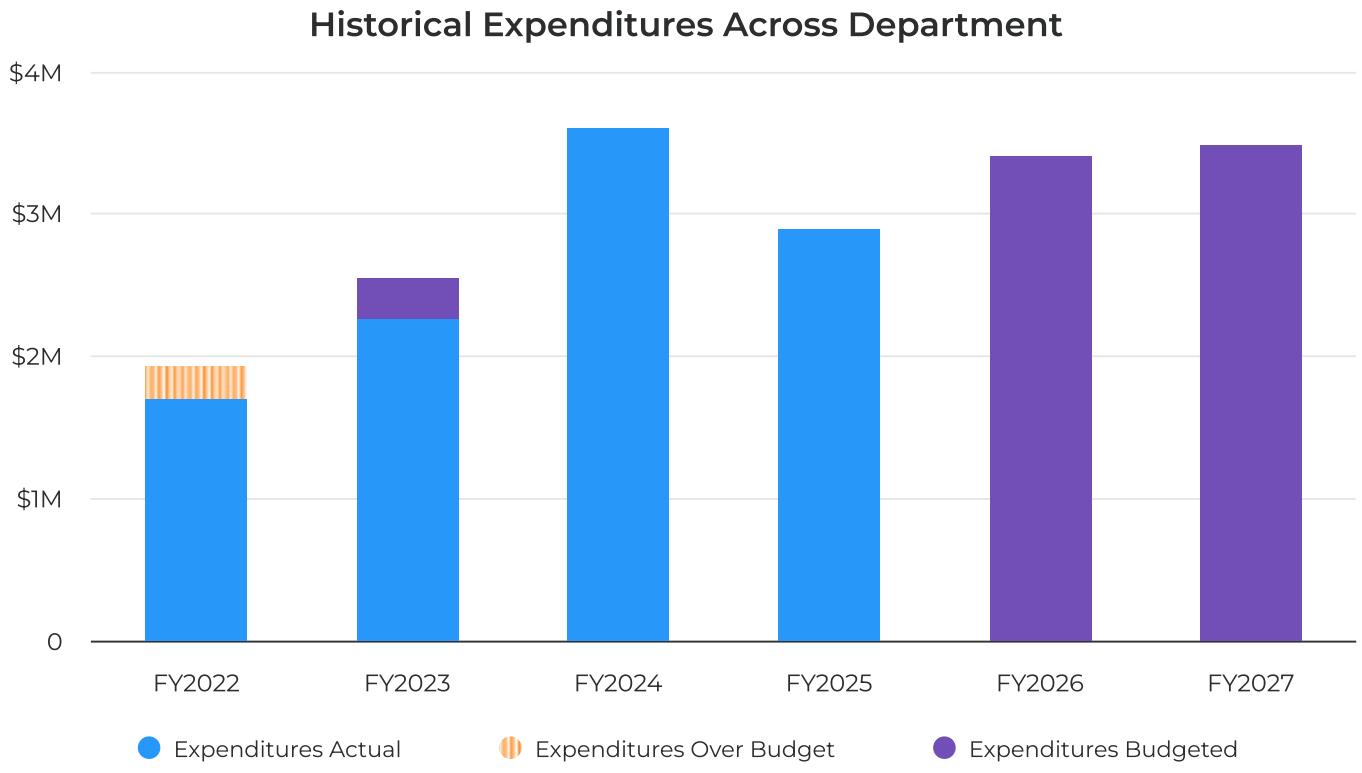
Public Information

Appropriations from the “Public Information” budget organization include funding for a contract to a not-for-profit tourism agency, which receives allocations based on room tax receipts collected by the County as follows:

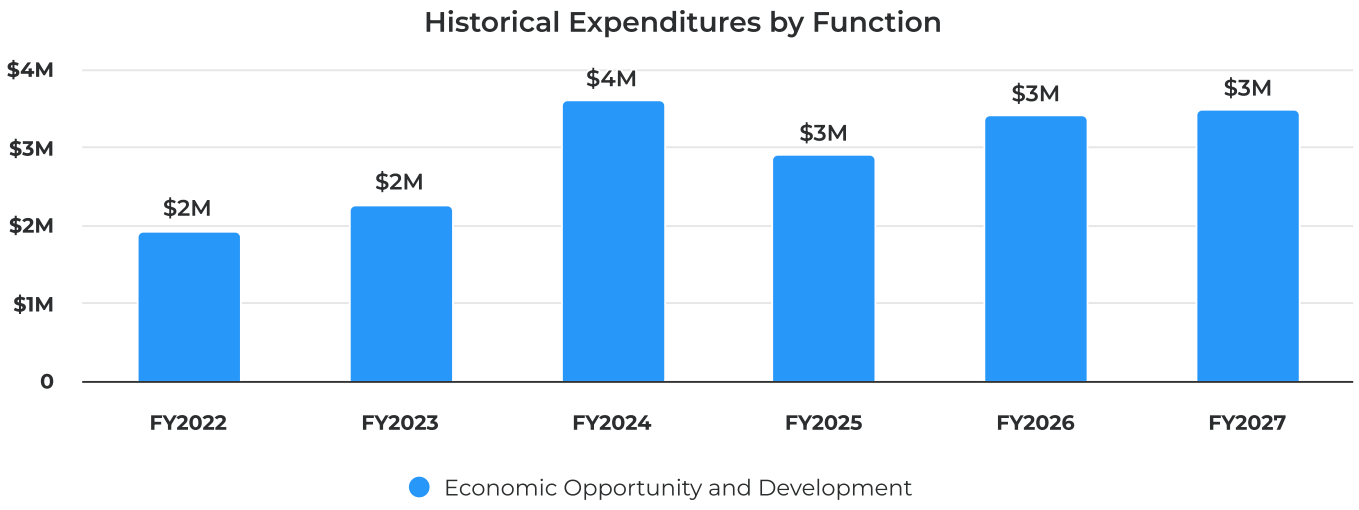
Annual Gross Room Tax Revenue	Annual Allocation
$0.00-$1,100,000	85% of Annual Gross Room Tax Revenue
$1,100,001-$2,750,000	$1,100,000
$2,750,001-$3,000,000	50% of Annual Gross Room Tax Revenue
$3,000,001 and above	60% of Annual Gross Room Tax Revenue

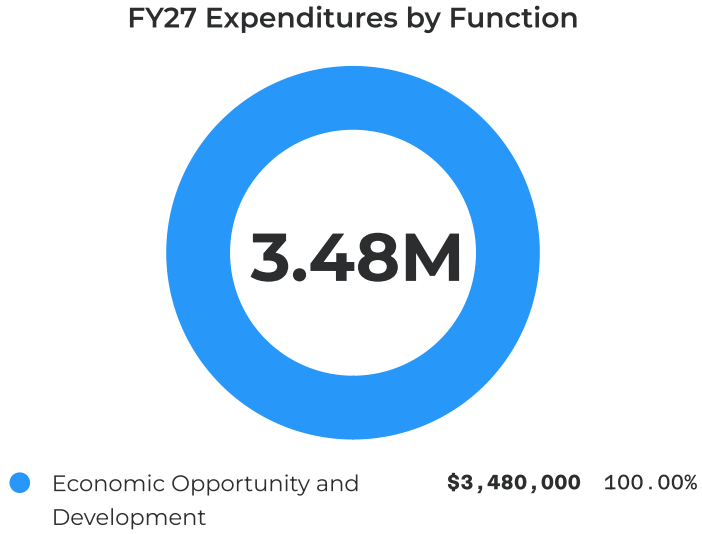
New York State Tax Law section 1202-J*2 mandates that, “All revenues resulting from the imposition of the tax authorized by this section shall be paid into the treasury of the County of Sullivan and shall be credited to and deposited in the general fund of the County; thereafter to be allocated and paid to a not-for-profit corporation under contract with the county for the promotion of tourism in the county. Provided, however, that such local law shall provide that the county shall be authorized to retain up to a maximum of fifteen percent of such revenue to defer the necessary expenses of the county in administering such tax.”

Expenditure Summary



Expenditures by Function





Expenditures by Function

Category	FY 2025 Actuals	FY 2026 Amended Budget	FY 2027 Budgeted
Economic Opportunity and Development	$2,893,851.16	$3,400,000.00	$3,480,000.00
Total Expenditures	**$2,893,851.16**	**$3,400,000.00**	**$3,480,000.00**

Capital Budget Narrative

Sullivan County defines a capital expenditure as any movable or fixed unit of furniture or furnishings, an instrument, a machine, an apparatus, or a set of articles which meet all of the following conditions:

- It retains its original shape and appearance in use.
- It is non-expendable; that is, if the article is damaged or some of its parts are lost or worn out, it is usually more feasible to repair it rather than replace it with an entirely new unit.
- It represents an investment of money over $25,000, which makes it feasible and advisable to capitalize the item, and has a life expectancy of greater than one year.
- It does not lose its identity through incorporation into a different or more complex unit or substance.

Capital expenditures also include any vehicle purchase, as well as any major improvements to County vehicles, regardless of price.

The 2027 Capital Budget anticipates spending $32.25 million in total. The largest single investment is for road infrastructure: $9.25 million is requested. $5.45 million of the capital budget is included in the 2027 Tentative operating budget. The balance comes from State and Federal aid.

Many building-related projects requested in 2027 have been moved out to later years, to allow for buildings and space analysis to be performed countywide. This will allow for a more efficient plan of action with regard to county buildings. Other building-related projects have been approved and will be paid for with bonded funds. See details below.

RECURRING CAPITAL EXPENDITURES

Recurring capital expenditures are those that are generally made on an annual basis. Recurring capital expenditures for Sullivan County include:

- Road and bridge repair
- Vehicle purchases
- Heavy equipment purchases
- Building repairs
- Flood remediation

NON-RECURRING CAPITAL EXPENDITURES

Non-recurring capital expenditures are those that are infrequent in nature and not normally part of the capital budget. The following non-recurring capital expenditures have been included in the 2027 Tentative Capital Budget:

Buildings

Also included is $1M for the demolition of the Callicoon Shop, $1M for the design of a new DPW Administration building and $150K for a Courthouse feasibility study.

Sullivan County International Airport

A potable water project has been presented for the SCIA. PFOA/PFAS chemicals have contaminated the local aquifer and a new potable water source may become necessary for the general Airport area. This holds a County cost of $500,000.

Solid Waste

Funds have been allocated for the design and construction of an Organics Facility on the old village landfill. This will divert some of the solid waste from the landfill to salable topsoil, reducing the cost of solid waste. There are also allocations for a new retaining wall at the Rockland Transfer Station, a new floor in the Blue Building at the landfill and the design and construction of a new Materials Recovery Facility (MRF).

County Clerk - DMV

The need to modernize the permit room in the DMV, located at the Government Center, has been presented for $75,000. This will allow more privacy and a more practical setting for those attempting to obtain their driver's license.

One Year Plan

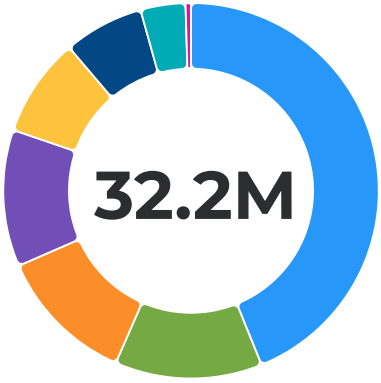
FY27 Total Capital Requested

$32,249,194

FY27 Total Funding Requested

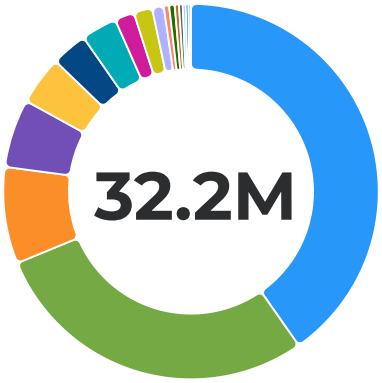
$32,249,194

FY27 Total Funding Requested by Source



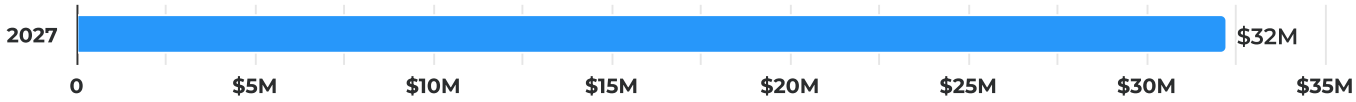
County Share	$14,150,893	43.88%
Federal Aid	$4,087,245	12.67%
Bonding	$3,839,979	11.91%
CHIPS	$3,800,000	11.78%
Town/Village	$2,754,348	8.54%
State Aid	$2,216,729	6.87%
Budgeted Labor & Equipment	$1,250,000	3.88%
Designated Fund Balance	$150,000	0.47%

FY27 Total Funding Requested by Department



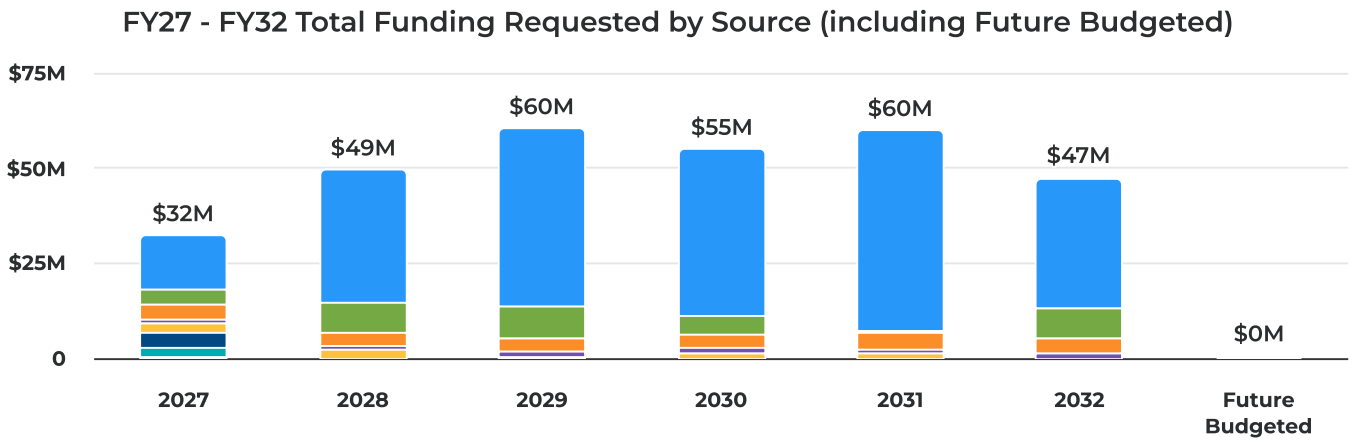
DPW - Road Maintenance	**$12,990,000**	40.28%
DPW - Bridge Maintenance	**$9,194,236**	28.51%
Contribution To Comm College	**$2,679,958**	8.31%
SC International Airport	**$1,900,000**	5.89%
Solid Waste	**$1,355,000**	4.20%
DPW - Storm Stations	**$1,000,000**	3.10%
DPW Administration	**$1,000,000**	3.10%
Sh - Patrol	**$540,000**	1.67%
Road Machinery	**$515,000**	1.60%
DPW - Maplewood Facility	**$325,000**	1.01%
DPW - Court House	**$150,000**	0.47%
DPW - Misc Locations	**$150,000**	0.47%
DPW - Liberty Campus	**$120,000**	0.37%
DPW - Govt Center	**$100,000**	0.31%
DPW - Sheriff - Jail	**$85,000**	0.26%
CC-DMV	**$75,000**	0.23%
DPW - Barryville Facility	**$70,000**	0.22%

FY27 Capital Cost Breakdown



Capital Costs	**$32,249,194**	100.00%
Operational Costs	**$0**	0.00%

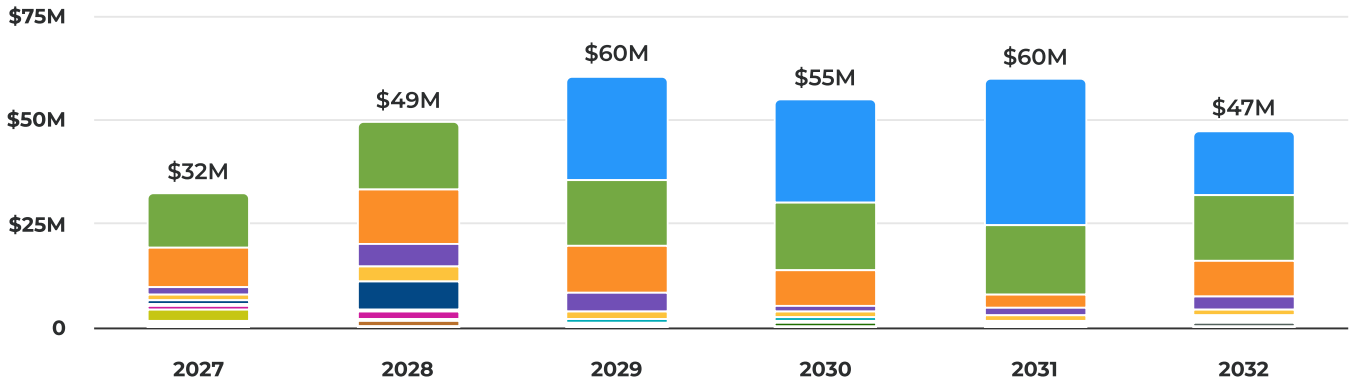
Capital Improvement Multi-Year Plan



Funding by Source Totals (all years)

County Share	**$226,532,916**	74.47%
Federal Aid	**$33,674,807**	11.07%
CHIPS	**$22,800,000**	7.50%
Budgeted Labor & Equipment	**$7,410,000**	2.44%
State Aid	**$7,011,729**	2.31%
Bonding	**$3,839,979**	1.26%
Town/Village	**$2,754,348**	0.91%
Designated Fund Balance	**$150,000**	0.05%

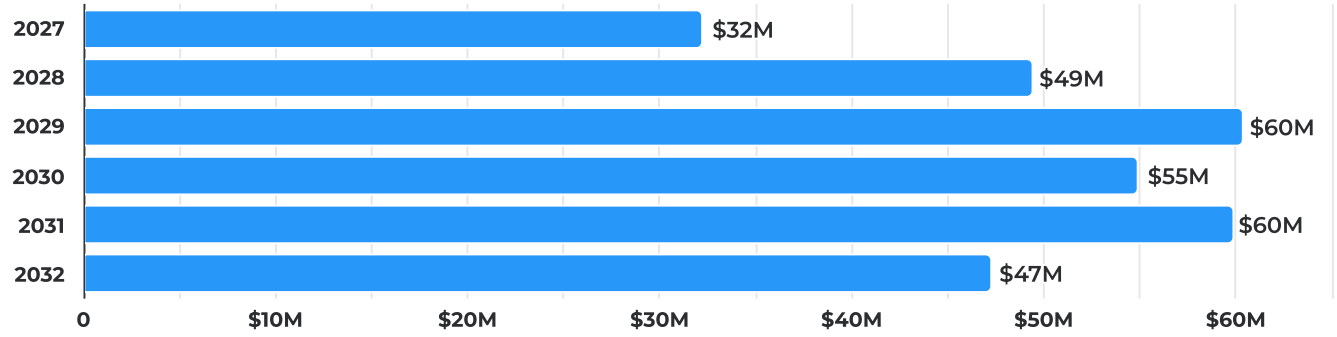
FY27 - FY32 Total Funding Requested by Department



Funding by Department Totals (all years)

DPW - Court House	**$100,400,000**	33.02%
DPW - Road Maintenance	**$94,020,000**	30.92%
DPW - Bridge Maintenance	**$53,882,821**	17.72%
SC International Airport	**$18,201,000**	5.99%
Solid Waste	**$10,795,000**	3.55%
DPW Administration	**$7,500,000**	2.47%
Road Machinery	**$3,875,000**	1.27%
DPW - Storm Stations	**$3,250,000**	1.07%
Contribution To Comm College	**$2,679,958**	0.88%
Sh - Patrol	**$2,410,000**	0.79%
DPW - Misc Locations	**$1,350,000**	0.44%
DPW - Sheriff'S Complex	**$1,300,000**	0.43%
Fire Protection	**$1,000,000**	0.33%
Public Safety Administration	**$1,000,000**	0.33%
DPW - Govt Center	**$435,000**	0.14%
DPW - Maplewood Facility	**$400,000**	0.13%
DPW - Barryville Facility	**$270,000**	0.09%
P/R Stone Arch Bridge	**$250,000**	0.08%
P/R Minisink Battle Ground	**$250,000**	0.08%
Parks & Recreation	**$150,000**	0.05%
DPW - Liberty Campus	**$120,000**	0.04%
Historic Prop Fort Delaware	**$100,000**	0.03%
P/R Lake Superior Park	**$100,000**	0.03%
P/R D&H Canal Linear Park	**$100,000**	0.03%
DPW - Sheriff - Jail	**$85,000**	0.03%
CC-DMV	**$75,000**	0.02%
SC Museum	**$50,000**	0.02%

FY27 - FY32 Capital Cost Breakdown



Capital Cost Totals (all years)

Capital Costs	**$304,048,779**	100.00%
Operational Costs	**$0**	0.00%



Capital Budget
2027-2032

Capital Projects

Project Name	Years	Departments	Type	Total
Courthouse Annex Facility Construction	2029 - 2032	DPW - Court House	New Project Request	$100,000,000
Contract Paving on Various County Roads	2027 - 2032	DPW - Road Maintenance	Roadways	$58,500,000
Surface Treatment on Various County Roads	2027 - 2032	DPW - Road Maintenance	Roadways	$13,250,000
Upgrade Non-Standard/Install Guide Rail on Various Co. Rds.	2027 - 2032	DPW - Road Maintenance	Roadways	$8,500,000
DPW Admin New Building - Design and Construction	2027 - 2028	DPW Administration	New Project Request	$7,500,000
CB171 - CR75 Replacement	2027 - 2029	DPW - Bridge Maintenance	Bridges	$7,450,000
CB301 - CR105B Replacement	2028	DPW - Bridge Maintenance	Bridges	$6,713,585
Potable Water - System Development and Treatment Construction	2028 - 2029	SC International Airport	New Project Request	$6,500,000
Road Embankment Stabilization on Various County Roads	2027 - 2032	DPW - Road Maintenance	Roadways	$5,750,000
CB361 - Town Highway 56 Replacement	2032	DPW - Bridge Maintenance	Bridges	$5,500,000
CB351 - Bridge Street Replacement	2030	DPW - Bridge Maintenance	Bridges	$5,250,000
Heavy Duty Trucks	2027 - 2032	DPW - Road Maintenance	Vehicles and Wheeled Equipment	$4,485,000
CB283 - CR149 Replacement	2028	DPW - Bridge Maintenance	Bridges	$3,750,000
CB51 - CR142 Replacement	2027	DPW - Bridge Maintenance	Bridges	$3,328,110
Large Box Hangar Construction	2032	SC International Airport	New Project Request	$3,000,000
SCCC Fieldhouse Repairs	2027	Contribution To Comm College	New Project Request	$2,679,958
CB370 Bridge Rehabilitation	2027	DPW - Bridge Maintenance	Bridges	$2,671,126
Callicoon Shop - Demo and Reconstruction	2027 - 2028	DPW - Storm Stations	New Project Request	$2,500,000
Sheriff's Department Vehicle Replacements	2027 - 2032	Sh - Patrol	Vehicles and Wheeled Equipment	$2,210,000
Medium Duty Trucks	2027 - 2032	DPW - Road Maintenance	Vehicles and Wheeled Equipment	$2,035,000
CB14 - CR32 Replacement	2029	DPW - Bridge Maintenance	Bridges	$1,500,000
Design New DPW Maintenance Building at New Jail	2029 - 2030	DPW - Sheriff'S Complex	New Project Request	$1,300,000
Design and Construction for MRF (Materials Recovery Facility)	2027 - 2028	Solid Waste	New Project Request	$1,300,000
Roll-Off Trucks	2027 - 2031	Solid Waste	Vehicles and Wheeled Equipment	$1,300,000
Intermediate Sized 6 Bay Hangar Construction	2031	SC International Airport	New Project Request	$1,250,000
Loaders - Road Machinery	2027 - 2032	Road Machinery	Vehicles and Wheeled Equipment	$1,170,000
Overhead Door Repair/Replacement Program	2027 - 2032	DPW - Misc Locations	New Project Request	$1,050,000
Burn Building	2028	Fire Protection	New Project Request	$1,000,000
H7 Renovation Construction	2028	SC International Airport	New Project Request	$1,000,000
15 Bay T-Hangar - Construction	2028	SC International Airport	New Project Request	$1,000,000

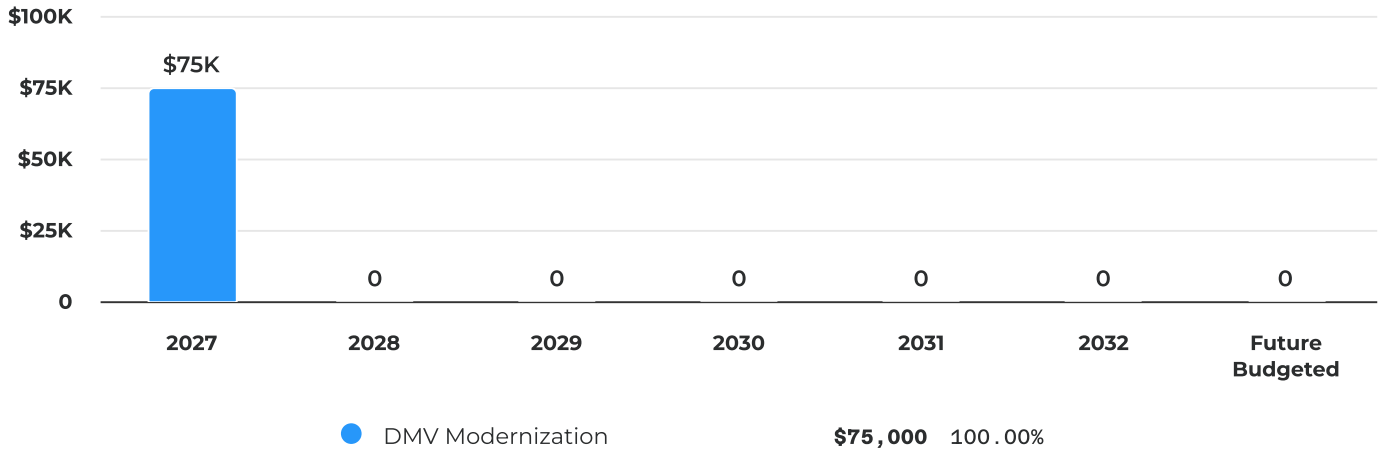
Project Name	Years	Departments	Type	Total
Emergency Services Training Facility - Pave Parking Lot and Refence Entire Site	2032	Public Safety Administration	New Project Request	$1,000,000
Organics Facility Design and Build	2027 - 2028	Solid Waste	New Project Request	$1,000,000
CB116 - CR123 Replacement	2027	DPW - Bridge Maintenance	Bridges	$950,000
CB427 - Town Highway 77 Replacement	2031	DPW - Bridge Maintenance	Bridges	$950,000
CB8 - CR43 Replacement	2030	DPW - Bridge Maintenance	Bridges	$950,000
CB96 - Town Highway 78 Replacement	2032	DPW - Bridge Maintenance	Bridges	$950,000
CB2 - Town Highway 36 Replacement	2032	DPW - Bridge Maintenance	Bridges	$950,000
CB416 - Town Hwy 65 Replacement	2029	DPW - Bridge Maintenance	Bridges	$950,000
CB313 - Town Highway 61 Replacement	2031	DPW - Bridge Maintenance	Bridges	$925,000
CB448 - Town Highway 62 Replacement	2030	DPW - Bridge Maintenance	Bridges	$900,000
CB29 - CR55 Replacement	2030	DPW - Bridge Maintenance	Bridges	$900,000
CB377 - Town Highway 53 Replacement	2028	DPW - Bridge Maintenance	Bridges	$900,000
CB432 - Town Highway 28 Replacement	2032	DPW - Bridge Maintenance	Bridges	$825,000
Gradall - Road Machinery	2029	Road Machinery	Vehicles and Wheeled Equipment	$800,000
Gradall	2029	Solid Waste	Vehicles and Wheeled Equipment	$800,000
SRE Building Annex Construction	2030	SC International Airport	New Project Request	$800,000
CB127 - CR14 Re-Alignment	2031	DPW - Bridge Maintenance	Bridges	$800,000
CB428 - Town Highway 98 Replacement	2030	DPW - Bridge Maintenance	Bridges	$800,000
Monoslope Roof Over Scales	2032	Solid Waste	New Project Request	$750,000
New Truck Storage at Livingston Manor Storm Station	2032	DPW - Storm Stations	New Project Request	$750,000
CB430 - Town Highway 28 Rehabilitation	2029	DPW - Bridge Maintenance	Bridges	$750,000
CB436 - Oberferst Street Replacement	2029	DPW - Bridge Maintenance	Bridges	$725,000
CB112 - CR121 Super Replacement	2028	DPW - Bridge Maintenance	Bridges	$700,000
Renovation of Hangar 7 - Design	2027	SC International Airport	New Project Request	$600,000
Striping/Crack Repair Asphalt Surface (Runway)	2027	SC International Airport	New Project Request	$600,000
Dozer - Road Machinery	2031	Road Machinery	Vehicles and Wheeled Equipment	$600,000
Dozer	2031	Solid Waste	Vehicles and Wheeled Equipment	$600,000
Master Plan Update	2029	SC International Airport	New Project Request	$600,000
CB100 - CR11 Super Replacement	2027	DPW - Bridge Maintenance	Bridges	$600,000
Garage Door Replacement/Repair	2027 - 2032	Solid Waste	New Project Request	$600,000
Compost Equipment	2028	Solid Waste	Other Equipment	$600,000
CB361 - Town Highway 56 Design	2031	DPW - Bridge Maintenance	Bridges	$550,000

Project Name	Years	Departments	Type	Total
CB351 - Bridge Street Design	2029	DPW - Bridge Maintenance	Bridges	$525,000
Potable Water Supply and Treatment - Design	2027	SC International Airport	New Project Request	$500,000
Landfill backhoes	2028 - 2032	Solid Waste	Vehicles and Wheeled Equipment	$500,000
Large Box Hangar Design	2031	SC International Airport	New Project Request	$500,000
Intermediate Sized 6 Bay Hangar Design	2030	SC International Airport	New Project Request	$500,000
CR 21 Reconstruction/Realignment	2032	DPW - Road Maintenance	Roadways	$500,000
Upgrade and Extend Drainage System - Swan Lake CR74 to CR142	2031	DPW - Road Maintenance	Roadways	$500,000
Major Retaining Wall in Swan Lake from CR 74 to CR 142	2031	DPW - Road Maintenance	Roadways	$500,000
CB297 Scour Repair	2027	DPW - Bridge Maintenance	Bridges	$445,000
Case Loader	2032	Solid Waste	Vehicles and Wheeled Equipment	$400,000
SRE Building Annex Design	2029	SC International Airport	New Project Request	$400,000
Landfill Roof Replacements	2028 - 2029	Solid Waste	New Project Request	$400,000
Paving at Transfer Stations	2027 - 2030	Solid Waste	New Project Request	$400,000
Sweeper - Road Machinery	2028	Road Machinery	Vehicles and Wheeled Equipment	$350,000
Sweeper	2028	Solid Waste	Vehicles and Wheeled Equipment	$350,000
Draining Replacements Behind Box Hangars	2028	SC International Airport	New Project Request	$350,000
CB452 - Landfill Drive Replacement	2028	DPW - Bridge Maintenance	Bridges	$350,000
CB 344 Replacement	2028	DPW - Bridge Maintenance	Bridges	$325,000
Mower	2029 - 2030	Solid Waste	Vehicles and Wheeled Equipment	$300,000
Government Center Window Replacements	2027 - 2032	DPW - Govt Center	New Project Request	$300,000
CB233 Bridge Removal	2027	DPW - Bridge Maintenance	Bridges	$300,000
Maplewood and Barryville - Vehicle Wash Equipment Replacement	2028	DPW - Misc Locations	New Project Request	$300,000
Mowers - Road Machinery	2029 - 2030	Road Machinery	Vehicles and Wheeled Equipment	$300,000
Excavator	2030 - 2031	Solid Waste	Other Equipment	$290,000
Excavators - Road Machinery	2030 - 2031	Road Machinery	Other Equipment	$290,000
Gas and Diesel Pump Replacement at Maplewood	2027	DPW - Maplewood Facility	New Project Request	$250,000
CB367 -CR11 Bridge Replacement	2027	DPW - Bridge Maintenance	Bridges	$250,000
Inspect, Clean and Seal Building Facade	2032	DPW - Court House	New Project Request	$250,000
CB28 - Town Highway 18 Deck Replacement	2032	DPW - Bridge Maintenance	Bridges	$250,000
Trailers	2028 - 2030	Solid Waste	Other Equipment	$250,000
Stone Arch Historical Park Restrooms	2032	P/R Stone Arch Bridge	New Project Request	$250,000
Minisink Battleground Park Restrooms	2031	P/R Minisink Battle Ground	New Project Request	$250,000
Loader - SCIA	2028	SC International Airport	Vehicles and Wheeled Equipment	$201,000

Project Name	Years	Departments	Type	Total
Striping/Crack Repair Asphalt Surfaces (Taxiway)	2029	SC International Airport	New Project Request	$200,000
Highland Transfer Station - New Floor	2030	Solid Waste	New Project Request	$200,000
Erect Membrane Structure - Barryville Facility	2028	DPW - Barryville Facility	New Project Request	$200,000
CB109 - CR103 Slip-Line	2027	DPW - Bridge Maintenance	Bridges	$200,000
Tractor	2028	Solid Waste	Vehicles and Wheeled Equipment	$200,000
Backhoe - Road Machinery	2027	Road Machinery	Vehicles and Wheeled Equipment	$180,000
Courthouse Annex Feasibility Study	2027	DPW - Court House	New Project Request	$150,000
Homeland Security Equipment	2027	Sh - Patrol	Other Equipment	$150,000
Outdoor Pavilion Repair - Various Parks	2030	Parks & Recreation	New Project Request	$150,000
Roll-Off Containers	2028 - 2032	Solid Waste	Other Equipment	$135,000
Generator Replacements - Liberty Water System and Barryville	2027	DPW - Liberty Campus	New Project Request	$120,000
15 Bay T-Hangar - Design	2027	SC International Airport	New Project Request	$100,000
Blue Building Floor/Garage Door Repair	2027	Solid Waste	New Project Request	$100,000
Fort Delaware Palisades Wall and Catwalk Replacement	2030	Historic Prop Fort Delaware	New Project Request	$100,000
Road Widener - Road Machinery	2028	Road Machinery	Vehicles and Wheeled Equipment	$85,000
One Ton Pickup	2027	Solid Waste	Vehicles and Wheeled Equipment	$80,000
Government Center - Loading Dock Replacement	2028	DPW - Govt Center	New Project Request	$75,000
Maplewood and Barryville Air Compressor Replacements	2027	DPW - Maplewood Facility	New Project Request	$75,000
Commercial Dishwasher Replacement	2027	DPW - Sheriff - Jail	New Project Request	$75,000
DMV Modernization	2027	CC-DMV	New Project Request	$75,000
Maplewood Lean-To Addition to Pole Barn for Storage	2029	DPW - Maplewood Facility	New Project Request	$75,000
Barryville Main Shop Floor and Truck Lift Repairs	2027	DPW - Barryville Facility	New Project Request	$70,000
Chipper	2031	Solid Waste	Vehicles and Wheeled Equipment	$65,000
Chipper - Road Machinery	2031	Road Machinery	Vehicles and Wheeled Equipment	$65,000
Government Center 2nd Floor - Corridor Carpet Replacement	2029	DPW - Govt Center	New Project Request	$60,000
Snow Push Box - SCIA	2027	SC International Airport	Vehicles and Wheeled Equipment	$50,000
Striper - SCIA	2027	SC International Airport	Vehicles and Wheeled Equipment	$50,000
Rockland Retaining Wall	2027	Solid Waste	New Project Request	$50,000
New Fire Alarm at SC Cultural Center	2031	SC Museum	New Project Request	$50,000
Lake Superior Beach Expansion-Dock relocation/remediation	2028	P/R Lake Superior Park	New Project Request	$50,000
Lake Superior Trails Phase 2 & 3 Development	2029	P/R Lake Superior Park	New Project Request	$50,000
D&H Canal Trail Rehabilitation	2028	P/R D&H Canal Linear Park	New Project Request	$50,000
D & H Canal Lock 50 Leaning Wall Stabilization/Repair	2029	P/R D&H Canal Linear Park	New Project Request	$50,000
Hydraulic Breaker - Road Machinery	2027	Road Machinery	Vehicles and Wheeled Equipment	$35,000
Patrol - Storage Units and Related Equipment	2027	Sh - Patrol	Other Equipment	$25,000
Patrol - Electric Gate	2027	Sh - Patrol	New Project Request	$25,000
Repair gap in security fence for F pod	2027	DPW - Sheriff - Jail	New Project Request	$10,000

CC-DMV

FY27 - FY32 CC-DMV Projects (including Future Budgeted)



Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted	Total
DMV Modernization	$75,000	$0	$0	$0	$0	$0	$0	**$75,000**
Total Summary of Requests	**$75,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$75,000**

DMV Modernization

Overview

Department CC-DMV

Type Capital Improvement

Description

Funding for the replacement of outdated countertops and additional counters/workstations, larger cleaner countertops that will make it easier for customers and staff to interact, and allow for additional staff and work space to handle increased traffic. Upgrade workstations to modernize the space, making them more efficient for staff to do their jobs and support additional staff as our community is growing. The permit room needs a partial wall removed and a glass enclosure added. This still allows staff to monitor testing stations. This will give those taking tests a bit more privacy, comfort, security and a less stressful environment.

Capital Costs

FY2027 Budget
$75K

Total Budget (all years)
$75K

Project Total
$75K

Detailed Breakdown

Category	FY2027 *Requested*
New Project Capital Costs	**$75,000**
Total	**$75,000**

Funding Sources

FY2027 Budget
$75K

Total Budget (all years)
$75K

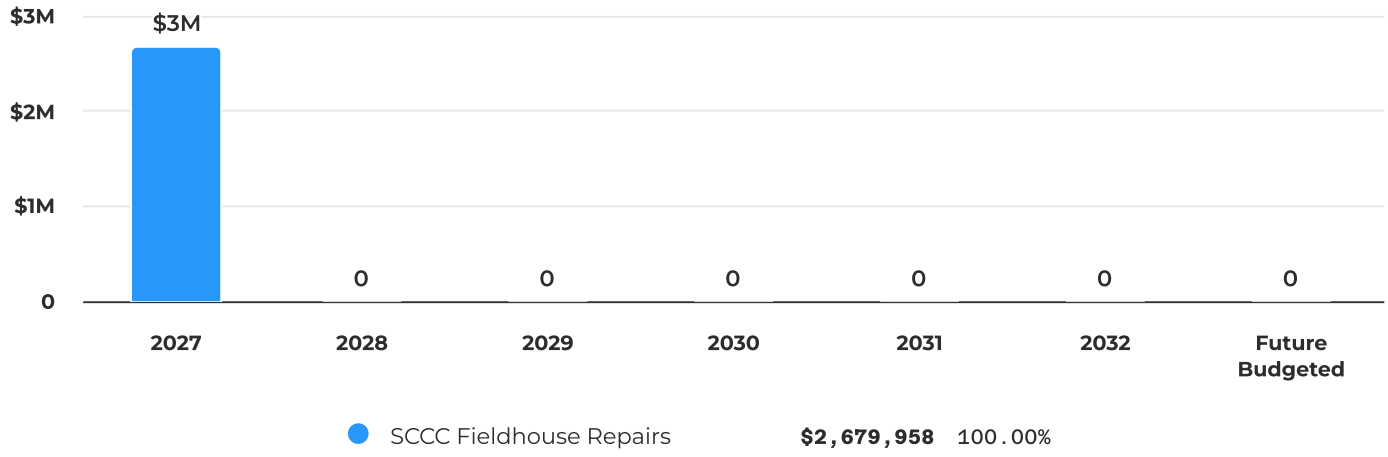
Project Total
$75K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
County Share	$75,000	$0	**$75,000**
Total	**$75,000**	**$0**	**$75,000**

Contribution To Comm College

FY27 - FY32 Contribution To Comm College Projects (including Future Budgeted)



Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted	Total
SCCC Fieldhouse Repairs	$2,679,958	$0	$0	$0	$0	$0	$0	**$2,679,958**
Total Summary of Requests	**$2,679,958**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,679,958**

SCCC Fieldhouse Repairs

Overview

Department Contribution To Comm College

Type Capital Improvement

Description

The Sullivan County Community College field house is in need of some major updates to its floors, roof, bleachers and handicap accessibility. While the State will assist with 50% of the cost, it is up to the County to contribute the remaining funds.

Capital Costs

FY2027 Budget
$2.68M

Total Budget (all years)
$2.68M

Project Total
$2.68M

Detailed Breakdown

Category	FY2027 *Requested*
New Project Capital Costs	**$2,679,958**
Total	**$2,679,958**

Funding Sources

FY2027 Budget
$2.68M

Total Budget (all years)
$2.68M

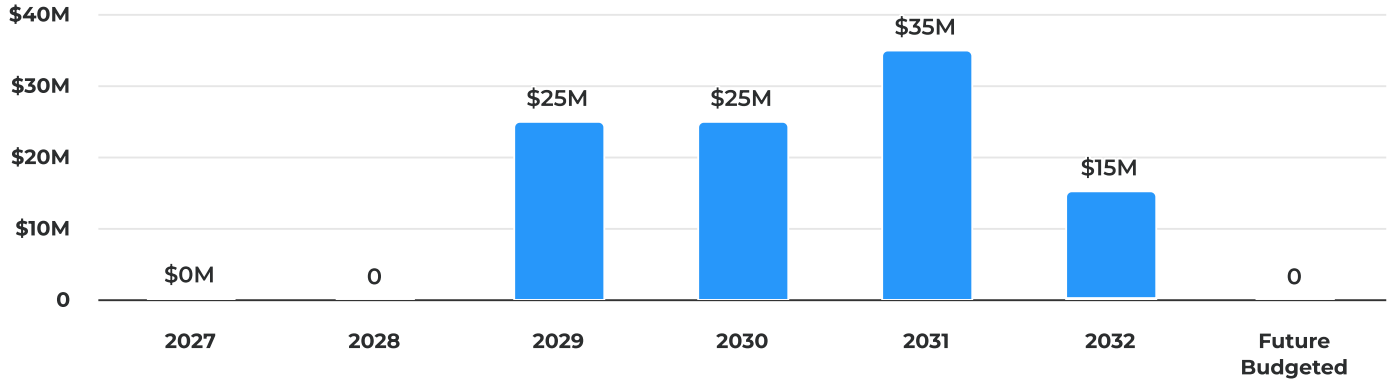
Project Total
$2.68M

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
Bonding	$1,339,979	$0	**$1,339,979**
State Aid	$1,339,979	$0	**$1,339,979**
Total	**$2,679,958**	**$0**	**$2,679,958**

DPW - Court House

FY27 - FY32 DPW - Court House Projects (including Future Budgeted)



Courthouse Annex Facility Construction	**$100,000,000**	99.60%
Inspect, Clean and Seal Building Facade	**$250,000**	0.25%
Courthouse Annex Feasibility Study	**$150,000**	0.15%

Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted
Courthouse Annex Facility Construction	$0	$0	$25,000,000	$25,000,000	$35,000,000	$15,000,000	$0
Inspect, Clean and Seal Building Facade	$0	$0	$0	$0	$0	$250,000	$0
Courthouse Annex Feasibility Study	$150,000	$0	$0	$0	$0	$0	$0
Total Summary of Requests	**$150,000**	**$0**	**$25,000,000**	**$25,000,000**	**$35,000,000**	**$15,250,000**	**$0**

Category *(continued from above)* ↑	Total
Courthouse Annex Facility Construction	**$100,000,000**
Inspect, Clean and Seal Building Facade	**$250,000**
Courthouse Annex Feasibility Study	**$150,000**
Total Summary of Requests	**$100,400,000**

Courthouse Annex Facility Construction

Overview

Department DPW - Court House

Type Capital Improvement

Description

The need for office space is at a premium in Sullivan County. This new building will consolidate court offices into one location and free up office space in the Sullivan County Government Center. This is currently being mandated by the NYS Unified Court System. Construction 2029-2032.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$100M

Project Total
$100M

Detailed Breakdown

Category	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	FY2032 *Requested*	Total
New Project Capital Costs	$25,000,000	$25,000,000	$35,000,000	$15,000,000	**$100,000,000**
Total	**$25,000,000**	**$25,000,000**	**$35,000,000**	**$15,000,000**	**$100,000,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$100M

Project Total
$100M

Detailed Breakdown

Category	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	FY2032 *Requested*	Future Budgeted	Total
County Share	$25,000,000	$25,000,000	$35,000,000	$15,000,000	$0	**$100,000,000**
Total	**$25,000,000**	**$25,000,000**	**$35,000,000**	**$15,000,000**	**$0**	**$100,000,000**

Courthouse Annex Feasibility Study

Overview

Department DPW - Court House

Type Capital Improvement

Description

Funds necessary to determine a plan for the Sullivan County Courthouse, with regard to potentially redesigning/rebuilding.

Capital Costs

FY2027 Budget
$150K

Total Budget (all years)
$150K

Project Total
$150K

Detailed Breakdown

Category	FY2027 *Requested*
New Project Capital Costs	**$150,000**
Total	**$150,000**

Funding Sources

FY2027 Budget
$150K

Total Budget (all years)
$150K

Project Total
$150K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
Designated Fund Balance	$150,000	$0	**$150,000**
Total	**$150,000**	**$0**	**$150,000**

Inspect, Clean and Seal Building Facade

Overview

Department DPW - Court House

Type Capital Improvement

Description

Clean and seal the exterior walls of the existing Courthouse. (This will be done after Courthouse Annex construction)

Existing exterior walls absorb water, causing stone to deteriorate and water damage to the interior structure.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$250K

Project Total
$250K

Detailed Breakdown

Category	FY2032 *Requested*
New Project Capital Costs	**$250,000**
Total	**$250,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$250K

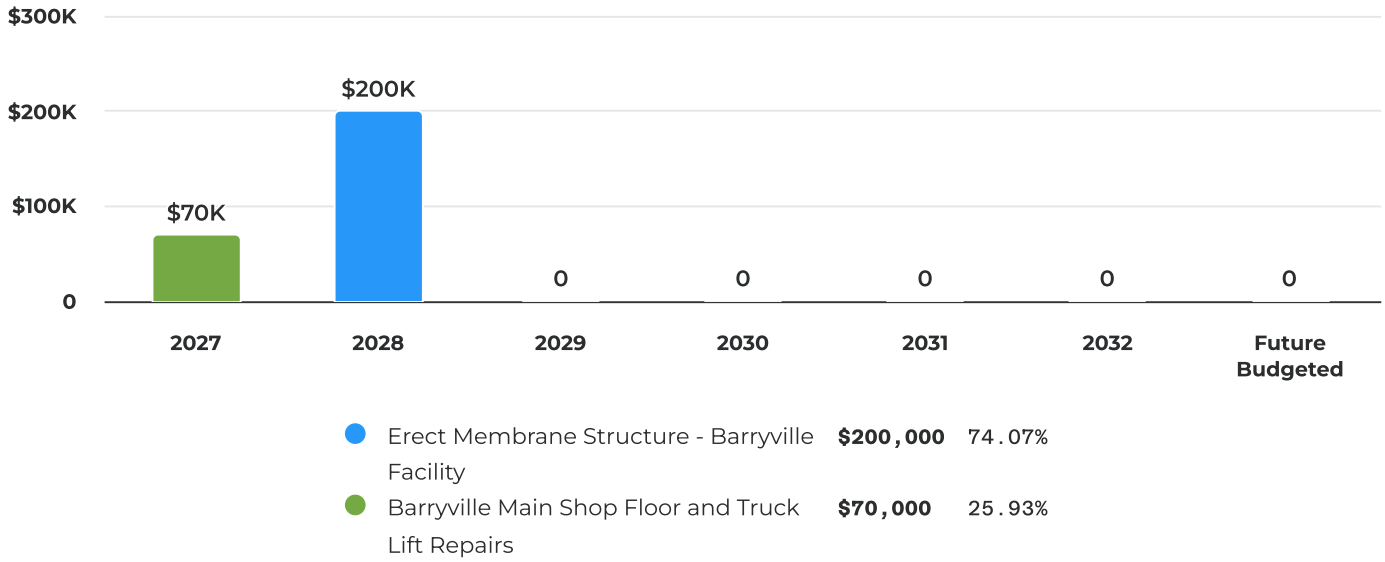
Project Total
$250K

Detailed Breakdown

Category	FY2032 *Requested*	Future Budgeted	Total
County Share	$250,000	$0	**$250,000**
Total	**$250,000**	**$0**	**$250,000**

DPW - Barryville Facility

FY27 - FY32 DPW - Barryville Facility Projects (including Future Budgeted)



Erect Membrane Structure - Barryville Facility	**$200,000**	74.07%
Barryville Main Shop Floor and Truck Lift Repairs	**$70,000**	25.93%

Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted	Total
Erect Membrane Structure - Barryville Facility	$0	$200,000	$0	$0	$0	$0	$0	**$200,000**
Barryville Main Shop Floor and Truck Lift Repairs	$70,000	$0	$0	$0	$0	$0	$0	**$70,000**
Total Summary of Requests	**$70,000**	**$200,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$270,000**

Barryville Main Shop Floor and Truck Lift Repairs

Overview

Department DPW - Barryville Facility

Type Capital Improvement

Description

The Barryville Main Shop floor is very old, cracked and uneven. The existing truck list piston has pitted due to the poor environmental conditions within the shop (humidity and salt). Repairing the floor and replacing the lift will again allow for the vehicular work to be done within this shop. We would like to remove several inches of compromised concrete and rebar, replace the floor with appropriate footing support for the lift, purchase and install a new four-post truck lift.

Capital Costs

FY2027 Budget
$70K

Total Budget (all years)
$70K

Project Total
$70K

Detailed Breakdown

Category	FY2027 *Requested*
New Project Capital Costs	**$70,000**
Total	**$70,000**

Funding Sources

FY2027 Budget
$70K

Total Budget (all years)
$70K

Project Total
$70K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
County Share	$70,000	$0	**$70,000**
Total	**$70,000**	**$0**	**$70,000**

Erect Membrane Structure - Barryville Facility

Overview

Department DPW - Barryville Facility

Type Capital Improvement

Description

Erect the membrane structure currently in storage (previously purchased for Mamakating Transfer Station snow outpost) for storage.

The County purchased two (2) membrane structures several years back. One has been erected at Callicoon Shop. This one should be erected at Barryville for additional covered storage.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$200K

Project Total
$200K

Detailed Breakdown

Category	FY2028 *Requested*
New Project Capital Costs	**$200,000**
Total	**$200,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$200K

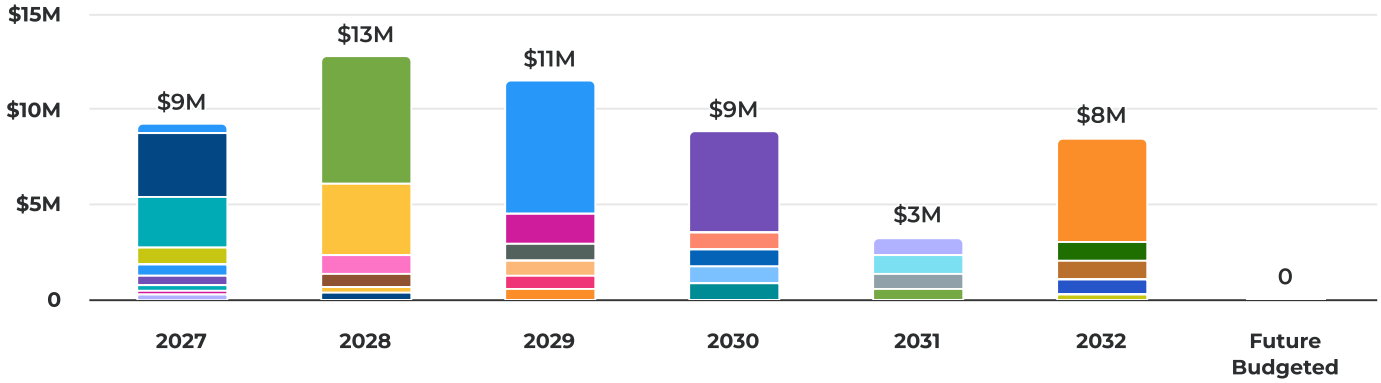
Project Total
$200K

Detailed Breakdown

Category	FY2028 *Requested*	Future Budgeted	Total
County Share	$200,000	$0	**$200,000**
Total	**$200,000**	**$0**	**$200,000**

DPW - Bridge Maintenance

FY27 - FY32 DPW - Bridge Maintenance Projects (including Future Budgeted)



CB171 - CR75 Replacement	**$7,450,000**	13.83%
CB301 - CR105B Replacement	**$6,713,585**	12.46%
CB361 - Town Highway 56 Replacement	**$5,500,000**	10.21%
CB351 - Bridge Street Replacement	**$5,250,000**	9.74%
CB283 - CR149 Replacement	**$3,750,000**	6.96%
CB51 - CR142 Replacement	**$3,328,110**	6.18%
CB370 Bridge Rehabilitation	**$2,671,126**	4.96%
CB14 - CR32 Replacement	**$1,500,000**	2.78%
CB116 - CR123 Replacement	**$950,000**	1.76%
CB427 - Town Highway 77 Replacement	**$950,000**	1.76%
CB8 - CR43 Replacement	**$950,000**	1.76%
CB96 - Town Highway 78 Replacement	**$950,000**	1.76%
CB2 - Town Highway 36 Replacement	**$950,000**	1.76%
CB416 - Town Hwy 65 Replacement	**$950,000**	1.76%
CB313 - Town Highway 61 Replacement	**$925,000**	1.72%
CB448 - Town Highway 62 Replacement	**$900,000**	1.67%
CB29 - CR55 Replacement	**$900,000**	1.67%
CB377 - Town Highway 53 Replacement	**$900,000**	1.67%
CB432 - Town Highway 28 Replacement	**$825,000**	1.53%
CB127 - CR14 Re-Alignment	**$800,000**	1.48%
CB428 - Town Highway 98 Replacement	**$800,000**	1.48%
CB430 - Town Highway 28 Rehabilitation	**$750,000**	1.39%

CB436 - Oberferst Street Replacement	**$725,000**	1.35%
CB112 - CR121 Super Replacement	**$700,000**	1.30%
CB100 - CR11 Super Replacement	**$600,000**	1.11%
CB361 - Town Highway 56 Design	**$550,000**	1.02%
CB351 - Bridge Street Design	**$525,000**	0.97%
CB297 Scour Repair	**$445,000**	0.83%
CB452 - Landfill Drive Replacement	**$350,000**	0.65%
CB 344 Replacement	**$325,000**	0.60%
CB233 Bridge Removal	**$300,000**	0.56%
CB367 -CR11 Bridge Replacement	**$250,000**	0.46%
CB28 - Town Highway 18 Deck Replacement	**$250,000**	0.46%
CB109 - CR103 Slip-Line	**$200,000**	0.37%

Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted
CB171 - CR75 Replacement	$450,000	$0	$7,000,000	$0	$0	$0	$0
CB301 - CR105B Replacement	$0	$6,713,585	$0	$0	$0	$0	$0
CB361 - Town Highway 56 Replacement	$0	$0	$0	$0	$0	$5,500,000	$0
CB351 - Bridge Street Replacement	$0	$0	$0	$5,250,000	$0	$0	$0
CB283 - CR149 Replacement	$0	$3,750,000	$0	$0	$0	$0	$0
CB51 - CR142 Replacement	$3,328,110	$0	$0	$0	$0	$0	$0
CB370 Bridge Rehabilitation	$2,671,126	$0	$0	$0	$0	$0	$0
CB14 - CR32 Replacement	$0	$0	$1,500,000	$0	$0	$0	$0
CB116 - CR123 Replacement	$950,000	$0	$0	$0	$0	$0	$0
CB427 - Town Highway 77 Replacement	$0	$0	$0	$0	$950,000	$0	$0
CB8 - CR43 Replacement	$0	$0	$0	$950,000	$0	$0	$0
CB96 - Town Highway 78 Replacement	$0	$0	$0	$0	$0	$950,000	$0
CB2 - Town Highway 36 Replacement	$0	$0	$0	$0	$0	$950,000	$0
CB416 - Town Hwy 65 Replacement	$0	$0	$950,000	$0	$0	$0	$0
CB313 - Town Highway 61 Replacement	$0	$0	$0	$0	$925,000	$0	$0
CB448 - Town Highway 62 Replacement	$0	$0	$0	$900,000	$0	$0	$0
CB29 - CR55 Replacement	$0	$0	$0	$900,000	$0	$0	$0
CB377 - Town Highway 53 Replacement	$0	$900,000	$0	$0	$0	$0	$0

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted
CB432 - Town Highway 28 Replacement	$0	$0	$0	$0	$0	$825,000	$0
CB127 - CR14 Re-Alignment	$0	$0	$0	$0	$800,000	$0	$0
CB428 - Town Highway 98 Replacement	$0	$0	$0	$800,000	$0	$0	$0
CB430 - Town Highway 28 Rehabilitation	$0	$0	$750,000	$0	$0	$0	$0
CB436 - Oberferst Street Replacement	$0	$0	$725,000	$0	$0	$0	$0
CB112 - CR121 Super Replacement	$0	$700,000	$0	$0	$0	$0	$0
CB100 - CR11 Super Replacement	$600,000	$0	$0	$0	$0	$0	$0
CB361 - Town Highway 56 Design	$0	$0	$0	$0	$550,000	$0	$0
CB351 - Bridge Street Design	$0	$0	$525,000	$0	$0	$0	$0
CB297 Scour Repair	$445,000	$0	$0	$0	$0	$0	$0
CB452 - Landfill Drive Replacement	$0	$350,000	$0	$0	$0	$0	$0
CB 344 Replacement	$0	$325,000	$0	$0	$0	$0	$0
CB233 Bridge Removal	$300,000	$0	$0	$0	$0	$0	$0
CB367 -CR11 Bridge Replacement	$250,000	$0	$0	$0	$0	$0	$0
CB28 - Town Highway 18 Deck Replacement	$0	$0	$0	$0	$0	$250,000	$0
CB109 - CR103 Slip-Line	$200,000	$0	$0	$0	$0	$0	$0
Total Summary of Requests	**$9,194,236**	**$12,738,585**	**$11,450,000**	**$8,800,000**	**$3,225,000**	**$8,475,000**	**$0**

Category *(continued from above)* ↑	Total
CB171 - CR75 Replacement	**$7,450,000**
CB301 - CR105B Replacement	**$6,713,585**
CB361 - Town Highway 56 Replacement	**$5,500,000**
CB351 - Bridge Street Replacement	**$5,250,000**
CB283 - CR149 Replacement	**$3,750,000**
CB51 - CR142 Replacement	**$3,328,110**
CB370 Bridge Rehabilitation	**$2,671,126**
CB14 - CR32 Replacement	**$1,500,000**
CB116 - CR123 Replacement	**$950,000**
CB427 - Town Highway 77 Replacement	**$950,000**
CB8 - CR43 Replacement	**$950,000**
CB96 - Town Highway 78 Replacement	**$950,000**
CB2 - Town Highway 36 Replacement	**$950,000**
CB416 - Town Hwy 65 Replacement	**$950,000**
CB313 - Town Highway 61 Replacement	**$925,000**
CB448 - Town Highway 62 Replacement	**$900,000**
CB29 - CR55 Replacement	**$900,000**
CB377 - Town Highway 53 Replacement	**$900,000**
CB432 - Town Highway 28 Replacement	**$825,000**
CB127 - CR14 Re-Alignment	**$800,000**
CB428 - Town Highway 98 Replacement	**$800,000**

Category *(continued from above)* ↑	Total
CB430 - Town Highway 28 Rehabilitation	$750,000
CB436 - Oberferst Street Replacement	$725,000
CB112 - CR121 Super Replacement	$700,000
CB100 - CR11 Super Replacement	$600,000
CB361 - Town Highway 56 Design	$550,000
CB351 - Bridge Street Design	$525,000
CB297 Scour Repair	$445,000
CB452 - Landfill Drive Replacement	$350,000
CB 344 Replacement	$325,000
CB233 Bridge Removal	$300,000
CB367 -CR11 Bridge Replacement	$250,000
CB28 - Town Highway 18 Deck Replacement	$250,000
CB109 - CR103 Slip-Line	$200,000
Total Summary of Requests	**$53,882,821**

CB 344 Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of County Bridge 344 on Old Route 17 (County Road 178) in the Town of Rockland.

Concrete deteriorated throughout the reinforced concrete structure. Its concrete deck is leaching through with cracked abutments and wing walls.

If this project were built using contract services, the total cost would be estimated to be $475,000 in lieu of the $325,000 being budgeted for this project to be built using DPW forces. Hence, it is estimated that the County will save $150,000 through construction by DPW forces.

Beneficially, this project will maintain the use of the road by the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$325K

Project Total
$325K

Detailed Breakdown

Category	FY2028 *Requested*
Capital Cost	**$325,000**
Total	**$325,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$325K

Project Total
$325K

Detailed Breakdown

Category	FY2028 *Requested*	Future Budgeted	Total
County Share	$195,000	$0	**$195,000**
Budgeted Labor & Equipment	$130,000	$0	**$130,000**
Total	**$325,000**	**$0**	**$325,000**

CB100 - CR11 Super Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Rehabilitation of County Bridge 100 on County Road 11/State Touring Route 55 in the Town of Highland.

(3) beams spalled and two with prestressing strands exposed - concrete spalled under rusting strand. Large spall developing at upstream north wing wall & abutment joint. Beams 9 and 10 have hollow sounding areas and exposed strands. Keyway joints between beams leak.

Metal grates are Red Flagged by NYSDOT due to severe deterioration.

If this project were built using contract services the total cost would be estimated to be $1,000,000 in lieu of the $600,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save $400,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget
$600K

Total Budget (all years)
$600K

Project Total
$600K

Detailed Breakdown

Category	FY2027 *Requested*
Capital Cost	**$600,000**
Total	**$600,000**

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
$600K	**$600K**	**$600K**

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
Budgeted Labor & Equipment	$360,000	$0	**$360,000**
County Share	$240,000	$0	**$240,000**
Total	**$600,000**	**$0**	**$600,000**

CB109 - CR103 Slip-Line

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of County Bridge 109 on County Road 103 in the Town of Thompson.

Concrete substructures have exceeded their useful life and are deteriorating/failing. The jack arch section of the superstructure is rusting with serious section loss. It needs a rail system on the downstream side.

If this project were built using contract services, the total cost would be estimated to be $325,000 in lieu of the $200,000 being budgeted for this project to be built using DPW forces. Hence, it is estimated that the County will save $125,000 through construction by DPW forces.

Beneficially, this project will maintain the use of roads for the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget
$200K

Total Budget (all years)
$200K

Project Total
$200K

Detailed Breakdown

Category	FY2027 *Requested*
Capital Cost	**$200,000**
Total	**$200,000**

Funding Sources

FY2027 Budget
$200K

Total Budget (all years)
$200K

Project Total
$200K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
Budgeted Labor & Equipment	$120,000	$0	**$120,000**
County Share	$80,000	$0	**$80,000**
Total	**$200,000**	**$0**	**$200,000**

CB112 - CR121 Super Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of the superstructure of County Bridge 112 on County Road 121 in the Town of Callicoon.

Bridge posted for 23 Tons. Steel beams are sagging and bridge rail is deteriorationg.

If this project were built using contract services the total cost would be estimated to be $1,200,000 in lieu of the $700,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save $500,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$700K

Project Total
$700K

Detailed Breakdown

Category	FY2028 *Requested*
Capital Cost	**$700,000**
Total	**$700,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$700K

Project Total
$700K

Detailed Breakdown

Category	FY2028 *Requested*	Future Budgeted	Total
County Share	$420,000	$0	**$420,000**
Budgeted Labor & Equipment	$280,000	$0	**$280,000**
Total	**$700,000**	**$0**	**$700,000**

CB116 - CR123 Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of Bridge 116 located on County Road 123 over Stewart Brook in the Town of Rockland.

Bridge is posted for 12 Tons. Deteriorated concrete with cracks, spalls and hollow sounding areas in the abutments. Steel fascia beams are severely deteriorated with areas of major section losss. Deck is leaking causing deterioration of jack arch girders.

If this project were built using contract services the total cost would be estimated to be $1,525,000 in lieu of the $950,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save $575,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget
$950K

Total Budget (all years)
$950K

Project Total
$950K

Detailed Breakdown

Category	FY2027 *Requested*
Capital Cost	**$950,000**
Total	**$950,000**

Funding Sources

FY2027 Budget
$950K

Total Budget (all years)
$950K

Project Total
$950K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
Budgeted Labor & Equipment	$620,000	$0	**$620,000**
County Share	$330,000	$0	**$330,000**
Total	**$950,000**	**$0**	**$950,000**

CB127 - CR14 Re-Alignment

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Re-alignmnet of County Rd. 14 and replacement of County Bridge 127.

The pipe arch has exceeded its useful life and is deteriorating/failing. Pipe rusting with serious section loss and various discontinuities in arch structure. No existing rail system on either side

If this project were built using contract services the total cost would be estimated to be $1,000,000 in lieu of the $480,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save $140,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to maintain access to the Monticello Transfer Station.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$800K

Project Total
$800K

Detailed Breakdown

Category	FY2031 *Requested*
Capital Cost	**$800,000**
Total	**$800,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$800K

Project Total
$800K

Detailed Breakdown

Category	FY2031 *Requested*	Future Budgeted	Total
County Share	$480,000	$0	**$480,000**
Budgeted Labor & Equipment	$320,000	$0	**$320,000**
Total	**$800,000**	**$0**	**$800,000**

CB14 - CR32 Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of County Bridge 14 on County Road 32 in the Town of Highland.

Concrete abutments, back walls and deck are hollow sounding. Bridge rail and curb have major section loss.

If this project were built using contract services the total cost would be estimated to be $2,200,000 in lieu of the $1,500,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save $700,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$1.5M

Project Total
$1.5M

Detailed Breakdown

Category	FY2029 *Requested*
Capital Cost	**$1,500,000**
Total	**$1,500,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$1.5M

Project Total
$1.5M

Detailed Breakdown

Category	FY2029 *Requested*	Future Budgeted	Total
County Share	$900,000	$0	**$900,000**
Budgeted Labor & Equipment	$600,000	$0	**$600,000**
Total	**$1,500,000**	**$0**	**$1,500,000**

CB171 - CR75 Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of County Bridge 171 on County Road 75 in the Town of Thompson on a new road alignment.

Federal funding will be applied for in order to progress this project.

Concrete back walls are hollow sounding, with rusted fascia girders, interior girders with major section loss at bearings. The roadway "S" curve geometry has been subject to accidents where a realignment would improve driver safety. Right-of-way acquisition needed.

Beneficially, this project will maintain the use of the road by the public, school buses, utilities, commercial businesses and emergency responders.

Design to take place in 2027, while construction is scheduled for 2029.

Capital Costs

FY2027 Budget
$450K

Total Budget (all years)
$7.45M

Project Total
$7.45M

Detailed Breakdown

Category	FY2027 *Requested*	FY2029 *Requested*	Total
Capital Cost	$450,000	$7,000,000	**$7,450,000**
Total	**$450,000**	**$7,000,000**	**$7,450,000**

Funding Sources

FY2027 Budget
$450K

Total Budget (all years)
$7.45M

Project Total
$7.45M

Detailed Breakdown

Category	FY2027 *Requested*	FY2029 *Requested*	Future Budgeted	Total
Federal Aid	$427,500	$6,650,000	$0	**$7,077,500**
County Share	$22,500	$350,000	$0	**$372,500**
Total	**$450,000**	**$7,000,000**	**$0**	**$7,450,000**

CB2 - Town Highway 36 Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of County Bridge 2 on Church Road (Town Highway 36) in the Town of Fallsburg.

Jack arch superstructure bottom flanges with significant rusting.

If this project were built using contract services the total cost would be estimated to be $1,500,000 in lieu of the $950,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save $600,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$950K

Project Total
$950K

Detailed Breakdown

Category	FY2032 *Requested*
Capital Cost	**$950,000**
Total	**$950,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$950K

Project Total
$950K

Detailed Breakdown

Category	FY2032 *Requested*	Future Budgeted	Total
County Share	$570,000	$0	**$570,000**
Budgeted Labor & Equipment	$380,000	$0	**$380,000**
Total	**$950,000**	**$0**	**$950,000**

CB233 Bridge Removal

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

County Bridge 233 has been closed to traffic since 2002. Orange County is planning to remove the bridge where Sullivan County is required to remove its portion of the bridge and install permanent barriers and signage.

The existing bridge has no useful purpose and needs to be removed.

This project will be progressed by Orange County. Sullivan County will be responsible for half of the cost.

Capital Costs

FY2027 Budget
$300K

Total Budget (all years)
$300K

Project Total
$300K

Detailed Breakdown

Category	FY2027 *Requested*
Capital Cost	**$300,000**
Total	**$300,000**

Funding Sources

FY2027 Budget
$300K

Total Budget (all years)
$300K

Project Total
$300K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
Town/Village	$150,000	$0	**$150,000**
County Share	$150,000	$0	**$150,000**
Total	**$300,000**	**$0**	**$300,000**

CB28 - Town Highway 18 Deck Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Concrete Deck Replacement of County Bridge 28 on Hortonville Rd. in the Town of Delaware.

Existing concrete deck has exceeded it useful life and has sevearl steels plates to allow traffic to use the bridge.

If this project were built using contract services the total cost would be estimated to be $400,000 in lieu of the $250,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save $150,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$250K

Project Total
$250K

Detailed Breakdown

Category	FY2032 *Requested*
Capital Cost	**$250,000**
Total	**$250,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$250K

Project Total
$250K

Detailed Breakdown

Category	FY2032 *Requested*	Future Budgeted	Total
County Share	$150,000	$0	**$150,000**
Budgeted Labor & Equipment	$100,000	$0	**$100,000**
Total	**$250,000**	**$0**	**$250,000**

CB283 - CR149 Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of County Bridge 283 on County Road 149 in the Town of Rockland. The portion of the project to be implemented is the Construction and Construction Inspection services needed to implement the replacement of the bridge.

BridgeNY funding application has been awarded for the project.

The existing abutments and concrete deck have exceeded their useful life and are deteriorating/failing. Deck leaching. Full height vertical crack at middle of south abutment & large spall at waterline. North abutment has 2 vertical cracks. SW wing wall spalled & hollow sounding at waterline. End pillars deteriorating. Steel plate covering hole in upstream west fascia deck bay. Large spall in upstream fascia deck bay - rebar exposed. Various hollow sounding areas in the stem wall. Concrete sidewalk very deteriorated especially upstream.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget	Total Budget (all years)	Project Total
$0	**$3.75M**	**$3.75M**

Detailed Breakdown

Category	FY2028 *Requested*
Capital Cost	**$3,750,000**
Total	**$3,750,000**

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
$0	**$3.75M**	**$3.75M**

Detailed Breakdown

Category	FY2028 *Requested*	Future Budgeted	Total
Federal Aid	$3,132,445	$0	**$3,132,445**
County Share	$617,555	$0	**$617,555**
Total	**$3,750,000**	**$0**	**$3,750,000**

CB29 - CR55 Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of County Bridge 29 on County Road 55 in the Town of Fallsburg.

Bottom flanges rusting with some minor section loss. The south abutment cracked, eroded & spalled at the waterline. The north abutment spalling at the downstream corner. Deck cracked & leaching. Water is leaking through the north abutment at the top of the footing. Numerous cracks, spalling & hollow sounding areas throughout the structure. Steel bridge railing is nonstandard.

The project will install a waterproof membrane, repair spalled concrete and coat the exposed bottom flanges of steel beams.

If this project were built using contract services, the total cost would be estimated to be $1,400,000 in lieu of the $900,000 being budgeted for this project to be built using DPW forces. Hence, it is estimated that the County will save $500,000 through construction by DPW forces. Beneficially, this project will maintain the use of the road by the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget	Total Budget (all years)	Project Total
$0	**$900K**	**$900K**

Detailed Breakdown

Category	FY2030 *Requested*
Capital Cost	**$900,000**
Total	**$900,000**

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
$0	**$900K**	**$900K**

Detailed Breakdown

Category	FY2030 *Requested*	Future Budgeted	Total
County Share	$540,000	$0	**$540,000**
Budgeted Labor & Equipment	$360,000	$0	**$360,000**
Total	**$900,000**	**$0**	**$900,000**

CB297 Scour Repair

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Scour repair of County Bridge 297 on Hull Road in the Town of Liberty and County Bridge 450 on J Menges Road in the Town of Callicoon. This portion of the project to be implemented is the Construction and Construction Inspection services needed to implement the scour repair.

Federal and State Marchiaselli funding application has been awarded for the project.

The existing abutments have repeated scour and undermining. If the undermining is not mitigated more significant abutment damage can occur.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget
$445K

Total Budget (all years)
$445K

Project Total
$445K

Detailed Breakdown

Category	FY2027 *Requested*
Capital Cost	**$445,000**
Total	**$445,000**

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
$445K	**$445K**	**$445K**

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
Federal Aid	$356,000	$0	**$356,000**
State Aid	$66,750	$0	**$66,750**
County Share	$22,250	$0	**$22,250**
Total	**$445,000**	**$0**	**$445,000**

CB301 - CR105B Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of County Bridge 301 on County Road 105B/BWS Road in the Town of Neversink . The portion of the project to be implemented is the construction and engineering inspection services needed for the replacement of the bridge.

BridgeNY funding has been awarded for the project.

Major deterioration throughout the steel beam/concrete deck structure. The east pier has a full-length horizontal crack near top, shifted out 3/8''+/-. Steel beam flanges & webs rusting with section loss. Bearings & pier caps rusting w/ major section loss. Deck leaching. End pillars are deteriorating. The temporary steel pile bent installed at pier 2 (east) has severe deterioration. Span 2 has significant mid-span section loss. Pier 2 was undermined due to scour. Downstream west cable guide rail low. Pothole over pier 1 over a deteriorated section of deck. Several bridge rail posts have holes at the base. Posted for 22 tons.

Benefits of replacing the three-span bridge with a single-span bridge include total elimination of the present continuous scour problems, providing a superstructure that will have a greater life expectancy compared to the existing structure due to the elimination of several bridge joints and elimination of the two piers that will no longer need to be maintained. Beneficially, this project will maintain the use of the road by the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget	Total Budget (all years)	Project Total
$0	**$6.71M**	**$6.71M**

Detailed Breakdown

Category	FY2028 *Requested*
Capital Cost	**$6,713,585**
Total	**$6,713,585**

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
$0	**$6.71M**	**$6.71M**

Detailed Breakdown

Category	FY2028 *Requested*	Future Budgeted	Total
Federal Aid	$4,631,367	$0	**$4,631,367**
County Share	$2,082,218	$0	**$2,082,218**
Total	**$6,713,585**	**$0**	**$6,713,585**

CB313 - Town Highway 61 Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of County Bridge 313 on Starlight Road (Town Highway 61) in the Town of Thompson.

Cracks in both downstream & upstream wing walls with major deterioration. Some deterioration & cracks of hub. Minor spalls at abutment seats at bearings, erosion at waterline. Fascia cracked & leaching. Upstream fascia cracked & spalling at top of flange. All wing walls cracked and one leaning. Bottom flanges of both fascia stringers rusting with section loss. Steel bridge railing nonstandard.

If this project were built using contract services the total cost would be estimated to be $1,500,000 in lieu of the $925,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save $575,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$925K

Project Total
$925K

Detailed Breakdown

Category	FY2031 *Requested*
Capital Cost	**$925,000**
Total	**$925,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$925K

Project Total
$925K

Detailed Breakdown

Category	FY2031 *Requested*	Future Budgeted	Total
County Share	$555,000	$0	**$555,000**
Budgeted Labor & Equipment	$370,000	$0	**$370,000**
Total	**$925,000**	**$0**	**$925,000**

CB351 - Bridge Street Design

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Preliminary Design, Right-of Way Incidentals and Final Design work are needed for the replacement of County Bridge 351 on Bridge Street in the Town of Callicoon.

Federal funding will be applied to progress this project.

Water leaching through the bridge deck with numerous cracks in the deck in all three spans. Steel rusting at piers, bearings and fascia beams. Asphalt wearing surface in poor condition.

Beneficially, this project will maintain the use of the road by the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$525K

Project Total
$525K

Detailed Breakdown

Category	FY2029 *Requested*
Capital Cost	**$525,000**
Total	**$525,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$525K

Project Total
$525K

Detailed Breakdown

Category	FY2029 *Requested*	Future Budgeted	Total
Federal Aid	$498,750	$0	**$498,750**
County Share	$26,250	$0	**$26,250**
Total	**$525,000**	**$0**	**$525,000**

CB351 - Bridge Street Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of County Bridge 351 on Bridge Street in the Town of Callicoon.

Federal funding will be applied for to progress this project.

Water leaching through the bridge deck with numerous cracks in the deck in all three spans. Steel rusting at piers, bearings and fascia beams. Asphalt wearing surface in poor condition.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$5.25M

Project Total
$5.25M

Detailed Breakdown

Category	FY2030 *Requested*
Capital Cost	**$5,250,000**
Total	**$5,250,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$5.25M

Project Total
$5.25M

Detailed Breakdown

Category	FY2030 *Requested*	Future Budgeted	Total
Federal Aid	$4,987,500	$0	**$4,987,500**
County Share	$262,500	$0	**$262,500**
Total	**$5,250,000**	**$0**	**$5,250,000**

CB361 - Town Highway 56 Design

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Provide engineering planning and design towards the replacement of County Bridge 361 on East Mountain Road (Town Highway 56) in the Town of Neversink.

Federal funding will be applied for to progress this project.

Cracks, spalling, hollow sounding & leaching of concrete deck in all spans - some deterioration at east end. Pier cap deteriorated. Bearing pedestals deteriorated. Deck fascia deteriorated. Steel seat beams and bearings rusted with section loss at ends. Pier piling rusted.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget	Total Budget (all years)	Project Total
$0	**$550K**	**$550K**

Detailed Breakdown

Category	FY2031 *Requested*
Capital Cost	**$550,000**
Total	**$550,000**

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
$0	**$550K**	**$550K**

Detailed Breakdown

Category	FY2031 *Requested*	Future Budgeted	Total
Federal Aid	$522,500	$0	**$522,500**
County Share	$27,500	$0	**$27,500**
Total	**$550,000**	**$0**	**$550,000**

CB361 - Town Highway 56 Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of County Bridge 361 on East Mountain Road (Town Highway 56) in the Town of Neversink.

Federal funding will be applied for to progress this project.

Cracks, spalling, hollow sounding & leaching of concrete deck in all spans - some deterioration at east end. Pier cap deteriorated. Bearing pedestals deteriorated. Deck fascia deteriorated. Steel seat beams and bearings rusted with section loss at ends. Pier piling rusted.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$5.5M

Project Total
$5.5M

Detailed Breakdown

Category	FY2032 *Requested*
Capital Cost	**$5,500,000**
Total	**$5,500,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$5.5M

Project Total
$5.5M

Detailed Breakdown

Category	FY2032 *Requested*	Future Budgeted	Total
Federal Aid	$5,225,000	$0	**$5,225,000**
County Share	$275,000	$0	**$275,000**
Total	**$5,500,000**	**$0**	**$5,500,000**

CB367 -CR11 Bridge Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of County Bridge 367 on County Road 11 in the Town of Highland.

The existing boiler pipe has exceeded its useful life which has major deterioration of the concrete headwalls/wingwalls that retain the County road shoulders and non-standard approach railing.

Structure to be replaced with a structure that meets new standards.

If this project were built using contract services the total cost would be estimated to be $376,000 in lieu of the $250,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save $126,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget
$250K

Total Budget (all years)
$250K

Project Total
$250K

Detailed Breakdown

Category	FY2027 *Requested*
Capital Cost	**$250,000**
Total	**$250,000**

Funding Sources

FY2027 Budget
$250K

Total Budget (all years)
$250K

Project Total
$250K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
Budgeted Labor & Equipment	$150,000	$0	**$150,000**
County Share	$100,000	$0	**$100,000**
Total	**$250,000**	**$0**	**$250,000**

CB370 Bridge Rehabilitation

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Concrete Deck Replacement of County Bridge 370 on Main St. in the Village of Bloomingburg. This is a border bridge between Orange and Sullivan Counties and the costs are shared equally.

The existing concrete deck has exceeded its useful life and has several steel plates to allow traffic to use the bridge.

This project will be progressed by Orange County as a BridgeNY project. Sullivan County will be responsible for half of the local share.

Capital Costs

FY2027 Budget
$2.67M

Total Budget (all years)
$2.67M

Project Total
$2.67M

Detailed Breakdown

Category	FY2027 *Requested*
Capital Cost	**$2,671,126**
Total	**$2,671,126**

Funding Sources

FY2027 Budget
$2.67M

Total Budget (all years)
$2.67M

Project Total
$2.67M

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
Town/Village	$2,604,348	$0	**$2,604,348**
County Share	$66,778	$0	**$66,778**
Total	**$2,671,126**	**$0**	**$2,671,126**

CB377 - Town Highway 53 Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of County Bridge 377 on South Road (Town Highway 53) in the Town of Mamakating.

Bridge is posted for 14 tons due to timber structure deterioration. Timber pier cap split at upstream end.

If this project were built using contract services the total cost would be estimated to be $1,500,000 in lieu of the $900,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save $600,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$900K

Project Total
$900K

Detailed Breakdown

Category	FY2028 *Requested*
Capital Cost	**$900,000**
Total	**$900,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$900K

Project Total
$900K

Detailed Breakdown

Category	FY2028 *Requested*	Future Budgeted	Total
County Share	$540,000	$0	**$540,000**
Budgeted Labor & Equipment	$360,000	$0	**$360,000**
Total	**$900,000**	**$0**	**$900,000**

CB416 - Town Hwy 65 Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of County Bridge 416 on Mount Hope Rd. (Town Highway 65) in the Town of Bethel.

The bridge has numerous issues including: strength capacity for traffic limited to 14 tons; stringer flanges rusting with heavy section loss; steel coating failure; spalled and deterioration of concrete abutment; one post missing upstream with bolts missing at block?out and upstream fascia bottom flange rusting with section loss.

If this project were built using contract services the total cost would be estimated to be $1,400,000 in lieu of the $950,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save $450,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$950K

Project Total
$950K

Detailed Breakdown

Category	FY2029 *Requested*
Capital Cost	**$950,000**
Total	**$950,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$950K

Project Total
$950K

Detailed Breakdown

Category	FY2029 *Requested*	Future Budgeted	Total
County Share	$570,000	$0	**$570,000**
Budgeted Labor & Equipment	$380,000	$0	**$380,000**
Total	**$950,000**	**$0**	**$950,000**

CB427 - Town Highway 77 Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of County Bridge 427 on Krum Road (Town Highway 77) in the Town of Fallsburg.

The bridge has numerous issues including: severely deteriorated fascia beams that required the bridge to be limited to provide only a single bi-direction traffic lane in 2020; in 2022 emergency work was needed to temporarily reconstruct the North abutment bridge seat due to severe deterioration; the South bridge seat is also deteriorated where for a number of years temporary timber supports were added to augment the support of the steel beams.

If this project were built using contract services the total cost would be estimated to be $1,350,000 in lieu of the $950,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save $400,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$950K

Project Total
$950K

Detailed Breakdown

Category	FY2031 *Requested*
Capital Cost	**$950,000**
Total	**$950,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$950K

Project Total
$950K

Detailed Breakdown

Category	FY2031 *Requested*	Future Budgeted	Total
County Share	$570,000	$0	**$570,000**
Budgeted Labor & Equipment	$380,000	$0	**$380,000**
Total	**$950,000**	**$0**	**$950,000**

CB428 - Town Highway 98 Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of County Bridge 428 on Riverside Drive (Town Highway 98) in the Town of Fallsburg.

Jack-arch - 3 wing walls (1 upstream & both downstream) spalled & downstream north are cracked and breaking off — major deterioration. The pipe railing height is low, leaning and deteriorated. Both abutments leaching around the sewer line & girders. The deck & back walls are cracked & leaching.

If this project were built using contract services, the total cost would be estimated to be $1,280,000 in lieu of the $800,000 being budgeted for this project to be built using DPW forces. Hence, it is estimated that the County will save $480,000 through construction by DPW forces.

Beneficially, this project will maintain the use of the road by the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$800K

Project Total
$800K

Detailed Breakdown

Category	FY2030 *Requested*
Capital Cost	**$800,000**
Total	**$800,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$800K

Project Total
$800K

Detailed Breakdown

Category	FY2030 *Requested*	Future Budgeted	Total
County Share	$480,000	$0	**$480,000**
Budgeted Labor & Equipment	$320,000	$0	**$320,000**
Total	**$800,000**	**$0**	**$800,000**

CB430 - Town Highway 28 Rehabilitation

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Rehabilitation of County Bridge 430 on Friedenstein Rd. (Town Highway 28) in the Town of Fremont.

The bridge is posted for 12 tons. Concrete back walls are hollow sounding, rusted fascia girders, interior girders with major section loss in the bearings. Bridge rails with major section loss.

If this project were built using contract services, the total cost would be estimated to be $1,100,000 in lieu of the $750,000 being budgeted for this project to be built using DPW forces. Hence, it is estimated that the County will save $350,000 through construction by DPW forces.

Beneficially, this project will maintain the use of the road by the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$750K

Project Total
$750K

Detailed Breakdown

Category	FY2029 *Requested*
Capital Cost	**$750,000**
Total	**$750,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$750K

Project Total
$750K

Detailed Breakdown

Category	FY2029 *Requested*	Future Budgeted	Total
County Share	$450,000	$0	**$450,000**
Budgeted Labor & Equipment	$300,000	$0	**$300,000**
Total	**$750,000**	**$0**	**$750,000**

CB432 - Town Highway 28 Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of County Bridge 432 on Woods Rd. (Town Highway 28) in the Town of Highland.

The bridge has numerous issues including: hollow sounding timber stringers; timber deck and rail in poor condition, with several loose cracked, and rotten deck boards; timber hub severely rotten the whole length; one downstream bridge rail post impacted and leaning due to deteriorated post bolts; all bridge rail post bolts severely rusted. and stone wing walls have voids & shifting, downstream.

If this project were built using contract services the total cost would be estimated to be $1,400,000 in lieu of the $825,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save $575,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$825K

Project Total
$825K

Detailed Breakdown

Category	FY2032 *Requested*
Capital Cost	**$825,000**
Total	**$825,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$825K

Project Total
$825K

Detailed Breakdown

Category	FY2032 *Requested*	Future Budgeted	Total
County Share	$495,000	$0	**$495,000**
Budgeted Labor & Equipment	$330,000	$0	**$330,000**
Total	**$825,000**	**$0**	**$825,000**

CB436 - Oberferst Street Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of County Bridge 436 on Oberfest St in the Village of Liberty.

Major concrete deterioration throughout. Deck cracked and leaching. Both abutments are cracked and deteriorated. Wing walls are deteriorated, with one leaning toward brook.

If this project were built using contract services the total cost would be estimated to be $1,200,000 in lieu of the $725,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save $575,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$725K

Project Total
$725K

Detailed Breakdown

Category	FY2029 *Requested*
Capital Cost	**$725,000**
Total	**$725,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$725K

Project Total
$725K

Detailed Breakdown

Category	FY2029 *Requested*	Future Budgeted	Total
County Share	$435,000	$0	**$435,000**
Budgeted Labor & Equipment	$290,000	$0	**$290,000**
Total	**$725,000**	**$0**	**$725,000**

CB448 - Town Highway 62 Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of County Bridge 448 on Wilsey Avenue (Town Highway 62) in the Town of Mamakating.

The bridge has numerous issues, including: upstream undermined old wing walls need toe footings; diaphragms, connection plates, bearings and bolts are deteriorated with major section loss; steel coating system has failed beyond refurbishing with steel stringers heavily rusted; and it has damaged W?beam railing. The bridge is currently a single bidirectional lane bridge where the new bridge would provide two lanes (one for each direction) and may have an improved alignment, either decreasing or eliminating the current "S" curve in the road.

If this project were built using contract services, the total cost would be estimated to be $1,400,000 in lieu of the $900,000 being budgeted for this project to be built using DPW forces. Hence, it is estimated that the County will save $500,000 through construction by DPW forces.

Beneficially, this project will maintain the use of the road by the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget	Total Budget (all years)	Project Total
$0	**$900K**	**$900K**

Detailed Breakdown

Category	FY2030 *Requested*
Capital Cost	**$900,000**
Total	**$900,000**

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
$0	**$900K**	**$900K**

Detailed Breakdown

Category	FY2030 *Requested*	Future Budgeted	Total
County Share	$540,000	$0	**$540,000**
Budgeted Labor & Equipment	$360,000	$0	**$360,000**
Total	**$900,000**	**$0**	**$900,000**

CB452 - Landfill Drive Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of County Bridge 452 on Landfill Dr. in the Village of Monticello.

The pipe arch has exceeded its useful life and is deteriorating/failing. Pipe rusting with serious section loss and various discontinuities in arch structure. No existing rail system on either side

If this project were built using contract services the total cost would be estimated to be $600,000 in lieu of the $350,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save $250,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to maintain access to the Monticello Transfer Station.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$350K

Project Total
$350K

Detailed Breakdown

Category	FY2028 *Requested*
Capital Cost	**$350,000**
Total	**$350,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$350K

Project Total
$350K

Detailed Breakdown

Category	FY2028 *Requested*	Future Budgeted	Total
County Share	$210,000	$0	**$210,000**
Budgeted Labor & Equipment	$140,000	$0	**$140,000**
Total	**$350,000**	**$0**	**$350,000**

CB51 - CR142 Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of County Bridge 51 on County Road 142 in the Town of Liberty. The portion of the project to be implemented is the Construction and Construction Inspection services needed to implement the replacement of the bridge.

BridgeNY funding application has been awarded for the project.

Rusted fascia girders, interior girders with major section loss at bearings and soldier piles rusting below the waterline.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget
$3.33M

Total Budget (all years)
$3.33M

Project Total
$3.33M

Detailed Breakdown

Category	FY2027 *Requested*
Capital Cost	**$3,328,110**
Total	**$3,328,110**

Funding Sources

FY2027 Budget
$3.33M

Total Budget (all years)
$3.33M

Project Total
$3.33M

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
Federal Aid	$2,613,745	$0	**$2,613,745**
County Share	$714,365	$0	**$714,365**
Total	**$3,328,110**	**$0**	**$3,328,110**

CB8 - CR43 Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of Bridge 8 on County Road 43 in the Town of Forestburgh.

Jack arch bridge has significantly rusted fascia girders, bottom flanges of interior girders rusted and leaking end joints over the abutments.

If this project were built using contract services, the total cost would be estimated to be $1,400,000 in lieu of the $950,000 being budgeted for this project to be built using DPW forces. Hence, it is estimated that the County will save $450,000 through construction by DPW forces.

Beneficially, this project will maintain the use of the road by the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$950K

Project Total
$950K

Detailed Breakdown

Category	FY2030 *Requested*
Capital Cost	**$950,000**
Total	**$950,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$950K

Project Total
$950K

Detailed Breakdown

Category	FY2030 *Requested*	Future Budgeted	Total
County Share	$570,000	$0	**$570,000**
Budgeted Labor & Equipment	$380,000	$0	**$380,000**
Total	**$950,000**	**$0**	**$950,000**

CB96 - Town Highway 78 Replacement

Overview

Department DPW - Bridge Maintenance

Type Capital Improvement

Description

Replacement of County Bridge 96 on Strong Road in the Town of Thompson.

The bridge has numerous issues including: severely deteriorated steel beams and timber deck, substandard rail and hydraulic opening.

If this project were built using contract services the total cost would be estimated to be $1,350,000 in lieu of the $950,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save $400,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$950K

Project Total
$950K

Detailed Breakdown

Category	FY2032 *Requested*
Capital Cost	**$950,000**
Total	**$950,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$950K

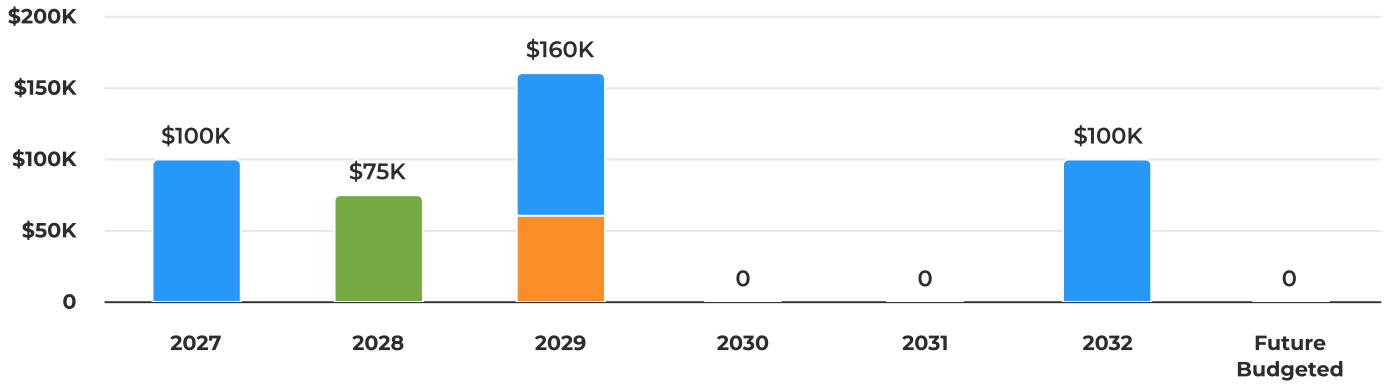
Project Total
$950K

Detailed Breakdown

Category	FY2032 *Requested*	Future Budgeted	Total
County Share	$570,000	$0	**$570,000**
Budgeted Labor & Equipment	$380,000	$0	**$380,000**
Total	**$950,000**	**$0**	**$950,000**

DPW - Govt Center

FY27 - FY32 DPW - Govt Center Projects (including Future Budgeted)



Government Center Window Replacements	**$300,000**	68.97%
Government Center - Loading Dock Replacement	**$75,000**	17.24%
Government Center 2nd Floor - Corridor Carpet Replacement	**$60,000**	13.79%

Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted	Total
Government Center Window Replacements	$100,000	$0	$100,000	$0	$0	$100,000	$0	**$300,000**
Government Center - Loading Dock Replacement	$0	$75,000	$0	$0	$0	$0	$0	**$75,000**
Government Center 2nd Floor - Corridor Carpet Replacement	$0	$0	$60,000	$0	$0	$0	$0	**$60,000**
Total Summary of Requests	**$100,000**	**$75,000**	**$160,000**	**$0**	**$0**	**$100,000**	**$0**	**$435,000**

Government Center - Loading Dock Replacement

Overview

Department DPW - Govt Center

Type Capital Improvement

Description

The loading dock at the Government Center has broken concrete and rebar exposed and is currently rotting. It needs to be reformed and re-poured.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$75K

Project Total
$75K

Detailed Breakdown

Category	FY2028 *Requested*
New Project Capital Costs	**$75,000**
Total	**$75,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$75K

Project Total
$75K

Detailed Breakdown

Category	FY2028 *Requested*	Future Budgeted	Total
County Share	$75,000	$0	**$75,000**
Total	**$75,000**	**$0**	**$75,000**

Government Center 2nd Floor - Corridor Carpet Replacement

Overview

Department DPW - Govt Center

Type Capital Improvement

Description

The Government Center 2nd floor corridor carpet is in need of replacement. It would be replaced with the same carpet tiles that have been being installed elsewhere in the County, for ease of maintenance. The 2nd floor corridor carpet is old and worn out. It is in need of replacement. Contract will include removal of existing broadloom carpet, leveling of flooring as necessary, installation of new carpet tile and vinyl cove base, priced from NYSOGS Contract.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$60K

Project Total
$60K

Detailed Breakdown

Category	FY2029 *Requested*
New Project Capital Costs	**$60,000**
Total	**$60,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$60K

Project Total
$60K

Detailed Breakdown

Category	FY2029 *Requested*	Future Budgeted	Total
County Share	$60,000	$0	**$60,000**
Total	**$60,000**	**$0**	**$60,000**

Government Center Window Replacements

Overview

Department DPW - Govt Center

Type Capital Improvement

Description

Window replacements at Government Center. The windows are old, the glass is breaking, and the seals have failed. Each $100,000 will repair approximately 20 windows.

Capital Costs

FY2027 Budget
$100K

Total Budget (all years)
$300K

Project Total
$300K

Detailed Breakdown

Category	FY2027 *Requested*	FY2029 *Requested*	FY2032 *Requested*	Total
New Project Capital Costs	$100,000	$100,000	$100,000	**$300,000**
Total	**$100,000**	**$100,000**	**$100,000**	**$300,000**

Funding Sources

FY2027 Budget
$100K

Total Budget (all years)
$300K

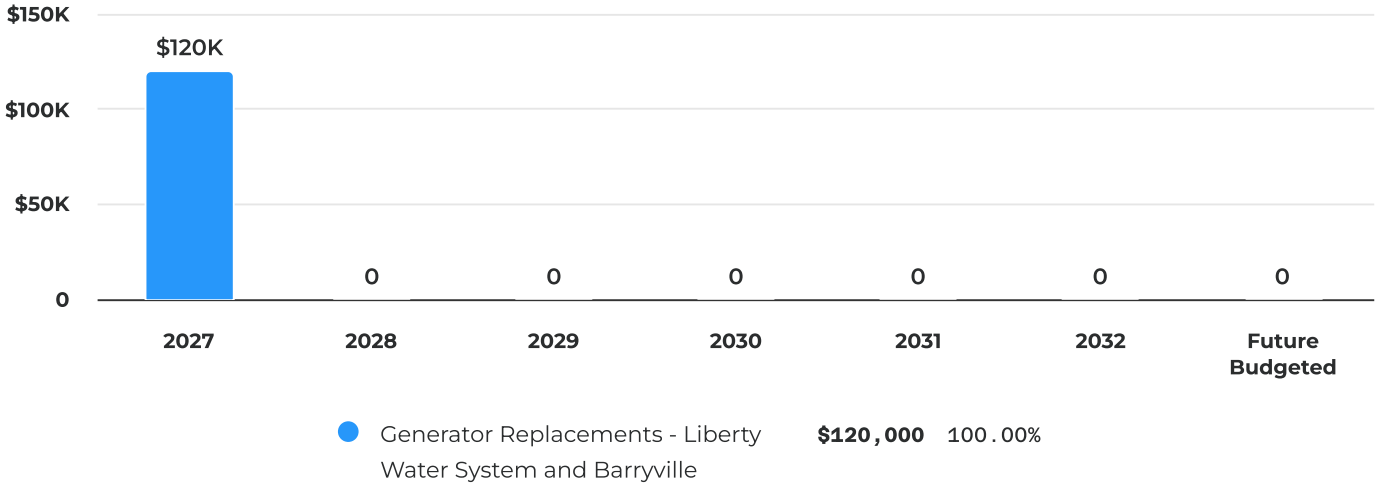
Project Total
$300K

Detailed Breakdown

Category	FY2027 *Requested*	FY2029 *Requested*	FY2032 *Requested*	Future Budgeted	Total
County Share	$100,000	$100,000	$100,000	$0	**$300,000**
Total	**$100,000**	**$100,000**	**$100,000**	**$0**	**$300,000**

DPW - Liberty Campus

FY27 - FY32 DPW - Liberty Campus Projects (including Future Budgeted)



Generator Replacements - Liberty Water System and Barryville **$120,000** 100.00%

Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted	Total
Generator Replacements - Liberty Water System and Barryville	$120,000	$0	$0	$0	$0	$0	$0	**$120,000**
Total Summary of Requests	**$120,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$120,000**

Generator Replacements - Liberty Water System and Barryville

Overview

Department DPW - Liberty Campus

Type Capital Improvement

Description

Existing emergency generators at the County Owned & Operated Public Water Supply at Liberty Complex, and the main Barryville shop are limping along and need to be replaced. Two existing emergency power generators at both well-head/contact tank/control buildings in Liberty Complex Public Water Supply, and the 1 unit that serves the Main Building at the Barryville Shop are outdated and in need of constant monitoring and repair. They are necessary and need to be replaced.

Capital Costs

FY2027 Budget
$120K

Total Budget (all years)
$120K

Project Total
$120K

Detailed Breakdown

Category	FY2027 *Requested*
New Project Capital Costs	**$120,000**
Total	**$120,000**

Funding Sources

FY2027 Budget
$120K

Total Budget (all years)
$120K

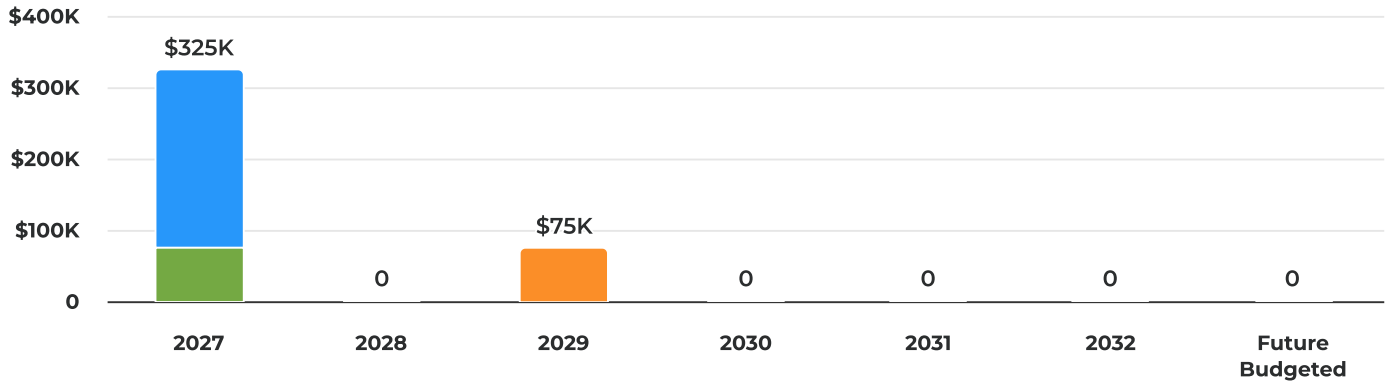
Project Total
$120K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
County Share	$120,000	$0	**$120,000**
Total	**$120,000**	**$0**	**$120,000**

DPW - Maplewood Facility

FY27 - FY32 DPW - Maplewood Facility Projects (including Future Budgeted)



Gas and Diesel Pump Replacement at Maplewood	**$250,000**	62.50%
Maplewood and Barryville Air Compressor Replacements	**$75,000**	18.75%
Maplewood Lean-To Addition to Pole Barn for Storage	**$75,000**	18.75%

Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted	Total
Gas and Diesel Pump Replacement at Maplewood	$250,000	$0	$0	$0	$0	$0	$0	**$250,000**
Maplewood and Barryville Air Compressor Replacements	$75,000	$0	$0	$0	$0	$0	$0	**$75,000**
Maplewood Lean-To Addition to Pole Barn for Storage	$0	$0	$75,000	$0	$0	$0	$0	**$75,000**
Total Summary of Requests	**$325,000**	**$0**	**$75,000**	**$0**	**$0**	**$0**	**$0**	**$400,000**

Gas and Diesel Pump Replacement at Maplewood

Overview

Department DPW - Maplewood Facility

Type Capital Improvement

Description

Replace gas & diesel pumps at Maplewood facility. Pumps are currently in the process of failing and in desperate need of replacement. Pumps have outlasted their useful lives.

Capital Costs

FY2027 Budget
$250K

Total Budget (all years)
$250K

Project Total
$250K

Detailed Breakdown

Category	FY2027 *Requested*
New Project Capital Costs	**$250,000**
Total	**$250,000**

Funding Sources

FY2027 Budget
$250K

Total Budget (all years)
$250K

Project Total
$250K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
County Share	$250,000	$0	**$250,000**
Total	**$250,000**	**$0**	**$250,000**

Maplewood and Barryville Air Compressor Replacements

Overview

Department DPW - Maplewood Facility

Type Capital Improvement

Description

Purchase and install replacement air compressor systems in the Maplewood and Barryville main shops. The existing compressor systems are past their useful life and need replacement.

Capital Costs

FY2027 Budget
$75K

Total Budget (all years)
$75K

Project Total
$75K

Detailed Breakdown

Category	FY2027 *Requested*
New Project Capital Costs	**$75,000**
Total	**$75,000**

Funding Sources

FY2027 Budget
$75K

Total Budget (all years)
$75K

Project Total
$75K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
County Share	$75,000	$0	**$75,000**
Total	**$75,000**	**$0**	**$75,000**

Maplewood Lean-To Addition to Pole Barn for Storage

Overview

Department DPW - Maplewood Facility

Type Capital Improvement

Description

Construct a lean-to addition to the pole barn for additional storage at Maplewood.

DPW buildings operations have limited storage for building materials.

Capital Costs

FY2027 Budget	Total Budget (all years)	Project Total
$0	**$75K**	**$75K**

Detailed Breakdown

Category	FY2029 *Requested*
New Project Capital Costs	**$75,000**
Total	**$75,000**

Funding Sources

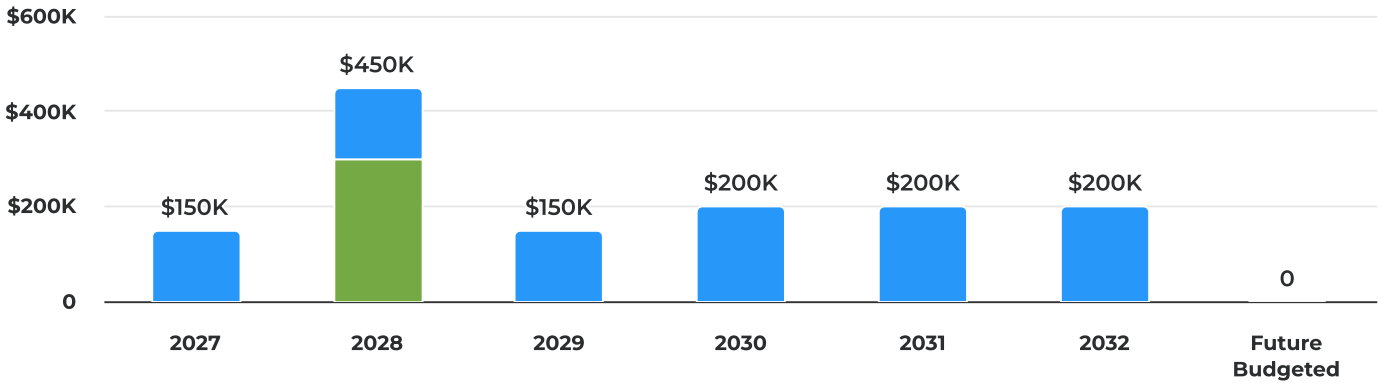
FY2027 Budget	Total Budget (all years)	Project Total
$0	**$75K**	**$75K**

Detailed Breakdown

Category	FY2029 *Requested*	Future Budgeted	Total
County Share	$75,000	$0	**$75,000**
Total	**$75,000**	**$0**	**$75,000**

DPW - Misc Locations

FY27 - FY32 DPW - Misc Locations Projects (including Future Budgeted)



Overhead Door Repair/Replacement Program	**$1,050,000**	77.78%
Maplewood and Barryville - Vehicle Wash Equipment Replacement	**$300,000**	22.22%

Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted	Total
Overhead Door Repair/Replacement Program	$150,000	$150,000	$150,000	$200,000	$200,000	$200,000	$0	**$1,050,000**
Maplewood and Barryville - Vehicle Wash Equipment Replacement	$0	$300,000	$0	$0	$0	$0	$0	**$300,000**
Total Summary of Requests	**$150,000**	**$450,000**	**$150,000**	**$200,000**	**$200,000**	**$200,000**	**$0**	**$1,350,000**

Maplewood and Barryville - Vehicle Wash Equipment Replacement

Overview

Department DPW - Misc Locations

Type Capital Improvement

Description

Remove and replace existing vehicle wash equipment systems at Maplewood and Barryville vehicle wash bays.

Existing vehicle wash systems are outdated and often failing. Repairs are high cost and time-consuming; replacement of the systems is a more efficient choice.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$300K

Project Total
$300K

Detailed Breakdown

Category	FY2028 *Requested*
New Project Capital Costs	**$300,000**
Total	**$300,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$300K

Project Total
$300K

Detailed Breakdown

Category	FY2028 *Requested*	Future Budgeted	Total
County Share	$300,000	$0	**$300,000**
Total	**$300,000**	**$0**	**$300,000**

Overhead Door Repair/Replacement Program

Overview

Department DPW - Misc Locations

Type Capital Improvement

Description

Overhead doors have outlived their useful life and need replacement. Those that are newer need repair to extend their useful lives. This will be an annual necessity.

Capital Costs

FY2027 Budget
$150K

Total Budget (all years)
$1.05M

Project Total
$1.05M

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	FY2032 *Requested*	Total
New Project Capital Costs	$150,000	$150,000	$150,000	$200,000	$200,000	$200,000	**$1,050,000**
Total	**$150,000**	**$150,000**	**$150,000**	**$200,000**	**$200,000**	**$200,000**	**$1,050,000**

Funding Sources

FY2027 Budget
$150K

Total Budget (all years)
$1.05M

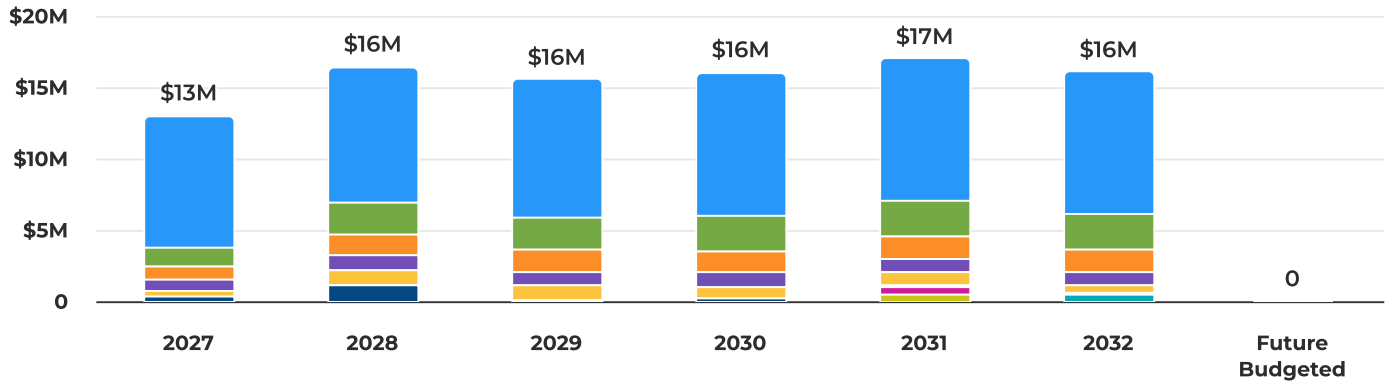
Project Total
$1.05M

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	FY2032 *Requested*	Future Budgeted	Total
County Share	$150,000	$150,000	$150,000	$200,000	$200,000	$200,000	$0	**$1,050,000**
Total	**$150,000**	**$150,000**	**$150,000**	**$200,000**	**$200,000**	**$200,000**	**$0**	**$1,050,000**

DPW - Road Maintenance

FY27 - FY32 DPW - Road Maintenance Projects (including Future Budgeted)



Contract Paving on Various County Roads	**$58,500,000**	62.22%
Surface Treatment on Various County Roads	**$13,250,000**	14.09%
Upgrade Non-Standard/Install Guide Rail on Various Co. Rds.	**$8,500,000**	9.04%
Road Embankment Stabilization on Various County Roads	**$5,750,000**	6.12%
Heavy Duty Trucks	**$4,485,000**	4.77%
Medium Duty Trucks	**$2,035,000**	2.16%
CR 21 Reconstruction/Realignment	**$500,000**	0.53%
Upgrade and Extend Drainage System - Swan Lake CR74 to CR142	**$500,000**	0.53%
Major Retaining Wall in Swan Lake from CR 74 to CR 142	**$500,000**	0.53%

Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted
Contract Paving on Various County Roads	$9,250,000	$9,500,000	$9,750,000	$10,000,000	$10,000,000	$10,000,000	$0
Surface Treatment on Various County Roads	$1,250,000	$2,250,000	$2,250,000	$2,500,000	$2,500,000	$2,500,000	$0
Upgrade Non-Standard/Install Guide Rail on Various Co. Rds.	$1,000,000	$1,500,000	$1,500,000	$1,500,000	$1,500,000	$1,500,000	$0
Road Embankment Stabilization on Various County Roads	$750,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$0
Heavy Duty Trucks	$365,000	$1,050,000	$1,000,000	$820,000	$830,000	$420,000	$0
Medium Duty Trucks	$375,000	$1,125,000	$60,000	$175,000	$150,000	$150,000	$0
CR 21 Reconstruction/Realign	$0	$0	$0	$0	$0	$500,000	$0

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted
ment							
Upgrade and Extend Drainage System - Swan Lake CR74 to CR142	$0	$0	$0	$0	$500,000	$0	$0
Major Retaining Wall in Swan Lake from CR 74 to CR 142	$0	$0	$0	$0	$500,000	$0	$0
Total Summary of Requests	**$12,990,000**	**$16,425,000**	**$15,560,000**	**$15,995,000**	**$16,980,000**	**$16,070,000**	**$0**

Category *(continued from above)* ↑	Total
Contract Paving on Various County Roads	**$58,500,000**
Surface Treatment on Various County Roads	**$13,250,000**
Upgrade Non-Standard/Install Guide Rail on Various Co. Rds.	**$8,500,000**
Road Embankment Stabilization on Various County Roads	**$5,750,000**
Heavy Duty Trucks	**$4,485,000**
Medium Duty Trucks	**$2,035,000**
CR 21 Reconstruction/Realignment	**$500,000**
Upgrade and Extend Drainage System - Swan Lake CR74 to CR142	**$500,000**
Major Retaining Wall in Swan Lake from CR 74 to CR 142	**$500,000**
Total Summary of Requests	**$94,020,000**

Contract Paving on Various County Roads

Overview

Department DPW - Road Maintenance

Type Capital Improvement

Description

Contract paving on various County roads

Capital Costs

FY2027 Budget
$9.25M

Total Budget (all years)
$58.5M

Project Total
$58.5M

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	FY2032 *Requested*	Total
Capital Cost	$9,250,000	$9,500,000	$9,750,000	$10,000,000	$10,000,000	$10,000,000	**$58,500,000**
Total	**$9,250,000**	**$9,500,000**	**$9,750,000**	**$10,000,000**	**$10,000,000**	**$10,000,000**	**$58,500,000**

Funding Sources

FY2027 Budget
$9.25M

Total Budget (all years)
$58.5M

Project Total
$58.5M

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	FY2032 *Requested*	Future **Budgeted**
County Share	$5,450,000	$7,500,000	$7,750,000	$8,000,000	$8,000,000	$8,000,000	$0
CHIPS	$3,800,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$0
Total	**$9,250,000**	**$9,500,000**	**$9,750,000**	**$10,000,000**	**$10,000,000**	**$10,000,000**	**$0**

Category *(continued from above)* ↑	Total
County Share	**$44,700,000**
CHIPS	**$13,800,000**
Total	**$58,500,000**

CR 21 Reconstruction/Realignment

Overview

Department DPW - Road Maintenance

Type Capital Improvement

Description

Engineering design is required to reconfigure and re-align the intersection of County Road 21 with NY State Route 97. The current intersection is poorly configured with non-standard alignments and geometry. The entire intersection needs to be realigned to provide for dedicated turning lanes and controlled access.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$500K

Project Total
$500K

Detailed Breakdown

Category	FY2032 *Requested*
Capital Cost	**$500,000**
Total	**$500,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$500K

Project Total
$500K

Detailed Breakdown

Category	FY2032 *Requested*	Future Budgeted	Total
CHIPS	$500,000	$0	**$500,000**
Total	**$500,000**	**$0**	**$500,000**

Heavy Duty Trucks

Overview

Department DPW - Road Maintenance

Type Capital Equipment

Description

Replacement of heavy-duty trucks. These are all plow trucks and have met or will soon exceed their 15-year lifespan.

New Request	Replacing	Replacement Year	Cost
2027 TDM Plow Truck	2012 Macl GU713	2027	365,000
2028 102/103 Fuel Truck	2004 Freightliner FL 70 M2 and 2010 IHC 4400	2028	280,000
2028 TDM Plow Truck	2012 Mack GU713	2028	385,000
2028 TDM Plow Truck	2012 Mack GU713	2028	385,000
2029 TDM Plow Truck	2016 Mack GU713	2029	405,000
2029 TDM Plow Truck	2016 Mack GU713	2029	405,000
2029 156	2010 Western Star 4900FA	2029	190,000
2030 TDM Plow Truck	2016 Mack GU713	2030	410,000
2030 TDM Plow Truck	2018 Mack GU713	2030	410,000
2031 TDM Plow Truck	2018 Mack GU713	2031	415,000
2031 TDM Plow Truck	2019 Mack GR64F	2031	415,000
2032 TDM Plow Truck	2019 Mack GR64F	2032	420,000

Capital Costs

FY2027 Budget
$365K

Total Budget (all years)
$4.49M

Project Total
$4.49M

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	FY2032 *Requested*	Total
Capital Cost	$365,000	$1,050,000	$1,000,000	$820,000	$830,000	$420,000	**$4,485,000**
Total	**$365,000**	**$1,050,000**	**$1,000,000**	**$820,000**	**$830,000**	**$420,000**	**$4,485,000**

Funding Sources

FY2027 Budget
$365K

Total Budget (all years)
$4.49M

Project Total
$4.49M

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	FY2032 *Requested*	Future Budgeted	Total
County Share	$365,000	$1,050,000	$1,000,000	$820,000	$830,000	$420,000	$0	**$4,485,000**
Total	**$365,000**	**$1,050,000**	**$1,000,000**	**$820,000**	**$830,000**	**$420,000**	**$0**	**$4,485,000**

Major Retaining Wall in Swan Lake from CR 74 to CR 142

Overview

Department DPW - Road Maintenance

Type Capital Improvement

Description

Major Retaining Wall in Swan Lake from CR 74 to CR 142. Replace the existing, failing retaining wall with a new pre-engineered/precast retaining wall system. Retain steep slopes and protect the roadbed from slope failure and drainage runoff. Provide adequate space for a new drainage system to collect said runoff and further protect the integrity of the road structure.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$500K

Project Total
$500K

Detailed Breakdown

Category	FY2031 *Requested*
Capital Cost	**$500,000**
Total	**$500,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$500K

Project Total
$500K

Detailed Breakdown

Category	FY2031 *Requested*	Future Budgeted	Total
CHIPS	$500,000	$0	**$500,000**
Total	**$500,000**	**$0**	**$500,000**

Medium Duty Trucks

Overview

Department DPW - Road Maintenance

Type Capital Equipment

Description

Current medium-duty trucks have exceeded their 15-year lifespan and have heavy rust. Replacements would be as follows:

New Request	Replacing	Replacement Year	Cost
40 Flat Rack	2016 Dodge Ram 3500 1 Ton	2027	100,000
41 Flat Rack	2015 Chevrolet K3500 Silverado	2027	100,000
186 Single Axel	2016 International 7300	2027	175,000
196 A & B Striper	1997 GMC T8500	2028	800,000
188 Single Axel	2016 International 7300	2028	175,000
218 Welders Service Truck	2017 Ram R5500 DRW 4x2	2028	150,000
108 Box Truck	2011 Dodge Ram 4500	2029	60,000
167 Single Axel	2003 IHC 7300	2030	175,000
183 Single Axel	2014 Freightliner 108SD	2031	150,000
101 Electrician's Bucket Truck	2019 Ram R5500 DRW 4x4	2032	150,000

Capital Costs

FY2027 Budget
$375K

Total Budget (all years)
$2.04M

Project Total
$2.04M

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	FY2032 *Requested*	Total
Capital Cost	$375,000	$1,125,000	$60,000	$175,000	$150,000	$150,000	**$2,035,000**
Total	**$375,000**	**$1,125,000**	**$60,000**	**$175,000**	**$150,000**	**$150,000**	**$2,035,000**

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
$375K	**$2.04M**	**$2.04M**

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	FY2032 *Requested*	Future **Budgeted**	Total
County Share	$375,000	$1,125,000	$60,000	$175,000	$150,000	$150,000	$0	**$2,035,000**
Total	**$375,000**	**$1,125,000**	**$60,000**	**$175,000**	**$150,000**	**$150,000**	**$0**	**$2,035,000**

Road Embankment Stabilization on Various County Roads

Overview

Department DPW - Road Maintenance

Type Capital Improvement

Description

Road Embankment Stabilization on Various County Roads

Capital Costs

FY2027 Budget
$750K

Total Budget (all years)
$5.75M

Project Total
$5.75M

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	FY2032 *Requested*	Total
Capital Cost	$750,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	**$5,750,000**
Total	**$750,000**	**$1,000,000**	**$1,000,000**	**$1,000,000**	**$1,000,000**	**$1,000,000**	**$5,750,000**

Funding Sources

FY2027 Budget
$750K

Total Budget (all years)
$5.75M

Project Total
$5.75M

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	FY2032 *Requested*	Future Budgeted	Total
County Share	$750,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$0	**$5,750,000**
Total	**$750,000**	**$1,000,000**	**$1,000,000**	**$1,000,000**	**$1,000,000**	**$1,000,000**	**$0**	**$5,750,000**

Surface Treatment on Various County Roads

Overview

Department DPW - Road Maintenance

Type Capital Improvement

Description

Surface Treatment on Various County Roads

Capital Costs

FY2027 Budget
$1.25M

Total Budget (all years)
$13.3M

Project Total
$13.3M

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	FY2032 *Requested*	Total
Capital Cost	$1,250,000	$2,250,000	$2,250,000	$2,500,000	$2,500,000	$2,500,000	**$13,250,000**
Total	**$1,250,000**	**$2,250,000**	**$2,250,000**	**$2,500,000**	**$2,500,000**	**$2,500,000**	**$13,250,000**

Funding Sources

FY2027 Budget
$1.25M

Total Budget (all years)
$13.3M

Project Total
$13.3M

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	FY2032 *Requested*	Future Budgeted
County Share	$1,250,000	$2,250,000	$2,250,000	$2,500,000	$2,500,000	$2,500,000	$0
Total	**$1,250,000**	**$2,250,000**	**$2,250,000**	**$2,500,000**	**$2,500,000**	**$2,500,000**	**$0**

Category *(continued from above)* ↑	Total
County Share	**$13,250,000**
Total	**$13,250,000**

Upgrade and Extend Drainage System - Swan Lake CR74 to CR142

Overview

Department DPW - Road Maintenance

Type Capital Improvement

Description

Upgrade and extend the drainage system through the Hamlet of Swan Lake. Install a new sub-surface drainage system to replace the dilapidated, poorly functioning existing system. Promote positive drainage away from roads to protect the integrity of same and maintain a safe travel experience.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$500K

Project Total
$500K

Detailed Breakdown

Category	FY2031 *Requested*
Capital Cost	**$500,000**
Total	**$500,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$500K

Project Total
$500K

Detailed Breakdown

Category	FY2031 *Requested*	Future Budgeted	Total
CHIPS	$500,000	$0	**$500,000**
Total	**$500,000**	**$0**	**$500,000**

Upgrade Non-Standard/Install Guide Rail on Various Co. Rds.

Overview

Department DPW - Road Maintenance

Type Capital Improvement

Description

Upgrade Non-Standard/Install Guide Rail on Various Co. Rds.

Capital Costs

FY2027 Budget
$1M

Total Budget (all years)
$8.5M

Project Total
$8.5M

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	FY2032 *Requested*	Total
Capital Cost	$1,000,000	$1,500,000	$1,500,000	$1,500,000	$1,500,000	$1,500,000	**$8,500,000**
Total	**$1,000,000**	**$1,500,000**	**$1,500,000**	**$1,500,000**	**$1,500,000**	**$1,500,000**	**$8,500,000**

Funding Sources

FY2027 Budget
$1M

Total Budget (all years)
$8.5M

Project Total
$8.5M

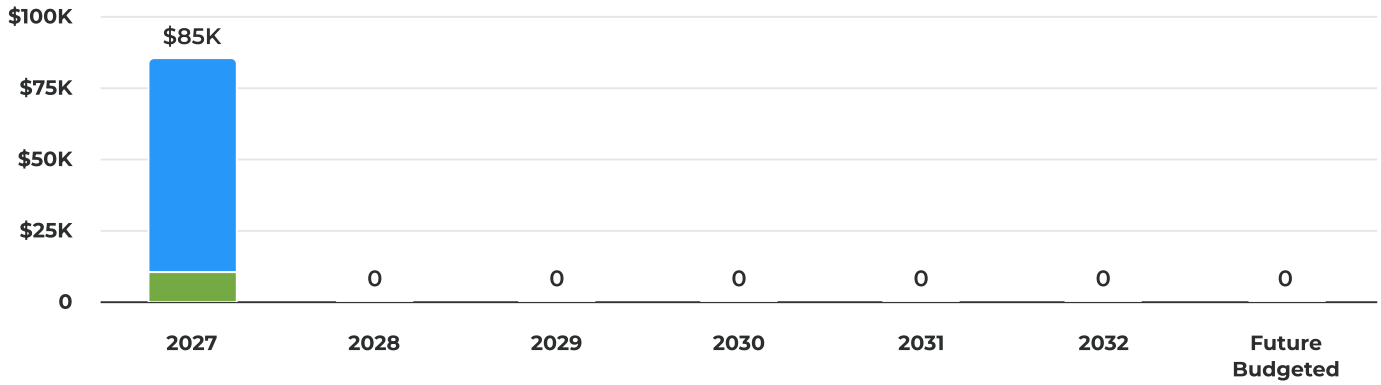
Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	FY2032 *Requested*	Future Budgeted
CHIPS	$0	$1,500,000	$1,500,000	$1,500,000	$1,500,000	$1,500,000	$0
County Share	$1,000,000	$0	$0	$0	$0	$0	$0
Total	**$1,000,000**	**$1,500,000**	**$1,500,000**	**$1,500,000**	**$1,500,000**	**$1,500,000**	**$0**

Category *(continued from above)* ↑	Total
CHIPS	**$7,500,000**
County Share	**$1,000,000**
Total	**$8,500,000**

DPW - Sheriff - Jail

FY27 - FY32 DPW - Sheriff - Jail Projects (including Future Budgeted)



Commercial Dishwasher Replacement **$75,000** 88.24%

Repair gap in security fence for F pod **$10,000** 11.76%

Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted	Total
Commercial Dishwasher Replacement	$75,000	$0	$0	$0	$0	$0	$0	**$75,000**
Repair gap in security fence for F pod	$10,000	$0	$0	$0	$0	$0	$0	**$10,000**
Total Summary of Requests	**$85,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$85,000**

Commercial Dishwasher Replacement

Overview

Department DPW - Sheriff - Jail

Type Capital Improvement

Description

The dishwasher in the Jail is a vital piece of equipment in the food service program. Unfortunately, the dishwasher has been very unreliable since the Jail opened. Over the past 2 years we have incurred over $15,000 in repairs with the associated downtime. We have recently been advised that we should expect more repairs that will create additional expenses and downtime.

Capital Costs

FY2027 Budget
$75K

Total Budget (all years)
$75K

Project Total
$75K

Detailed Breakdown

Category	FY2027 *Requested*
New Project Capital Costs	**$75,000**
Total	**$75,000**

Funding Sources

FY2027 Budget
$75K

Total Budget (all years)
$75K

Project Total
$75K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
County Share	$75,000	$0	**$75,000**
Total	**$75,000**	**$0**	**$75,000**

Repair gap in security fence for F pod

Overview

Department DPW - Sheriff - Jail

Type Capital Improvement

Description

Repair gap in security fence in F pod.

Capital Costs

FY2027 Budget
$10K

Total Budget (all years)
$10K

Project Total
$10K

Detailed Breakdown

Category	FY2027 *Requested*
New Project Capital Costs	**$10,000**
Total	**$10,000**

Funding Sources

FY2027 Budget
$10K

Total Budget (all years)
$10K

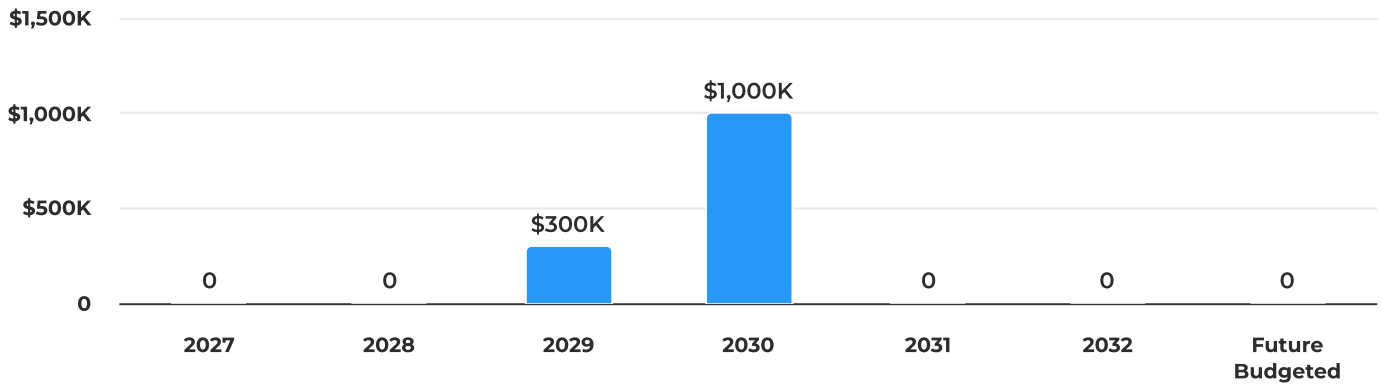
Project Total
$10K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
County Share	$10,000	$0	**$10,000**
Total	**$10,000**	**$0**	**$10,000**

DPW - Sheriff'S Complex

FY27 - FY32 DPW - Sheriff'S Complex Projects (including Future Budgeted)



Design New DPW Maintenance Building at New Jail **$1,300,000** 100.00%

Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted	Total
Design New DPW Maintenance Building at New Jail	$0	$0	$300,000	$1,000,000	$0	$0	$0	**$1,300,000**
Total Summary of Requests	**$0**	**$0**	**$300,000**	**$1,000,000**	**$0**	**$0**	**$0**	**$1,300,000**

Design New DPW Maintenance Building at New Jail

Overview

Department DPW - Sheriff'S Complex

Type Capital Improvement

Description

Construct DPW Maintenance building at New Jail, at the bottom of the back road to Pittaluga Road.

DPW has no materials receiving area and is lacking storage at the new jail. Products and equipment are constantly being moved between Maplewood shop and the Jail complex, which is inefficient.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$1.3M

Project Total
$1.3M

Detailed Breakdown

Category	FY2029 *Requested*	FY2030 *Requested*	Total
New Project Capital Costs	$300,000	$1,000,000	**$1,300,000**
Total	**$300,000**	**$1,000,000**	**$1,300,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$1.3M

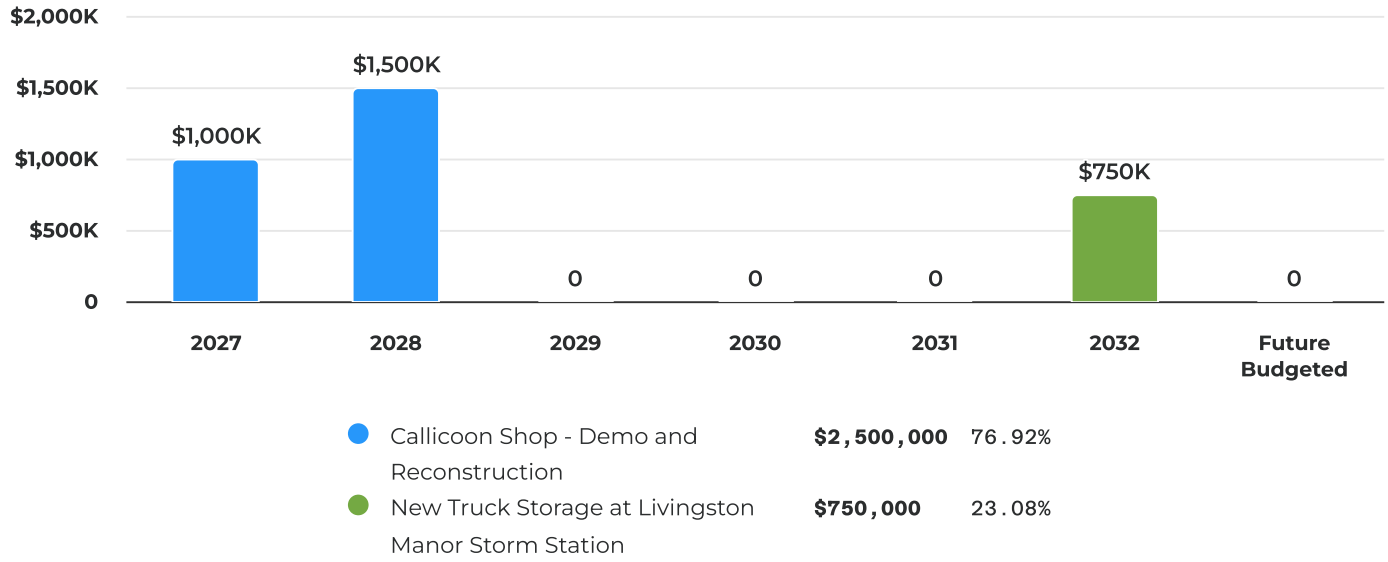
Project Total
$1.3M

Detailed Breakdown

Category	FY2029 *Requested*	FY2030 *Requested*	Future Budgeted	Total
County Share	$300,000	$1,000,000	$0	**$1,300,000**
Total	**$300,000**	**$1,000,000**	**$0**	**$1,300,000**

DPW - Storm Stations

FY27 - FY32 DPW - Storm Stations Projects (including Future Budgeted)



Callicoon Shop - Demo and Reconstruction	**$2,500,000**	76.92%
New Truck Storage at Livingston Manor Storm Station	**$750,000**	23.08%

Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted	Total
Callicoon Shop - Demo and Reconstruction	$1,000,000	$1,500,000	$0	$0	$0	$0	$0	**$2,500,000**
New Truck Storage at Livingston Manor Storm Station	$0	$0	$0	$0	$0	$750,000	$0	**$750,000**
Total Summary of Requests	**$1,000,000**	**$1,500,000**	**$0**	**$0**	**$0**	**$750,000**	**$0**	**$3,250,000**

Callicoon Shop - Demo and Reconstruction

Overview

Department DPW - Storm Stations

Type Capital Improvement

Description

Demolish the existing Callicoon Shop, which was formerly a NYSDOT Shop from 1950. Design & construct a new 4 Bay pull-through Steel Building with an office/restroom/storage area.

The original building has outlasted its useful life. The building has shifted, the doors no longer align and work properly, it is impossible to heat, and it is too small for the current needs.

Capital Costs

FY2027 Budget
$1M

Total Budget (all years)
$2.5M

Project Total
$2.5M

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	Total
New Project Capital Costs	$1,000,000	$1,500,000	**$2,500,000**
Total	**$1,000,000**	**$1,500,000**	**$2,500,000**

Funding Sources

FY2027 Budget
$1M

Total Budget (all years)
$2.5M

Project Total
$2.5M

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	Future Budgeted	Total
County Share	$0	$1,500,000	$0	**$1,500,000**
Bonding	$1,000,000	$0	$0	**$1,000,000**
Total	**$1,000,000**	**$1,500,000**	**$0**	**$2,500,000**

New Truck Storage at Livingston Manor Storm Station

Overview

Department DPW - Storm Stations

Type Capital Improvement

Description

Design (2027) and construct (future years) a new main building for trucks and staff at the LIvingston Manor Storm Station.

The existing main building was constructed in 1960 and has exceeded its useful life. It is no longer large enough for today's equipment and vehicles. It is very energy inefficient, and the staff area is inappropriate for occupation.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$750K

Project Total
$750K

Detailed Breakdown

Category	FY2032 *Requested*
New Project Capital Costs	**$750,000**
Total	**$750,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$750K

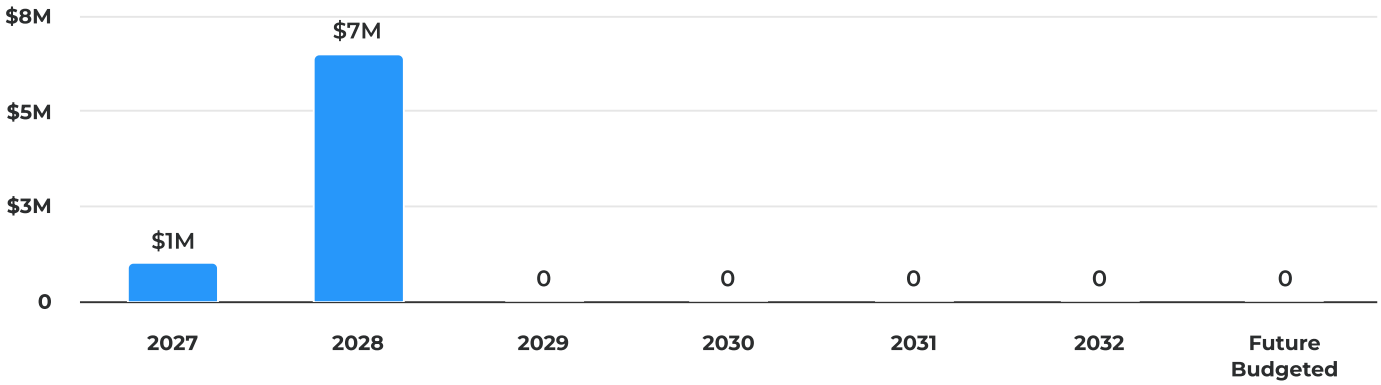
Project Total
$750K

Detailed Breakdown

Category	FY2032 *Requested*	Future Budgeted	Total
County Share	$750,000	$0	**$750,000**
Total	**$750,000**	**$0**	**$750,000**

DPW Administration

FY27 - FY32 DPW Administration Projects (including Future Budgeted)



DPW Admin New Building - Design and Construction	**$7,500,000**	100.00%

Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted	Total
DPW Admin New Building - Design and Construction	$1,000,000	$6,500,000	$0	$0	$0	$0	$0	**$7,500,000**
Total Summary of Requests	**$1,000,000**	**$6,500,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$7,500,000**

DPW Admin New Building - Design and Construction

Overview

Department DPW Administration

Type Capital Improvement

Description

Design & Construction of a new professional, energy efficient, office building at Maplewood, to house DPW Administration and Engineering departments.

Design in 2027, construction in 2028.

The Facility Master Plan noted that relocating the DPW Administration & Engineering offices to Maplewood would provide more efficient operation within the department as well as free up critical space on the Government Center's first floor.

Depending upon the design, there may be funding available for energy efficiency measures, etc. The goal would be to design it as a net-zero or passive house standard to minimize utility costs.

Capital Costs

FY2027 Budget
$1M

Total Budget (all years)
$7.5M

Project Total
$7.5M

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	Total
New Project Capital Costs	$1,000,000	$6,500,000	**$7,500,000**
Total	**$1,000,000**	**$6,500,000**	**$7,500,000**

Funding Sources

FY2027 Budget
$1M

Total Budget (all years)
$7.5M

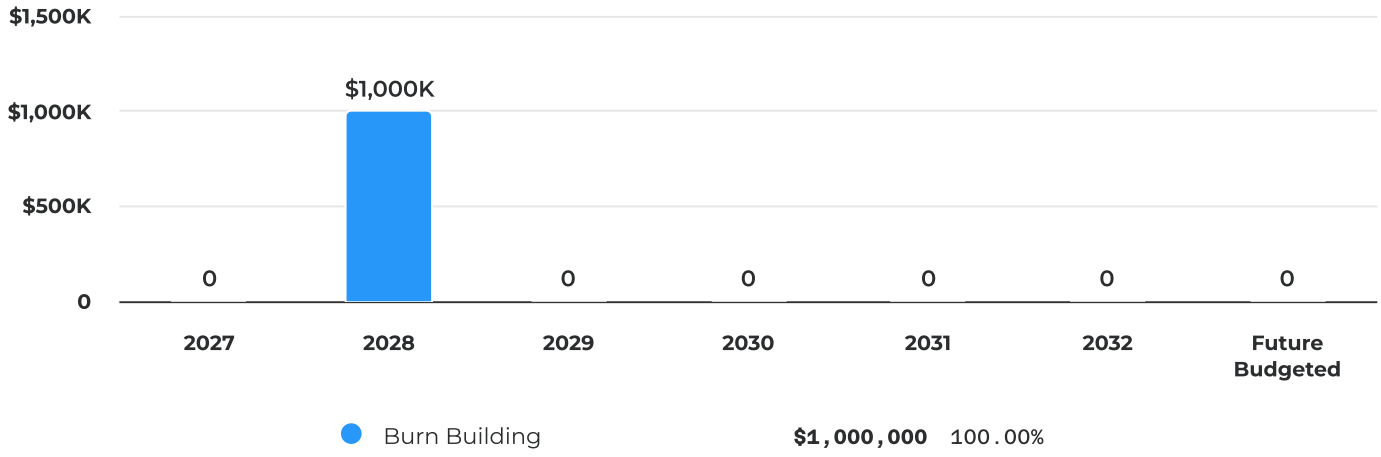
Project Total
$7.5M

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	Future Budgeted	Total
County Share	$0	$6,500,000	$0	**$6,500,000**
Bonding	$1,000,000	$0	$0	**$1,000,000**
Total	**$1,000,000**	**$6,500,000**	**$0**	**$7,500,000**

Fire Protection

FY27 - FY32 Fire Protection Projects (including Future Budgeted)



Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted	Total
Burn Building	$0	$1,000,000	$0	$0	$0	$0	$0	**$1,000,000**
Total Summary of Requests	**$0**	**$1,000,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,000,000**

Burn Building

Overview

Department Fire Protection

Type Capital Improvement

Description

The Division of Public Safety/Bureau of Fire seeks to procure a new, safe, and modernized live-fire training structure to enhance operational readiness and expand training capabilities.

The Division of Public Safety/Bureau of Fire is seeking to procure a new burn building to supplement and sustain our live-fire training capabilities. Currently, we rely on one fire tower/burn building, which was erected in 2005; the average lifespan of these structures is twenty years which we have already surpassed. In 2024, the existing structure was repaired after an inspection revealed many deficiencies needing prompt attention otherwise, the building would have been deemed unusable. Despite the repair, continued exposure to extreme heat and repeated use will lead to further structural degradation, resulting in full replacement being required in the near future. To mitigate the immediate need to replace the entire structure, we feel the most cost-effective and flexible solution is to purchase a modular Connex container-based burn building; this type of system is a modern solution that can withstand the demands of live-fire training while reducing long-term maintenance costs and ensuring continuity of training.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$1M

Project Total
$1M

Detailed Breakdown

Category	FY2028 *Requested*
New Project Capital Costs	**$1,000,000**
Total	**$1,000,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$1M

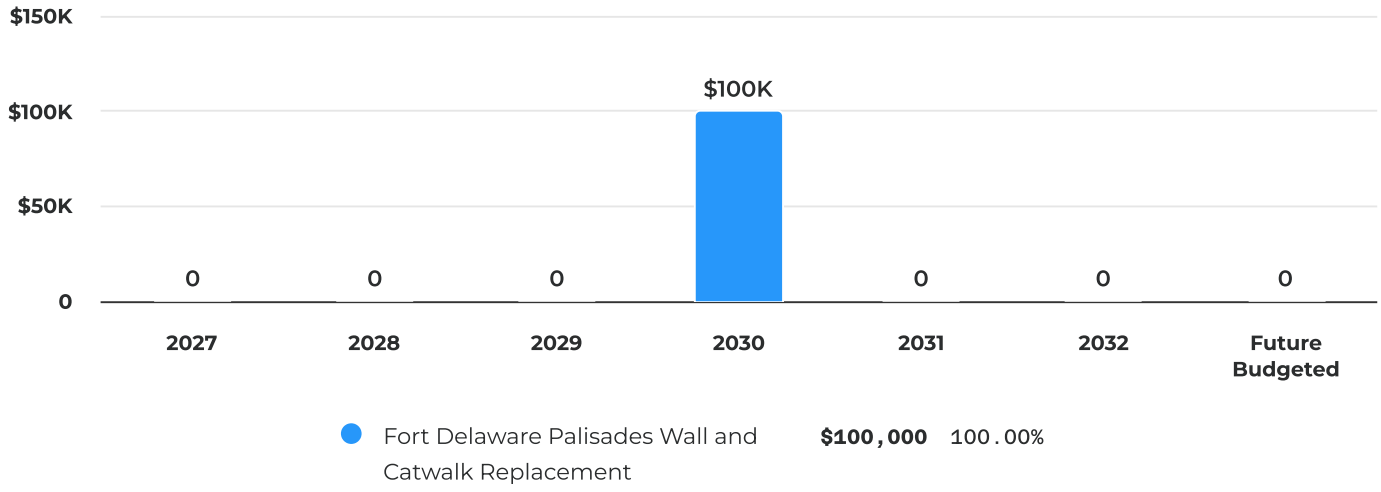
Project Total
$1M

Detailed Breakdown

Category	FY2028 *Requested*	Future Budgeted	Total
County Share	$1,000,000	$0	**$1,000,000**
Total	**$1,000,000**	**$0**	**$1,000,000**

Historic Prop Fort Delaware

FY27 - FY32 Historic Prop Fort Delaware Projects (including Future Budgeted)



Fort Delaware Palisades Wall and Catwalk Replacement **$100,000** 100.00%

Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted	Total
Fort Delaware Palisades Wall and Catwalk Replacement	$0	$0	$0	$100,000	$0	$0	$0	**$100,000**
Total Summary of Requests	**$0**	**$0**	**$0**	**$100,000**	**$0**	**$0**	**$0**	**$100,000**

Fort Delaware Palisades Wall and Catwalk Replacement

Overview

Department Historic Prop Fort Delaware

Type Capital Improvement

Description

Design, engineering and construction to replace the outer barrier palisade wall and catwalk. The current palisade log wall and catwalk are beginning to rot.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$100K

Project Total
$100K

Detailed Breakdown

Category	FY2030 *Requested*
New Project Capital Costs	**$100,000**
Total	**$100,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$100K

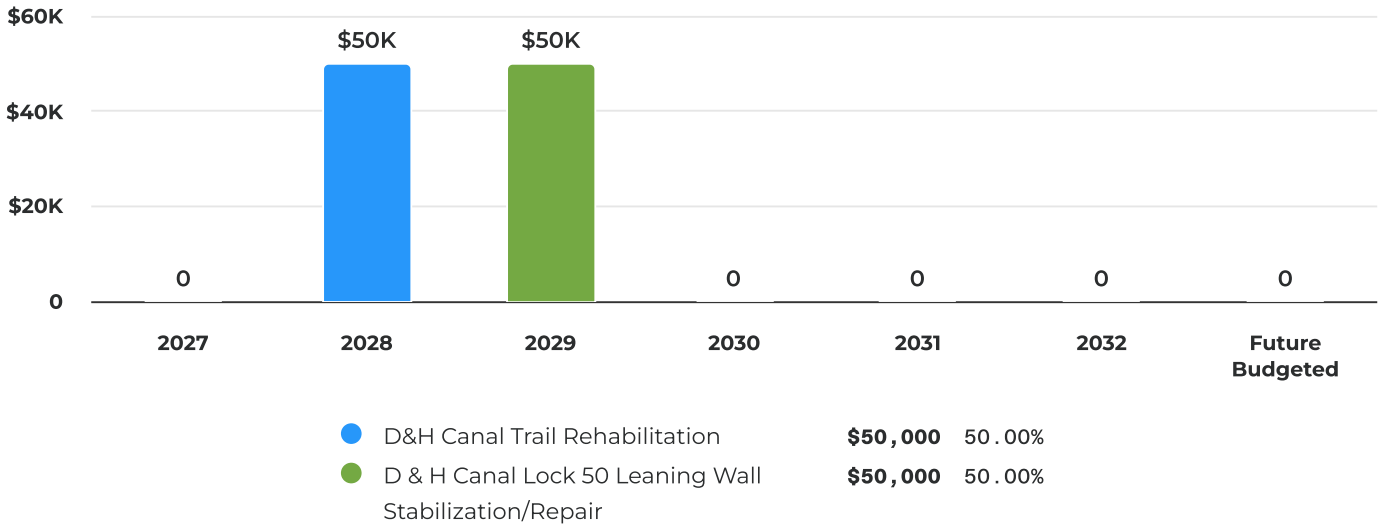
Project Total
$100K

Detailed Breakdown

Category	FY2030 *Requested*	Future Budgeted	Total
County Share	$100,000	$0	**$100,000**
Total	**$100,000**	**$0**	**$100,000**

P/R D&H Canal Linear Park

FY27 - FY32 P/R D&H Canal Linear Park Projects (including Future Budgeted)



Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted	Total
D&H Canal Trail Rehabilitation	$0	$50,000	$0	$0	$0	$0	$0	**$50,000**
D & H Canal Lock 50 Leaning Wall Stabilization/Repair	$0	$0	$50,000	$0	$0	$0	$0	**$50,000**
Total Summary of Requests	**$0**	**$50,000**	**$50,000**	**$0**	**$0**	**$0**	**$0**	**$100,000**

D & H Canal Lock 50 Leaning Wall Stabilization/Repair

Overview

Department P/R D&H Canal Linear Park

Type Capital Improvement

Description

Design, engineering, permitting for the stabilization/repair of the Lock 50 laid up stone wall at the D&H Canal Linear Park Interpretive Center site. A portion of the Historic Lock 50 stone laid wall is leaning. This is an important focal point for the D&H Canal Interpretive Center and trail.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$50K

Project Total
$50K

Detailed Breakdown

Category	FY2029 *Requested*
New Project Capital Costs	**$50,000**
Total	**$50,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$50K

Project Total
$50K

Detailed Breakdown

Category	FY2029 *Requested*	Future Budgeted	Total
County Share	$50,000	$0	**$50,000**
Total	**$50,000**	**$0**	**$50,000**

D&H Canal Trail Rehabilitation

Overview

Department P/R D&H Canal Linear Park

Type Capital Improvement

Description

Continuation from capital funding received in 2025, for the design, engineering, permitting and construction to resurface, rehabilitate, relocate portions of the hiking trail along portions of the D&H Canal Linear Park. Estimated project costs will not be known until the trail plan is completed in 2026. Capital request is a placeholder for the County match for grant funding. Portions of the trail are very wet, making the trail impassable to maintain and traverse. There is a section of trail that could possibly be rerouted to provide for a better user experience. The department is currently in contract with Fisher Associates for the development of the trail improvement plan.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$50K

Project Total
$50K

Detailed Breakdown

Category	FY2028 *Requested*
New Project Capital Costs	**$50,000**
Total	**$50,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$50K

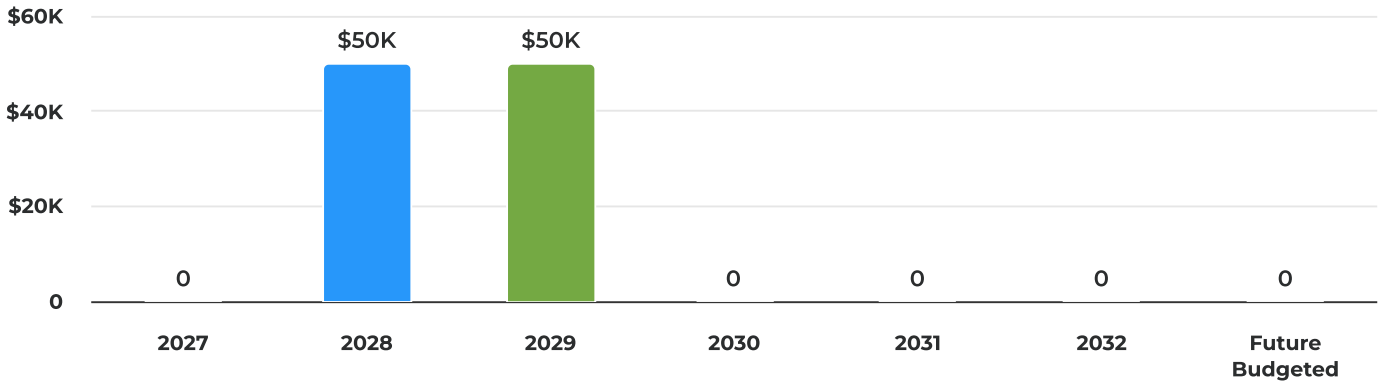
Project Total
$50K

Detailed Breakdown

Category	FY2028 *Requested*	Future Budgeted	Total
County Share	$50,000	$0	**$50,000**
Total	**$50,000**	**$0**	**$50,000**

P/R Lake Superior Park

FY27 - FY32 P/R Lake Superior Park Projects (including Future Budgeted)



Lake Superior Beach Expansion-Dock relocation/remediation	**$50,000**	50.00%
Lake Superior Trails Phase 2 & 3 Development	**$50,000**	50.00%

Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted	Total
Lake Superior Beach Expansion-Dock relocation/remediation	$0	$50,000	$0	$0	$0	$0	$0	**$50,000**
Lake Superior Trails Phase 2 & 3 Development	$0	$0	$50,000	$0	$0	$0	$0	**$50,000**
Total Summary of Requests	**$0**	**$50,000**	**$50,000**	**$0**	**$0**	**$0**	**$0**	**$100,000**

Lake Superior Beach Expansion-Dock relocation/remediation

Overview

Department P/R Lake Superior Park

Type Capital Improvement

Description

Design, engineering and construction to relocate and replace the rental boat dock, replace the public boat launch dock and repair the boat launch area. Relocating the rental boat area will keep boats from drifting into the swim area. Repair of the public beach launch will allow for boats to be launched in a safer and easier manner. Replacing both docks would allow for a better user experience.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$50K

Project Total
$50K

Detailed Breakdown

Category	FY2028 *Requested*
New Project Capital Costs	**$50,000**
Total	**$50,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$50K

Project Total
$50K

Detailed Breakdown

Category	FY2028 *Requested*	Future Budgeted	Total
County Share	$50,000	$0	**$50,000**
Total	**$50,000**	**$0**	**$50,000**

Lake Superior Trails Phase 2 & 3 Development

Overview

Department P/R Lake Superior Park

Type Capital Improvement

Description

Design, engineering and construction of Phase 2 & Phase 3 hiking trails on the west side of Lake Superior State Park. The County of Sullivan has a Cooperative Agreement with the Palisades Interstate Park Commission to operate Lake Superior State Park through 2045. Lake Superior State Park consists of 1406 acres and would benefit from hiking/multi-use trails at the lake for Sullivan County residents and visitors to enjoy and to increase park usage. Phase 1 is approximately 2.8 miles of trail and is currently in the design and permitting phase with construction expected to begin in 2026. Phases 2 & 3 would add two loops to the phase 1 trail section, adding approximately 3.3 miles of trail.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$50K

Project Total
$50K

Detailed Breakdown

Category	FY2029 *Requested*
New Project Capital Costs	**$50,000**
Total	**$50,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$50K

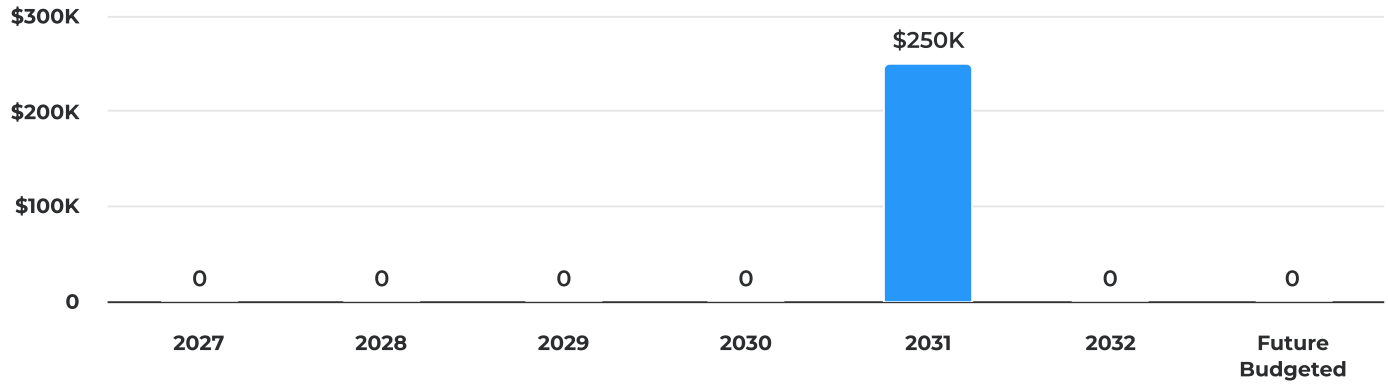
Project Total
$50K

Detailed Breakdown

Category	FY2029 *Requested*	Future Budgeted	Total
County Share	$50,000	$0	**$50,000**
Total	**$50,000**	**$0**	**$50,000**

P/R Minisink Battle Ground

FY27 - FY32 P/R Minisink Battle Ground Projects (including Future Budgeted)



Minisink Battleground Park Restrooms **$250,000** 100.00%

Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted	Total
Minisink Battleground Park Restrooms	$0	$0	$0	$0	$250,000	$0	$0	**$250,000**
Total Summary of Requests	**$0**	**$0**	**$0**	**$0**	**$250,000**	**$0**	**$0**	**$250,000**

Minisink Battleground Park Restrooms

Overview

Department P/R Minisink Battle Ground

Type Capital Improvement

Description

Refurbish and reconstruct restrooms to allow for a flushable or similar type of lavatory. The current restrooms are vaulted restrooms. Flushable or similar type lavatories and refurbishing the restrooms would provide for a more user-friendly experience in the park.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$250K

Project Total
$250K

Detailed Breakdown

Category	FY2031 *Requested*
New Project Capital Costs	**$250,000**
Total	**$250,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$250K

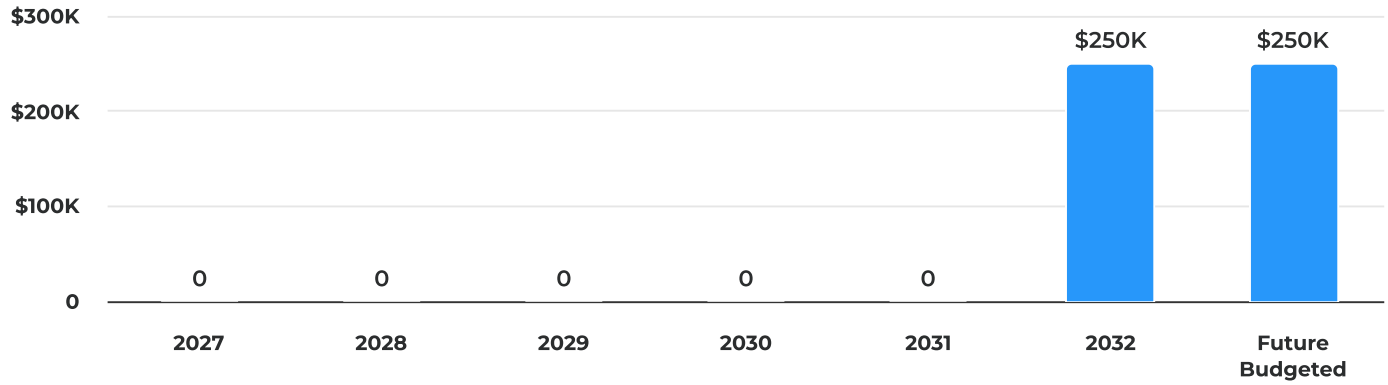
Project Total
$250K

Detailed Breakdown

Category	FY2031 *Requested*	Future Budgeted	Total
County Share	$250,000	$0	**$250,000**
Total	**$250,000**	**$0**	**$250,000**

P/R Stone Arch Bridge

FY27 - FY32 P/R Stone Arch Bridge Projects (including Future Budgeted)



Stone Arch Historical Park Restrooms **$500,000** 100.00%

Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted	Total
Stone Arch Historical Park Restrooms	$0	$0	$0	$0	$0	$250,000	$250,000	**$500,000**
Total Summary of Requests	**$0**	**$0**	**$0**	**$0**	**$0**	**$250,000**	**$250,000**	**$500,000**

Stone Arch Historical Park Restrooms

Overview

Department P/R Stone Arch Bridge

Type Capital Improvement

Description

Refurbish and reconstruct restrooms to allow for a flushable or similar type of lavatory. The current restrooms are vaulted restrooms. Flushable or similar type lavatories and refurbishing the restrooms would provide for a more user-friendly experience in the park.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$250K

Project Total
$250K

Detailed Breakdown

Category	FY2032 *Requested*
New Project Capital Costs	**$250,000**
Total	**$250,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$250K

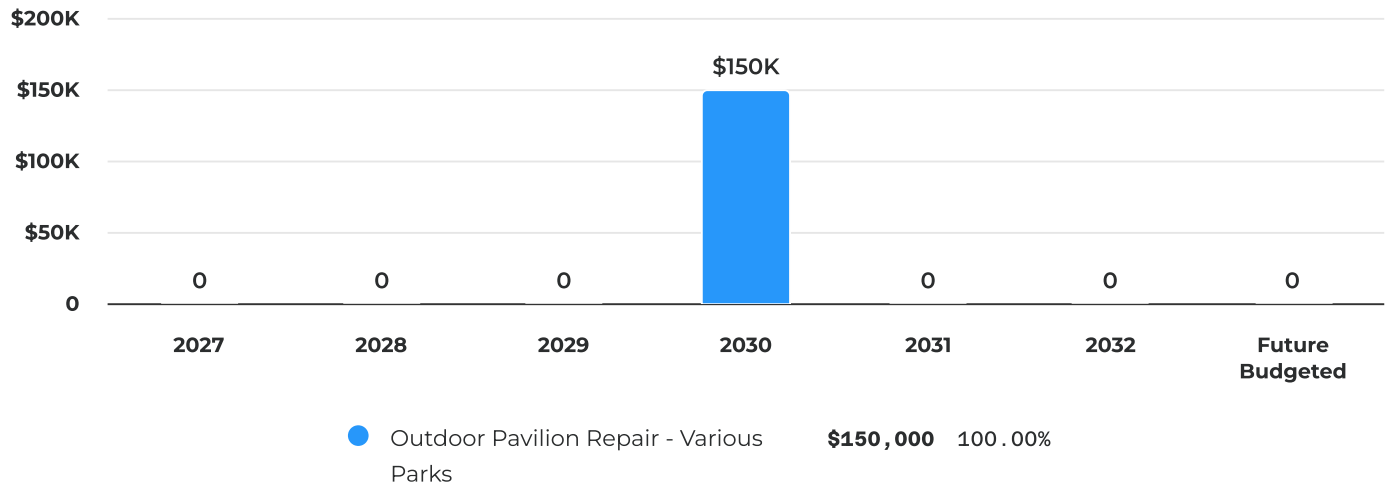
Project Total
$500K

Detailed Breakdown

Category	FY2032 *Requested*	Future Budgeted	Total
County Share	$250,000	$250,000	**$500,000**
Total	**$250,000**	**$250,000**	**$500,000**

Parks & Recreation

FY27 - FY32 Parks & Recreation Projects (including Future Budgeted)



Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted	Total
Outdoor Pavilion Repair - Various Parks	$0	$0	$0	$150,000	$0	$0	$0	**$150,000**
Total Summary of Requests	**$0**	**$0**	**$0**	**$150,000**	**$0**	**$0**	**$0**	**$150,000**

Outdoor Pavilion Repair - Various Parks

Overview

Department Parks & Recreation

Type Capital Improvement

Description

Design, engineering and rehabilitation of the current six outdoor pavilions in the County Park System.

Lake Superior State Park: 3 Pavilions

Minisink Battleground Park: One Pavilion

Livingston Manor Bridge Park: One Pavilion

Fort Delaware: One Pavilion

All the pavilions are in need of resurfacing to allow for better ADA accessibility and refurbishing the pavilions will allow for building longevity.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$150K

Project Total
$150K

Detailed Breakdown

Category	FY2030 *Requested*
New Project Capital Costs	**$150,000**
Total	**$150,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$150K

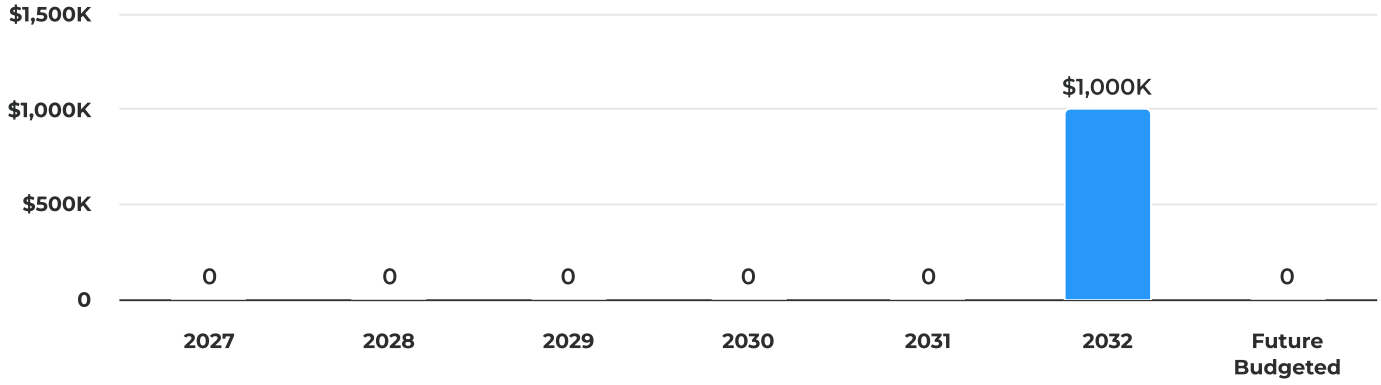
Project Total
$150K

Detailed Breakdown

Category	FY2030 *Requested*	Future Budgeted	Total
County Share	$150,000	$0	**$150,000**
Total	**$150,000**	**$0**	**$150,000**

Public Safety Administration

FY27 - FY32 Public Safety Administration Projects (including Future Budgeted)



Emergency Services Training Facility - Pave Parking Lot and Refence Entire Site **$1,000,000** 100.00%

Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted	Total
Emergency Services Training Facility - Pave Parking Lot and Refence Entire Site	$0	$0	$0	$0	$0	$1,000,000	$0	**$1,000,000**
Total Summary of Requests	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,000,000**	**$0**	**$1,000,000**

Emergency Services Training Facility - Pave Parking Lot and Refence Entire Site

Overview

Department Public Safety Administration

Type Capital Improvement

Description

Pave the entire lot and re-fence the site at the Emergency Services Training Facility.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$1M

Project Total
$1M

Detailed Breakdown

Category	FY2032 *Requested*
New Project Capital Costs	**$1,000,000**
Total	**$1,000,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$1M

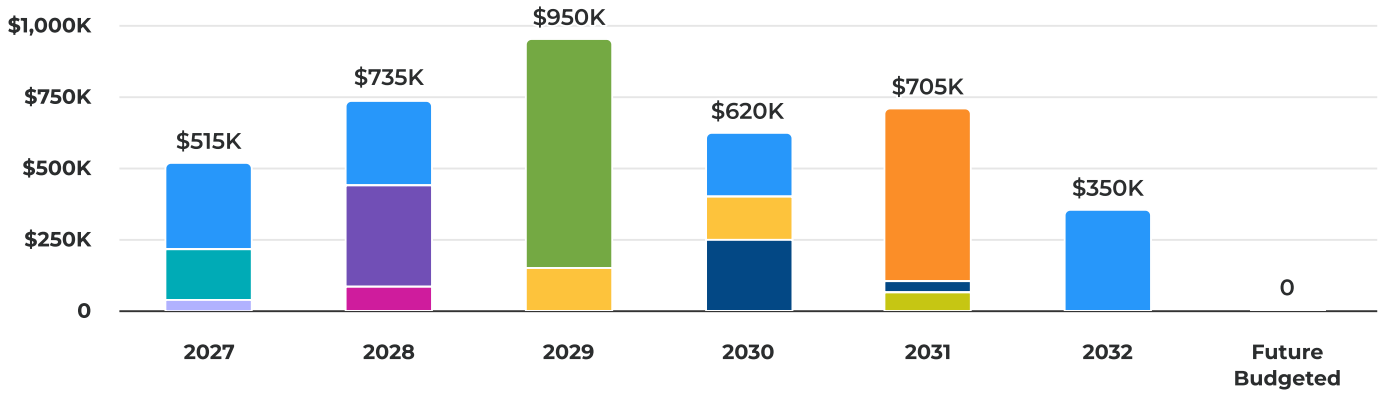
Project Total
$1M

Detailed Breakdown

Category	FY2032 *Requested*	Future Budgeted	Total
County Share	$1,000,000	$0	**$1,000,000**
Total	**$1,000,000**	**$0**	**$1,000,000**

Road Machinery

FY27 - FY32 Road Machinery Projects (including Future Budgeted)



Loaders - Road Machinery	**$1,170,000**	30.19%
Gradall - Road Machinery	**$800,000**	20.65%
Dozer - Road Machinery	**$600,000**	15.48%
Sweeper - Road Machinery	**$350,000**	9.03%
Mowers - Road Machinery	**$300,000**	7.74%
Excavators - Road Machinery	**$290,000**	7.48%
Backhoe - Road Machinery	**$180,000**	4.65%
Road Widener - Road Machinery	**$85,000**	2.19%
Chipper - Road Machinery	**$65,000**	1.68%
Hydraulic Breaker - Road Machinery	**$35,000**	0.90%

Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted	Total
Loaders - Road Machinery	$300,000	$300,000	$0	$220,000	$0	$350,000	$0	**$1,170,000**
Gradall - Road Machinery	$0	$0	$800,000	$0	$0	$0	$0	**$800,000**
Dozer - Road Machinery	$0	$0	$0	$0	$600,000	$0	$0	**$600,000**
Sweeper - Road Machinery	$0	$350,000	$0	$0	$0	$0	$0	**$350,000**
Mowers - Road Machinery	$0	$0	$150,000	$150,000	$0	$0	$0	**$300,000**
Excavators - Road Machinery	$0	$0	$0	$250,000	$40,000	$0	$0	**$290,000**
Backhoe - Road Machinery	$180,000	$0	$0	$0	$0	$0	$0	**$180,000**
Road Widener - Road Machinery	$0	$85,000	$0	$0	$0	$0	$0	**$85,000**
Chipper - Road Machinery	$0	$0	$0	$0	$65,000	$0	$0	**$65,000**
Hydraulic Breaker - Road Machinery	$35,000	$0	$0	$0	$0	$0	$0	**$35,000**

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted	Total
Total Summary of Requests	**$515,000**	**$735,000**	**$950,000**	**$620,000**	**$705,000**	**$350,000**	**$0**	**$3,875,000**

Backhoe - Road Machinery

Overview

Department Road Machinery

Type Capital Equipment

Description

Replace 2004 121 Caterpillar 446D Backhoe with 2027 121 Caterpillar 446D Backhoe

Capital Costs

FY2027 Budget
$180K

Total Budget (all years)
$180K

Project Total
$180K

Detailed Breakdown

Category	FY2027 *Requested*
Capital Cost	**$180,000**
Total	**$180,000**

Funding Sources

FY2027 Budget
$180K

Total Budget (all years)
$180K

Project Total
$180K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
County Share	$180,000	$0	**$180,000**
Total	**$180,000**	**$0**	**$180,000**

Chipper - Road Machinery

Overview

Department Road Machinery

Type Capital Equipment

Description

To replace 2010 307 Chipper with 2031 307 Chipper

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$65K

Project Total
$65K

Detailed Breakdown

Category	FY2031 *Requested*
Capital Cost	**$65,000**
Total	**$65,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$65K

Project Total
$65K

Detailed Breakdown

Category	FY2031 *Requested*	Future Budgeted	Total
County Share	$65,000	$0	**$65,000**
Total	**$65,000**	**$0**	**$65,000**

Dozer - Road Machinery

Overview

Department Road Machinery

Type Capital Equipment

Description

Replace 1985 D7 Dozer with 2031 D6 with cab

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$600K

Project Total
$600K

Detailed Breakdown

Category	FY2031 *Requested*
Capital Cost	**$600,000**
Total	**$600,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$600K

Project Total
$600K

Detailed Breakdown

Category	FY2031 *Requested*	Future Budgeted	Total
County Share	$600,000	$0	**$600,000**
Total	**$600,000**	**$0**	**$600,000**

Excavators - Road Machinery

Overview

Department Road Machinery

Type Capital Equipment

Description

Replacement of excavators as follows:

New Equipment to Purchase	Replacing	Year	Amount
2030 135 Excavator Komatsu PC 200	2012 135 Excavator Komatsu PC 200	2030	250,000
2031 136 Mini Excavator Cat 303.5E2	2020 136 Mini Excavator Car 303.5E2	2031	40,000

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$290K

Project Total
$290K

Detailed Breakdown

Category	FY2030 *Requested*	FY2031 *Requested*	Total
Capital Costs - Other Equipment	$250,000	$40,000	**$290,000**
Total	**$250,000**	**$40,000**	**$290,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$290K

Project Total
$290K

Detailed Breakdown

Category	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
County Share	$250,000	$40,000	$0	**$290,000**
Total	**$250,000**	**$40,000**	**$0**	**$290,000**

Gradall - Road Machinery

Overview

Department Road Machinery

Type Capital Equipment

Description

Replace 2016 122 Gradall 4100 XL with 2029 122 Gradall 4100 XL

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$800K

Project Total
$800K

Detailed Breakdown

Category	FY2029 *Requested*
Capital Cost	**$800,000**
Total	**$800,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$800K

Project Total
$800K

Detailed Breakdown

Category	FY2029 *Requested*	Future Budgeted	Total
County Share	$800,000	$0	**$800,000**
Total	**$800,000**	**$0**	**$800,000**

Hydraulic Breaker - Road Machinery

Overview

Department Road Machinery

Type Capital Equipment

Description

This is a new item that will attached to our 308 size excavator and several of our backhoes and save time breaking up concrete.

Capital Costs

FY2027 Budget
$35K

Total Budget (all years)
$35K

Project Total
$35K

Detailed Breakdown

Category	FY2027 *Requested*
Capital Cost	**$35,000**
Total	**$35,000**

Funding Sources

FY2027 Budget
$35K

Total Budget (all years)
$35K

Project Total
$35K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
County Share	$35,000	$0	**$35,000**
Total	**$35,000**	**$0**	**$35,000**

Loaders - Road Machinery

Overview

Department Road Machinery

Type Capital Equipment

Description

Loader new and replacement requests are as follows:

New Equipment to Purchase	Replacing	Year	Amount
2027 192 Caterpillar 938 G	2004 192 Caterpillar 938G	2027	300,000
2028 184 John Deere 624H	2001 184 John Deere 624H	2028	300,000
2029 191 Komatsu WA150-5	2004 191 Komatsu WA150-5	2030	220,000
2032 John Deere 624H	N/A	2032	350,000

Capital Costs

FY2027 Budget
$300K

Total Budget (all years)
$1.17M

Project Total
$1.17M

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	FY2030 *Requested*	FY2032 *Requested*	Total
Capital Cost	$300,000	$300,000	$220,000	$350,000	**$1,170,000**
Total	**$300,000**	**$300,000**	**$220,000**	**$350,000**	**$1,170,000**

Funding Sources

FY2027 Budget
$300K

Total Budget (all years)
$1.17M

Project Total
$1.17M

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	FY2030 *Requested*	FY2032 *Requested*	Future Budgeted	Total
County Share	$300,000	$300,000	$220,000	$350,000	$0	**$1,170,000**
Total	**$300,000**	**$300,000**	**$220,000**	**$350,000**	**$0**	**$1,170,000**

Mowers - Road Machinery

Overview

Department Road Machinery

Type Capital Equipment

Description

Mower replacement request is as follows:

New Equipment to Purchase	Replacing	Year	Amount
2029 269 New Holland Mower	2006 269 New Holland Mower	2029	150,000
2030 270 New Holland Mower	2006 270 New Holland Mower	2030	150,000

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$300K

Project Total
$300K

Detailed Breakdown

Category	FY2029 *Requested*	FY2030 *Requested*	Total
Capital Cost	$150,000	$150,000	**$300,000**
Total	**$150,000**	**$150,000**	**$300,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$300K

Project Total
$300K

Detailed Breakdown

Category	FY2029 *Requested*	FY2030 *Requested*	Future Budgeted	Total
County Share	$150,000	$150,000	$0	**$300,000**
Total	**$150,000**	**$150,000**	**$0**	**$300,000**

Road Widener - Road Machinery

Overview

Department Road Machinery

Type Capital Equipment

Description

To replace 2000 132 Midland Road Widener with 2028 132 Midland Road Widener

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$85K

Project Total
$85K

Detailed Breakdown

Category	FY2028 *Requested*
Capital Cost	**$85,000**
Total	**$85,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$85K

Project Total
$85K

Detailed Breakdown

Category	FY2028 *Requested*	Future Budgeted	Total
County Share	$85,000	$0	**$85,000**
Total	**$85,000**	**$0**	**$85,000**

Sweeper - Road Machinery

Overview

Department Road Machinery

Type Capital Equipment

Description

To replace 2004 Johnston Pickup Broom with 2028 Johnston Pickup Broom

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$350K

Project Total
$350K

Detailed Breakdown

Category	FY2028 *Requested*
Capital Cost	**$350,000**
Total	**$350,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$350K

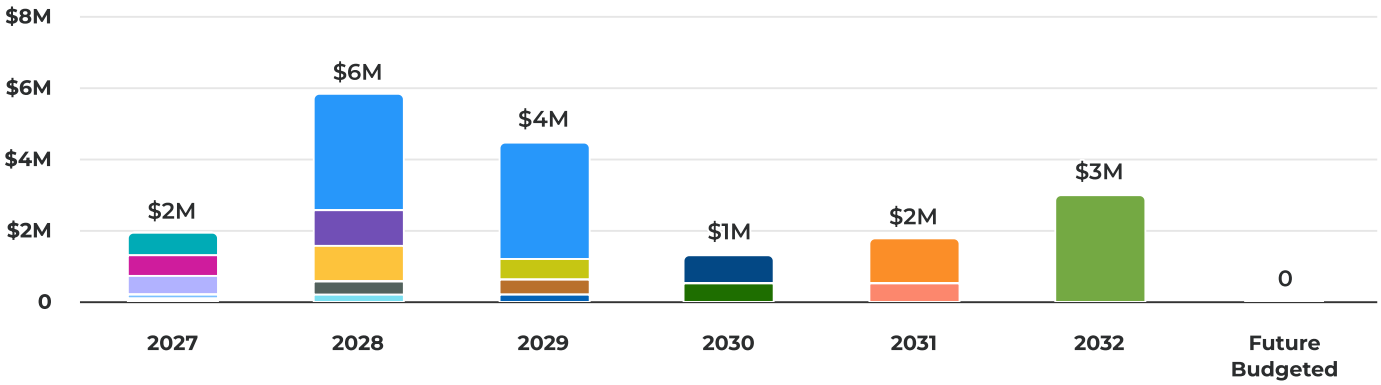
Project Total
$350K

Detailed Breakdown

Category	FY2028 *Requested*	Future Budgeted	Total
County Share	$350,000	$0	**$350,000**
Total	**$350,000**	**$0**	**$350,000**

SC International Airport

FY27 - FY32 SC International Airport Projects (including Future Budgeted)



Potable Water - System Development and Treatment Construction	**$6,500,000**	35.71%
Large Box Hangar Construction	**$3,000,000**	16.48%
Intermediate Sized 6 Bay Hangar Construction	**$1,250,000**	6.87%
H7 Renovation Construction	**$1,000,000**	5.49%
15 Bay T-Hangar - Construction	**$1,000,000**	5.49%
SRE Building Annex Construction	**$800,000**	4.40%
Renovation of Hangar 7 - Design	**$600,000**	3.30%
Striping/Crack Repair Asphalt Surface (Runway)	**$600,000**	3.30%
Master Plan Update	**$600,000**	3.30%
Potable Water Supply and Treatment - Design	**$500,000**	2.75%
Large Box Hangar Design	**$500,000**	2.75%
Intermediate Sized 6 Bay Hangar Design	**$500,000**	2.75%
SRE Building Annex Design	**$400,000**	2.20%
Draining Replacements Behind Box Hangars	**$350,000**	1.92%
Loader - SCIA	**$201,000**	1.10%
Striping/Crack Repair Asphalt Surfaces (Taxiway)	**$200,000**	1.10%
15 Bay T-Hangar - Design	**$100,000**	0.55%
Snow Push Box - SCIA	**$50,000**	0.27%
Striper - SCIA	**$50,000**	0.27%

Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted
Potable Water - System Development and Treatment Construction	$0	$3,250,000	$3,250,000	$0	$0	$0	$0
Large Box Hangar Construction	$0	$0	$0	$0	$0	$3,000,000	$0
Intermediate Sized 6 Bay Hangar Construction	$0	$0	$0	$0	$1,250,000	$0	$0
H7 Renovation Construction	$0	$1,000,000	$0	$0	$0	$0	$0
15 Bay T-Hangar - Construction	$0	$1,000,000	$0	$0	$0	$0	$0
SRE Building Annex Construction	$0	$0	$0	$800,000	$0	$0	$0
Renovation of Hangar 7 - Design	$600,000	$0	$0	$0	$0	$0	$0
Striping/Crack Repair Asphalt Surface (Runway)	$600,000	$0	$0	$0	$0	$0	$0
Master Plan Update	$0	$0	$600,000	$0	$0	$0	$0
Potable Water Supply and Treatment - Design	$500,000	$0	$0	$0	$0	$0	$0
Large Box Hangar Design	$0	$0	$0	$0	$500,000	$0	$0
Intermediate Sized 6 Bay Hangar Design	$0	$0	$0	$500,000	$0	$0	$0
SRE Building Annex Design	$0	$0	$400,000	$0	$0	$0	$0
Draining Replacements Behind Box Hangars	$0	$350,000	$0	$0	$0	$0	$0
Loader - SCIA	$0	$201,000	$0	$0	$0	$0	$0
Striping/Crack Repair Asphalt Surfaces (Taxiway)	$0	$0	$200,000	$0	$0	$0	$0
15 Bay T-Hangar - Design	$100,000	$0	$0	$0	$0	$0	$0
Snow Push Box - SCIA	$50,000	$0	$0	$0	$0	$0	$0
Striper - SCIA	$50,000	$0	$0	$0	$0	$0	$0
Total Summary of Requests	**$1,900,000**	**$5,801,000**	**$4,450,000**	**$1,300,000**	**$1,750,000**	**$3,000,000**	**$0**

Category *(continued from above)* ↑	Total
Potable Water - System Development and Treatment Construction	**$6,500,000**
Large Box Hangar Construction	**$3,000,000**
Intermediate Sized 6 Bay Hangar Construction	**$1,250,000**
H7 Renovation Construction	**$1,000,000**
15 Bay T-Hangar - Construction	**$1,000,000**
SRE Building Annex Construction	**$800,000**
Renovation of Hangar 7 - Design	**$600,000**
Striping/Crack Repair Asphalt Surface (Runway)	**$600,000**
Master Plan Update	**$600,000**
Potable Water Supply and Treatment - Design	**$500,000**
Large Box Hangar Design	**$500,000**
Intermediate Sized 6 Bay Hangar Design	**$500,000**

Category *(continued from above)* ↑	Total
SRE Building Annex Design	$400,000
Draining Replacements Behind Box Hangars	$350,000
Loader - SCIA	$201,000
Striping/Crack Repair Asphalt Surfaces (Taxiway)	$200,000
15 Bay T-Hangar - Design	$100,000
Snow Push Box - SCIA	$50,000
Striper - SCIA	$50,000
Total Summary of Requests	**$18,201,000**

15 Bay T-Hangar - Construction

Overview

Department SC International Airport

Type Capital Improvement

Description

Construction of a 15 Bay T-Hangar.

The current 10 bay t-hangar (Hangar 4) at Sullivan County International Airport is in poor condition and needs replacement. A new 15-bay t-hangar building would bring modern accommodations to pilots renting hangar space from the County.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$1M

Project Total
$1M

Detailed Breakdown

Category	FY2028 *Requested*
New Project Capital Costs	**$1,000,000**
Total	**$1,000,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$1M

Project Total
$1M

Detailed Breakdown

Category	FY2028 *Requested*	Future Budgeted	Total
State Aid	$900,000	$0	**$900,000**
County Share	$100,000	$0	**$100,000**
Total	**$1,000,000**	**$0**	**$1,000,000**

15 Bay T-Hangar - Design

Overview

Department SC International Airport

Type Capital Improvement

Description

Design of a 15 Bay T-Hangar. The current 10 bay t-hangar (Hangar 4) at the Sullivan County International Airport is in poor condition and needs replacement. A new 15 bay t-hangar building would bring modern accommodations to pilots renting hangar space from the County.

Capital Costs

FY2027 Budget
$100K

Total Budget (all years)
$100K

Project Total
$100K

Detailed Breakdown

Category	FY2027 *Requested*
New Project Capital Costs	**$100,000**
Total	**$100,000**

Funding Sources

FY2027 Budget
$100K

Total Budget (all years)
$100K

Project Total
$100K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
State Aid	$90,000	$0	**$90,000**
County Share	$10,000	$0	**$10,000**
Total	**$100,000**	**$0**	**$100,000**

Draining Replacements Behind Box Hangars

Overview

Department SC International Airport

Type Capital Improvement

Description

Install new drainage and piping to move water from collecting in the yards of the box hangars, along CR183A as it transitions from the oval over to E911. Water collects in the grass, making a muddy mess. The overall infrastructure at the airport is aged and this piping needs to be upgraded to properly drain these areas.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$350K

Project Total
$350K

Detailed Breakdown

Category	FY2028 *Requested*
New Project Capital Costs	**$350,000**
Total	**$350,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$350K

Project Total
$350K

Detailed Breakdown

Category	FY2028 *Requested*	Future Budgeted	Total
County Share	$350,000	$0	**$350,000**
Total	**$350,000**	**$0**	**$350,000**

H7 Renovation Construction

Overview

Department SC International Airport

Type Capital Improvement

Description

Major renovations include roof, siding, new electrical service and HVAC.

This building is in service and provides lease revenue to SCIA. Without renovation, it would not be serviceable for a tenant.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$1M

Project Total
$1M

Detailed Breakdown

Category	FY2028 *Requested*
New Project Capital Costs	**$1,000,000**
Total	**$1,000,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$1M

Project Total
$1M

Detailed Breakdown

Category	FY2028 *Requested*	Future Budgeted	Total
State Aid	$900,000	$0	**$900,000**
County Share	$100,000	$0	**$100,000**
Total	**$1,000,000**	**$0**	**$1,000,000**

Intermediate Sized 6 Bay Hangar Construction

Overview

Department SC International Airport

Type Capital Improvement

Description

Construction of a 6 bay intermediate sized hanger.

This building will serve as a location to house medium sized aircrafts. The Sullivan County International Airport currently does not have the infrastructure to accommodate this type of aircraft. A wider range of options for hanger space will attract more pilots to the airport.a

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$1.25M

Project Total
$1.25M

Detailed Breakdown

Category	FY2031 *Requested*
New Project Capital Costs	**$1,250,000**
Total	**$1,250,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$1.25M

Project Total
$1.25M

Detailed Breakdown

Category	FY2031 *Requested*	Future Budgeted	Total
State Aid	$1,125,000	$0	**$1,125,000**
County Share	$125,000	$0	**$125,000**
Total	**$1,250,000**	**$0**	**$1,250,000**

Intermediate Sized 6 Bay Hangar Design

Overview

Department SC International Airport

Type Capital Improvement

Description

Design of 6 bay Intermediate Size Hanger.

This building will serve as a location to house medium sized aircrafts. The Sullivan County International Airport currently does not have the infrastructure to accommodate this type of aircraft. A wider range of options for hanger space will attract more pilots to the airport.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$500K

Project Total
$500K

Detailed Breakdown

Category	FY2030 *Requested*
New Project Capital Costs	**$500,000**
Total	**$500,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$500K

Project Total
$500K

Detailed Breakdown

Category	FY2030 *Requested*	Future Budgeted	Total
State Aid	$450,000	$0	**$450,000**
County Share	$50,000	$0	**$50,000**
Total	**$500,000**	**$0**	**$500,000**

Large Box Hangar Construction

Overview

Department SC International Airport

Type Capital Improvement

Description

Construction of a Large Box Hangar.

This building will serve as a location to house jet aircrafts. The Sullivan County International Airport currently does not have enough infrastructure to accommodate the hangar space requests. A wider range of options for hanger space will attract more pilots to the airport.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$3M

Project Total
$3M

Detailed Breakdown

Category	FY2032 *Requested*
New Project Capital Costs	**$3,000,000**
Total	**$3,000,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$3M

Project Total
$3M

Detailed Breakdown

Category	FY2032 *Requested*	Future Budgeted	Total
Federal Aid	$2,850,000	$0	**$2,850,000**
County Share	$150,000	$0	**$150,000**
Total	**$3,000,000**	**$0**	**$3,000,000**

Large Box Hangar Design

Overview

Department SC International Airport

Type Capital Improvement

Description

Design of a Large Box Hangar.

This building will serve as a location to house jet aircrafts. The Sullivan County International Airport currently does not have enough infrastructure to accommodate the hangar space requests. A wider range of options for hanger space will attract more pilots to the airport.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$500K

Project Total
$500K

Detailed Breakdown

Category	FY2031 *Requested*
New Project Capital Costs	**$500,000**
Total	**$500,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$500K

Project Total
$500K

Detailed Breakdown

Category	FY2031 *Requested*	Future Budgeted	Total
County Share	$500,000	$0	**$500,000**
Total	**$500,000**	**$0**	**$500,000**

Loader - SCIA

Overview

Department SC International Airport

Type Capital Equipment

Description

The new skid steer will be in Airport operations. The machine will include bucket, forks, kick-off broom and Forestry Head.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$201K

Project Total
$201K

Detailed Breakdown

Category	FY2028 *Requested*
Capital Cost	**$201,000**
Total	**$201,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$201K

Project Total
$201K

Detailed Breakdown

Category	FY2028 *Requested*	Future Budgeted	Total
County Share	$201,000	$0	**$201,000**
Total	**$201,000**	**$0**	**$201,000**

Master Plan Update

Overview

Department SC International Airport

Type Capital Improvement

Description

To complete an Airport Master Plan update.

In 2009, the most recent Airport Master Plan update was completed. Numerous changes have occurred at the airport since the last Master Plan update. An updated Master Plan will put the airport in a better position for future growth and grant opportunity. A straightforward vision, including infrastructure updates recently made at the airport, will outline a new strategy for the future Sullivan County International Airport.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$600K

Project Total
$600K

Detailed Breakdown

Category	FY2029 *Requested*
New Project Capital Costs	**$600,000**
Total	**$600,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$600K

Project Total
$600K

Detailed Breakdown

Category	FY2029 *Requested*	Future Budgeted	Total
Federal Aid	$540,000	$0	**$540,000**
State Aid	$30,000	$0	**$30,000**
County Share	$30,000	$0	**$30,000**
Total	**$600,000**	**$0**	**$600,000**

Potable Water - System Development and Treatment Construction

Overview

Department SC International Airport

Type Capital Improvement

Description

Construction for the development of a potable water supply system and treatment to serve the entire Airport.

PFOA/PFAS chemicals have contaminated the local aquifer and a new potable water source may become necessary for the general Airport area.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$6.5M

Project Total
$6.5M

Detailed Breakdown

Category	FY2028 *Requested*	FY2029 *Requested*	Total
New Project Capital Costs	$3,250,000	$3,250,000	**$6,500,000**
Total	**$3,250,000**	**$3,250,000**	**$6,500,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$6.5M

Project Total
$6.5M

Detailed Breakdown

Category	FY2028 *Requested*	FY2029 *Requested*	Future Budgeted	Total
County Share	$3,250,000	$3,250,000	$0	**$6,500,000**
Total	**$3,250,000**	**$3,250,000**	**$0**	**$6,500,000**

Potable Water Supply and Treatment - Design

Overview

Department SC International Airport

Type Capital Improvement

Description

Engineering design services for the development of a potable water supply system and treatment to serve the entire Airport. PFOA/PFAS chemicals have contaminated the local aquifer and a new potable water source may become necessary for the general Airport area.

Capital Costs

FY2027 Budget
$500K

Total Budget (all years)
$500K

Project Total
$500K

Detailed Breakdown

Category	FY2027 *Requested*
New Project Capital Costs	**$500,000**
Total	**$500,000**

Funding Sources

FY2027 Budget
$500K

Total Budget (all years)
$500K

Project Total
$500K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
Bonding	$500,000	$0	**$500,000**
Total	**$500,000**	**$0**	**$500,000**

Renovation of Hangar 7 - Design

Overview

Department SC International Airport

Type Capital Improvement

Description

Major renovation including roof, siding, new electrical service and HVAC. This building in service and provides lease revenue to SCIA. Without renovation, it will not be serviceable for a tenant.

Capital Costs

FY2027 Budget
$600K

Total Budget (all years)
$600K

Project Total
$600K

Detailed Breakdown

Category	FY2027 *Requested*
New Project Capital Costs	**$600,000**
Total	**$600,000**

Funding Sources

FY2027 Budget
$600K

Total Budget (all years)
$600K

Project Total
$600K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
State Aid	$540,000	$0	**$540,000**
County Share	$60,000	$0	**$60,000**
Total	**$600,000**	**$0**	**$600,000**

Snow Push Box - SCIA

Overview

Department SC International Airport

Type Capital Equipment

Description

Purchase of a Snow Push Box MaxxPro with a 10 foot moldboard, 48 inch height, 8 ft hydraulic wings for 20 foot total width.

Capital Costs

FY2027 Budget
$50K

Total Budget (all years)
$50K

Project Total
$50K

Detailed Breakdown

Category	FY2027 *Requested*
Capital Cost	**$50,000**
Total	**$50,000**

Funding Sources

FY2027 Budget
$50K

Total Budget (all years)
$50K

Project Total
$50K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
County Share	$50,000	$0	**$50,000**
Total	**$50,000**	**$0**	**$50,000**

SRE Building Annex Construction

Overview

Department SC International Airport

Type Capital Improvement

Description

Construction of the Snow Removal Equipment Building Addition for more space for snow removal equipment and airport related machinery.

The current SRE building is at max capacity with current airport equipment and machinery, with our grader parked outside. We will be adding an additional plow truck and brine truck to our fleet within the next two years, so the lack of available space will become an increased issue. Additional justification for an addition to the existing Snow Removal Equipment Building can be found within FAR 139.313 additions to the Snow Removal Plan and in FAR 139.337 in the Wildlife Management Plan.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$800K

Project Total
$800K

Detailed Breakdown

Category	FY2030 *Requested*
New Project Capital Costs	**$800,000**
Total	**$800,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$800K

Project Total
$800K

Detailed Breakdown

Category	FY2030 *Requested*	Future Budgeted	Total
State Aid	$720,000	$0	**$720,000**
County Share	$80,000	$0	**$80,000**
Total	**$800,000**	**$0**	**$800,000**

SRE Building Annex Design

Overview

Department SC International Airport

Type Capital Improvement

Description

Design of the SRE (Snow Removal Equipment) Building Addition for more space for snow removal equipment and airport-related machinery.

The current SRE building is at max capacity with current airport equipment and machinery, with our grader parked outside. We will be adding an additional plow truck and brine truck to our fleet within the next two years, so the lack of available space will become an increased issue. Additional justification for an addition to the existing Snow Removal Equipment Building can be found within FAR 139.313 additions to the Snow Removal Plan and in FAR 139.337 in the Wildlife Management Plan.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$400K

Project Total
$400K

Detailed Breakdown

Category	FY2029 *Requested*
New Project Capital Costs	**$400,000**
Total	**$400,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$400K

Project Total
$400K

Detailed Breakdown

Category	FY2029 *Requested*	Future Budgeted	Total
Federal Aid	$360,000	$0	**$360,000**
State Aid	$20,000	$0	**$20,000**
County Share	$20,000	$0	**$20,000**
Total	**$400,000**	**$0**	**$400,000**

Striper - SCIA

Overview

Department SC International Airport

Type Capital Equipment

Description

Would like to purchase a ride-on line striper — Graco Line LAzer V 250SPS HP reflective ride-on paint line striper, 2 guns, 1 bead tank for self-performing repair work on the runway and taxiways.

Capital Costs

FY2027 Budget
$50K

Total Budget (all years)
$50K

Project Total
$50K

Detailed Breakdown

Category	FY2027 *Requested*
Capital Cost	**$50,000**
Total	**$50,000**

Funding Sources

FY2027 Budget
$50K

Total Budget (all years)
$50K

Project Total
$50K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
County Share	$50,000	$0	**$50,000**
Total	**$50,000**	**$0**	**$50,000**

Striping/Crack Repair Asphalt Surface (Runway)

Overview

Department SC International Airport

Type Capital Improvement

Description

The Runway was paved in 2020 and routine maintenance will require crack sealing. Cracking occurs in asphalt surfaces through normal freeze/thaw and should be preventatively maintained. The project is anticipated to consist of routing, installing backer rod as necessary, and sealing of the larger cracks and crack sealing of the smaller cracks.

Capital Costs

FY2027 Budget
$600K

Total Budget (all years)
$600K

Project Total
$600K

Detailed Breakdown

Category	FY2027 *Requested*
New Project Capital Costs	**$600,000**
Total	**$600,000**

Funding Sources

FY2027 Budget
$600K

Total Budget (all years)
$600K

Project Total
$600K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
Federal Aid	$540,000	$0	**$540,000**
State Aid	$30,000	$0	**$30,000**
County Share	$30,000	$0	**$30,000**
Total	**$600,000**	**$0**	**$600,000**

Striping/Crack Repair Asphalt Surfaces (Taxiway)

Overview

Department SC International Airport

Type Capital Improvement

Description

The Taxiway will have many stages of cracks all in need of repair.

Cracking has developed in the surface through normal freeze/thaw. The Taxiway is 7 years old by 2028. The project consists of routing, backer rod and sealing of the larger cracks and crack sealing of the smaller cracks.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$200K

Project Total
$200K

Detailed Breakdown

Category	FY2029 *Requested*
New Project Capital Costs	**$200,000**
Total	**$200,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$200K

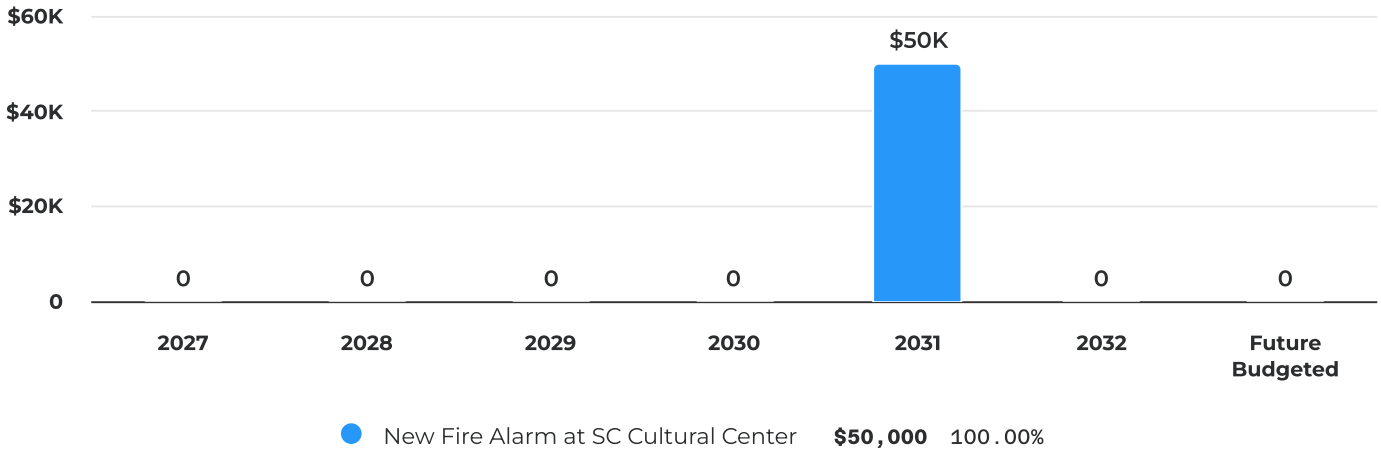
Project Total
$200K

Detailed Breakdown

Category	FY2029 *Requested*	Future Budgeted	Total
Federal Aid	$190,000	$0	**$190,000**
County Share	$10,000	$0	**$10,000**
Total	**$200,000**	**$0**	**$200,000**

SC Museum

FY27 - FY32 SC Museum Projects (including Future Budgeted)



Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted	Total
New Fire Alarm at SC Cultural Center	$0	$0	$0	$0	$50,000	$0	$0	**$50,000**
Total Summary of Requests	**$0**	**$0**	**$0**	**$0**	**$50,000**	**$0**	**$0**	**$50,000**

New Fire Alarm at SC Cultural Center

Overview

Department SC Museum

Type Capital Improvement

Description

New Fire Alarm at SC Cultural Center

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$50K

Project Total
$50K

Detailed Breakdown

Category	FY2031 *Requested*
New Project Capital Costs	**$50,000**
Total	**$50,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$50K

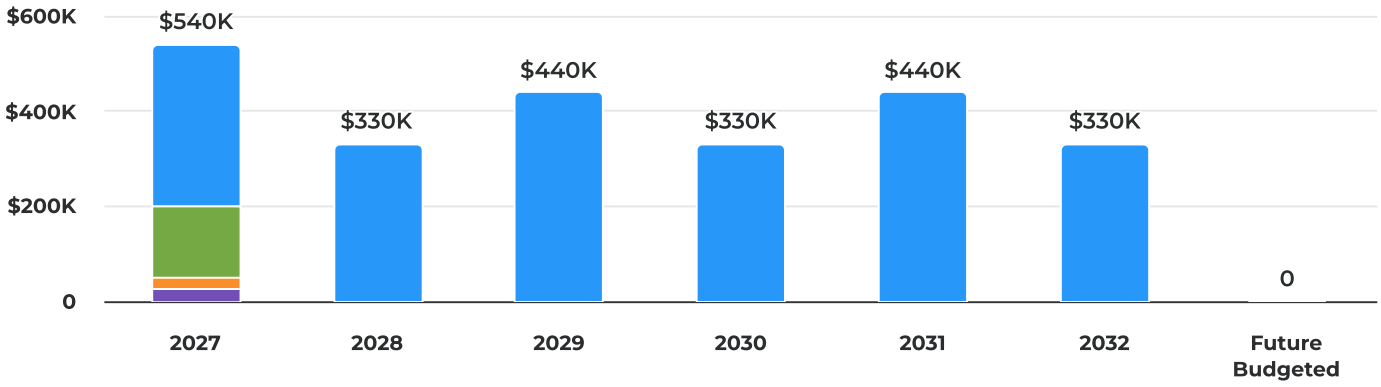
Project Total
$50K

Detailed Breakdown

Category	FY2031 *Requested*	Future Budgeted	Total
County Share	$50,000	$0	**$50,000**
Total	**$50,000**	**$0**	**$50,000**

Sh - Patrol

FY27 - FY32 Sh - Patrol Projects (including Future Budgeted)



Sheriff's Department Vehicle Replacements	**$2,210,000**	91.70%
Homeland Security Equipment	**$150,000**	6.22%
Patrol - Storage Units and Related Equipment	**$25,000**	1.04%
Patrol - Electric Gate	**$25,000**	1.04%

Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted	Total
Sheriff's Department Vehicle Replacements	$340,000	$330,000	$440,000	$330,000	$440,000	$330,000	$0	**$2,210,000**
Homeland Security Equipment	$150,000	$0	$0	$0	$0	$0	$0	**$150,000**
Patrol - Storage Units and Related Equipment	$25,000	$0	$0	$0	$0	$0	$0	**$25,000**
Patrol - Electric Gate	$25,000	$0	$0	$0	$0	$0	$0	**$25,000**
Total Summary of Requests	**$540,000**	**$330,000**	**$440,000**	**$330,000**	**$440,000**	**$330,000**	**$0**	**$2,410,000**

Homeland Security Equipment

Overview

Department Sh - Patrol

Type Capital Equipment

Description

The Sheriff's Office receives grant funding annually from the Office of Homeland Security. Each Homeland Security grant year contract spans a period of 3 years. It is likely that expenses incurred in any one year could comprise multiple contract years. These funds are budgeted and spent on equipment items based upon the needs of the Sheriff's Office. We propose that an estimate of $150,000 for Homeland Security equipment be included in the Capital Plan which would then be offset 100% by Homeland Security revenue.

Capital Costs

FY2027 Budget
$150K

Total Budget (all years)
$150K

Project Total
$150K

Detailed Breakdown

Category	FY2027 *Requested*
Capital Costs - Other Equipment	**$150,000**
Total	**$150,000**

Funding Sources

FY2027 Budget
$150K

Total Budget (all years)
$150K

Project Total
$150K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
Federal Aid	$150,000	$0	**$150,000**
Total	**$150,000**	**$0**	**$150,000**

Patrol - Electric Gate

Overview

Department Sh - Patrol

Type Capital Improvement

Description

Purchase and installation of electric gate for access/egree with video surveillance.

Capital Costs

FY2027 Budget
$25K

Total Budget (all years)
$25K

Project Total
$25K

Detailed Breakdown

Category	FY2027 *Requested*
New Project Capital Costs	**$25,000**
Total	**$25,000**

Funding Sources

FY2027 Budget
$25K

Total Budget (all years)
$25K

Project Total
$25K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
County Share	$25,000	$0	**$25,000**
Total	**$25,000**	**$0**	**$25,000**

Patrol - Storage Units and Related Equipment

Overview

Department Sh - Patrol

Type Capital Equipment

Description

Purchase of storage units and related equipment for the Patrol Division.

Capital Costs

FY2027 Budget
$25K

Total Budget (all years)
$25K

Project Total
$25K

Detailed Breakdown

Category	FY2027 *Requested*
Capital Costs - Other Equipment	**$25,000**
Total	**$25,000**

Funding Sources

FY2027 Budget
$25K

Total Budget (all years)
$25K

Project Total
$25K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
County Share	$25,000	$0	**$25,000**
Total	**$25,000**	**$0**	**$25,000**

Sheriff's Department Vehicle Replacements

Overview

Department Sh - Patrol

Type Capital Equipment

Description

Vehicles belonging to the Sheriff's Office are replaced at predictable intervals. Marked patrol cars, which operate 24 hrs/day and 7 days/week, typically have a service life of 2 years. Unmarked detective cars/SUVs last approximately 5 years. Vehicles assigned to the Civil Division typically last 7 years and cars and vans assigned to the Jail tend to have a 5-year life span. Based on this information, the following vehicle replacement plan is proposed:

Year	Count	Description	Cost Per	Total
2027	5	Patrol Vehicles	$55,000	$275,000
2027	1	Patrol 3/4 ton pickup truck	$65,000	$65,000
2028	6	Patrol Vehicles	$55,000	$330,000
2029	8	Patrol Vehicles	$55,000	$440,000
2030	6	Patrol Vehicles	$55,000	$330,000
2031	8	Patrol Vehicles	$55,000	$440,000
2032	6	Patrol Vehicles	$55,000	$330,000

Capital Costs

FY2027 Budget
$340K

Total Budget (all years)
$2.21M

Project Total
$2.21M

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	FY2032 *Requested*	Total
Capital Cost	$340,000	$330,000	$440,000	$330,000	$440,000	$330,000	**$2,210,000**
Total	**$340,000**	**$330,000**	**$440,000**	**$330,000**	**$440,000**	**$330,000**	**$2,210,000**

Funding Sources

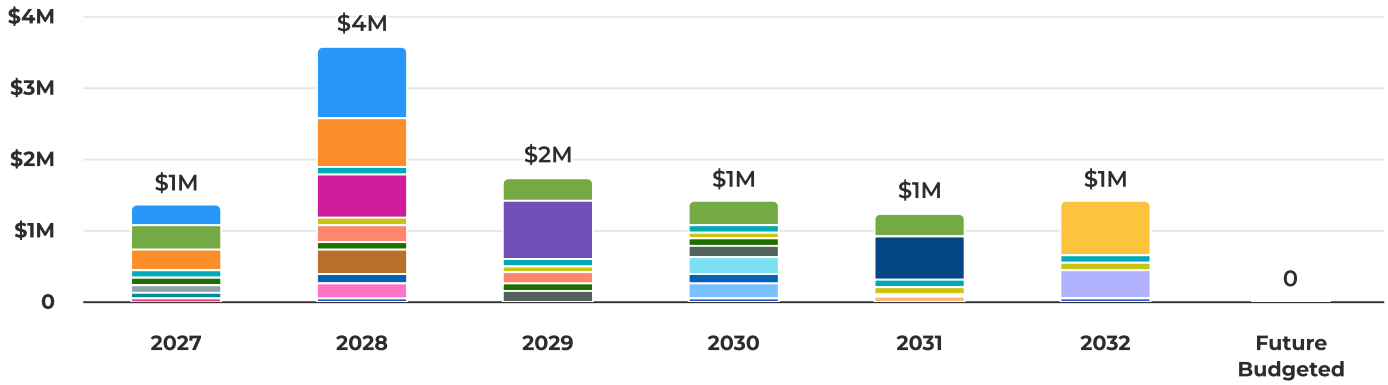
FY2027 Budget	Total Budget (all years)	Project Total
$340K	**$2.21M**	**$2.21M**

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	FY2032 *Requested*	Future **Budgeted**	Total
County Share	$340,000	$330,000	$440,000	$330,000	$440,000	$330,000	$0	**$2,210,000**
Total	**$340,000**	**$330,000**	**$440,000**	**$330,000**	**$440,000**	**$330,000**	**$0**	**$2,210,000**

Solid Waste

FY27 - FY32 Solid Waste Projects (including Future Budgeted)



Design and Construction for MRF (Materials Recovery Facility)	**$1,300,000**	12.18%
Roll-Off Trucks	**$1,300,000**	12.18%
Organics Facility Design and Build	**$1,000,000**	9.37%
Gradall	**$800,000**	7.50%
Monoslope Roof Over Scales	**$750,000**	7.03%
Dozer	**$600,000**	5.62%
Garage Door Replacement/Repair	**$600,000**	5.62%
Compost Equipment	**$600,000**	5.62%
Landfill backhoes	**$500,000**	4.69%
Case Loader	**$400,000**	3.75%
Landfill Roof Replacements	**$400,000**	3.75%
Paving at Transfer Stations	**$400,000**	3.75%
Sweeper	**$350,000**	3.28%
Mower	**$300,000**	2.81%
Excavator	**$290,000**	2.72%
Trailers	**$250,000**	2.34%
Highland Transfer Station - New Floor	**$200,000**	1.87%
Tractor	**$200,000**	1.87%
Roll-Off Containers	**$135,000**	1.27%
Blue Building Floor/Garage Door Repair	**$100,000**	0.94%
One Ton Pickup	**$80,000**	0.75%
Chipper	**$65,000**	0.61%
Rockland Retaining Wall	**$50,000**	0.47%

Summary of Requests

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Future Budgeted
Design and Construction for MRF (Materials Recovery Facility)	$300,000	$1,000,000	$0	$0	$0	$0	$0
Roll-Off Trucks	$325,000	$0	$325,000	$325,000	$325,000	$0	$0
Organics Facility Design and Build	$300,000	$700,000	$0	$0	$0	$0	$0
Gradall	$0	$0	$800,000	$0	$0	$0	$0
Monoslope Roof Over Scales	$0	$0	$0	$0	$0	$750,000	$0
Dozer	$0	$0	$0	$0	$600,000	$0	$0
Garage Door Replacement/Repair	$100,000	$100,000	$100,000	$100,000	$100,000	$100,000	$0
Compost Equipment	$0	$600,000	$0	$0	$0	$0	$0
Landfill backhoes	$0	$100,000	$100,000	$100,000	$100,000	$100,000	$0
Case Loader	$0	$0	$0	$0	$0	$400,000	$0
Landfill Roof Replacements	$0	$250,000	$150,000	$0	$0	$0	$0
Paving at Transfer Stations	$100,000	$100,000	$100,000	$100,000	$0	$0	$0
Sweeper	$0	$350,000	$0	$0	$0	$0	$0
Mower	$0	$0	$150,000	$150,000	$0	$0	$0
Excavator	$0	$0	$0	$250,000	$40,000	$0	$0
Trailers	$0	$125,000	$0	$125,000	$0	$0	$0
Highland Transfer Station - New Floor	$0	$0	$0	$200,000	$0	$0	$0
Tractor	$0	$200,000	$0	$0	$0	$0	$0
Roll-Off Containers	$0	$45,000	$0	$45,000	$0	$45,000	$0
Blue Building Floor/Garage Door Repair	$100,000	$0	$0	$0	$0	$0	$0
One Ton Pickup	$80,000	$0	$0	$0	$0	$0	$0
Chipper	$0	$0	$0	$0	$65,000	$0	$0
Rockland Retaining Wall	$50,000	$0	$0	$0	$0	$0	$0
Total Summary of Requests	**$1,355,000**	**$3,570,000**	**$1,725,000**	**$1,395,000**	**$1,230,000**	**$1,395,000**	**$0**

Category *(continued from above)* ↑	Total
Design and Construction for MRF (Materials Recovery Facility)	**$1,300,000**
Roll-Off Trucks	**$1,300,000**
Organics Facility Design and Build	**$1,000,000**
Gradall	**$800,000**
Monoslope Roof Over Scales	**$750,000**
Dozer	**$600,000**
Garage Door Replacement/Repair	**$600,000**
Compost Equipment	**$600,000**
Landfill backhoes	**$500,000**
Case Loader	**$400,000**
Landfill Roof Replacements	**$400,000**
Paving at Transfer Stations	**$400,000**
Sweeper	**$350,000**
Mower	**$300,000**
Excavator	**$290,000**

Category *(continued from above)* ↑	Total
Trailers	$250,000
Highland Transfer Station - New Floor	$200,000
Tractor	$200,000
Roll-Off Containers	$135,000
Blue Building Floor/Garage Door Repair	$100,000
One Ton Pickup	$80,000
Chipper	$65,000
Rockland Retaining Wall	$50,000
Total Summary of Requests	**$10,670,000**

Blue Building Floor/Garage Door Repair

Overview

Department Solid Waste

Type Capital Improvement

Description

Our Cardboard bailer broke and is not worth fixing. Removing all of the equipment and setting the building up to load out SSR and Cardboard into a compact trailer with a new compactor will improve efficiency. This money would be used to fix the floor in the building and to install a garage door for collection of Escrap, Paint, and bulbs. It will convert the Blue building into a recycling center.

Capital Costs

FY2027 Budget
$100K

Total Budget (all years)
$100K

Project Total
$100K

Detailed Breakdown

Category	FY2027 *Requested*
New Project Capital Costs	**$100,000**
Total	**$100,000**

Funding Sources

FY2027 Budget
$100K

Total Budget (all years)
$100K

Project Total
$100K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
County Share	$100,000	$0	**$100,000**
Total	**$100,000**	**$0**	**$100,000**

Case Loader

Overview

Department Solid Waste

Type Capital Equipment

Description

Replace 2018 194 Case Loader with 2032 194 Case Loader in an effort to keep fleet under 15 years old.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$400K

Project Total
$400K

Detailed Breakdown

Category	FY2032 *Requested*
Capital Cost	**$400,000**
Total	**$400,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$400K

Project Total
$400K

Detailed Breakdown

Category	FY2032 *Requested*	Future Budgeted	Total
County Share	$400,000	$0	**$400,000**
Total	**$400,000**	**$0**	**$400,000**

Chipper

Overview

Department Solid Waste

Type Capital Equipment

Description

To replace 2010 307 Chipper with 2031 307 Chipper.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$65K

Project Total
$65K

Detailed Breakdown

Category	FY2031 *Requested*
Capital Cost	**$65,000**
Total	**$65,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$65K

Project Total
$65K

Detailed Breakdown

Category	FY2031 *Requested*	Future Budgeted	Total
County Share	$65,000	$0	**$65,000**
Total	**$65,000**	**$0**	**$65,000**

Compost Equipment

Overview

Department Solid Waste

Type Capital Equipment

Description

General equipment budget in support of an organics management plan rolled out as per the Organics plan. The equipment needed is outlined in the Organics Study.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$600K

Project Total
$600K

Detailed Breakdown

Category	FY2028 *Requested*
Capital Costs - Other Equipment	**$600,000**
Total	**$600,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$600K

Project Total
$600K

Detailed Breakdown

Category	FY2028 *Requested*	Future Budgeted	Total
State Aid	$300,000	$0	**$300,000**
County Share	$300,000	$0	**$300,000**
Total	**$600,000**	**$0**	**$600,000**

Design and Construction for MRF (Materials Recovery Facility)

Overview

Department Solid Waste

Type Capital Improvement

Description

Design (2027) and Construction (2028) of Old MRF (Blue Bldg.) and New TS (Red Bldg.) to accommodate various updated functions, to include but not limited to sort/bale, overhead door install, interior walls to segregate e-scrap, enclosed trailer tunnel, etc. The existing buildings are in good shape, but could use some renovations to make them more useful to current operations.

Capital Costs

FY2027 Budget
$300K

Total Budget (all years)
$1.3M

Project Total
$1.3M

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	Total
New Project Capital Costs	$300,000	$1,000,000	**$1,300,000**
Total	**$300,000**	**$1,000,000**	**$1,300,000**

Funding Sources

FY2027 Budget
$300K

Total Budget (all years)
$1.3M

Project Total
$1.3M

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	Future Budgeted	Total
County Share	$300,000	$1,000,000	$0	**$1,300,000**
Total	**$300,000**	**$1,000,000**	**$0**	**$1,300,000**

Dozer

Overview

Department Solid Waste

Type Capital Equipment

Description

To replace 1985 1D7 Dozer with 2031 D7 Dozer

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$600K

Project Total
$600K

Detailed Breakdown

Category	FY2031 *Requested*
Capital Cost	**$600,000**
Total	**$600,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$600K

Project Total
$600K

Detailed Breakdown

Category	FY2031 *Requested*	Future Budgeted	Total
County Share	$600,000	$0	**$600,000**
Total	**$600,000**	**$0**	**$600,000**

Excavator

Overview

Department Solid Waste

Type Capital Equipment

Description

Replace excavators at the landfill as follows:

New Excavator	Being Replaced	Year Amount
2030 135 Excavator Komatsu PC 200	2012 135 Excavator Komatsu PC 200	2030 250,000
2031 136 Mini Excavator Cat 303.5E2	2020 136 Mini Excavator Cat 303.5E2	2031 40,000

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$290K

Project Total
$290K

Detailed Breakdown

Category	FY2030 *Requested*	FY2031 *Requested*	Total
Capital Costs - Other Equipment	$250,000	$40,000	**$290,000**
Total	**$250,000**	**$40,000**	**$290,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$290K

Project Total
$290K

Detailed Breakdown

Category	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
County Share	$250,000	$40,000	$0	**$290,000**
Total	**$250,000**	**$40,000**	**$0**	**$290,000**

Garage Door Replacement/Repair

Overview

Department Solid Waste

Type Capital Improvement

Description

The landfill has around 30 garage doors and many of them are in need of replacement and repairs. We would like to make a few replacements every year. This would act as preventative maintenance on doors, some of which are constantly being fixed. It is also a DEC requirement to have the buildings closed up to help with litter control.

Capital Costs

FY2027 Budget
$100K

Total Budget (all years)
$600K

Project Total
$600K

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	FY2032 *Requested*	Total
New Project Capital Costs	$100,000	$100,000	$100,000	$100,000	$100,000	$100,000	**$600,000**
Total	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$600,000**

Funding Sources

FY2027 Budget
$100K

Total Budget (all years)
$600K

Project Total
$600K

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	FY2032 *Requested*	Future Budgeted	Total
County Share	$100,000	$100,000	$100,000	$100,000	$100,000	$100,000	$0	**$600,000**
Total	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$0**	**$600,000**

Gradall

Overview

Department Solid Waste

Type Capital Equipment

Description

To replace 2016 122 Gradall 4100 XL for Barryville with 2029 122 Gradall 4100 XL for Barryville

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$800K

Project Total
$800K

Detailed Breakdown

Category	FY2029 *Requested*
Capital Cost	**$800,000**
Total	**$800,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$800K

Project Total
$800K

Detailed Breakdown

Category	FY2029 *Requested*	Future Budgeted	Total
County Share	$800,000	$0	**$800,000**
Total	**$800,000**	**$0**	**$800,000**

Highland Transfer Station - New Floor

Overview

Department Solid Waste

Type Capital Improvement

Description

Replace the concrete on the steel pan floor in the HIghland Transfer Station.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$200K

Project Total
$200K

Detailed Breakdown

Category	FY2030 *Requested*
New Project Capital Costs	**$200,000**
Total	**$200,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$200K

Project Total
$200K

Detailed Breakdown

Category	FY2030 *Requested*	Future Budgeted	Total
County Share	$200,000	$0	**$200,000**
Total	**$200,000**	**$0**	**$200,000**

Landfill backhoes

Overview

Department Solid Waste

Type Capital Equipment

Description

Preventative plan to replace backhoes and get something with a better design to crush from the ground.

Description	Year	Amount
Backhoe	2028	100,000
Backhoe	2029	100,000
Backhoe	2030	100,000
Backhoe	2031	100,000
Backhoe	2032	100,000

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$500K

Project Total
$500K

Detailed Breakdown

Category	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	FY2032 *Requested*	Total
Capital Cost	$100,000	$100,000	$100,000	$100,000	$100,000	**$500,000**
Total	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$500,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$500K

Project Total
$500K

Detailed Breakdown

Category	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	FY2032 *Requested*	Future Budgeted	Total
County Share	$100,000	$100,000	$100,000	$100,000	$100,000	$0	**$500,000**
Total	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$0**	**$500,000**

Landfill Roof Replacements

Overview

Department Solid Waste

Type Capital Improvement

Description

Remove and replace existing metal roofs on several buildings. Remove and replace existing shingle roofs on several buildings.

Moved out 1 year due to other project priorities.

Existing roofs have outlasted their expected life and need to be replaced.
Ferndale TS; Highland TS; Mamakating TS; Pretreatment Building;

Old MRF; Scalehouse; Rockland TS

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$400K

Project Total
$400K

Detailed Breakdown

Category	FY2028 *Requested*	FY2029 *Requested*	Total
New Project Capital Costs	$250,000	$150,000	**$400,000**
Total	**$250,000**	**$150,000**	**$400,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$400K

Project Total
$400K

Detailed Breakdown

Category	FY2028 *Requested*	FY2029 *Requested*	Future Budgeted	Total
County Share	$250,000	$150,000	$0	**$400,000**
Total	**$250,000**	**$150,000**	**$0**	**$400,000**

Monoslope Roof Over Scales

Overview

Department Solid Waste

Type Capital Improvement

Description

Monoslope Roof Over Scales would protect the scales at the landfill from the elements.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$750K

Project Total
$750K

Detailed Breakdown

Category	FY2032 *Requested*
New Project Capital Costs	**$750,000**
Total	**$750,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$750K

Project Total
$750K

Detailed Breakdown

Category	FY2032 *Requested*	Future Budgeted	Total
County Share	$750,000	$0	**$750,000**
Total	**$750,000**	**$0**	**$750,000**

Mower

Overview

Department Solid Waste

Type Capital Equipment

Description

To replace mowers at the landfill as follows:

New Mower	Replacing	Year Amount
2029 269 New Holland Mower	2006 269 New Holland Mower	2029 150,000
2030 270 New Holland Mower	2006 270 New Holland Mower	2030 150,000

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$300K

Project Total
$300K

Detailed Breakdown

Category	FY2029 *Requested*	FY2030 *Requested*	Total
Capital Cost	$150,000	$150,000	**$300,000**
Total	**$150,000**	**$150,000**	**$300,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$300K

Project Total
$300K

Detailed Breakdown

Category	FY2029 *Requested*	FY2030 *Requested*	Future Budgeted	Total
County Share	$150,000	$150,000	$0	**$300,000**
Total	**$150,000**	**$150,000**	**$0**	**$300,000**

One Ton Pickup

Overview

Department Solid Waste

Type Capital Equipment

Description

Plow truck that is needed all year to get around the landfill. Used for litter plucks and moving materails around the landfill and between facilities. The Recycling Coordinator also uses it to meet with the public.

Details

New Purchase or Replacement: Replacement

New or Used Vehicle: New Vehicle

Capital Costs

FY2027 Budget
$80K

Total Budget (all years)
$80K

Project Total
$80K

Detailed Breakdown

Category	FY2027 *Requested*
Capital Cost	**$80,000**
Total	**$80,000**

Funding Sources

FY2027 Budget
$80K

Total Budget (all years)
$80K

Project Total
$80K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
County Share	$80,000	$0	**$80,000**
Total	**$80,000**	**$0**	**$80,000**

Organics Facility Design and Build

Overview

Department Solid Waste

Type Capital Improvement

Description

Design & Build an organic's facility on the old village landfill. An organic's facility will divert some of the solid waste from the landfill to salable topsoil. It will reduce cost and increase revenue. Our Organics plan is complete. We are working on a grant that is expected to pay half of the funding for this project.

Capital Costs

FY2027 Budget
$300K

Total Budget (all years)
$1M

Project Total
$1M

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	Total
New Project Capital Costs	$300,000	$700,000	**$1,000,000**
Total	**$300,000**	**$700,000**	**$1,000,000**

Funding Sources

FY2027 Budget
$300K

Total Budget (all years)
$1M

Project Total
$1M

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	Future Budgeted	Total
State Aid	$150,000	$350,000	$0	**$500,000**
County Share	$150,000	$350,000	$0	**$500,000**
Total	**$300,000**	**$700,000**	**$0**	**$1,000,000**

Paving at Transfer Stations

Overview

Department Solid Waste

Type Capital Improvement

Description

The existing paved areas around the Transfer Stations and export building are deteriorating, the area's where customers walk need to be resurfaced at each station. Safety and prolonging the surface that is there, the longer we wait the more it will cost.

Capital Costs

FY2027 Budget
$100K

Total Budget (all years)
$400K

Project Total
$400K

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	Total
New Project Capital Costs	$100,000	$100,000	$100,000	$100,000	**$400,000**
Total	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$400,000**

Funding Sources

FY2027 Budget
$100K

Total Budget (all years)
$400K

Project Total
$400K

Detailed Breakdown

Category	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	Future Budgeted	Total
County Share	$100,000	$100,000	$100,000	$100,000	$0	**$400,000**
Total	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$0**	**$400,000**

Rockland Retaining Wall

Overview

Department Solid Waste

Type Capital Improvement

Description

Rockland Transfer station has concrete wall that is in need of repair. The concrete is crumbling and should be replaced. Safety is a concern, especially near the electrical panel.

Capital Costs

FY2027 Budget
$50K

Total Budget (all years)
$50K

Project Total
$50K

Detailed Breakdown

Category	FY2027 *Requested*
New Project Capital Costs	**$50,000**
Total	**$50,000**

Funding Sources

FY2027 Budget
$50K

Total Budget (all years)
$50K

Project Total
$50K

Detailed Breakdown

Category	FY2027 *Requested*	Future Budgeted	Total
County Share	$50,000	$0	**$50,000**
Total	**$50,000**	**$0**	**$50,000**

Roll-Off Containers

Overview

Department Solid Waste

Type Capital Equipment

Description

This request includes the purchase of new and replacement open-top roll-off containers as follows: This is a preventative replacement plan for the containers that, by the nature of the working environment, have limited life spans.

Description	Replacement or New	Year	Cost
4 Open Top Roll Off containers	Replacement	2028	45,000
4 Open Top Roll Off containers	Replacement	2030	45,000
4 Open Top Roll Off containers	Replacement	2032	45,000

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$135K

Project Total
$135K

Detailed Breakdown

Category	FY2028 *Requested*	FY2030 *Requested*	FY2032 *Requested*	Total
Capital Costs - Other Equipment	$45,000	$45,000	$45,000	**$135,000**
Total	**$45,000**	**$45,000**	**$45,000**	**$135,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$135K

Project Total
$135K

Detailed Breakdown

Category	FY2028 *Requested*	FY2030 *Requested*	FY2032 *Requested*	Future Budgeted	Total
County Share	$45,000	$45,000	$45,000	$0	**$135,000**
Total	**$45,000**	**$45,000**	**$45,000**	**$0**	**$135,000**

Roll-Off Trucks

Overview

Department Solid Waste

Type Capital Equipment

Description

This is an effort to keep the rolloffs up to date. We currently have 7 rolloffs and plan on reducing to 6 rolloffs so it will become increasingly important to keep the fleet in good condition. 207 & 209 will both be sold and replaced with one truck.

New Vehicle	To Replace	Year	Cost
2027 207/208 Rolloff	2011 207/209 Rolloff	2027	325,000.00
2029 201 Roloff	2018 201 Roloff	2029	325,000.00
2030 213 Rolloff	2020 213 Rolloff	2030	325,000.00
2031 200 Rolloff	2020 200 Rolloff	2031	325,000.00

Details

New Purchase or Replacement: Replacement

New or Used Vehicle: New Vehicle

Capital Costs

FY2027 Budget
$325K

Total Budget (all years)
$1.3M

Project Total
$1.3M

Detailed Breakdown

Category	FY2027 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Total
Capital Cost	$325,000	$325,000	$325,000	$325,000	**$1,300,000**
Total	**$325,000**	**$325,000**	**$325,000**	**$325,000**	**$1,300,000**

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
$325K	**$1.3M**	**$1.3M**

Detailed Breakdown

Category	FY2027 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
County Share	$325,000	$325,000	$325,000	$325,000	$0	**$1,300,000**
Total	**$325,000**	**$325,000**	**$325,000**	**$325,000**	**$0**	**$1,300,000**

Sweeper

Overview

Department Solid Waste

Type Capital Equipment

Description

To replace 2004 234 Johnston Pickup Broom with 2028 234 Johnston Pickup Broom

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$350K

Project Total
$350K

Detailed Breakdown

Category	FY2028 *Requested*
Capital Cost	**$350,000**
Total	**$350,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$350K

Project Total
$350K

Detailed Breakdown

Category	FY2028 *Requested*	Future Budgeted	Total
County Share	$350,000	$0	**$350,000**
Total	**$350,000**	**$0**	**$350,000**

Tractor

Overview

Department Solid Waste

Type Capital Equipment

Description

Replacement tractor to keep to help keep vehicles up to date. Tractors are being used more to move materails because they are more efficient.

Details

New Purchase or Replacement: Replacement

New or Used Vehicle: New Vehicle

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$200K

Project Total
$200K

Detailed Breakdown

Category	FY2028 *Requested*
Capital Cost	**$200,000**
Total	**$200,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$200K

Project Total
$200K

Detailed Breakdown

Category	FY2028 *Requested*	Future Budgeted	Total
County Share	$200,000	$0	**$200,000**
Total	**$200,000**	**$0**	**$200,000**

Trailers

Overview

Department Solid Waste

Type Capital Equipment

Description

Solid Waste would like to purchase the following new trailers:

Description	Year	Cost
Push plate trailer open-top	2028	125,000
Push plate trailer open-top	2030	125,000
Push plate trailer open-top	2032	125,000

The walking floor 53' would allow us to run our own single stream recycling to Hudson Baylor, saving money and putting us in control of how clean the floor is. Open-top push plate trailers need to be on a rotation to ensure service operations /reliability. Currently used at Ferndale, Highland and Mamakating. Would like to add one at Rockland and an additional one at Ferndale.

Capital Costs

FY2027 Budget
$0

Total Budget (all years)
$375K

Project Total
$375K

Detailed Breakdown

Category	FY2028 *Requested*	FY2030 *Requested*	FY2032 *Requested*	Total
Capital Costs - Other Equipment	$125,000	$125,000	$125,000	**$375,000**
Total	**$125,000**	**$125,000**	**$125,000**	**$375,000**

Trailers

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
$0	**$250K**	**$250K**

Detailed Breakdown

Category	FY2028 *Requested*	FY2030 *Requested*	Future Budgeted	Total
County Share	$125,000	$125,000	$0	**$250,000**
Total	**$125,000**	**$125,000**	**$0**	**$250,000**

Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

ACFR: Annual Comprehensive Financial Report - A detailed report of an organization's financial activities and performance over the fiscal year.

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Assets: Items owned by an organization that have economic value, such as cash, investments, property, and equipment.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the

betterment, one year's apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful live extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Cash: Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Flow: The movement of money into or out of an organization, showing its liquidity and ability to meet financial obligations.

Cash Management: The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short- term borrowing and investment of idle cash.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Classification of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union, regarding wages, hours and working conditions.

Compliance: Adherence to relevant laws, regulations, and internal policies governing financial reporting and operations.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery — direct, indirect, and capital costs — are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.

Equity: The residual interest in the assets of an organization after deducting liabilities, representing the owners' stake in the business.

Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private- purpose trust funds, and agency funds.

Financial Statements: Reports summarizing an organization's financial activities and position, including the balance sheet, income statement, and cash flow statement.

Fiscal Year: The 12-month period for which an organization plans the use of its funds, typically not the same as the calendar year.

Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

Float: The difference between the bank balance for a local government’s account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

GAAP: Generally Accepted Accounting Principles - Standard accounting principles, standards, and procedures that companies use to compile their financial statements.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

Governing Body: A board, committee, commission, or other executive or policymaking body of a municipality or school district.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Internal Controls: Policies and procedures implemented by an organization to ensure the reliability of financial reporting and compliance with laws and regulations, aiming to prevent fraud and errors.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

Liabilities: Debts or obligations owed by an organization, including loans, accounts payable, and accrued expenses.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Net Income: The difference between an organization's revenues and expenses, representing its profit or loss for a specific period.

Note: A short-term loan, typically with a maturity date of a year or less.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as “personal services,” “expenses,” or “capital outlay.”

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Principal: The face amount of a bond, exclusive of accrued interest.

Program: A combination of activities to accomplish an end.

Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Proprietary Funds: Funds used to record the financial transactions of governmental entities when they engage in activities that are intended to recover the cost of providing goods or services to the general public on a user-fee basis.

Purchased Services: The cost of services that are provided by a vendor.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenues: Inflows of resources or other enhancements of assets of an organization, usually from sales of goods or services.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, $14.80 per $1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as

directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Uncollected Funds: Recently deposited checks included in an account’s balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank’s reserves and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders’ equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

Valuation (100 Percent): The legal requirement that a community’s assessed value on property must reflect its market, or full and fair cash value.