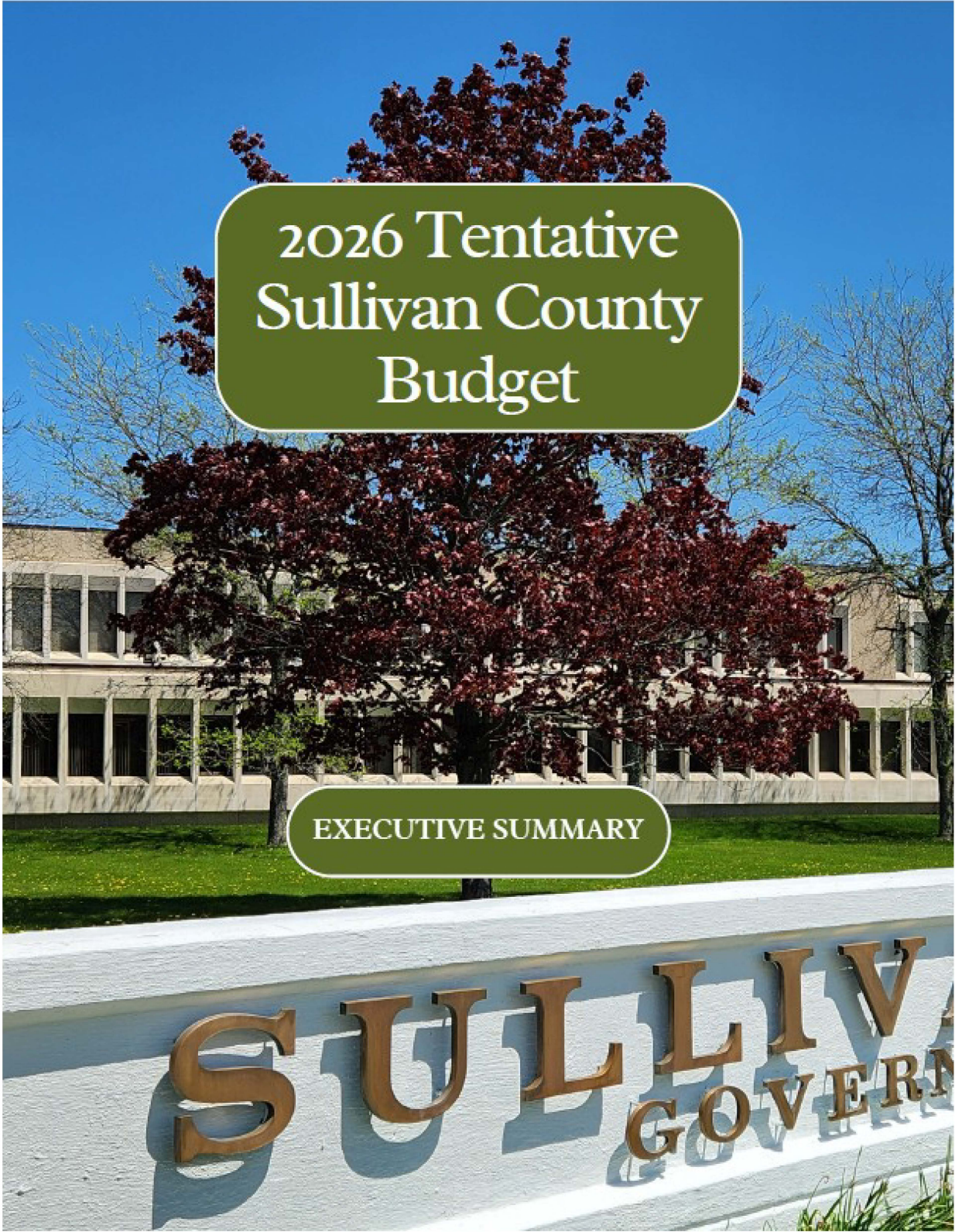




# 2026 Tentative Sullivan County Budget

EXECUTIVE SUMMARY

SULLIVAN  
GOVERNMENT



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# Transmittal Letter

JOSHUA A. POTOSEK, MBA  
COUNTY MANAGER

MICHELLE BOWERS  
DEPUTY COUNTY MANAGER



TEL: 845-807-0450

**OFFICE OF THE SULLIVAN COUNTY MANAGER**  
SULLIVAN COUNTY GOVERNMENT CENTER  
100 NORTH STREET  
PO BOX 5012  
MONTICELLO, NY 12701

October 2025

Dear Legislators:

I have attached the 2026 Sullivan County Tentative Budget, representing many months of serious effort and consideration by myself and County employees.

This proposed Budget is a departure from the County budgets presented in recent years, as economic indicators point to us having plateaued with our revenues. In fact, it's highly doubtful we'll make our revenue projections this year, particularly with sales tax receipts, which I expect will be down about \$5 million. Expenses, too, have hit us harder than anticipated, thanks to inflation and ongoing State and Federal funding cuts. As a result, we have to be ever more cautious and deliberate when planning not just for 2026 but the years beyond.

To ensure a responsible, strong fiscal foundation, I have made the difficult decision to use short-term measures – including dipping into our fund balance – to lessen the impact on taxpayers. Nevertheless, this Tentative Budget features a proposed 9.1% tax levy increase, while maintaining all programs and staff.

As I mention in the Executive Summary, it is imperative for the County and our economic development partners to aggressively seek out new industry to supplement our tax base. Without additional revenues in the immediate years ahead, County government will likely have to continue raising property taxes, reduce services, or both.

With that sobering thought in mind, I look forward to working with you and our County employees & citizens to review, refine and ultimately carry out the goals and initiatives contained within this Tentative Budget.

Sincerely,

Joshua A. Potosek  
Sullivan County Manager



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**County of Sullivan  
New York**

For the Fiscal Year Beginning

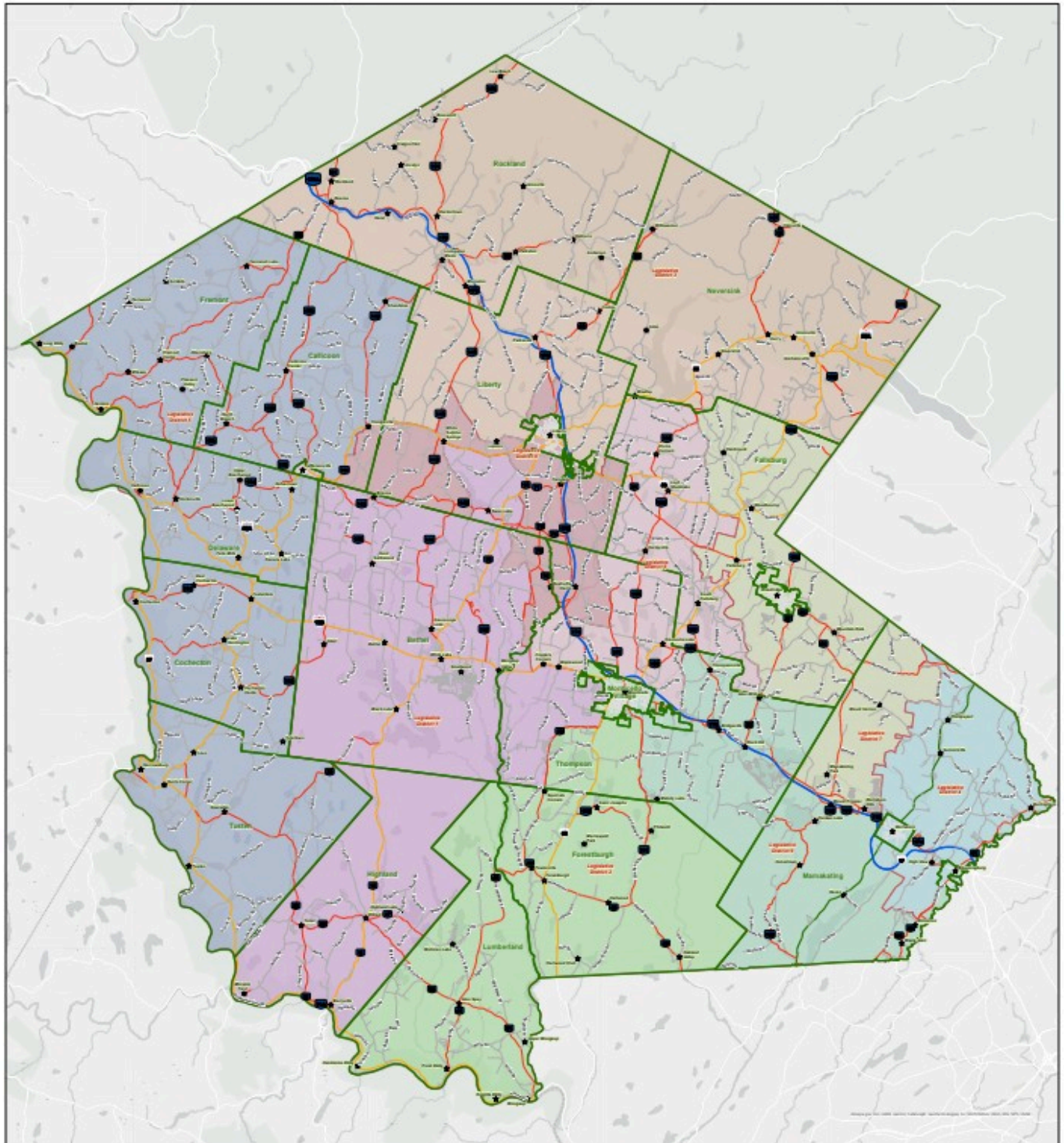
**January 01, 2025**

*Christopher P. Morill*

Executive Director



## Legislative Districts Sullivan County, NY



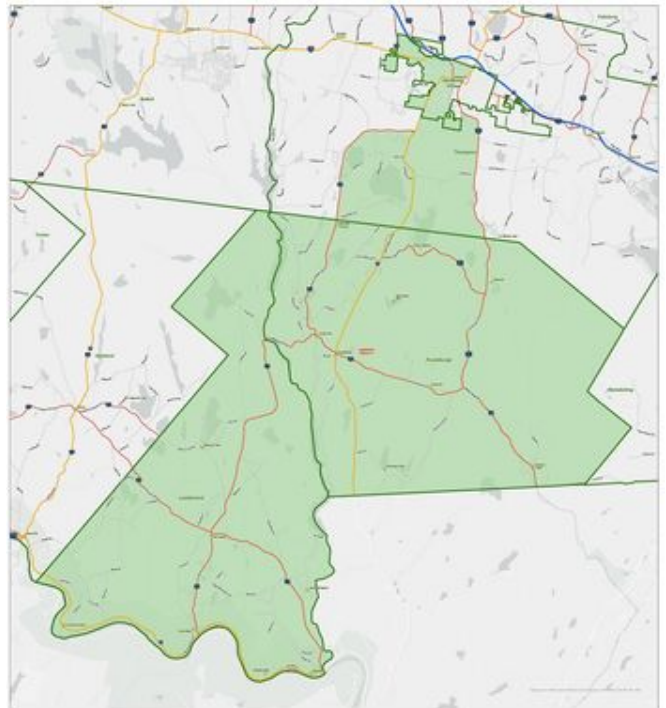
## District 1 - Matt McPhillips (D)

Majority Leader



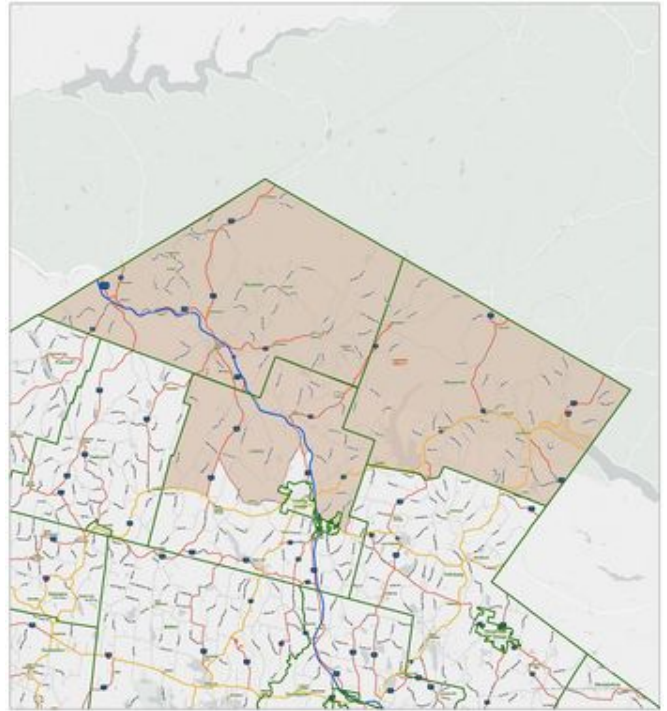
## District 2 - Nadia Rajcz (D)

Chair



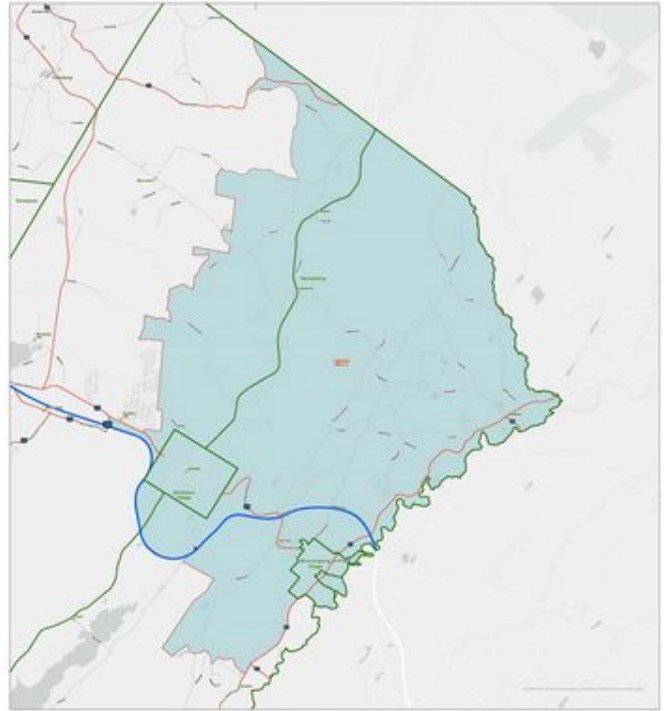


## District 3 - Brian McPhillips (D)

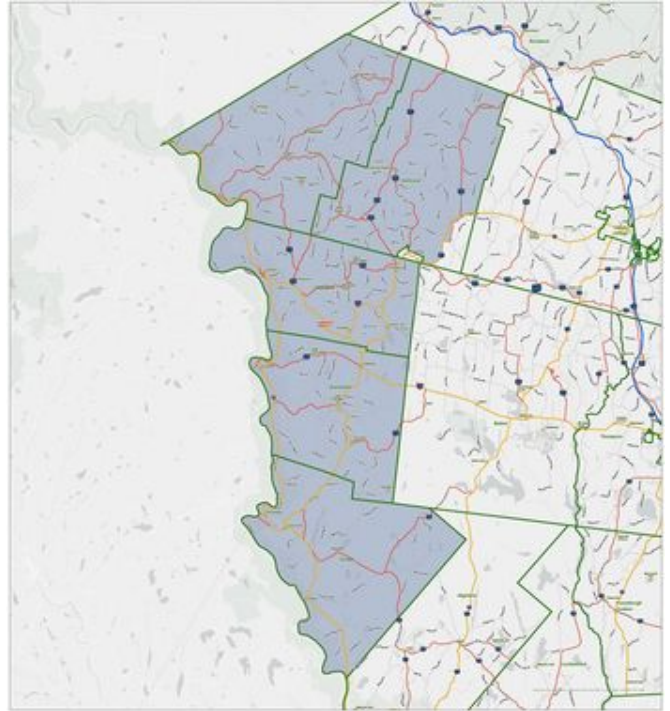


# District 4 - Nicholas Salomone Jr. (R)

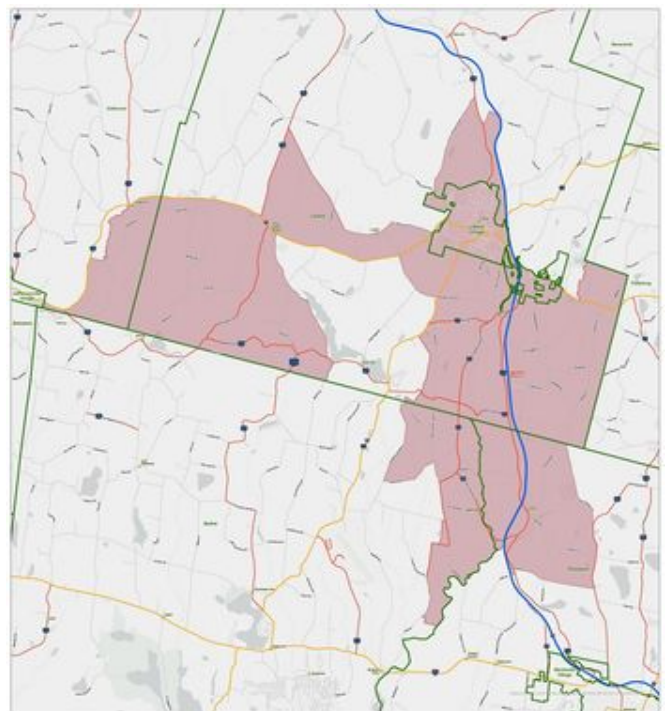
Minority Leader



## District 5 - Catherine Scott (D)



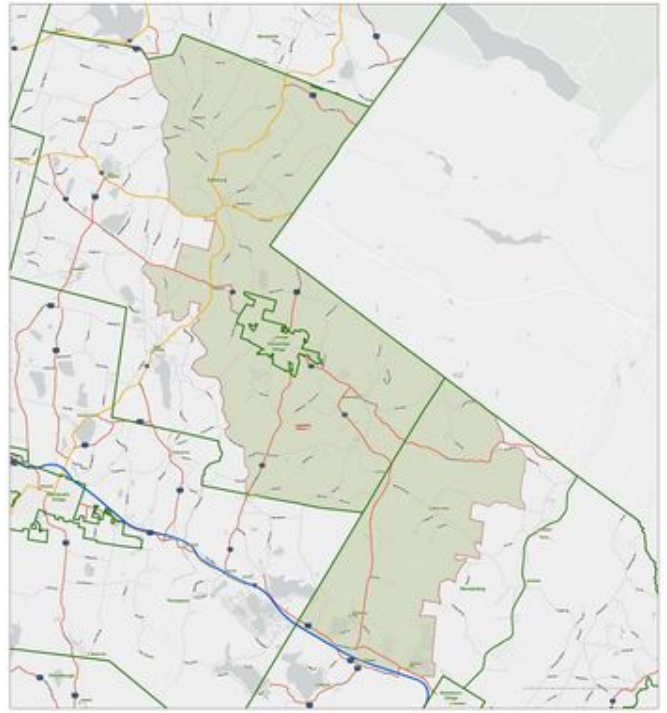
## District 6 - Luis Alvarez (D)



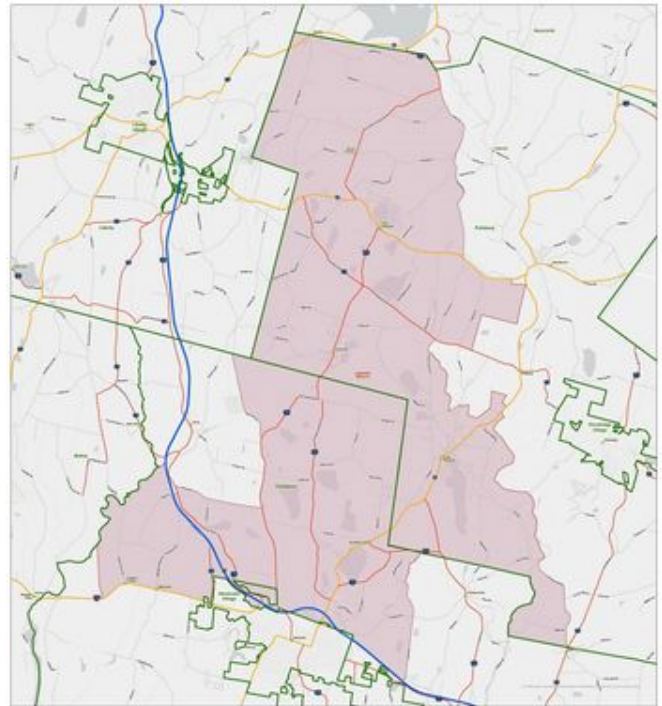


# District 7 - Joseph Perrello (R)

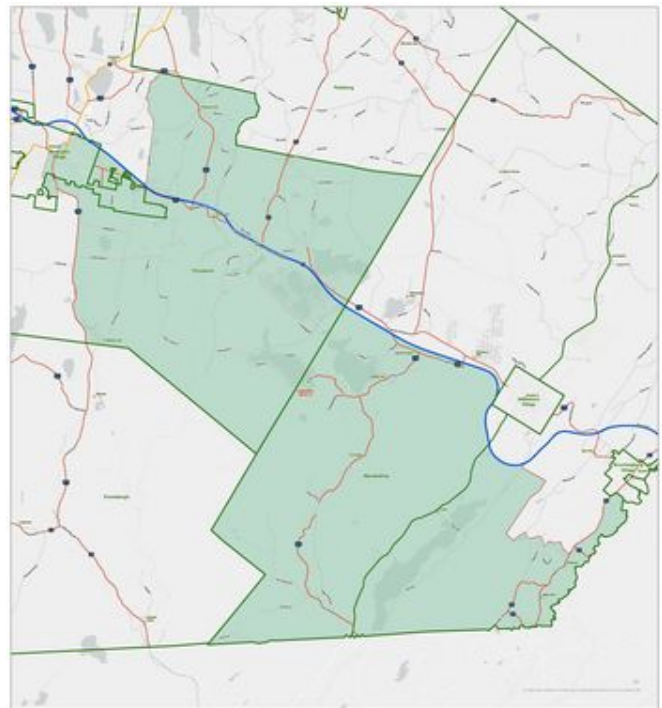
Vice Chair



## District 8 - Amanda Ward (R)



## District 9 - Terry Blosser-Bernardo (R)





## 2026 TENTATIVE BUDGET FOR SULLIVAN COUNTY

### Chairs of Standing Committees of County Legislature

**Nadia Rajcz**

- Executive Committee

**Luis Alvarez**

- Public Safety and Law Enforcement Committee
- Veterans Committee

**Brian McPhillips**

- Management and Budget Committee

**Matt McPhillips**

- Economic Development Committee
- Planning and Committee Resources Committee

**Joseph Perrello**

- Public Works Committee

**Nick Salomone**

- Government Services Committee

**Catherine Scott**

- Health and Human Services Committee

**Amanda Ward**

- Human Resources Committee

**2026 TENTATIVE BUDGET FOR SULLIVAN COUNTY**  
**Sullivan County Elected Officials**

**County Treasurer**

**Nancy Buck**

**County Clerk**

**Russell Reeves**

**District Attorney**

**Brian Conaty**

**Sheriff**

**Michael Schiff**

**Coroners**

**Albee Bockman  
Alan Kesten  
Elton Harris  
Michael Speer**

# Introduction

The Sullivan County Operating Budget document (“Budget”) is meant to provide a roadmap for the delivery of services by Sullivan County departments and organizations for the upcoming fiscal year. The development of the Budget provides elected officials, administrators, department heads, and staff with the opportunity to assess current County operations, review relevant data, evaluate available resources and determine how to maintain and improve the delivery of services to the public that we serve.

This document has been designed to provide its reader with a better understanding of County government operations, the issues that County officials are currently facing (and how they are addressing those issues), and how decisions for the County are made. We strive to make this document user friendly in order to ensure our citizens have the opportunity to become educated on matters pertaining to their local government.

# History

Founded in 1809, Sullivan County was originally part of neighboring county, Ulster. Named for Major General John Sullivan, the County thrived at the height of the Industrial Revolution as factories and manufacturing began to enter the area driven by water power along the streams, bringing a population increase as workers began to migrate into the County. Civil war era Sullivan County saw a boom of business as local tanneries produced leather boots, bridles, holsters and belts for the army of the time.<sup>[1]</sup> At the Southeastern end of the County, the D & H Canal built up many towns as goods were transported up and down the waterways via tow paths. Progress gave way to change when the canal closed in 1898, giving the now bustling rail travel industry a boost. The O&W Railway was a popular mode of transportation at the time, making stops in Livingston Manor, Ferndale, Fallsburg and Monticello<sup>[2]</sup>.

The conversion from manufacturing to tourism thrived with the ease of travel made possible by the rail industry in the early 20<sup>th</sup> century. Famously nicknamed the Borscht Belt, resort hotels featured many famous acts and thrived as a getaway for city dwellers of the time, seeking fresh air, open space and recreation. While a handful of hotels did stay open through the 1990s, most of the over 500 hotels in the area closed by 1970, with the height of the hotel boom ending in 1965<sup>[3]</sup>.

Perhaps the most famous event within Sullivan County occurred as a stroke of luck when the town of Woodstock, NY (located in Ulster County) decided it would not host the Woodstock Festival of 1969. Instead, the festival was moved to Max Yasgur’s dairy farm in Bethel in August of that year, with over 400,000 attendees and famous young legends performing such as Carlos Santana, Jimi Hendrix and Bob Dylan, just to name a few. Today, the site is home to Bethel Woods Center for the Arts, featuring a museum, 400 seat event gallery and 15,000 capacity outdoor staging area<sup>[4]</sup>.

In February of 2018, Resorts World Catskill Casino and Hotel opened in the Town of Thompson, followed by the Kartrite Resort & Indoor Waterpark in April of 2019. The added tourism these properties have brought to the County have been a great asset. Interest in buying locally produced foods has continued its surge in popularity, and agritourism has become a staple recreational option. Combined with steady growth in the healthcare industry, as well as investment in the expansion of several existing businesses, recent economic activity has given Sullivan County reason to be highly optimistic about its future<sup>[5]</sup>.

<sup>[1]</sup> Bethel Woods Center for the Arts

<sup>[2]</sup> Sullivan County Visitors Association

<sup>[3]</sup> Sullivan County Historical Society

[4] Sullivan County NY Wikipedia page

[5] New York, Ontario and Western Railway Wikipedia page

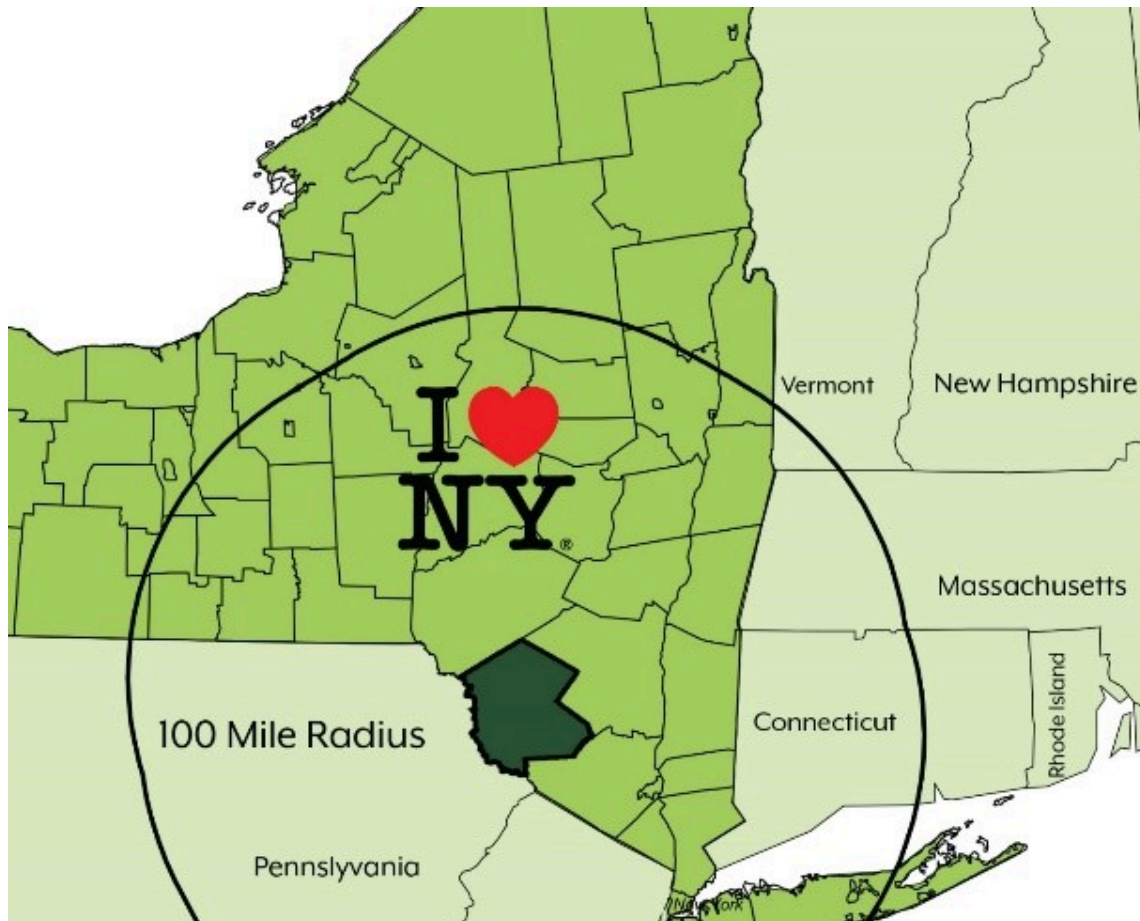




# Geography

Sullivan County is a 968-square-mile rural county in New York State located approximately 90 miles northwest of New York City in the Catskill Mountains. Its western border is shared with Pennsylvania and is marked by the Delaware River. Neighboring counties include Delaware County to the north, Ulster County to the east and Orange County to the south. In addition to the Delaware River, notable features include the Catskill Park in the northeast, the Shawangunk Ridge and Bashakill Wetlands in the southeast, and farmland in the western and northwestern portion of the County<sup>[1]</sup>.

<sup>[1]</sup> Sullivan County NY Wikipedia page

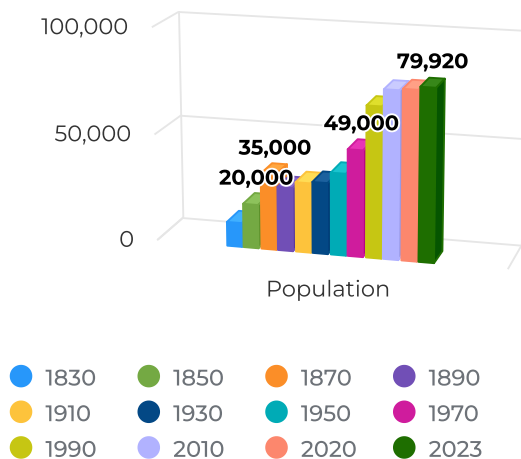


# Population

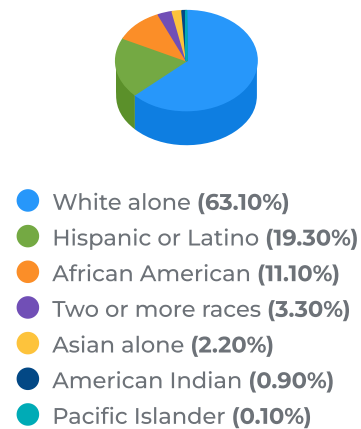
As of the 2021 U.S. Census estimates, Sullivan County has a full-time population of 78,230. This number is estimated to triple during the summer season, when the County experiences an influx of second homeowners and vacationers. The median household income was \$63,393 from 2017-2021, and 19% of the population was estimated to live below the poverty level for the same period. There were a total of 49,960 housing units in the County, and the homeownership rate was 69.2%.

In the early days of Sullivan County, the population was at around 6,100 residents. That number slowly grew as manufacturing and tourism developed. In 2022, the U.S. Census estimated a population of 79,658 with 59.6% of the population as working age (between 16 and 64).

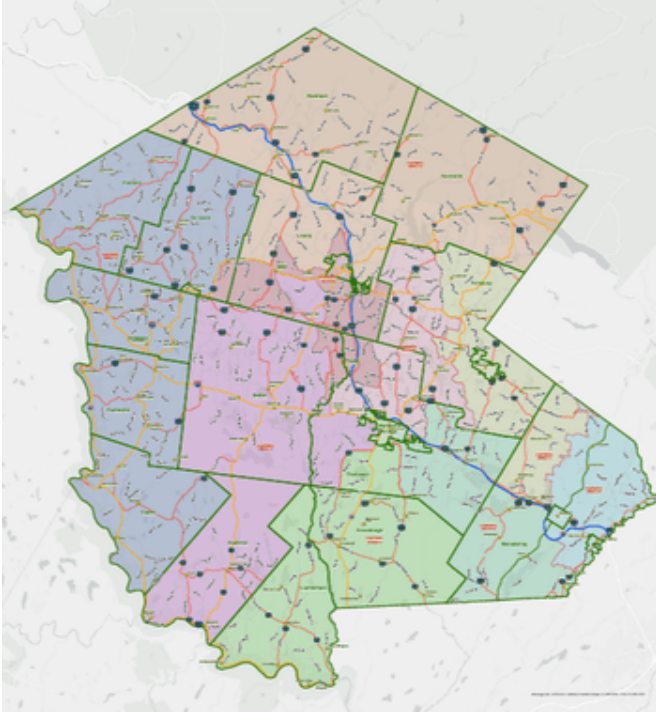
**Sullivan County Population 1810-2023**



**Population by Race 2023**



# Education



With 8 school districts, making up 21 schools and servicing over 10,000 students, Sullivan County has a well-oiled infrastructure for Kindergarten to Grade 12 education. Sullivan County Community College enrolls an average of 1,600 students at any time with 71% of these students representing County residents. According to the 2022 U.S. Census estimates, 86.6% of the population of Sullivan County have a high school diploma or higher, with 27.0% of the population obtaining a bachelor's degree or higher<sup>[1]</sup>.

<sup>[1]</sup> New York Schools statistics

# Transportation



Our County Transportation Department offers open public transportation with two round-trip runs to various County hot spots on Thursdays and Fridays<sup>[1]</sup>. In 2020, those services were expanded to include Move Sullivan, a service that offers 72 stops between its four routes and express and local routes. This service operates Monday through Friday. There are also several local taxi companies as well as medical transportation services available. A Shortline bus station servicing several locations within New York State is located in Monticello<sup>[2]</sup>, home of the County seat, and NJ Transit rail services are available in nearby Orange County, approximately 27 miles away<sup>[3]</sup>. Given that Sullivan County is fairly rural, having the means to provide your own transportation is the best way to get around the County. Mean travel time to work is 29.2 minutes, just under the New York State mean travel time of 32.3 minutes.

<sup>[1]</sup> Sullivan County Government

<sup>[2]</sup> CoachUSA

<sup>[3]</sup> NJ Transit

# Government

The Sullivan County Charter currently provides for a government consisting of nine elected County Legislators, each representing one legislative district within the County. The nine-member board of legislators appoints a County Manager to oversee the day-to-day County operations. County departments each fall into one of eight divisions, which are overseen by a Commissioner who reports directly to the County Manager:

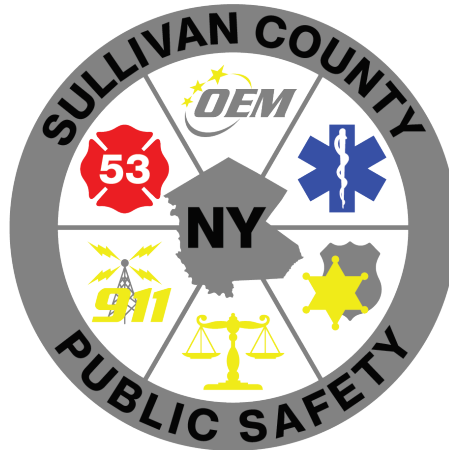
1. Human Resources – Commissioner Julie Diescher
2. Community Resources – Commissioner Laura Quigley
3. Information Technology Services – Commissioner Lorne Green
4. Public Works – Commissioner Edward McAndrew
5. Public Safety – Commissioner Scott Schulte
6. Planning and Environmental Management – Commissioner Heather Brown
7. Health and Family Services – Commissioner John Liddle
8. Management and Budget — Commissioner Anna-Marie Novello

The County Manager directly oversees the Purchasing Office, which does not fall into any divisions mentioned above.

The County Manager, with the assistance of his Commissioners, Elected Officials, those appointed by the Legislature and Department Heads, must ensure that County Operations are functioning in a manner that is consistent with the policy established by the County Legislature. An organizational chart of County operations is provided in the following section.



# Public Safety



In the area of public safety, Sullivan County has 42 fire departments and a 911 Call Center. There are 17 EMS providers handling 12,000 calls per year with an average response time of 13 minutes, with 1 company providing Medivac services with an average of 70 completed flights per year. There are 4 local police departments and 1 sheriff's office<sup>[1]</sup>.

The County has contracted with Senior Care to provide 4 "fly cars" - SUVs that carry EMTs or paramedics but do not transport patients. Each car will have an EMT assigned to it 24/7. Two vehicles are capable of Basic Life Support (BLS, giving immediate care at the scene in order to stabilize and support patients through basic techniques like CPR or AEDs (automated external defibrillators) until help arrives). Two are capable of Advanced Life Support (ALS, providing advanced airway management, IV access, medication administration, and advanced cardiac life support). This was a major step in addressing the ongoing emergency medical services (EMS) shortage and began in 2025.

The Sullivan County District Attorney's Office currently employs one elected District Attorney with 10 Assistant District Attorneys. These attorneys are responsible for the prosecution and investigation of all criminal offenses within the County. Crime prevention, through public education and public speaking at schools and community gathering to educate and make residents aware of matters of public importance which impact their safety, are also of primary concern to the District Attorney's office.

<sup>[1]</sup> Sullivan County, NY police, fire and EMS departments by Google maps

# Arts, Culture & Entertainment



Sullivan County is home to the original Woodstock site, now transformed into the Bethel Woods Center for the Arts since 2006. Their outdoor amphitheater houses several concerts throughout the summer season with a capacity of 15,000. An outdoor terrace stage space can hold up to 1,000 people. A year round museum exploring the 1969 Woodstock Music and Art Fair consists of audio/visual experiences, informative displays, and a collection of artifacts.

The Forestburgh Playhouse provides several Broadway quality shows featuring Actor's Equity performers throughout the summer season and has been in business since 1947. The Catskill Arts Society, founded in 1971 and located in Livingston Manor, is home to a gallery, 56 seat performance space, pottery studio and more. Classes are offered in music, theatre, dance and film. Since 1976, the Delaware Valley Arts Alliance (DVAA) has given artists a platform to share their voice, whether it's in their galleries, on their stages or at their festivals. They fund local creatives and cultural organizations through their role as the Arts Council of Sullivan County.

The North American Culture Library or NACL Theatre, is a professional, non-profit theatre arts company that has developed 20 original ensemble theatre productions and countless public spectacles, located in Highland Lake. Nesin Cultural Arts in Monticello supports artistic growth providing year round education programs in music, dance and visual arts and presents the professional Sullivan County Chamber Orchestra (SCCO) Concert Series. The Hurleyville Arts Centre offers weekly movies, yoga classes, live performances and family programs, in a beautiful state of the art building located in the downtown Hurleyville.

Outdoor recreation opportunities exist in the form of hiking trails, local parks, a ski hill, several farms, rail trails and historical sites, such as the Stone Arch Bridge and Fort Delaware Museum of Colonial History<sup>[1]</sup>.

<sup>[1]</sup> Sullivan County Visitor's Association

# Economic Outlook

The 2021 U.S. Census estimated a civilian labor force of 59.6% of the total population of Sullivan County or 47,476 people. Total retail sales per capita were \$11,629. New York State Department of Labor statistics indicate that Sullivan County has a lower rate of unemployment compared with other Counties within the state at a range of 3.1% unemployed [3]. A look at private sector jobs by area in New York State indicate that Sullivan County is gaining jobs faster than the state rate of between 0.9% and 1.3%[1].

The 2025 assessed values for property in Sullivan County totaled \$5.9 billion with a 2026 estimated property tax revenue of \$81.2 million expected[2].

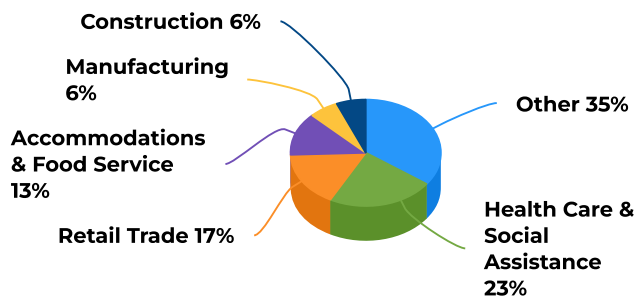
Employment by sector is broken down as follows:

[1] U.S. Census

[2] Sullivan County 2025 Assessment Rolls

[3] Trading Economics

## Employment by Sector



|                                  | Wages           | Employment    |
|----------------------------------|-----------------|---------------|
| <b>Private Sector</b>            | <b>\$28,384</b> | <b>19,300</b> |
| Manufacturing                    | \$29,006        | 1,200         |
| Construction                     | \$36,366        | 1,200         |
| Agriculture                      | \$28,816        | 300           |
| Mining                           | \$49,349        | 100           |
| Utilities                        | NA              | NA            |
| Wholesale Trade                  | \$36,881        | 600           |
| Retail Trade                     | \$22,968        | 3,200         |
| Transportation & Warehousing     | \$25,054        | 500           |
| Information                      | \$36,982        | 200           |
| Finance & Insurance              | \$56,228        | 900           |
| Real Estate: Rental & Leasing    | \$19,953        | 400           |
| Professional & Technical         | \$29,297        | 600           |
| Management of Companies          | \$43,100        | 200           |
| Administrative & Waste Services  | \$24,779        | 500           |
| Educational Services             | \$14,454        | 200           |
| Health Care & Social Assistance  | \$33,063        | 4,400         |
| Arts, Entertainment & Recreation | \$21,010        | 600           |
| Accommodation & Food Services    | \$16,033        | 2,500         |
| Other Services                   | \$18,739        | 1,200         |
| <b>Government Sector</b>         | <b>\$43,807</b> | <b>6,300</b>  |
| Federal                          | \$44,220        | 200           |
| State                            | \$56,707        | 1,200         |
| Local                            | \$40,679        | 4,900         |

# Healthcare



Two hospitals in the area provide 24 hour emergency departments. Garnet Health Medical Center - Catskills has 2 locations, Harris and Callicoon.

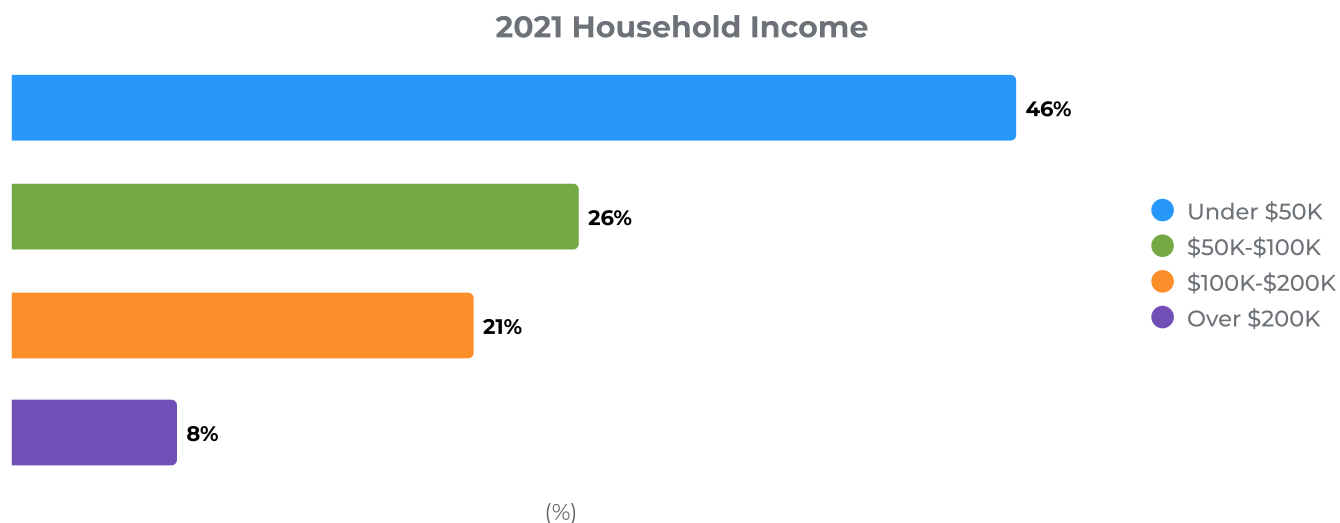
| Location  | Patients/Year | Delivered by Ambulance |
|-----------|---------------|------------------------|
| Harris    | 28,500        | 7,200                  |
| Callicoon | 3,600         | 300                    |

The Sullivan County Department of Public Health provides a variety of programs and health related services in Sullivan County. Sullivan County Public Health Services works within the framework of the Ten Essential Public Health Services, from the National Public Health Performance Standards which outline the type of work expected of public health departments throughout the U.S. (Centers for Disease Control):

1. Monitor health status to identify and solve community health problems.
2. Diagnose and investigate health problems and health hazards in the community.
3. Inform, educate, and empower people about health issues.
4. Mobilize community partnerships and action to identify and solve health problems.
5. Develop policies and plans that support individual and community health efforts.
6. Enforce laws and regulations that protect health and ensure safety.
7. Link people to needed personal health services and assure the provision of health care when otherwise unavailable.
8. Assure competent public and personal health care workforce.
9. Evaluate effectiveness, accessibility, and quality of personal and population-based health services.
10. Research for new insights and innovative solutions to health problems<sup>[1]</sup>.

<sup>[1]</sup> Sullivan County Government

# Income



Per capita income for Sullivan County is \$32,346 with median household income at \$63,393. The poverty rate is 19% within the County, while the New York State poverty rate was 13.6% in 2018. Poverty status is determined by comparing annual income to a set of dollar values that vary by family size, number of children and the age of the household. If a family's before-tax money income is less than the dollar value of their threshold, then that family and every individual in it are considered to be in poverty. For people not living in families, poverty status is determined by comparing the individual's income to his or her poverty threshold<sup>[1]</sup>.

Household demographics with relation to income are as follows:

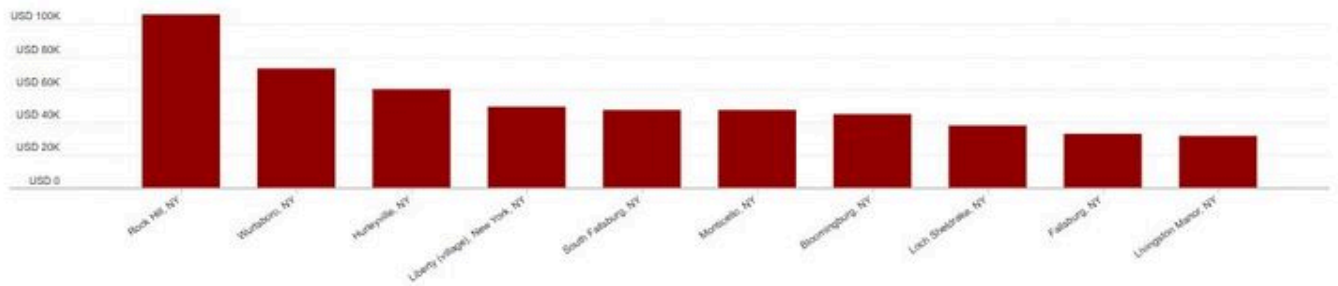
<sup>[1]</sup> U.S. Census



# Median Household Income by Place

## Ranking by Median Household Income

All Cities in Sullivan County



| Rank | City                            | USD     |
|------|---------------------------------|---------|
| 1    | Rock Hill, NY                   | 105,750 |
| 2    | Wurtsboro, NY                   | 72,500  |
| 3    | Hurleyville, NY                 | 60,417  |
| 4    | Liberty (village), New York, NY | 49,125  |
| 5    | South Fallsburg, NY             | 47,566  |
| 6    | Monticello, NY                  | 47,464  |
| 7    | Bloomington, NY                 | 45,083  |
| 8    | Loch Sheldrake, NY              | 38,207  |
| 9    | Fallsburg, NY                   | 32,679  |
| 10   | Livingston Manor, NY            | 31,560  |

Source: Data Commons

# Readers Guide

This 2026 Tentative Budget Executive Summary represents a supplement, intended to be used in conjunction with the 2026 Tentative Budget Detail, and meant to supply a rounded understanding of the workings of the Sullivan County Government. The summary below describes each section of the book to help the reader find and understand the information contained within.

## **Organization of the Budget Book**

**Executive Summary-** Provides information about Sullivan County with regard to the geography, population, etc. It is meant to give the reader an overview of the area itself.

**County Org Chart-** Illustrates the structure of the County, outlining various departments and who they report to.

**Budget Overview-** This section goes over the budget process, including an explanation of fund structures and through the process behind budget development. A strategy map outlines the priorities and issues for 2026 and clarifies the reasoning behind some of the spending for 2026. Included in the Budget Overview section are the following:

1. Strategy Map
2. Priorities and Issues
3. Budget Calendar and Timeline
4. Budget Adoption and Amendment Process
5. Sullivan County Fund Structure & Categories
6. Financial policies

**Fiscal Summary-** A breakdown and discussion of appropriations and revenues will be found here along with various financial reports. The Sullivan County Assessor's Exemption impact report is shown in this section, along with authorized positions and employee counts and any debt that the County is managing.

**Department Summaries-** An overview of each department by division, with the 2026 Tentative revenues and expenses, position counts and performance measures can be found here.

**Glossary-** The glossary can be found at the end of the book and is meant to clarify the meaning behind terminology commonly used in the world of budgeting, government and finance.

# Demographics

## Population



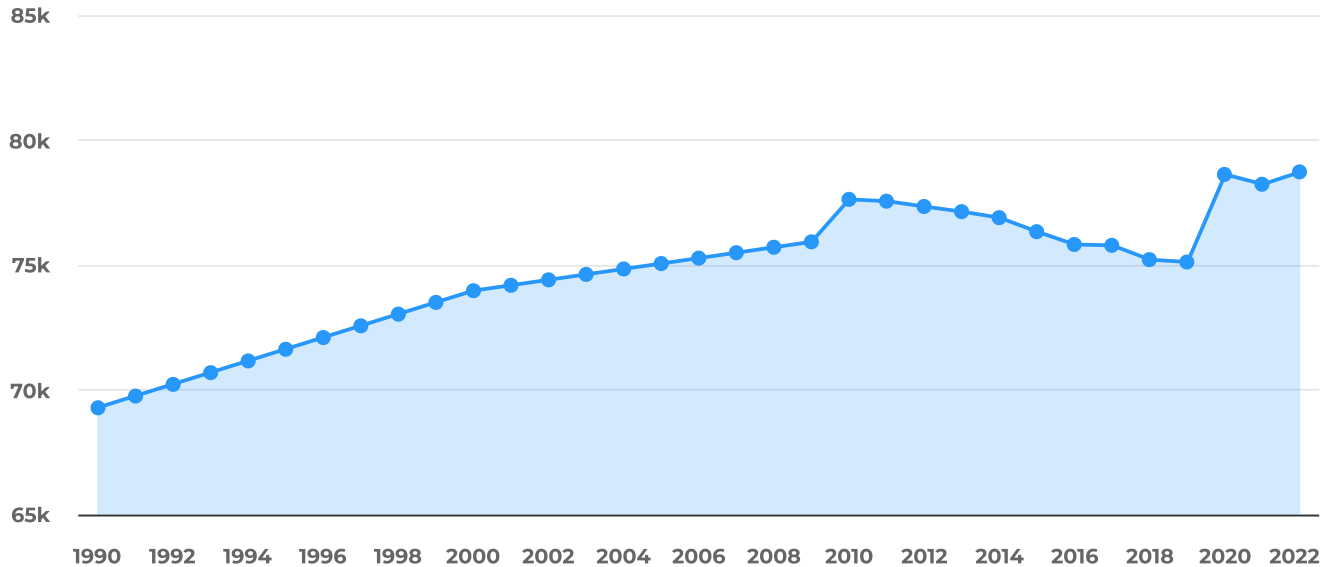
TOTAL POPULATION

**78,725**

**0.63%**  
vs. 2021

GROWTH RANK

**5** out of **63** Counties in New York



*\* Data Source: U.S. Census Bureau American Community Survey 5-year Data and the 2020, 2010, 2000, and 1990 Decennial Censuses*



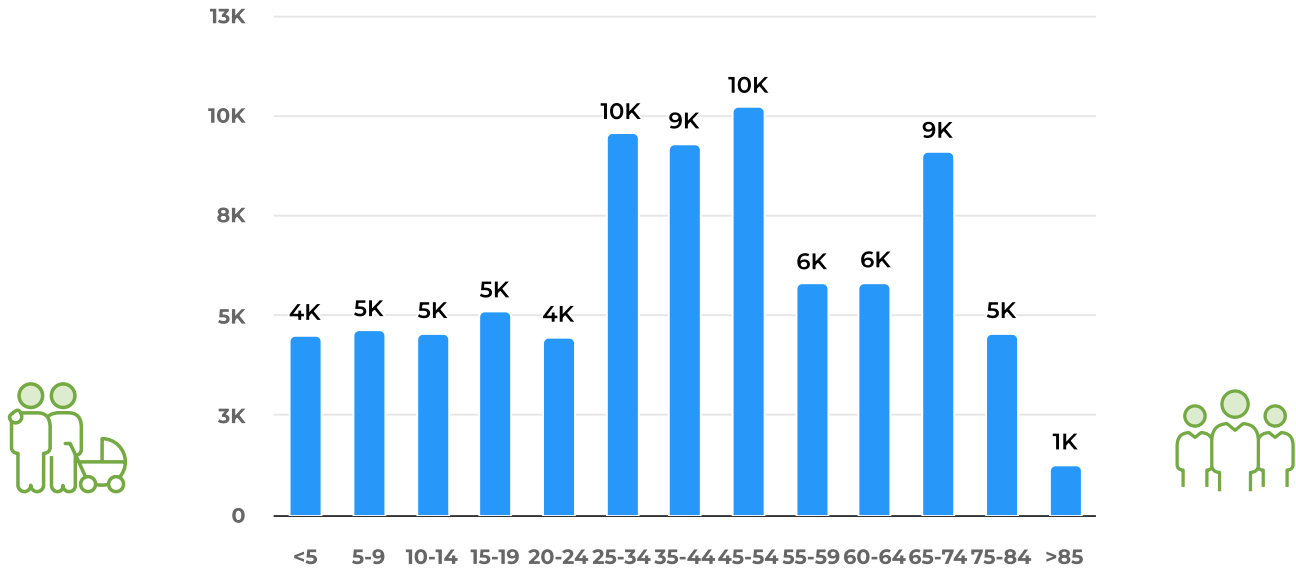
DAYTIME POPULATION

**74,290**

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

*\* Data Source: American Community Survey 5-year estimates*

## POPULATION BY AGE GROUP



*Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.*

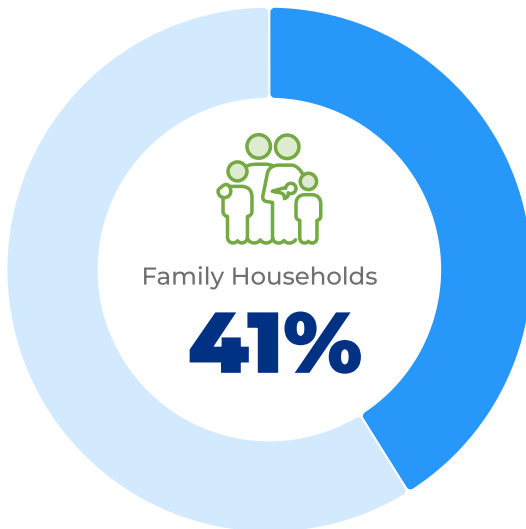
*\* Data Source: American Community Survey 5-year estimates*

## Household

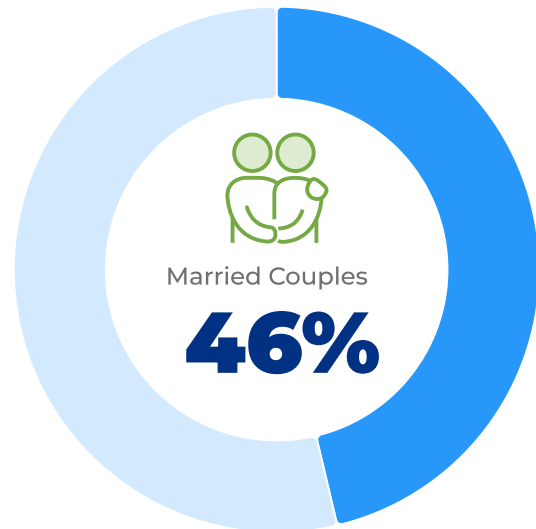
TOTAL HOUSEHOLDS

**29,895**

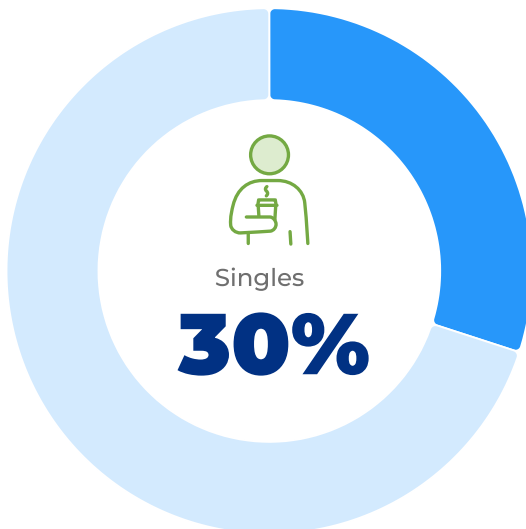
Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.

**-5%**

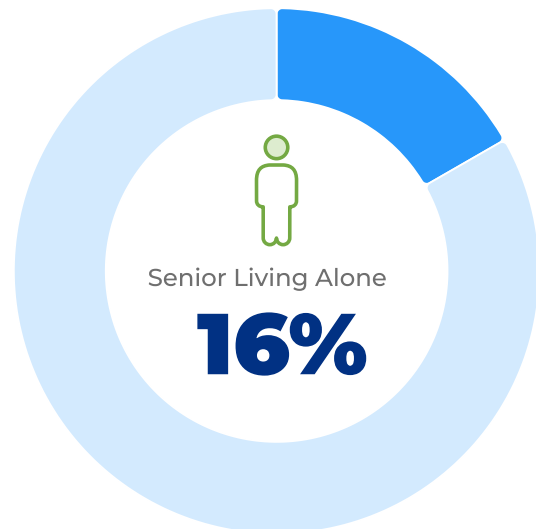
lower than state average

**4%**

higher than state average

**1%**

higher than state average

**-2%**

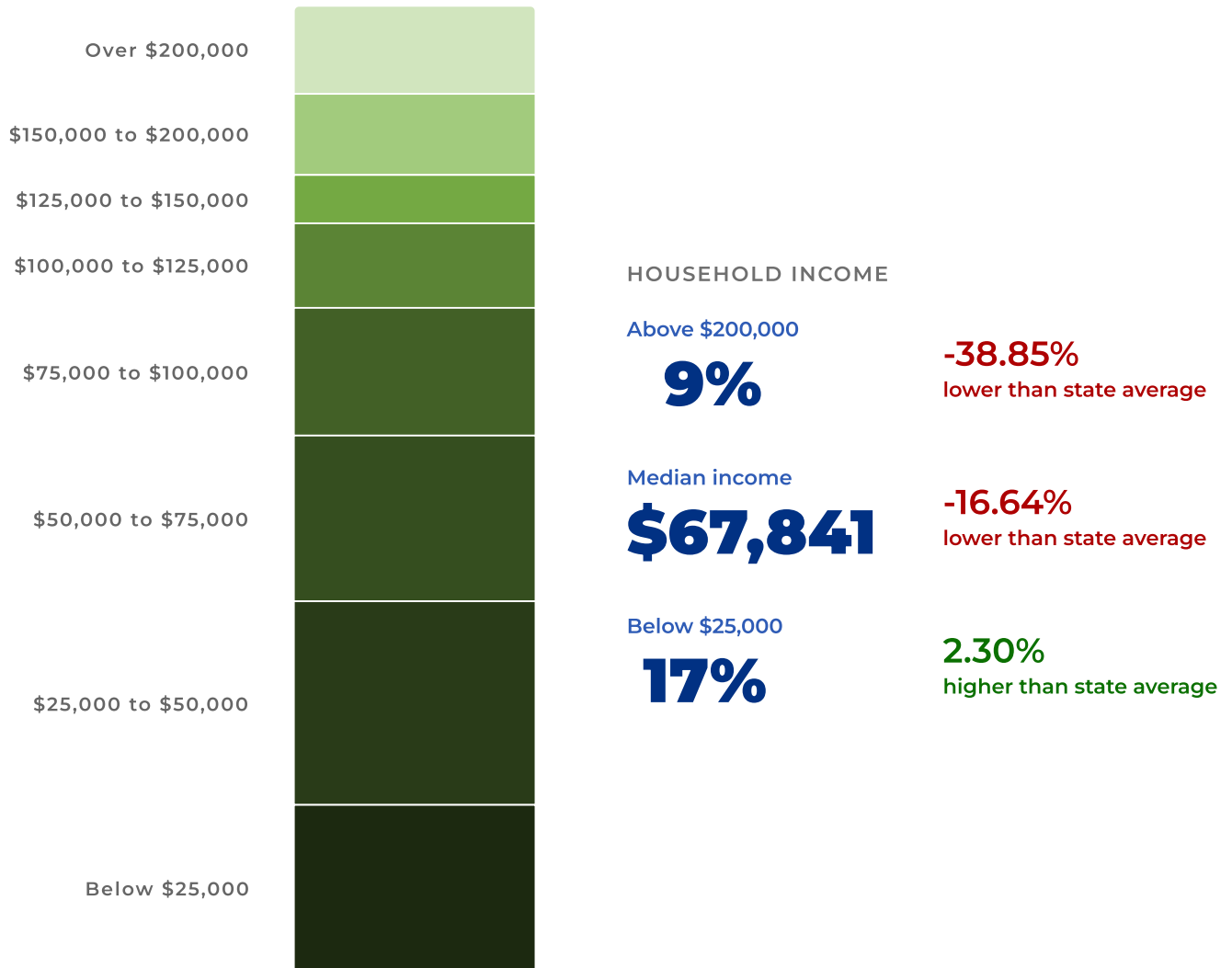
lower than state average

*\* Data Source: American Community Survey 5-year estimates*



## Economic

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



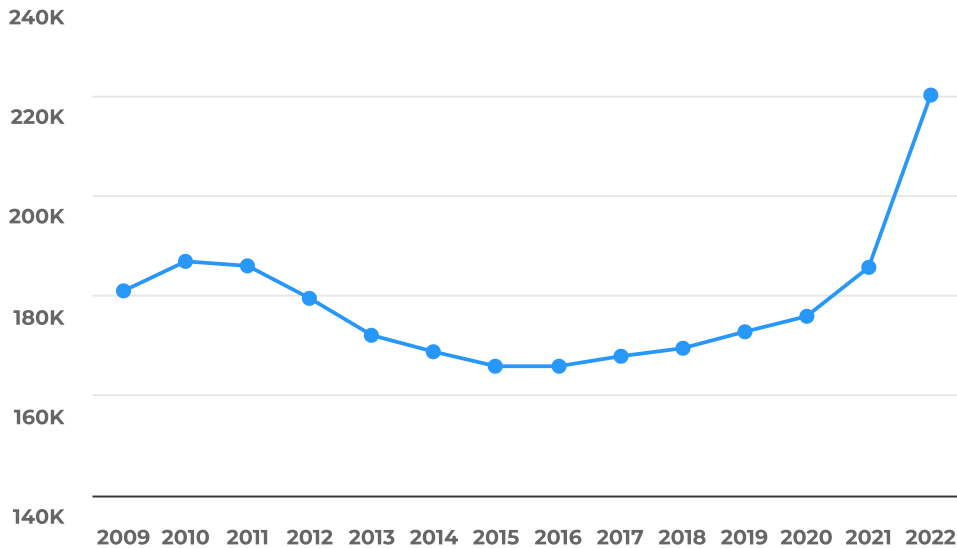
\* Data Source: American Community Survey 5-year estimates

## Housing



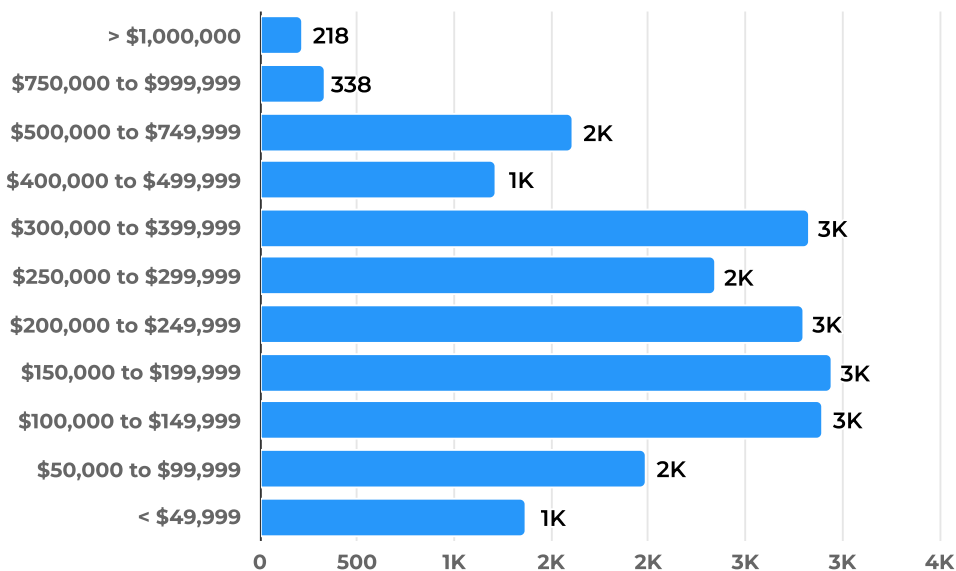
2022 MEDIAN HOME VALUE

# \$220,200



\* Data Source: 2022 [US Census Bureau](#), American Community Survey. Home value data includes all types of owner-occupied housing.

### HOME VALUE DISTRIBUTION



\* Data Source: 2022 [US Census Bureau](#), American Community Survey. Home value data includes all types of owner-occupied housing.

### HOME OWNERS VS RENTERS

Sullivan

State Avg.

**31%**  
Rent

**46%**  
Rent

**69%**  
Own

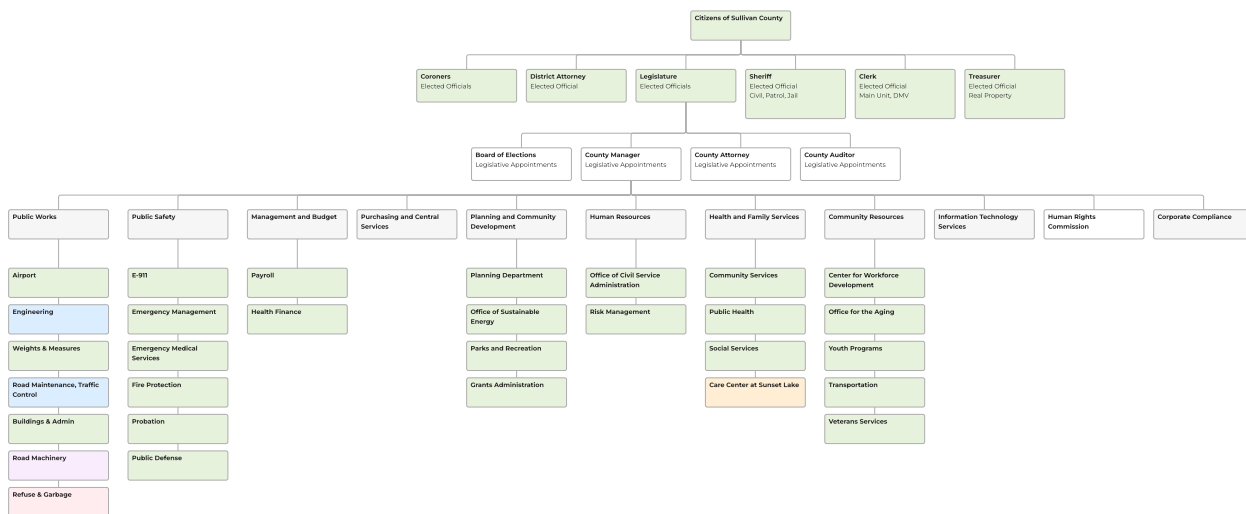
**54%**  
Own

\* Data Source: 2022 [US Census Bureau](#), American Community Survey. Home value data includes all types of owner-occupied housing.

# County Government Organization Chart

1. The Org Chart is sorted in hierarchy, to illustrate the structure of County government. Towards the top, you can see elected officials report to the Citizens of Sullivan County. Under that are positions appointed by those elected parties. Commissioners and Line Departments report up to the County Manager's office.
2. The colors represent the 5 funds currently utilized by Sullivan County where employees are housed. The majority of expenses are paid through the General Fund which is why the majority of departments are shown in green boxes. Blue boxes represent the County Road Fund (D), the pink box indicates the Refuse and Garbage Fund (CL), the purple box represents the Road Machinery Fund (DM) and the orange box represents the Enterprise Fund (EI).
3. Two larger segments of Sullivan County are Public Works and the Care Center at Sunset Lake. These two entities make up four funds shown. Public Works has some departments where appropriations are paid from the General Fund, but others use the Refuse and Garbage Fund, County Road Fund and Road Machinery Fund. The Care Center at Sunset Lake uses the EI Fund. This is an Enterprise Fund, meaning that it's run like a business and self-supporting for revenues and expenses.

## Sullivan County Organizational Chart



# Sullivan County Fund Structure & Categories

A. **Governmental Funds:** Governmental funds are those through which most general government functions are financed. The acquisition, use of balances of expendable financial resources, and the related liabilities are accounted for through governmental funds. The following are the County's Major governmental funds:

- a. **General Fund:** The general fund constitutes the primary operating fund of the County and is used to account for and report all financial resources not accounted for and reported in another fund.
- b. **Special Revenue Funds:** Special Revenue Funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.
  - i. **County Road Fund:** The County road fund is used to account for the maintenance and repair of County roads and bridges and snow removal costs, as defined in New York State Highway Law, and is funded by New York State Revenue and local support.
  - ii. **Refuse and Garbage Fund:** The refuse and garbage fund is used to account for the activity of the County's solid waste operations, and is funded primarily by user fees.
- c. **Capital Projects Fund:** The capital projects fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlay, including the acquisition or construction of major capital facilities and other capital assets, other than those financed by proprietary funds.

The following are the non-major governmental funds:

- d. **Special Revenue Funds:** Special Revenue Funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.
  - i. **Road Machinery Fund:** The road machinery fund is used to account for the purchase, repair and maintenance of highway machinery, tools and equipment for the construction, purchase and maintenance of buildings for the storage and repair of highway machinery and equipment.
  - ii. **Community Development Fund:** The community development fund is used to account for projects financed by entitlements from the U.S. Department of Housing and Urban Development.
- e. **Debt Service Fund:** The debt service fund is provided to account for and report financial resources that are restricted, committed, or assigned to expenditures for principal and interest and for financial resources that are being accumulated for principal and interest maturing in future years.

B. **Proprietary Funds:** Proprietary funds include enterprise and internal service funds.

- a. **Enterprise Funds:** Enterprise funds are used to account for operations that are financed and operated in a manner similar to private enterprises or where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is necessary for management accountability. Enterprise funds are used to account for operations that provide services to the public.

- i. **Sullivan County Adult Care Center:** The Adult Care Center is a skilled nursing facility established and operated under provisions of Article 6 of the General Municipal Law.
  - ii. **Sullivan County Tobacco Asset Securitization Corporation:** The Sullivan County Tobacco Securitization Corporation holds bonds that are payable by revenues from tobacco manufacturers that participated in the Master Settlement Agreement.
- b. **Internal Service Funds:** Internal service funds are used to account for those operations that provide services to other departments or agencies of the government, or to other governments, on a cost reimbursement basis.
  - i. **Workers' Compensation Benefits Fund:** The Workers' Compensation Fund is used to account for the revenues and expenses of all of the participating jurisdictions in the plan.
  - ii. **Self-Insured Dental Fund:** The Self-Insured Dental Fund is used to account for the expenses and revenues of the County's dental plan for employees.
- c. **Fiduciary Funds:** Fiduciary funds are used to account for assets held by the County in an agency capacity on behalf of others.
  - a. **Trust and Agency:** The trust and agency fund is used to account for payroll withholdings and various other deposits that are payable to other individuals or entities.

## **Funds Subject to Appropriation**

The Sullivan County operating budget includes the General Fund (A), County Road Fund (D), Refuse and Garbage Fund (CL), Road Machinery Fund (DM), Debt Service Fund (V), and the Sullivan County Adult Care Center Fund (EI). The Workers' Compensation Fund budget is adopted by the Legislature separate from the operating budget. The Sullivan County Tobacco Asset Securitization Corporation has a board, separate and distinct, from the Sullivan County Legislature, which adopts their own budget on an annual basis. The Community Development Fund budget is determined by grant related revenue that is accepted through resolution by the Sullivan County Legislature. The Capital Project Fund budget is determined by the adoption of the capital plan and through bond resolutions or transfers of money from other funds.



# Basis of Budgeting

The governmental funds (A, D, CL, DM, and V) are budgeted and recorded in the financial statements based upon the modified accrual basis of accounting. Revenue is recognized as soon as they are both measurable and available. Revenue is considered to be available when it is collectible within the current period or soon enough thereafter to pay liabilities of the current period. A ninety day availability period is used for revenue recognition for all governmental fund revenue except property taxes. Property taxes are considered to be available if collected within sixty days of the fiscal year end. Expenditures generally are recorded when a liability is incurred. However, certain expenditures, such as debt services expenditures, compensated absences, certain pension costs, landfill closure costs, certain claims and post-employment benefit obligation are recorded only when payment is due.

The proprietary fund (EI) is budgeted on a modified accrual basis of accounting. The audited financial statements are recorded on a full accrual basis. The budget does not appropriate money for future debt service payments, the unfunded portion of post-retirement benefits, future pension obligation, and depreciation. Under a full accrual basis of accounting, revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

# Financial Policies

## Capital Budget and Planning

The Sullivan County Legislature has adopted a Capital Planning & Budget Policy (resolution 322 of 2007) which shall be a plan of capital projects proposed to be undertaken during the succeeding six-year period.

Policy:

- The County Manager shall annually cause the Capital Program to be prepared and shall submit said Capital Program to the County Legislature together with the Tentative Budget.
- The Capital Program shall be a plan of capital projects proposed to be undertaken during the succeeding six-year period.
- The Capital Program shall be arranged in such a manner as to indicate the order of priority of each project, and to state for each project:
  - a description of the proposed project and the estimated total cost thereof;
  - the proposed method of financing, indicating the amount proposed to be financed by direct budgetary appropriation or duly established reserve funds; the amount, if any, estimated to be received from the federal and/or state governments; and the amount to be financed by the issuance of obligations, showing the proposed type or types of obligations, together with the period of probable usefulness for which they are proposed to be issued;
  - an estimate of the effect, if any, upon operating costs of the municipal corporation within each of the three fiscal years following completion of the project.
- The Tentative Budget shall include the amount proposed for the Capital Program to be financed by direct budgetary appropriation during the fiscal year to which such Tentative Budget pertains.
- There shall be included in the budget message, if any, a general summary of the financial requirements for the Capital Program for the fiscal year to which the budget message relates. Additional comments and recommendations of any other board, officer or agency may also be included in the budget message.
- The County Legislature shall annually, as applicable, adopt the Capital Program after review and revisions, if any. The provisions of any law relating to a public hearing on the tentative budget, and to the adoption of the budget, shall apply to the Capital Program.
- At any time during the fiscal year for which the Capital Program was adopted, the County Legislature by the affirmative vote of a majority of its total membership, may amend the Capital Program by adding, modifying or abandoning capital projects, or by the affirmative of two-thirds of its total membership, may modify the methods of financing. No capital project shall be authorized or undertaken unless it is included in the Capital Program as adopted or amended.
- Nothing in this section shall be construed to authorize the County to incur indebtedness for which obligations may be issued except as provided by the Local Finance Law.

## Debt Management & Investment

The Sullivan County Legislature has adopted an Investment and Debt Management Policy (resolution 180 of 2013) which aims to standardize and support the issuance and management of debt by the County of Sullivan ("County"). Their primary objective is to establish conditions for the use of debt and to create procedures and policies that minimize the County's debt service and issuance costs, maintain the highest practical credit rating, and provide full and complete financial disclosure and reporting. The policies apply to all general obligation debt issued by the County.

Purpose:

The County recognizes that the foundation of any well-managed debt program is a comprehensive debt policy. A debt policy sets forth the parameters for issuing debt and managing outstanding debt. It provides guidance to decision makers regarding the timing and purposes for which debt may be issued, types and amounts of permissible debt, methods of sale that may be used and structural features that may be incorporated. The debt policy should recognize a binding commitment to full and timely repayment of all debt as an intrinsic requirement for entry into capital markets. Adherence to a debt policy helps to ensure that a government maintains a sound debt position and that credit quality is protected. Adoption of and compliance with a sound debt policy bestows significant benefits including:

- The enhancement of the quality of decisions by imposing order and discipline;
- The promotion of consistency and continuity in decision making;
- The expression and demonstration of commitment to long-term financial planning objectives;
- The enhancement of the County's profile and recognition and for fiscal responsibility by the rating agencies and the general public in reviewing the credit quality of the County.

**Fund Balance**

The Sullivan County Legislature has adopted a Fund Balance Policy (resolution 388 of 2021) which targets a specific fund balance level in the General Fund to ensure accounting and fiscal stability. The fund balance policy is important because:

- Fund balance size and stability are important factors to credit markets when they determine the credit rating of Sullivan County debt instruments, which in turn affects the interest rate that taxpayers must pay for borrowed funds for many years;
- An adequate fund balance enables the County to respond to unforeseen negative events and to level out the impact of those events on taxpayers and service-delivery recipients;
- An adequate fund balance makes possible a cash position that is viewed by credit markets as healthy and avoids unnecessary staff time for accounting;
- Adequate reserves avoid the costs of borrowing, and generate interest earnings;
- Fund balance policy should ensure the County maintains adequate fund balance and reserves to provide the capacity to provide sufficient cash flow for daily financial needs, and to provide adequate reserves to offset significant economic downturns or revenue shortfalls.

All of the above results in lower taxes over the long run. Proposals to reduce the fund balances below target levels in order to avoid higher taxes should always be viewed in this light, lower taxes once can mean repeated future tax increases.

Policy:

- When resources have been spent, the County deems that they have been first spent from the highest constraint level available; therefore, they are considered to have been spent in the following order: restricted, committed, assigned and unassigned.
- The County will maintain an adequate fund balance in its general fund to provide flexibility and to mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures), to ensure stable tax rates, to provide for one time opportunities, and to retain favorable credit ratings. The County will endeavor to maintain assigned and unassigned fund balances in its general fund of 2 months of regular general fund operating expenditures including appropriations for transfers to the County Road and Road Machinery Funds.

- The actual level of fund balance in the County's general fund is determined in its annual financial statement, several months after the end of the fiscal year. The County's budgeting process, which culminates both in the establishment of the following year's tax rate and the use of any appropriated fund balance, begins approximately two years in advance of the financial statement that will show the budget's results. Because of this time lag and because of the uncertainties of the budgeting process (such as the amounts of appropriated fund balance actually used each year), it is not possible to guarantee in advance a specific level of fund balance at the close of any fiscal year.

## **Operating Budget**

The County must adopt an operating budget no later than December 20th of the year immediately preceding the fiscal year for which the document is developed. The Operating Budget is developed with the following guidelines:

- Maintain at least 2 months of regular general fund operating expenses in accordance with the adopted Fund Balance Policy.
- The County will rely on internally generated funds and/or grants and contributions from other governments (i.e. federal, state and local) to finance its capital needs whenever available. Debt will be issued for a capital project when it is an appropriate means to achieve a fair allocation of costs between current and future beneficiaries.
- Adopt operating budgets that are balanced and that limit the reliance of one-shot revenues to fund ongoing expenditures.
- Continually address fees for services to ensure that they are adequately funding operations.
- Strive to submit a budget that is at or lower than the New York State imposed Tax Cap.
- Budget revenues and expenses conservatively, so as to not create budget shortfalls.

## **Long-Range Financial Planning**

Long range financial planning allows the County to evaluate the long term impacts of present day decisions. Long range financial planning is achieved through the following:

- Include a 6 year multiyear budget as part of the Tentative Operating Budget, incorporating projected revenues and expenses and debt service costs associated with the Tentative Capital Budget.
- Include a 6 year multiyear capital budget as part of the Tentative Operating Budget.
- Maintain adequate fund balance levels in the General Fund in accordance with the adopted Fund Balance Policy.
- Analyze services provided by the County to determine where cost efficiencies and/or consolidation of services can be implemented.
- Analyze services provided to determine potential of shared services with other municipalities.
- Continually monitor the local, regional, and national economy to determine any potential impacts on economically sensitive revenues.
- Analyze the impact and affordability of debt issuance in relation to the New York State Constitutional Debt Limit.
- Analyze the impact and affordability of the tax levy in relation to the New York State Constitutional Tax Limit.
- Strive to adopt an operating budget that stays within the New York State Tax Cap while maintaining vital services.

# Budget Adoption and Amendment Process

## Operating Budget Adoption

The Sullivan County operating budget includes the General Fund (A), County Road Fund (D), Refuse and Garbage Fund (CL), Road Machinery Fund (DM), Debt Service Fund (V), and the Sullivan County Adult Care Center Fund (EI).

- During the month of June, operating budget instructions are sent to County departments and external agencies that receive County funding.
- During the month of July, operating budget requests from County departments and external agencies are received. External agencies have a deadline of September 30 to submit their budget requests to the County Manager, in accordance with Resolution 327 of 2016.
- The County Manager submits the outside agency requests to the Sullivan County Legislature at the same time that the Tentative Budget is submitted.
- During the month of August, September, and October, the County Manager and Management and Budget staff review budget requests and meet with departments to discuss their requests.
- The Sullivan County Charter requires that the County Manager file the tentative operating budget no later than Nov 15 of each year.
- The Sullivan County Charter requires that the Sullivan County Treasurer certify revenues for the upcoming budget year no later than October 21 of each year. If the Sullivan County Treasurer, County Manager, and Commissioner of Management and Budget disagree on the revenue estimates, a public hearing is required. After the public hearing, the Sullivan County Legislature is required to determine the estimate of revenues.
- During the period of November 1 through December 20, the Sullivan County Legislature, normally through the Management and Budget Committee, reviews the tentative budget. The Management and Budget Committee meet with commissioners, department heads, and external agencies to discuss their budget request and the County Manager's recommendation for their department or agency.
- The Sullivan County Legislature holds two public hearings on the tentative budget to obtain taxpayer comments.
- All line item changes are made through majority vote by the County Legislature.
- After the two public hearings and on or before December 20, the Legislature holds a meeting to consider the adoption of the budget.
- The County Legislature has established legal control of the budget at the departmental level of expenditures and revenues. Transfers within departments can be performed administratively so long as total revenues or total expenses are not increasing. Transfers that require increases in total revenues or total expenses require a majority vote of the Legislature.

## Operating Budget Amendment Process

Throughout the year, departments may have a necessity to make changes to their budget as the need arises. As noted above, transfers within departments can be performed administratively so long as total revenues or total expenses are not increasing. Transfers that require increases in total revenues or total expenses require a majority vote of the Legislature.

### ***Transfers within departments***

Typically, a department will decide to move money from one budget area to another, to cover expenses. An example would be moving money from office supplies to advertising, once you know that you are finished with all advertising spending for the year and you have a surplus. This can be



accomplished via email to the Office of Management and Budget, with details regarding the “to” and “from” for the funds to be reallocated. No resolution is needed to make a change of this nature.

### ***Transfers requiring increases in total revenue/expense***

When a department needs to make a change to their adopted budget which will increase in expenses or revenues, a formal resolution is needed to accomplish this. A common example of monetary changes occurs when a department receives more revenue than expected. This will change their overall budget and need to be modified in order to properly convey the state of the department. The initial request will be sent to the Office of Management and Budget for review, then go on to the Management and Budget Committee of the Legislature. This will include the details regarding all general ledger changes for review. If the Management and Budget Committee approves the resolution, it will then go to the full Legislature for final approval.

### **Capital Plan Budget Adoption Process**

- During the month of March, capital plan instructions are sent to County departments.
- During the month of May, the capital plan department requests are submitted to the Management and Budget office.
- The Sullivan County Charter requires that the capital plan department requests are submitted to the Sullivan County Legislature no later than June 1.
- During the months of July, August, September, and October, the Capital Planning and Budgeting Committee meet with commissioners, department heads, and external agencies to discuss their budget request.
- The County Manager includes the tentative capital budget in the operating budget submission to the Legislature.
- From the time the tentative budget is submitted through December 20, the Sullivan County Legislature, through the Capital Planning and Budgeting Committee, reviews the tentative capital budget. The Management and Budget Committee meet with commissioners and department heads to discuss their budget requests and the County Manager's recommendation for their department.
- The Sullivan County Legislature holds two public hearings on the tentative capital budget to obtain taxpayer comments.
- All line item changes are made through majority vote by the County Legislature.
- After the two public hearings and on or before December 20, the Legislature holds a meeting to consider the adoption of the capital budget.
- The County Legislature has established legal control of the capital budget at the project level of expenditures. Transfers within projects can be performed administratively so long as total expenses do not increase. Transfers that require increases in total expenses require a two-thirds majority vote of the Legislature.





## Budget Overview

# Understanding the Strategic Plan

Sullivan County's 2026 Strategic Plan encompasses goals and targets set for this particular year but also reflects goals and targets moving forward, since performance improvement is ongoing.

These initiatives and goals have been developed by the County Manager's Office in consultation and coordination with the involved and impacted divisions, departments, offices and units within County government.

Important terms in the following presentation include:

- Key Strategy – The particular strategic initiative
- Measurement Method – The way the strategy will be evaluated
- Target – The specific goal to be achieved
- Achieved – What was actually accomplished
- 2026 Actions – The details of how strategies will be carried out so that goals are achieved

## Safe Communities (Division of Public Safety)

### Strategies and Key Performance Indicators

#### Strategy: Improve collaboration & training among Fire Departments

| KEY PERFORMANCE INDICATOR(S)                      | CALCULATION METHODOLOGY                                | TARGET |
|---------------------------------------------------|--------------------------------------------------------|--------|
| Provide County-hosted training for Fire Personnel | Total County-hosted trainings in 2026                  | 15     |
| Fire Department participant satisfaction          | Attendee satisfaction of these County-hosted trainings | 75%    |

#### Strategy: Enhance EMS training opportunities to both First Responders and the public

| KEY PERFORMANCE INDICATOR(S)            | CALCULATION METHODOLOGY               | TARGET |
|-----------------------------------------|---------------------------------------|--------|
| Develop CME program to support EMTs     | Total County-hosted trainings in 2026 | 6      |
| Offer public CPR and First Aid Training | Total County-hosted trainings in 2026 | 4      |

#### Strategy: Enhance public safety communication gaps through education of First Responders

| KEY PERFORMANCE INDICATOR(S)            | CALCULATION METHODOLOGY                                    | TARGET |
|-----------------------------------------|------------------------------------------------------------|--------|
| Promote 911 communications outreach     | Number of outreach trainings completed                     | 3      |
| Participant satisfaction and engagement | Percentage of participants satisfied with training program | 75%    |

#### Strategy: Ensure preparedness for emergency situations

| KEY PERFORMANCE INDICATOR(S)          | CALCULATION METHODOLOGY                 | TARGET |
|---------------------------------------|-----------------------------------------|--------|
| Number of emergency drills            | Total number of County emergency drills | 3      |
| Number of emergency planning exercise | Total number of planning exercises      | 3      |

### Key Initiatives for 2026

#### Strategy: Increase assistance with recruitment of Fire & EMS volunteers

| KEY PERFORMANCE INDICATOR(S)       | CALCULATION METHODOLOGY | TARGET |
|------------------------------------|-------------------------|--------|
| Number of new EMS recruits         | Count of new recruits   | 5      |
| Number of new firefighter recruits | Count of new recruits   | 10     |

#### Annual Actions:

1. Increase recruitment efforts and develop new strategies for recruitment
2. Work with volunteer fire and EMS providers to recruit and retain volunteers
3. Continue to offer and enhance Annual Emergency Services Youth Academy program

**Strategy: Promote Health & Wellness for all First Responders**

| KEY PERFORMANCE INDICATOR(S)                   | CALCULATION METHODOLOGY        | TARGET |
|------------------------------------------------|--------------------------------|--------|
| Provide Health Screenings for First Responders | Percentage of members screened | 10%    |

**Annual Actions:**

1. Increase cardiovascular health awareness among Fire, EMS and Law Enforcement Personnel
2. Promote importance of Mental Health and Physical Wellbeing among Fire, EMS & Law Enforcement Personnel

**Strategy: Update Emergency Management plans and conduct trainings**

| KEY PERFORMANCE INDICATOR(S)                      | CALCULATION METHODOLOGY                                           | TARGET |
|---------------------------------------------------|-------------------------------------------------------------------|--------|
| Participant satisfaction with emergency trainings | Percent of participants who are satisfied with emergency training | 75%    |
| Establish regular meetings of the LEPC            | Total recurring meetings per year (min.)                          | 2      |
| Establish regular meetings of the STAC            | Total recurring meetings per year (min.)                          | 4      |

**Annual Actions:**

1. Review the Sullivan County Comprehensive Emergency Management Plan (CEMP)
2. Review the County Emergency Preparedness Assessment (CEPA)
3. Review the Domestic Terrorism Prevention Plan
4. Review and update the County-wide Mutual Aid Plan
5. Review and update the Hazardous Materials Plan
6. Review and update the EMS Mutual Aid Plan

**Strategy: Review and recommend enhancements to building security**

| KEY PERFORMANCE INDICATOR(S) | CALCULATION METHODOLOGY       | TARGET |
|------------------------------|-------------------------------|--------|
| Review building security     | Percent of buildings analyzed | 100%   |

**Annual Actions:**

1. Review building security posture and make recommendations to management concerning improved security needs

## Accountable Government (Division of Human Resources)

### Strategies and Key Performance Indicators

#### Strategy: Recruit employees who represent our community demographic (inclusive community engagement)

| KEY PERFORMANCE INDICATOR(S)                                   | CALCULATION METHODOLOGY     | TARGET |
|----------------------------------------------------------------|-----------------------------|--------|
| Number of new hires who reflect the diversity of our community | % of diversity of new hires | 50%    |

#### Annual Actions:

1. Increase recruitment efforts and develop new strategies for recruitment in diverse areas of the County: libraries, schools,
2. Create targeted opportunities for learning about vacancies in various community settings

#### Strategy: Manage talent

| KEY PERFORMANCE INDICATOR(S)               | CALCULATION METHODOLOGY | TARGET |
|--------------------------------------------|-------------------------|--------|
| Enhance Countywide succession planning and |                         |        |

#### Annual Actions:

1. Meet with Division Heads quarterly to determine pending retirements or needs, and develop a recruitment plan in targeted areas

#### Strategy: Improve communication about County information and services to employees and customers

| KEY PERFORMANCE INDICATOR(S)                             | CALCULATION METHODOLOGY                                                                                                                       | TARGET |
|----------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|--------|
| Increase social media presence on professional platforms | Create deliverable for management staff to create a LinkedIn account to share County information, such as postings and other community events |        |

#### Annual Actions:

1. Set performance goal for the HR team to create an account, and encourage other Divisions to do the same

#### Strategy: Identify areas prone to employee confusion

| KEY PERFORMANCE INDICATOR(S)                                                                                                                               | CALCULATION METHODOLOGY | TARGET |
|------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|--------|
| Develop "how-to" informational packets for employees use in areas such as FML, Military Leave, Disability, Donation of Leave Time, and Supervisor's Manual |                         |        |

#### Strategy: Create a safe working environment

| KEY PERFORMANCE INDICATOR(S)                                                                    | CALCULATION METHODOLOGY                                                                                                                                          | TARGET |
|-------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|
| Identify areas of risk to the safety of employees by conducting incident assessment evaluations | Upon receipt of incident, an investigation is conducted into contributing factors, like the physical plant, motor vehicles, grounds and the individuals involved |        |



## Transportation, Mobility and Infrastructure (Division of Planning)

### Strategies and Key Performance Indicators

#### Strategy: Enhance Sullivan County's Communities Through a Robust Trail Network

| KEY PERFORMANCE INDICATOR(S)                                                        | CALCULATION METHODOLOGY                                                 | TARGET                                                                    |
|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------|---------------------------------------------------------------------------|
| Complete the O&W Rail Trail                                                         | Miles of trail completed                                                | 50 miles                                                                  |
| Leverage benefits of available trails to                                            | Number of for profit and not for profit partners engaged to promote the | 28 Partners                                                               |
| Leverage benefits of available trails to enhance Sullivan County's tourism industry | Trail events organized and marketing initiatives completed              | 4 annual events<br>Social media kept current<br>daypack program monitored |

#### Strategy: Protect Sullivan County's Water Resources

| KEY PERFORMANCE INDICATOR(S)                                                      | CALCULATION METHODOLOGY                      | TARGET                                          |
|-----------------------------------------------------------------------------------|----------------------------------------------|-------------------------------------------------|
| Identify areas to be protected to ensure water quality is improved and maintained | % of Local Watersheds with Completed Studies | 100% Local Watersheds with Completed Studies    |
| Identify areas to be protected to ensure water quality is improved and maintained | % Completion of Countywide Groundwater Study | 100% Completion of Countywide groundwater study |
| Ensure adequate municipal infrastructure is in place to support development       | % of Total Recommendations Implemented       | 80% recommendations implemented                 |



**Strategy: Plan for Sustainable Growth and Development while Protecting Sullivan County's Resources**

| KEY PERFORMANCE INDICATOR(S)                                  | CALCULATION METHODOLOGY                                                                 | TARGET                                     |
|---------------------------------------------------------------|-----------------------------------------------------------------------------------------|--------------------------------------------|
| Identify resources to protect Sullivan County Farmland        | Frequency of updating Agriculture and Farmland Protection Plan                          | Plan updated every 10 years                |
| Proactively plan for impacts of natural and manmade disasters | Frequency of Updating Sullivan County Multi Jurisdictional Hazard Mitigation Plan       | Plan updated every 5 years                 |
| Ensure housing availability for residents of Sullivan County  | Total County funding available to support development of housing for a range of incomes | \$2 million available                      |
| Providing useful GML239 reviews in a timely manner            | % GML239 reviews returned within 30 days of receipt                                     | 100%                                       |
| Create pedestrian and bicycle friendly communities            | Number of grant-ready bicycle and pedestrian infrastructure capital projects identified | 10 grant-ready capital projects identified |

**Key Initiatives for 2026****Strategy: Continue progress toward completion of the O&W Rail Trail**

| KEY PERFORMANCE INDICATOR(S)                                                         | CALCULATION METHODOLOGY                                      | TARGET   |
|--------------------------------------------------------------------------------------|--------------------------------------------------------------|----------|
| Provide design and engineering support to municipal O&W Rail Trail projects          | Miles of trail for which design and engineering is completed | 7 miles  |
| Connect completed trail segments through property acquisition and trail construction | Segments of trail >10 miles                                  | 1.00     |
| Leverage benefits of available trails to enhance Sullivan County's tourism industry  | Number of locations participating in daypack loan program    | 28.00    |
| Leverage benefits of available trails to enhance Sullivan County's tourism industry  | Number of events hosted on Sullivan O&W Rail Trail           | 4 events |

**Annual Actions:**

1. Design documents completed for Liberty/Parksville, Rockland/Rotary Park
2. Complete construction of Neversink Crossing.
3. Continue coordination of Daypack Loan Program with schools and libraries
4. Maintain schedule of seasonal events at various locations on the rail trail

**Strategy: Implement strategies to protect Sullivan County's water resources**

| KEY PERFORMANCE INDICATOR(S)                                                      | CALCULATION METHODOLOGY                                         | TARGET                       |
|-----------------------------------------------------------------------------------|-----------------------------------------------------------------|------------------------------|
| Watershed Management Plans                                                        | % Funding secured for Mongaup Watershed Management Plan         | 50% external funding secured |
| Identify areas to be protected to ensure water quality is improved and maintained | % Completion of Groundwater/Aquifer Studies                     | 100% Study Completion        |
| Water and Wastewater Infrastructure Assessment                                    | Number of recommendations resulting from 2025 study implemented | 1 recommendation implemented |

**Annual Actions:**

1. Develop and submit a grant application to known funding partners for project support
2. Maintain monthly progress meetings; Data, analysis, and recommendations received from vendor

**Strategy: Plan for Sustainable Growth and Development while Protecting Sullivan County's Resources**

| KEY PERFORMANCE INDICATOR(S)                           | CALCULATION METHODOLOGY                                                    | TARGET                                                 |
|--------------------------------------------------------|----------------------------------------------------------------------------|--------------------------------------------------------|
| Identify resources to protect Sullivan County Farmland | % Completion of Agriculture and Farmland Protection Plan update            | 100% Plan Completion                                   |
| Monitor and protect Sullivan County's water resources  | % Funding secured to conduct aquifer/groundwater study                     | 50% funding secured                                    |
| Mitigate effects of future hazards                     | % Completion of the Multi-Jurisdictional All Hazard Mitigation Plan Update | 5 year plan update                                     |
| Ensure housing availability for residents of           | Number of units supported with County resources                            | 20 units                                               |
| Providing useful GML239 reviews in a timely manner     | % of GML239 reviews returned within 30 days of receipt                     | 100%                                                   |
| Create pedestrian and bicycle friendly communities     | Number of key projects identified to develop to grant-ready status         | 3 projects identified and developed to grant readiness |

**Annual Actions:**

1. Plan developed and submitted to NYS Ag & Markets for approval
2. Funding secured and vendor procured to initiate study of aquifers/groundwater
3. 5 year plan finalized and available via the MitigateNY Platform
4. Establish funding source to support developers in the creation and rehabilitation of affordable workforce housing
5. Continue to conduct mandated reviews of development under General Municipal Law sections L, M, & N
6. 3 bicycle and/or pedestrian friendly projects developed for submission to funding sources



## Healthy Communities (Department of Public Health)

### Strategies and Key Performance Indicators

#### Strategy: Prevent and Manage Chronic Diseases

| KEY PERFORMANCE INDICATOR(S)               | CALCULATION METHODOLOGY                                                                                                              | TARGET                      |
|--------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|
| Promote physical activity in organizations | Partner with schools, libraries and parks to create safe, accessible spaces for physical activity                                    | 2 new spaces                |
| Promote physical activity in community     | Expand community walking groups, fitness classes and recreation programs in local businesses and rural areas                         | Increase by 20%             |
| Increase access to nutrition               | Partner with local farms, food pantries and markets to increase access to fresh produce                                              | Reach 500 people            |
| Increase understanding of nutrition        | Expand nutrition education programs                                                                                                  | Reach 500 people            |
| Promote and provide preventive screenings  | Increase access to preventive screenings (blood pressure, cholesterol, diabetes, cancer) through mobile clinics and community events | Increase by 25%             |
| Promote and provide health screenings      | Provide screenings at non-traditional venues like schools, worksites, senior centers and churches                                    | Partner with 10 host venues |
| Encourage tobacco cessation with adults    | Expand smoking cessation programs (counseling, nicotine replacement therapy) through all Public Health programs                      | Enroll 50                   |
| Encourage tobacco cessation with youth     | Partner with schools and youth programs to deliver prevention education and reduce vaping                                            | Enroll 50                   |
| Encourage tobacco cessation communitywide  | Launch a public education campaign highlighting resources like the NYS Quitline                                                      | 10,000-impressions campaign |

#### Annual Actions:

1. Collaborate with hospitals, FQHCs and primary care providers to strengthen referral pathways for follow-up care
2. Promote early-detection campaigns for high-priority conditions such as diabetes and hypertension
3. Establish and meet with integrated community hubs/social care clinics team at least 3 times

#### Strategy: Advance Health Equity and Access to Care

| KEY PERFORMANCE INDICATOR(S)              | CALCULATION METHODOLOGY                                                                                                                       | TARGET                     |
|-------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|
| Offer culturally appropriate services     | Pilot Promotores/Orthodox liaisons along with Community Health Worker (CHW) program to meet the religious and cultural needs of the community | 4 embedded reps            |
| Offer linguistically appropriate services | Increase access and use of language line                                                                                                      | Increase by 25%            |
| Increase rural health access              | Create integrated community hubs/social care clinics                                                                                          | Establish at least 1       |
| Increase rural health transportation      | Expand bus times and hours of HHS operations                                                                                                  | Extend hours twice a month |
| Increase rural health outreach            | Deploy mobile health units and pop-up clinics to reach remote communities with preventive care, vaccinations and screenings                   | 10 events annually         |
| Enhance data collection                   | Strengthen community health assessments and surveys to capture the needs of underserved groups                                                |                            |
| Enhance data reporting                    | Engage community members, community-based organizations and healthcare partners in the collection, analysis and sharing of data               | Hold a CHIP conference     |

#### Annual Actions:

1. Establish an Education & Outreach Materials Committee (EOMC) that includes representation from a diverse group
2. Have the EOMC review at least 10 education/outreach/marketing materials
3. Establish and meet with integrated community hubs/social care clinics team at least 3 times
4. Produce and distribute a Community Health Improvement Plan (CHIP)
5. Create specific job roles with requirements specific to Spanish or Yiddish speakers
6. Partner with trusted community leaders and organizations to ensure programs reflect cultural values and norms

**Strategy: Improve Maternal, Child and Family Health**

| KEY PERFORMANCE INDICATOR(S)                                                      | CALCULATION METHODOLOGY                                                                                                                     | TARGET                                                    |
|-----------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|
| Focus Maternal Child Health Department                                            | Redefine "MCH nurse" role to focus solely on illness as required for Certified Home Health Agency (CHHA) services                           | All CHHA nurses focus on illness-related services         |
| Enhance Maternal Child Health Department                                          | Restructure all maternal/child programming to fall within the MCH umbrella                                                                  | Put all programs under MCH umbrella                       |
| Expand Maternal Child Health Department                                           | Pilot a Community Health Worker (CHW)/Promotores model to connect residents with internal and external services                             | 6 trained staff, 500 people connected                     |
| Integrate Maternal Child Health Department reproductive programming               | Integrate reproductive life planning counseling into public health programs and clinical partnerships                                       | 2 public programs, 2 clinical/community partnerships      |
| Strengthen prenatal and postpartum care linkages                                  | Expand CHHA postpartum home visiting services for high-risk mothers, including pre-term birth follow-up                                     | Reach 50 mothers annually                                 |
| Strengthen prenatal and postpartum care linkages                                  | Pilot a postpartum care coordination program that connects mothers to behavioral health, WIC, lactation and primary care                    | Serve 75 mothers annually                                 |
| Increase Early Intervention (EI) provider capacity and family navigation supports | Launch a Family Navigation Program through use of CHW/Promotores to help parents access EI, preschool special education and CYSHCN services | Serve 75 families annually                                |
| Increase Early Intervention (EI) provider capacity and family navigation supports | Provide training for EI providers on trauma-informed care, cultural competence and working with diverse families                            | Train all EI providers                                    |
| Enhance data collection and reporting                                             | Invest in software appropriate to departmental needs                                                                                        | Procure and implement new software                        |
| Enhance data collection and reporting                                             | Develop a Maternal & Child Health dashboard to monitor key indicators like teen pregnancy, pre-term births and EI enrollment                | Launch dashboard, tracking 5 indicators from each program |



**Annual Actions:**

1. Formalize referral paths with OB/GYNs, midwives & hospitals to ensure smooth transitions from prenatal to postpartum services
2. Use PRAMS, County Health Rankings and local hospital data to identify gaps and evaluate program effectiveness

**Strategy: Strengthen Preparedness and Infrastructure**

| KEY PERFORMANCE INDICATOR(S)              | CALCULATION METHODOLOGY                                                                                                         | TARGET                                                                            |
|-------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|
| Increase emergency response capacity      | Expand Medical Reserve Corps (MRC) recruitment and training, with clear protocols for background checks and deployment          | Increase members by 30%, ensure 100% complete training                            |
| Increase emergency readiness capacity     | Conduct annual all-hazards preparedness drills with staff and partners                                                          | Conduct 4 drills annually                                                         |
| Increase emergency leadership capacity    | Develop and implement Leader on Campus                                                                                          | Implement program with at least 80% of leadership                                 |
| Improve workforce resilience and training | Establish a wellness and support program to reduce burnout and strengthen workforce resilience during emergencies               | Implement program with at least 50% of Public Health employees, 25% of Countywide |
| Build up infrastructure and technology    | Expand mobile health technology to support home visits, remote monitoring and field operations during disruptions               | Increase tech by 50%                                                              |
| Engage community and communicate risks    | Provide community trainings on preparedness, like CPR, Naloxone usage, emergency kits and sheltering                            | 6 annual trainings reaching 150 people                                            |
| Engage community on emergency messaging   | Partner with schools, senior centers and faith-based groups to ensure vulnerable populations receive timely emergency messaging | Partner with 20 organizations                                                     |

**Annual Actions:**

1. Implement cross-training to ensure essential services (PPDs, immunizations, HIV testing) can continue during staff shortages
2. Enhance data collection and reporting by investing in software appropriate to departmental needs
3. Strengthen cybersecurity protocols and backup systems to protect sensitive data during crises



**Strategy: Prioritize a sustainable impact**

| KEY PERFORMANCE INDICATOR(S)                                  | CALCULATION METHODOLOGY                                                                                                                     | TARGET                                                                       |
|---------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|
| <b>Build trust and partnerships in the community</b>          | Expand partnerships with libraries, schools and faith-based groups to co-host health events and outreach                                    | Host 12 co-sponsored events                                                  |
| <b>Build trust and partnerships with healthcare providers</b> | Collaborate with Garnet Health, Sun River, Refuah, Ahava and other providers to coordinate chronic disease prevention campaigns             | Coordinate 3 Countywide campaigns                                            |
| <b>Communicate in a culturally relevant manner</b>            | Launch a "Community Voices" campaign highlighting local residents' stories of success in areas like diabetes management and maternal health | Feature 5 resident stories                                                   |
| <b>Communicate in a culturally appropriate manner</b>         | Provide health literacy training for staff to ensure communication is clear and accessible                                                  | Train 100% of staff                                                          |
| <b>Communicate in a culturally accessible manner</b>          | Ensure all outreach materials are available in multiple languages                                                                           | Ensure 100% of outreach materials are in English and Spanish                 |
| <b>Empower parents and caregivers</b>                         | Integrate parent and caregiver feedback loops into Early Intervention, Preschool Special Education and CYSHCN                               | Have 75% of parents & caregivers participating in surveys or advisory groups |
| <b>Sustain engagement and feedback</b>                        | Implement post-program surveys with audits across all Public Health services to inform quality improvement, reviewed quarterly              | Implement post-program surveys across all programs                           |

**Annual Actions:**

1. Pilot a Community Health Worker (CHW)/Promotores model to connect residents with internal and external services
2. Create a public health dashboard to share progress on strategic plan metrics with the community

## Healthy Communities (Department of Community Services Local Government Unit)

### Strategies and Key Performance Indicators

#### Strategy: Expand and Enhance Crisis Response Services

| KEY PERFORMANCE INDICATOR(S)                                                 | CALCULATION METHODOLOGY                                                  | TARGET |
|------------------------------------------------------------------------------|--------------------------------------------------------------------------|--------|
| Create a 24/7 Stabilization Center                                           | Create an affordable Stabilization Center acceptable to all stakeholders | 1      |
| Expand Mobile Crisis Team coverage Countywide                                | Expand services                                                          |        |
| Reduce first responder involvement in mental health and substance use crises | Increase behavioral health team's response                               | 30%    |

#### Annual Actions:

1. Train and maintain a Community Trauma Response Team

#### Strategy: Improve Access to Recovery and Supportive Housing

| KEY PERFORMANCE INDICATOR(S)                                          | CALCULATION METHODOLOGY                       | TARGET |
|-----------------------------------------------------------------------|-----------------------------------------------|--------|
| Increase safe, supportive housing options for individuals in recovery | Open new Oxford Houses                        | 2      |
| Increase options for individuals in recovery                          | Increase overall safe, sober housing capacity | 20%    |

#### Annual Actions:

1. Continue to coordinate with partners like Oxford House, Catholic Charities, DA's Office, Garnet Health and Lexington

#### Strategy: Strengthen Community-Based and Cross-System Care

| KEY PERFORMANCE INDICATOR(S)                                            | CALCULATION METHODOLOGY                     | TARGET |
|-------------------------------------------------------------------------|---------------------------------------------|--------|
| Integrate behavioral health with social, medical and community supports | Connect individuals to coordinated supports | 550    |
| Cultivate cross-system collaboration                                    | Increase cross-system referral activity     | 25%    |

#### Annual Actions:

1. Continue utilizing and expanding Unite Us platform

**Strategy: Support Families and Transitional-Age Youth**

| KEY PERFORMANCE INDICATOR(S)                           | CALCULATION METHODOLOGY                  | TARGET |
|--------------------------------------------------------|------------------------------------------|--------|
| Address behavioral needs for families and young adults | Increase youth participation in services | 15%    |

**Annual Actions:**

1. Family Task Force team-building and event planning

**Strategy: Promote Wellness in First Responders and Justice-Involved Populations**

| KEY PERFORMANCE INDICATOR(S)                                       | CALCULATION METHODOLOGY                                          | TARGET  |
|--------------------------------------------------------------------|------------------------------------------------------------------|---------|
| Expand support structures for first responders                     | Choose a First Responder Wellness vendor from RFP already issued | 1       |
| Expand support structures for those impacted by the justice system | Continue jail re-entry meetings and strengthen peer support      | Monthly |

**Annual Actions:**

1. Train first responders
2. Expand peer services in County Court
3. Appoint CIT Coordinator and Peer Court Navigator

**Strategy: Expand Community Engagement and Prevention Programming**

| KEY PERFORMANCE INDICATOR(S)                 | CALCULATION METHODOLOGY                  | TARGET              |
|----------------------------------------------|------------------------------------------|---------------------|
| Raise public awareness of opioids and vaping | Major outreach events                    | 2 annually          |
| Support prevention efforts                   | Deliver trainings to staff and providers | 100 staff/providers |

**Annual Actions:**

1. Continue Bold Gold marketing campaign
2. Distribute Spanish-language opioid prevention materials
3. Appoint Outreach Planning Coordinator
4. Continue Vape-Free Coalition meetings
5. Have Human Rights Commission coordinate implicit bias trainings for providers

**Strategy: Ensure Oversight, Fiscal Stewardship and Continuous Improvement**

| KEY PERFORMANCE INDICATOR(S)                           | CALCULATION METHODOLOGY                                            | TARGET |
|--------------------------------------------------------|--------------------------------------------------------------------|--------|
| Improve transparency, compliance and fiscal management | Complete provider audits and finalize State pass-through contracts | 100%   |

**Strategy: Strengthen the United Sullivan Substance Use and Drug Task Force (DTF)**

| KEY PERFORMANCE INDICATOR(S)             | CALCULATION METHODOLOGY                                                           | TARGET                       |
|------------------------------------------|-----------------------------------------------------------------------------------|------------------------------|
| Improve lives via collaborative action   | Maintain weekly cross-sector (pillar) DTF meetings with full agency participation | 100% participation           |
| Improve lives via recovery               | Deploy additional Naloxboxes and vending machines                                 | 5 boxes, 2 machines          |
| Improve lives via prevention             | Increase school/community prevention program reach                                | 25%                          |
| Improve lives via treatment              | Reduce non-fatal overdoses and sustain that reduction                             | 15% reduction, 40% sustained |
| Improve lives via data-driven strategies | Complete Fatality Review Board case reviews with actionable recommendations       | By 2026                      |

**Annual Actions:**

1. Expand community and provider mapping surveys and data-sharing through the NYS Department of Health
2. Enhance Narcan distribution through Naloxboxes, vending machines and community events
3. Strengthen United Sullivan DTF collaboration with cross-sector referral and secure client data-sharing software
4. Increase prevention initiatives: Catch My Breath, Hope Not Handcuffs, Teen Intervene, Strengthening Families, etc.
5. Advance harm reduction initiatives and anti-stigma campaigns
6. Continue Quick Response Team post-overdose interventions and measure outcomes
7. Support treatment/recovery housing, including Oxford House and transitional Smart House model
8. Expand veterans' and perinatal/youth support services
9. Launch Fatality Review Board multidisciplinary reviews and issue findings
10. Coordinate law enforcement partnerships to combat fentanyl trafficking and track referrals to treatment



## Economic Opportunities (Division of Community Resources)

### Strategies and Key Performance Indicators

#### Strategy: Support Growth and Attraction of Businesses

| KEY PERFORMANCE INDICATOR(S) | CALCULATION METHODOLOGY                                    | TARGET        |
|------------------------------|------------------------------------------------------------|---------------|
| Work with partners           | Develop career pathways for in-demand industries           | 2             |
| Work with businesses         | Develop On-the-Job training contracts for local businesses | 10 businesses |

#### Annual Actions:

1. Develop, with partners, a structured schedule of short-term occupational trainings that address local demand
2. Increase the engagement of youth in workforce activities, notably paid work experience
3. Continue to provide customized recruitment events to businesses

## Transportation, Mobility and Infrastructure (Division of Community Resources)

### Strategies and Key Performance Indicators

#### Strategy: Increase Public Transportation Opportunities

| KEY PERFORMANCE INDICATOR(S)          | CALCULATION METHODOLOGY                  | TARGET    |
|---------------------------------------|------------------------------------------|-----------|
| Install signage at specific bus stops | Wherever permitted, erect bus stop signs | 100 stops |

#### Annual Actions:

1. Outline steps to implement recommendations in the updated Coordinated Transportation Plan
2. Apply for funding to support key elements of that Plan
3. Increase access for seniors and veterans to on-demand medical transportation
4. Develop a plan to address transit needs for out-of-county medical services

## Healthy Communities (Division of Community Resources)

### Strategies and Key Performance Indicators

#### Strategy: Address Food Deserts and Food Insecurity

##### Annual Actions:

1. Continue food distribution at the Community Assistance Center (CAC)
2. Have CAC work with the Regional Food Bank to increase mobile pantry opportunities
3. Continue leadership role in Sullivan Catskills Food Security Coalition to create a strong network

#### Strategy: Cultivate and Implement Innovative, Community-Driven Approaches to Meet Older Adults' Needs

| KEY PERFORMANCE INDICATOR(S) | CALCULATION METHODOLOGY        | TARGET                        |
|------------------------------|--------------------------------|-------------------------------|
| Countywide needs assessment  | Conduct a needs assessment     | 1 every 4 years               |
| Evidence-based programs      | Pilot 2 programs to fill needs | >85% participant satisfaction |

#### Strategy: Enhance Access to Home and Community-Based Services

| KEY PERFORMANCE INDICATOR(S)           | CALCULATION METHODOLOGY                     | TARGET      |
|----------------------------------------|---------------------------------------------|-------------|
| Increase access to caregiver resources | Add new respite care option                 | 1           |
| Promote aging in place                 | Integrate technology-based service delivery | 2 solutions |

##### Annual Actions:

1. Ensure vital outreach materials are in top three non-English languages

#### Strategy: Promote Healthy, Active Lifestyles

| KEY PERFORMANCE INDICATOR(S)                   | CALCULATION METHODOLOGY                                             | TARGET |
|------------------------------------------------|---------------------------------------------------------------------|--------|
| Increase activity                              | Encourage participation in wellness programs                        | 10%    |
| Expand Medicare/Older American Act program use | Increase education regarding Medicare-covered preventive screenings | 15%    |

##### Annual Actions:

1. Ensure vital outreach materials are in top three non-English languages



## Safe Communities (Division of Community Resources)

### Strategies and Key Performance Indicators

Strategy: Protect Rights of Older Adults

| KEY PERFORMANCE INDICATOR(S)            | CALCULATION METHODOLOGY                  | TARGET |
|-----------------------------------------|------------------------------------------|--------|
| Prevent abuse, neglect and exploitation | Conduct elder abuse prevention workshops | 2      |

Annual Actions:

1. Develop and launch local educational campaign

## Safe Communities (Department of Social Services)

### Strategies and Key Performance Indicators

Strategy: Protect Our Employees

| KEY PERFORMANCE INDICATOR(S) | CALCULATION METHODOLOGY                          | TARGET |
|------------------------------|--------------------------------------------------|--------|
| Maintain a safe workspace    | Eliminate serious injuries and mishaps for staff | 0      |

## Accountable Government (Department of Social Services)

### Strategies and Key Performance Indicators

Strategy: Continuous Quality Improvement

| KEY PERFORMANCE INDICATOR(S)                             | CALCULATION METHODOLOGY              | TARGET                                           |
|----------------------------------------------------------|--------------------------------------|--------------------------------------------------|
| Improve processing of Temporary Assistance (TA) and SNAP | Increase on-time TA/SNAP processing  | >90%                                             |
| Improve processing in TA/SNAP                            | Reduce error rates                   | <6%                                              |
| Childcare assistance payments                            | Reduce payment timelines             | 98% completed in 21 days or less                 |
| Unite Us cases                                           | Reduce unresolved and rejected cases | <20% of active caseload; <10% for rejected cases |

## Healthy Communities (Department of Social Services)

### Strategies and Key Performance Indicators

Strategy: Enhance the Well-Being of Children

| KEY PERFORMANCE INDICATOR(S)                      | CALCULATION METHODOLOGY                                | TARGET                                |
|---------------------------------------------------|--------------------------------------------------------|---------------------------------------|
| Child Protective Services (CPS) caseloads         | Maintain reasonable caseload                           | <15 per worker                        |
| CPS safety assessments                            | Minimize overdue safety assessments and investigations | 0                                     |
| Coordination across all child welfare disciplines | Ensure timely entry of case notes                      | >80%                                  |
| Homes for children                                | Recruit more kinship homes                             | 25% of children in kinship placements |
| Foster children                                   | Reduce number of children in foster care               | <100                                  |

## Accountable Government (Corporate Compliance Program)

### Strategies and Key Performance Indicators

Strategy: Develop Corporate Compliance Program in Alignment with Medicaid/Medicare Compliance Requirements

| KEY PERFORMANCE INDICATOR(S)        | CALCULATION METHODOLOGY                                                | TARGET                   |
|-------------------------------------|------------------------------------------------------------------------|--------------------------|
| Corporate Compliance Education Plan | Implement the Plan in alignment with Part 521-1.4(d) by training staff | 100% of County workforce |
| Policies and procedures             | Create, revise and adopt written policies and procedures               | 80%                      |
| Corporate Compliance Work Plan      | Outline the proposed strategy                                          | Plan completion          |

#### Annual Actions:

1. Work with departments to identify role-based and risk-based needs for educational opportunities to promote compliance program effectiveness
2. Work with the County's compliance advisor on the development of an effective compliance program for Medicaid/Medicare requirements
3. Conduct internal/external audits focusing on Part 521 risk areas to promote a comprehensive/effective compliance program
4. Foster a culture of compliance through continuous engagement and promotion of standards
5. Complete an Annual Compliance Program Review
6. Increase oversight efforts of State and Federal funding streams, including grant administration
7. Take prompt action to investigate compliance issues and finalize investigations in a timely manner
8. Work with departments to ensure appropriate vendors/contractors have attested to the County's Corporate Compliance template details

Strategy: Continue Developing HIPAA Compliance Program in Alignment with 45 CFR Parts 160, 162 and 164

| KEY PERFORMANCE INDICATOR(S)                  | CALCULATION METHODOLOGY                                                                                                                                         | TARGET             |
|-----------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| Access to Protected Health Information Policy | Revise policy to be in alignment with 45 CFR 164.524 and relevant State requirements                                                                            | End of 1st quarter |
| Policy training                               | Train appropriate staff in the covered healthcare components                                                                                                    | End of 1st quarter |
| HIPAA training                                | Update training to be in alignment with sections 164.530(d)(1) and 164.308(a)(5)                                                                                | End of 2nd quarter |
| Role-Based Access Policy                      | Create policy in alignment with parts 160, 162 and 164                                                                                                          | End of 2nd quarter |
| Protecting health information                 | Identify platforms/solutions which contain protected health information, including authorized administrators and users                                          | End of 2nd quarter |
| Accounting of Disclosures Policy              | Revise policy pursuant to requirements of 164.528(a)(1)                                                                                                         | End of 3rd quarter |
| HIPAA walkthrough training                    | Create a training/in-service for individuals completing departmental HIPAA walkthroughs, in alignment with HIPAA Compliance Monitoring and Walkthrough Protocol | End of 4th quarter |

#### Annual Actions:

1. Foster a culture of HIPAA compliance through continuous engagement and promotion of program standards
2. Work with covered healthcare components to strengthen health finance oversight efforts
3. Work with departments to ensure that vendors who are paid via a purchase order or contracts have a Business Associate Agreement in place
4. Take prompt action to investigate compliance issues and finalize HIPAA investigations in a timely manner
5. Continue to host quarterly Administrative Oversight Committee meetings

## Economic Opportunities (Division of Information Technology Services)

### Strategies and Key Performance Indicators

#### Strategy: Universal Broadband Access and Digital Equity

| KEY PERFORMANCE INDICATOR(S)                                          | CALCULATION METHODOLOGY                                                                  | TARGET                                      |
|-----------------------------------------------------------------------|------------------------------------------------------------------------------------------|---------------------------------------------|
| Expand reliable, high-speed broadband to all residents and businesses | Percentage of households and businesses with access to 100Mbps+ service                  | 100%                                        |
| Prioritize unserved/underserved                                       | Track affordability, coverage, service adoption and digital literacy participation rates | 40% adoption within 2 years of availability |

#### Annual Actions:

1. Leverage public-private partnerships and State/Federal funding to deploy resilient, scalable broadband infrastructure
2. Assist, wherever possible, in securing additional grant and private investment funds to build out the remainder of the County
3. Build redundant/future-proof infrastructure serving all major population and business centers

#### Strategy: Economic Growth, Public Service Modernization and Transparency

| KEY PERFORMANCE INDICATOR(S)                                                                                 | CALCULATION METHODOLOGY                                                    | TARGET    |
|--------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|-----------|
| Enhance economic development, education, healthcare and public safety through broadband-enabled technologies | Number of institutions connected (schools, healthcare, emergency services) | 100%      |
| Maintain accountability and transparency in progress reporting                                               | Publish broadband progress dashboards for residents and stakeholders       | Quarterly |



## Transportation, Mobility and Infrastructure (Division of Public Works)

### Strategies and Key Performance Indicators

#### Strategy: Maintain and Improve County Transportation and Building Infrastructure

| KEY PERFORMANCE INDICATOR(S) | CALCULATION METHODOLOGY                                                     | TARGET                 |
|------------------------------|-----------------------------------------------------------------------------|------------------------|
| Miles paved/resurfaced       | Total annual miles completed                                                | >65 miles annually     |
| Bridges maintained/replaced  | Number of bridges maintained or replaced                                    | 5                      |
| Miles striped                | Miles striped annually                                                      | >375                   |
| Cost of building stock       | Average per-square-foot maintenance/replacement cost tracked year-over-year | Keep <\$20/square foot |

#### Annual Actions:

1. Continue roadway resurfacing and striping program, basing paving program on annual inspections of entire system and sound engineering judgments
2. Prioritize bridge replacements with flood control resilience features, basing program on annual inspections and sound engineering judgments
3. Continue implementing preventive maintenance schedules for County facilities to manage building stock costs
4. Expand the use of resilient materials for long-term cost reduction

#### Strategy: Promote Recycling, Sustainable Practices and Responsible Waste Management

| KEY PERFORMANCE INDICATOR(S) | CALCULATION METHODOLOGY                                                                  | TARGET                                              |
|------------------------------|------------------------------------------------------------------------------------------|-----------------------------------------------------|
| Recycling rate               | Tons recycled divided by total solid waste                                               | 5% annual recycling rate increase                   |
| Waste disposal efficiency    | Execution of waste disposal Request For Proposal (RFP) and vendor performance benchmarks | RFP implemented and contractor performance reviewed |

#### Annual Actions:

1. Finalize solid waste loading, hauling and disposal contract through RFP process
2. Expand public recycling outreach and education to reach various different audiences
3. Evaluate and implement new technologies for waste diversion while remaining in compliance with State regulations

#### Strategy: Support County Emergency Preparedness, Flood Control and Community Safety Efforts

| KEY PERFORMANCE INDICATOR(S) | CALCULATION METHODOLOGY                          | TARGET |
|------------------------------|--------------------------------------------------|--------|
| Emergency plan contributions | Number of plans assisted/updated annually        | 3      |
| Flood control projects       | Number of mitigation projects completed annually | 2      |

#### Annual Actions:

1. Assist in updating emergency response and disaster recovery plans in relation to Public Works
2. Monitor vulnerable flood zones and schedule proactive mitigation projects, incorporated into bridge projects to reduce flood risks
3. Coordinate with Emergency Management on risk assessments and infrastructure upgrades

#### Strategy: Deliver Strategic Capital Projects That Enhance County Facilities, Security and Community Services

| KEY PERFORMANCE INDICATOR(S)   | CALCULATION METHODOLOGY                                                  | TARGET                         |
|--------------------------------|--------------------------------------------------------------------------|--------------------------------|
| Capital project delivery       | Number of projects completed or scheduled                                | >90% on time and within budget |
| Building security improvements | Number of security upgrades completed                                    | 2                              |
| Sustainability projects        | New electric vehicle charging stations or renewable energy installations | 100%                           |

#### Annual Actions:

1. Complete Gateway Shelter Project oversight with consultant as approved by funding agency
2. Install EV charging stations and photovoltaic panels at the new Airport terminal
3. Continue implementing County building security upgrades
4. Identify new energy efficiency and green building opportunities and progress new projects in compliance with new Stretch and Energy codes

# Building on Our Strengths

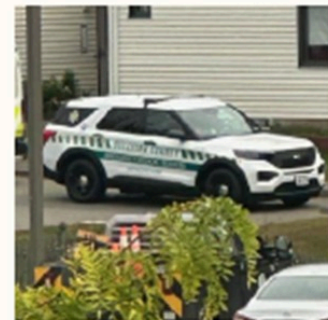


## Keeping Needed Services

From Move Sullivan to our EMS fly cars, Sullivan County is setting a standard other upstate counties are noticing. We are making sure our residents and visitors have the services they need.

## Focusing on the Future

With an increased rail trail network, a new Airport terminal, and free workforce training, Sullivan County is aiming to build a place where work, life and play can all come together. The goal is to attract people not just to visit but to call Sullivan County their home.



2026 EXECUTIVE BUDGET SUMMARY  
Presented by Joshua A. Potosek  
Sullivan County Manager





## Considerations for the 2026 Budget

The Sullivan County 2026 Tentative Budget was developed as sales, room and mortgage tax revenues – still well above historic norms – reached a plateau. Declines, particularly in sales tax, have begun, and while the County's financial condition remains the best it's been in memory, we will not reach the revenue projections in the 2025 Adopted Budget.

Thus, the budgetary focus must remain on maintaining fiscal stability so that we are prepared for future expenses, further Federal and State funding contraction and any potential economic downturns. This includes dipping into our fund balance (surplus), being cautious about debt, yet continuing to invest in our aging infrastructure, both in the near-term and through a long-term strategic plan.

**For 2026, a \$305,746,606 Tentative Budget is proposed (less than .9% higher than 2025's Adopted Budget), which includes a 9.1% increase in the tax levy.** This Tentative Budget does not include any layoffs or service cuts.

**Originally, budget estimates indicated a tax increase of 15% might be necessary.** We have knocked that down significantly, so as not to burden taxpayers even further. However, as a taxpayer myself, I recognize it's still an increase, driven by falling sales tax revenues. The projected 5% reduction in that revenue alone constitutes 6.7% of the 9.1% property tax increase.

**Joshua Potosek**  
County Manager

### 2026 TENTATIVE BUDGET OVERVIEW

|                     |          |
|---------------------|----------|
| Expenses            | \$305.7M |
| Anticipated Revenue | \$225.2M |
| Total Levy          | \$80.5M  |



## Costs Are Rising While Revenue Is Falling

After several years of strong growth, Sullivan County's sales tax revenue is declining more steeply than projected. Meanwhile, expenses continue to climb.

We now expect to be \$5 million short of the Adopted 2025 Budget's sales tax estimate. To avoid service cuts and layoffs, that lost revenue has to be made up somewhere. We were able to hold the line on spending despite cost pressures, but without significant economic development to bolster our tax base, a property tax increase is necessary.

About a third of that increase is also due to rising costs, particularly as we negotiate new labor agreements. We're estimating salaries will rise by about \$3.5 million across our 1,000-person-strong workforce, while healthcare premiums will cost nearly \$3 million more in 2026 (around 10% greater than before). We've also had to increase the budget for pensions by \$1.1 million, preparing for a 10.3% increase next year.

Our employees - YOUR employees - deserve wage increases that keep up with the cost of living and are competitive with other employers, but we very much understand that taxpayers face the same challenges in feeding and housing their families. The approach to the 2026 Tentative Budget has been to balance those needs.



2026 EXECUTIVE BUDGET SUMMARY  
Presented by Joshua A. Potosek  
Sullivan County Manager





## Improving What We Already Have

The 2026 Tentative Budget does not ignore the infrastructure we all rely on.

The County currently maintains 385 centerline miles of highways and 400 bridges. The 2026 Budget provides nearly \$10 million for roadwork (paving, surface treatment and embankment repairs), of which \$7.6 million is the County's share. An additional \$5.1 million is earmarked for work on bridges Countywide. Just over \$1 million of that will be the County's share, which is proposed to be bonded.

The 2026 Tentative Budget also provides \$50,000 to rehabilitate sections of our popular O&W Rail Trail, another \$50,000 to renovate the Department of Motor Vehicles office in the Government Center (including a second camera to take license pictures), and \$55,000 to begin planning to improve bicycle and pedestrian paths in our villages and hamlets.

As we own the property on which SUNY Sullivan sits – and we want to enhance the reach and attraction of our sole institution of higher learning – \$1.3 million is earmarked for capital projects at the Paul Gerry Fieldhouse, including the installation of elevators. (This represents the County's half of the overall \$2.6 million project.)

The Sullivan County Land Bank continues to make a positive impact on blight and dilapidation in our communities, and thus the 2026 Tentative Budget sets aside \$100,000 to fund their ongoing efforts.



2026 EXECUTIVE BUDGET SUMMARY  
Presented by Joshua A. Potosek  
Sullivan County Manager





## Investing in Our Future

The just-opened new terminal at Sullivan County International Airport stands as testament to the County's intent to boldly approach this next era in our long history. The 2026 Tentative Budget does the same, strategically positioning us for a better future.

To that end, \$683,000 has been earmarked for Public Safety technology initiatives, including records management software that will enhance communication and coordination among the District Attorney's Office, police departments, and our Public Safety Division. This new interagency system will allow information to be shared in real-time, particularly benefitting the DA's Office and their need to timely access the details of every case on their docket.

With an eye toward moving most of the County's Liberty campus to Monticello, the 2026 Tentative Budget sets aside \$7.5 million to relocate the Division of Public Works' Government Center offices to our existing Maplewood DPW facility - freeing up room at the Government Center for some of the Health & Human Services offices now in Liberty.

The Budget also puts aside \$2 million to demolish the old County Jail in Monticello, providing us with opportunities and options for that space in the years to come.

Our natural environment is important, too, thus \$150,000 is in the Budget for designing a composting facility in Monticello (a \$1M project overall) and \$30,000 for a community water testing initiative.



2026 EXECUTIVE BUDGET SUMMARY  
Presented by Joshua A. Potosek  
Sullivan County Manager





## Conclusions

This budget represents my and County staff's best effort to balance the need to provide services with the need to limit the burden placed on property taxpayers. As a percentage of local taxes, the County tax bill is one of the smallest, but its impact is nevertheless significant, and that must continually be recognized.

Costs, however, are not decreasing, so where is the money to come to fund future expenses? Sullivan County must aggressively pursue economic development, attracting the kind of tax ratables which can shoulder more of the load currently carried by residential properties.

We CAN balance our natural beauty and open spaces with industry and business. If it can be successfully accomplished close to the most visited national park in the nation (the Great Smoky Mountains in Tennessee) and in our own upstate backyard (Saratoga Springs, for example, close to the Adirondack Park), it can be accomplished here. We do not currently have the economic buildout in this County to dismiss the opportunities for further business development and large-scale job creation.

I encourage our legislators, town/village leaders and economic development partners to collaborate on aggressively attracting industry to Sullivan County. Without such an effort, I am deeply concerned that taxpayers will be stretched beyond their limits.

A handwritten signature in blue ink, appearing to read 'Joshua Potosek', is placed over the printed name and title.

**Joshua Potosek**  
County Manager



2026 EXECUTIVE BUDGET SUMMARY  
Presented by Joshua A. Potosek  
Sullivan County Manager

# Budget Calendar for Fiscal Year 2026

| Date             | Activity                                                               |
|------------------|------------------------------------------------------------------------|
| February 1-28    | Analysis of actual costs from prior years begins                       |
| March 1-31       | Capital Plan instructions sent to departments                          |
| April 1-30       | First quarter data available, trend analysis begins                    |
| May 1-31         | Capital Plan requests received, compiled and reviewed                  |
| June 1st         | Capital Plan requests submitted to Legislature                         |
| June 1-30        | Operating budget instructions sent to departments                      |
| July-September   | Budget requests received/compiled. Review begins.                      |
| August-September | Meetings between department heads and budget staff commence            |
| September 30th   | Outside agency requests are provided to the Legislature for review.    |
| September 1-30   | Tentative Budget formatting begins                                     |
| October 21st     | County Treasurer certifies revenues                                    |
| November 1st     | Tentative Budget submitted to Legislature for review                   |
| November 1-30    | Legislature reviews Tentative Budget                                   |
| December 1-19    | Two public hearings for comment on Tentative Budget                    |
| December 20th    | Legislature submits amendments to budget and operating budget adopted. |

# Budget Timeline



*2026 Tentative Budget for Sullivan County**Summary of Budget - All Funds*

|                                                          |                          |
|----------------------------------------------------------|--------------------------|
| Total Appropriations - Excluding Interfund Items         | 305,746,606              |
| Less: Estimated Revenues - Excluding Interfund Items     | 216,107,549              |
| Appropriated Fund Balance - Road Machinery Fund          | 665,676                  |
| Appropriated Fund Balance - County Road                  | 904,182                  |
| Appropriated Fund Balance - Refuse and Garbage           | 1,494,119                |
| Appropriated Fund Balance - Construction Building Repair | 495,000                  |
| Appropriated Fund Balance - Capital                      | 99,000                   |
| Appropriated Fund Balance - Unassigned                   | 5,500,000                |
|                                                          | <u>225,265,526</u>       |
| Real Property Tax Levy For Current Budget                | 80,481,080               |
| Add: Allowance for Uncollectible Taxes*                  | <u>750,000</u>           |
| Total Tax Levy                                           | <u><u>81,231,080</u></u> |
| Medicaid                                                 | 20,601,867               |
| Welfare Mandates                                         | 14,681,953               |
| Other State Mandates                                     | 24,361,648               |
| County Levy                                              | 21,585,612               |

\*Tax Levy Delineation is required by Local Law #3 of 2011

\*Chapter 350, Laws of 1978, effective 10/1/1978, requires counties to provide a reserve for taxes at least equal to the amount deemed to be uncollectible.



*2026 Tentative Budget for Sullivan County**Summary of Budget - By Fund*

|                                                                                | Total       | General Fund | County Road Fund | Road Machinery Fund | Enterprise Fund<br>Adult Care Center | Refuse & Garbage Fund | Debt Service Fund |
|--------------------------------------------------------------------------------|-------------|--------------|------------------|---------------------|--------------------------------------|-----------------------|-------------------|
| Appropriations - Excluding Interfund Items                                     | 305,746,806 | 221,626,293  | 26,042,110       | 7,891,380           | 28,117,879                           | 13,434,386            | 8,834,758         |
| Interfund Appropriations                                                       | 36,902,719  | 34,297,487   | 1,926,930        | 95,049              |                                      | 583,253               |                   |
| Total Appropriations                                                           | 342,649,325 | 255,923,780  | 27,969,040       | 7,786,429           | 28,117,879                           | 14,017,639            | 8,834,758         |
| Less:                                                                          |             |              |                  |                     |                                      |                       |                   |
| Estimated Revenues, other than Real Estate Taxes and excluding Interfund Items | 216,107,549 | 169,447,700  | 5,131,484        | 901,500             | 28,117,879                           | 12,509,186            |                   |
| Interfund Revenue, etc.                                                        | 36,902,719  |              | 21,933,374       | 6,120,253           |                                      | 14,334                | 8,834,758         |
| Appropriated Fund Balance - Road Machinery                                     | 665,676     |              |                  | 665,676             |                                      |                       |                   |
| Appropriated Fund Balance - County Road                                        | 904,182     |              | 904,182          |                     |                                      |                       |                   |
| Appropriated Fund Balance - Refuse & Garbage                                   | 1,494,119   |              |                  |                     |                                      |                       |                   |
| Appropriated Fund Balance - Construction Building Repair                       | 495,000     | 495,000      |                  |                     |                                      | 1,494,119             |                   |
| Appropriated Fund Balance - Capital                                            | 99,000      |              |                  | 99,000              |                                      |                       |                   |
| Appropriated Fund Balance - Unassigned                                         | 5,500,000   | 5,500,000    |                  |                     |                                      |                       |                   |
| Total Revenues, etc.                                                           | 262,168,245 | 175,442,700  | 27,969,040       | 7,687,429           | 28,117,879                           | 14,017,639            | 8,834,758         |
| Appropriations to be raised by Real Property Tax                               | 80,481,080  | 80,481,080   |                  |                     |                                      |                       |                   |
| Allowance for Uncollectible Taxes                                              | 750,000     | 750,000      |                  |                     |                                      |                       |                   |
| Total Tax Levy                                                                 | 81,231,080  | 81,231,080   |                  |                     |                                      |                       |                   |
| Medicaid                                                                       | 20,801,867  |              |                  |                     |                                      |                       |                   |
| Welfare Mandates                                                               | 14,681,953  |              |                  |                     |                                      |                       |                   |
| Other State Mandates                                                           | 24,361,648  |              |                  |                     |                                      |                       |                   |
| County Levy                                                                    | 21,585,612  |              |                  |                     |                                      |                       |                   |

| 2026 TAX CAP CALCULATION                                             |   |                 |
|----------------------------------------------------------------------|---|-----------------|
| 2025 Tax Levy                                                        |   | \$77,027,200.21 |
| Tax Base Growth Factor*                                              | x | 1.0105          |
|                                                                      | = | \$77,835,985.81 |
| Estimated PILOTS in 2025                                             | + | \$978,647.00    |
|                                                                      | = | \$78,814,632.81 |
| Allowable Levy Growth (1.02%)**                                      | x | 1.02            |
|                                                                      | = | \$80,390,925.47 |
| Estimated PILOTS in 2026                                             | - | \$875,703.52    |
| Available Carryover                                                  | + | \$29,504.00     |
| Maximum Tax Levy to remain within the cap                            | = | \$79,544,725.95 |
| Allowable Increase in Tax Levy within the Tax Cap before chargebacks |   | \$2,517,525.74  |
| Chargeback - 2026 Town Portion of Worker's Comp Costs                | - | \$1,914,456.00  |
| Chargebacks - Other                                                  | - | \$232,121.21    |
| 2026 Total Tax Levy Cap after chargebacks                            | = | \$77,398,148.74 |
| 2025 Total Tax Levy after chargebacks                                | - | \$74,850,000.00 |
| Allowable Increase in Tax Levy within the Tax Cap after chargebacks  |   | \$2,548,148.74  |
| 2026 Tentative Tax Levy                                              |   | \$81,231,080.00 |
| * Provided by NYS Taxation & Finance                                 |   |                 |
| ** Provided by NYS Comptroller's Office                              |   |                 |

## Tax Rate Calculation

### 2026

|                                             |                      |
|---------------------------------------------|----------------------|
| Amount to be raised for 2026 budget         | 81,231,080.00        |
| Less Prorated and Omitted Taxes             | <u>(61,037.53)</u>   |
| Adjusted taxes to be levied                 | 81,170,042.47        |
| Divided by Taxable Assessed Value of County | <u>5,884,623,341</u> |
| Tax Rate                                    | 0.01379358333        |

## Summary of Financial Sources and Uses 2026 Adopted Budget

|                                             | General Fund          | County Road Fund     | Special Revenue Fund<br>(Refuse and Garbage) | Enterprise Fund (ACC) | Road Machinery Fund | Debt Service Fund   | Total All Funds       |
|---------------------------------------------|-----------------------|----------------------|----------------------------------------------|-----------------------|---------------------|---------------------|-----------------------|
| <b>Revenues</b>                             |                       |                      |                                              |                       |                     |                     |                       |
| Real Property Taxes (*)                     | 80,481,080            | -                    | -                                            | -                     | -                   | -                   | 80,481,080            |
| Other Tax Items                             | 5,975,704             | -                    | -                                            | -                     | -                   | -                   | 5,975,704             |
| Non-Property Taxes                          | 81,160,000            | -                    | -                                            | -                     | -                   | -                   | 81,160,000            |
| Departmental Income                         | 19,700,320            | -                    | 11,916,500                                   | -                     | 900,000             | -                   | 32,516,820            |
| Intergovernmental Charges                   | 1,093,117             | 280,684              | -                                            | -                     | -                   | -                   | 1,373,801             |
| Use of Money and Property                   | 1,879,092             | -                    | -                                            | 10,000                | -                   | -                   | 1,889,092             |
| Licenses and Permits                        | 2,552,200             | 3,000                | -                                            | -                     | -                   | -                   | 2,555,200             |
| Fines and Forfeitures                       | 131,000               | -                    | -                                            | -                     | -                   | -                   | 131,000               |
| Sales of Property and Compensation for Loss | 564,300               | -                    | 360,000                                      | -                     | -                   | -                   | 924,300               |
| Miscellaneous Local Sources                 | 4,423,672             | 500                  | -                                            | 28,107,679            | 1,500               | -                   | 32,533,351            |
| Interfund Revenue                           | 216,000               | -                    | -                                            | -                     | -                   | -                   | 216,000               |
| State Aid                                   | 31,047,709            | 3,800,000            | 232,686                                      | -                     | -                   | -                   | 35,080,395            |
| Federal Aid                                 | 20,704,586            | 1,047,300            | -                                            | -                     | -                   | -                   | 21,751,886            |
| Transfers                                   | -                     | 21,933,374           | 14,334                                       | -                     | 6,120,253           | 8,834,758           | 36,902,719            |
| Fund Balance                                | 5,995,000             | 904,182              | 1,494,119                                    | -                     | 764,676             | -                   | 9,157,977             |
| <b>Total Revenues</b>                       | <b>\$ 255,923,780</b> | <b>\$ 27,969,040</b> | <b>\$ 14,017,639</b>                         | <b>\$ 28,117,679</b>  | <b>\$ 7,786,429</b> | <b>\$ 8,834,758</b> | <b>\$ 342,649,325</b> |
| <b>Expenditures - By Function</b>           |                       |                      |                                              |                       |                     |                     |                       |
| General Government Support                  | 53,621,498            | -                    | -                                            | -                     | -                   | -                   | 53,621,498            |
| Education                                   | 6,110,000             | -                    | -                                            | -                     | -                   | -                   | 6,110,000             |
| Public Safety                               | 43,144,642            | 1,189,186            | -                                            | -                     | -                   | -                   | 44,333,828            |
| Health                                      | 31,333,409            | -                    | -                                            | 28,117,679            | -                   | -                   | 59,451,088            |
| Transportation                              | 5,273,357             | 24,852,924           | -                                            | -                     | 7,691,380           | -                   | 37,817,661            |
| Economic Opportunity and Development        | 73,806,724            | -                    | -                                            | -                     | -                   | -                   | 73,806,724            |
| Culture and Recreation                      | 5,068,408             | -                    | -                                            | -                     | -                   | -                   | 5,068,408             |
| Home and Community Services                 | 3,268,255             | -                    | 14,017,639                                   | -                     | -                   | -                   | 17,285,894            |
| Debt Service                                | -                     | -                    | -                                            | -                     | -                   | 8,834,758           | 8,834,758             |
| Other Financing Uses                        | 34,297,487            | 1,926,930            | -                                            | -                     | 95,049              | -                   | 36,319,466            |
| <b>Total Expenditures</b>                   | <b>\$ 255,923,780</b> | <b>\$ 27,969,040</b> | <b>\$ 14,017,639</b>                         | <b>\$ 28,117,679</b>  | <b>\$ 7,786,429</b> | <b>\$ 8,834,758</b> | <b>\$ 342,649,325</b> |
| <b>Expenditures - By Category</b>           |                       |                      |                                              |                       |                     |                     |                       |
| Personal Services                           | 60,570,486            | 4,877,688            | 1,196,371                                    | 8,675,743             | 1,419,727           | -                   | 76,740,015            |
| Fixed Equipment                             | 1,156,000             | -                    | 620,000                                      | -                     | 2,158,000           | -                   | 3,934,000             |
| Contracted Services                         | 119,324,410           | 16,848,245           | 10,661,206                                   | 13,140,437            | 2,785,000           | -                   | 162,759,298           |
| Employee Benefits                           | 40,575,397            | 4,316,177            | 956,809                                      | 6,301,499             | 1,328,653           | -                   | 53,478,535            |
| Debt Service                                | -                     | -                    | -                                            | -                     | -                   | -                   | -                     |
| Principal                                   | -                     | -                    | -                                            | -                     | -                   | 6,090,000           | 6,090,000             |
| Interest                                    | -                     | -                    | -                                            | -                     | -                   | 2,744,758           | 2,744,758             |
| Transfers                                   | 34,297,487            | 1,926,930            | 583,253                                      | -                     | 95,049              | -                   | 36,902,719            |
| <b>Total Expenditures</b>                   | <b>\$ 255,923,780</b> | <b>\$ 27,969,040</b> | <b>\$ 14,017,639</b>                         | <b>\$ 28,117,679</b>  | <b>\$ 7,786,429</b> | <b>\$ 8,834,758</b> | <b>\$ 342,649,325</b> |
| <b>Fund Balance</b>                         |                       |                      |                                              |                       |                     |                     |                       |
| 2025 Beginning Balance                      | 60,120,415            | 6,628,376            | 1,784,283                                    | (19,879,702)          | 5,713,028           | -                   | -                     |
| Appropriated Fund Balance                   | 6,094,000             | 904,182              | 1,494,119                                    | -                     | 665,676             | -                   | -                     |
| 2025 Surplus/(Deficit)                      | -                     | -                    | -                                            | -                     | -                   | -                   | -                     |
| Change in Balance                           | (6,094,000)           | (904,182)            | (1,494,119)                                  | -                     | (665,676)           | -                   | -                     |

(\*) Total Tax Levy less a \$750,000 allowance for uncollectible taxes



## Summary of Financial Resources and Uses 2024 - 2026

\*in thousands of dollars

|                                             | General Fund      |                     |                       | County Road Fund |                     |                       | Special Revenue Fund (Refuse and Garbage) |                     |                       | Enterprise Fund (ACC) |                     |                       | Road Machinery Fund |                     |                       | Debt Service Fund |                     |                       | Total All Funds   |                     |                       |
|---------------------------------------------|-------------------|---------------------|-----------------------|------------------|---------------------|-----------------------|-------------------------------------------|---------------------|-----------------------|-----------------------|---------------------|-----------------------|---------------------|---------------------|-----------------------|-------------------|---------------------|-----------------------|-------------------|---------------------|-----------------------|
|                                             | 2024 Actual       | 2025 Amended Budget | 2026 Tentative Budget | 2024 Actual      | 2025 Amended Budget | 2026 Tentative Budget | 2024 Actual                               | 2025 Amended Budget | 2026 Tentative Budget | 2024 Actual           | 2025 Amended Budget | 2026 Tentative Budget | 2024 Actual         | 2025 Amended Budget | 2026 Tentative Budget | 2024 Actual       | 2025 Amended Budget | 2026 Tentative Budget | 2024 Actual       | 2025 Amended Budget | 2026 Tentative Budget |
| <b>Revenues</b>                             |                   |                     |                       |                  |                     |                       |                                           |                     |                       |                       |                     |                       |                     |                     |                       |                   |                     |                       |                   |                     |                       |
| Real Property Taxes (*)                     | 71,062            | 74,100              | 80,481                |                  |                     |                       |                                           |                     |                       |                       |                     |                       |                     |                     |                       |                   |                     |                       | 71,062            | 74,100              | 80,481                |
| Other Tax Items                             | 7,364             | 5,979               | 5,976                 |                  |                     |                       |                                           |                     |                       |                       |                     |                       |                     |                     |                       |                   |                     |                       | 7,364             | 5,979               | 5,976                 |
| Non-Property Taxes                          | 86,974            | 86,134              | 81,160                |                  |                     |                       |                                           |                     |                       |                       |                     |                       |                     |                     |                       |                   |                     |                       | 86,974            | 86,134              | 81,160                |
| Departmental Income                         | 17,295            | 19,754              | 19,700                |                  |                     |                       | 11,552                                    | 14,331              | 11,917                | 15,163                | -                   | -                     | 970                 | 900                 | 900                   | -                 | -                   |                       | 44,960            | 34,985              | 32,517                |
| Intergovernmental Charges                   | 616               | 1,003               | 1,093                 | 465              | 100                 | 261                   | -                                         | -                   | -                     | -                     | -                   | -                     | -                   | -                   | -                     | -                 | -                   |                       | 1,281             | 1,103               | 1,374                 |
| Use of Money and Property                   | 3,913             | 2,143               | 1,679                 | 25               | -                   | -                     | 12                                        | -                   | -                     | 13                    | 10                  | 10                    | -                   | -                   | -                     | 60                | -                   |                       | 4,023             | 2,153               | 1,689                 |
| Licenses and Permits                        | 2,510             | 2,551               | 2,552                 | 2                | 4                   | 3                     | -                                         | -                   | -                     | -                     | -                   | -                     | -                   | -                   | -                     | -                 | -                   |                       | 2,512             | 2,555               | 2,555                 |
| Fines and Forfeitures                       | 292               | 131                 | 131                   |                  |                     |                       |                                           |                     |                       |                       |                     |                       |                     |                     |                       |                   |                     |                       | 292               | 131                 | 131                   |
| Sales of Property and Compensation for Loss | 627               | 539                 | 564                   | 10               | -                   | -                     | 392                                       | 380                 | 360                   | -                     | -                   | -                     | 43                  | -                   | -                     | -                 | -                   |                       | 1,072             | 919                 | 924                   |
| Miscellaneous Local Sources                 | 2,717             | 3,456               | 4,424                 | 4                | 1                   | 1                     | (4)                                       | -                   | -                     | 3,782                 | 21,082              | 28,118                | 2                   | 2                   | 2                     | -                 | -                   |                       | 6,501             | 24,541              | 32,535                |
| Interfund Revenue                           | 186               | 247                 | 216                   |                  |                     |                       |                                           |                     |                       |                       |                     |                       |                     |                     |                       |                   |                     |                       | 186               | 247                 | 216                   |
| State Aid                                   | 29,876            | 30,059              | 31,043                | 5,497            | 3,500               | 3,600                 | 89                                        | 84                  | 233                   | -                     | -                   | -                     | -                   | -                   | -                     | 17                | -                   |                       | 35,462            | 33,643              | 35,061                |
| Federal Aid                                 | 23,124            | 20,659              | 20,705                | 3,955            | 5,285               | 1,047                 | -                                         | -                   | -                     | -                     | -                   | -                     | -                   | -                   | -                     | -                 | -                   |                       | 27,096            | 25,944              | 21,752                |
| Miscellaneous                               | -                 | -                   | -                     | -                | -                   | -                     | -                                         | -                   | -                     | -                     | -                   | -                     | -                   | -                   | -                     | -                 | -                   |                       | -                 | -                   | -                     |
| Transfers                                   | 79                | -                   | -                     | 24,877           | 23,280              | 21,933                | 1,584                                     | 675                 | 14                    | 71                    | -                   | -                     | 7,883               | 4,903               | 6,120                 | 11,653            | 8,891               | 8,835                 | 46,147            | 37,749              | 36,902                |
| Other Financing Sources                     | -                 | -                   | -                     | -                | -                   | -                     | -                                         | -                   | -                     | -                     | -                   | -                     | -                   | -                   | -                     | -                 | -                   |                       | -                 | -                   | -                     |
| Fund Balance                                | (7,915)           | 11,414              | 5,995                 | (3,001)          | 5,712               | 904                   | 1,050                                     | 284                 | 1,494                 | 85                    | -                   | -                     | (1,722)             | 5,026               | 764                   | -                 | -                   |                       | (11,503)          | 22,436              | 9,157                 |
| <b>Total Revenues</b>                       | <b>\$ 238,920</b> | <b>\$ 258,169</b>   | <b>\$ 255,924</b>     | <b>\$ 31,834</b> | <b>\$ 37,882</b>    | <b>\$ 27,969</b>      | <b>\$ 14,675</b>                          | <b>\$ 15,754</b>    | <b>\$ 14,018</b>      | <b>\$ 19,114</b>      | <b>\$ 21,092</b>    | <b>\$ 28,118</b>      | <b>\$ 7,176</b>     | <b>\$ 10,831</b>    | <b>\$ 7,786</b>       | <b>\$ 11,730</b>  | <b>\$ 8,891</b>     | <b>\$ 8,835</b>       | <b>\$ 323,449</b> | <b>\$ 352,619</b>   | <b>\$ 342,650</b>     |
| <b>Expenditures - By Function</b>           |                   |                     |                       |                  |                     |                       |                                           |                     |                       |                       |                     |                       |                     |                     |                       |                   |                     |                       |                   |                     |                       |
| General Government Support                  | 43,043            | 55,977              | 53,622                |                  |                     |                       |                                           |                     |                       |                       |                     |                       |                     |                     |                       |                   |                     |                       | 43,043            | 55,977              | 53,622                |
| Education                                   | 6,043             | 5,975               | 6,110                 |                  |                     |                       |                                           |                     |                       |                       |                     |                       |                     |                     |                       |                   |                     |                       | 6,043             | 5,975               | 6,110                 |
| Public Safety                               | 35,851            | 41,542              | 43,145                | 1,126            | 1,188               | 1,189                 |                                           |                     |                       |                       |                     |                       |                     |                     |                       |                   |                     |                       | 36,977            | 42,730              | 44,334                |
| Health                                      | 28,151            | 31,204              | 31,333                |                  |                     |                       |                                           |                     |                       | 19,114                | 21,092              | 28,118                |                     |                     |                       |                   |                     |                       | 47,265            | 52,296              | 59,451                |
| Transportation                              | 3,758             | 5,348               | 5,273                 | 27,034           | 34,753              | 24,853                |                                           |                     |                       |                       |                     |                       | 6,514               | 10,735              | 7,691                 |                   |                     |                       | 37,306            | 50,836              | 37,817                |
| Econ. Opportunity and Development           | 73,345            | 73,181              | 73,807                |                  |                     |                       |                                           |                     |                       |                       |                     |                       |                     |                     |                       |                   |                     |                       | 73,345            | 73,181              | 73,807                |
| Culture and Recreation                      | 4,352             | 5,453               | 5,069                 |                  |                     |                       |                                           |                     |                       |                       |                     |                       |                     |                     |                       |                   |                     |                       | 4,352             | 5,453               | 5,069                 |
| Home and Community Services                 | 2,761             | 3,487               | 3,268                 |                  |                     |                       | 14,675                                    | 15,754              | 14,018                |                       |                     |                       |                     |                     |                       |                   |                     |                       | 17,436            | 19,241              | 17,286                |
| Debt Service                                | -                 | -                   | -                     |                  |                     |                       | -                                         | -                   | -                     | -                     | -                   | -                     | -                   | -                   | -                     | 11,671            | 8,891               | 8,835                 | 11,671            | 8,891               | 8,835                 |
| Other Financing Uses                        | 41,616            | 36,002              | 34,297                | 3,674            | 1,941               | 1,927                 |                                           |                     |                       |                       |                     |                       | 662                 | 96                  | 95                    | 59                | -                   |                       | 46,011            | 36,039              | 36,319                |
| <b>Total Expenditures</b>                   | <b>\$ 238,920</b> | <b>\$ 258,169</b>   | <b>\$ 255,924</b>     | <b>\$ 31,834</b> | <b>\$ 37,882</b>    | <b>\$ 27,969</b>      | <b>\$ 14,675</b>                          | <b>\$ 15,754</b>    | <b>\$ 14,018</b>      | <b>\$ 19,114</b>      | <b>\$ 21,092</b>    | <b>\$ 28,118</b>      | <b>\$ 7,176</b>     | <b>\$ 10,831</b>    | <b>\$ 7,786</b>       | <b>\$ 11,730</b>  | <b>\$ 8,891</b>     | <b>\$ 8,835</b>       | <b>\$ 323,449</b> | <b>\$ 352,619</b>   | <b>\$ 342,650</b>     |
| <b>Expenditures - By Category</b>           |                   |                     |                       |                  |                     |                       |                                           |                     |                       |                       |                     |                       |                     |                     |                       |                   |                     |                       |                   |                     |                       |
| Personal Services                           | 52,392            | 60,020              | 60,571                | 4,657            | 4,801               | 4,878                 | 1,219                                     | 1,254               | 1,197                 | 3,801                 | 8,595               | 8,676                 | 1,192               | 1,422               | 1,420                 |                   |                     |                       | 63,261            | 76,092              | 76,742                |
| Fixed Equipment                             | 1,705             | 4,321               | 1,156                 | -                | 83                  | -                     | 1,075                                     | 1,054               | 620                   | 1                     | 12                  |                       | 1,700               | 5,380               | 2,158                 |                   |                     |                       | 4,481             | 10,850              | 3,934                 |
| Contracted Services                         | 110,420           | 120,975             | 119,325               | 19,896           | 27,163              | 16,848                | 10,678                                    | 11,961              | 10,661                | 12,735                | 6,372               | 13,140                | 2,553               | 2,697               | 2,785                 | 1                 |                     |                       | 156,283           | 169,168             | 162,759               |
| Employee Benefits                           | 32,787            | 36,851              | 40,575                | 3,607            | 3,893               | 4,316                 | 919                                       | 900                 | 957                   | 2,577                 | 6,113               | 6,302                 | 1,069               | 1,236               | 1,328                 |                   |                     |                       | 40,959            | 48,993              | 53,478                |
| Debt Service                                | -                 | -                   | -                     |                  |                     |                       |                                           |                     |                       |                       |                     |                       |                     |                     |                       |                   |                     |                       | -                 | -                   | -                     |
| Principal                                   | -                 | -                   | -                     | -                | -                   | -                     |                                           |                     |                       |                       |                     |                       | -                   | -                   | -                     | 8,490             | 5,955               | 6,090                 | 8,490             | 5,955               | 6,090                 |
| Interest                                    | -                 | -                   | -                     | -                | -                   | -                     |                                           |                     |                       |                       |                     |                       | -                   | -                   | -                     | 3,179             | 2,936               | 2,745                 | 3,179             | 2,936               | 2,745                 |
| Transfers                                   | 41,616            | 36,002              | 34,297                | 3,674            | 1,942               | 1,927                 | 784                                       | 585                 | 583                   | -                     | -                   | -                     | 662                 | 96                  | 95                    | 60                | -                   |                       | 46,796            | 36,625              | 36,902                |
| <b>Total Expenditures</b>                   | <b>\$ 238,920</b> | <b>\$ 258,169</b>   | <b>\$ 255,924</b>     | <b>\$ 31,834</b> | <b>\$ 37,882</b>    | <b>\$ 27,969</b>      | <b>\$ 14,675</b>                          | <b>\$ 15,754</b>    | <b>\$ 14,018</b>      | <b>\$ 19,114</b>      | <b>\$ 21,092</b>    | <b>\$ 28,118</b>      | <b>\$ 7,176</b>     | <b>\$ 10,831</b>    | <b>\$ 7,786</b>       | <b>\$ 11,730</b>  | <b>\$ 8,891</b>     | <b>\$ 8,835</b>       | <b>\$ 323,449</b> | <b>\$ 352,619</b>   | <b>\$ 342,650</b>     |

(\*) \$750,000 allowance for uncollectible taxes additional

**Sullivan County Multiyear Budget**  
2026-2031

|                                                  | 2026 Tentative Budget | 2027                  | 2028                  | 2029                  | 2030                  | 2031                  |
|--------------------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| <b>Revenues</b>                                  |                       |                       |                       |                       |                       |                       |
| Real Property Taxes (*)                          | 80,481,080            | 82,090,702            | 83,732,516            | 85,407,166            | 87,115,309            | 88,857,615            |
| Other Tax Items                                  | 5,975,704             | 5,975,704             | 5,975,704             | 5,975,704             | 5,975,704             | 5,975,704             |
| Non-Property Taxes                               | 81,160,000            | 82,783,200            | 84,438,864            | 86,127,641            | 87,850,194            | 89,607,198            |
| Departmental Income                              | 19,700,320            | 19,700,320            | 19,700,320            | 19,700,320            | 19,700,320            | 19,700,320            |
| Intergovernmental Charges                        | 1,093,117             | 1,093,117             | 1,093,117             | 1,093,117             | 1,093,117             | 1,093,117             |
| Use of Money and Property                        | 1,879,092             | 1,879,092             | 1,879,092             | 1,879,092             | 1,879,092             | 1,879,092             |
| Licenses and Permits                             | 2,552,200             | 2,552,200             | 2,552,200             | 2,552,200             | 2,552,200             | 2,552,200             |
| Fines and Forfeitures                            | 131,000               | 131,000               | 131,000               | 131,000               | 131,000               | 131,000               |
| Sales of Property and Compensation for Loss      | 564,300               | 564,300               | 564,300               | 564,300               | 564,300               | 564,300               |
| Miscellaneous Local Sources                      | 4,423,672             | 4,423,672             | 4,423,672             | 4,423,672             | 4,423,672             | 4,423,672             |
| Interfund Revenue                                | 216,000               | -                     | -                     | -                     | -                     | -                     |
| State Aid                                        | 31,047,709            | 31,047,709            | 31,047,709            | 31,047,709            | 31,047,709            | 31,047,709            |
| Federal Aid                                      | 20,704,586            | 20,704,586            | 20,704,586            | 20,704,586            | 20,704,586            | 20,704,586            |
| Miscellaneous                                    | -                     | -                     | -                     | -                     | -                     | -                     |
| Transfers                                        | -                     | -                     | -                     | -                     | -                     | -                     |
| Other Financing Sources                          | -                     | -                     | -                     | -                     | -                     | -                     |
| Fund Balance                                     | 5,995,000             | -                     | -                     | -                     | -                     | -                     |
| <b>Total Revenues</b>                            | <b>\$ 255,923,780</b> | <b>\$ 252,945,602</b> | <b>\$ 256,243,080</b> | <b>\$ 259,606,507</b> | <b>\$ 263,037,203</b> | <b>\$ 266,536,513</b> |
| <b>Expenditures - By Category</b>                |                       |                       |                       |                       |                       |                       |
| Personal Services                                | 60,570,486            | 61,781,896            | 63,017,534            | 64,277,885            | 65,563,443            | 66,874,712            |
| Fixed Equipment                                  | 1,156,000             | 1,156,000             | 1,156,000             | 1,156,000             | 1,156,000             | 1,156,000             |
| Contracted Services                              | 119,324,410           | 121,710,898           | 124,145,116           | 126,628,018           | 129,160,578           | 131,743,790           |
| Employee Benefits                                | 40,575,397            | 42,604,167            | 44,734,375            | 46,971,094            | 49,319,649            | 51,785,631            |
| Debt Service                                     | -                     | -                     | -                     | -                     | -                     | -                     |
| Principal                                        | -                     | -                     | -                     | -                     | -                     | -                     |
| Interest                                         | -                     | -                     | -                     | -                     | -                     | -                     |
| Transfers                                        | 34,297,487            | 34,640,462            | 34,986,867            | 35,336,736            | 35,690,103            | 36,047,004            |
| <b>Total Expenditures</b>                        | <b>\$ 255,923,780</b> | <b>\$ 261,893,423</b> | <b>\$ 268,039,892</b> | <b>\$ 274,369,733</b> | <b>\$ 280,889,773</b> | <b>\$ 287,607,137</b> |
| <b>Debt Schedule Additions/(Subtractions)</b>    |                       |                       |                       |                       |                       |                       |
| Changes in Debt Payments - Existing Schedule     | -                     | (726,913)             | (33,093)              | (28,425)              | (34,207)              | (2,039,782)           |
| 2026 Borrowing                                   | -                     | 729,491               | 1,246,233             | 1,246,233             | 1,246,233             | 1,246,233             |
| 2027 Borrowing                                   | -                     | -                     | -                     | -                     | -                     | -                     |
| 2028 Borrowing                                   | -                     | -                     | -                     | -                     | -                     | -                     |
| 2029 Borrowing                                   | -                     | -                     | -                     | -                     | -                     | -                     |
| 2030 Borrowing                                   | -                     | -                     | -                     | -                     | -                     | -                     |
| <b>Total New Debt - Tentative Capital Budget</b> | <b>-</b>              | <b>729,491</b>        | <b>1,246,233</b>      | <b>1,246,233</b>      | <b>1,246,233</b>      | <b>1,246,233</b>      |
| <b>Total Net New Debt Payment</b>                | <b>\$ -</b>           | <b>\$ 2,578</b>       | <b>\$ 1,213,140</b>   | <b>\$ 1,217,808</b>   | <b>\$ 1,212,026</b>   | <b>\$ (793,549)</b>   |

(\*) \$750,000 allowance for uncollectible taxes additional

## Assumptions Used For Multiyear Budget

### Revenues

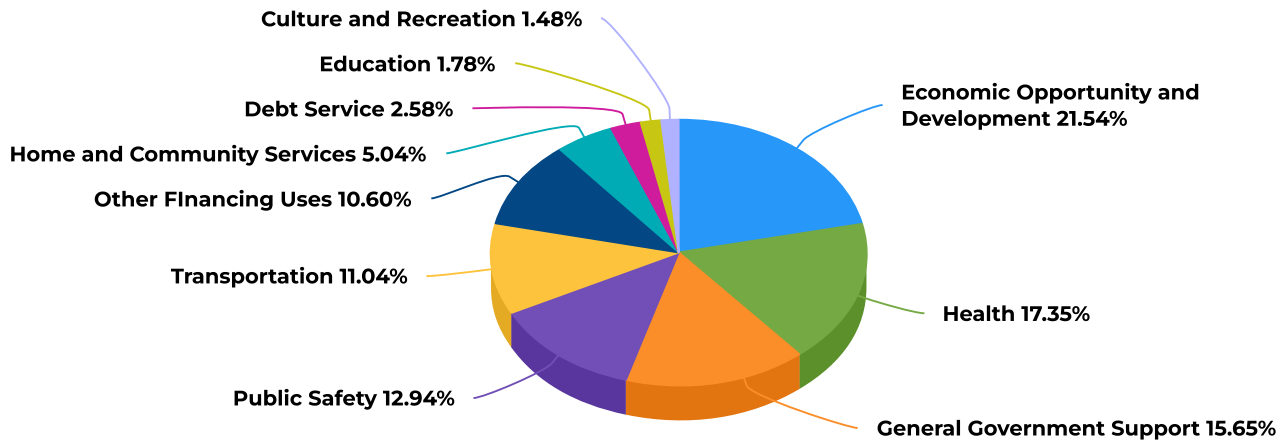
- Real Property Tax: 2% Annual Growth
- Other Property Tax Items: 0% Growth
- Non-Property Tax Items: 2026 through 2031 2% Annual Growth
- Departmental Income: 0% based upon historic trend
- Intergovernmental Charges: 0% based upon historic trend
- Use of Money and Property: 0% based upon historic trend
- Licenses and Permits: 0% based upon historic trend
- Fines and Forfeitures: 0% based upon historic trend
- Sale of Property and Comp. for Loss: 0% based upon historic trend
- Misc. Local Sources: 0% based upon historic trend
- State and Federal Aid: 0%
- Casino Resort Mitigation Payment: 2026 - \$2.5 million; 2027 through 2031 \$2.5 million based upon New York State Department of Budget estimates
- Fund Balance

### Expenses:

- Personal Services: 3% growth
- Fixed Equipment: 0%
- Contracted Services: 2% growth based upon historic average
- Employee Benefits: 5% growth based upon historic average
- Debt Service (BANs): Payments based upon proposed capital plan
- Transfers: 1 % growth based upon historic average
- Debt Schedule: Payments based upon proposed capital plan at 4.5% for 20 years

# Total Appropriations by Function - 2026 Tentative Budget

Total Appropriations by Function



## Five Year Trend

| Expenditures- By Function            | 2022               | 2023               | 2024               | 2025               | 2026               |
|--------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| General Government Support           | 35,646,510         | 41,038,754         | 44,303,787         | 49,150,866         | 53,621,498         |
| Education                            | 5,675,000          | 5,675,000          | 6,175,000          | 6,175,000          | 6,110,000          |
| Public Safety                        | 31,084,244         | 31,867,327         | 34,747,103         | 37,072,234         | 44,333,828         |
| Health                               | 42,476,111         | 48,491,140         | 48,680,228         | 49,684,874         | 59,451,088         |
| Transportation                       | 24,429,458         | 28,363,104         | 39,710,201         | 45,256,039         | 37,817,661         |
| Economic Opportunity and Development | 64,074,282         | 63,960,974         | 64,581,905         | 70,928,481         | 73,806,724         |
| Culture and Recreation               | 3,580,997          | 3,565,453          | 4,523,627          | 5,087,843          | 5,068,408          |
| Home and Community Services          | 14,012,847         | 15,659,226         | 16,072,563         | 18,186,790         | 17,285,894         |
| Debt Service                         | 17,058,596         | 22,557,908         | 11,757,598         | 11,670,704         | 8,834,758          |
| Other Financing Uses                 | 32,140,884         | 43,280,786         | 39,385,431         | 43,531,394         | 36,319,466         |
| <b>Total Expenditures</b>            | <b>270,178,929</b> | <b>304,459,672</b> | <b>309,937,443</b> | <b>336,744,225</b> | <b>342,649,325</b> |

| Expenditures- By Function            | 2023          | 2024         | 2025         | 2026         |
|--------------------------------------|---------------|--------------|--------------|--------------|
| General Government Support           | 15.13%        | 7.96%        | 10.94%       | 9.10%        |
| Education                            | 0.00%         | 8.81%        | 0.00%        | -1.05%       |
| Public Safety                        | 2.52%         | 9.04%        | 6.69%        | 19.59%       |
| Health                               | 14.16%        | 0.39%        | 2.06%        | 19.66%       |
| Transportation                       | 16.10%        | 40.01%       | 13.97%       | -16.44%      |
| Economic Opportunity and Development | -0.18%        | 0.97%        | 9.83%        | 4.06%        |
| Culture and Recreation               | -0.43%        | 26.87%       | 12.47%       | -0.38%       |
| Home and Community Services          | 11.75%        | 2.64%        | 13.15%       | -4.95%       |
| Debt Service                         | 32.24%        | -47.88%      | -0.74%       | -24.30%      |
| Other Financing Uses                 | 34.66%        | -9.00%       | 10.53%       | -16.57%      |
| <b>Total Expenditures</b>            | <b>12.69%</b> | <b>1.80%</b> | <b>8.65%</b> | <b>1.75%</b> |



# Definition of Expenditures

These categories are established by the New York State Comptroller's office and include the following\*:

| <b>Expenditure Function</b>         | <b>What is included under this heading?</b>                                                                                                                                        |
|-------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| General Government Support          | Expenses for legislative, judicial, and executive functions, and centralized services including finance, clerks, elections, etc.                                                   |
| Education                           | For counties this will include expenditures for community colleges                                                                                                                 |
| Public Safety                       | Generally, this includes all expenditures for the protection of persons and property, such as sheriff and police departments, fire protection, animal control, and traffic control |
| Health                              | Includes public health programs, mental health and addiction control programs, public hospitals, nursing homes, etc.                                                               |
| Transportation                      | Includes highway expenditures (in towns and counties, these are usually in a separate fund) and public transportation                                                              |
| Economic Assistance and Opportunity | Includes social service expenditures (this is where Medicaid – a major county expenditure – is shown), job training, industrial development, veterans services, etc.               |
| Culture and Recreation              | Includes parks, recreation, libraries, historians, etc.                                                                                                                            |
| Home and Community Service          | Includes zoning and planning, sewage and water, sanitation, power, urban renewal, conservation, cemeteries, etc.                                                                   |
| Employee Benefits                   | Includes items such as health insurance, retirement, unemployment insurance, etc.                                                                                                  |
| Debt Service                        | Reflects principal and interest payments on local government debt                                                                                                                  |
| Interfund Transfer                  | Used to show transfer of any money between local government funds                                                                                                                  |

\* Source: Office of the New York State Comptroller Citizens Guide to Local Budget

# Expense Discussion

The following operational expenses represent those areas with significant, recurring increases that will impact the 2026 Operating budget as well as future budgets.

## **Employee Related Costs**

Employee related costs total over \$130 million and represent 37.5% of total appropriations. Salaries and Wages total \$76.7 million and employee benefits total \$53.4 million. Employee benefits as a percentage of wages equal 69.6%.

The elevated and rapidly increasing cost of health benefits has made it difficult to be able to adequately compensate our County employees while holding spending to a level that is responsible to the taxpayers of Sullivan County. Sullivan County participates in the New York Health Insurance Plan (NYSHIP). This plan (or a plan that is comparable) is required to be provided for county employees as detailed in the various collective bargaining agreements. NYSHIP administers the program and determines the applicable employer contribution rates. In 2025, a large portion of our employees converted to an Anthem Blue Cross Blue Shield plan as a result of the Excelsior NYSHIP option no longer being available. We are also offering a high-deductible health insurance plan for management employees and certain unions that agree to the option. The tentative budget anticipated a 10% increase in contribution rates for active and retired employees for 2026 participating in the NYSHIP Empire Plan and an 8.9% increase for those in the Anthem plan. The 2025 budget anticipated total employer contributions of \$30.2 million. The 2026 Tentative Budget anticipates contributions of \$33.2 million, representing an increase of \$3M.

Sullivan County employees are participants in the New York State Retirement System. The New York State Comptroller is the sole trustee of the plan. He and his office administer the program and set employer contribution rates as a percentage of payroll, with the goal of ensuring that the plan is fully funded. The plan is heavily invested in the stock and bond markets. As these markets underperform, employer contribution rates can increase dramatically. This was evidenced during the last global recession when contribution rates went from the low single digits to over twenty percent. The tentative budget appropriates \$11.68 million for pension contributions. This represents an average contribution rate of 15.23% of payroll. The 2025 Adopted Budget had a percentage of 13.8% with a contribution of \$10.5 million, an increase of \$1.18 million and 10.36%.

Sullivan County along with all the towns and villages in the county are part of a self-insured Worker's Compensation plan. In 2024, the County contracted with PERMA to administer the plan and provide risk-management assessments. Total plan contributions from all entities for the year are set at just under \$4.3 million. Total plan contributions are set based upon estimated claim expenses and administrative costs. The County's portion of the plan cost is \$1.72 million or 2.24% of salaries. The 2025 Adopted Budget appropriated \$1.68 million at 2.19%. This represents an increase of 2.28% or \$40,000.

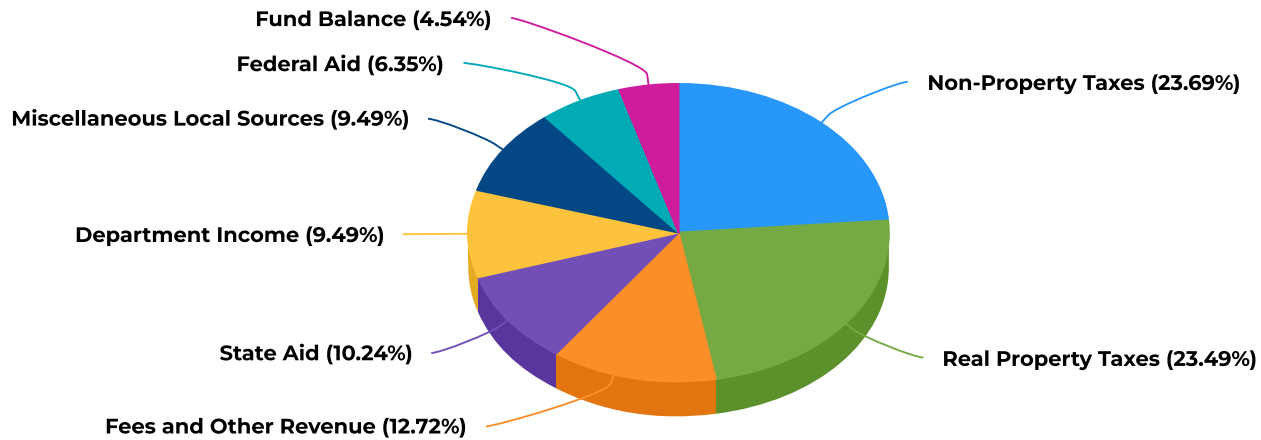
## **New York State Mandates**

New York State mandates various programs that County governments must run. However, the State does not fully fund the costs of the programs. Examples of such programs are the Early Intervention program in Public Health, Social Service Programs, and the County Jail. The costs of these mandates equal \$39 million. In addition to the requirement that each county maintain these programs, New York State bills its counties for a portion of the state's share of Medicaid. In 2026 that bill equals \$20.6 million. Mandated programs and our share of Medicaid costs represents 74% of the 2026 tax levy.

| County of Sullivan Employee Workforce Costs      |                    |                    |                    |                    |                    |                    |                   |              |
|--------------------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|-------------------|--------------|
| 2021-2025 Adopted Budgets, 2026 Tentative Budget |                    |                    |                    |                    |                    |                    |                   |              |
| Employee Costs                                   | 2021               | 2022               | 2023               | 2024               | 2025               | 2026               | Five Yr Inc       | Avg Yrly Inc |
| All Positions at Adoption                        | 1164               | 1235               | 1229               | 1246               | 1247               | 1247               |                   |              |
| <b>Salaries and Wages</b>                        |                    |                    |                    |                    |                    |                    |                   |              |
| Salaries                                         | 55,897,261         | 59,113,734         | 64,086,568         | 67,863,679         | 71,739,864         | 72,480,169         | 15,938,737        | 4.62%        |
| Overtime                                         | 2,041,024          | 2,760,300          | 2,707,000          | 2,766,000          | 2,695,985          | 2,675,700          | 246,615           | 4.71%        |
| Longevity                                        | 998,831            | 1,026,031          | 1,011,561          | 908,799            | 1,115,920          | 1,082,610          | 38,345            | 1.50%        |
| Shift Differential                               | 231,227            | 247,956            | 283,300            | 167,860            | 25,000             | 25,000             | (274,461)         | -164.98%     |
| Other Pay                                        | 354,978            | 330,178            | 282,218            | 776,868            | 477,270            | 476,536            | 111,904           | 5.09%        |
| <b>Total Salaries and Wages</b>                  | <b>59,523,321</b>  | <b>63,478,199</b>  | <b>68,370,647</b>  | <b>72,483,206</b>  | <b>76,054,039</b>  | <b>76,740,015</b>  | <b>16,061,140</b> | <b>4.53%</b> |
| <b>Employee Benefits</b>                         |                    |                    |                    |                    |                    |                    |                   |              |
| <b>Health Insurance</b>                          |                    |                    |                    |                    |                    |                    |                   |              |
| Active Employees                                 | 19,683,786         | 20,599,967         | 21,953,422         | 24,039,413         | 23,174,627         | 24,656,872         | 2,254,160         | 4.29%        |
| Retired Employees                                | 6,257,269          | 5,762,469          | 6,559,333          | 7,340,491          | 6,990,380          | 8,514,115          | 1,499,620         | 6.46%        |
| Buyout                                           | 125,250            | 115,001            | 160,459            | 219,822            | 563,747            | 682,039            | 446,747           | 19.75%       |
| Pension                                          | 10,423,409         | 8,348,545          | 8,922,128          | 9,111,039          | 10,516,507         | 11,685,256         | 1,534,454         | 2.40%        |
| Workers Comp                                     | 1,410,299          | 1,461,729          | 1,348,501          | 1,266,614          | 1,682,025          | 1,718,919          | 332,002           | 3.67%        |
| FICA & Medicare                                  | 4,597,455          | 4,733,890          | 5,140,887          | 5,472,641          | 5,767,324          | 5,896,379          | 1,116,332         | 4.50%        |
| Disability                                       | 103,363            | 110,465            | 113,799            | 112,112            | 112,714            | 110,135            | 1,420             | 1.20%        |
| Unemployment                                     | 6,850              | 6,000              | 6,000              | -                  | -                  | -                  | (25,000)          | 0.00%        |
| Other                                            | 80,300             | 136,000            | 161,810            | 161,000            | 184,500            | 182,820            | 140,300           | 11.11%       |
| <b>Total Employee Benefits</b>                   | <b>42,687,981</b>  | <b>41,274,066</b>  | <b>44,366,339</b>  | <b>47,723,132</b>  | <b>48,991,824</b>  | <b>53,446,535</b>  | <b>7,300,035</b>  | <b>4.39%</b> |
| <b>Total Salaries and Wages</b>                  | <b>102,211,302</b> | <b>104,752,265</b> | <b>112,736,986</b> | <b>120,206,338</b> | <b>125,045,863</b> | <b>130,186,550</b> | <b>23,361,175</b> | <b>4.47%</b> |

# Total Revenues by Function - 2026 Tentative Budget

## Total Revenues by Type - 2026 Tentative Budget



## Five Year Trend

| Revenues                    | 2022               | 2023               | 2024               | 2025               | 2026               |
|-----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Real Property Taxes         | 67,819,592         | 69,403,281         | 61,279,436         | 76,450,146         | 80,481,080         |
| Fees and Other Revenue      | 47,991,289         | 57,800,021         | 46,717,441         | 49,720,331         | 43,577,094         |
| Non-Property Taxes          | 52,590,000         | 57,360,000         | 70,912,000         | 83,162,000         | 81,160,000         |
| Department Income           | 35,520,656         | 29,174,776         | 29,954,811         | 31,813,282         | 32,516,820         |
| Miscellaneous Local Sources | 8,369,336          | 25,163,412         | 20,432,106         | 22,892,932         | 32,533,351         |
| State Aid                   | 25,368,053         | 27,702,396         | 29,789,461         | 30,578,328         | 35,080,395         |
| Federal Aid                 | 23,325,743         | 24,753,411         | 29,258,353         | 30,096,073         | 21,751,886         |
| Fund Balance                | 9,194,260          | 13,102,375         | 21,593,835         | 12,031,133         | 15,548,699         |
| <b>Total Revenues</b>       | <b>270,178,929</b> | <b>304,459,672</b> | <b>309,937,443</b> | <b>336,744,225</b> | <b>342,649,325</b> |

| Revenues                    | 2023          | 2024         | 2025         | 2026         |
|-----------------------------|---------------|--------------|--------------|--------------|
| Real Property Taxes         | 2.34%         | -11.71%      | 24.76%       | 5.27%        |
| Fees and Other Revenue      | 20.44%        | -19.17%      | 6.43%        | -12.36%      |
| Non-Property Taxes          | 9.07%         | 23.63%       | 17.27%       | -2.41%       |
| Department Income           | -17.87%       | 2.67%        | 6.20%        | 2.21%        |
| Miscellaneous Local Sources | 200.66%       | -18.80%      | 12.04%       | 42.11%       |
| State Aid                   | 9.20%         | 7.53%        | 2.65%        | 14.72%       |
| Federal Aid                 | 6.12%         | 18.20%       | 2.86%        | -27.73%      |
| Fund Balance                | 42.51%        | 64.81%       | -44.28%      | 29.24%       |
| <b>Total Revenues</b>       | <b>12.69%</b> | <b>1.80%</b> | <b>8.65%</b> | <b>1.75%</b> |



# Definition of Revenues

These categories are established by the New York State Comptroller's office and include the following\*:

| Revenue Category            | What is included under this heading?                                                                                                                                                                              |
|-----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Real Property Taxes         | Includes revenue from property tax assessments, payments in lieu of taxes, and other property tax items. It is the main source of locally raised revenue for most local governments.                              |
| Fees and Other Revenue      | Monies collected for the use of money and property, licenses and permits, fines and forfeitures and the sale of property and compensation for loss.                                                               |
| Non-Property Taxes          | Includes sales taxes, utility taxes, and any other locally imposed tax. Sales taxes provide a major source of revenue for counties, cities, and some other local governments.                                     |
| Department Income           | Includes fees paid for local services, tolls, fines, etc.                                                                                                                                                         |
| Miscellaneous Local Sources | Charges paid by other governments for services provided.                                                                                                                                                          |
| State Aid                   | Includes all aid provided to local governments from the State. State aid makes up a substantial portion of the revenues of some local governments, in many cases paying for some part of State-mandated programs. |
| Federal Aid                 | Includes all aid provided to local governments from the federal government.                                                                                                                                       |
| Fund Balance                | Includes any revenue transferred from other funds of the local government, and any proceeds from borrowing.                                                                                                       |

\* Source: Office of the New York State Comptroller: Citizens Guide to Local Budgets

## Property Tax

Property Taxes are the largest source of revenue for the County and the only primary revenue that we have direct control over.

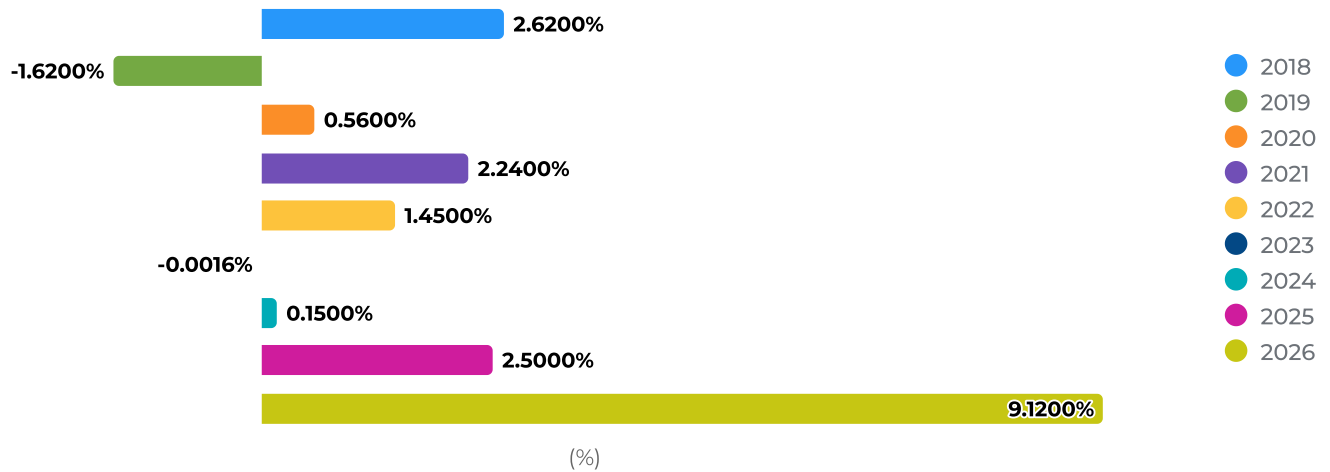
The property tax levy for 2026 is \$81,231,080 and the tax rate per thousand is 13.8. This represents a tax rate increase of 9.12%. For every \$100,000 worth of assessment, the annual increase in taxes would be approximately \$114 per year.

The tax levies for the period 2018 through 2026 are listed below.

### Tax Levy History



### Tax Rate Changes



# New York State Tax Cap - Tax Levy/Tax Rate

On June 24, 2011 the New York State Property Tax Cap program was enacted and became effective for the 2012 Sullivan County Budget. In 2016 the law was extended by New York State for another five-year period. The law requires that municipalities raise taxes no more than 2 percent or the rate of inflation, whichever is less. The County cannot legally adopt a budget that has a tax levy above the tax cap threshold unless a two-thirds majority of the Legislature has enacted a local law for such a purpose. The Legislature adopted a tax cap override for the 2017 budget due to the construction of a new county jail. There are other factors that can result in an actual levy growth higher than 2 percent or inflation. Examples could be an increase in the quantity change factor for the county or a change in Payment in Lieu of Taxes. The allowable tax levy growth for Sullivan County equates to 3.4% for 2026. Increasing the tax levy up to the tax cap would increase the levy by \$2.5 million. The Tentative Budget includes the full \$2.5 million growth in the levy plus an additional \$3.8 million. For every \$100,000 worth of assessment, the annual increase in taxes would be approximately \$114 per year. In July 2025, the County Legislature voted to override the tax cap in anticipation of challenges during the Operating Budget process. Upcoming union negotiations and raises coupled with a significant decrease in sales tax receipts has created a need to raise more than allowable in order to fund County operations.

## Sales Tax

Sales tax is the County's second largest revenue source behind property taxes. Taxable sales in Sullivan County are charged an 8% sales tax rate. New York State and the County each retain 4%. The only exception to this is the State does not charge their portion of sales tax on clothing and footwear with a cost of under \$110. All Counties in New York State are authorized to charge a 3% sales tax. Every two years Sullivan County must request special State legislation to be able to continue to charge an additional 1%. The rate for Sullivan County increased from 3% to 3.5% on June 1, 2003. The rate increased again in June 1, 2007 from 3.5% to 4%.

The County has collected \$54.3 million through the end of October 2025 as compared to \$58.3 million through the end of October 2024, representing an 6.8% decrease.

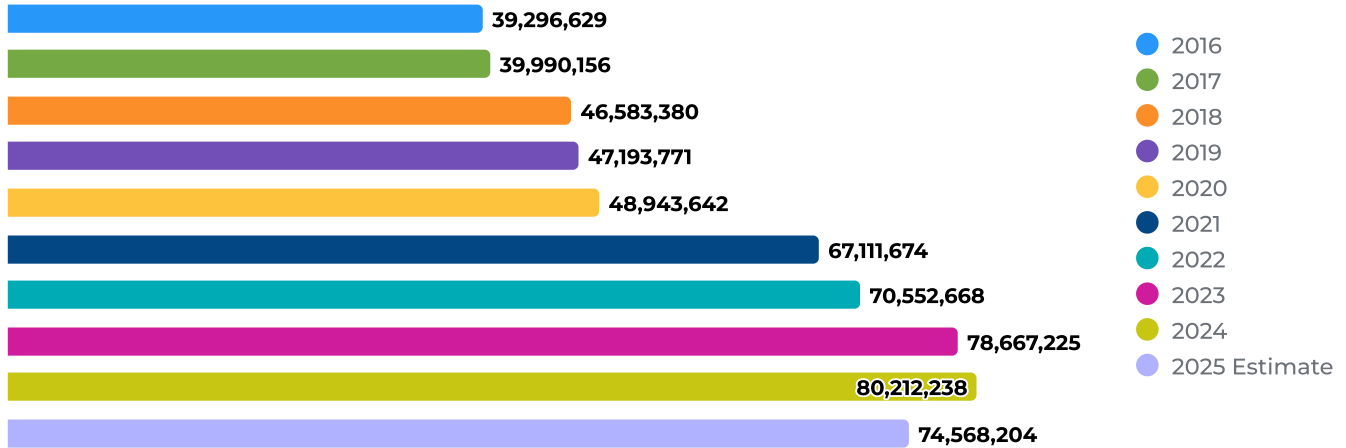
During the post-pandemic era sales tax collections have grown at an exponential rate, increasing from \$47.2 million in 2019 to \$80.2 million in 2024. The increase can be attributed to the influx of people moving into the area as well as sales tax collection on internet sales. The increase in sales tax on online orders stems from the 2018 Wayfair vs South Dakota case, requiring third party sellers on large sites, like Amazon and Walmart, to remit sales tax to local municipalities. This took time to implement, and municipalities began to see the impact of this decision in early 2020. Coupled with stimulus money received by the public and the need to procure goods without leaving home, Sullivan County has seen record sales tax revenue since the pandemic began. This trend is finally leveling off.

The 2026 Tentative Budget anticipates collecting \$75 million in sales tax. This is a decrease of \$5 million over the 2025

Adopted budget. The largest category decrease is in the building construction category. Final 2025 figures will not be known until March of 2026 as we get final data from the State on 2025 taxable sales. Historic sales tax collections are graphed below for the period that the County has had a 4% rate. 2016 through 2024 represent actual receipts. 2025 reflects collections of just over \$75 million based upon the percentage decrease we have seen through the month of October. This is substantially less than originally anticipated.

It was anticipated that the County would see a plateau in sales tax growth this year and beyond due to the economic prospects on the horizon. It is fiscally prudent to budget this revenue item relatively conservatively, as it is sensitive to what is happening in the national and regional economy.

## 2016-2025 Sales Tax Receipts

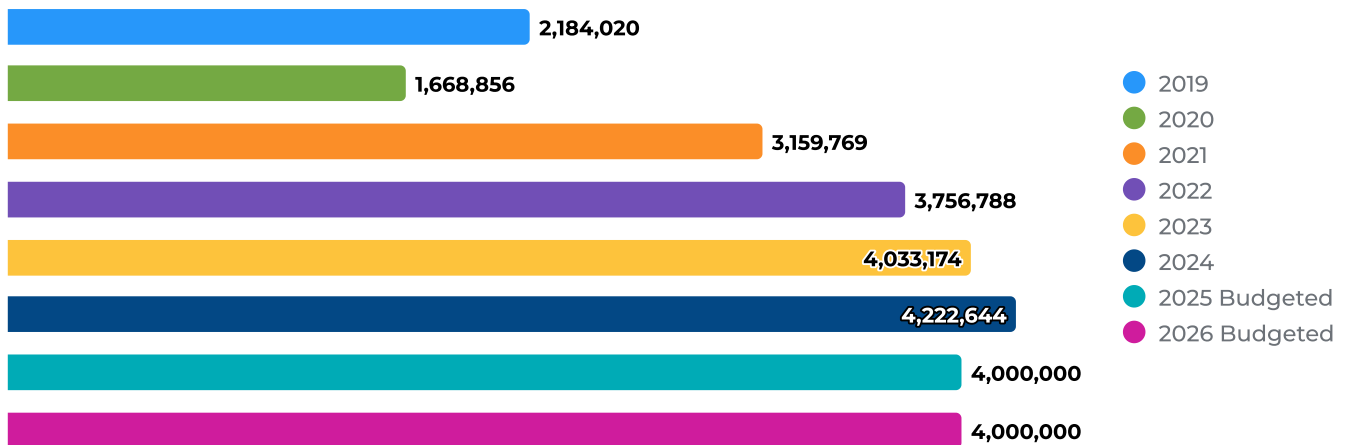


## Room Tax

New York State Law allows the County to charge a 5% room and occupancy tax rate. This revenue stream is relatively stable and does not fluctuate significantly, at least historically. With more lodging facilities scheduled to open in the near future, it is certain this revenue stream will see a significant increase.

At least 85% of the money must be used to promote tourism-related activities within the County. The 2026 Budget anticipates \$4M. The following graph depicts 2019 through 2024 actual receipts and 2025 and 2026 budget figures.

## 2019-2026 Room Tax



## Auto Use Tax

New York State Tax Law section 1201(e) allows Counties to impose a vehicle use tax on individuals and businesses when registering a vehicle with the New York State Department of Motor Vehicles. In accordance with Tax Law section 1201(e), Sullivan County imposes a fee of \$5 per year for vehicles weighing 3,500 lbs. and under and \$10 per year for vehicles over



3,500 lbs. In fiscal year 2016, Sullivan County received \$512,916 through this revenue source. The 2026 budget conservatively anticipates \$500,000. The following graph depicts 2016 through 2024 actual receipts and 2025 and 2026 budget figures.

Currently, several counties have been authorized by New York State to set their vehicle use tax at a rate higher than what is authorized in law. These three counties charge \$15 for vehicles weighing 3,500 lbs. and under and \$30 per year for vehicles over 3,500 lbs. If Sullivan were authorized to increase our fee to \$15 and \$30 we would receive over \$1,500,000, giving us an additional \$1,000,000 in revenue to be able to fund the repair and maintenance of our road and bridge infrastructure.

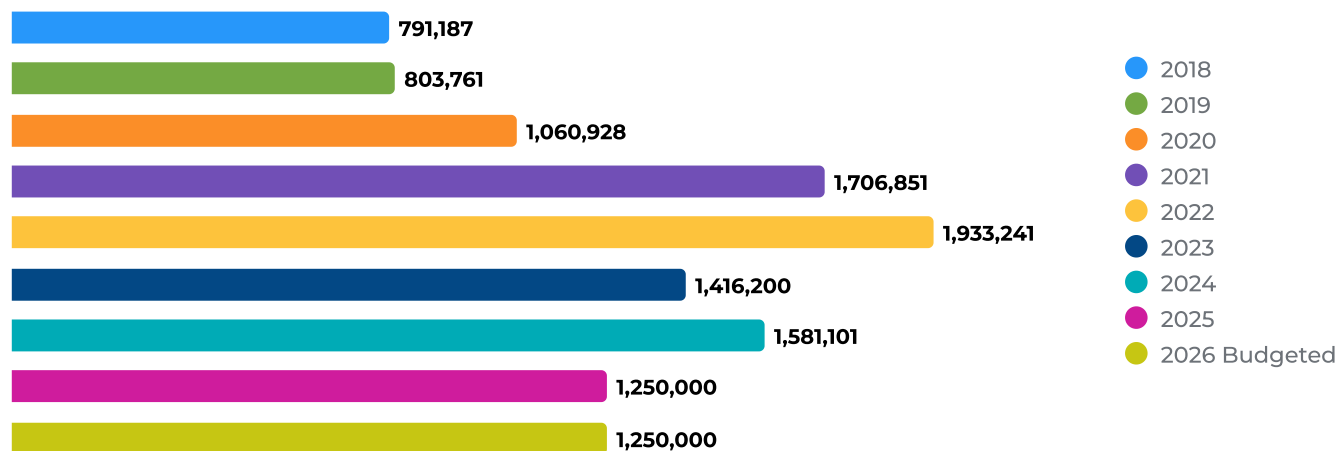
### 2016-2025 Auto Use Tax



## Mortgage Tax

Sullivan County imposes a mortgage tax on mortgages issued for property located within Sullivan County. The tax rate is 1 percent of original principal. Principal that is refinanced is not taxed a second time. Similar to sales tax, mortgage tax is economically sensitive. In 2008 the County collected over \$1.1 million in mortgage tax. Since then, the County has experienced a dramatic reduction in mortgage tax collections, until the COVID19 pandemic when a large influx of new residents purchased homes in the area. The 2026 Budget takes a conservative approach and anticipates \$1.25M. The following graph depicts 2018 through 2024 actual receipts and 2025 and 2026 budget figures.

## 2018-2026 Mortgage Tax



## State Aid & Federal Aid

State Aid and Federal Aid are generally received by the County as reimbursement for providing services, most notably in the Division of Health and Family Services. Typically, the County receives this based upon units of service. The State and Federal government will reimburse the County for a percentage of what it costs to provide a specific service. The level of aid will go up and down in proportion to the amount of services being provided. These revenues are continuously monitored, and adjustments are made when funding methodologies change.

## Departmental Income

Various County departments collect fees for providing services. Fees range from tipping fees at the landfill, to pavilion rental fees at various County parks. These fees are analyzed yearly to determine if they are competitive and appropriate for the service being provided.

The other large portion of departmental income is revenues related to services provided in the health-related programs. The County provides various health and mental health related services. The County charges fees for utilizing those services either to the individual or to an insurance carrier.

## Fund Balance

Fund balance can be considered a source of funds to mitigate unforeseen cost increases or revenue shortfalls. Fund balance is useful in times of emergency or an economic downturn. It is generally recommended that between 5 and 15 percent of fund balance should be maintained as a percentage of appropriations. However, the Sullivan County Legislature in 2021 adopted a revised Fund Balance Policy, stipulating that at least two months' worth of operating funds be available in the County Budget at all times, per best-practices recommendations from the NYS Comptroller's Office and the Government Finance Officers Association. The 2026 Budget thus aims to maintain at least 16% of gross appropriations in fund balance.

## FUND BALANCE DEFINITIONS:

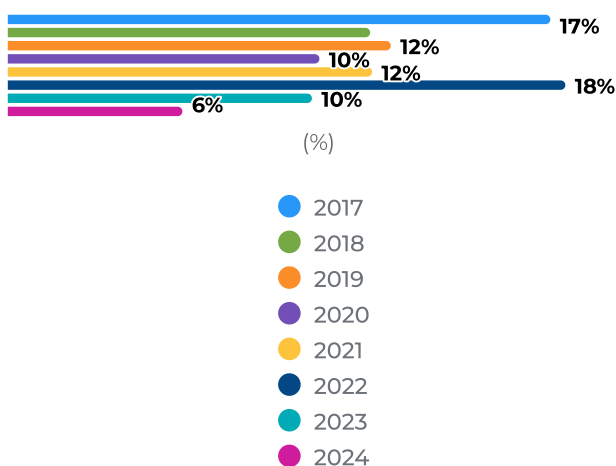
GASB has replaced the earlier reserved and unreserved fund balance classifications with the following:

- A. **FUND BALANCE:** Consists of the measurement of available resources and represents the difference between total assets and total liabilities.
- B. **NONSPENDABLE:** Consists of assets that are inherently non-spendable in the current period either because of their form or because they must be maintained intact, including prepaid items, inventories, long-term portions of loans receivable, financial assets held for resale, and principle of endowments.
- C. **RESTRICTED:** Consists of amounts that are subject to externally enforceable legal purpose restrictions imposed by creditors, or laws and regulations of other governments; or through constitutional provisions or enabling legislation.
- D. **COMMITTED:** Consists of amounts that are subject to a purpose constraint imposed by a formal action of the government's highest level of decision-making authority before the end of the fiscal year, and the same level of formal action is required to remove the constraint.
- E. **ASSIGNED:** Consists of amounts that are subject to a purpose constraint that represents an intended use established by the government's highest decision-making authority, or by their designated body or official. The purpose of the assignment must be narrower than the purpose of the general fund, and in funds other than the general fund assigned fund balance represents the residual amount of fund balance.
- F. **UNASSIGNED:** Represents the residual classification for the government's general fund, and could report a surplus or a deficit. In funds other than the general fund, the unassigned classification should be used only to report a deficit balance resulting from overspending for the specific purposes for which amounts had been restricted, committed or assigned.

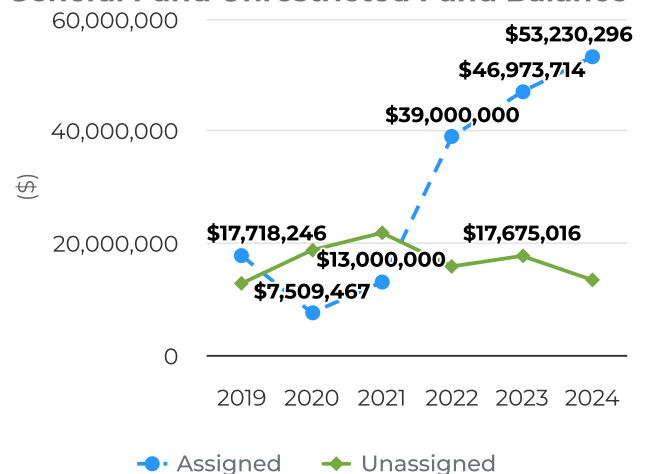
At the end of 2024, the unassigned fund balance for the General Fund was \$13.4M or 6% of the total General Fund expenditures and transfers out. This amount constitutes approximately 14.1% of the General Fund's total fund balance of \$95M at the end of December 31, 2024 and is available for spending per the County's policy on fund balance.

The five-year history of General Fund Balance as a percent of General Fund Expenditures is detailed in the below chart.

General Fund Balance as of % of General Fund Expen



General Fund Unrestricted Fund Balance



# Management Confidential Salary Schedule

|                                                               |                    |                     |                     |
|---------------------------------------------------------------|--------------------|---------------------|---------------------|
| <b>MANAGEMENT CONFIDENTIAL EMPLOYEE SALARY SCHEDULE</b>       |                    |                     |                     |
| <b>EMPLOYEES APPOINTED BY THE SULLIVAN COUNTY LEGISLATURE</b> | <b>Set Salary</b>  |                     |                     |
| LEGISLATIVE SEC                                               | \$59,740           |                     |                     |
| CLERK TO LEGISLATURE                                          | \$100,940          |                     |                     |
| COUNTY AUDITOR                                                | \$144,200          |                     |                     |
| COUNTY ATTORNEY                                               | \$195,665          |                     |                     |
|                                                               |                    |                     |                     |
| <b>GRADE 1</b>                                                | <b>Year 1 Step</b> | <b>Year 10 Step</b> | <b>Year 20 Step</b> |
| ADMINISTRATIVE ASSISTANT                                      | \$47,276           | \$54,368            | \$63,231            |
| ADMINISTRATIVE SECRETARY                                      |                    |                     |                     |
| HUMAN RESOURCES CLERK                                         |                    |                     |                     |
| PERSONNEL ASSISTANT                                           |                    |                     |                     |
| SENIOR PAYROLL CLERK                                          |                    |                     |                     |
|                                                               |                    |                     |                     |
| <b>GRADE 2</b>                                                | <b>Year 1 Step</b> | <b>Year 10 Step</b> | <b>Year 20 Step</b> |
| ACCOUNTS PAYABLE COORDINATOR                                  | \$53,185           | \$60,277            | \$69,142            |
| CHIEF CIVIL CLERK                                             |                    |                     |                     |
| CONF SEC COUNTY ATTORNEY                                      |                    |                     |                     |
| CONF SEC DISTRICT ATTORNEY                                    |                    |                     |                     |
| CONF SEC DIV OF H&H SERVICES                                  |                    |                     |                     |
| CONF SEC HR                                                   |                    |                     |                     |
| CONF SEC JAIL ADMINISTRATOR                                   |                    |                     |                     |
| CONF SEC OF PUBLIC SAFETY                                     |                    |                     |                     |
| CONF SEC PUBLIC HEALTH                                        |                    |                     |                     |
| CONF SEC OF PLANNING                                          |                    |                     |                     |
| CONF SEC OMB                                                  |                    |                     |                     |
| CONF SEC DPW                                                  |                    |                     |                     |
| CONF SEC SHERIFF                                              |                    |                     |                     |
| FINANCIAL ACCOUNT CLERK                                       |                    |                     |                     |
| HR BENEFITS SPECIALIST                                        |                    |                     |                     |
| EXEC ASST TO COUNTY MGR                                       |                    |                     |                     |
| EXECUTIVE SECRETARY                                           |                    |                     |                     |
| PRINCIPAL PAYROLL CLERK                                       |                    |                     |                     |
| SENIOR PERSONNEL ASSISTANT                                    |                    |                     |                     |
|                                                               |                    |                     |                     |
| <b>GRADE 3</b>                                                | <b>Year 1 Step</b> | <b>Year 10 Step</b> | <b>Year 20 Step</b> |
| ASSISTANT DIRECTOR OF PURCHASING & CENTRAL SERVICES           | \$67,368           | \$74,459            | \$83,324            |
| ASSISTANT DIRECTOR OF PARKS AND RECREATION                    |                    |                     |                     |
| HUMAN RESOURCES BENEFITS COORDINATOR                          |                    |                     |                     |
| CHIEF EMERGENCY DISPATCHER                                    |                    |                     |                     |
| COORDINATOR OF CHILD SUPPORT ENF                              |                    |                     |                     |
| COORDINATOR OF CHILDREN WITH SPECIAL NEEDS PROGRAM            |                    |                     |                     |
| CRIME VICTIMS SPECIALIST                                      |                    |                     |                     |
| DEPUTY DIRECTOR OF REAL PROPERTY TAXES                        |                    |                     |                     |
| DIVISION CONTRACT COMPLIANCE OFFICER                          |                    |                     |                     |
| DMV ADMINISTRATOR                                             |                    |                     |                     |
| INVESTIGATOR                                                  |                    |                     |                     |
| MANAGER OF YOUTH SERVICES                                     |                    |                     |                     |
| MANAGER OF RISK MANAGEMENT                                    |                    |                     |                     |
| MUNI DIR OF WEIGHTS & MEASURERS/SAFETY COORD                  |                    |                     |                     |
| PARALEGAL                                                     |                    |                     |                     |
| PERSONNEL PROJECT COORDINATOR                                 |                    |                     |                     |
| RABIES CONTROL OFFICER                                        |                    |                     |                     |



|                                                        |             |              |              |
|--------------------------------------------------------|-------------|--------------|--------------|
| SENIOR ACCOUNTS PAYABLE COORDINATOR                    |             |              |              |
| SOCIAL SERVICES INTERVENTION & OUTREACH COORDINATOR    |             |              |              |
| SPECIAL ASSISTANT                                      |             |              |              |
| FINANCIAL ANALYST                                      |             |              |              |
| DEPUTY COUNTY CLERK-DMV                                |             |              |              |
| GRADE 4                                                | Year 1 Step | Year 10 Step | Year 20 Step |
| BUDGET ANALYST                                         | \$73,278    | \$80,369     | \$88,642     |
| FISCAL ADMINISTRATIVE OFFICER                          |             |              |              |
| GRADE 5                                                | Year 1 Step | Year 10 Step | Year 20 Step |
| AIRPORT SUPERINTENDENT                                 | \$79,186    | \$86,278     | \$95,143     |
| COMPLIANCE PROGRAM COORDINATOR                         |             |              |              |
| DEP COUNTY TREASURER                                   |             |              |              |
| DEPUTY COUNTY CLERK I                                  |             |              |              |
| DEPUTY DIRECTOR OF HUMAN RESOURCES                     |             |              |              |
| EMERGENCY MANAGEMENT COORDINATOR                       |             |              |              |
| GRANTS ADMINISTRATION SUPERVISOR                       |             |              |              |
| TRAINING AND QUALITY IMPROVEMENT COORDINATOR           |             |              |              |
| HR RECRUITMENT & TRAINING COORDINATOR                  |             |              |              |
| GRAND JURY STENOGRAPHER                                |             |              |              |
| GRADE 6                                                | Year 1 Step | Year 10 Step | Year 20 Step |
| DIRECTOR CENTER FOR WORKFORCE DEVELOPMENT              | \$82,733    | \$89,824     | \$98,688     |
| DIRECTOR OF ADMINISTRATIVE SERVICES                    |             |              |              |
| DIRECTOR OF AGING SERVICES                             |             |              |              |
| DIRECTOR OF COMMUNICATIONS                             |             |              |              |
| DIRECTOR OF FRAUD INVESTIGATIONS                       |             |              |              |
| DIRECTOR OF PARKS RECREATION & BEAUTIFICATION PROGRAMS |             |              |              |
| DIRECTOR OF REAL PROPERTY TAX SERVICES III             |             |              |              |
| DIRECTOR OF FOOD SERVICES                              |             |              |              |
| DIRECTOR OF REHABILITATION SERVICES                    |             |              |              |
| DIRECTOR OF TEMPORARY ASSISTANCE                       |             |              |              |
| DIRECTOR OF TRANSPORTATION                             |             |              |              |
| DIRECTOR VETERANS SERVICES                             |             |              |              |
| E911 COORDINATOR                                       |             |              |              |
| SENIOR ACCOUNTANT                                      |             |              |              |
| SENIOR BUDGET ANALYST                                  |             |              |              |
| SENIOR FISCAL ADMINISTRATIVE OFFICER                   |             |              |              |
| GRADE 7                                                | Year 1 Step | Year 10 Step | Year 20 Step |
| ASSISTANT COUNTY MANAGER                               | \$96,916    | \$104,006    | \$112,871    |
| ASSISTANT DIRECTOR OF NURSING SERVICES                 |             |              |              |
| DIRECTOR OF PLANNING                                   |             |              |              |
| DEPUTY PROBATION DIRECTOR B                            |             |              |              |
| DEPUTY PUBLIC HEALTH DIRECTOR                          |             |              |              |
| DIRECTOR OF PATIENT SERVICES TRAINEE                   |             |              |              |
| DIRECTOR OF SERVICES                                   |             |              |              |
| DIRECTOR OF PURCHASING AND CENTRAL SERVICE             |             |              |              |
| FACILITIES BRIDGE SUPERINTENDENT                       |             |              |              |
| GARAGE SUPERINTENDENT                                  |             |              |              |
| REHAB THERAPY SUPERVISOR                               |             |              |              |
| DEPUTY ADMINISTRATOR OF ACC                            |             |              |              |

|                                                                                                                                                                                                                         |             |              |              |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|--------------|--------------|
| ROAD MAINTAINANCE SUPERINTENDENT                                                                                                                                                                                        |             |              |              |
| COMPLIANCE OFFICER                                                                                                                                                                                                      |             |              |              |
| DEPUTY COUNTY AUDITOR                                                                                                                                                                                                   |             |              |              |
| EXECUTIVE DIRECTOR OF THE HUMAN RIGHTS COMMISSION                                                                                                                                                                       |             |              |              |
| DIRECTOR OF APPLICATIONS DEVELOPMENT AND SUPPORT                                                                                                                                                                        |             |              |              |
| DIRECTOR OF OPERATIONS AND NETWORK ADMINISTRATION                                                                                                                                                                       |             |              |              |
| GRADE 8                                                                                                                                                                                                                 |             |              |              |
| DEPUTY COMMISSIONER OF HUMAN RESOURCES                                                                                                                                                                                  | Year 1 Step | Year 10 Step | Year 20 Step |
| DIRECTOR OF MANGEMENT AND BUDGET                                                                                                                                                                                        | \$101,348   | \$108,438    | \$117,304    |
| DIRECTOR OF COMMUNITY SERVICES                                                                                                                                                                                          |             |              |              |
| DIRECTOR OF NURSING SERVICES                                                                                                                                                                                            |             |              |              |
| DEPUTY COMMISSIONER FOR FAMILY SERVICES                                                                                                                                                                                 |             |              |              |
| PERSONNEL OFFICER                                                                                                                                                                                                       |             |              |              |
| PROBATION DIRECTOR B                                                                                                                                                                                                    |             |              |              |
| GRADE 9                                                                                                                                                                                                                 |             |              |              |
| PUBLIC HEALTH DIRECTOR                                                                                                                                                                                                  | Year 1 Step | Year 10 Step | Year 20 Step |
| DEPUTY COMMISSIONER PUBLIC WORKS-OPERATIONS                                                                                                                                                                             | \$105,779   | \$112,871    | \$121,735    |
| DEPUTY COMMISSIONER OF HEALTH AND FAMILY SERVICES                                                                                                                                                                       |             |              |              |
| DEPUTY COMMISSIONER OF PUBLIC SAFETY- E-911/EMS                                                                                                                                                                         |             |              |              |
| DEPUTY COMMISSIONER OF PUBLIC SAFETY                                                                                                                                                                                    |             |              |              |
| DEPUTY COMM PLANNING & ENVR MGT                                                                                                                                                                                         |             |              |              |
| DEPUTY COMMISSIONER OF PUBLIC WORKS FAC/BRIDGES                                                                                                                                                                         |             |              |              |
| DEPUTY CHIEF INFORMATION OFFICER                                                                                                                                                                                        |             |              |              |
| GRADE 10                                                                                                                                                                                                                | Starting    |              | Max          |
| ADMINISTRATOR OF ADULT CARE CENTER                                                                                                                                                                                      | \$121,344   |              | \$165,470    |
| CHIEF INFORMATION OFFICER                                                                                                                                                                                               |             |              |              |
| COMMISSIONER OF COMMUNITY RESOURCES                                                                                                                                                                                     |             |              |              |
| COMMISSIONER OF HUMAN RESOURCES/PERSONNEL OFFICER                                                                                                                                                                       |             |              |              |
| COMMISSIONER OF MANAGEMENT & BUDGET                                                                                                                                                                                     |             |              |              |
| COMMISSIONER OF PLANNING AND ENVIRONMENTAL MANAGEMENT                                                                                                                                                                   |             |              |              |
| COMMISSIONER OF PUBLIC SAFETY                                                                                                                                                                                           |             |              |              |
| COMMISSIONER OF PUBLIC WORKS                                                                                                                                                                                            |             |              |              |
| COMMISSIONER OF THE DIVISION OF HEALTH AND HUMAN SERVICES                                                                                                                                                               |             |              |              |
| DEPUTY COUNTY MANAGER                                                                                                                                                                                                   |             |              |              |
| *Effective January 1, 2025 any employee in one of the above positions that holds a Doctorate Degree in a field related to their position shall receive \$5,000 annually added to their salary.                          |             |              |              |
| *All Management/Confidential Employees other than the County Manager and elected officials shall receive compensation as follows:<br>2026- 3% on January 1, 2026                                                        |             |              |              |
| *Position changes that are on a promotional basis shall receive the base salary for that position or 5% of current salary whichever is higher.                                                                          |             |              |              |
| *Positions above shall receive no less than 3% higher than any direct subordinate staff, excluding medical professional staff (calculations shall not include overtime).                                                |             |              |              |
| *Any newly created titles will be placed in the appropriate Grade as agreed to by the County Manager, Commissioner of Human Resources and appointing authority and/or Commissioner of placement of newly created title. |             |              |              |

|                                                                                                                                                                                                                                                                                                                                                                                     |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| *Longevity shall be paid at \$200 per year of service with no cap for existing employees. Employees hired after January 1, 2023 longevity payments shall be paid at \$200 a year of service starting at the completion of their 5th year of service with no cap.                                                                                                                    |
| *Division of Public Works Grade 7 Superintendent positions shall receive the same annual infrastructure pay as set by the Laborers International Union of North America Local 17 CBA and a \$3,000 annual stipend for continuous on-call rotation for hazardous weather/incident related events.                                                                                    |
| *Effective January 1, 2023 all Management/Confidential Exempt employees upon hire shall receive 25 Paid Days Off and after 10 years of continuous service 35 Paid Days off and shall be able to roll 12 days of unused Paid Days Off into Sick Days on January 1st of every year. Any Paid Days Off above 12 days on December 31st of every year shall be disgarded from accruals.  |
| *Effective January 1, 2023 all Management/Confidential Non-Exempt employees upon hire shall receive 20 Paid Days off and after 10 years of continuous service 30 Paid Days off and shall be able to roll 12 days of Paid Days Off into Sick Days off on January 1st of every year. Any Paid Days Off above 12 days on December 31st of every year shall be disgarded from accruals. |
| *All Management/Confidential employees hired before Janauary 1, 2023 shall have the ability to "cash out" up to a two weeks of vacation time if they are at or above two weeks of accrued vacation time on November 1st of each year. These payments shall be disbursed with the last paycheck received in November .                                                               |
| *Commencing for calendar year 2025, the Health Insurance Buyout for all Management/Confidential Employees shall be 51% of the total premium that the employee is eligible to receive.                                                                                                                                                                                               |
| *Assignment of Acting Deputy County Manager shall receive a stipend of \$30,000 annually.                                                                                                                                                                                                                                                                                           |
| *Above salary schedule to be evaluated by the County Manager's Office and the Human Resources Department on a periodic basis to be presented to the Legislature for increases to salaries based on internal and external market conditions.                                                                                                                                         |
| *Salary Schedule for Attorneys, Administrator of Assigned Counsel and Uniformed Sheriff's Management Confidential Employees, will be presented seperately.                                                                                                                                                                                                                          |
| *Effective July 24, 2023 All Management/Confidential employees previously 35 hours a week will work 37.5 hours a week                                                                                                                                                                                                                                                               |
| *Non-Union Handbook shall be updated/changed with the above information.                                                                                                                                                                                                                                                                                                            |
| *Above salary schedule and payments are subject to annual appropriation.                                                                                                                                                                                                                                                                                                            |

# Care Center at Sunset Lake

In July 2020, the County authorized the formation of the Sunset Lake Development Corporation (the “LDC”) for the purpose of transferring the Centers' capital assets and identifying a management company to assume operations of the Center through a lease agreement. On December 5, 2020 the Center's building and land improvements in the amount of \$1,342,391 were transferred to the LDC and a lease agreement was entered into between the LDC and the County. A resolution was passed in May 2025, transferring those assets back to the County, with a formal dissolution of the LDC happening sometime in late 2025.

Effective May 1, 2021, the LDC entered into a temporary contract with Infinite Care, Inc. to manage the operations of the Center. A permanent management contract was signed into effect on September 20, 2021, transferring the management of the facility to Infinite Care. The financial impact of this contract allows for the management company to keep any revenues received from billing, but also requires that the management company take on the majority of expenses in relation to the Care Center. These expenses include the majority of employee-related expenses, any expenses related to patient care and the operation of the facility.

To put this into perspective, the following figures represent the county share before the management agreement and after:

2021 Adopted County Share \$6,744,491

2022 Adopted County Share \$3,370,217

2023 Adopted County Share (\$238,000)

2024 Adopted County Share \$550,318

2025 Adopted County Share \$0

2026 Tentative County Share \$0

The county share is the difference between revenue coming in and expenses going out that the taxpayer will have to cover. The \$0 county share above represents the benefits the county is obligated to pay towards retiree health insurance for past employees of the Care Center, as well as the portion of benefits that the county will still have to cover for active employees, netted with intergovernmental transfers (see explanation in next paragraph) the County anticipated for the period of time in question. All other expenses are fully covered by the management company. In 2026, the County is anticipating no loss as we recognized \$2.28M in revenue from IGT against \$2.28M in required benefits to be paid through County funds. If the management company did not cover the shortfall between revenues and expenses, it is estimated that running this facility would cost the County \$5.38 million. This is calculated by taking expenses of \$28,117,679 and offsetting that with estimated room and board of \$14.4 million, IGT of \$2.28 million , interest payments of \$10,000 and removing contract staffing expenses of \$6 million.

In past years, the Care Center has received monies referred to as Intergovernmental Transfers (IGT). This money is specific to government, as is indicated in its name, and not every nursing home is entitled to this funding. Subdivision 12(e-1) of Section 2808 of the Public Health Law authorizes supplemental payments to non-state operated public nursing facilities each year. The number allocated to Sullivan County is determined by the Centers for Medicare and Medicaid Services and the NYS DOH informs Sullivan County of its payment amount. The County must then front half of the money through its general fund, to receive the full payment. Based on an expected payment of \$2.28 million, that equates to \$1.14 million that the Department of Social Services has to lay out. These payments will continue until Infinite Care receives their Certificate of Need and fully takes over the facility. This will not happen for a year or more.





## 2023-2026 Paving Summary

|                                    | 2023                | 2024                | 2025                | 2026***              |
|------------------------------------|---------------------|---------------------|---------------------|----------------------|
| # of miles paved                   | 27.12               | 25.73               | 25.37               | 30.00                |
| # of miles surface treated         | 25.60               | 36.74               | 36.34               | 35.00                |
| Previous Years Rollover            | 394,819.82          | 1,117,961.42        | 1,084,056.24        | 400,000.00           |
| <b>Paving and Guiderails</b>       |                     |                     |                     |                      |
| CHIPS Used/Expensed **             | 4,920,216.12        | 4,324,000.44        | 5,059,787.36        | 3,800,000.00         |
| Operating Funds-Paving*            | 2,804,753.82        | 3,412,824.26        | 3,175,000.00        | 4,800,000.00         |
| Operating Funds - Guiderails       |                     |                     |                     | 1,500,000.00         |
| Bonded Funds                       | -                   | -                   | -                   | -                    |
| ARPA monies                        | -                   | -                   | -                   | -                    |
| Other Federal/State Funding        | -                   | -                   | -                   | -                    |
| <b>Paving Completed</b>            | <b>7,724,969.94</b> | <b>7,736,824.70</b> | <b>8,234,787.36</b> | <b>10,100,000.00</b> |
| <b>Surface Treatment</b>           |                     |                     |                     |                      |
| CHIPS Used/Expensed**              | -                   | -                   | -                   | -                    |
| Operating Funds                    | 1,233,281.43        | 1,722,029.28        | 2,054,430.61        | 2,000,000.00         |
| Bonded Funds                       | -                   | -                   | -                   | -                    |
| ARPA monies                        | -                   | -                   | -                   | -                    |
| Other Federal/State Funding        | -                   | -                   | -                   | -                    |
| <b>Surface Treatment Completed</b> | <b>1,233,281.43</b> | <b>1,722,029.28</b> | <b>2,054,430.61</b> | <b>2,000,000.00</b>  |
| <b>CHIPS Rollover</b>              | <b>394,819.82</b>   | <b>1,117,961.42</b> | <b>1,084,056.24</b> | <b>400,000.00</b>    |

\*Excluding ancillary items (guide rails, pipes, etc)

\*\* Includes PaveNY and Extreme Weather Funding & POP (2024)

\*\*\* Estimated based on historical data

\*\*\*\* Current Estimated Rollover - work still ongoing

# Assessor's Report

NYS - Real Property System  
County of Sullivan

Assessor's Report - 2025 - Current Year File  
S495 Exemption Impact Report  
County Summary

RPS221/V04/L001  
Date/Time - 9/15/2025 14:50:51  
Total Assessed Value 7,520,878,637

Equalized Total Assessed Value 21,675,787,323

| Exemption Code | Exemption Name                   | Statutory Authority  | Number of Exemptions | Total Equalized Value of Exemptions | Percent of Value Exempted |
|----------------|----------------------------------|----------------------|----------------------|-------------------------------------|---------------------------|
| 10100          | SPEC DIST USED FOR PURPOSE ESTAB | RPTL 410             | 70                   | 45,363,003                          | 0.21                      |
| 10110          | O/S SPEC DIST - SEWER OR WATER   | RPTL 410-a           | 8                    | 965,248                             | 0.00                      |
| 12100          | NYS - GENERALLY                  | RPTL 404(1)          | 106                  | 640,536,910                         | 2.96                      |
| 12350          | PUBLIC AUTHORITY - STATE         | RPTL 412             | 7                    | 373,408                             | 0.00                      |
| 13100          | CO - GENERALLY                   | RPTL 406(1)          | 89                   | 311,340,544                         | 1.44                      |
| 13230          | CO O/S LIMITS - SPECIFIED USES   | RPTL 406(2)          | 1                    | 231,633                             | 0.00                      |
| 13240          | CO O/S LIMITS - SEWER OR WATER   | RPTL 406(3)          | 2                    | 325,845                             | 0.00                      |
| 13350          | CITY - GENERALLY                 | RPTL 406(1)          | 2                    | 12,417,767                          | 0.06                      |
| 13500          | TOWN - GENERALLY                 | RPTL 406(1)          | 384                  | 207,702,594                         | 0.96                      |
| 13510          | TOWN - CEMETERY LAND             | RPTL 446             | 9                    | 275,512                             | 0.00                      |
| 13570          | TOWN O/S LIMITS - SPECIFIED USES | RPTL 406(2)          | 6                    | 349,098                             | 0.00                      |
| 13650          | VG - GENERALLY                   | RPTL 406(1)          | 95                   | 30,425,923                          | 0.14                      |
| 13730          | VG O/S LIMITS - SPECIFIED USES   | RPTL 406(2)          | 3                    | 482,512                             | 0.00                      |
| 13740          | VG O/S LIMITS - SEWER OR WATER   | RPTL 406(3)          | 30                   | 16,455,850                          | 0.08                      |
| 13741          | VG O/S LIMITS - SEWER OR WATER   | RPTL 406(3)          | 2                    | 884,069                             | 0.00                      |
| 13742          | VG O/S LIMITS - SEWER OR WATER   | RPTL 406(3)          | 2                    | 4,696,196                           | 0.02                      |
| 13800          | SCHOOL DISTRICT                  | RPTL 408             | 36                   | 318,468,020                         | 1.47                      |
| 13850          | BOCES                            | RPTL 408             | 1                    | 12,298,050                          | 0.06                      |
| 13870          | SPEC DIST USED FOR PURPOSE ESTAB | RPTL 410             | 72                   | 52,979,133                          | 0.24                      |
| 13890          | PUBLIC AUTHORITY - LOCAL         | RPTL 412             | 2                    | 6,471,429                           | 0.03                      |
| 14100          | USA - GENERALLY                  | RPTL 400(1)          | 8                    | 13,613,846                          | 0.06                      |
| 14110          | USA - SPECIFIED USES             | STATE L 54           | 9                    | 5,318,980                           | 0.02                      |
| 18020          | MUNICIPAL INDUSTRIAL DEV AGENCY  | RPTL 412-a           | 154                  | 1,014,216,498                       | 4.68                      |
| 18060          | URBAN REN: OWNER-MUN U R AGENCY  | GEN MUNY 555 & 560   | 1                    | 71,321                              | 0.00                      |
| 18080          | MUN HSNG AUTH-FEDERAL/MUN AIDED  | PUB HSNG L 52(3)&(5) | 3                    | 8,644,554                           | 0.04                      |
| 21600          | RES OF CLERGY - RELIG CORP OWNER | RPTL 462             | 31                   | 11,621,684                          | 0.05                      |
| 25110          | NONPROF CORP - RELIG(CONST PROT) | RPTL 420-a           | 596                  | 664,882,512                         | 3.07                      |
| 25120          | NONPROF CORP - EDUC(CONST PROT)  | RPTL 420-a           | 192                  | 380,309,623                         | 1.75                      |
| 25130          | NONPROF CORP - CHAR (CONST PROT) | RPTL 420-a           | 50                   | 67,843,895                          | 0.31                      |
| 25210          | NONPROF CORP - HOSPITAL          | RPTL 420-a           | 5                    | 106,403,975                         | 0.49                      |
| 25220          | NONPROF CORP-CEMETERY            | RPTL 420(1)(a)       | 10                   | 536,405                             | 0.00                      |
| 25230          | NONPROF CORP - MORAL/MENTAL IMP  | RPTL 420-a           | 75                   | 64,314,335                          | 0.30                      |
| 25300          | NONPROF CORP - SPECIFIED USES    | RPTL 420-b           | 49                   | 45,060,135                          | 0.21                      |

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NYS - Real Property System  
County of Sullivan

Assessor's Report - 2025 - Current Year File  
S495 Exemption Impact Report  
County Summary

RPS221/V04/L001  
Date/Time - 9/15/2025 14:50:51  
Total Assessed Value 7,520,878,637

Equalized Total Assessed Value 21,675,787,323

| Exemption Code | Exemption Name                       | Statutory Authority        | Number of Exemptions | Total Equalized Value of Exemptions | Percent of Value Exempted |
|----------------|--------------------------------------|----------------------------|----------------------|-------------------------------------|---------------------------|
| 25600          | NONPROFIT HEALTH MAINTENANCE ORG     | RPTL 486-a                 | 2                    | 1,242,264                           | 0.01                      |
| 25900          | SYSTEM CODE                          | STATUTORY AUTH NOT DEFINED | 48                   | 4,265,007                           | 0.02                      |
| 26050          | AGRICULTURAL SOCIETY                 | RPTL 450                   | 1                    | 611,111                             | 0.00                      |
| 26100          | VETERANS ORGANIZATION                | RPTL 452                   | 5                    | 950,465                             | 0.00                      |
| 26250          | HISTORICAL SOCIETY                   | RPTL 444                   | 1                    | 209,846                             | 0.00                      |
| 26400          | INC VOLUNTEER FIRE CO OR DEPT        | RPTL 464(2)                | 20                   | 14,542,905                          | 0.07                      |
| 26600          | CORP/ASSN DEV GOOD SPORTSMANSHIP     | RPTL 476                   | 1                    | 709,497                             | 0.00                      |
| 27350          | PRIVATELY OWNED CEMETERY LAND        | RPTL 446                   | 190                  | 7,821,311                           | 0.04                      |
| 28120          | NOT-FOR-PROFIT HOUSING CO            | RPTL 422                   | 1                    | 1,247,783                           | 0.01                      |
| 29700          | PROP WITHDRAWN FROM FORECLOSURE      | RPTL 1138                  | 52                   | 2,730,024                           | 0.01                      |
| 32252          | NYS OWNED REFORESTATION LAND         | RPTL 534                   | 7                    | 1,913,824                           | 0.01                      |
| 32301          | NYS LAND TAXABLE FOR SCHOOL ONLY     | RPTL 536                   | 12                   | 3,547,547                           | 0.02                      |
| 33201          | TAX SALE - COUNTY OWNED              | RPTL 406(5)                | 10                   | 1,839,718                           | 0.01                      |
| 33701          | TAX SALE - VG OWNED                  | RPTL 406(5)                | 4                    | 533,234                             | 0.00                      |
| 41101          | VETS EX BASED ON ELIGIBLE FUNDS      | RPTL 458(1)                | 40                   | 1,851,992                           | 0.01                      |
| 41120          | ALT VET EX-WAR PERIOD-NON-COMBAT     | RPTL 458-a                 | 965                  | 26,504,585                          | 0.12                      |
| 41121          | ALT VET EX-WAR PERIOD-NON-COMBAT     | RPTL 458-a                 | 3                    | 89,195                              | 0.00                      |
| 41130          | ALT VET EX-WAR PERIOD-COMBAT         | RPTL 458-a                 | 744                  | 33,948,803                          | 0.16                      |
| 41131          | ALT VET EX-WAR PERIOD-COMBAT         | RPTL 458-a                 | 7                    | 338,430                             | 0.00                      |
| 41140          | ALT VET EX-WAR PERIOD-DISABILITY     | RPTL 458-a                 | 463                  | 29,904,770                          | 0.14                      |
| 41141          | ALT VET EX-WAR PERIOD-DISABILITY     | RPTL 458-a                 | 10                   | 550,370                             | 0.00                      |
| 41150          | COLD WAR VETERANS (10%)              | RPTL 458-b                 | 2                    | 16,580                              | 0.00                      |
| 41160          | COLD WAR VETERANS (15%)              | RPTL 458-b                 | 1                    | 12,839                              | 0.00                      |
| 41161          | COLD WAR VETERANS (15%)              | RPTL 458-b                 | 213                  | 2,714,078                           | 0.01                      |
| 41162          | COLD WAR VETERANS (15%)              | RPTL 458-b                 | 72                   | 940,753                             | 0.00                      |
| 41171          | COLD WAR VETERANS (DISABLED)         | RPTL 458-b                 | 24                   | 702,156                             | 0.00                      |
| 41172          | COLD WAR VETERANS (DISABLED)         | RPTL 458-b                 | 5                    | 81,166                              | 0.00                      |
| 41300          | PARAPLEGIC VETS                      | RPTL 458(3)                | 1                    | 421,921                             | 0.00                      |
| 41400          | CLERGY                               | RPTL 460                   | 16                   | 143,539                             | 0.00                      |
| 41690          | VOLUNTEER FIREFIGHTERS AND AMBULANCE | RPTL 466-c,d,e,f,g,h&i     | 150                  | 479,935                             | 0.00                      |
| 41691          | VOLUNTEER FIREFIGHTERS AND AMBULANCE | RPTL 466-c,d,e,f,g,h&i     | 44                   | 142,099                             | 0.00                      |
| 41692          | VOLUNTEER FIREFIGHTERS AND AMBULANCE | RPTL 466-c,d,e,f,g,h&i     | 9                    | 29,045                              | 0.00                      |
| 41700          | AGRICULTURAL BUILDING                | RPTL 483                   | 47                   | 5,845,674                           | 0.03                      |

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NYS - Real Property System  
County of Sullivan

Assessor's Report - 2025 - Current Year File  
S495 Exemption Impact Report  
County Summary

RPS221/V04/L001  
Date/Time - 9/15/2025 14:50:51  
Total Assessed Value 7,520,878,637

Equalized Total Assessed Value 21,675,787,323

| Exemption Code | Exemption Name                        | Statutory Authority        | Number of Exemptions | Total Equalized Value of Exemptions | Percent of Value Exempted |
|----------------|---------------------------------------|----------------------------|----------------------|-------------------------------------|---------------------------|
| 41720          | AGRICULTURAL DISTRICT                 | AG-MKTS L 305              | 1,014                | 112,731,240                         | 0.52                      |
| 41730          | AGRIC LAND-INDIV NOT IN AG DIST       | AG MKTS L 306              | 55                   | 5,566,223                           | 0.03                      |
| 41800          | PERSONS AGE 65 OR OVER                | RPTL 467                   | 271                  | 29,329,742                          | 0.14                      |
| 41801          | PERSONS AGE 65 OR OVER                | RPTL 467                   | 277                  | 21,096,014                          | 0.10                      |
| 41802          | PERSONS AGE 65 OR OVER                | RPTL 467                   | 109                  | 7,655,505                           | 0.04                      |
| 42100          | SILOS, MANURE STORAGE TANKS,          | RPTL 483-a                 | 51                   | 1,501,645                           | 0.01                      |
| 42120          | TEMPORARY GREENHOUSES                 | RPTL 483-c                 | 9                    | 414,882                             | 0.00                      |
| 44210          | HOME IMPROVEMENTS                     | RPTL 421-f                 | 20                   | 564,980                             | 0.00                      |
| 44211          | HOME IMPROVEMENTS                     | RPTL 421-f                 | 7                    | 206,847                             | 0.00                      |
| 46450          | INC ASSN OF VOLUNTEER FIREMEN         | RPTL 464(1)                | 2                    | 36,254                              | 0.00                      |
| 47100          | Mass Telecomm Ceiling                 | RPTL S499-qqqq             | 13                   | 2,410,559                           | 0.01                      |
| 47200          | RAILROAD - PARTIALLY EXEMPT           | RPTL 489-d&d&d             | 6                    | 47,837,900                          | 0.22                      |
| 47450          | FOREST/REF LAND - FISHER ACT          | RPTL 480                   | 26                   | 3,427,443                           | 0.02                      |
| 47460          | FOREST LAND CERTD AFTER 8/74          | RPTL 480-a                 | 762                  | 164,266,452                         | 0.76                      |
| 47550          | STEEL MFG PROP - CITY POP<50000       | RPTL 485-a                 | 2                    | 858,508                             | 0.00                      |
| 47610          | BUSINESS INVESTMENT PROPERTY POST 8/5 | RPTL 485-b                 | 15                   | 1,496,786                           | 0.01                      |
| 47611          | BUSINESS INVESTMENT PROPERTY POST 8/5 | RPTL 485-b                 | 18                   | 2,222,094                           | 0.01                      |
| 48100          | URB DEV ACTION AREA PROJECT           | GEN MUNY L 696             | 1                    | 8,119,713                           | 0.04                      |
| 48660          | HOUSING DEVELOPMENT FUND CO           | P H FI L 577,654-a         | 5                    | 34,383,005                          | 0.16                      |
| 48670          | REDEVELOPMENT HOUSING CO              | P H FI L 125 & 127         | 4                    | 13,358,667                          | 0.06                      |
| 49500          | SOLAR OR WIND ENERGY SYSTEM           | RPTL 487                   | 199                  | 24,551,810                          | 0.11                      |
| 49501          | SOLAR OR WIND ENERGY SYSTEM           | RPTL 487                   | 37                   | 2,030,855                           | 0.01                      |
| 49502          | SOLAR OR WIND ENERGY SYSTEM           | RPTL 487                   | 1                    | 80,308                              | 0.00                      |
| 49505          | SOLAR OR WIND ENERGY SYSTEM           | RPTL 487                   | 21                   | 1,244,854                           | 0.01                      |
| 50000          | SYSTEM CODE                           | STATUTORY AUTH NOT DEFINED | 11                   | 3,910,904                           | 0.02                      |
| 50001          | SYSTEM CODE                           | STATUTORY AUTH NOT DEFINED | 11                   | 0                                   | 0.00                      |
| 50002          | SYSTEM CODE                           | STATUTORY AUTH NOT DEFINED | 1                    | 213,529                             | 0.00                      |

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NYS - Real Property System  
County of Sullivan

Assessor's Report - 2025 - Current Year File  
S495 Exemption Impact Report  
County Summary

RPS221/V04/L001  
Date/Time - 9/15/2025 14:50:51  
Total Assessed Value 7,520,878,637

Equalized Total Assessed Value 21,675,787,323

| Exemption Code                                   | Exemption Name | Statutory Authority        | Number of Exemptions | Total Equalized Value of Exemptions | Percent of Value Exempted |
|--------------------------------------------------|----------------|----------------------------|----------------------|-------------------------------------|---------------------------|
| 50005                                            | SYSTEM CODE    | STATUTORY AUTH NOT DEFINED | 4                    | 0                                   | 0.00                      |
| Total Exemptions Exclusive of System Exemptions: |                |                            | 8,205                | 4,678,155,259                       | 21.58                     |
| Total System Exemptions:                         |                |                            | 27                   | 4,124,433                           | 0.02                      |
| Totals:                                          |                |                            | 8,232                | 4,682,279,692                       | 21.60                     |

Values have been equalized using the Uniform Percentage of Value. The Exempt amounts do not take into consideration, payments in lieu of taxes or other payments for municipal services.

Amount, if any, attributable to payments in lieu of taxes: \_\_\_\_\_



## Authorized Positions: A Few Pointers

The next few pages will outline the total authorized positions within each County department and the authorized full time equivalents for each County department.

You may be asking yourself, what's the difference?

**Authorized Position Counts:** This indicates the count of positions within a department. For example, if the Parks and Rec Department has 36 Full Time and 1 Shared authorized position, the count for their department will be 36.5.

**Authorized Positions- Full Time Equivalents:** This considers all positions and the work schedule of said position.

The calculation is as follows: Full Time = 1, Regular Part Time = .5, Temporary Full Time = .5, Part Time, Per Diem or 3 month Temps = .2, Seasonal= .25

An example of this is evident in Parks and Recreation. You can see that the Position Counts total is 29.00, while the FTE is only 10.85.

Parks and Recreation has 5 Full Time Employees, 21 Seasonal Employees and 3 Part Time or Per Diem Employees. The exact calculation is as follows:

| Employee Type | Count     | Value | Total        |
|---------------|-----------|-------|--------------|
| Seasonal      | 21        | 0.25  | 5.25         |
| Full Time     | 5         | 1     | 5.00         |
| PD or PT      | 3         | 0.2   | 0.60         |
| <b>Totals</b> | <b>29</b> |       | <b>10.85</b> |

| Dept # | Department Name      | 2024 Adopted Position Counts | 2025 Adopted Position Counts | 2026 Tentative Position Counts |
|--------|----------------------|------------------------------|------------------------------|--------------------------------|
| A-7110 | Parks and Recreation | 30.00                        | 29.00                        | 29.00                          |

| Dept # | Department Name      | 2024 Adopted FTE | 2025 Adopted FTE | 2026 Tentative FTE |
|--------|----------------------|------------------|------------------|--------------------|
| A-7110 | Parks and Recreation | 10.95            | 10.85            | 10.85              |

## Authorized Position Counts by Department

| Dept #                                | Department Name                                 | 2024 Adopted<br>Position Counts | 2025 Adopted<br>Position Counts | 2026 Tentative<br>Position Counts |
|---------------------------------------|-------------------------------------------------|---------------------------------|---------------------------------|-----------------------------------|
| <b>Elected Officials</b>              |                                                 |                                 |                                 |                                   |
| A-1010                                | County Legislature                              | 11.00                           | 11.00                           | 11.00                             |
| A-1185                                | Coroners                                        | 4.00                            | 4.00                            | 4.00                              |
| A-1165                                | District Attorney                               | 23.00                           | 25.00                           | 26.00                             |
| A-3150                                | Sheriff's Office- Jail                          | 108.82                          | 110.82                          | 111.82                            |
| A-3110-29                             | Sheriff's Office- Patrol                        | 68.00                           | 64.00                           | 67.00                             |
| A-3110-30                             | Sheriff's Office- Civil                         | 16.18                           | 14.18                           | 15.18                             |
| A-3110-31                             | Sheriff's Office- Security                      | 7.00                            | 7.00                            | 7.00                              |
| A-1410-10                             | County Clerk- Main Unit                         | 16.00                           | 17.00                           | 17.00                             |
| A-1410-11                             | County Clerk- DMV                               | 19.00                           | 18.00                           | 18.00                             |
| A-1460                                | County Clerk- Records Management                | 1.00                            | 1.00                            | 1.00                              |
| A-1325-1330                           | County Treasurer                                | 12.50                           | 12.50                           | 12.50                             |
| A-1355                                | Real Property Tax Map                           | 3.50                            | 3.50                            | 3.50                              |
| <b>Elected Officials Totals</b>       |                                                 | <b>290.00</b>                   | <b>288.00</b>                   | <b>294.00</b>                     |
| <b>Legislative Appointments</b>       |                                                 |                                 |                                 |                                   |
| A-1420                                | County Attorney                                 | 14.00                           | 14.00                           | 15.00                             |
| A-1230                                | County Manager                                  | 8.00                            | 5.00                            | 5.00                              |
| A-1231                                | Corporate Compliance                            |                                 | 3.00                            | 2.00                              |
| A-1450                                | Elections                                       | 8.00                            | 8.00                            | 8.00                              |
| A-1320                                | Audit and Control                               | 7.00                            | 7.00                            | 8.00                              |
| <b>Legislative Appointment Totals</b> |                                                 | <b>37.00</b>                    | <b>37.00</b>                    | <b>38.00</b>                      |
| <b>Line Departments</b>               |                                                 |                                 |                                 |                                   |
| <b>Division of Public Works</b>       |                                                 |                                 |                                 |                                   |
| A-1490                                | Public Works Administration                     | 6.00                            | 6.00                            | 5.00                              |
| A-1620                                | Public Works Building Department                | 41.00                           | 41.00                           | 42.00                             |
| A-5610                                | Sullivan County International Airport           | 6.00                            | 6.00                            | 6.00                              |
| A-6610                                | Consumer Affairs- Weights and Measures          | 1.00                            | 1.00                            | 1.00                              |
| CL-8160                               | Public Works- Refuse and Garbage                | 18.00                           | 18.00                           | 17.00                             |
| D-3310                                | County Road Fund-Public Works- Traffic Control  | 6.00                            | 6.00                            | 7.00                              |
| D-5110                                | County Road Fund-Public Works- Road Maintenance | 54.00                           | 54.00                           | 54.00                             |
| D-5020                                | County Road Fund-Public Works- Engineering      | 7.00                            | 6.00                            | 7.00                              |
| DM-5130                               | Public Works- Road Machinery                    | 19.00                           | 22.00                           | 20.00                             |
| <b>Division Total</b>                 |                                                 | <b>158.00</b>                   | <b>160.00</b>                   | <b>159.00</b>                     |
| <b>Division of Public Safety</b>      |                                                 |                                 |                                 |                                   |
| A-1170                                | Public Defense                                  | 1.00                            | 1.00                            | 2.00                              |
| A-3010                                | Public Safety Administration                    | 6.00                            | 8.00                            | 7.00                              |
| A-3010-212                            | Public Safety Administration - EMS              | 3.00                            | 4.00                            | 4.00                              |
| A-3020                                | Public Safety Communications E911               | 21.00                           | 21.00                           | 21.00                             |
| A-3140                                | Department of Probation                         | 29.00                           | 29.00                           | 29.00                             |
| A-3410                                | Fire Protection                                 | 18.00                           | 22.00                           | 24.00                             |
| <b>Division Total</b>                 |                                                 | <b>78.00</b>                    | <b>85.00</b>                    | <b>87.00</b>                      |

| Dept #                                                | Department Name                               | 2024 Adopted<br>Position Counts | 2025 Adopted<br>Position Counts | 2026 Tentative<br>Position Counts |
|-------------------------------------------------------|-----------------------------------------------|---------------------------------|---------------------------------|-----------------------------------|
| <b>Division of Management and Budget</b>              |                                               |                                 |                                 |                                   |
| A-1340                                                | Management and Budget                         | 11.00                           | 14.00                           | 13.00                             |
| A-1344                                                | Health Finance <sup>1</sup>                   | 11.00                           | 9.00                            | 12.00                             |
| A-1345-1610                                           | Purchasing and Central Services               | 6.00                            | 6.00                            | 6.00                              |
| <b>Division Total</b>                                 |                                               | <b>28.00</b>                    | <b>29.00</b>                    | <b>31.00</b>                      |
| <b>Division of Planning and Community Development</b> |                                               |                                 |                                 |                                   |
| A-8020-90                                             | Planning and Community Development            | 10.00                           | 10.00                           | 9.00                              |
| A-7110                                                | Parks and Recreation                          | 30.00                           | 29.00                           | 29.00                             |
| A-1341                                                | Grants Administration                         | 2.00                            | 3.00                            | 3.00                              |
| A-8090                                                | Office of Sustainable Energy                  | 3.00                            | 2.00                            | 1.00                              |
| <b>Division Total</b>                                 |                                               | <b>45.00</b>                    | <b>44.00</b>                    | <b>42.00</b>                      |
| <b>Division of Human Resources</b>                    |                                               |                                 |                                 |                                   |
| A-1430                                                | Human Resources                               | 19.00                           | 19.00                           | 18.00                             |
| A-8040                                                | Human Rights Commission                       | 1.00                            | 1.00                            | 1.00                              |
| A-1342                                                | Risk Management                               | 3.00                            | 3.00                            | 3.00                              |
| <b>Division Total</b>                                 |                                               | <b>23.00</b>                    | <b>23.00</b>                    | <b>22.00</b>                      |
| <b>Division of Health &amp; Family Services</b>       |                                               |                                 |                                 |                                   |
| A-4010-4082                                           | Department of Public Health Services          | 83.00                           | 80.00                           | 79.00                             |
| A-4220-4322                                           | Department of Community Services <sup>2</sup> | 50.00                           | 44.00                           | 41.00                             |
| A-6010-6142                                           | Department of Social Services <sup>3</sup>    | 179.00                          | 182.00                          | 185.00                            |
| El-6020                                               | Care Center at Sunset Lake <sup>4</sup>       | 191.00                          | 191.00                          | 185.00                            |
| <b>Division Total</b>                                 |                                               | <b>503.00</b>                   | <b>497.00</b>                   | <b>490.00</b>                     |
| <b>Division of Community Resources</b>                |                                               |                                 |                                 |                                   |
| A-6293                                                | Center for Workforce Development              | 16.00                           | 15.00                           | 18.00                             |
| A-7310                                                | Youth Programs                                | 2.00                            | 2.00                            | 2.00                              |
| A-7610                                                | Office for the Aging                          | 30.00                           | 30.00                           | 30.00                             |
| A-6510                                                | Veterans Service Agency                       | 5.00                            | 5.00                            | 5.00                              |
| A-5680                                                | Transportation                                | 11.00                           | 12.00                           | 12.00                             |
| <b>Division Total</b>                                 |                                               | <b>64.00</b>                    | <b>64.00</b>                    | <b>67.00</b>                      |
| <b>Division of Information Technology</b>             |                                               |                                 |                                 |                                   |
| A-1680                                                | Information Technology Services <sup>5</sup>  | 20.00                           | 20.00                           | 17.00                             |
| <b>Division Total</b>                                 |                                               | <b>20.00</b>                    | <b>20.00</b>                    | <b>17.00</b>                      |
| <b>Total Position Counts</b>                          |                                               | <b>1246.00</b>                  | <b>1247.00</b>                  | <b>1247.00</b>                    |

<sup>1</sup> Positions moved from health related departments to Health Finance where they belong

<sup>2</sup> Natural attrition occurring within rehab and nursing

<sup>3</sup> Department re-organizations, in some cases higher position abolished to create lower titles

<sup>4</sup> Some positions created during COVID pandemic no longer allowed, some duties rolled into other jobs descriptions

<sup>5</sup> Department reorganization abolished some titles while upgrading others

### Authorized Position FTE's by Department

| Dept #                                 | Department Name                                 | 2024<br>Adopted<br>FTE | 2025<br>Adopted<br>FTE | 2026<br>Tentative<br>FTE |
|----------------------------------------|-------------------------------------------------|------------------------|------------------------|--------------------------|
| <b>Elected Officials</b>               |                                                 |                        |                        |                          |
| A-1010                                 | County Legislature                              | 11.00                  | 11.00                  | 11.00                    |
| A-1185                                 | Coroners                                        | 0.80                   | 0.80                   | 0.80                     |
| A-1165                                 | District Attorney                               | 22.50                  | 24.25                  | 25.20                    |
| A-3150                                 | Sheriff's Office- Jail                          | 108.82                 | 110.82                 | 111.82                   |
| A-3110-29                              | Sheriff's Office- Patrol                        | 68.00                  | 64.00                  | 66.20                    |
| A-3110-30                              | Sheriff's Office- Civil                         | 13.58                  | 13.38                  | 13.58                    |
| A-3110-31                              | Sheriff's Office- Security                      | 7.00                   | 7.00                   | 7.00                     |
| A-1410-10                              | County Clerk- Main Unit                         | 16.00                  | 16.20                  | 15.00                    |
| A-1410-11                              | County Clerk- DMV                               | 19.00                  | 17.50                  | 18.00                    |
| A-1460                                 | Records Management                              | 1.00                   | 1.00                   | 1.00                     |
| A-1325-1330                            | County Treasurer                                | 12.50                  | 12.50                  | 12.50                    |
| A-1355                                 | Real Property Tax Map                           | 3.50                   | 3.50                   | 3.50                     |
| <b>Elected Officials Totals</b>        |                                                 | <b>283.70</b>          | <b>281.95</b>          | <b>285.60</b>            |
| <b>Legislative Appointments</b>        |                                                 |                        |                        |                          |
| A-1420                                 | County Attorney                                 | 14.00                  | 14.00                  | 14.20                    |
| A-1230                                 | County Manager                                  | 8.00                   | 5.00                   | 5.00                     |
| A-1231                                 | Corporate Compliance                            |                        | 3.00                   | 2.00                     |
| A-1450                                 | Elections                                       | 8.00                   | 8.00                   | 8.00                     |
| A-1320                                 | Audit and Control                               | 7.00                   | 7.00                   | 8.00                     |
| <b>Legislative Appointments Totals</b> |                                                 | <b>37.00</b>           | <b>37.00</b>           | <b>37.20</b>             |
| <b>Line Departments</b>                |                                                 |                        |                        |                          |
| <b>Division of Public Works</b>        |                                                 |                        |                        |                          |
| A-1490                                 | Public Works Administration                     | 6.00                   | 6.00                   | 5.00                     |
| A-1620                                 | Public Works Building Department                | 38.75                  | 38.75                  | 39.75                    |
| A-5610                                 | Sullivan County International Airport           | 5.25                   | 5.25                   | 5.25                     |
| A-6610                                 | Consumer Affairs- Weights and Measures          | 1.00                   | 1.00                   | 1.00                     |
| CL-8160                                | Public Works- Refuse and Garbage                | 17.25                  | 17.25                  | 16.25                    |
| D-3310                                 | County Road Fund-Public Works- Traffic Control  | 5.50                   | 5.50                   | 5.50                     |
| D-5110                                 | County Road Fund-Public Works- Road Maintenance | 54.00                  | 54.00                  | 54.00                    |
| D-5020                                 | County Road Fund-Public Works- Engineering      | 6.00                   | 6.00                   | 7.00                     |
| DM-5130                                | Public Works- Road Machinery                    | 19.00                  | 22.00                  | 20.00                    |
| <b>Division Total</b>                  |                                                 | <b>152.75</b>          | <b>155.75</b>          | <b>153.75</b>            |
| <b>Division of Public Safety</b>       |                                                 |                        |                        |                          |
| A-1170                                 | Public Defense                                  | 1.00                   | 1.00                   | 1.20                     |
| A-3010                                 | Public Safety Administration                    | 4.20                   | 6.40                   | 5.40                     |
| A-3010-212                             | Public Safety Administration - EMS              | 0.60                   | 1.60                   | 1.60                     |
| A-3020                                 | Public Safety Communications E911               | 18.90                  | 18.90                  | 18.90                    |
| A-3140                                 | Department of Probation                         | 29.00                  | 29.00                  | 29.00                    |
| A-3410                                 | Fire Protection                                 | 3.00                   | 4.60                   | 6.40                     |
| <b>Division Total</b>                  |                                                 | <b>56.70</b>           | <b>61.50</b>           | <b>62.50</b>             |



| Dept #                                                | Department Name                      | 2024<br>Adopted<br>FTE | 2025<br>Adopted<br>FTE | 2026<br>Tentative<br>FTE |
|-------------------------------------------------------|--------------------------------------|------------------------|------------------------|--------------------------|
| <b>Division of Management and Budget</b>              |                                      |                        |                        |                          |
| A-1340                                                | Office of Management and Budget      | 11.00                  | 14.00                  | 12.20                    |
| A-1344                                                | Health Finance                       | 11.00                  | 9.00                   | 12.00                    |
| A-1345-1610                                           | Purchasing and Central Services      | 6.00                   | 6.00                   | 6.00                     |
| <b>Division Total</b>                                 |                                      | <b>28.00</b>           | <b>29.00</b>           | <b>30.20</b>             |
| <b>Division of Planning and Community Development</b> |                                      |                        |                        |                          |
| A-8020-90                                             | Planning and Community Development   | 7.90                   | 8.10                   | 7.70                     |
| A-7110                                                | Parks and Recreation                 | 10.95                  | 10.85                  | 10.85                    |
| A-1341                                                | Grants Administration                | 2.00                   | 3.00                   | 3.00                     |
| A-8090                                                | Office of Sustainable Energy         | 1.00                   | 2.00                   | 1.00                     |
| <b>Division Total</b>                                 |                                      | <b>21.85</b>           | <b>23.95</b>           | <b>22.55</b>             |
| <b>Division of Human Resources</b>                    |                                      |                        |                        |                          |
| A-1342                                                | Risk Management                      | 2.50                   | 2.50                   | 2.50                     |
| A-8040                                                | Human Rights Commission              | 0.20                   | 0.20                   | 1.00                     |
| A-1430                                                | Human Resources                      | 14.50                  | 11.45                  | 10.80                    |
| <b>Division Total</b>                                 |                                      | <b>17.20</b>           | <b>14.15</b>           | <b>14.30</b>             |
| <b>Division of Health &amp; Family Services</b>       |                                      |                        |                        |                          |
| A-4010-4082                                           | Department of Public Health Services | 71.60                  | 72.00                  | 69.40                    |
| A-4220-4322                                           | Department of Community Services     | 46.90                  | 43.25                  | 40.20                    |
| A-6010-6142                                           | Department of Social Services        | 177.20                 | 181.00                 | 185.00                   |
| EL-6020                                               | Care Center at Sunset Lake           | 164.10                 | 165.70                 | 159.10                   |
| <b>Division Total</b>                                 |                                      | <b>459.80</b>          | <b>461.95</b>          | <b>453.70</b>            |
| <b>Division of Community Resources</b>                |                                      |                        |                        |                          |
| A-6293                                                | Center for Workforce Development     | 13.00                  | 14.25                  | 13.50                    |
| A-7310                                                | Youth Programs                       | 2.00                   | 2.00                   | 2.00                     |
| A-7610                                                | Office for the Aging                 | 21.80                  | 21.80                  | 23.00                    |
| A-6510                                                | Veterans Service Agency              | 5.00                   | 5.00                   | 5.00                     |
| A-5680                                                | Transportation                       | 11.00                  | 12.00                  | 12.00                    |
| <b>Division Total</b>                                 |                                      | <b>52.80</b>           | <b>55.05</b>           | <b>55.50</b>             |
| <b>Division of Information Technology</b>             |                                      |                        |                        |                          |
| A-1680                                                | Information Technology Services      | 20.00                  | 20.00                  | 17.00                    |
| <b>Division Total</b>                                 |                                      | <b>20.00</b>           | <b>20.00</b>           | <b>17.00</b>             |
| <b>Total Full Time Equivalents</b>                    |                                      | <b>1129.80</b>         | <b>1140.30</b>         | <b>1132.30</b>           |

# Position Changes within Tentative Budget

| Positions to be Abolished    |                                                                                            |
|------------------------------|--------------------------------------------------------------------------------------------|
| Department                   | Title                                                                                      |
| ACC Dietary - Supervisors    | Dietetic Services Supervisor                                                               |
| ACC Nursing                  | Nursing Assistant Trainee                                                                  |
| ACC Nursing                  | Nursing Assistant Trainee                                                                  |
| ACC Nursing                  | Nursing Assistant Trainee                                                                  |
| ACC Nursing                  | Nursing Assistant Trainee                                                                  |
| ACC Social Services          | Supervising Social Worker                                                                  |
| Corporate Compliance         | Compliance Program Coordinator                                                             |
| County Clerk - Main Unit     | County Clerk Worker II PT                                                                  |
| County Clerk - Main Unit     | County Clerk Worker II                                                                     |
| DCS - Cont Day Trmt          | Administrator of Rehab Services                                                            |
| DCS - Mental Health          | Community Mental Health Nurse Coord                                                        |
| DCS - Mental Health          | Community Mental Health Nurse                                                              |
| DCS - Mental Health          | Clinical Program Manager                                                                   |
| DPW Administration           | Principal Account Clerk                                                                    |
| Human Resources              | Investigator PT                                                                            |
| ITS                          | Sr PC Specialist                                                                           |
| ITS                          | Help Desk/Doc Specialist                                                                   |
| ITS                          | Senior Network Engineer                                                                    |
| Office of Sustainable Energy | Sustainability Analyst                                                                     |
| Planning                     | Research Assistant                                                                         |
| Planning                     | Research Assistant                                                                         |
| Public Health                | Registered Professional Nurse                                                              |
| Public Health                | Public Health Nurse                                                                        |
| Public Safety EMS            | EMS Instructor                                                                             |
| Veterans                     | Veterans Service Officer                                                                   |
| Positions to be Upgraded     |                                                                                            |
| Department                   | Title                                                                                      |
| DSS Services                 | Abolish Senior Caseworker, Create Caseworker and upgrade two Case Services Aide to Seniors |
| DSS Temporary Asst           | Upgrade Social Welfare Examiner to Social Welfare Examiner SP                              |
| ITS                          | Wide Area Network Technician to Wide Area Network Tech II                                  |
| ITS                          | Client Support Tech Asst II to Client Support Tech I                                       |
| ITS                          | Client Support Tech Asst II to Client Support Tech II                                      |
| Jail                         | Cook Manager to Director of Food Services                                                  |
| Public Safety Admin          | Upgrade Emergency Mgmt Coord to Dep Comm of Public Safety for Emergency Mgmt               |
| Real Property                | Upgrade Tax Map/Real Property Sys Spec to Deputy Director of Real Property Tax             |
| New Positions                |                                                                                            |
| Department                   | Title                                                                                      |
| District Attorney            | Grand Jury Stenographer                                                                    |
| DPW Engineering              | Engineering Tech                                                                           |
| DSS Services                 | Assistant Social Worker                                                                    |
| Fire Protection              | Special Operations Volunteer                                                               |
| Fire Protection              | Special Operations Volunteer                                                               |
| Health Finance               | Financial Analyst                                                                          |
| Public Defense               | Administrative Assistant PT                                                                |

# Overtime Analysis

| Department Description           | 2023 Actual Amount  | 2024 Actual Amount  | 2025 Adopted Budget | 2025 Actual Amount  | 2026 RECOMMENDED    |
|----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| ADULT CARE CENTER                | 646,039.21          | 530,521.79          | 493,450.00          | 425,959.84          | 516,000.00          |
| AGING PROGRAMS                   | 307.46              | 19.42               | -                   | -                   | -                   |
| AUDIT AND CONTROL                | 1,065.97            | 753.55              | -                   | 2,569.90            | -                   |
| BUDGET OFFICE                    | 25.21               | -                   | -                   | 491.78              | -                   |
| BUILDINGS                        | 99,083.85           | 105,227.85          | 35,000.00           | 46,054.84           | 35,000.00           |
| CENTER FOR WORKFORCE DEVELOPMENT | 32.04               | 1,267.08            | -                   | 125.33              | -                   |
| COMMUNITY SERVICES ADMINISTRATIO | 5,908.37            | 7,978.60            | -                   | 3,743.46            | 5,500.00            |
| COUNTY ATTORNEY                  | 12.67               | -                   | -                   | 6.74                | -                   |
| COUNTY CLERK                     | 1,874.08            | 2,543.10            | 2,000.00            | 3,898.86            | 6,000.00            |
| COUNTY LEGISLATURE               | -                   | -                   | -                   | 7.41                | -                   |
| DIAGNOSTIC AND TREATMENT         | 3,357.30            | 762.44              | 2,333.00            | 1,628.85            | 2,000.00            |
| DISTRICT ATTORNEY                | 21,524.87           | 22,264.50           | -                   | 17,816.53           | 21,000.00           |
| DPW ADMINISTRATION               | 37.70               | 24.43               | 100.00              | -                   | 100.00              |
| EARLY CARE/INTERVENTION CHILDREN | 6,672.39            | 2,960.47            | 2,954.00            | 1,671.34            | 3,000.00            |
| ELECTIONS                        | 16,121.93           | 26,616.06           | 10,000.00           | 8,877.98            | 10,000.00           |
| ENGINEERING                      | 23,670.58           | 28,149.69           | 15,000.00           | 11,977.65           | 13,000.00           |
| GRANTS ADMINISTRATION            | 145.57              | -                   | -                   | -                   | -                   |
| HUMAN RESOURCES                  | 1,298.19            | 1,502.31            | 500.00              | 805.89              | 1,200.00            |
| INFORMATION TECHNOLOGY SERVICES  | 3,298.01            | 2,285.87            | 3,000.00            | 368.65              | 3,000.00            |
| JAIL                             | 823,669.70          | 1,060,961.02        | 850,000.00          | 797,662.99          | 850,000.00          |
| MAINTENANCE OF ROADS AND BRIDGES | 60,922.79           | 25,911.38           | 20,000.00           | 12,432.78           | 20,000.00           |
| MENTAL HEALTH                    | 12,956.74           | 11,432.07           | -                   | 5,581.78            | 7,500.00            |
| PARKS & RECREATION               | 1,411.21            | 3,491.15            | 2,000.00            | 1,577.59            | 3,500.00            |
| PLANNING                         | 38.40               | 38.57               | -                   | -                   | -                   |
| PROBATION                        | 3,189.38            | 9,772.68            | 11,000.00           | 9,795.86            | 11,000.00           |
| PUBLIC HEALTH                    | 90,774.28           | 85,640.72           | 91,748.00           | 35,767.31           | 65,000.00           |
| PUBLIC SAFETY ADMINISTRATION     | -                   | 3,136.62            | 5,000.00            | 6,566.36            | 10,000.00           |
| PUBLIC SAFETY COMMUNICATION E911 | 77,266.69           | 98,095.12           | 60,000.00           | 40,992.74           | 50,000.00           |
| PURCHASING                       | -                   | -                   | -                   | 1,383.69            | -                   |
| REAL PROPERTY TAX MAP            | 13.51               | 7.30                | -                   | -                   | -                   |
| RECORDS MANAGEMENT               | -                   | 32.79               | -                   | -                   | -                   |
| RISK MANAGEMENT                  | -                   | 51.10               | -                   | 67.29               | -                   |
| ROAD MACHINERY                   | 5,905.26            | 2,977.03            | 2,000.00            | 1,038.40            | 2,000.00            |
| SC INTERNATIONAL AIRPORT         | 6,309.45            | 6,071.28            | 5,000.00            | 7,654.73            | 5,000.00            |
| SHERIFF                          | 712,262.39          | 840,934.84          | 506,000.00          | 793,516.72          | 506,000.00          |
| SNOW REMOVAL                     | 96,563.15           | 148,333.55          | 100,000.00          | 180,994.44          | 100,000.00          |
| SOCIAL SERVICES ADMINISTRATION   | 461,432.14          | 646,391.05          | 459,400.00          | 373,857.84          | 410,400.00          |
| SOLID WASTE                      | 23,038.43           | 27,380.71           | 18,000.00           | 25,488.81           | 18,000.00           |
| TAX COLLECTION                   | 221.97              | 11.69               | -                   | 62.82               | -                   |
| TRAFFIC CONTROL                  | 6,696.99            | 1,715.37            | 1,500.00            | 794.11              | 1,500.00            |
| TRANSPORTATION                   | 6,330.90            | 5,787.82            | -                   | 3,936.60            | -                   |
| VETERANS SERVICES                | 2,981.90            | 20.47               | -                   | 734.17              | -                   |
| YOUTH PROGRAMS                   | -                   | 314.57              | -                   | -                   | -                   |
| <b>Grand Total</b>               | <b>3,222,460.68</b> | <b>3,711,386.06</b> | <b>2,695,985.00</b> | <b>2,825,912.08</b> | <b>2,675,700.00</b> |

# Statement of Debt - As of December 31, 2025 - Outstanding

**2026 BUDGET FOR SULLIVAN COUNTY****STATEMENT OF DEBT - AS OF DECEMBER 31, 2025 - NOTES**

| <i>BOND ANTICIPATION NOTES OUTSTANDING</i>         | DATE OF<br>ISSUE | RATES% | AMOUNT DUE DATE | SCHEDULED<br>PAYMENT |
|----------------------------------------------------|------------------|--------|-----------------|----------------------|
|                                                    |                  |        | \$ -            | \$ -                 |
| <b>TOTAL BANS OUTSTANDING AT DECEMBER 31, 2025</b> |                  |        | <b>\$ -</b>     | <b>\$ -</b>          |
| <i>TAX ANTICIPATION NOTES</i>                      |                  |        | \$ -            |                      |
| <b>TOTAL TANS OUTSTANDING AT DECEMBER 31, 2025</b> |                  |        | <b>\$ -</b>     |                      |



# Statement of Debt - As of December 31, 2025 - Bonds

## 2026 BUDGET FOR SULLIVAN COUNTY

### STATEMENT OF DEBT - AS OF DECEMBER 31, 2025 - BONDS

| BOND OUTSTANDING         | ORIGINAL<br>ISSUE | DATE OF<br>ISSUE | RATE %      | TOTAL<br>BOND SALE | TOTAL<br>BALANCE<br>STILL DUE | PRINCIPAL<br>PAYABLE<br>2024 | ANNUAL PAYMENT SCHEDULE |         |       |
|--------------------------|-------------------|------------------|-------------|--------------------|-------------------------------|------------------------------|-------------------------|---------|-------|
| PUBLIC IMPROVEMENT       |                   | 2016             | 2.0%-5.0%   | \$23,822,000       | \$9,485,000                   | \$1,810,000                  | \$ 1,810,000            | IN 2026 | 2.00% |
| AIRPORT IMPROVEMENTS     | \$174,000.00      |                  |             |                    |                               |                              | \$ 1,855,000            | IN 2027 | 2.00% |
| BLDG RECONSTRUCTION      | \$1,559,000.00    |                  |             |                    |                               |                              | \$ 1,895,000            | IN 2028 | 2.00% |
| DPW EQUIPMENT            | \$1,137,000.00    |                  |             |                    |                               |                              | \$ 1,940,000            | IN 2029 | 2.25% |
| HIGHWAY BRIDGE RECONS    | \$6,300,000.00    |                  |             |                    |                               |                              | \$ 1,985,000            | IN 2030 | 2.25% |
| PUBLIC SAFETY            | \$6,878,000.00    |                  |             |                    |                               |                              |                         |         |       |
| ROAD RECONSTRUCTION      | \$7,774,000.00    |                  |             |                    |                               |                              |                         |         |       |
| <b>JAIL CONSTRUCTION</b> |                   | 2016             | 3.00%-3.25% | \$85,000,000       | \$67,765,000                  | \$2,425,000                  | \$2,425,000             | IN 2026 | 3.00% |
| JAIL CONSTRUCTION - H69  | \$85,000,000.00   |                  |             |                    |                               |                              | \$2,495,000             | IN 2027 | 3.00% |
|                          |                   |                  |             |                    |                               |                              | \$2,565,000             | IN 2028 | 3.00% |
|                          |                   |                  |             |                    |                               |                              | \$2,635,000             | IN 2029 | 3.00% |
|                          |                   |                  |             |                    |                               |                              | \$2,705,000             | IN 2030 | 3.00% |
|                          |                   |                  |             |                    |                               |                              | \$2,780,000             | IN 2031 | 3.00% |
|                          |                   |                  |             |                    |                               |                              | \$2,855,000             | IN 2032 | 3.00% |
|                          |                   |                  |             |                    |                               |                              | \$2,935,000             | IN 2033 | 3.00% |
|                          |                   |                  |             |                    |                               |                              | \$3,015,000             | IN 2034 | 3.00% |
|                          |                   |                  |             |                    |                               |                              | \$3,100,000             | IN 2035 | 3.00% |
|                          |                   |                  |             |                    |                               |                              | \$3,185,000             | IN 2036 | 3.00% |
|                          |                   |                  |             |                    |                               |                              | \$3,270,000             | IN 2037 | 3.00% |
|                          |                   |                  |             |                    |                               |                              | \$3,360,000             | IN 2038 | 3.00% |
|                          |                   |                  |             |                    |                               |                              | \$3,455,000             | IN 2039 | 3.13% |
|                          |                   |                  |             |                    |                               |                              | \$3,550,000             | IN 2040 | 3.13% |
|                          |                   |                  |             |                    |                               |                              | \$3,645,000             | IN 2041 | 3.13% |
|                          |                   |                  |             |                    |                               |                              | \$3,745,000             | IN 2042 | 3.13% |
|                          |                   |                  |             |                    |                               |                              | \$3,850,000             | IN 2043 | 3.25% |
|                          |                   |                  |             |                    |                               |                              | \$3,955,000             | IN 2044 | 3.25% |
|                          |                   |                  |             |                    |                               |                              | \$4,065,000             | IN 2045 | 3.25% |
|                          |                   |                  |             |                    |                               |                              | \$4,175,000             | IN 2046 | 3.25% |

Statement of Debt - As of December 31, 2022 - Bonds

|                            |                 |      |           |               |              |             |           |         |       |
|----------------------------|-----------------|------|-----------|---------------|--------------|-------------|-----------|---------|-------|
| PUBLIC IMPROVEMENT         |                 | 2018 | 3.0%-3.5% | \$15,140,000  | \$10,835,000 | \$815,000   | \$815,000 | IN 2026 | 3.00% |
| JAIL CONSTRUCTION          | \$10,000,000.00 |      |           |               |              |             | \$835,000 | IN 2027 | 3.00% |
| ROADS AND BRIDGES          | \$4,000,000.00  |      |           |               |              |             | \$835,000 | IN 2028 | 3.00% |
| BUILDING RECONSTRUCTION    | \$1,140,000.00  |      |           |               |              |             | \$835,000 | IN 2029 | 3.00% |
|                            |                 |      |           |               |              |             | \$835,000 | IN 2030 | 3.00% |
|                            |                 |      |           |               |              |             | \$835,000 | IN 2031 | 3.00% |
|                            |                 |      |           |               |              |             | \$835,000 | IN 2032 | 3.13% |
|                            |                 |      |           |               |              |             | \$835,000 | IN 2033 | 3.25% |
|                            |                 |      |           |               |              |             | \$835,000 | IN 2034 | 3.25% |
|                            |                 |      |           |               |              |             | \$835,000 | IN 2035 | 3.38% |
|                            |                 |      |           |               |              |             | \$835,000 | IN 2036 | 3.38% |
|                            |                 |      |           |               |              |             | \$835,000 | IN 2037 | 3.38% |
|                            |                 |      |           |               |              |             | \$835,000 | IN 2038 | 3.50% |
| PUBLIC IMPROVEMENT         |                 | 2019 | 3%        | \$6,000,000   | \$4,190,000  | \$330,000   | \$330,000 | IN 2026 | 3.00% |
| ROAD AND BRIDGE RECON      | \$6,000,000.00  |      |           |               |              |             | \$340,000 | IN 2027 | 3.00% |
|                            |                 |      |           |               |              |             | \$350,000 | IN 2028 | 3.00% |
|                            |                 |      |           |               |              |             | \$360,000 | IN 2029 | 3.00% |
|                            |                 |      |           |               |              |             | \$370,000 | IN 2030 | 3.00% |
|                            |                 |      |           |               |              |             | \$380,000 | IN 2031 | 3.00% |
|                            |                 |      |           |               |              |             | \$390,000 | IN 2032 | 3.00% |
|                            |                 |      |           |               |              |             | \$400,000 | IN 2033 | 3.00% |
|                            |                 |      |           |               |              |             | \$410,000 | IN 2034 | 3.00% |
|                            |                 |      |           |               |              |             | \$425,000 | IN 2035 | 3.00% |
|                            |                 |      |           |               |              |             | \$435,000 | IN 2036 | 3.00% |
| PUBLIC IMPROVEMENT         |                 | 2021 | 2-4%      | \$3,350,000   | \$710,000    | \$710,000   | \$710,000 | IN 2026 | 4.00% |
| CO. JAIL LAND PURCHASE 1&2 | \$703,870.00    |      |           |               |              |             |           |         |       |
| TRANSFER STATION & MRF     | \$2,646,130.00  |      |           |               |              |             |           |         |       |
| TOTAL BONDS                |                 |      |           | \$133,312,000 | \$92,985,000 | \$6,090,000 |           |         |       |

# Capital Project Plans Authorized but Not Issued

## 2026 BUDGET FOR SULLIVAN COUNTY STATEMENT OF DEBT - AS OF DECEMBER 31, 2025 - UNISSUED BONDS

### CAPITAL PROJECT PLANS AUTHORIZED BUT UNISSUED

|                                         | AS OF 12/31/2024     |            | 12/31/2025           |
|-----------------------------------------|----------------------|------------|----------------------|
| PROJECT                                 |                      | RESOLUTION |                      |
| SUNY SULLIVAN ATHLETIC FACILITY COMPLEX | \$ 20,000,000        | 382-22     | \$ 20,000,000        |
| <b>TOTAL</b>                            | <b>\$ 20,000,000</b> |            | <b>\$ 20,000,000</b> |

# Debt Payments by Year

**DEBT PAYMENTS BY YEAR**

| YEAR               | AMOUNT                  |
|--------------------|-------------------------|
| 2026               | \$ 6,090,000.00         |
| 2027               | \$ 5,525,000.00         |
| 2028               | \$ 5,645,000.00         |
| 2029               | \$ 5,770,000.00         |
| 2030               | \$ 5,895,000.00         |
| 2031               | \$ 3,995,000.00         |
| 2032               | \$ 4,080,000.00         |
| 2033               | \$ 4,170,000.00         |
| 2034               | \$ 4,260,000.00         |
| 2035               | \$ 4,360,000.00         |
| 2036               | \$ 4,455,000.00         |
| 2037               | \$ 4,105,000.00         |
| 2038               | \$ 4,195,000.00         |
| 2039               | \$ 3,455,000.00         |
| 2040               | \$ 3,550,000.00         |
| 2041               | \$ 3,645,000.00         |
| 2042               | \$ 3,745,000.00         |
| 2043               | \$ 3,850,000.00         |
| 2044               | \$ 3,955,000.00         |
| 2045               | \$ 4,065,000.00         |
| 2046               | \$ 4,175,000.00         |
| <b>GRAND TOTAL</b> | <b>\$ 92,985,000.00</b> |

# Current Debt Levels and Legal Debt Limits

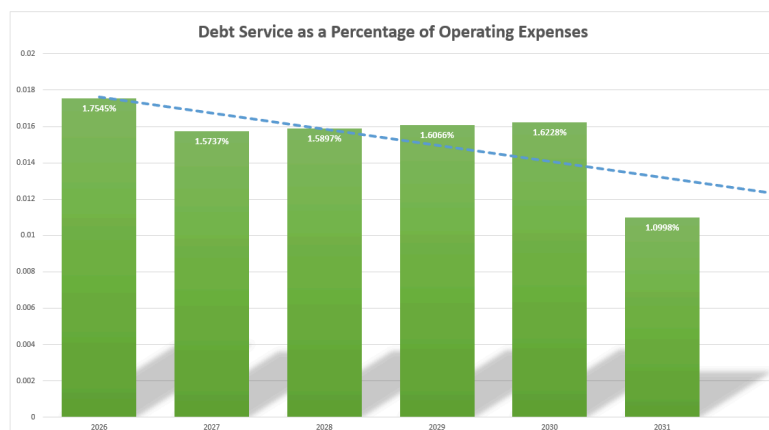
## Current Debt Obligations

The 2026 Tentative Budget includes a total of \$8.83 million in debt repayment. A breakdown of principal and interest payments by fund is detailed in the chart below.

### Sullivan County 2026 Debt Payments

|                              | General Fund | County Road Fund | Road Machinery Fund | ACC  | Solid Waste Fund | Total        |
|------------------------------|--------------|------------------|---------------------|------|------------------|--------------|
| <b>Debt Payments by Fund</b> |              |                  |                     |      |                  |              |
| BANs                         |              |                  |                     |      |                  |              |
| Principal                    | -            | -                | -                   | -    | -                | -            |
| Interest                     | -            | -                | -                   | -    | -                | -            |
| <b>Total TANs/BANs</b>       | \$ -         | \$ -             | \$ -                | \$ - | \$ -             | \$ -         |
| Long Term Debt               |              |                  |                     |      |                  |              |
| Principal                    | 3,828,120    | 1,614,669        | 86,389              |      | 560,822          | 6,090,000    |
| Interest                     | 2,401,406    | 312,261          | 8,660               |      | 22,431           | 2,744,758    |
| <b>Total Long Term Debt</b>  | \$ 6,229,526 | \$ 1,926,930     | \$ 95,049           | \$ - | \$ 583,253       | \$ 8,834,758 |
|                              |              |                  |                     |      |                  |              |
| <b>Total Debt Payments</b>   | \$ 6,229,526 | \$ 1,926,930     | \$ 95,049           | \$ - | \$ 583,253       | \$ 8,834,758 |

Long term debt obligations by year and amount to be repaid are listed in detail in the preceding pages. A quick look at debt service as a percentage of operating expenses can be seen here:



## Effect of Existing Debt Levels on Current Operations of Government

In order for government to continue to run efficiently and effectively, large capital projects require an influx of money as part of the puzzle. The responsible management of debt levels helps government to maintain consistency and continuity in decision making, while allowing for room to act if a fiscal emergency arises. The irresponsible management of debt could lead to a disruption of services and poor infrastructure for our residents. The Sullivan County Legislature has adopted an Investment and Debt Management Policy (resolution 180 of 2013) which aims to standardize and support the



issuance and management of debt by the County of Sullivan ("County"). Their primary objective is to establish conditions for the use of debt and to create procedures and policies that minimize the County's debt service and issuance costs, maintain the highest practical credit rating, and provide full and complete financial disclosure and reporting. The policies apply to all general obligation debt issued by the County. More detail on this policy can be found at our website under the Legislative tab.

### New York State Constitutional Debt Limit

New York State imposes a constitutional debt limit which constrains the amount of debt that a local government can incur. Counties have a limit of 7 percent of the five-year average full valuation of taxable property.

Sullivan County, based upon the 2025 calculation for the five-year full valuation of taxable property, and the 2026 proposed debt outstanding is at 22.6% of our debt limit in 2026. The County's debt limit is \$412 million for 2026, while the outstanding bonds equal \$93 million.

#### Sullivan County Constitutional Debt Limit 2026-2031

|                                                  | 2026 Tentative<br>Budget | 2027                  | 2028                  | 2029                  | 2030                  | 2031                  |
|--------------------------------------------------|--------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| <b>Legal Debt Margin Calculation</b>             |                          |                       |                       |                       |                       |                       |
| Five Year- Full Valuation                        | 29,423,116,705           | 29,423,116,705        | 29,423,116,705        | 29,423,116,705        | 29,423,116,705        | 29,423,116,705        |
| Average Full Valuation                           | 5,884,623,341            | 5,884,623,341         | 5,884,623,341         | 5,884,623,341         | 5,884,623,341         | 5,884,623,341         |
| Debt Limit- 7% of Average Full Value             | 411,923,634              | 411,923,634           | 411,923,634           | 411,923,634           | 411,923,634           | 411,923,634           |
| Existing Bans                                    | -                        | -                     | -                     | -                     | -                     | -                     |
| New Bans                                         | -                        | -                     | -                     | -                     | -                     | -                     |
| Existing Bonds                                   | 92,985,000               | 87,460,000            | 81,815,000            | 76,045,000            | 70,150,000            | 66,155,000            |
| New Bonds                                        | -                        | -                     | -                     | -                     | -                     | -                     |
| Total Indebtedness - Serial Bonds and BANs       | 92,985,000               | 87,460,000            | 81,815,000            | 76,045,000            | 70,150,000            | 66,155,000            |
| Less Exclusions:                                 |                          |                       |                       |                       |                       |                       |
| <b>Indebtedness Subject to Debt Limit</b>        | 92,985,000               | 87,460,000            | 81,815,000            | 76,045,000            | 70,150,000            | 66,155,000            |
| <b>Constitutional Debt Margin</b>                | <b>\$ 318,938,634</b>    | <b>\$ 324,463,634</b> | <b>\$ 330,108,634</b> | <b>\$ 335,878,634</b> | <b>\$ 341,773,634</b> | <b>\$ 345,768,634</b> |
| *Total Indetbedness assumes year end figures     |                          |                       |                       |                       |                       |                       |
| *Valuations are as of 2025 and are held constant |                          |                       |                       |                       |                       |                       |



## **County of Sullivan**

# **2026 Tentative Budget Department Summaries**

**Joshua A. Potosek**  
**County Manager**

**Anna-Marie Novello**  
**Comm of Management & Budget**

# Division of Community Resources

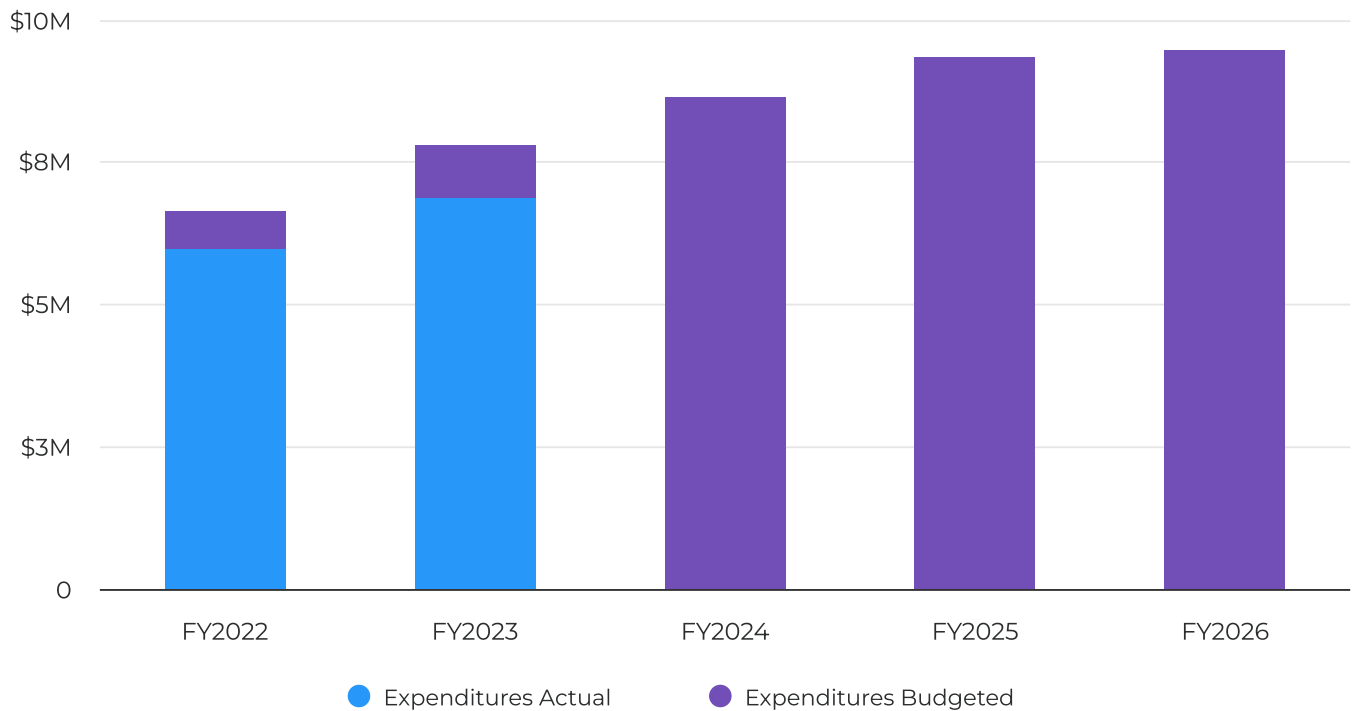
Laura Quigley, Commissioner

The Division of Community Resources consists of the following departments:

- Center for Workforce Development
- Office for the Aging
- Transportation
- Veterans
- Youth Programs

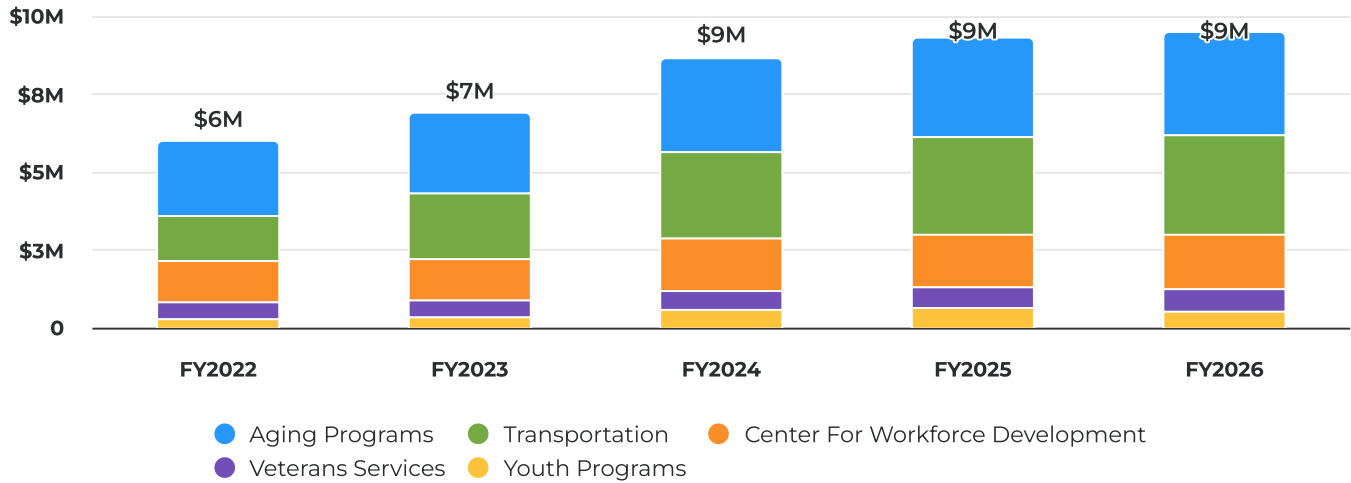
## Expenditure Summary

Historical Expenditures Across Department

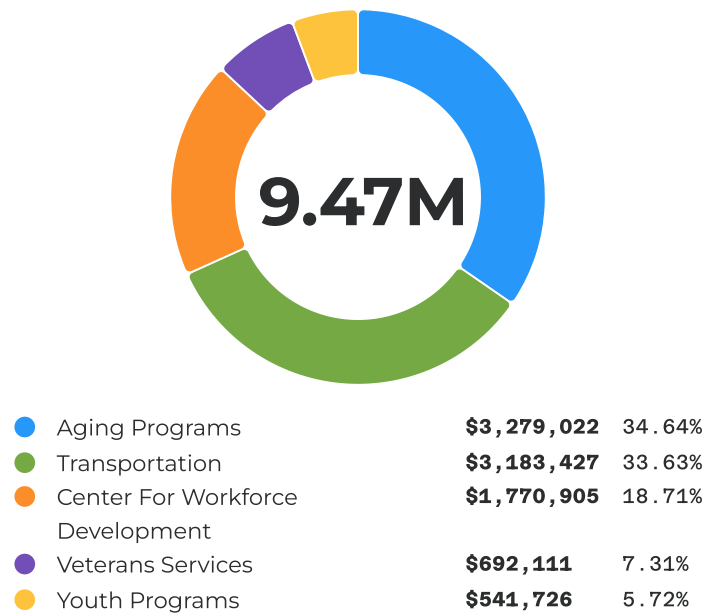


## Expenditures by Department

### Historical Expenditures by Department



### FY26 Expenditures by Department

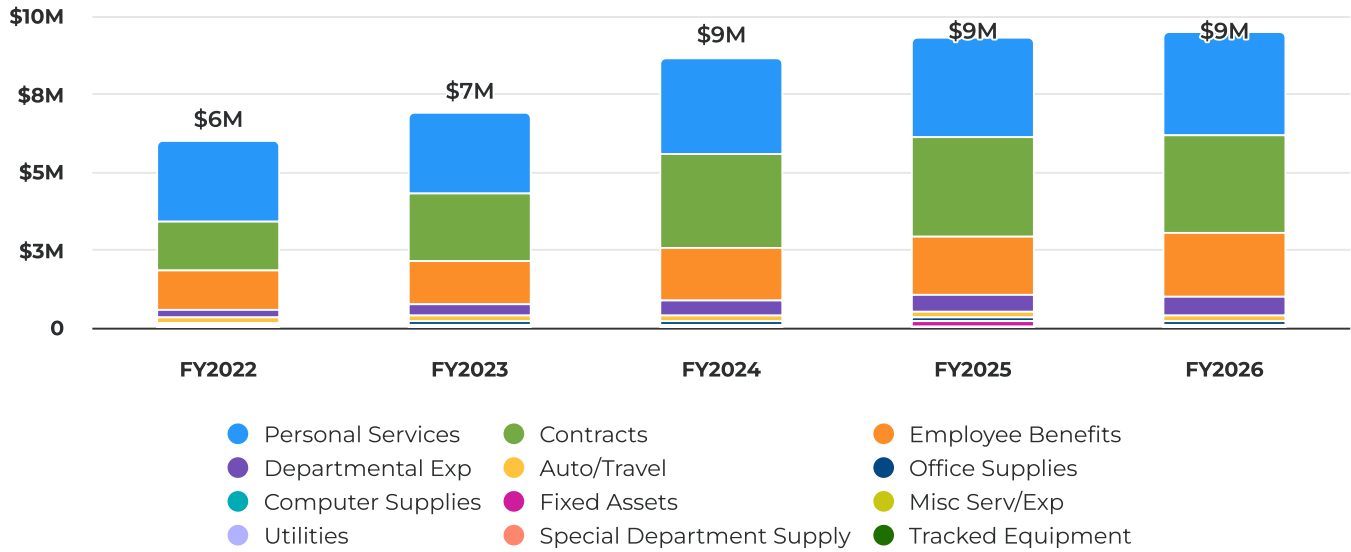


## Expenditures by Department

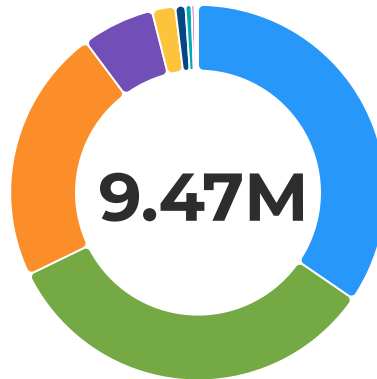
| Category                         | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|----------------------------------|-----------------------|------------------------|-----------------------|
| Transportation                   | \$2,502,018.19        | \$3,209,619.00         | \$3,183,427.00        |
| Center For Workforce Development | \$1,407,971.24        | \$1,700,303.00         | \$1,770,905.00        |
| Veterans Services                | \$624,366.29          | \$620,337.00           | \$692,111.00          |
| Youth Programs                   | \$543,130.46          | \$675,997.00           | \$541,726.00          |
| Aging Programs                   | \$2,778,279.18        | \$3,173,653.00         | \$3,279,022.00        |
| <b>Total Expenditures</b>        | <b>\$7,855,765.36</b> | <b>\$9,379,909.00</b>  | <b>\$9,467,191.00</b> |

## Expenditures by Exp Categories

### Historical Expenditures by Exp Categories



### FY26 Expenditures by Exp Categories



|                           |             |        |
|---------------------------|-------------|--------|
| Personal Services         | \$3,272,588 | 34.57% |
| Contracts                 | \$3,147,621 | 33.25% |
| Employee Benefits         | \$2,082,628 | 22.00% |
| Departmental Exp          | \$589,714   | 6.23%  |
| Auto/Travel               | \$189,840   | 2.01%  |
| Office Supplies           | \$83,875    | 0.89%  |
| Computer Supplies         | \$49,300    | 0.52%  |
| Misc Serv/Exp             | \$22,630    | 0.24%  |
| Special Department Supply | \$15,295    | 0.16%  |
| Utilities                 | \$13,700    | 0.14%  |

### Expenditures by Exp Categories

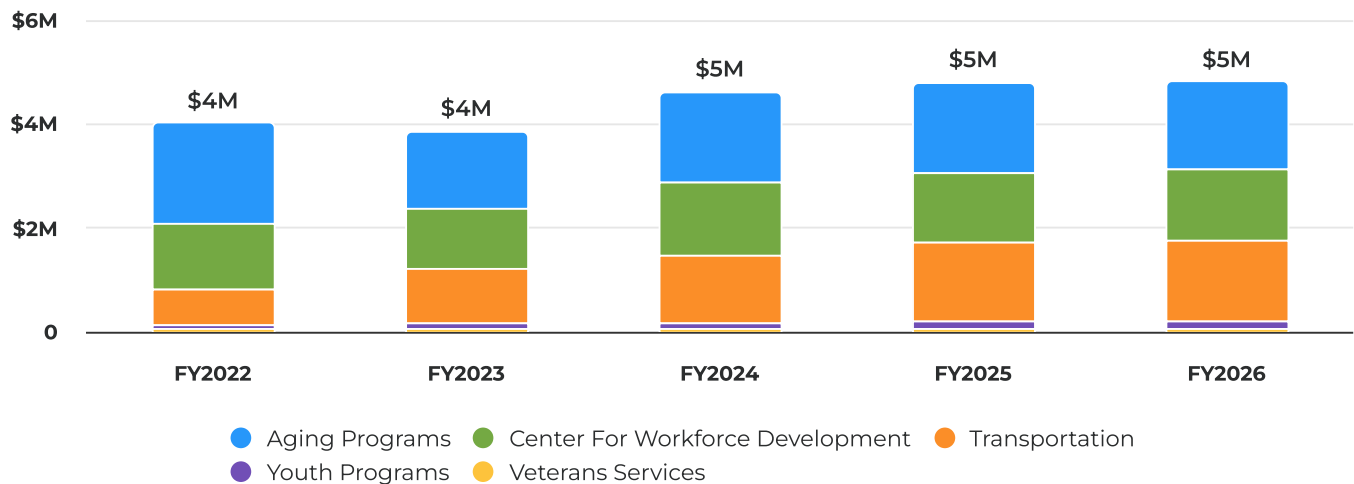
| Category          | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|-------------------|-----------------|------------------------|------------------|
| Tracked Equipment | -               | \$500.00               | -                |
| Personal Services | \$2,839,699.07  | \$3,240,123.00         | \$3,272,588.00   |
| Fixed Assets      | \$125,930.00    | \$140,975.00           | -                |
| Contracts         | \$2,486,821.67  | \$3,108,040.00         | \$3,147,621.00   |



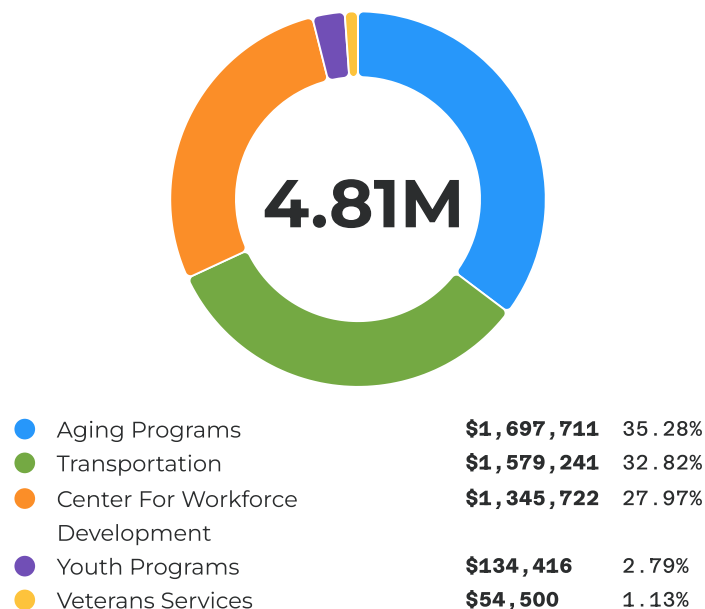
| Category                  | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|---------------------------|-----------------------|------------------------|-----------------------|
| Auto/Travel               | \$190,800.13          | \$180,490.00           | \$189,840.00          |
| Office Supplies           | \$99,828.87           | \$87,577.00            | \$83,875.00           |
| Computer Supplies         | \$42,044.38           | \$45,897.00            | \$49,300.00           |
| Utilities                 | \$10,315.02           | \$24,209.00            | \$13,700.00           |
| Special Department Supply | \$1,820.46            | \$18,045.00            | \$15,295.00           |
| Misc Serv/Exp             | \$8,082.99            | \$17,499.00            | \$22,630.00           |
| Departmental Exp          | \$419,150.57          | \$665,372.00           | \$589,714.00          |
| Employee Benefits         | \$1,631,272.20        | \$1,851,182.00         | \$2,082,628.00        |
| <b>Total Expenditures</b> | <b>\$7,855,765.36</b> | <b>\$9,379,909.00</b>  | <b>\$9,467,191.00</b> |

## Revenues by Department

Historical Revenues by Department



FY26 Revenues by Department



**Revenues by Department**

| Category                         | FY 2024 Actuals       | FY 2025 Amended<br>Budget | FY 2026 Budgeted      |
|----------------------------------|-----------------------|---------------------------|-----------------------|
| Transportation                   | \$1,092,394.80        | \$1,529,241.00            | \$1,579,241.00        |
| Center For Workforce Development | \$1,269,364.26        | \$1,323,210.00            | \$1,345,722.00        |
| Veterans Services                | \$57,611.00           | \$50,000.00               | \$54,500.00           |
| Youth Programs                   | \$213,991.03          | \$134,416.00              | \$134,416.00          |
| Aging Programs                   | \$1,919,968.95        | \$1,753,155.00            | \$1,697,711.00        |
| <b>Total Revenues</b>            | <b>\$4,553,330.04</b> | <b>\$4,790,022.00</b>     | <b>\$4,811,590.00</b> |

## 2026 Strategic Planning Goals

### **Economic Opportunities**

#### Key Strategy

- Support Growth and Attraction of Businesses
- Working with partners, develop 2 career pathways for in-demand industries.
- Develop On-the-Job Training contracts for 10 businesses.
- Develop, with partners, a structured schedule of short-term occupational trainings that address local demand.
- Increase the engagement of youth in workforce activities, notably paid work experience.
- Continue to provide customized recruitment events to the business

### **Transportation, Mobility and Infrastructure**

#### Key Strategy

- Increase Public Transportation Opportunities
- Outline steps to implement recommendations found in the updated Coordinated Transportation Plan.
- Apply for funding that will support key elements of Coordinated Transportation Plan.
- Install signage at specific bus stops.
- Increase access for seniors and Veterans to on demand medical transportation
- Develop a plan to address transit needs for out of county medical services.

### **Healthy Communities**

#### Key Strategy

- Address Food Deserts and Food Insecurity
- Continue food distribution at the Community Assistance Center (CAC).
- CAC will work with the regional food bank to increase mobile pantry opportunities.
- Continue leadership role in Sullivan Catskills Food Security Coalition working to create a strong network of food providing programs.

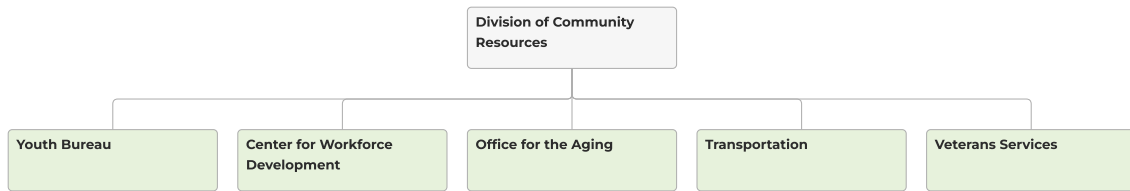
### **Support Growth and Attraction of Businesses**

#### Key Strategy

- Working with partners, develop 2 career pathways for in-demand industries.
- Develop On-the-Job Training contracts for 10 businesses.
- Develop, with partners, a structured schedule of short-term occupational trainings that address local demand.
- Increase the engagement of youth in workforce activities, notably paid work experience.
- Continue to provide customized recruitment events to the business community.

# Division Org Chart

## Division of Community Resources



# Center for Workforce Development

Loreen Gebelein, Director

***The mission of the Sullivan County Center for Workforce Development (CWD) is to be the recognized leader in providing high quality employment related resources and services to our community's individuals and businesses.***

CWD currently oversees and implements employment and training related programs. In addition, the Center for Workforce Development staffs the Workforce Development Board. CWD works closely with the NYS Department of Labor staff and other local partners to provide services to individuals and businesses in Sullivan County. CWD also manages the Sullivan County Career Center and the Director is the designated Center Operator.

The Center for Workforce Development is primarily funded with federal dollars. Federal funding is passed to the NYS Department of Labor, which in turn passes the funding through to the County. The Federal Workforce Innovations & Opportunity Act (WIOA) mandates the creation of a local Workforce Development Board. One Board for each Workforce Investment Area is required, and Sullivan County remains its own geographical workforce area. Board responsibilities include development and oversight of the local Career Center, selection and certification of the One Stop operator and center(s), oversight of Youth programming, partnering with economic development efforts, setting benchmarks for the system, and ensuring compliance with Federal and State rules and regulations. The Workforce Innovations & Opportunity Act (WIOA) requires the creation of at least one physical Career Center. Mandated programs include Title I Administration, Adult, Dislocated Worker and Youth Programs.



# Core Services

Functions of the Center for Workforce Development include:

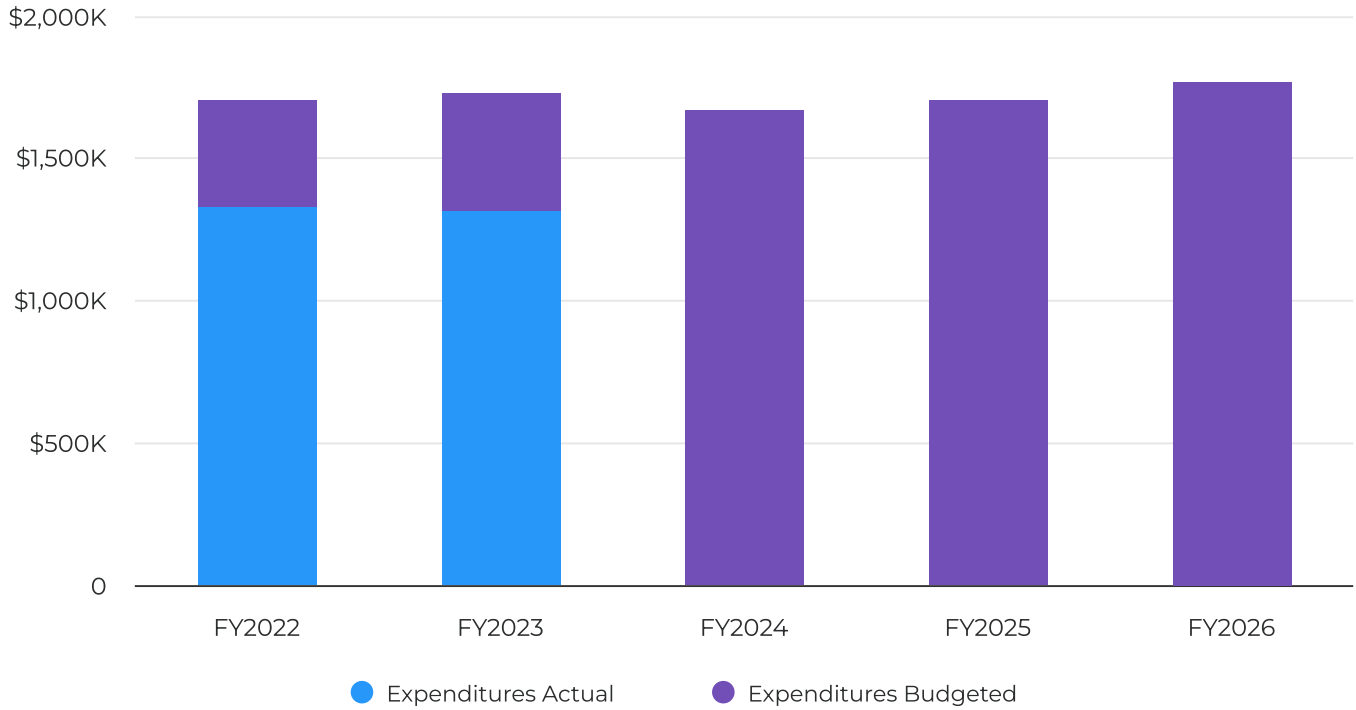
- - *Administration*: The administration funds cover the fiscal duties required under the Workforce Innovations & Opportunity Act (WIOA). This includes the filing of monthly state reports, processing of vouchers, auditing of outside contracts, drawing down of funds, procurement, meeting with state monitors/auditors and other related fiscal functions.
  - *Title I Adult Program & Dislocated Worker*: Assist individuals in achieving self-sufficiency by providing opportunities to increase their income through higher wage employment, education and/or training, as well as to assist individuals who have been laid off to rapidly reattach to the workforce.
  - *Title I Youth Program*: Provide youth with opportunities for education, training and employment. Focus is on education and skills development. Employment is a focus for older youth.
  - *TANF/SN Employment & Training Program (Welfare to Work)*: Assist individuals in transitioning off of public assistance and into the labor force while complying with mandated activities. Applicants/recipients of public assistance receive orientation, assessment of skills, development of Individual Employment Plan, direct job referrals, placement in education and /or occupational skills training, placement in work experience, monitoring and case management, and coordination of supportive services such as transportation and child care.
  - *Summer Youth Employment Program*: Six weeks of paid work experience and work readiness skills development
  - *Business Services*: Work with businesses to help them clarify their staffing needs. To support the businesses, the Center for Workforce Development assists in finding the right workers through customized job matching, on site recruitments, targeted weekly job postings, Job Fairs, and On-the-Job Training.

## Positions

| Position Name                                                                                                      | Sum of Amended | Sum of Requested | Sum of Recommended |
|--------------------------------------------------------------------------------------------------------------------|----------------|------------------|--------------------|
|  <b>CENTR WORKFRC DEVELPMNT</b> | <b>13.50</b>   | <b>13.50</b>     | <b>13.50</b>       |
| ACCOUNT CLERK                                                                                                      | 1.00           | 1.00             | 1.00               |
| ASSISTANT DIRECTOR OF CWD                                                                                          |                | 1.00             |                    |
| CREW LEADER                                                                                                        | 0.75           | 0.75             | 0.75               |
| CWD YOUTH WORKER                                                                                                   | 0.25           | 0.25             | 0.25               |
| DEI RESOURCE COORD II                                                                                              | 1.00           | 1.00             | 1.00               |
| DIR CWD                                                                                                            | 1.00           | 1.00             | 1.00               |
| EMPL & TRNG SPECIALIST                                                                                             | 3.00           | 3.00             | 3.00               |
| EMPL & TRNG SUPERVISOR                                                                                             | 1.00           | 1.00             | 1.00               |
| EMPLOYMENT CENTER COORD                                                                                            | 1.00           | 1.00             | 1.00               |
| JOB DEVELOPER                                                                                                      | 1.00           | 1.00             | 1.00               |
| JUNIOR ACCOUNTANT                                                                                                  | 1.00           | 1.00             | 1.00               |
| SENIOR EMPLMT & TRAINING SPRVSR                                                                                    | 1.00           |                  | 1.00               |
| SUPERVISING CREW LEADER                                                                                            | 0.25           | 0.25             | 0.25               |
| SYEP-PATRICIPANT-TANF                                                                                              | 0.25           | 0.25             | 0.25               |
| YOUTH WORKFORCE COORDINATOR                                                                                        | 1.00           | 1.00             | 1.00               |
| <b>Grand Total</b>                                                                                                 | <b>13.50</b>   | <b>13.50</b>     | <b>13.50</b>       |

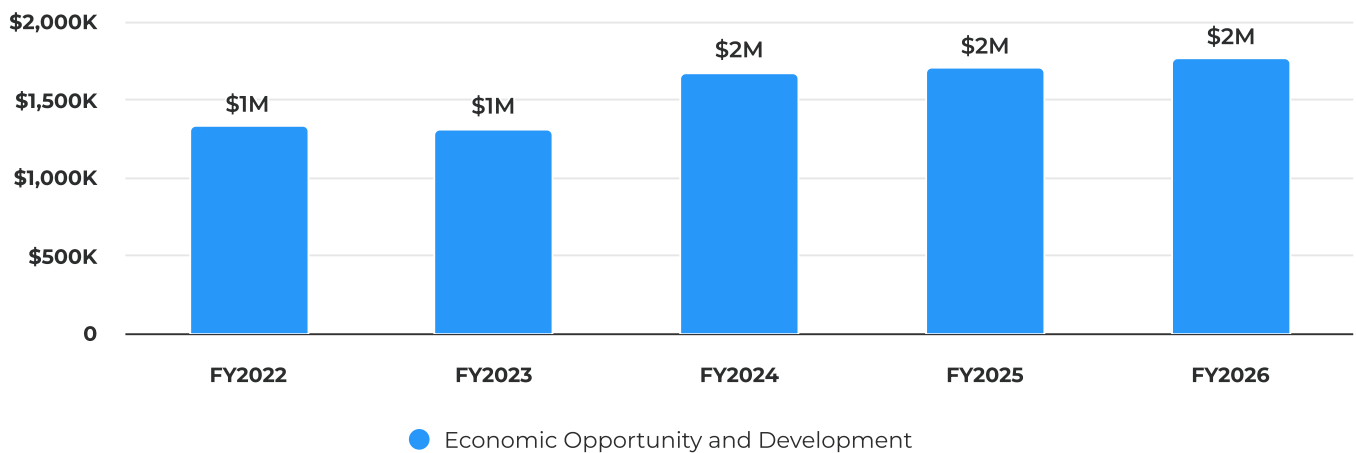
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function



## FY26 Expenditures by Function



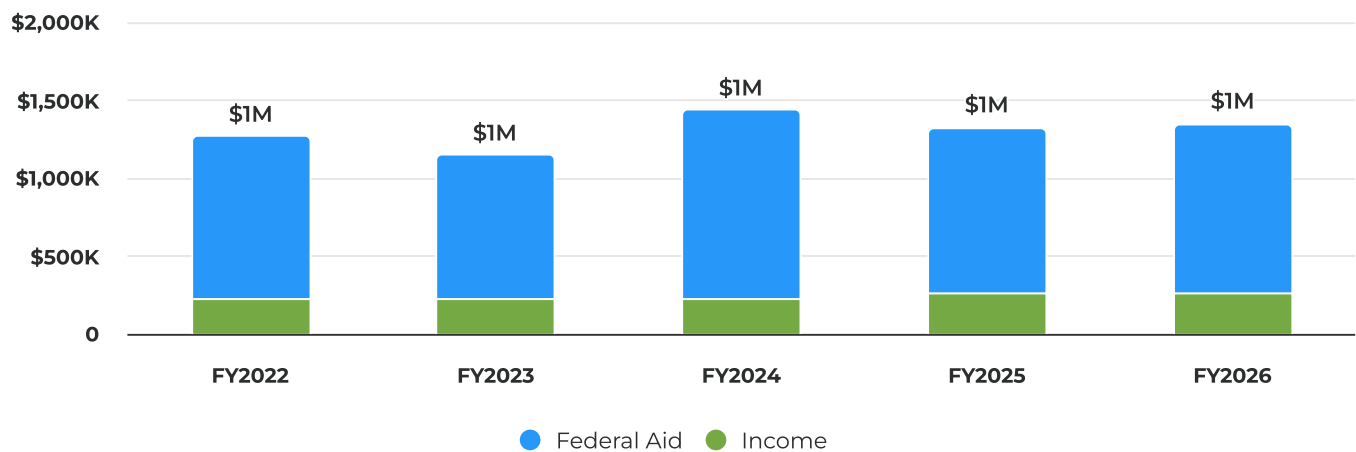
● Economic Opportunity and Development **\$1,770,905** 100.00%

## Expenditures by Function

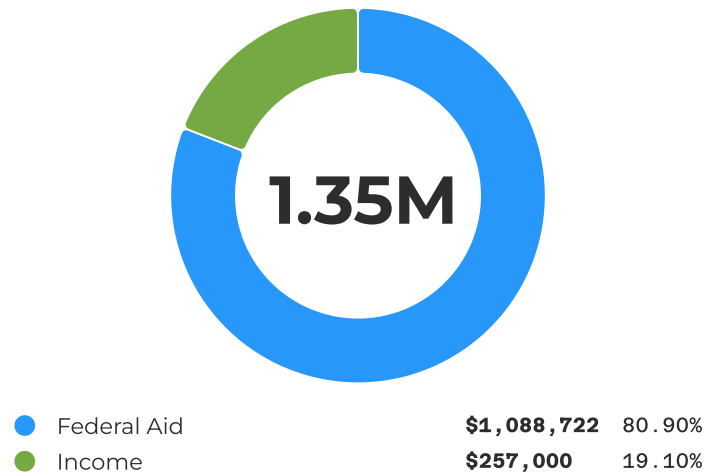
| Category                                    | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|---------------------------------------------|-----------------------|------------------------|-----------------------|
| <b>Economic Opportunity and Development</b> | <b>\$1,407,971.24</b> | <b>\$1,700,303.00</b>  | <b>\$1,770,905.00</b> |
| Personal Services                           | \$743,183.57          | \$859,388.00           | \$892,602.00          |
| Contracts                                   | \$106,176.69          | \$44,250.00            | \$47,000.00           |
| Auto/Travel                                 | \$6,997.77            | \$5,300.00             | \$3,700.00            |
| Office Supplies                             | \$25,364.34           | \$32,510.00            | \$17,750.00           |
| Computer Supplies                           | \$22,977.24           | \$29,195.00            | \$29,300.00           |
| Utilities                                   | \$3,016.57            | \$2,700.00             | \$2,500.00            |
| Special Department Supply                   | \$1,182.76            | \$5,200.00             | \$2,500.00            |
| Misc Serv/Exp                               | \$1,053.00            | \$1,450.00             | \$6,050.00            |
| Departmental Exp                            | \$111,968.39          | \$209,605.00           | \$219,650.00          |
| Employee Benefits                           | \$386,050.91          | \$510,705.00           | \$549,853.00          |
| <b>Total Expenditures</b>                   | <b>\$1,407,971.24</b> | <b>\$1,700,303.00</b>  | <b>\$1,770,905.00</b> |

## Revenues by Revenue Source

## Historical Revenues by Revenue Source



## FY26 Revenues by Revenue Source



## Revenues by Revenue Source

| Category              | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|-----------------------|-----------------------|------------------------|-----------------------|
| Income                | \$260,750.59          | \$257,000.00           | \$257,000.00          |
| State Aid             | \$26,760.93           | -                      | -                     |
| Federal Aid           | \$981,852.74          | \$1,066,210.00         | \$1,088,722.00        |
| <b>Total Revenues</b> | <b>\$1,269,364.26</b> | <b>\$1,323,210.00</b>  | <b>\$1,345,722.00</b> |

# Office for the Aging

Lise-Anne Deoul, Director

***The mission of the Sullivan County Office for the Aging is to provide information and assistance, in-home and other supportive services to the elderly and their caregivers to enable the elderly to continue to live as independently as possible in their homes and communities.***

The Office for the Aging provides many services to Sullivan County residents or property owners 60 years of age and older & who are registered with our office. Some examples are: meals both congregate & home bound, transportation both shopping & medical, legal services, caregiver services, assistive equipment loan, volunteer services, homemaker services, case management, Medicare insurance counseling, information & assistance, HEAP & the Point of Entry program. Our services are ongoing, funded yearly by the New York State Office for the Aging based on allocations by population, & there is no charge to our clients. As our senior population is growing we hope to be able to continue to provide these much needed services to our community.

The Office for the Aging receives funding for its programs from federal and state sources, as well as local donations. It is responsible for the administration of one mandated program, Point of Entry, which is mandated by NYS Elder Law 203 (8).

Functions of the Center for Workforce Development include:

- - *Administration:* The administration funds cover the fiscal duties required under the Workforce Innovations & Opportunity Act (WIOA). This includes the filing of monthly state reports, processing of vouchers, auditing of outside contracts, drawing down of funds, procurement, meeting with state monitors/auditors and other related fiscal functions.
  - *Title I Adult Program & Dislocated Worker:* Assist individuals in achieving self-sufficiency by providing opportunities to increase their income through higher wage employment, education and/or training, as well as to assist individuals who have been laid off to rapidly reattach to the workforce.
  - *Title I Youth Program:* Provide youth with opportunities for education, training and employment. Focus is on education and skills development. Employment is a focus for older youth.
  - *TANF/SN Employment & Training Program (Welfare to Work):* Assist individuals in transitioning off of public assistance and into the labor force while complying with mandated activities. Applicants/recipients of public assistance receive orientation, assessment of skills, development of Individual Employment Plan, direct job referrals, placement in education and /or occupational skills training, placement in work experience, monitoring and case management, and coordination of supportive services such as transportation and child care.
  - *Summer Youth Employment Program:* Six weeks of paid work experience and work readiness skills development
  - *Business Services:* Work with businesses to help them clarify their staffing needs. To support the businesses, the Center for Workforce Development assists in finding the right workers through customized job matching, on site recruitments, targeted weekly job postings, Job Fairs, and On-the-Job Training.

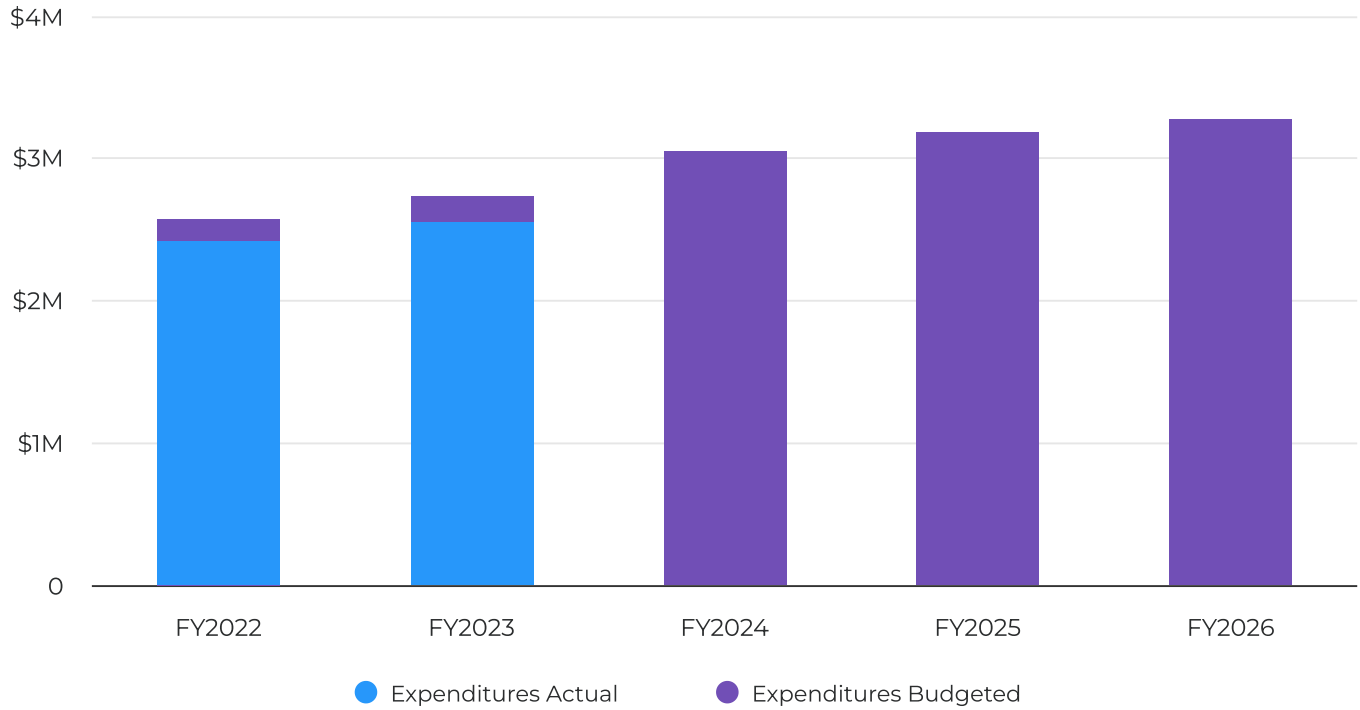


# Positions

| Position Name                | Sum of Amended | Sum of Requested | Sum of Recommended |
|------------------------------|----------------|------------------|--------------------|
| <b>AG - MAIN UNIT</b>        | <b>11.00</b>   | <b>11.00</b>     | <b>11.00</b>       |
| AGING SERVICES AIDE          | 1.00           | 1.00             | 1.00               |
| AGING SERVICES SPECIALIST    | 3.00           | 3.00             | 3.00               |
| CASE MGMT SPECIALIST - EISEP | 1.00           | 1.00             | 1.00               |
| CASE MGMT SPECIALIST EISEP   | 1.00           | 1.00             | 1.00               |
| COORD OF SVCS FOR THE AGING  | 1.00           | 1.00             | 1.00               |
| DIR AGING SERVICES           | 1.00           | 1.00             | 1.00               |
| FULL CHARGE BOOKKEEPER       | 1.00           | 1.00             | 1.00               |
| POINT OF ENTRY ASST          | 2.00           | 2.00             | 2.00               |
| <b>AG - NUTRITION</b>        | <b>11.00</b>   | <b>11.00</b>     | <b>11.00</b>       |
| AGING SERVICES AIDE          | 1.00           | 1.00             | 1.00               |
| AGING SERVICES ASSISTANT     | 1.00           | 1.00             | 1.00               |
| AGING SERVICES SPECIALIST    | 1.00           | 1.00             | 1.00               |
| CHAUFFEUR                    | 2.50           | 2.50             | 2.50               |
| CHAUFFEUR/FLOATER            | 0.50           | 0.50             | 0.50               |
| NUTRITION SITE OPERATOR      | 4.00           | 4.00             | 4.00               |
| NUTRITION SVS COORD          | 1.00           | 1.00             | 1.00               |
| <b>AG - RSVP</b>             | <b>1.00</b>    | <b>1.00</b>      | <b>1.00</b>        |
| RSVP COORDINATOR             | 1.00           | 1.00             | 1.00               |
| <b>Grand Total</b>           | <b>23.00</b>   | <b>23.00</b>     | <b>23.00</b>       |

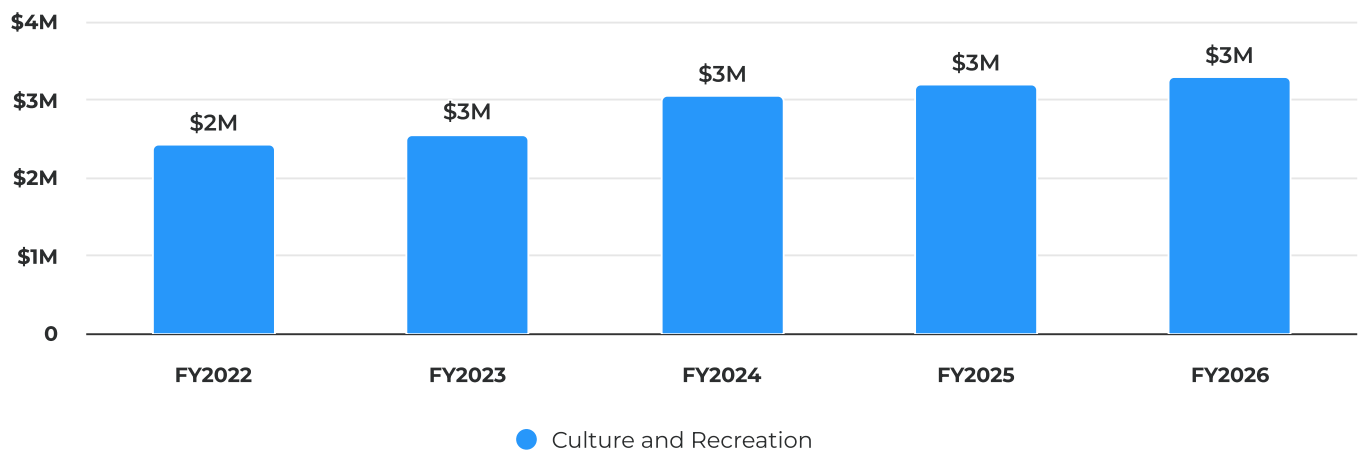
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function



FY26 Expenditures by Function



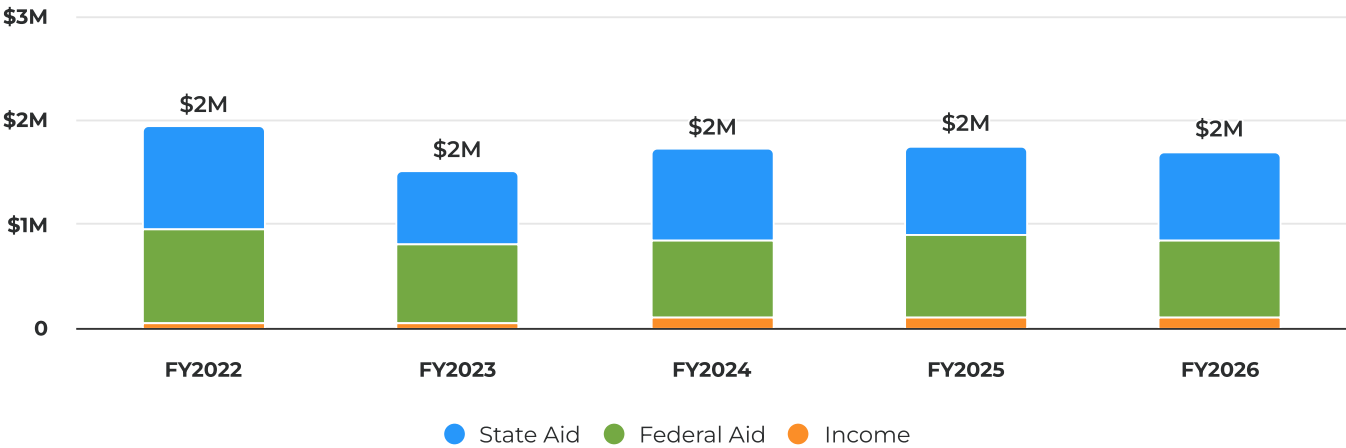
● Culture and Recreation      \$3,279,022    100.00%

Expenditures by Function

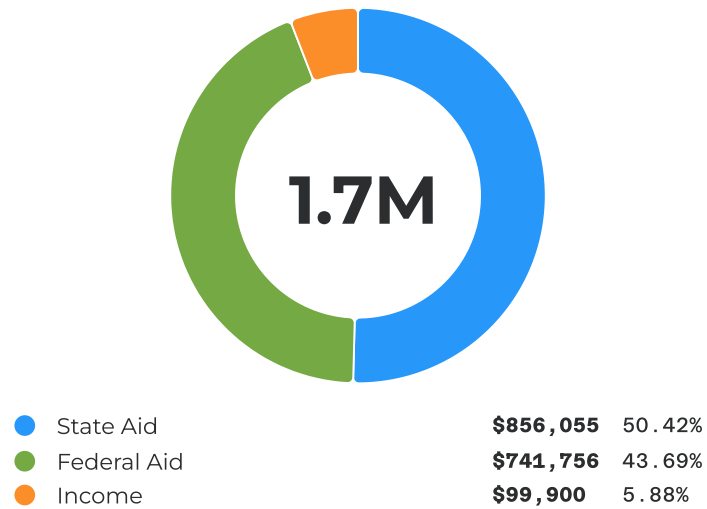
| Category                      | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|-------------------------------|-----------------------|------------------------|-----------------------|
| <b>Culture and Recreation</b> | \$2,778,279.18        | \$3,173,653.00         | \$3,279,022.00        |
| Personal Services             | \$1,100,390.55        | \$1,276,744.00         | \$1,287,562.00        |
| Contracts                     | \$796,391.38          | \$763,790.00           | \$879,653.00          |
| Auto/Travel                   | \$91,110.29           | \$122,780.00           | \$132,930.00          |
| Office Supplies               | \$70,844.98           | \$41,777.00            | \$48,575.00           |
| Computer Supplies             | \$17,575.26           | \$16,702.00            | \$20,000.00           |
| Utilities                     | \$2,363.93            | \$4,018.00             | \$4,250.00            |
| Special Department Supply     | -                     | \$6,345.00             | \$5,945.00            |
| Misc Serv/Exp                 | \$7.50                | \$5,130.00             | \$7,030.00            |
| Departmental Exp              | \$22,370.12           | \$168,351.00           | \$32,060.00           |
| Employee Benefits             | \$677,225.17          | \$768,016.00           | \$861,017.00          |
| <b>Total Expenditures</b>     | <b>\$2,778,279.18</b> | <b>\$3,173,653.00</b>  | <b>\$3,279,022.00</b> |

Revenues by Revenue Source

Historical Revenues by Revenue Source



## FY26 Revenues by Revenue Source



## Revenues by Revenue Source

| Category              | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|-----------------------|-----------------------|------------------------|-----------------------|
| Income                | \$48,278.70           | \$99,900.00            | \$99,900.00           |
| State Aid             | \$894,942.00          | \$856,055.00           | \$856,055.00          |
| Federal Aid           | \$976,748.25          | \$797,200.00           | \$741,756.00          |
| <b>Total Revenues</b> | <b>\$1,919,968.95</b> | <b>\$1,753,155.00</b>  | <b>\$1,697,711.00</b> |

## Summary of Goals

| Key Strategy-<br>Based on OFA Goal<br>from 4-Year Plan<br>2024-2028                                         | County Strategic<br>Plan Goal | Objective                                                                                                                                                                                                                         | Performance<br>Measures                                                                                                                                                                                                                                         |
|-------------------------------------------------------------------------------------------------------------|-------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1. Cultivate and implement innovative, community-driven approaches to meet needs of older adults.           | Healthy Communities           | 1. Conduct 1 countywide needs assessment every 4 years with annual stakeholder surveys.<br>2. Pilot 2 new evidence-based programs by 2026; expand countywide by 2028.                                                             | <ul style="list-style-type: none"> <li>• Needs assessments &amp; surveys completed</li> <li>• New programs launched/expanded</li> <li>• Participant satisfaction rate <math>\geq 85\%</math></li> </ul>                                                         |
| 2. Enhance access to home & community-based services; support family caregivers and promote Aging in Place. | Healthy Communities           | 1. Increase access caregiver resources.<br>2. Add 1 new respite care option by 2026.<br>3. Integrate 2 technology-based service delivery solutions by 2027.<br>4. Ensure vital outreach materials in top 3 non-English languages. | <ul style="list-style-type: none"> <li>• Caregivers served</li> <li>• Respite provided</li> <li>• Adoption rate of technology-based services               <ul style="list-style-type: none"> <li>• % of materials in multiple languages</li> </ul> </li> </ul> |
| 3. Protect rights of older adults; prevent abuse, neglect & exploitation                                    | Safe Communities              | 1. Conduct 2 elder abuse prevention workshops annually.<br>2. Develop and launch local educational campaign.                                                                                                                      | <ul style="list-style-type: none"> <li>• Workshops conducted               <ul style="list-style-type: none"> <li>• % of households reached.</li> </ul> </li> </ul>                                                                                             |
| 4. Promote healthy, active lifestyles; expand Medicare/ Older American Act (OAA) program use                | Healthy Communities           | 1. Increase participation in wellness programs by 10% annually.<br>2. Increase education regarding Medicare covered preventive screenings by 15% by 2028.                                                                         | <ul style="list-style-type: none"> <li>• Program participation counts</li> <li>• % receiving preventive screenings</li> </ul>                                                                                                                                   |



# Transportation

Ruthann Hayden , Director

***The mission of Sullivan County Transportation is to provide safe transport to residents of***

***Sullivan County.***

The Public Works Transportation Department provides daily transportation for Veterans to Castle Point and Albany VA hospitals. It also provides in-county medical transportation to seniors through an agreement with the Office for the Aging, and assists with the nutrition program including delivery of homebound meals. A shopping bus service with 2 bus routes daily throughout the County and 2 shopping bus routes are open to the general public.

Transportation receives funding through the State Transportation Operating Assistance (STOA) program administered by NYSDOT. It is a non-mandated department.

Functions of the Center for Workforce Development include:

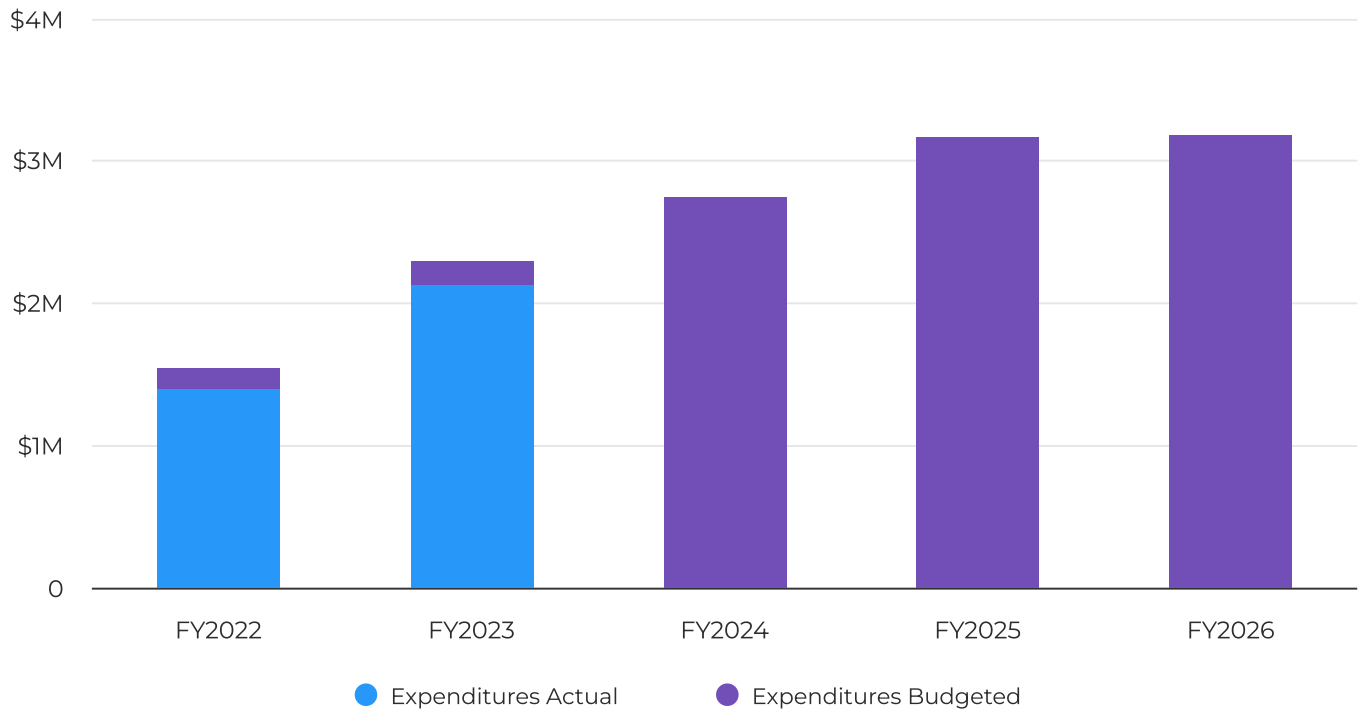
- - *Administration:* The administration funds cover the fiscal duties required under the Workforce Innovations & Opportunity Act (WIOA). This includes the filing of monthly state reports, processing of vouchers, auditing of outside contracts, drawing down of funds, procurement, meeting with state monitors/auditors and other related fiscal functions.
  - *Title I Adult Program & Dislocated Worker:* Assist individuals in achieving self-sufficiency by providing opportunities to increase their income through higher wage employment, education and/or training, as well as to assist individuals who have been laid off to rapidly reattach to the workforce.
  - *Title I Youth Program:* Provide youth with opportunities for education, training and employment. Focus is on education and skills development. Employment is a focus for older youth.
  - *TANF/SN Employment & Training Program (Welfare to Work):* Assist individuals in transitioning off of public assistance and into the labor force while complying with mandated activities. Applicants/recipients of public assistance receive orientation, assessment of skills, development of Individual Employment Plan, direct job referrals, placement in education and /or occupational skills training, placement in work experience, monitoring and case management, and coordination of supportive services such as transportation and child care.
  - *Summer Youth Employment Program:* Six weeks of paid work experience and work readiness skills development
  - *Business Services:* Work with businesses to help them clarify their staffing needs. To support the businesses, the Center for Workforce Development assists in finding the right workers through customized job matching, on site recruitments, targeted weekly job postings, Job Fairs, and On-the-Job Training.

# Positions

| Position Name                   | Sum of Amended | Sum of Requested | Sum of Recommended |
|---------------------------------|----------------|------------------|--------------------|
| <b>TRANSPORTATION</b>           | <b>12.00</b>   | <b>14.00</b>     | <b>12.00</b>       |
| BUS DRIVER                      | 8.00           | 9.00             | 8.00               |
| COMM OF COMMUNITY RESOURCES     | 1.00           | 1.00             | 1.00               |
| CONF SEC TO COMM OF COMMITY RES | 1.00           | 1.00             | 1.00               |
| DEPT COMM OF COMM RESOURCES     |                | 1.00             |                    |
| DIR OF TRANSPORTATION           | 1.00           | 1.00             | 1.00               |
| TRANSPORTATION DISPATCHER       | 1.00           | 1.00             | 1.00               |
| <b>Grand Total</b>              | <b>12.00</b>   | <b>14.00</b>     | <b>12.00</b>       |

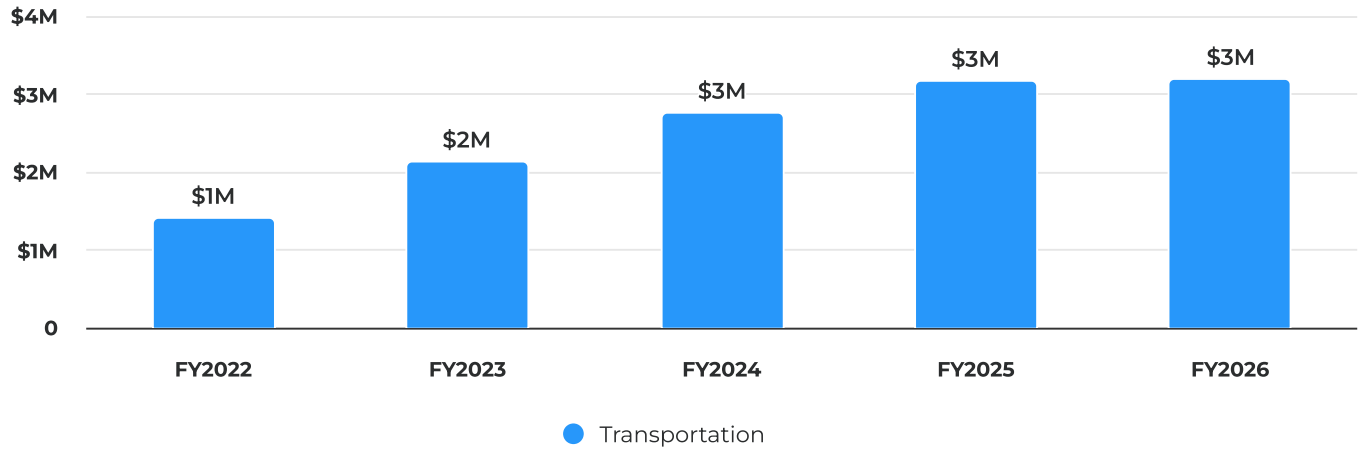
## Expenditure Summary

### Historical Expenditures Across Department

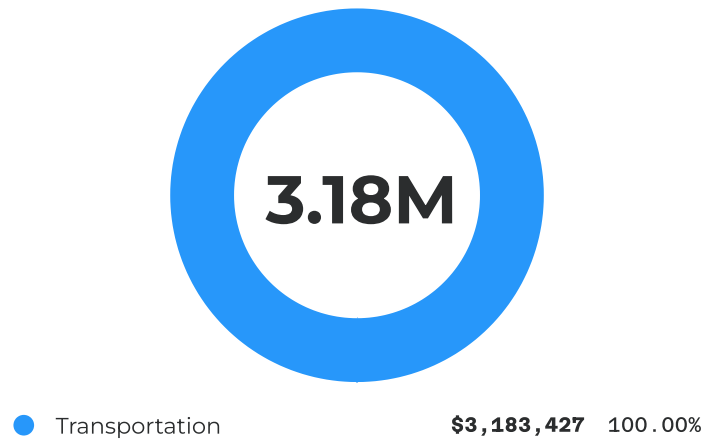


## Expenditures by Function

Historical Expenditures by Function



FY26 Expenditures by Function

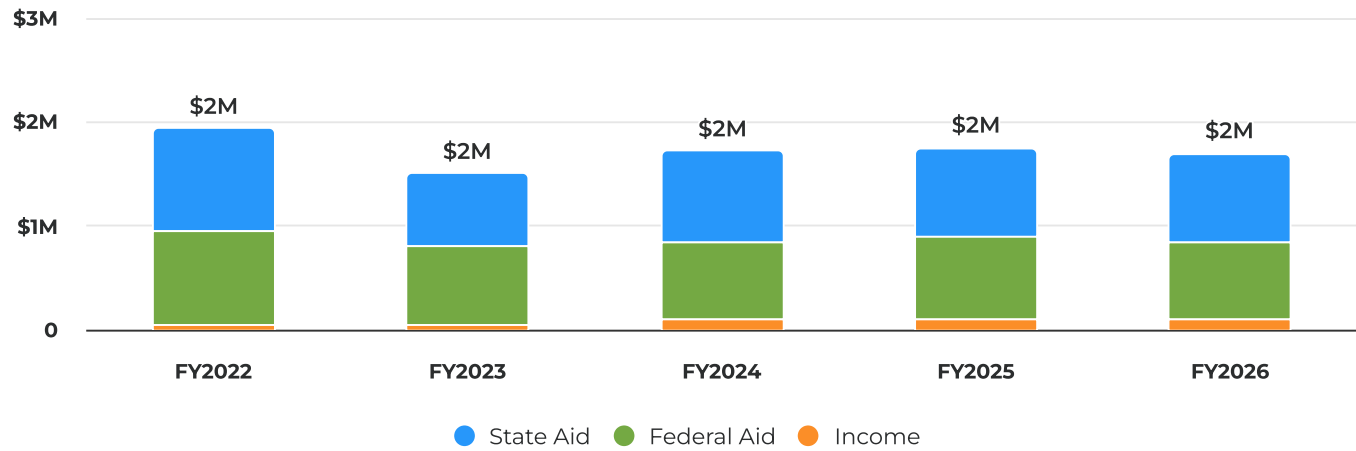


## Expenditures by Function

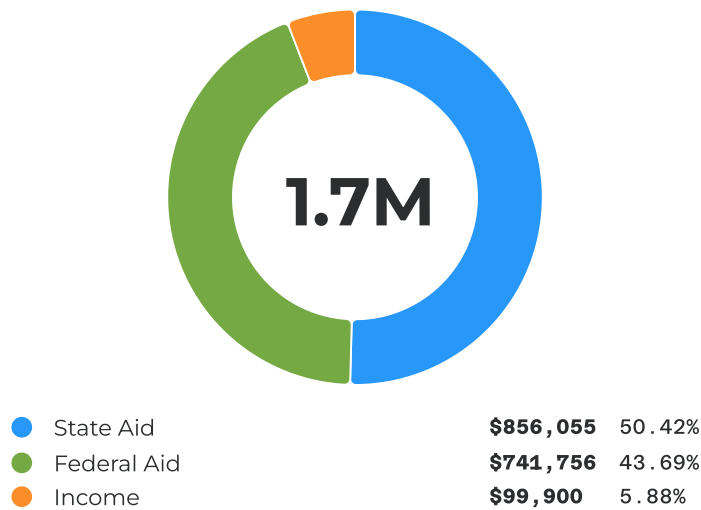
| Category                  | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|---------------------------|-----------------------|------------------------|-----------------------|
| <b>Transportation</b>     | \$2,502,018.19        | \$3,209,619.00         | \$3,183,427.00        |
| Tracked Equipment         | -                     | \$500.00               | -                     |
| Personal Services         | \$618,152.14          | \$668,918.00           | \$667,898.00          |
| Fixed Assets              | \$125,930.00          | \$140,975.00           | -                     |
| Contracts                 | \$1,244,670.65        | \$1,850,000.00         | \$1,870,968.00        |
| Auto/Travel               | \$89,149.36           | \$41,160.00            | \$41,460.00           |
| Office Supplies           | \$1,134.33            | \$9,100.00             | \$12,600.00           |
| Utilities                 | \$4,559.68            | \$17,191.00            | \$6,500.00            |
| Special Department Supply | -                     | \$350.00               | \$350.00              |
| Misc Serv/Exp             | \$7,022.49            | \$10,919.00            | \$9,550.00            |
| Departmental Exp          | \$95,868.08           | \$129,690.00           | \$165,288.00          |
| Employee Benefits         | \$315,531.46          | \$340,816.00           | \$408,813.00          |
| <b>Total Expenditures</b> | <b>\$2,502,018.19</b> | <b>\$3,209,619.00</b>  | <b>\$3,183,427.00</b> |

# Revenues by Revenue Source

Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



## Revenues by Revenue Source

| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| Income         | \$48,278.70     | \$99,900.00            | \$99,900.00      |
| State Aid      | \$894,942.00    | \$856,055.00           | \$856,055.00     |
| Federal Aid    | \$976,748.25    | \$797,200.00           | \$741,756.00     |
| Total Revenues | \$1,919,968.95  | \$1,753,155.00         | \$1,697,711.00   |

# Veterans

Stephen Walsh, Director

***The mission of the Sullivan County Veterans Service Agency is to provide members of the Armed Forces, Veterans, and their dependents and survivors with professional, sympathetic, and courteous advocacy in matters relating to federal, state, and local benefits.***

The Veterans Service Agency exists to provide assistance to veterans and their surviving dependents; to advise members of the Armed Forces, Veterans, their Dependents and Survivors of benefits available, changes to laws affecting benefits, and assist them with applying for benefits to which they may qualify; and to verify eligibility of veterans and dependents to be buried in Sullivan County Veterans Cemetery and assign plots.

The Veterans Service Agency receives some funding from the State for training and proficiency needs (\$8,654 in 2011). They also receive reimbursement from Medicaid for indigent burials at the Veterans Cemetery. The Veterans Service Agency is mandated to provide general assistance to local veterans as per New York State Executive Law - Article 17 Part 357.

## Core Services

Functions of the Veterans Service Agency include:

- Explanation of Federal, State and County Veterans Programs
- Assistance with submission of benefit claims
- Represent claimants to VA
- Outreach and education programs
- Home and residential facility visits
- Coordinate with local Veterans organizations to deliver assistance to Veterans and families in need.
- Administrative functions of the Veterans Cemetery including assignment of burial plots, process requests for grave markers, process burial benefit requests to VA, coordinate ground maintenance with funeral directors and cemetery ground staff, attend to family concerns and requests.
- Administrative functions related to veteran transportation including establishing eligibility for transportation, recording reservations for transmittal to DPW, assisting Veterans with medical appointments at VA medical facilities, and acting as liaison between Veterans and DPW for physical transportation. Veteran's Service Agency has a contract with Public Works for transportation.

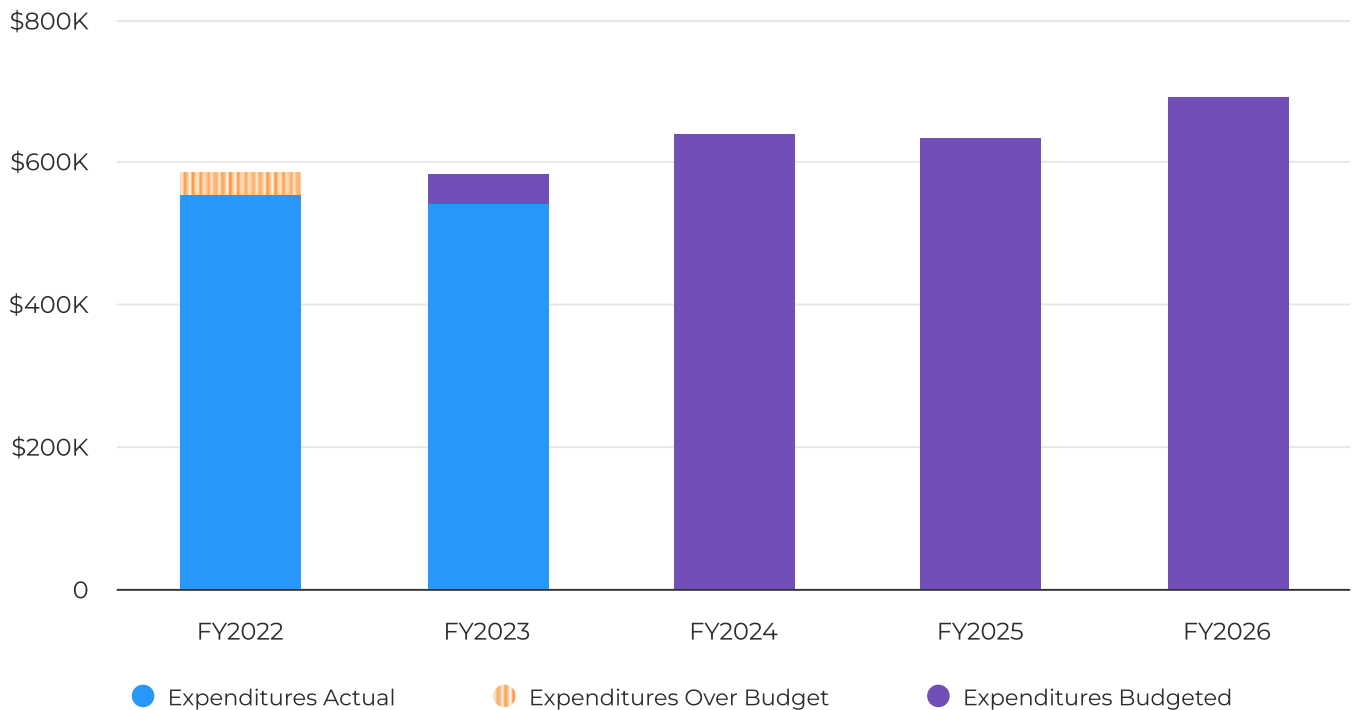


# Positions

| Position Name                                                                                              | Sum of Amended | Sum of Requested | Sum of Recommended |
|------------------------------------------------------------------------------------------------------------|----------------|------------------|--------------------|
|  <b>VETERANS SERVICES</b> | <b>6.00</b>    | <b>5.00</b>      | <b>5.00</b>        |
| ADMINISTRATIVE ASSISTANT                                                                                   | 1.00           | 1.00             | 1.00               |
| CLERK                                                                                                      | 1.00           | 1.00             | 1.00               |
| DIR VETERAN SVS                                                                                            | 1.00           | 1.00             | 1.00               |
| SENIOR VETERANS SERVICE OFFICER                                                                            | 1.00           | 1.00             | 1.00               |
| VETERANS SERVICE OFFICER                                                                                   | 2.00           | 1.00             | 1.00               |
| <b>Grand Total</b>                                                                                         | <b>6.00</b>    | <b>5.00</b>      | <b>5.00</b>        |

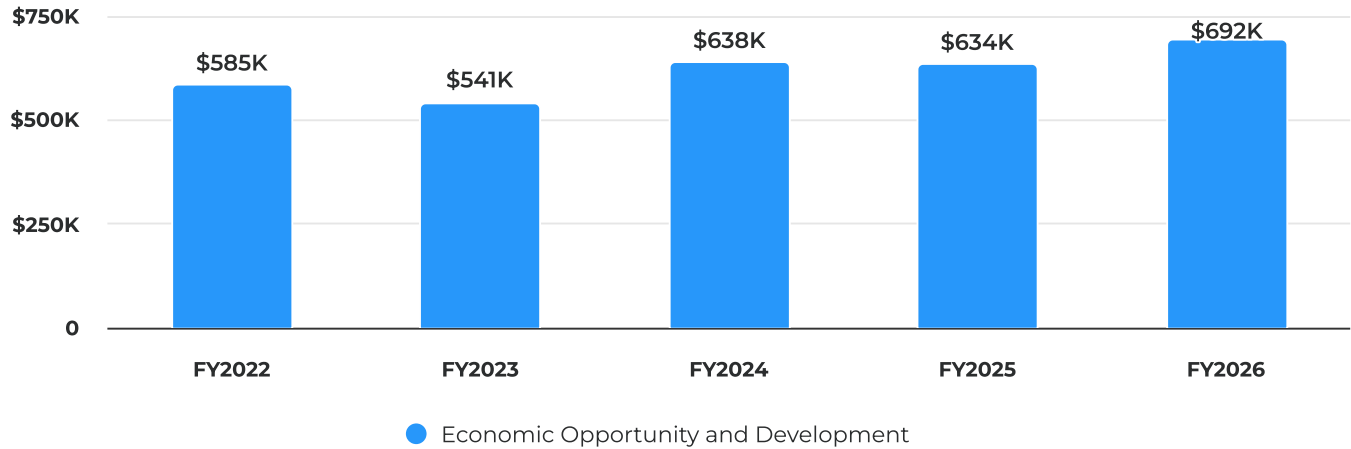
## Expenditure Summary

### Historical Expenditures Across Department

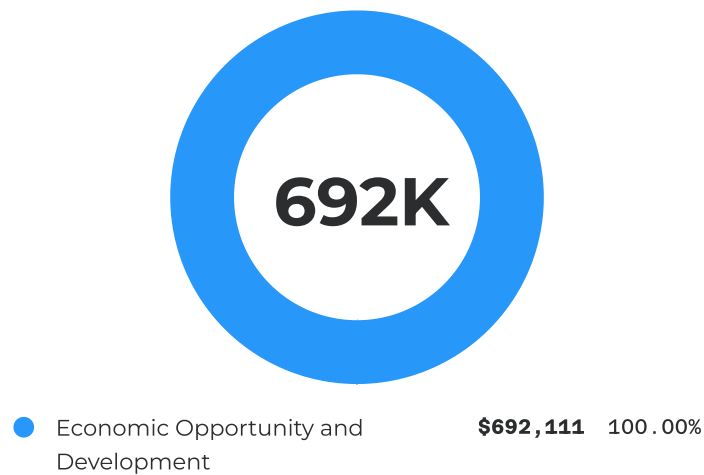


## Expenditures by Function

### Historical Expenditures by Function



### FY26 Expenditures by Function

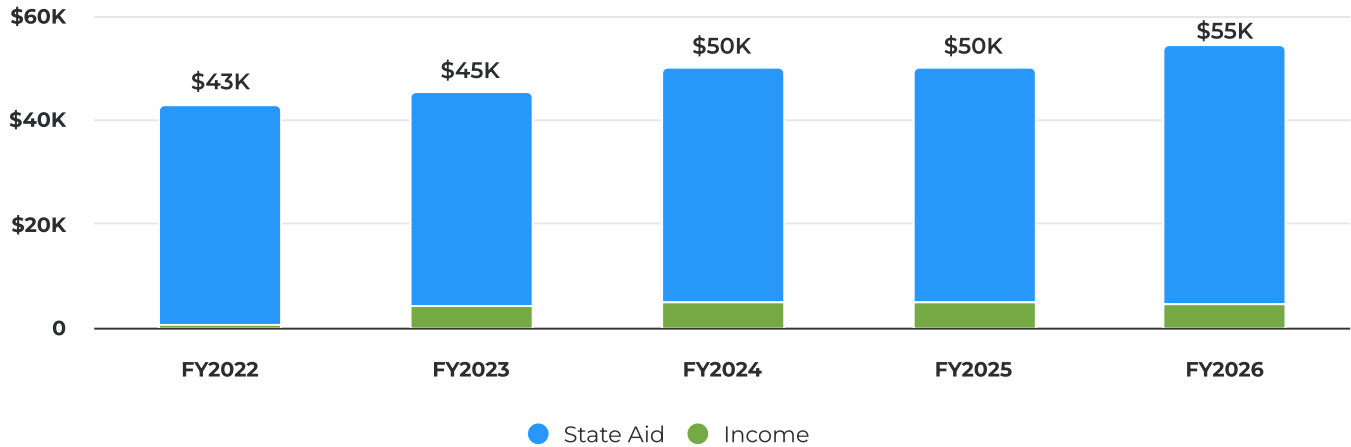


### Expenditures by Function

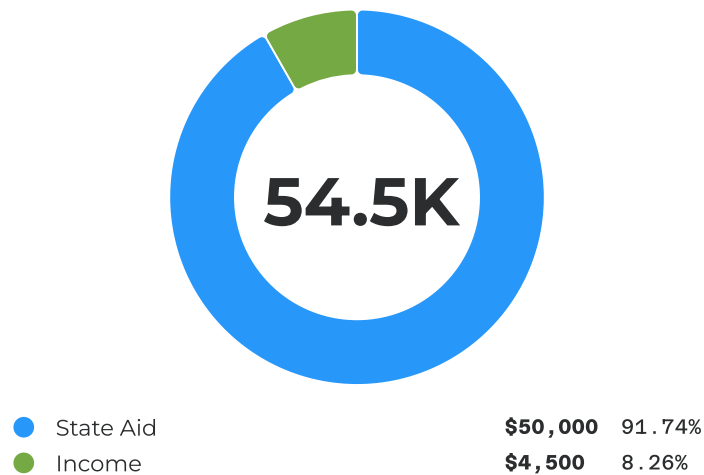
| Category                                    | FY 2024 Actuals     | FY 2025 Amended Budget | FY 2026 Budgeted    |
|---------------------------------------------|---------------------|------------------------|---------------------|
| <b>Economic Opportunity and Development</b> | \$624,366.29        | \$620,337.00           | \$692,111.00        |
| Personal Services                           | \$287,607.74        | \$304,214.00           | \$307,172.00        |
| Contracts                                   | \$135,575.00        | \$150,000.00           | \$150,000.00        |
| Auto/Travel                                 | \$2,536.84          | \$8,750.00             | \$9,050.00          |
| Office Supplies                             | \$2,080.04          | \$3,600.00             | \$3,950.00          |
| Special Department Supply                   | \$637.70            | \$1,650.00             | \$2,000.00          |
| Departmental Exp                            | \$26,053.95         | \$20,400.00            | \$35,400.00         |
| Employee Benefits                           | \$169,875.02        | \$131,723.00           | \$184,539.00        |
| <b>Total Expenditures</b>                   | <b>\$624,366.29</b> | <b>\$620,337.00</b>    | <b>\$692,111.00</b> |

## Revenues by Revenue Source

### Historical Revenues by Revenue Source



### FY26 Revenues by Revenue Source



### Revenues by Revenue Source

| Category              | FY 2024 Actuals    | FY 2025 Amended Budget | FY 2026 Budgeted   |
|-----------------------|--------------------|------------------------|--------------------|
| Income                | \$6,668.00         | \$5,000.00             | \$4,500.00         |
| State Aid             | \$50,943.00        | \$45,000.00            | \$50,000.00        |
| <b>Total Revenues</b> | <b>\$57,611.00</b> | <b>\$50,000.00</b>     | <b>\$54,500.00</b> |

# Youth Programs

Catherine Paci, Manager

***The mission of the Youth Bureau is to promote the well-being of all youth ages 0–21 and to advance positive youth development.***

The Youth Bureau's goals are to advance the physical, moral, mental, and social development of youth through positive youth activities; aid agencies in addressing the risk factors that lead to juvenile delinquency and youth crime; and encourage towns and villages to provide youth activities by giving them funds and technical assistance. The Youth Bureau functions and essential tasks are defined by NYS executive law and NYS Office of Children and Family Services (OCFS) policies and procedures.

The Youth Bureau receives funding from the State which is passed through to local youth programs, as well as some funding which is utilized by the County for administration of the department. The Youth Bureau is a non-mandated office.

## Core Services

Functions of the Youth Bureau include:

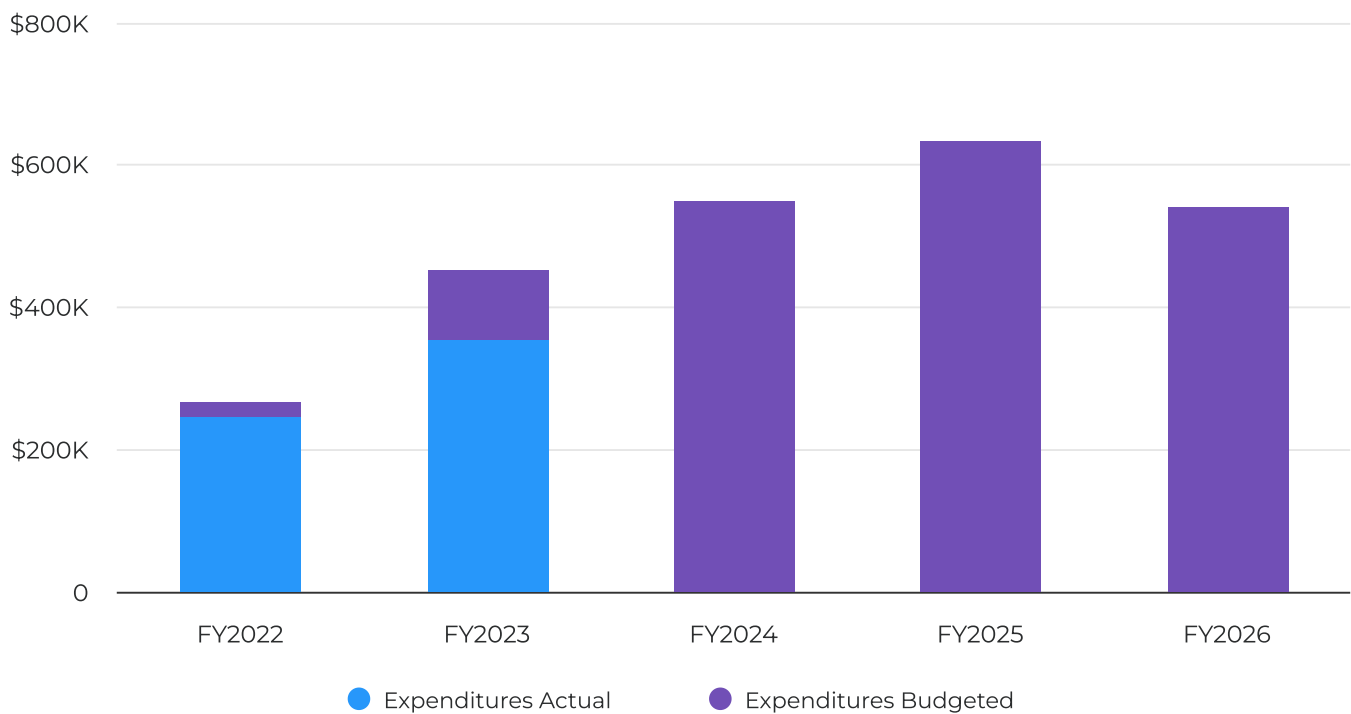
- Program Funding and Oversight – The Youth Bureau is the agency at the county level through which NYS OCFS directs funds to youth development and prevention. This function includes:
  - Observation and evaluation
  - Technical assistance with grant proposals
  - Measurement and reporting
  - Data entry into State computer system and reporting to State in accordance with State deadline
  - Fiscal monitoring
  - Assistance with and processing of fiscal claims, and oversight of programs granted special funds by Sullivan County Legislature
- Planning – The Youth Bureau participates actively in cross-systems strategic planning groups, which include:
  - Conducting needs assessment and countywide strategic planning through the State-mandated Child and Family Services Plan (CFSP)
- Promoting Opportunities and Collaboration – The Youth Bureau actively promotes positive youth-development opportunities through sharing information and resources, and through outreach and advocacy to youth-serving programs.

# Positions

| Position Name                                                                                           | Sum of Amended | Sum of Requested | Sum of Recommended |
|---------------------------------------------------------------------------------------------------------|----------------|------------------|--------------------|
|  <b>YOUTH PROGRAMS</b> | 2.00           | 2.00             | 2.00               |
| ADMINISTRATIVE SECRETARY                                                                                | 1.00           | 1.00             | 1.00               |
| MANAGER OF YOUTH SVCS                                                                                   | 1.00           | 1.00             | 1.00               |
| <b>Grand Total</b>                                                                                      | 2.00           | 2.00             | 2.00               |

## Expenditure Summary

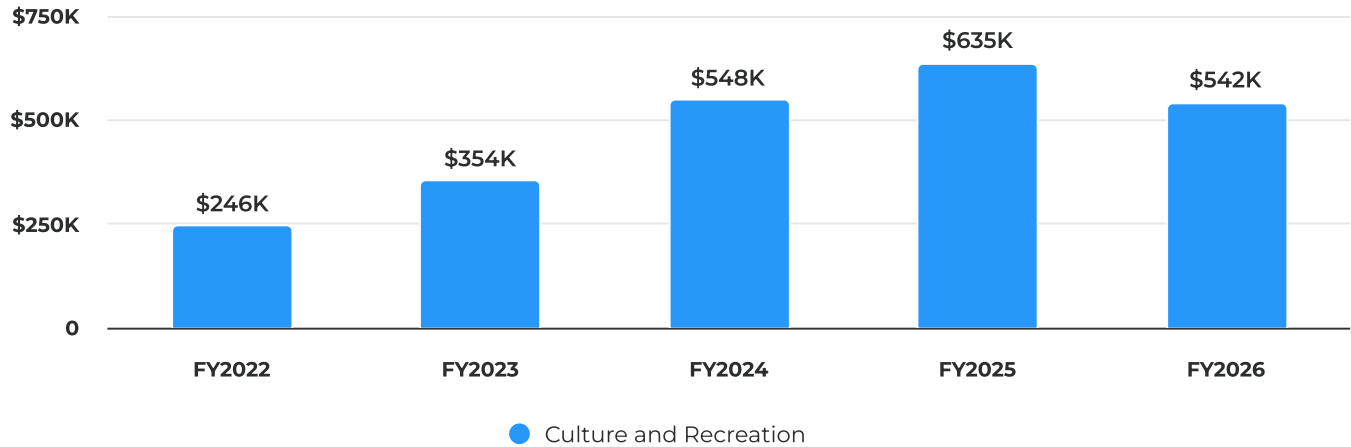
### Historical Expenditures Across Department



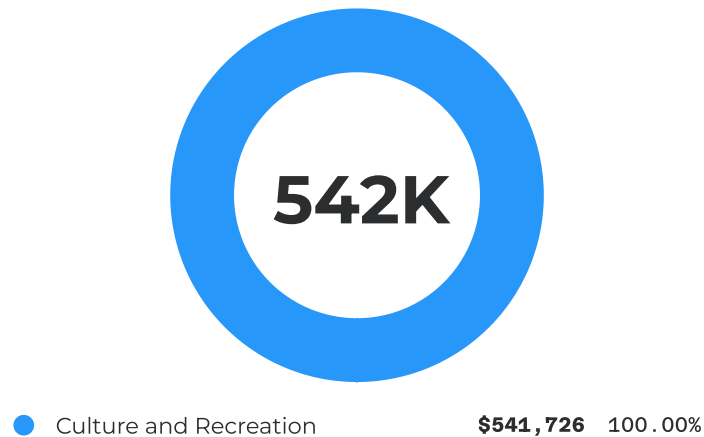


## Expenditures by Function

### Historical Expenditures by Function



### FY26 Expenditures by Function

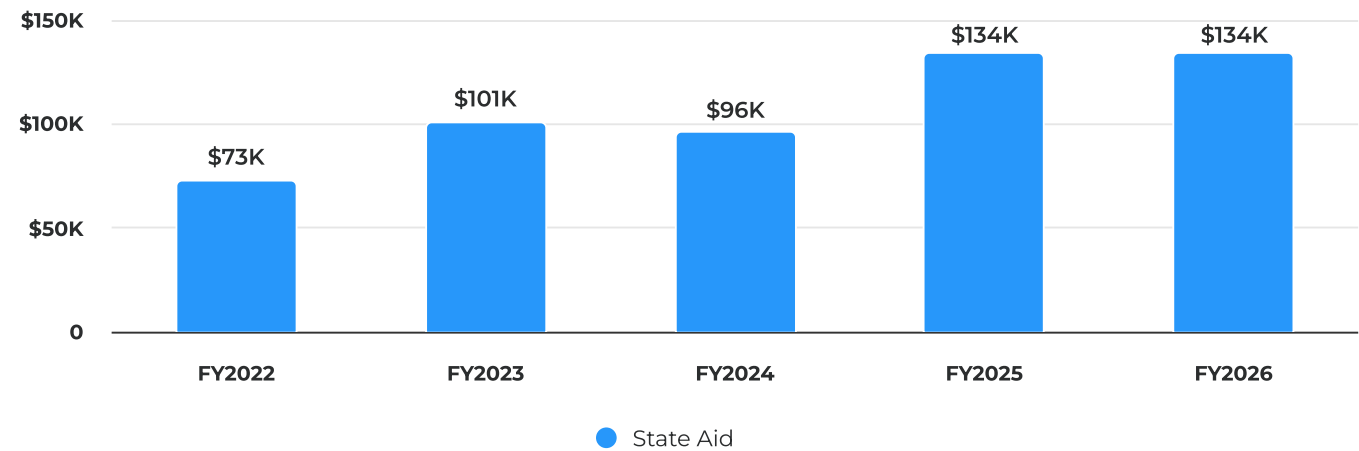


### Expenditures by Function

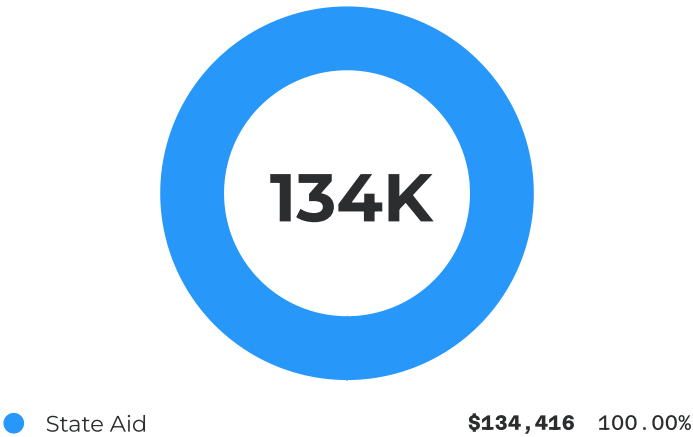
| Category                      | FY 2024 Actuals     | FY 2025 Amended Budget | FY 2026 Budgeted    |
|-------------------------------|---------------------|------------------------|---------------------|
| <b>Culture and Recreation</b> | \$543,130.46        | \$675,997.00           | \$541,726.00        |
| Personal Services             | \$90,365.07         | \$130,859.00           | \$117,354.00        |
| Contracts                     | \$204,007.95        | \$300,000.00           | \$200,000.00        |
| Auto/Travel                   | \$1,005.87          | \$2,500.00             | \$2,700.00          |
| Office Supplies               | \$405.18            | \$590.00               | \$1,000.00          |
| Computer Supplies             | \$1,491.88          | -                      | -                   |
| Utilities                     | \$374.84            | \$300.00               | \$450.00            |
| Special Department Supply     | -                   | \$4,500.00             | \$4,500.00          |
| Departmental Exp              | \$162,890.03        | \$137,326.00           | \$137,316.00        |
| Employee Benefits             | \$82,589.64         | \$99,922.00            | \$78,406.00         |
| <b>Total Expenditures</b>     | <b>\$543,130.46</b> | <b>\$675,997.00</b>    | <b>\$541,726.00</b> |

# Revenues by Revenue Source

Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



## Revenues by Revenue Source

| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| State Aid      | \$213,991.03    | \$134,416.00           | \$134,416.00     |
| Total Revenues | \$213,991.03    | \$134,416.00           | \$134,416.00     |

# Division of Health and Human Services

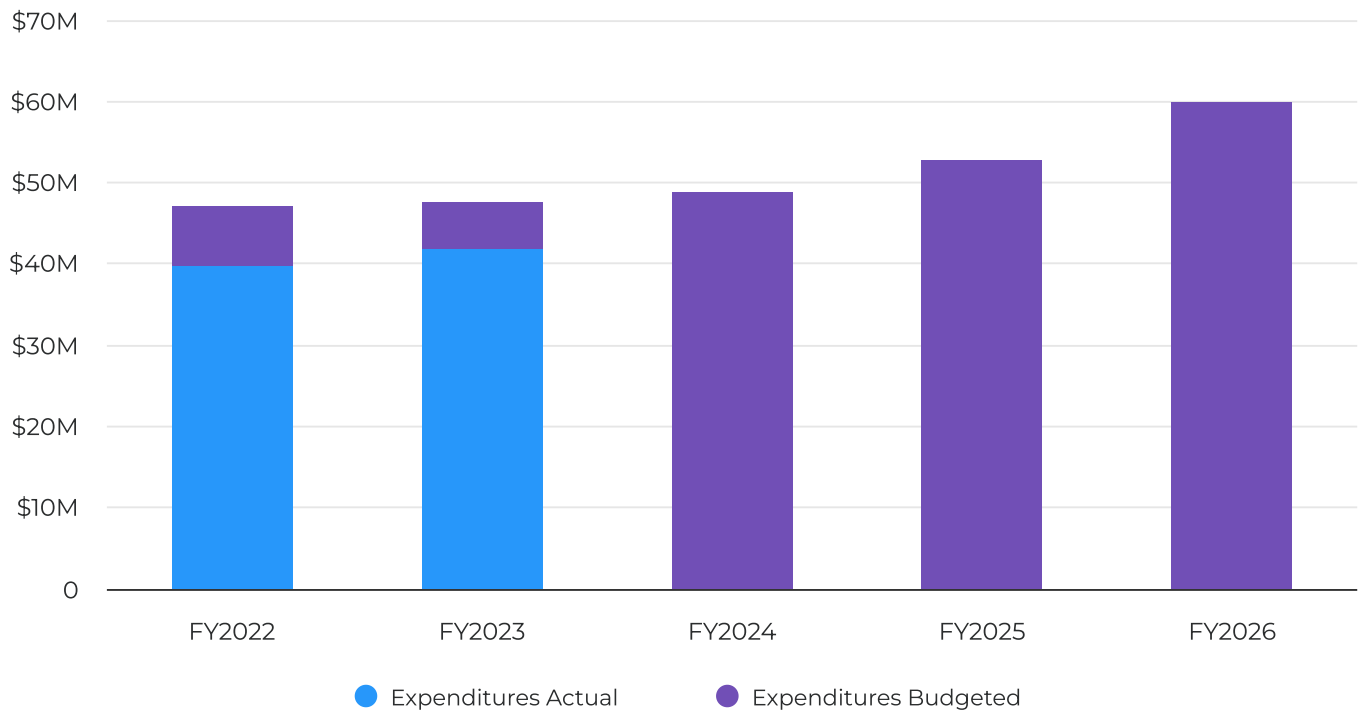
John Liddle, Commissioner

The mission of the division is to provide consolidated, efficient and cost-effective services for county residents. The commissioner provides administrative oversight for the following departments:

- Care Center at Sunset Lake
- Department of Community Services
- Department of Social Services
- Public Health

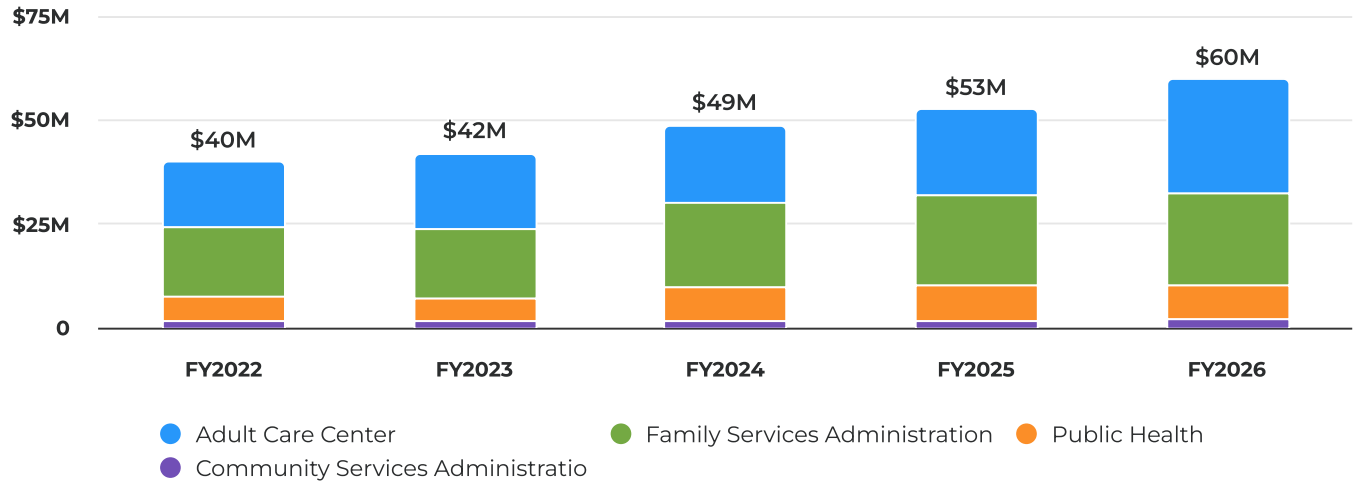
## Expenditure Summary

Historical Expenditures Across Department

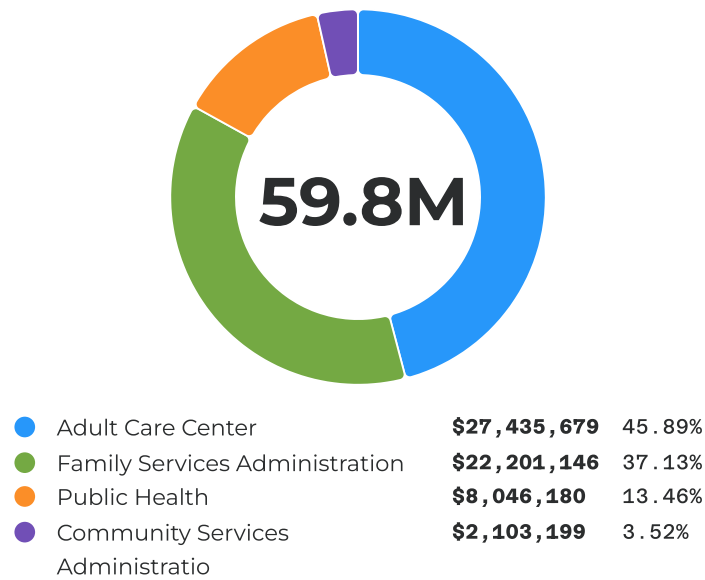


## Expenditures by Department

### Historical Expenditures by Department



### FY26 Expenditures by Department

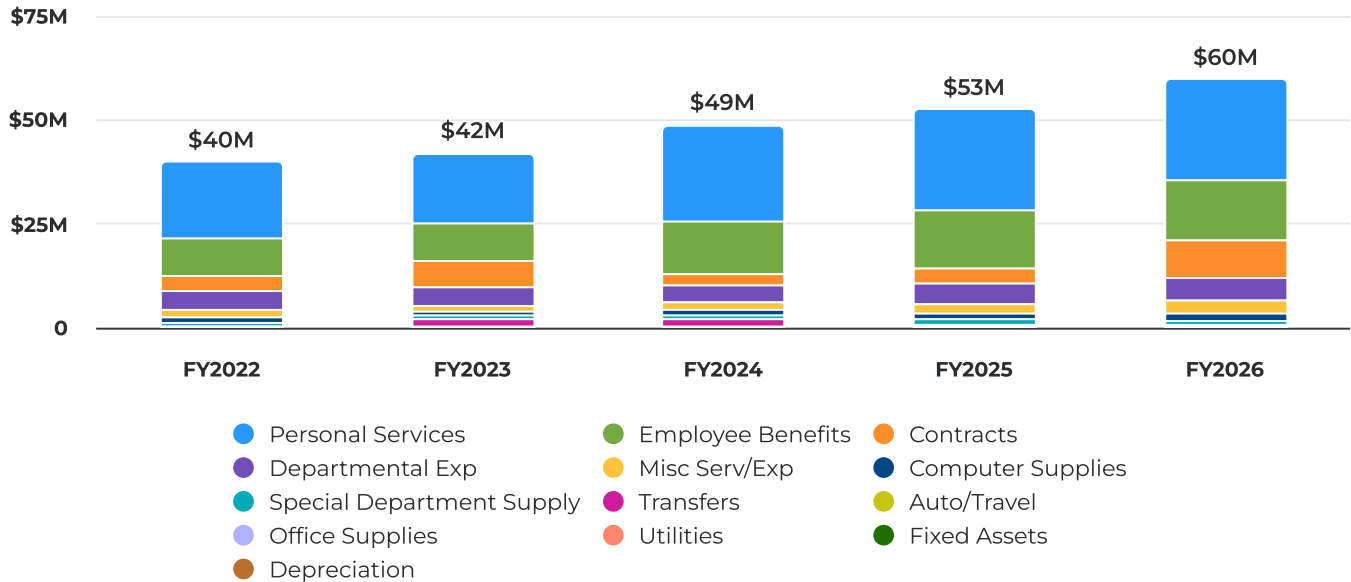


## Expenditures by Department

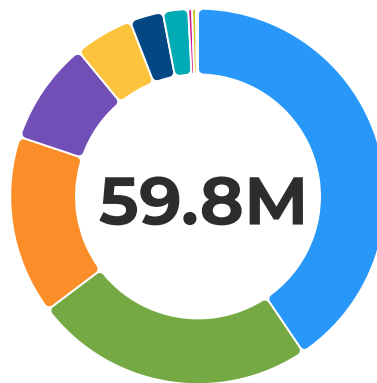
| Category                          | FY 2024 Actuals        | FY 2025 Amended Budget | FY 2026 Budgeted       |
|-----------------------------------|------------------------|------------------------|------------------------|
| Public Health                     | \$6,107,108.46         | \$8,199,305.00         | \$8,046,180.00         |
| Community Services Administration | \$1,558,610.23         | \$1,638,873.00         | \$2,103,199.00         |
| Family Services Administration    | \$18,305,337.54        | \$22,167,253.00        | \$22,201,146.00        |
| Adult Care Center                 | \$18,480,037.79        | \$20,591,482.00        | \$27,435,679.00        |
| <b>Total Expenditures</b>         | <b>\$44,451,094.02</b> | <b>\$52,596,913.00</b> | <b>\$59,786,204.00</b> |

## Expenditures by Exp Categories

### Historical Expenditures by Exp Categories



### FY26 Expenditures by Exp Categories



|                           |              |        |
|---------------------------|--------------|--------|
| Personal Services         | \$24,241,030 | 40.55% |
| Employee Benefits         | \$14,450,155 | 24.17% |
| Contracts                 | \$9,220,987  | 15.42% |
| Departmental Exp          | \$5,317,284  | 8.89%  |
| Misc Serv/Exp             | \$3,030,700  | 5.07%  |
| Computer Supplies         | \$1,727,300  | 2.89%  |
| Special Department Supply | \$1,297,376  | 2.17%  |
| Auto/Travel               | \$199,815    | 0.33%  |
| Office Supplies           | \$199,290    | 0.33%  |
| Utilities                 | \$102,267    | 0.17%  |

## Expenditures by Exp Categories

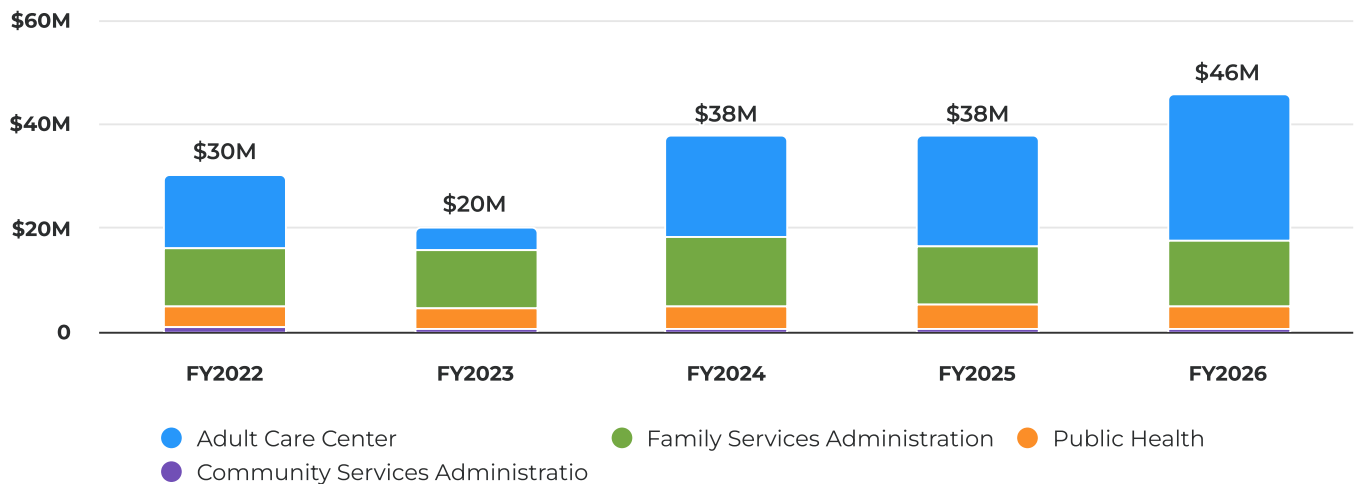
| Category          | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|-------------------|-----------------|------------------------|------------------|
| Personal Services | \$16,927,847.08 | \$24,070,017.00        | \$24,241,030.00  |
| Fixed Assets      | \$1,299.00      | \$261,800.00           | -                |
| Contracts         | \$9,521,372.29  | \$3,307,385.00         | \$9,220,987.00   |



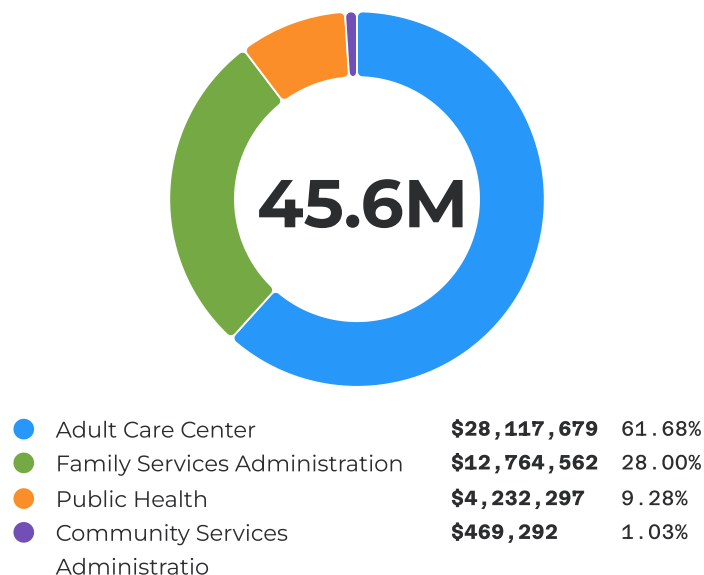
| Category                  | FY 2024 Actuals        | FY 2025 Amended Budget | FY 2026 Budgeted       |
|---------------------------|------------------------|------------------------|------------------------|
| Auto/Travel               | \$203,023.33           | \$188,286.00           | \$199,815.00           |
| Office Supplies           | \$271,395.18           | \$326,224.00           | \$199,290.00           |
| Computer Supplies         | \$1,386,811.43         | \$1,541,608.00         | \$1,727,300.00         |
| Utilities                 | \$71,334.47            | \$99,155.00            | \$102,267.00           |
| Special Department Supply | \$1,084,169.61         | \$1,206,236.00         | \$1,297,376.00         |
| Misc Serv/Exp             | \$1,635,289.69         | \$2,359,784.00         | \$3,030,700.00         |
| Departmental Exp          | \$4,449,215.22         | \$5,009,018.00         | \$5,317,284.00         |
| Employee Benefits         | \$8,899,336.72         | \$14,227,400.00        | \$14,450,155.00        |
| <b>Total Expenditures</b> | <b>\$44,451,094.02</b> | <b>\$52,596,913.00</b> | <b>\$59,786,204.00</b> |

## Revenues by Department

Historical Revenues by Department



FY26 Revenues by Department



## Revenues by Department

| Category                         | FY 2025 Amended<br>Budget | FY 2026 Budgeted       | FY 2025 Amended<br>Budget vs. FY 2026<br>Budgeted (%<br>Change) |
|----------------------------------|---------------------------|------------------------|-----------------------------------------------------------------|
| Public Health                    | \$4,734,236.00            | \$4,232,297.00         | -10.60%                                                         |
| Community Services Administratio | \$480,877.00              | \$469,292.00           | -2.41%                                                          |
| Family Services Administration   | \$11,363,406.00           | \$12,764,562.00        | 12.33%                                                          |
| Adult Care Center                | \$21,092,216.00           | \$28,117,679.00        | 33.31%                                                          |
| <b>Total Revenues</b>            | <b>\$37,670,735.00</b>    | <b>\$45,583,830.00</b> | <b>21.01%</b>                                                   |

## Summary of Goals

| Task Name                                                                                                                     | Contact       |
|-------------------------------------------------------------------------------------------------------------------------------|---------------|
| <b>COUNTY MISSION:</b> Safe Communities                                                                                       |               |
| <b>OUTCOME:</b> All county employees safe, no significant injuries or mishaps                                                 |               |
| (HHS #1) Enhance staff safety in the field                                                                                    | DSS, DCS, PHD |
| (PH #4) Strengthen Public Health Preparedness and Infrastructure                                                              | DPH           |
| (PH 4.1) Enhance Emergency Readiness and Response Capacity                                                                    | DPH           |
| (PH 4.2) Workforce Resilience and Training                                                                                    | DPH           |
| (PH 4.3) Expand mobile health technology to support home visiting, remote monitoring, and field operations during disruptions | DPH           |
| (PH 4.4) Engage with the Community and Educate on Risk and Prevention                                                         | DPH           |
| (LGU #5) Promote wellness in first responders                                                                                 | LGU           |
| (DTF #1) Reduce access to illicit drugs in our community                                                                      | DTF           |
| <b>COUNTY MISSION:</b> Healthy Communities                                                                                    |               |
| (DTF #2, LGU #8) Reduce harmful impacts of drug and alcohol use in our community                                              | DTF           |
| (PH #1) Prevent and Manage Chronic Disease                                                                                    | PHD           |
| Promote physical activity                                                                                                     |               |
| Increase access to nutrition                                                                                                  |               |
| Increase screening for chronic diseases                                                                                       |               |

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Promote tobacco cessation

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(PH #2), (LGU #3) Advancing Health Equity and Access to Care

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**OUTCOME:** Life expectancy increased

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**OUTCOME:** Number of insured persons remains below 10% of population

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Deliver culturally and linguistically appropriate services

---

Open two social care clinics before the end of 2026 HHS

---

(PH 2.3) Enhance data collection and reporting

---

Open a stabilization center LGU

---

Ensure APS case openings occur within 24-hours (Urgent) and 3 business days (Routine) DSS

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(LGU #1) Expand and Enhance Crisis Mental Health Services LGU

---

**OUTCOME:** Fewer reported poor mental health days

---

Continue to Develop Stabilization Center Concept? LGU

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(LGU #5) Promote wellness in justice-involved populations LGU

---

(PH #3) Improving Maternal, Child, and Family Health - (DSS #1) Enhance the health and well-being of our children

---

**OUTCOME:** High compliance with mandatory school and camp vaccination requirements

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(PH 3.1) Expand MCH Department PHD

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(PH 3.2) Strengthen prenatal and postpartum care linkages PHD

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(PH 3.3) Increase Early Intervention provider capacity and family navigation supports PHD

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|                                                                                                                                    |         |
|------------------------------------------------------------------------------------------------------------------------------------|---------|
| (DSS 1.1) Maintain CPS Caseloads below 15 per worker                                                                               | DSS     |
| (DSS 1.2) Minimize overdue CPS safety assessments and investigations                                                               | DSS     |
| (DSS 1.3) Ensure timely entry of case notes across all child welfare disciplines                                                   | DSS     |
| (DSS 1.4) Recruit more foster homes - especially kinship homes                                                                     | DSS     |
| (DSS 1.5) Reduce the number of children in foster care                                                                             | DSS     |
| (DSS 1.6), (LGU 4) Support Families and Young Adults need of assistance with access to health insurance and financial independence | DSS     |
| Strengthen Community-based and Cross-system Care                                                                                   |         |
| Enhance quality of life for elderly and disabled persons                                                                           |         |
| Increase CMS star rating at the ACC                                                                                                | ACC     |
| (PH #5, LGU #6) Expand community engagement and prevention programming                                                             |         |
| (PH 5.1) Build Community Trust and Partnerships                                                                                    | HHS     |
| Continue support for public service announcements                                                                                  | LGU     |
| Continue support for school prevention programs                                                                                    | DTF     |
| Continue support for vending machine program                                                                                       | LGU,PHD |
| <b>COUNTY MISSION:</b> Accountable Government                                                                                      |         |
| (LGU #7) Fiscal Stewardship                                                                                                        |         |
| Upgrade EMRs at Public Health and Mental Health                                                                                    | PHD,DCS |
| Reduce financial impact of CPL 730 detentions                                                                                      | LGU     |

|                                                                                                 |                         |
|-------------------------------------------------------------------------------------------------|-------------------------|
| Enhance CHHA's sustainability                                                                   | PHD                     |
| Maintain accountability of community care providers                                             | DSS,LGU                 |
| Minimize UARs at CHHA and DCS Clinic with active payer contracts                                | HHS                     |
| Continuous Quality Improvement                                                                  |                         |
| Reduce waste in payroll expenses                                                                | DSS, DCS, LGU, PHD, ACC |
| Minimize overdue case opening/denial decisions (TA/SNAP/Medicaid)                               | DSS                     |
| Reduce error rates in welfare programs (TA/SNAP/HEAP)                                           | DSS                     |
| Reduce payment timeline for childcare subsidies                                                 | DSS                     |
| (PH 3.3.4) Enhance data collection and reporting                                                |                         |
| Strengthen community health assessments and surveys to capture the needs of underserved groups. |                         |
| Support continued growth and utilization of the Hudson Valley Social Care Network and Unite Us  | HHS                     |
| Improve data quality and performance indicators on Unite Us                                     | HHS,CWD                 |
| Complete first year of Fatality Review Board case reviews with actionable recommendations       | LGU                     |
| <b>COUNTY MISSION: Housing</b>                                                                  |                         |
| (DSS #2) Provide safe and empowering emergency shelter accommodations                           |                         |
| Reduce average length of stay in emergency shelter                                              | DSS                     |
| Apply for and obtain HHAP grant for Gateway Housing Center                                      | DSS                     |
| (LGU #2) Improve Access to Recovery and Supportive Housing                                      |                         |



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Support opening of Oxford Houses

LGU

---

Match ESSHI services to new construction and redevelopment opportunities

DSS

---

Implement the County's Housing Trust Fund

DPCE

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## Division Org Chart

### Division of Health and Human Services



# Care Center at Sunset Lake

Kayshawn Macharie, Administrator

***The mission of the Sullivan County Care Center at Sunset Lake is to provide necessary long-term care services to County residents who can no longer stay in the community.***

The Sullivan County Care Center at Sunset Lake provides residential services for up to 146 individuals who require either long-term care or short-term rehabilitative services. The CCASL strives to assure that the residents are able to maintain the highest quality of life as well as the greatest degree of independence through individualized care plans.

The Care Center at Sunset Lake receives funding by billing Medicare, Medicaid, Private Insurance, and private payees for services rendered. There is a County subsidy associated with providing the services of the nursing home which varies from year to year. Several variables affect this subsidy, including the number of beds filled as well as the source of payment (i.e.: private insurance will cover a greater share of the actual cost of care as opposed to Medicaid).

The Care Center at Sunset Lake is a non-mandated service; however, as the County chooses to own and operate the facility, all operations are strictly regulated by the NYS Department of Health.

# Core Services

Functions of the Care Center at Sunset Lake include:

- Nursing
  - Comprised of registered nurses, licensed practical nurses, and certified nurse's aides as well as domestic aides
  - Maintain the residents' personal space by making beds, providing residents with personal care items and accompanying them on medical appointments as needed
  - Provide direct care to the residents, including feeding, bathing, dressing, socialization, etc.
  - Assess patient care needs and implement care plans to address these needs
  - Coordinate care plans with clinical departments
  - Delegate assignments to, and supervise, direct care staff
  - Administer medication and treatments, and provide assistance with all activities of daily living
  - Interact with the residents and their family members in order to educate them as well as provide support
- Dietary
  - Includes the dietician, dietetic supervisor, cooks, and food service workers
  - Plans, directs, and oversees the dietary/food service program
  - Assesses the nutritional needs of the residents/registrants of the facility
  - Plans diets based on the physical and medical needs of each individual
- Nursing Administration
  - Director of Nursing & Assistant Director of Nursing direct all phases of the nursing services
  - Work with the Administrator & Department Heads to establish policies/procedures to insure that competent care is being provided
  - Supervise & evaluate the nursing staff
  - Plan & direct in-service training, including the orientation of new staff
  - Assists in keeping & reviewing records/reports required by licensing & payer agencies
  - Assures that staffing is adequate to meet the needs of the facility
  - Participates in ordering necessary medical/clinical supplies needed for resident care
- Activities
  - Plans, directs, & provides a diversified program of activities geared to interests and needs, as well as physical, mental, & psychosocial well-being of the residents
  - Develops, maintains & reviews care plans
- Social Services
  - Social Worker & case workers participate in the intake/screening of new residents
  - Participate in addressing individual, group, & family needs residents
  - Develop care plans for residents' emotional, mental, & physical needs
  - Work with community agencies to initiate safe discharges from the facility
  - Coordinate/participate in resident council & address concerns
- Watchperson/Operations & Maintenance
  - Patrols building/making rounds
  - Monitors visitors
  - Monitors residents while in the lobby and/or on the patio
  - Monitor residents who need to be supervised while smoking
  - Transport specimen to the lab at CRMC as needed
  - Participate in fire drills/emergencies by announcing location of incident and communicating with fire dept./police/etc.
- Central Supply/Laundry
  - Order and distribute supplies;
  - Monitoring inventory
  - Assist in recording of supply charges against various departments

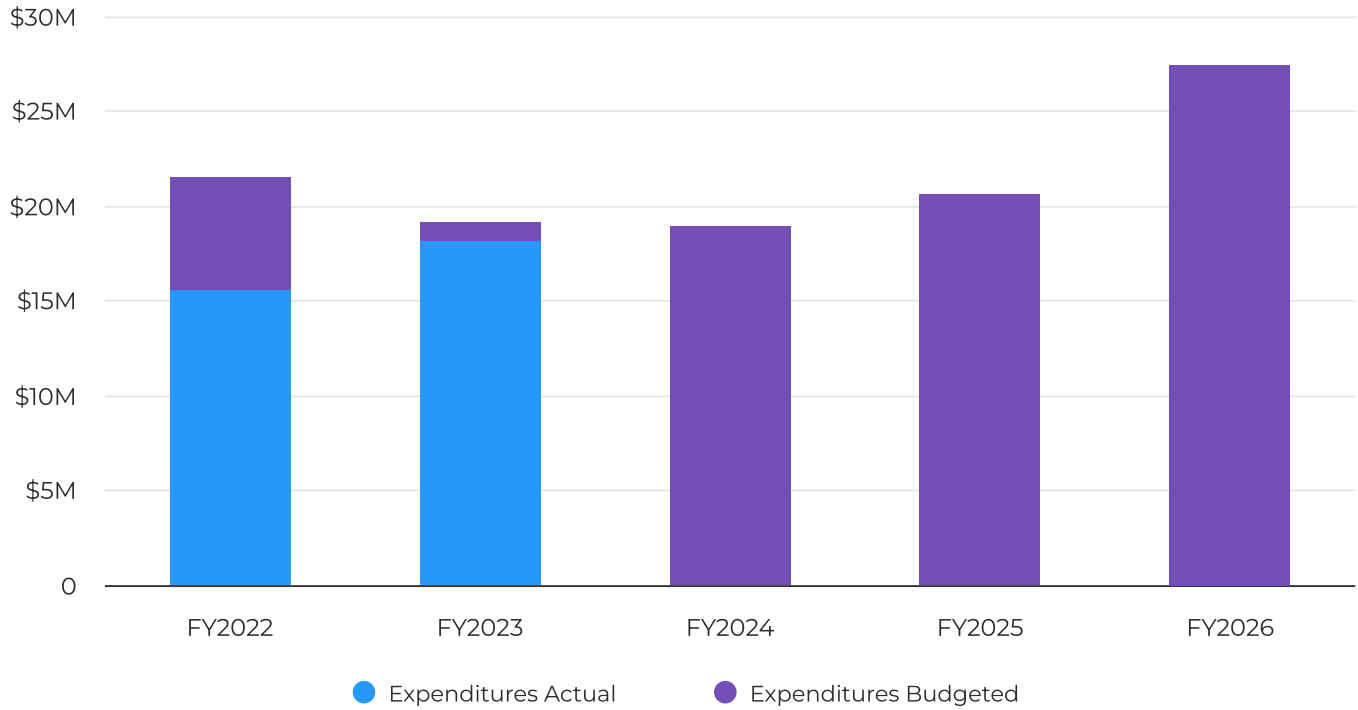
- Supervision of laundry workers
- Washing, drying, and folding resident personal clothing
- Return clothing to resident rooms/distributing sheets, blankets, pillows, etc.
- Label personal clothing items for all residents
- Maintains record of items brought in upon admission and received during stay
- Fiscal/General Accounting
  - Develop, oversee, and audit fiscal policies
  - Perform accounting, auditing, budget maintenance, and other fiscal related duties
  - Prepare and present reports with respect to the facility's operations and budget
  - Conducts cost analysis
  - Maintain an accounts receivable system involving resident billing through a third party
  - Maintain system of records on employee payroll
  - Process, sort, and index bills and receipts and maintain resident personal needs accounts
  - Work closely with other departments and vendors to obtain supplies and services
  - Participate in paperwork necessary for bid specifications
- Administration
  - Includes the Administrator and the Administrative Secretary
  - Administrator is a mandated position by CMS/DOH and responsibilities include planning, organizing, directing, managing, and implementing all facets of the nursing home
  - Decisions regarding operations, programming, employment, & integration of services
  - Participate in the preparation of the annual budget and the maintenance of supporting records
  - Periodically inspects the building, equipment, and service areas and directs repairs as needed
  - Works closely with department heads to assure that CMS/DOH regulations and guidelines are being met
  - The Administrative Secretary coordinates communication between departments and processes record keeping to ensure efficiency
  - Supervises the maintenance of timekeeping and payroll functions
  - Assists in providing general orientation to new staff
  - Completes assignments delegated by the Administrator which includes communication with staff and other agencies, acting as a liaison for same, and providing direction to other clerical staff.
- Therapy
  - Includes in-house staff to cover physical, occupational, and speech therapy

# Positions

| Position Name                      | Sum of Amended | Sum of Requested | Sum of Recommended |
|------------------------------------|----------------|------------------|--------------------|
| <b>ACC - ACTIVITIES</b>            | <b>5.00</b>    | <b>5.00</b>      | <b>5.00</b>        |
| ACTIVITIES DIRECTOR                | 1.00           | 1.00             | 1.00               |
| LEISURE TIME ACTIVITIES AIDE       | 4.00           | 4.00             | 4.00               |
| <b>ACC - ADMIN OFFICES</b>         | <b>8.20</b>    | <b>8.20</b>      | <b>8.20</b>        |
| ADMINISTRATIVE ASSISTANT           | 1.00           | 1.00             | 1.00               |
| ADMINISTRATOR ACC                  | 1.00           | 1.00             | 1.00               |
| DEPUTY ADMINSTRATOR ACC            | 1.00           | 1.00             | 1.00               |
| SUPERVISING ADMINSTRATOR ACC       | 0.20           | 0.20             | 0.20               |
| WARD CLERK                         | 5.00           | 5.00             | 5.00               |
| <b>ACC - CENTRL MEDICL SPPLY</b>   | <b>2.00</b>    | <b>2.00</b>      | <b>2.00</b>        |
| COORD SUPPLY & INVENTORY CONTR     | 1.00           | 1.00             | 1.00               |
| SUPPLY & INVENTORY CONTROL CLERK   | 1.00           | 1.00             | 1.00               |
| <b>ACC - DIETARY SVCS - SUPV</b>   | <b>3.00</b>    | <b>2.00</b>      | <b>2.00</b>        |
| DIETETIC SVCS ASST                 | 1.00           | 1.00             | 1.00               |
| DIETETIC SVCS SUPERVISOR           | 1.00           |                  |                    |
| DIRECTOR OF FOOD SERVICES          | 1.00           | 1.00             | 1.00               |
| <b>ACC - DIETARY SERVICES</b>      | <b>23.90</b>   | <b>23.90</b>     | <b>23.90</b>       |
| ASSISTANT COOK                     | 4.70           | 4.70             | 4.70               |
| COOK                               | 1.00           | 1.00             | 1.00               |
| FOOD SVC HELPER - ACC              | 18.20          | 18.20            | 18.20              |
| <b>ACC - GENRL ACCOUNTNG</b>       | <b>0.20</b>    | <b>0.20</b>      | <b>0.20</b>        |
| MED CODING & BILLING SPECIALIST    | 0.20           | 0.20             | 0.20               |
| <b>ACC - INSERVICE TRAINNG</b>     | <b>1.00</b>    | <b>1.00</b>      | <b>1.00</b>        |
| ACC STAFFING SVCS PROG COORD       | 1.00           | 1.00             | 1.00               |
| <b>ACC - LAUNDRY &amp; LINEN</b>   | <b>4.00</b>    | <b>4.00</b>      | <b>4.00</b>        |
| LAUNDRY WORKER                     | 4.00           | 4.00             | 4.00               |
| <b>ACC - NURSING</b>               | <b>107.40</b>  | <b>103.40</b>    | <b>103.40</b>      |
| ACC PROG COORD                     | 0.20           | 0.20             | 0.20               |
| ACC STAFFING SERVICES PROG COORD   | 1.00           | 1.00             | 1.00               |
| ACCOUNT CLERK                      | 1.00           | 1.00             | 1.00               |
| DOMESTIC AIDE                      | 7.20           | 7.20             | 7.20               |
| HEAD NURSE/UNIT LEADER             | 5.00           | 5.00             | 5.00               |
| HOUSE MANAGER                      | 2.00           | 2.00             | 2.00               |
| LICENSED PRACTICAL NURSE           | 19.60          | 19.60            | 19.60              |
| NURSING ASST                       | 57.00          | 57.00            | 57.00              |
| NURSING ASST PD                    | 0.80           | 0.80             | 0.80               |
| NURSING ASST TRAINEE               | 4.00           |                  |                    |
| REGISTERED PROFESSIONAL NURSE      | 9.60           | 9.60             | 9.60               |
| <b>ACC - NURSING ADMIN</b>         | <b>2.00</b>    | <b>2.00</b>      | <b>2.00</b>        |
| ASST DIR NURSING SVCS              | 1.00           | 1.00             | 1.00               |
| DIR NURSING SVS                    | 1.00           | 1.00             | 1.00               |
| <b>ACC - OPERATN &amp; MAINTNC</b> | <b>3.40</b>    | <b>3.40</b>      | <b>3.40</b>        |
| BUILDING SAFETY MONITOR            | 3.40           | 3.40             | 3.40               |
| <b>ACC - PHYSICAL THERAPY</b>      | <b>1.00</b>    | <b>1.00</b>      | <b>1.00</b>        |
| DR REHAB SVCS                      | 1.00           | 1.00             | 1.00               |
| <b>ACC - SOCIAL SERVICES</b>       | <b>4.00</b>    | <b>3.00</b>      | <b>3.00</b>        |
| ADMISSIONS COORDINATOR             | 1.00           | 1.00             | 1.00               |
| ASSISTANT SOCIAL WORKER I          | 1.00           | 1.00             | 1.00               |
| CASEWORKER                         | 1.00           | 1.00             | 1.00               |
| SUPV SOCIAL WORKER (ACC)           | 1.00           |                  |                    |
| <b>Grand Total</b>                 | <b>165.10</b>  | <b>159.10</b>    | <b>159.10</b>      |

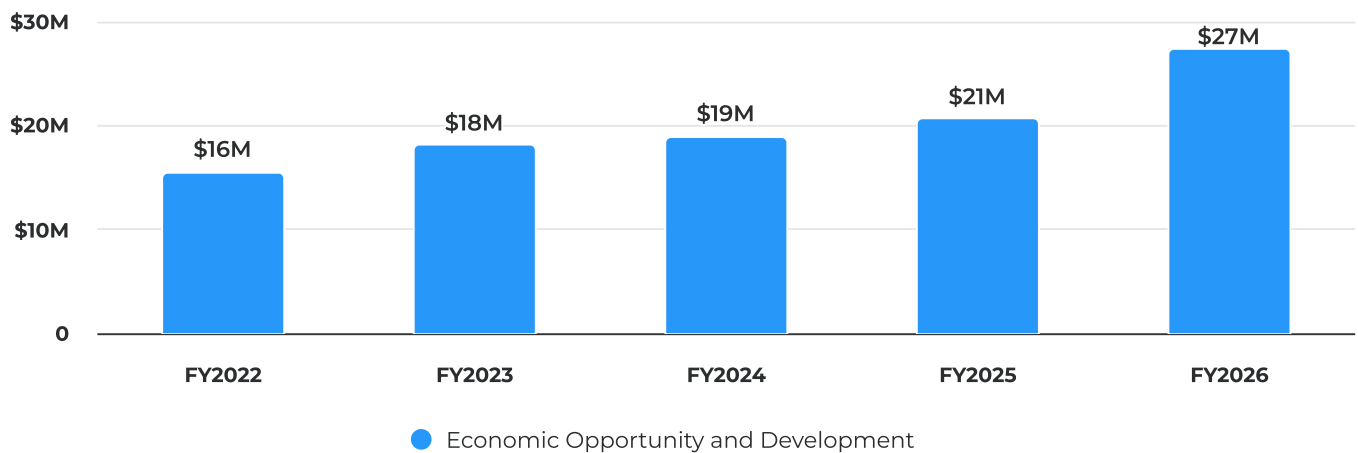
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function





## FY26 Expenditures by Function



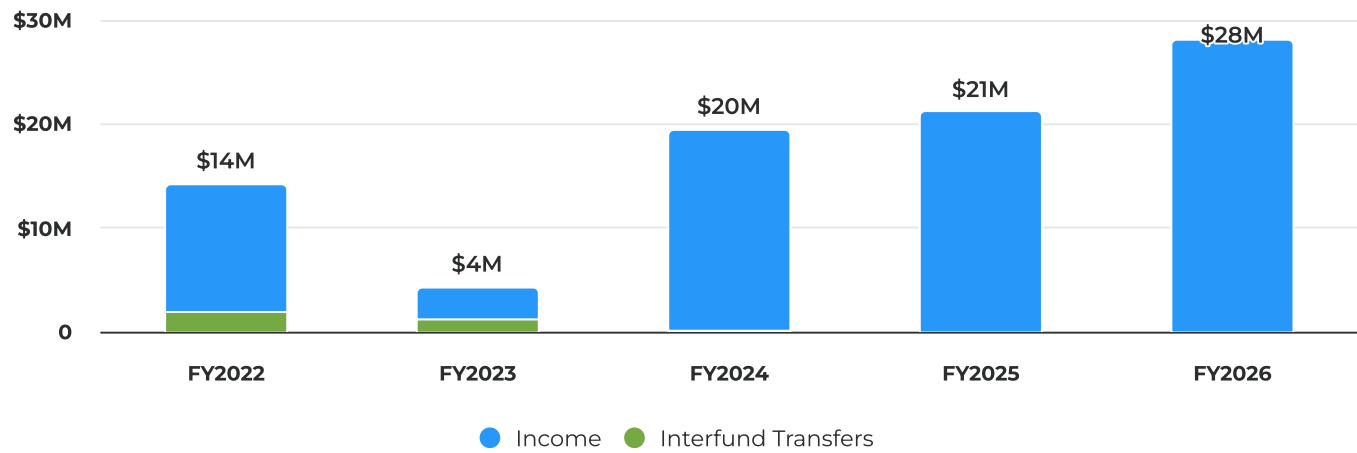
● Economic Opportunity and Development **\$27,435,679** 100.00%

## Expenditures by Function

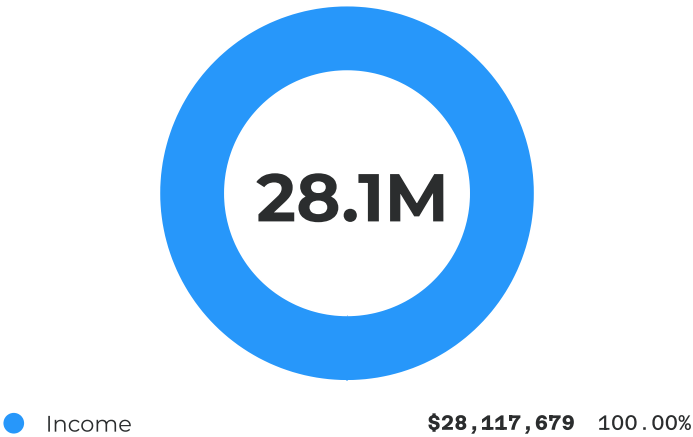
| Category                                    | FY 2024 Actuals        | FY 2025 Amended Budget | FY 2026 Budgeted       |
|---------------------------------------------|------------------------|------------------------|------------------------|
| <b>Economic Opportunity and Development</b> | <b>\$18,480,037.79</b> | <b>\$20,591,482.00</b> | <b>\$27,435,679.00</b> |
| Personal Services                           | \$3,801,331.87         | \$8,594,615.00         | \$8,675,743.00         |
| Fixed Assets                                | \$1,299.00             | \$11,800.00            | -                      |
| Contracts                                   | \$7,922,095.16         | \$1,669,477.00         | \$8,092,000.00         |
| Auto/Travel                                 | \$3,188.45             | \$934.00               | \$9,980.00             |
| Office Supplies                             | \$15,194.18            | \$11,845.00            | \$36,400.00            |
| Computer Supplies                           | \$41,378.01            | \$35,500.00            | \$41,500.00            |
| Utilities                                   | \$1,769.21             | \$1,250.00             | \$1,950.00             |
| Special Department Supply                   | \$970,496.35           | \$990,604.00           | \$1,111,200.00         |
| Misc Serv/Exp                               | \$552,175.98           | \$573,424.00           | \$580,245.00           |
| Departmental Exp                            | \$3,228,525.97         | \$3,089,486.00         | \$3,267,162.00         |
| Employee Benefits                           | \$1,942,583.61         | \$5,612,547.00         | \$5,619,499.00         |
| <b>Total Expenditures</b>                   | <b>\$18,480,037.79</b> | <b>\$20,591,482.00</b> | <b>\$27,435,679.00</b> |

# Revenues by Revenue Source

Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



## Revenues by Revenue Source

| Category            | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|---------------------|-----------------|------------------------|------------------|
| Income              | \$18,958,527.74 | \$21,092,216.00        | \$28,117,679.00  |
| Interfund Transfers | \$71,484.00     | -                      | -                |
| Total Revenues      | \$19,030,011.74 | \$21,092,216.00        | \$28,117,679.00  |

# Department of Community Services

Salif Banse, Director

***The mission of the Sullivan County Department of Community Services is to ensure that Sullivan County residents who are developmentally disabled, mentally ill, or chemically dependent receive services to facilitate their recovery or improve the quality of their lives.***

The Sullivan County Department of Community Services aims to achieve its mission by monitoring and providing technical assistance to behavior health services providers who are licensed and registered by the Office of Mental Health, the Office of Alcoholism and Substance Abuse Services, and the Office of Mental Retardation and Developmental Disabilities.

The Department receives outside funding from the State, as well as through billing for its services (Medicare, Medicaid, third party insurance, and self-pay). Functions of the Local Government Unit (LGU) are mandated, as well as the Director position. Regulatory review, coordination of services, and planning activities are all LGU functions.

# Core Services

Functions of the Community Services department include:

- OASAS Chemical Dependency
  - Provides evaluations for Sullivan County Family Court, Legal Aid Bureau, local Town, Village, County Courts, Probation, Parole, Family Services, local schools, & self-referred clients.
  - Coordinates alcohol/drug abuse treatment with Mental Health & Forensic services.
  - Specializes in group counseling for clients affected by alcoholism/drug addiction, and clients with the dual diagnosis of mental illness & chemical abuse.
  - SCADAS provides comprehensive drug/alcohol evaluations, referrals, treatment, & aftercare planning as requested by individuals, legal(s), medical, families, etc.
- Administration/Local Government Unit
  - Dues to NYS Conference of Local Mental Health Directors.
  - Regulatory review, state agency policy and regulatory coordination, legislative lobbying, DOH managed care, behavioral health organization development, state-wide and county planning process development and implementation.
  - Behavioral health information clearinghouse.
  - Coordinating and drafting of the Mental Hygiene Plan annually.
  - Oversight of various agencies that receive state funding through the County Local Government Unit for alcohol and substance abuse prevention, advocacy, peer advocate services, mental health services, etc.
  - Monitoring of providers for compliance with program delivery and fiscal viability.
  - Numerous task forces, committees, and coalitions throughout Sullivan County and Orange County.
  - Assists individuals to access services when experiencing obstacles, aides in collaboration and coordination of services between agencies, acts as a liaison between state agencies and local provider/agencies.
  - Monitors for and researches grant opportunities to enhance and/or develop needed services in our community.
  - Provide Quality Assurance through ongoing Continuous Quality Improvement Initiative which coordinates ongoing trainings for staff, employee empowerment, enhanced communication between departments, data informed practice, recovery oriented services, client safety and satisfaction, and staff safety and satisfaction.
  - Provides support and governance for all Corporate Compliance activities of the Department.
- SC Mental Health Clinic, Jail, Forensic & SA
  - Develop and deliver high quality treatment services whereby people with a variety of mental disturbances reduce their need for hospital and institutional care, attain a positive self-image, contribute to their community, and develop coping skills sufficient for a happy and healthy life through Individual Psychotherapy, Family Counseling, Group Therapy, Medication Therapy, Psychiatric Evaluations, Consultation & Education, Psychological Testing, Forensics Evaluations (Court ordered).
  - Sullivan County Department of Community Services Mental Health clinicians work closely with the staff of New York State Parole, Sullivan County Probation, Sullivan County Drug Court, Sullivan County Court, Local, Town, & Municipal Courts, Sullivan County Family Court, and, the Sullivan County Jail, with an emphasis on care coordination, communication, and community safety.
  - Adult Criminal Court Evaluations and Family Court Evaluations.
- Clinical Satellite Outreach to Schools (Treatment Reaching Youth, TRY)
  - Access to MH services for children/families with financial and transportation issues.
- Case Management
  - Intensive Case Management and Supportive Case Management (both Children & Adult)
  - Adult Single Point Of Access (SPOA)/SPOA Children & Youth
  - CSS Evaluation
  - Support Services (Alt Crisis), Intensive Case Management Adult, Transition Management, Non-Medicaid Care Coordination, & CCSI
- Continuing Day Treatment and Transportation

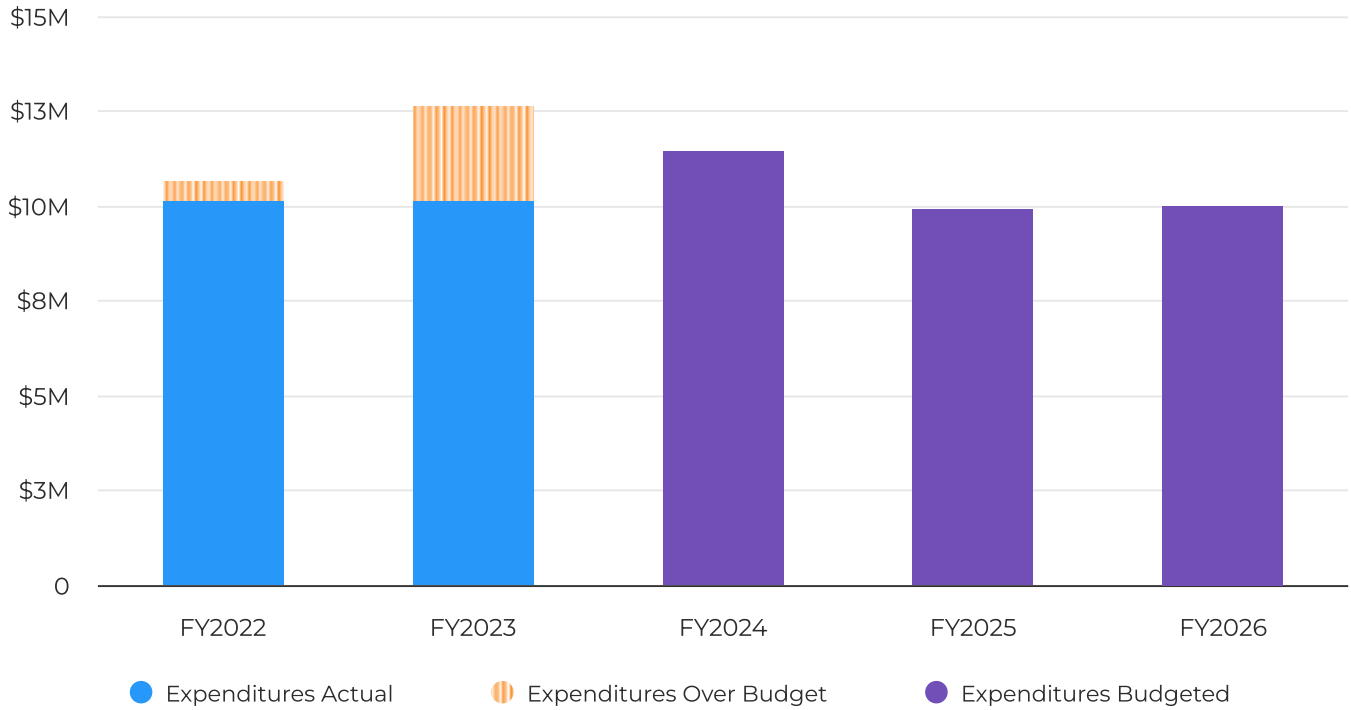
- Bus transport & Day program offering a wide array of psychiatric and rehabilitation services for SPMI (Severely and Persistently Mentally Ill) clients.
- Contracted Services
  - Dispenses Service dollars to CCSI participants to remain in the community
  - Provide support to administrators, teachers, Committee on Special Education members, Committee on Preschool Special Education members
  - The Partnership of Professionals & Parents (POPP) is supported by a county grant, as well as from District support; provides consultation & information in the area of educational supports, IDEA regulations, & Section 504 for parents with disabled children
  - Provide training to administrators, teachers, other school staff on educational supports, IDEA regulations & Section 504
- Provide training & support groups in collaboration with Sullivan County agencies

## Positions

| Position Name                         | Count of Amended | Count of Requested | Count of Recommended |
|---------------------------------------|------------------|--------------------|----------------------|
| <b>CS – ADMIN</b>                     | <b>16.00</b>     | <b>16.00</b>       | <b>16.00</b>         |
| ACCOUNT CLERK                         | 3.00             | 3.00               | 3.00                 |
| ACCOUNT CLERK/DATABASE                | 2.00             | 2.00               | 2.00                 |
| ADMINISTRATIVE ASSISTANT              | 1.00             | 1.00               | 1.00                 |
| CIT/CRISIS MENTAL HYGIENE COORD       | 1.00             | 1.00               | 1.00                 |
| COM SVCS COORD                        | 1.00             | 1.00               | 1.00                 |
| COMM SVCS COORD                       | 1.00             | 1.00               | 1.00                 |
| COMM SVCS PEER COURT NAVIGATOR        | 1.00             | 1.00               | 1.00                 |
| CS PLANNING OUTREACH COORD            | 1.00             | 1.00               | 1.00                 |
| DATABASE CLERK                        | 1.00             | 1.00               | 1.00                 |
| DEP COMM OF HEALTH & FAMILY SVCS      | 1.00             | 1.00               | 1.00                 |
| DIR COM SVCS                          | 1.00             | 1.00               | 1.00                 |
| PRINCIPAL ACCOUNT CLERK/DATABASE      | 1.00             | 1.00               | 1.00                 |
| SENIOR ACCOUNT CLERK                  | 1.00             | 1.00               | 1.00                 |
| <b>CS – CASE MANAGEMENT</b>           | <b>11.00</b>     | <b>11.00</b>       | <b>11.00</b>         |
| ASSISTANT SOCIAL WORKER I             | 2.00             | 2.00               | 2.00                 |
| ASSISTANT SOCIAL WORKER II            | 7.00             | 7.00               | 7.00                 |
| CARE SERVICES COORDINATOR             | 2.00             | 2.00               | 2.00                 |
| <b>CS – MENTAL HEALTH CLINIC</b>      | <b>16.00</b>     | <b>16.00</b>       | <b>13.00</b>         |
| ASSISTANT SOCIAL WORKER II            | 1.00             | 1.00               | 1.00                 |
| BEHAVIORAL HEALTH & WELLNESS SPE      | 1.00             | 1.00               | 1.00                 |
| CLINICAL PROGRAM MANAGER              | 1.00             | 1.00               |                      |
| COMMUNITY MH NURSE                    | 3.00             | 3.00               | 2.00                 |
| COMMUNITY MH NURSE COORD              | 1.00             | 1.00               |                      |
| DUAL DIAGNOSIS SPECIALIST             | 1.00             | 1.00               | 1.00                 |
| STAFF SOCIAL WORKER I                 | 5.00             | 5.00               | 5.00                 |
| STAFF SOCIAL WORKER II                | 2.00             | 2.00               | 2.00                 |
| STUDENT INTERN                        | 1.00             | 1.00               | 1.00                 |
| <b>CS – MH CONTIN DAY/PSYCH TREAT</b> | <b>1.00</b>      |                    |                      |
| ADMINISTRATOR OF REHAB SVCS           | 1.00             |                    |                      |
| <b>Grand Total</b>                    | <b>44.00</b>     | <b>43.00</b>       | <b>40.00</b>         |

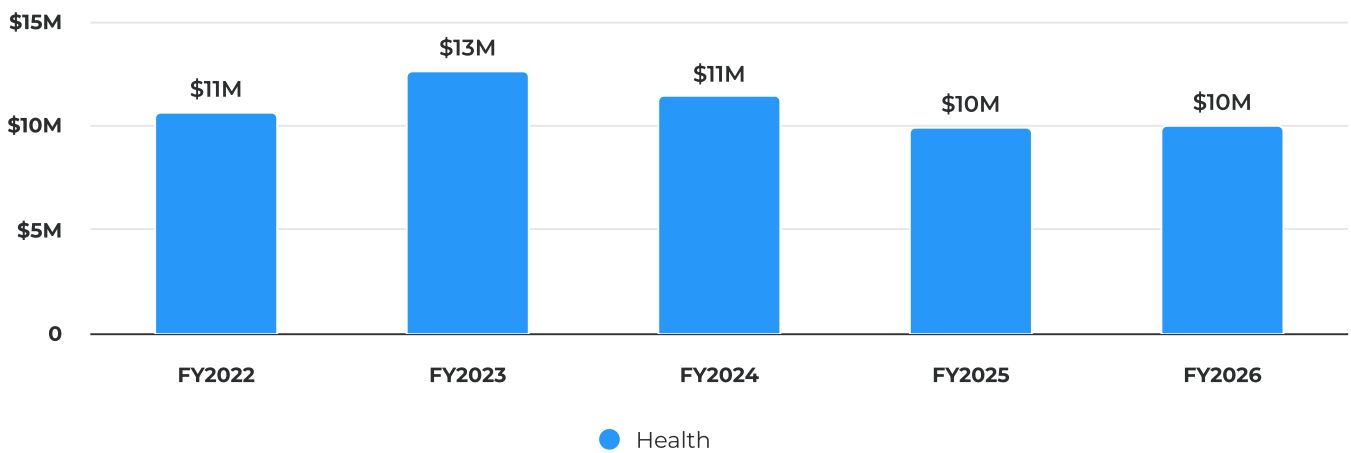
## Expenditure Summary

### Historical Expenditures Across Department



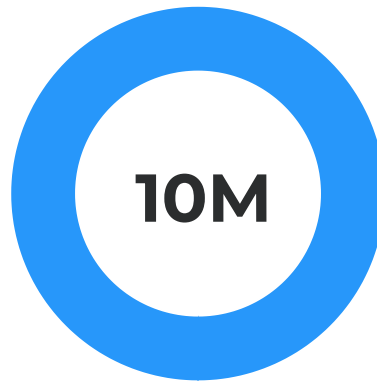
## Expenditures by Function

### Historical Expenditures by Function





## FY26 Expenditures by Function



● Health

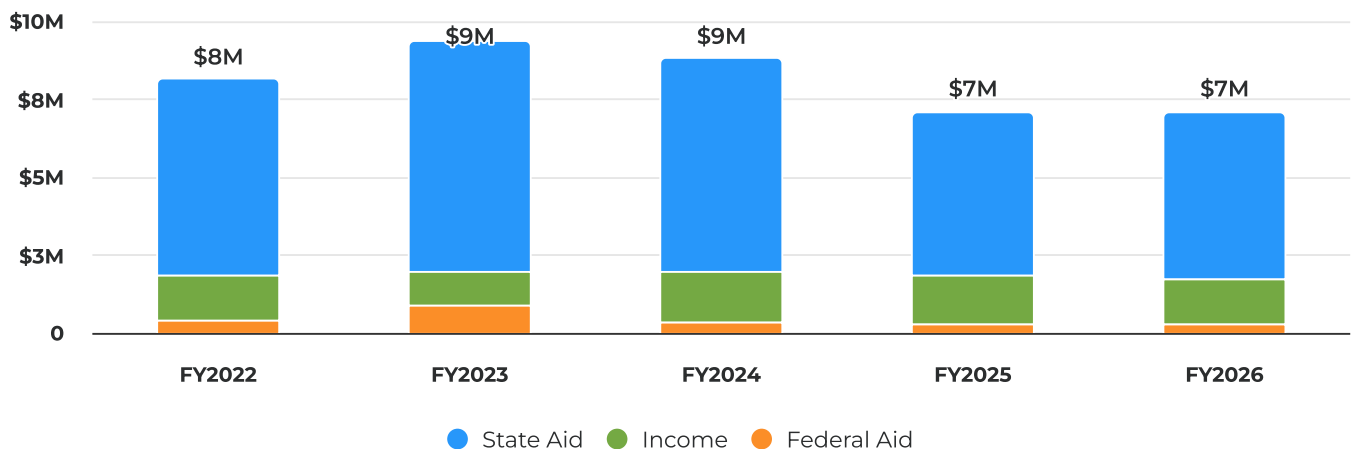
\$10,001,651 100.00%

## Expenditures by Function

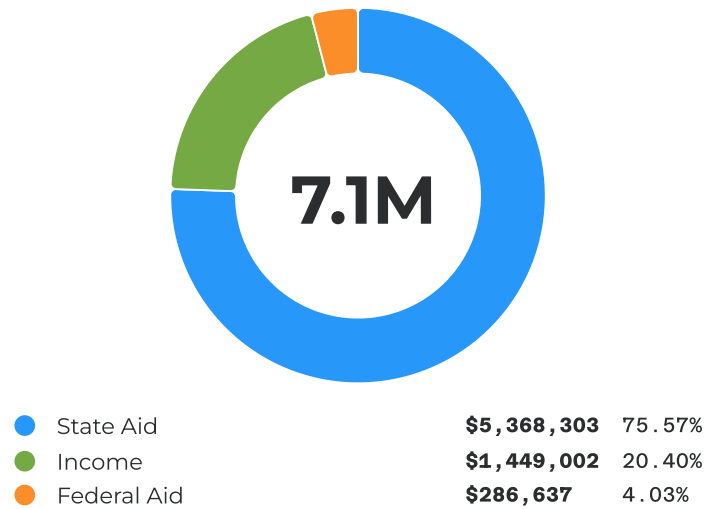
| Category                  | FY 2024 Actuals        | FY 2025 Amended Budget | FY 2026 Budgeted       |
|---------------------------|------------------------|------------------------|------------------------|
| <b>Health</b>             | \$10,876,638.72        | \$10,228,248.00        | \$10,001,651.00        |
| Personal Services         | \$2,416,833.65         | \$2,777,210.00         | \$2,529,580.00         |
| Contracts                 | \$5,528,482.66         | \$5,278,626.00         | \$5,176,886.00         |
| Auto/Travel               | \$22,876.22            | \$21,110.00            | \$23,700.00            |
| Office Supplies           | \$5,100.56             | \$61,810.00            | \$10,412.00            |
| Computer Supplies         | \$283,434.81           | \$263,608.00           | \$106,000.00           |
| Utilities                 | \$10,469.43            | \$12,900.00            | \$12,800.00            |
| Special Department Supply | \$1,181.09             | \$2,085.00             | \$1,780.00             |
| Misc Serv/Exp             | \$307.50               | \$990.00               | \$235,559.00           |
| Departmental Exp          | \$1,304,912.61         | \$310,541.00           | \$322,971.00           |
| Employee Benefits         | \$1,303,040.19         | \$1,499,368.00         | \$1,581,963.00         |
| <b>Total Expenditures</b> | <b>\$10,876,638.72</b> | <b>\$10,228,248.00</b> | <b>\$10,001,651.00</b> |

## Revenues by Revenue Source

## Historical Revenues by Revenue Source



### FY26 Revenues by Revenue Source



### Revenues by Revenue Source

| Category              | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|-----------------------|-----------------------|------------------------|-----------------------|
| Income                | \$2,758,717.32        | \$1,538,736.00         | \$1,449,002.00        |
| State Aid             | \$5,705,006.88        | \$5,258,407.00         | \$5,368,303.00        |
| Federal Aid           | \$645,871.82          | \$297,202.00           | \$286,637.00          |
| <b>Total Revenues</b> | <b>\$9,109,596.02</b> | <b>\$7,094,345.00</b>  | <b>\$7,103,942.00</b> |

## LGU (Local Government Unit) Strategic Summary

### Goal 1: Expand and Enhance Crisis Response Services

**Objective:** Establish comprehensive, accessible crisis services that reduce emergency room use and law enforcement involvement in mental health and substance use crises.

**Performance Targets by 2026:**

- 24/7 Stabilization Center planning on hold
- Mobile Crisis Team coverage expanded countywide
- 30% reduction in first responder response; 30% increase in behavioral health response

**Key Actions:**

- Revised Stabilization Center plans sent to stakeholders; scaled down for affordability
  - Expand Mobile Crisis Team services
  - Community Trauma Response Team in recruitment/training phase
  - Crisis Intervention Team (CIT) initiative underway; intercept mapping completed; training scheduled for November
  - CPL 730 procedures under review for financial and process updates
- 

### Goal 2: Improve Access to Recovery and Supportive Housing

**Objective:** Increase safe, supportive housing options for individuals in recovery and those with behavioral health needs.

**Performance Targets by 2026:**

- 2 Oxford Houses to be operational by Spring 2026
- Housing Gateway planning complete and location identified
- Safe sober housing capacity increased 20%

**Key Actions:**

- Oxford House contract executed; peer lead actively seeking rental properties
  - Continued coordination with Catholic Charities on 396 Broadway sites
  - Coordination with DA's Office for supportive relocation logistics of Lexington MAT clinic
  - Collaboration with Garnet Health and Lexington for inpatient rehab facility setup underway; lease fully executed
- 

### Goal 3: Strengthen Community-Based and Cross-System Care

**Objective:** Integrate behavioral health with social, medical, and community supports for seamless care.

**Performance Targets by 2026:**

- Widespread partner participation in Unite Us network
- 550+ individuals connected to coordinated supports
- Increase cross-system referral activity by 25%

**Key Actions:**

- Unite Us platform implementation completed; continuing training and expansion
  - DCS Clinic participation in Statewide Social Care Network (SCN) (HVCC) confirmed
  - Beacon Solutions engaged for Medicaid/Medicare credentialing; weekly progress meetings held
- 

### Goal 4: Support Families and Transitional-Age Youth

**Objective:** Address behavioral health needs for families and young adults transitioning to independence.

**Performance Targets by 2026:**

- Perinatal/Family Taskforce fully implemented
  - Increase youth participation in services by 15%
-

**Key Actions:**

- System of Care mixer planned for September 25 at Resorts World (The Alder)
  - Family Taskforce team-building and event planning ongoing
  - SAMHSA application with OMH for youth violence prevention on hold due to federal cuts
- 

**Goal 5: Promote Wellness in First Responders and Justice-Involved Populations**

**Objective:** Expand support structures for first responders and those impacted by the justice system.

**Performance Targets by 2026:**

- Forensic peer services expanded in County Court
- First responder training program scheduled for September 2025
- CIT Coordinator appointed and active
- Peer Court Navigator appointed and active

**Key Actions:**

- First Responder Wellness RFP received; resolution passed and scheduled for September 2025
  - Continued monthly jail reentry meetings with SCJ; peer support strengthened
- 

**Goal 6: Expand Community Engagement and Prevention Programming**

**Objective:** Raise public awareness, support prevention, and promote inclusivity across systems.

**Performance Targets by 2026:**

- 2 major outreach events annually
- Public education campaigns on opioids and vaping
- Trainings delivered to 100+ staff/providers

**Key Actions:**

- Recovery Celebration scheduled for September 18 at Hanofee Park
  - Bold Gold marketing campaign contract signed; outreach ongoing
  - Spanish-language opioid prevention materials completed
  - Vape-Free Coalition meetings ongoing
  - Human Rights Commission coordinating implicit bias trainings for providers
  - Outreach Planning Coordinator appointed
- 

**Goal 7: Ensure Oversight, Fiscal Stewardship, and Continuous Improvement**

**Objective:** Improve transparency, compliance, and fiscal management of LGU-supported services.

**Performance Targets by 2026:**

- Annual provider audits completed
- 100% of state pass-through contracts finalized
- Local Services Plan submitted on time

**Key Actions:**

- 2024 provider audits completed, Q1&2 2025 provider audits completed
  - Local Services Plan submitted June 30, 2025
  - CSB Sub-Planning Committee meeting quarterly
  - Fatality Review Board convened July 28; first Next-of-Kin interview completed with case presentation scheduled for September 22
- 

**Goal 8: Strengthen the United Sullivan Substance Use & Drug Task Force (DTF)**

**Objective:** Improve lives of those impacted by substance use through prevention, treatment, recovery, data-driven strategies, and collaborative action.

**Performance Targets by 2026:**

- Maintain weekly cross-sector (Pillar) United Sullivan DTF meetings with 100% agency participation
- Deploy 5 additional Naloxboxes and 2 vending machines for Narcan distribution
- 25% increase in school/community prevention program reach
- Reduce non-fatal overdoses by an additional 15% and sustain 40% reduction in fatal overdoses
- Complete first year of Fatality Review Board case reviews with actionable recommendations

**Key Actions:**

- Expand community and provider mapping surveys and data-sharing through NYS DOH reports
- Enhance Narcan distribution through Naloxboxes, vending machines, and community events
- Strengthen United Sullivan DTF collaboration with cross-sector referral and secure client data sharing software
- Increase prevention initiatives: Catch My Breath, Hope Not Handcuffs, Teen Intervene, Strengthening Families, Too Good for Drugs, WISE
- Advance harm reduction initiatives and anti-stigma campaigns
- Continue Quick Response Team (QRT) post-overdose interventions; measure outcomes
- Support treatment/recovery housing including Oxford House and transitional Smart House model
- Expand veterans' and perinatal/youth support services
- Launch Fatality Review Board multidisciplinary reviews and issue findings
- Coordinate law enforcement partnerships to combat fentanyl trafficking and track referrals to treatment

# Department of Social Services

John Liddle, Division & Social Services Commissioner

***The mission of the Department of Social Services is to promote the well-being and safety of our children, families and communities, and to remain in compliance with Federal and State regulations and mandates.***

The Department of Social Services is committed to providing the required services to eligible clients as required by regulations. Social Services administers State mandated programs. Social Services is required to develop an Integrated County Plan every three years and must be in compliance with the Administration for Children and Families Review requirements.

Social Services receives a significant amount of State and Federal funding for the programs that it administers. The amount of funding received is dependent on the program. As an example, the cost of food stamps is 100% funded by the Federal government. However, the County covers a portion of the cost for administration of this program. The figures in the pages that follow reflect the total amount of county funding provided to each program.

Programs administered by the Department of Social Services are mandated by various State and Federal regulations.



# Core Services

Functions of the Department of Social Services and Budget include:

- Administration
  - Contracts & contract monitoring
  - Annual plans, policies & procedures
  - Personnel
  - Switchboard
  - Mail run
  - Director of department and Division Commissioner
- Accounting
  - Accounts Payable & Accounts Receivable
  - C/R, Trust Accounts
  - Repayment of assistance
  - State billing
  - Grant monitoring
  - Payroll
  - Flexible Fund Plan
  - Budgeting
  - Expense reports
  - Chargebacks
  - Process BICS payments & reports
  - CCTA, monitoring payments of contracts and State changes
  - Handicapped children payments
  - School district billings
  - Statement of assistance for court
  - Time studies
  - Cost analysis
  - Local impact
- MIS Records
  - Data entry of every application for assistance
  - Scanning of Medical Assistance/Temporary Assistance/Food Stamps/HEAP cases
  - Maintain records according to state standards
  - Retrieval of records as needed
  - Run WMS reports, COGNOS reports (Services cases)
  - Recertification apps, 3209 authorizations
  - Maintenance of W9 records
  - Data imaging
- Food Stamps
  - Provide food assistance to reduce hunger and malnutrition by supplementing the food purchasing of eligible low income (eligible) individuals
- Administration, screening, referral and case management for various programs offered by the department, including required employment programs associated with various assistance programs
- Medical Assistance Program
  - Determination of Medicaid eligibility: SSI cases, Foster Care cases, Nursing Home, Community Services, Medicare, restricted recipient program
  - Document processing
  - Eligibility recertification
  - Spend downs

- Coverage issues
  - Insurance providers
  - SSA contact/DCAP
  - Health Insurance Premiums assistance
  - County share of Medicaid program
- Required employment programs associated with various assistance programs
- Social Services Legal Department
  - Legal advice in all areas of family court law; represent DSS in Child Protective Services cases, removal of children, PINS, Juvenile Delinquent proceedings, petitions written, Foster Care actions
  - TPR petitions
  - Adult Services: fair hearings, guardianships
  - Support cases
  - Fraud cases
  - HIPAA compliance office for County
- Special Investigations Unit
  - Investigations of eligibility on all applications
  - Allegations of fraud
  - Recoupment
  - Front End Detections
  - Burials
- Child Support Enforcement Unit/Support Collections
  - Establish support
  - Enforce and collect support in private support cases and in cases involving children in foster care and receiving public assistance
  - Locate missing parents
  - Establish paternity
  - Medical support
  - Investigation of financials, credit bureau checks, IRS tax refund offset, Lottery intercepts, Property executions, ETC.
- Child Protective Services
  - Investigate all reports of child abuse and maltreatment and determine if report is indicated
  - Provide rehabilitative services to indicated case to remediate family problems and prevent further occurrences (services are CPS cases with preventive unit)
- Child Welfare Preventive Services
  - Case management services to maintain child in the home which must include day care, homemaker services, parent training, parent aid, transportation, clinical services, housing services, subsidies, 24 hour emergency services (cash, goods shelter)
- Children Services/Foster Care/Handicapped CSE – Schools/Independent Living
  - Case management
  - Transportation
  - Supervision
  - Legal petitions
  - Court reports
  - Foster home recruitment and training
  - Residential arrangements for court ordered placements
  - Regulatory reports and contacts
  - Adoption activities
  - Home studies/reports
  - Locate discharge resources
  - Assure medical and education needs
- Adult Services

- Adult Protective
- Representative Payee (assigned by Social Security Administration)
- Long Term Home Health Care
- PCA
- Guardianships
- Information/referral
- Case management
- Transportation
- Application assistance
- HEAP/Temporary Assistance/Housing
- Foster Care
- Day Care
  - Financial assistance provided to eligible families in need of employment and/or treatment
- Service Contracts
  - Preventive Services
  - Rehabilitative Services
  - Detention Prevention
  - Parent Training & Aid
- Family Assistance
  - Temporary Assistance provided to eligible households that have a minor dependent child living with a parent or caretaker relative
  - Includes many types of assistance, including fuel, housing assistance, can include multiple types of aid (Food Stamps, Medical Assistance, daycare transportation, etc.), supplemental to rent, security deposits, etc.
- Juvenile Delinquent Care
  - Court ordered placements
  - Case management
  - After-care
  - Non-secure detention residential placements
- State Training School
  - Youth in custody of OCFS and placed in secure facilities
- Safety Net
  - Temporary assistance to eligible individuals with no minors in household only when standard of need may not be met by other programs
  - Cash and non-cash assistance
  - CASE type 12 drug/alcohol
  - Shelter and utility assistance (exceptions - HIV dx)
- Emergency Aid for Adults
  - Emergency assistance to individuals
  - Families for single type issues/events
  - May assist with utilities when HEAP is not open, etc.
  - Non-recurring expense
  - Veteran burials
- Home Energy Assistance Program (HEAP)
  - Federally funded home energy assistance program to assist low-income (eligible) households in meeting energy expenses

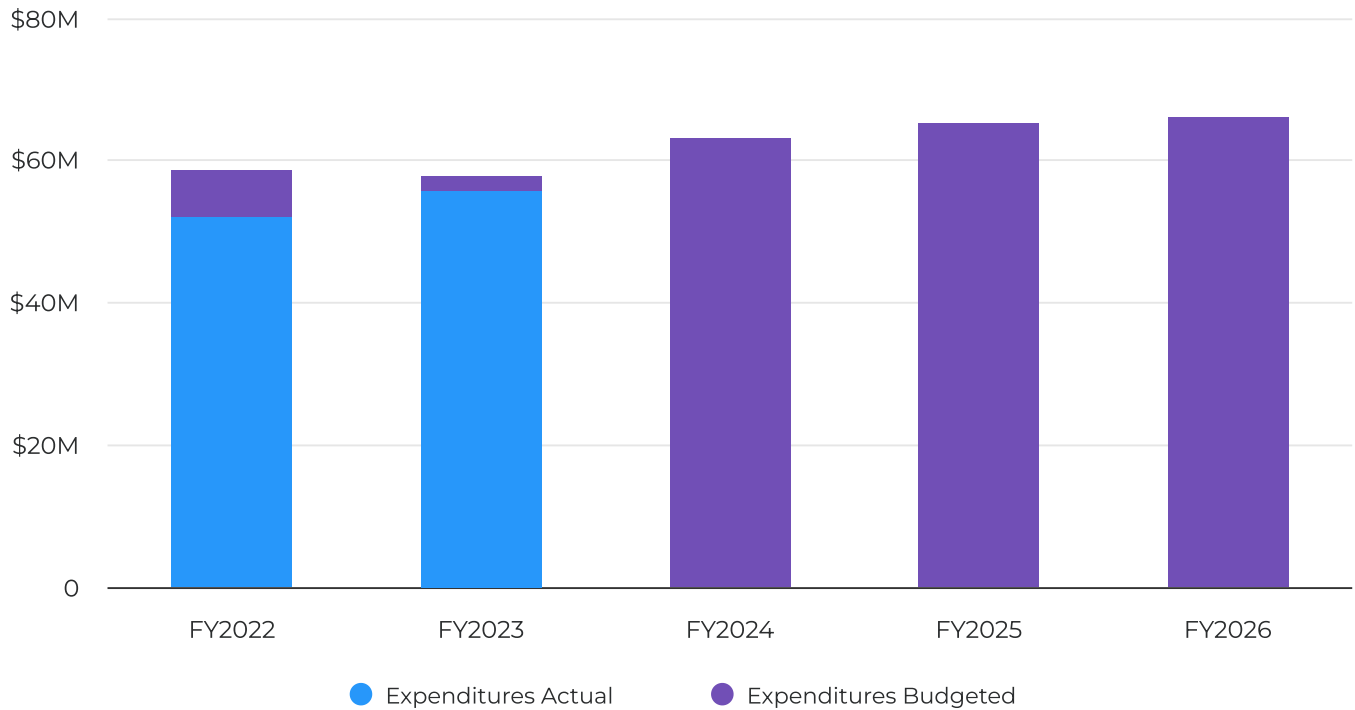
# Positions

| Position Name                    | Sum of Amended | Sum of Requested | Sum of Recommended |
|----------------------------------|----------------|------------------|--------------------|
| <b>⊕ DSS - ACCOUNTING</b>        | <b>7.00</b>    | <b>6.00</b>      | <b>6.00</b>        |
| FISCAL ADMINISTRATIVE OFFICER    | 1.00           | 1.00             | 1.00               |
| FULL CHARGE BOOKKEEPER           | 1.00           | 1.00             | 1.00               |
| PRINCIPAL ACCOUNT CLERK/DATABASE | 1.00           | 1.00             | 1.00               |
| SENIOR ACCOUNT CLERK/DATABASE    | 2.00           | 2.00             | 2.00               |
| SENIOR FISCAL ADMINISTRATION OFF | 1.00           | 1.00             | 1.00               |
| SR FISCAL ADMINISTRATIVE OFFICER | 1.00           |                  |                    |
| <b>⊕ DSS - ADMIN</b>             | <b>10.00</b>   | <b>10.00</b>     | <b>10.00</b>       |
| ADMINISTRATIVE SECRETARY         | 2.00           | 2.00             | 2.00               |
| COMM OF DIV HEALTH & FAMILY SVCS | 1.00           | 1.00             | 1.00               |
| CONF SEC TO COMM OF DIV H&FS     | 1.00           | 1.00             | 1.00               |
| CONTRACT MONITOR                 | 2.00           | 2.00             | 2.00               |
| DEP COMM OF FAMILY SVCS          | 1.00           | 1.00             | 1.00               |
| DIV CONTRACT COMPL OFFICER       | 1.00           | 1.00             | 1.00               |
| HUMAN SVCS STAFF DEV COORD       | 1.00           | 1.00             | 1.00               |
| SOC SVCS INTERV OUTREACH COORD   | 1.00           | 1.00             | 1.00               |
| <b>⊕ DSS - CHILD SUPPORT</b>     | <b>13.00</b>   | <b>13.00</b>     | <b>13.00</b>       |
| ACCOUNT CLERK                    | 1.00           | 1.00             | 1.00               |
| COORD CHILD SUPPORT ENFORCE      | 1.00           | 1.00             | 1.00               |
| COURT LIASON                     | 1.00           | 1.00             | 1.00               |
| FAMILY SVCS INVESTIGATOR         | 5.00           | 5.00             | 5.00               |
| PRINCIPAL ACCOUNT CLERK          | 1.00           | 1.00             | 1.00               |
| PRINCIPAL FAMILY SVCS INVESTIGAT | 1.00           | 1.00             | 1.00               |
| SENIOR ACCOUNT CLERK             | 1.00           | 1.00             | 1.00               |
| SENIOR ACCOUNT CLERK/DATABASE    | 1.00           | 1.00             | 1.00               |
| SR FAMILY SERVICES INVESTIGATOR  | 1.00           | 1.00             | 1.00               |
| <b>⊕ DSS - MEDICAL ASSIST</b>    | <b>11.00</b>   | <b>11.00</b>     | <b>11.00</b>       |
| ACCOUNT CLERK/DATABASE           | 1.00           | 1.00             | 1.00               |
| PRINCIPAL ACCOUNT CLERK          | 1.00           | 1.00             | 1.00               |
| PRINCIPAL SOCIAL WELFARE EXAM    | 2.00           | 2.00             | 2.00               |
| SOCIAL WELFARE EXAM              | 4.00           | 4.00             | 4.00               |
| SR SOCIAL WELFARE EXAM           | 3.00           | 3.00             | 3.00               |
| <b>⊕ DSS - MIS/RECORDS</b>       | <b>7.00</b>    | <b>7.00</b>      | <b>7.00</b>        |
| ACCOUNT CLERK                    | 1.00           | 1.00             | 1.00               |
| ACCOUNT CLERK/DATABASE           | 4.00           | 4.00             | 4.00               |
| HELP DESK/DOC COORD              | 1.00           | 1.00             | 1.00               |
| SENIOR ACCOUNT CLERK/DATABASE    | 1.00           | 1.00             | 1.00               |

|                                  |               |               |               |
|----------------------------------|---------------|---------------|---------------|
| <b>• DSS - SERVICES</b>          | <b>80.00</b>  | <b>83.00</b>  | <b>83.00</b>  |
| ADMINISTRATIVE SECRETARY         | 1.00          | 1.00          | 1.00          |
| ASSISTANT SOCIAL WORKER I        |               | 1.00          | 1.00          |
| CASE SERVICES AIDE               | 10.00         | 10.00         | 10.00         |
| CASE SUPERVISOR                  | 11.00         | 11.00         | 11.00         |
| CASEWORKER                       | 25.00         | 26.00         | 26.00         |
| CHILD ADVOCACY CENTER COORD      | 1.00          | 1.00          | 1.00          |
| CLERK                            | 2.00          | 2.00          | 2.00          |
| DIR SVCS                         | 1.00          | 1.00          | 1.00          |
| SENIOR ACCOUNT CLERK/DATABASE    | 2.00          | 2.00          | 2.00          |
| SENIOR CASE SERVICES AIDE        |               | 2.00          | 2.00          |
| SENIOR CASEWORKER                | 21.00         | 20.00         | 20.00         |
| SENIOR SOCIAL WELFARE EXAMINER   | 1.00          | 1.00          | 1.00          |
| SERVICE COORDINATOR              | 3.00          | 3.00          | 3.00          |
| SR CASE SERVICES AIDE            | 1.00          | 1.00          | 1.00          |
| SR CASE SVCS AIDE                | 1.00          | 1.00          | 1.00          |
| <b>• DSS - SPEC INVESTIGATN</b>  | <b>7.00</b>   | <b>7.00</b>   | <b>7.00</b>   |
| FAMILY SVCS INVESTIGATOR TRAINEE | 1.00          | 1.00          | 1.00          |
| PRINCIPAL FAMILY SVCS INVESTIGAT | 1.00          | 1.00          | 1.00          |
| PRINCIPAL SOCIAL WELFARE EXAM    | 1.00          | 1.00          | 1.00          |
| SENIOR ACCOUNT CLERK/DATABASE    | 1.00          | 1.00          | 1.00          |
| SENIOR ACCOUNT CLERK/TYPIST      | 1.00          | 1.00          | 1.00          |
| SOCIAL WELFARE EXAM              | 1.00          | 1.00          | 1.00          |
| SR FAMILY SVCS INV               | 1.00          | 1.00          | 1.00          |
| <b>• DSS - TEMPORARY ASSIST</b>  | <b>48.00</b>  | <b>48.00</b>  | <b>48.00</b>  |
| ACCOUNT CLERK                    | 4.00          | 4.00          | 4.00          |
| ACCOUNT CLERK/DATABASE           | 2.00          | 2.00          | 2.00          |
| ACCOUNT CLERK/TYPIST             | 1.00          | 1.00          | 1.00          |
| DIR TEMP ASSISTANCE              | 1.00          | 1.00          | 1.00          |
| EMPLOYMENT SERVICES COORDINATOR  | 1.00          | 1.00          | 1.00          |
| FAMILY SVCS CASE MANAGER         | 2.00          | 2.00          | 2.00          |
| HEAD SOCIAL WELFARE EXAMINER     | 1.00          | 1.00          | 1.00          |
| HOUSING COORDINATOR              | 2.00          | 2.00          | 2.00          |
| PRINCIPAL SOCIAL WELFARE EXAM    | 3.00          | 3.00          | 3.00          |
| RECORDS MGT CLERK                | 1.00          | 1.00          | 1.00          |
| SENIOR ACCOUNT CLERK/DATABASE    | 2.00          | 2.00          | 2.00          |
| SENIOR HOUSING COORDINATOR       | 1.00          | 1.00          | 1.00          |
| SENIOR SOCIAL WELFARE EXAMINER   | 1.00          | 1.00          | 1.00          |
| SOCIAL WELFARE EXAM              | 17.00         | 16.00         | 16.00         |
| SOCIAL WELFARE EXAM SP           | 1.00          | 2.00          | 2.00          |
| SR SOCIAL WELFARE EXAM           | 7.00          | 7.00          | 7.00          |
| TYPIST                           | 1.00          | 1.00          | 1.00          |
| <b>Grand Total</b>               | <b>183.00</b> | <b>185.00</b> | <b>185.00</b> |

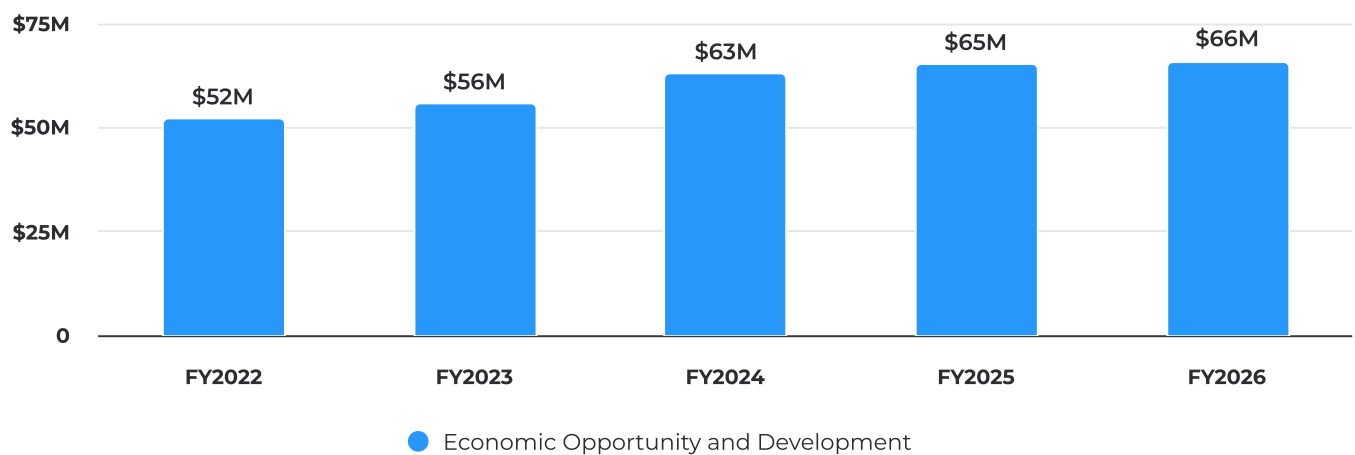
## Expenditure Summary

### Historical Expenditures Across Department



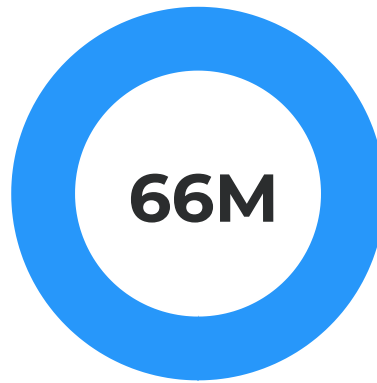
## Expenditures by Function

### Historical Expenditures by Function





## FY26 Expenditures by Function



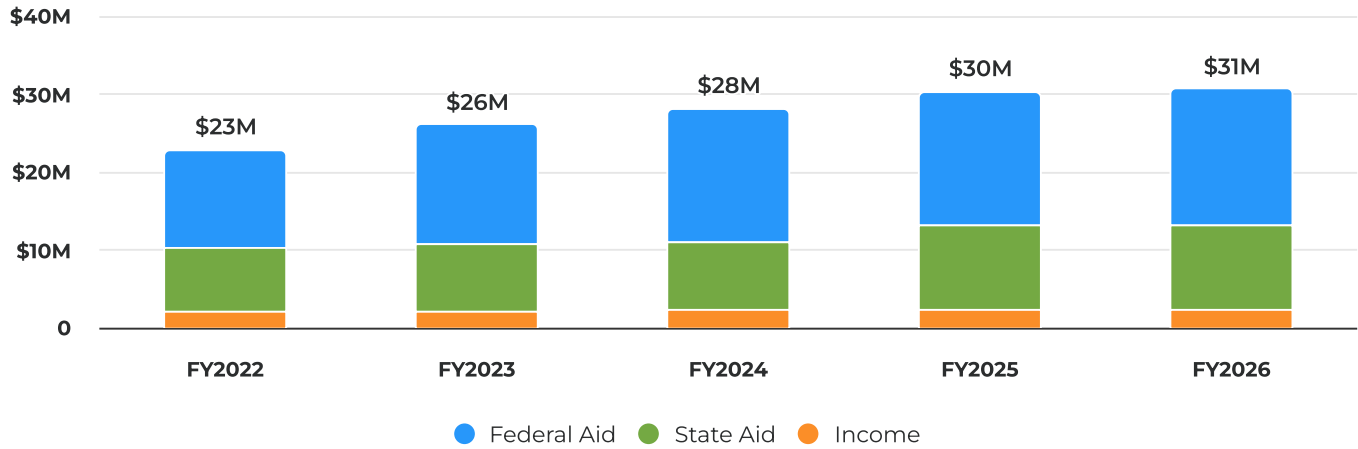
● Economic Opportunity and Development **\$65,950,220** 100.00%

## Expenditures by Function

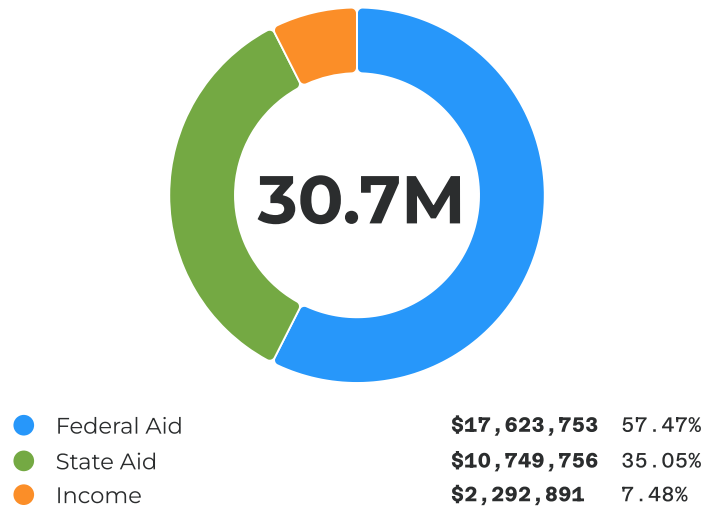
| Category                                    | FY 2024 Actuals        | FY 2025 Amended Budget | FY 2026 Budgeted       |
|---------------------------------------------|------------------------|------------------------|------------------------|
| <b>Economic Opportunity and Development</b> | \$65,907,192.61        | \$65,441,961.00        | \$65,950,220.00        |
| Personal Services                           | \$8,991,620.52         | \$10,310,704.00        | \$10,319,361.00        |
| Fixed Assets                                | -                      | \$250,000.00           | -                      |
| Contracts                                   | \$1,237,310.63         | \$1,137,765.00         | \$1,062,298.00         |
| Auto/Travel                                 | \$121,465.02           | \$115,963.00           | \$116,375.00           |
| Office Supplies                             | \$228,610.15           | \$278,532.00           | \$128,810.00           |
| Computer Supplies                           | \$813,285.89           | \$951,128.00           | \$1,151,903.00         |
| Utilities                                   | \$47,933.56            | \$49,992.00            | \$49,992.00            |
| Special Department Supply                   | \$1,659.78             | \$38,294.00            | \$22,500.00            |
| Misc Serv/Exp                               | \$48,579,659.82        | \$44,904,219.00        | \$45,411,596.00        |
| Departmental Exp                            | \$927,086.23           | \$1,559,981.00         | \$1,657,010.00         |
| Employee Benefits                           | \$4,958,561.01         | \$5,845,383.00         | \$6,030,375.00         |
| <b>Total Expenditures</b>                   | <b>\$65,907,192.61</b> | <b>\$65,441,961.00</b> | <b>\$65,950,220.00</b> |

## Revenues by Revenue Source

### Historical Revenues by Revenue Source



### FY26 Revenues by Revenue Source



### Revenues by Revenue Source

| Category              | FY 2024 Actuals        | FY 2025 Amended Budget | FY 2026 Budgeted       |
|-----------------------|------------------------|------------------------|------------------------|
| Income                | \$1,894,513.91         | \$2,322,992.55         | \$2,292,891.00         |
| State Aid             | \$10,884,684.55        | \$10,931,640.77        | \$10,749,756.00        |
| Federal Aid           | \$18,240,165.95        | \$17,173,980.64        | \$17,623,753.00        |
| <b>Total Revenues</b> | <b>\$31,019,364.41</b> | <b>\$30,428,613.96</b> | <b>\$30,666,400.00</b> |

# Public Health

Jessie Moore, Director

***The mission of Sullivan County Public Health is to keep the residents of Sullivan County safe and healthy through the provision of various programs and health-related services.***

Public Health Services (PHS) provides a variety of programs and health related services in Sullivan County. Sullivan County Public Health Services works within the framework of the Ten Essential Public Health Services, from the National Public Health Performance Standards which outline the type of work expected of public health departments throughout the U.S. (Centers for Disease Control):

1. Monitor health status to identify and solve community health problems.
2. Diagnose and investigate health problems and health hazards in the community.
3. Inform, educate, and empower people about health issues.
4. Mobilize community partnerships and action to identify and solve health problems.
5. Develop policies and plans that support individual and community health efforts.
6. Enforce laws and regulations that protect health and ensure safety.
7. Link people to needed personal health services and assure the provision of health care when otherwise unavailable.
8. Assure competent public and personal health care workforce.
9. Evaluate effectiveness, accessibility, and quality of personal and population-based health services.
10. Research for new insights and innovative solutions to health problems.

Public Health receives outside funding from several sources, including State and Federal aid, as well as grants and third party payers. Article 6 state aid is provided for items such as bilingual outreach, maternal child health care activities, community health assessment, and the Community Health Improvement Plan which replaced the Municipal Public Health Services plan starting in 2013, as well as Diagnostic and Treatment. Medicaid, Medicare and private insurance provide revenue to the CHHA (Medicaid also covers portions of Long Term Home Health Care, and Early Care receives funding from both Medicaid and private insurance). Grants through various state and federal agencies fund programs such as Child Safety Seat, Healthy Families, Rural Health Network, Physically Handicap Children, and WIC.

# Core Services

Several programs administered by Public Health are mandated by various State and Federal regulations, including Diagnostic and Treatment, Early Care, overall administration, the community health assessment, the Community Health Improvement Plan, and WIC (must be provided to county residents by the county or another entity).

Programs and Functions of Public Health include:

- Main Unit and Certified Home Health Agency (CHHA)
  - Provides episodic, short term nursing, home health aides & multiple therapies for residents recovering from or have a newly diagnosed illness or injury, or who are disabled and/or chronically ill & have an acute episode with a change in health status.
  - CHHA visits include maternal child health skilled nursing visits to high risk pregnant women, infants, babies & children with serious health challenges.
  - The Main Unit program administration includes costs for space & staff activities for more than one program: Community Health Assessment, Community Health Improvement Plan (CHIP), Point of Distribution Drills for public health emergency preparedness, flu clinics, immunization clinics, rabies clinics & provide support in cases of surge capacity need. In 2014, Public Health Main Unit and the CHHA will be separated into two distinct organizations in the operating budget.
  
- Long Term Home Health Care
  - This program provides coordinated services at home to Sullivan County residents who would otherwise require placement in a residential health care facility.
  - Services include nursing, personal care aides, physical, occupational, and/or speech therapy, homebound meals, and personal alarm system.
  - The LTHHCP can eliminate or delay the need to move into a nursing home.
  
- Child Safety Seat Program
  - Car seat checks, car seats, and car seat installation for eligible infants and children.
  
- Healthy Families
  - Child abuse prevention program consists of intensive work with at-risk families to build parenting skills, develop goals, promote healthy growth & development, & foster parent-child interaction and trusting relationships.
  
- Rural Health Network
  - Prevention and reduction of chronic disease and reduction of disparate health outcomes from chronic disease.
  - Smoking cessation, health education and worksite wellness promotion, including improving nutrition and policies that promote wellness, and increasing access to healthy food including area farmer's markets.
  - Promote mental health and prevent substance abuse, specifically in regard to the abuse of prescription drugs.

- Community education and outreach, promotion of prescription drug take back days throughout the county, coordination of county wide task force to address training and education, and awareness.
- Physically Handicapped Children's Program
  - Identification and referral to needed programs.
  - Very limited financial assistance for medical care & support services to eligible individuals under 21 years of age who have physical disabilities & are ineligible for other medical payment programs.
- Diagnostic and Treatment program (epidemiology)
  - Responsibility to monitor communicable diseases in Sullivan County, investigate & respond to outbreaks to reduce further spread of disease.
  - Implement health education programs about these health risks, & provide preventive treatment for many of the more dangerous contagious illnesses such as rabies, tuberculosis, & meningitis.
  - Provides childhood immunization clinics, flu clinics, animal rabies vaccination clinics, HIV counseling & testing, sexually transmitted infection diagnosis & treatment, lead poisoning prevention & case management, tuberculosis control, health emergency planning, & more.
  - Preventing & responding to chronic disease such as diabetes, asthma, cancer, etc.
- Early Care
  - Early Intervention, Child Find, Children with Special Health Care Needs & Special Education Pre-School Services programs collectively comprise the Early Care Program.
  - Early Care identifies & evaluates, through screening & evaluations, those infants, toddlers & preschoolers whose healthy development is compromised.
  - Provides for appropriate intervention to improve child & family development. Intervention can include special education, speech therapy, occupational & physical therapy & case management.

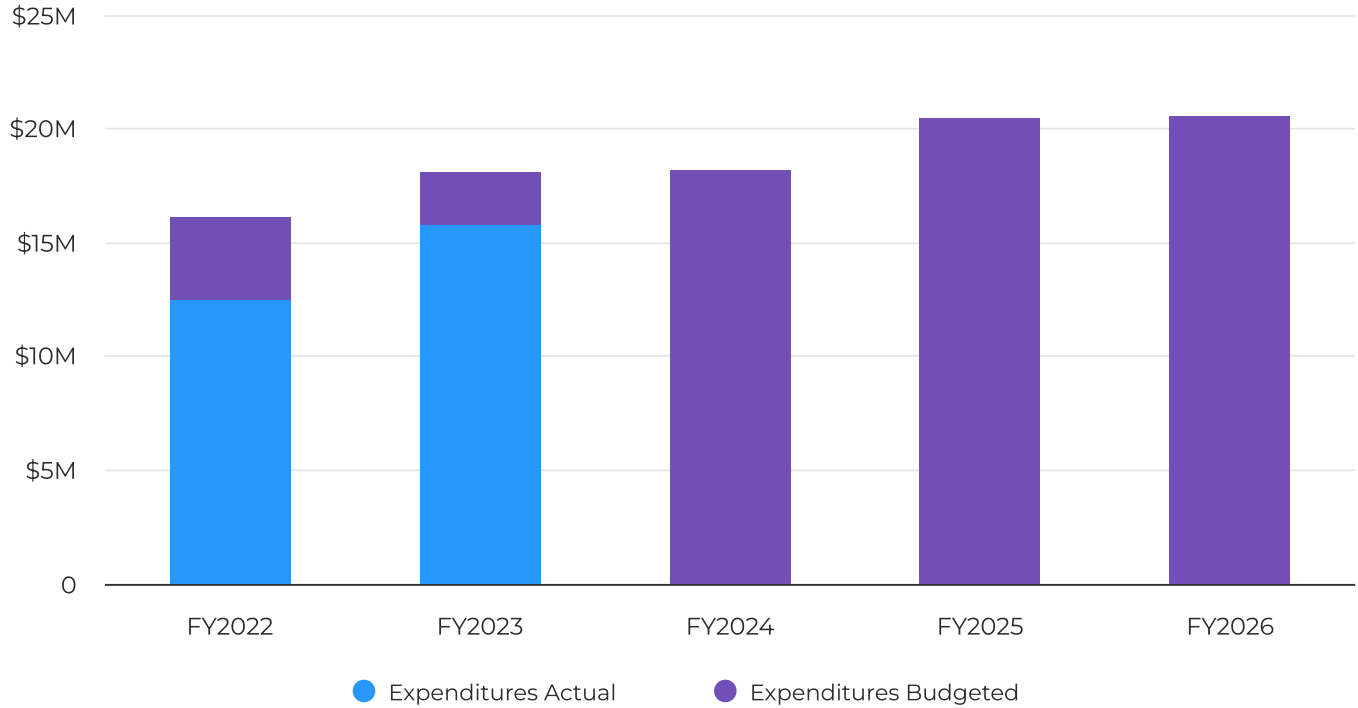
# Positions

| Position Name                    | Sum of Amended | Sum of Requested | Sum of Recommended |
|----------------------------------|----------------|------------------|--------------------|
| <b>PH - AGENCY ADMIN</b>         | <b>8.00</b>    | <b>8.00</b>      | <b>8.00</b>        |
| CLERK                            | 1.00           | 1.00             | 1.00               |
| COMMUNITY HEALTH COORDINATOR     | 1.00           | 1.00             | 1.00               |
| CONFIDENTIAL SECRETARY (PH)      | 1.00           | 1.00             | 1.00               |
| DEPUTY PUBLIC HEALTH DIRECTOR    | 1.00           | 1.00             | 1.00               |
| DIR OF PATIENT SVCS TRAINEE      | 1.00           | 1.00             | 1.00               |
| PUBLIC HEALTH DIR                | 1.00           | 1.00             | 1.00               |
| RECEPTIONIST                     | 1.00           | 1.00             | 1.00               |
| TRAINING & QUALITY IMPROV COORD  | 1.00           | 1.00             | 1.00               |
| <b>PH - CHHA/MAIN UNIT</b>       | <b>32.60</b>   | <b>30.60</b>     | <b>30.60</b>       |
| COM HEALTH NURSE (PH)            | 6.00           | 6.00             | 6.00               |
| COMM HEALTH NURSE PH             | 1.00           | 1.00             | 1.00               |
| DATA ENTRY OPERATOR              | 1.00           | 1.00             | 1.00               |
| HOME CARE MED SOCIAL WORKER      | 1.00           | 1.00             | 1.00               |
| HOME HEALTH AIDE                 | 1.00           | 1.00             | 1.00               |
| LICENSED PRACTICAL NURSE         | 1.00           | 1.00             | 1.00               |
| PH OCCUPATIONAL THERAPIST        | 2.00           | 2.00             | 2.00               |
| PH OCCUPATIONAL THERAPIST PD     | 0.20           | 0.20             | 0.20               |
| PH PHYSICAL THERAPIST            | 3.00           | 3.00             | 3.00               |
| PH PHYSICAL THERAPIST PD         | 0.20           | 0.20             | 0.20               |
| PH SPEECH THERAPIST              | 1.00           | 1.00             | 1.00               |
| PHS PROG COORD                   | 1.00           | 1.00             | 1.00               |
| PHYSICAL THERAPIST ASSISTANT     | 2.00           | 2.00             | 2.00               |
| PUBLIC HEALTH NURSE              | 2.40           | 1.40             | 1.40               |
| PUBLIC HEALTH OCCUPATIONAL THERA | 1.00           | 1.00             | 1.00               |
| PUBLIC HEALTH PHYSICAL THERAPIST | 1.20           | 1.20             | 1.20               |
| PUBLIC HEALTH SVCS PROG COORD    | 1.00           | 1.00             | 1.00               |
| REGISTERED PROFESSIONAL NURSE    | 3.40           | 2.40             | 2.40               |
| REGISTERED PROFESSIONAL NURSE PD | 0.20           | 0.20             | 0.20               |
| REHABILITATION THERAPY SUPRVSR   | 1.00           | 1.00             | 1.00               |
| SUPV COMM HEALTH NURSE (PH)      | 1.00           | 1.00             | 1.00               |
| SUPV PUBLIC HEALTH NURSE         | 1.00           | 1.00             | 1.00               |
| <b>PH - CORE PROGRAMS</b>        | <b>11.00</b>   | <b>11.00</b>     | <b>11.00</b>       |
| BI-LINGUAL OUTREACH WORKER       | 1.00           | 1.00             | 1.00               |
| COMMUNITY HEALTH WORKER          | 2.00           | 2.00             | 2.00               |
| LICENSED PRACTICAL NURSE         | 1.00           | 1.00             | 1.00               |
| PUBLIC HEALTH EDUCATOR           | 3.00           | 3.00             | 3.00               |
| PUBLIC HEALTH LPN                | 1.00           | 1.00             | 1.00               |
| PUBLIC HEALTH NURSE              | 1.00           | 1.00             | 1.00               |
| REGISTERED PROFESSIONAL NURSE    | 1.00           | 1.00             | 1.00               |
| SUPVSG COMM HEALTH NURSE PH      | 1.00           | 1.00             | 1.00               |
| <b>PH - DIAGNSTC/ TREATMNT</b>   | <b>7.80</b>    | <b>7.80</b>      | <b>7.80</b>        |
| COM HEALTH NURSE (PH)            | 2.00           | 2.00             | 2.00               |
| COMMUNITY HEALTH NURSE (PH)      | 1.00           | 1.00             | 1.00               |
| EPIDEMIOLOGIST                   | 1.00           | 1.00             | 1.00               |
| EPIDEMIOLOGICAL SUPERVISOR       | 1.00           | 1.00             | 1.00               |
| PHS PROG COORD                   | 1.00           | 1.00             | 1.00               |
| PUBLIC HEALTH NURSE              | 1.20           | 1.20             | 1.20               |
| REGISTERED PROFESSIONAL NURSE    | 0.40           | 0.40             | 0.40               |
| REGISTERED PROFESSIONAL NURSE PT | 0.20           | 0.20             | 0.20               |
| <b>PH - EARLY CARE</b>           | <b>7.00</b>    | <b>7.00</b>      | <b>7.00</b>        |
| ADMINISTRATIVE SECRETARY         | 1.00           | 1.00             | 1.00               |
| CLERK                            | 1.00           | 1.00             | 1.00               |
| COORD OF CHILDREN W SPEC NEEDS   | 1.00           | 1.00             | 1.00               |
| EARLY INTERVENTION SVCE COORD    | 1.00           | 1.00             | 1.00               |
| EARLY INTERVENTION SVCS COORD    | 3.00           | 3.00             | 3.00               |
| <b>PH - HLTHY BEGINNGS</b>       | <b>5.00</b>    | <b>5.00</b>      | <b>5.00</b>        |
| FAMILY SUPPORT WORKER            | 2.00           | 2.00             | 2.00               |
| FAMILY SUPPORT WORKER (SPANISH)  | 1.00           | 1.00             | 1.00               |
| FAMILY SUPPORT WORKER BILINGUAL  | 1.00           | 1.00             | 1.00               |
| HEALTH FAMILIES SUPVR            | 1.00           | 1.00             | 1.00               |
| <b>Grand Total</b>               | <b>71.40</b>   | <b>69.40</b>     | <b>69.40</b>       |



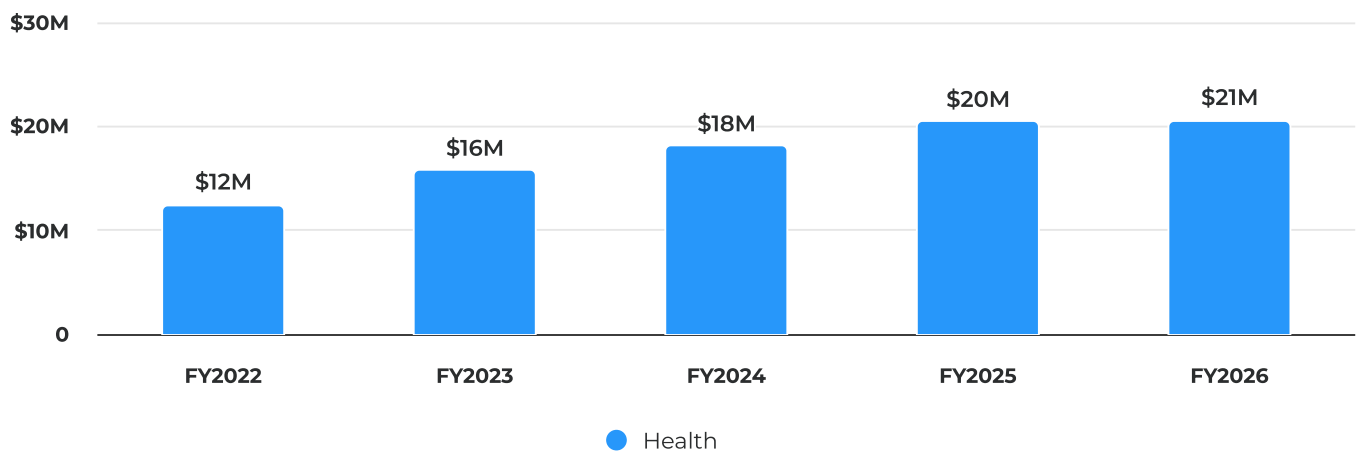
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function



## FY26 Expenditures by Function



● Health

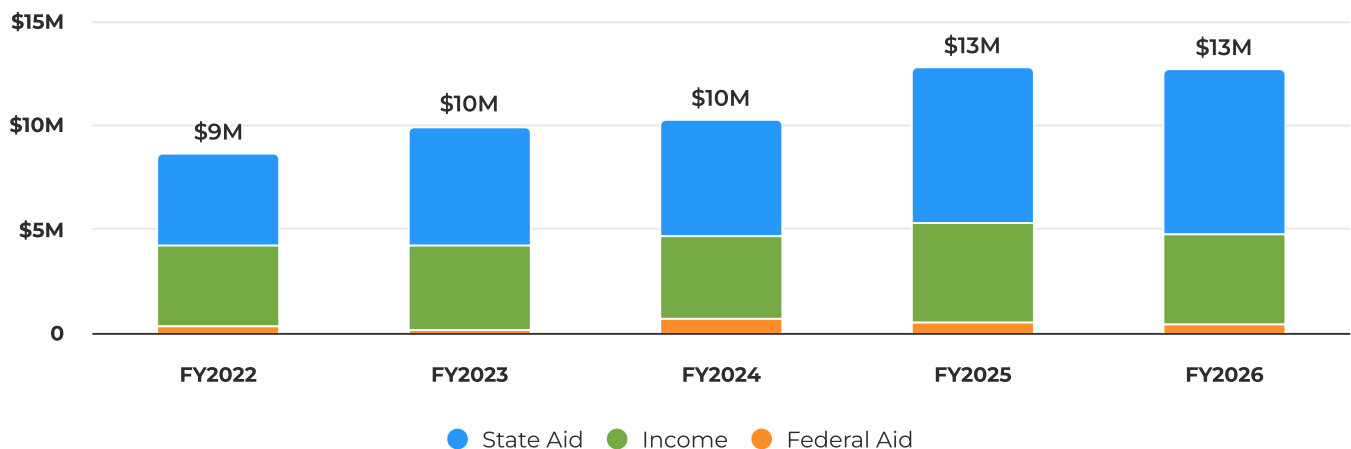
\$20,560,470 100.00%

## Expenditures by Function

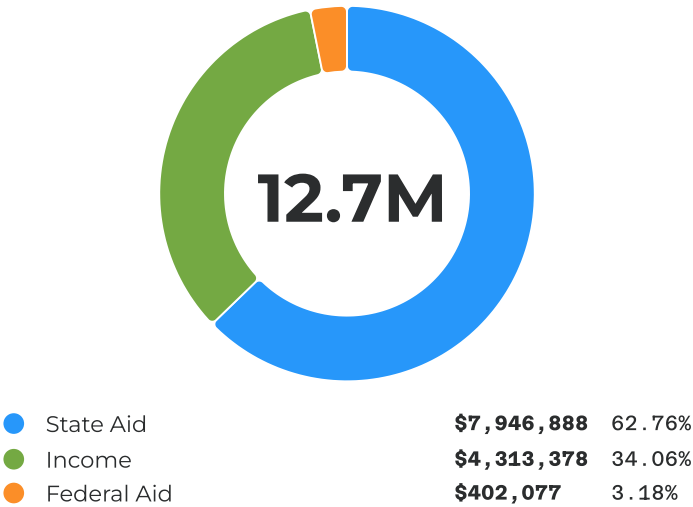
| Category                  | FY 2024 Actuals        | FY 2025 Amended Budget | FY 2026 Budgeted       |
|---------------------------|------------------------|------------------------|------------------------|
| <b>Health</b>             | \$16,562,088.60        | \$20,320,703.00        | \$20,560,470.00        |
| Personal Services         | \$4,146,187.88         | \$5,316,541.00         | \$5,185,407.00         |
| Contracts                 | \$9,037,989.92         | \$10,361,303.00        | \$10,515,498.00        |
| Auto/Travel               | \$126,399.33           | \$139,530.00           | \$119,585.00           |
| Office Supplies           | \$34,524.51            | \$88,802.00            | \$58,341.00            |
| Computer Supplies         | \$499,585.08           | \$544,479.00           | \$535,657.00           |
| Utilities                 | \$26,463.17            | \$53,611.00            | \$55,375.00            |
| Special Department Supply | \$282,516.94           | \$421,508.00           | \$319,767.00           |
| Misc Serv/Exp             | \$108,073.32           | \$171,165.00           | \$566,463.00           |
| Departmental Exp          | \$259,376.27           | \$398,459.00           | \$374,856.00           |
| Employee Benefits         | \$2,040,972.18         | \$2,825,305.00         | \$2,829,521.00         |
| <b>Total Expenditures</b> | <b>\$16,562,088.60</b> | <b>\$20,320,703.00</b> | <b>\$20,560,470.00</b> |

## Revenues by Revenue Source

## Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



Revenues by Revenue Source

| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| Income         | \$3,817,963.73  | \$4,842,855.00         | \$4,313,378.00   |
| State Aid      | \$5,798,541.55  | \$7,463,461.00         | \$7,946,888.00   |
| Federal Aid    | \$268,283.24    | \$476,407.00           | \$402,077.00     |
| Total Revenues | \$9,884,788.52  | \$12,782,723.00        | \$12,662,343.00  |

# Strategic Plan

| <b>Strategic Issue 1:</b> Preventing and Managing Chronic Disease<br>Goal: Reduce the burden of chronic diseases in Sullivan County by decreasing tobacco use, improving nutrition and physical activity, and expanding access to preventive screenings. |                                                                                                                                           |                |           |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|----------------|-----------|
| <b>Justification:</b> Sullivan County has high rates of smoking, obesity, heart disease, and diabetes.                                                                                                                                                   |                                                                                                                                           |                |           |
| Strategic Focus (SF)                                                                                                                                                                                                                                     | Actions/Activities                                                                                                                        | Responsibility | Timeframe |
| 1. Physical Activity Promotion                                                                                                                                                                                                                           | 1.1 Partner with schools, libraries, and parks to create safe, accessible spaces for physical activity.                                   |                |           |
|                                                                                                                                                                                                                                                          | 1.2 Expand community walking groups, fitness classes, and recreation programs in local businesses and rural areas.                        |                |           |
| 2. Nutrition Access                                                                                                                                                                                                                                      | 2.1 Partner with local farms, food pantries, and markets to increase access to fresh produce.                                             |                |           |
|                                                                                                                                                                                                                                                          | 2.2 Expand nutrition education programs.                                                                                                  |                |           |
| 3. Screening                                                                                                                                                                                                                                             | 3.1 Increase access to preventive screenings (blood pressure, cholesterol, diabetes, cancer) through mobile clinics and community events. |                |           |
|                                                                                                                                                                                                                                                          | 3.2 Collaborate with hospitals, FQHCs, and primary care providers to strengthen referral pathways for follow-up care.                     |                |           |
|                                                                                                                                                                                                                                                          | 3.3 Provide screenings at non-traditional venues (schools, worksites, senior centers, churches).                                          |                |           |
|                                                                                                                                                                                                                                                          | 3.4 Promote early detection campaigns for high-priority conditions such as diabetes and hypertension.                                     |                |           |
| 4. Tobacco cessation                                                                                                                                                                                                                                     | 4.1 Expand smoking cessation programs (counseling, nicotine replacement therapy) through all Public Health programs.                      |                |           |
|                                                                                                                                                                                                                                                          | 4.2 Partner with schools and youth programs to deliver prevention education and reduce vaping.                                            |                |           |
|                                                                                                                                                                                                                                                          | 4.3 Launch a public education campaign highlighting resources like the NYS Quitline.                                                      |                |           |

## Objectives:

SF1.1) By June 2026, establish at least 2 new safe physical activity sites (e.g., school gyms, library programs, park trails) accessible to residents in rural areas.

SF1.1) By December 2026, increase participation in community walking groups and fitness classes by 20% as measured by program sign-in sheets and partner reports.

SF1.2) By December 2026, reach at least 500 individuals with nutrition education programming through schools, outreach, Healthy Families, etc.

SF1.3) By August 2026, partner with at least 10 non-traditional venues (schools, worksites, senior centers, churches) to host screening events.

SF1.3) By December 2026, increase preventive health screenings delivered through mobile clinics and community events by 25% compared to 2024 baseline.

SF1.4) By June 2026, launch a countywide public education campaign promoting NYS Quitline resources, reaching at least 10,000 impressions across digital and print media.

SF1.4) By December 2026, enroll at least 50 individuals in tobacco cessation programs across Public Health programs and community partners.

| <b>Strategic Issue 2: Advancing Health Equity and Access to Care</b><br>Goal: Eliminate health disparities by ensuring equitable access to healthcare, public health services, and resources across all communities, with a focus on rural and underserved populations. |                                                                                                                                                            |                |           |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|-----------|
| <b>Justification:</b> Rural geography, transportation barriers, poverty, cultural values, and language access create disparities.                                                                                                                                       |                                                                                                                                                            |                |           |
| Strategies                                                                                                                                                                                                                                                              | Actions                                                                                                                                                    | Responsibility | Timeframe |
| 1. Culturally and linguistically appropriate services                                                                                                                                                                                                                   | 1.1 Pilot Promotores/Orthodox Liaisons along with Community Health Worker (CHW) program to meet the religious and cultural needs of our community members. |                |           |
|                                                                                                                                                                                                                                                                         | 1.2 Increase access and use of language line.                                                                                                              |                |           |
|                                                                                                                                                                                                                                                                         | 1.3 Create specific job roles with requirements specific to Spanish or Yiddish speaking.                                                                   |                |           |
|                                                                                                                                                                                                                                                                         | 1.4 Partner with trusted community leaders and organizations to ensure programs reflect cultural values and norms.                                         |                |           |
| 2. Rural health outreach                                                                                                                                                                                                                                                | 2.1. Integrated community hubs/Social Care Clinics.                                                                                                        |                |           |
|                                                                                                                                                                                                                                                                         | 2.2. Expanded bus times and hours of HHS operations.                                                                                                       |                |           |
|                                                                                                                                                                                                                                                                         | 2.3 Deploy mobile health units and pop-up clinics to reach remote communities with preventive care, vaccinations, and screenings.                          |                |           |
| 3. Enhance data collection and reporting                                                                                                                                                                                                                                | 3.1 Strengthen community health assessments and surveys to capture the needs of underserved groups.                                                        |                |           |
|                                                                                                                                                                                                                                                                         | 3.2 Engage community members, community-based organizations, and healthcare partners in the collection, analysis, and sharing of data.                     |                |           |

Objectives:

SF2.1) By March 2026, pilot a CHW/Promotores/Orthodox Liaison program with at least 4 trained community representatives embedded in neighborhoods to support cultural and religious health needs.

SF2.1) By June 2026, increase use of the language line by 25% compared to 2025 baseline, as measured by service utilization records.

SF2.1) By June 2026, establish an Education & Outreach Materials Committee (EOMC) that includes representation from a diverse group.

SF2.1) By December 2026, the EMOC will have reviewed at least 10 education/outreach/marketing materials.

SF2.2) By March 2026, identify and engage with at least 6 key stakeholders to participate in an integrated community hub/Social Care Clinics.

SF2.2) By June 2026, establish and have met with the integrated community hub/Social Care Clinics team at least 3 times.

SF2.2) By December 2026, establish at least 1 integrated community hubs/Social Care Clinics to serve as access points for health and social services.

SF2.2) By June 2026, expand HHS operational hours and bus routes to increase access for rural residents, to at least 2 extended hour evening per month.

SF2.2) By December 2026, deploy at least 10 mobile health unit or pop-up clinic events annually to deliver preventive care, vaccinations, and screenings in remote areas.

SF2.3) By June 2026, produce and distribute Community Health Improvement Plan (CHIP).

SF2.3) By September 2026, schedule and execute an annual CHIP conference.

| <b>Strategic Issue 3: Improving Maternal, Child, and Family Health</b><br>Goal: To strengthen maternal and child health by reducing unintended and teen pregnancies, increasing access to quality prenatal and postpartum care, lowering preterm birth rates, expanding evidence-based family support services, and ensuring timely developmental care for children. |                                                                                                                                                |                |           |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------|----------------|-----------|
| <b>Justification:</b> High preterm birth rates, low rates of prenatal care, increase in unintended and teenage pregnancy, increase in sexually transmitted infections rates.                                                                                                                                                                                         |                                                                                                                                                |                |           |
| Strategic Focus                                                                                                                                                                                                                                                                                                                                                      | Actions                                                                                                                                        | Responsibility | Timeframe |
| 1. Expand MCH department                                                                                                                                                                                                                                                                                                                                             | 1.1 Redefine “MCH nurse” role to focus solely on illness as required for CHHA services.                                                        |                |           |
|                                                                                                                                                                                                                                                                                                                                                                      | 1.2 Restructure all maternal/child programming to fall within the “MCH” umbrella.                                                              |                |           |
|                                                                                                                                                                                                                                                                                                                                                                      | 1.3 Pilot a Community Health Worker (CHW) / Promotores model to connect residents with internal and external services.                         |                |           |
|                                                                                                                                                                                                                                                                                                                                                                      | 1.4 Integrate reproductive life planning counseling into public health programs and clinical partnerships.                                     |                |           |
| 2. Strengthen prenatal and postpartum care linkages                                                                                                                                                                                                                                                                                                                  | 2.1 Formalize referral pathways with local OB/GYNs, midwives, and hospitals to ensure smooth transitions from prenatal to postpartum services. |                |           |
|                                                                                                                                                                                                                                                                                                                                                                      | 2.2 Expand CHHA postpartum home visiting services for high-risk mothers, including preterm birth follow-up.                                    |                |           |
|                                                                                                                                                                                                                                                                                                                                                                      | 2.3 Pilot a “postpartum care coordination program” that connects mothers to behavioral health, WIC, lactation, and primary care.               |                |           |



|                                                                                 |                                                                                                                                                     |  |  |
|---------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|--|--|
| 3. Increase Early Intervention provider capacity and family navigation supports | 3.1 Launch a “Family Navigation Program” through use of CHW/Promotores to help parents access EI, Preschool Special Education, and CYSHCN services. |  |  |
|                                                                                 | 3.2 Provide training for EI providers on trauma-informed care, cultural competence, and working with diverse families.                              |  |  |
| 4. Enhance data collection and reporting                                        | 4.1 Enhance data collection and reporting by investing in software appropriate to departmental needs.                                               |  |  |
|                                                                                 | 4.2 Develop a Maternal & Child Health dashboard to monitor key indicators (teen pregnancy, preterm births, EI enrollment).                          |  |  |
|                                                                                 | 4.3 Use PRAMS, County Health Rankings, and local hospital data to identify gaps and evaluate program effectiveness.                                 |  |  |

## Objectives:

SF3.1) By February 2026, redefine the “MCH nurse” role and ensure 100% of CHHA nurses focus on illness-related services only, aligning with regulatory requirements.

SF3.1) By March 2026, restructure all maternal and child health programs under a unified “MCH” umbrella, with clear programmatic leadership and integration.

SF3.1) By December 2026, CHW/Promotores/Orthodox Liaison program will be staffed with at least 6 trained staff, connecting at least 500 individuals to internal and external services.

SF3.1) By December 2026, integrate reproductive life planning counseling into at least 2 public health programs and at least 2 clinical/community partnerships.

SF3.2) By December 2026, expand CHHA postpartum home visiting services to reach at least 50 high-risk mothers annually, including those with preterm births.

SF3.2) By December 2026, implement a postpartum care coordination program serving at least 75 mothers annually, linking them to behavioral health, lactation, WIC, and primary care services.

SF3.3) By June 2026, launch a “Family Navigation Program” using CHWs/Promotores/Orthodox Liaisons.

SF3.3) By December 2026, Family Navigation Program will serve at least 75 families annually across EI, Preschool Special Education, and CYSHCN programs.

SF3.3) By December 2026, provide trauma-informed care and cultural competency training to 100% of EI providers, with training completion tracked by the program office.

SF3.4) By June 2026, procure and implement new data software to support integrated MCH program reporting in addition to DSI and Education/Outreach.

SF 3.4) By December 2026, launch a public-facing Health dashboard, tracking at least 5 key indicators from each PH program (as applicable).

| <b>Strategic Issue 4: Strengthening Preparedness &amp; Infrastructure</b><br>Goal: Build a resilient and sustainable public health system that is fully prepared to respond to emergencies, protect residents during crises, and maintain essential services under stress. |                                                                                                                                                                      |                |           |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|-----------|
| <b>Justification:</b> High preterm birth rates, low rates of prenatal care, increase in unintended and teenage pregnancy, increase in sexually transmitted infections rates.                                                                                               |                                                                                                                                                                      |                |           |
| Strategic Focus                                                                                                                                                                                                                                                            | Actions                                                                                                                                                              | Responsibility | Timeframe |
| 1. Emergency Readiness & Response Capacity                                                                                                                                                                                                                                 | 1.1 Expand Medical Reserve Corps (MRC) recruitment and training, with clear protocols for background checks and deployment.                                          |                |           |
|                                                                                                                                                                                                                                                                            | 1.2 Conduct annual all-hazards preparedness drills with staff and partners (e.g., pandemic, severe weather, mass casualty).                                          |                |           |
|                                                                                                                                                                                                                                                                            | 1.3 Develop and implement Leader on Campus.                                                                                                                          |                |           |
| 2. Workforce Resilience & Training                                                                                                                                                                                                                                         | 2.1 Establish a wellness and support program to reduce burnout and strengthen workforce resilience during emergencies.                                               |                |           |
|                                                                                                                                                                                                                                                                            | 2.2 Where applicable, implement staff cross-training to ensure essential services (e.g., PPDs, immunizations, HIV testing, etc) can continue during staff shortages. |                |           |
| 3. Infrastructure & Technology                                                                                                                                                                                                                                             | 3.1 Enhance data collection and reporting by investing in software appropriate to departmental needs.                                                                |                |           |
|                                                                                                                                                                                                                                                                            | 3.2 Strengthen cybersecurity protocols and backup systems to protect sensitive data during crises.                                                                   |                |           |
|                                                                                                                                                                                                                                                                            | 3.3 Expand mobile health technology to support home visiting, remote monitoring, and field operations during disruptions.                                            |                |           |
| 4. Community Engagement & Risk Communication                                                                                                                                                                                                                               | 4.1 Provide community trainings on preparedness (CPR, naloxone use, emergency kits, sheltering).                                                                     |                |           |
|                                                                                                                                                                                                                                                                            | 4.2 Partner with schools, senior centers, and faith-based groups to ensure vulnerable populations receive timely emergency messaging.                                |                |           |

Objectives:

SF4.1) By December 2026, expand the Medical Reserve Corps (MRC) by 30% through new recruitment and ensure 100% of members complete background checks and deployment training.

SF4.1) By December 2026, conduct at least 4 drills annually PH staff, documenting lessons learned and improvement plans. (ex) fire, active shooter, Ebola, etc)

SF4.1) By February 2026, develop and fully implement a “Leader on Campus” program across all Public Health facilities, with at least 80% of leadership staff trained on their roles.

SF4.2) By December 2026, establish a staff wellness and support program, with at least 50% of PH employees participating in resilience-building activities annually and at least 25% county wide.

SF4.2) By June 2026, expand mobile health technology capacity by 50%, equipping staff to support home visiting, remote monitoring, and field operations during crises.

SF4.4) By December 2026, provide at least 6 community preparedness trainings annually, reaching 150 residents with skills in CPR, naloxone use, emergency kits, and sheltering.

SF4.4) By December 2026, establish partnerships with at least 20 schools, senior centers, and faith-based groups to ensure vulnerable populations receive education, outreach, and timely emergency messaging during crises.

| <b>Strategic Issue 5:</b> Sustainable impact.                                                                                                                             |                                                                                                                                                 |                |           |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|----------------|-----------|
| Goal: Prioritize community engagement to improve health outcomes.                                                                                                         |                                                                                                                                                 |                |           |
| <b>Justification:</b> Prioritizing community engagement builds trust and ensures culturally relevant solutions, leading to sustainable improvements in population health. |                                                                                                                                                 |                |           |
| Strategic Focus                                                                                                                                                           | Actions                                                                                                                                         | Responsibility | Timeframe |
| 1. Building Trust and Partnerships                                                                                                                                        | 1.1 Expand partnerships with libraries, schools, and faith-based groups to co-host health events and outreach.                                  |                |           |
|                                                                                                                                                                           | 1.2 Collaborate with Garnet Health, Sun River, Refuah, AHAVA and other healthcare providers to coordinate chronic disease prevention campaigns. |                |           |
| 2. Culturally Relevant Communication                                                                                                                                      | 2.1 Launch a "Community Voices" campaign highlighting local residents' stories of success in areas like diabetes management or maternal health. |                |           |
|                                                                                                                                                                           | 2.2 Provide health literacy training for staff to ensure communication is clear and accessible.                                                 |                |           |
|                                                                                                                                                                           | 2.3 Ensure all outreach materials are available in multiple languages.                                                                          |                |           |
| 3. Empowerment and Co-Creation                                                                                                                                            | 3.1 Integrate parent and caregiver feedback loops into Early Intervention, Preschool Special Education, and CYSHCN programs.                    |                |           |
|                                                                                                                                                                           | 3.2 Pilot a Community Health Worker (CHW) / Promotores model to connect residents with internal and external services.                          |                |           |
| 4. Sustained Engagement & Feedback                                                                                                                                        | 4.1 Create a public health dashboard to share progress on strategic plan metrics with the community.                                            |                |           |
|                                                                                                                                                                           | 4.2 Implement post-program surveys with audits across all public health services to inform quality improvement.                                 |                |           |

Objectives:

SF5.1) By December 2026, host at least 12 co-sponsored community health events annually with libraries, schools, and faith-based organizations.

SF5.1) By December 2026, coordinate at least 3 countywide chronic disease prevention campaigns in collaboration with Garnet Health, Sun River, Refuah, AHAVA, and other healthcare providers.

SF5.2) By June 2026, launch a “Community Voices” campaign featuring at least 5 resident stories highlighting success in managing chronic disease, maternal health, or other public health priorities.

SF5.2) By December 2026, provide health literacy training to 100% of Public Health staff, ensuring communication is accessible and clear.

SF5.2) By December 2026, ensure that 100% of outreach materials are available in at least English and Spanish, with additional translations for Yiddish or other identified community languages.

SF5.3) By December 2026, implement feedback loops in EI, Preschool Special Education, and CYSHCN programs, with at least 75% of parents/caregivers participating in surveys or advisory groups.

SF5.4) By December 2026, implement post-program surveys across 100% of Public Health programs, with audit results reviewed quarterly to drive quality improvement.

# Division of Human Resources

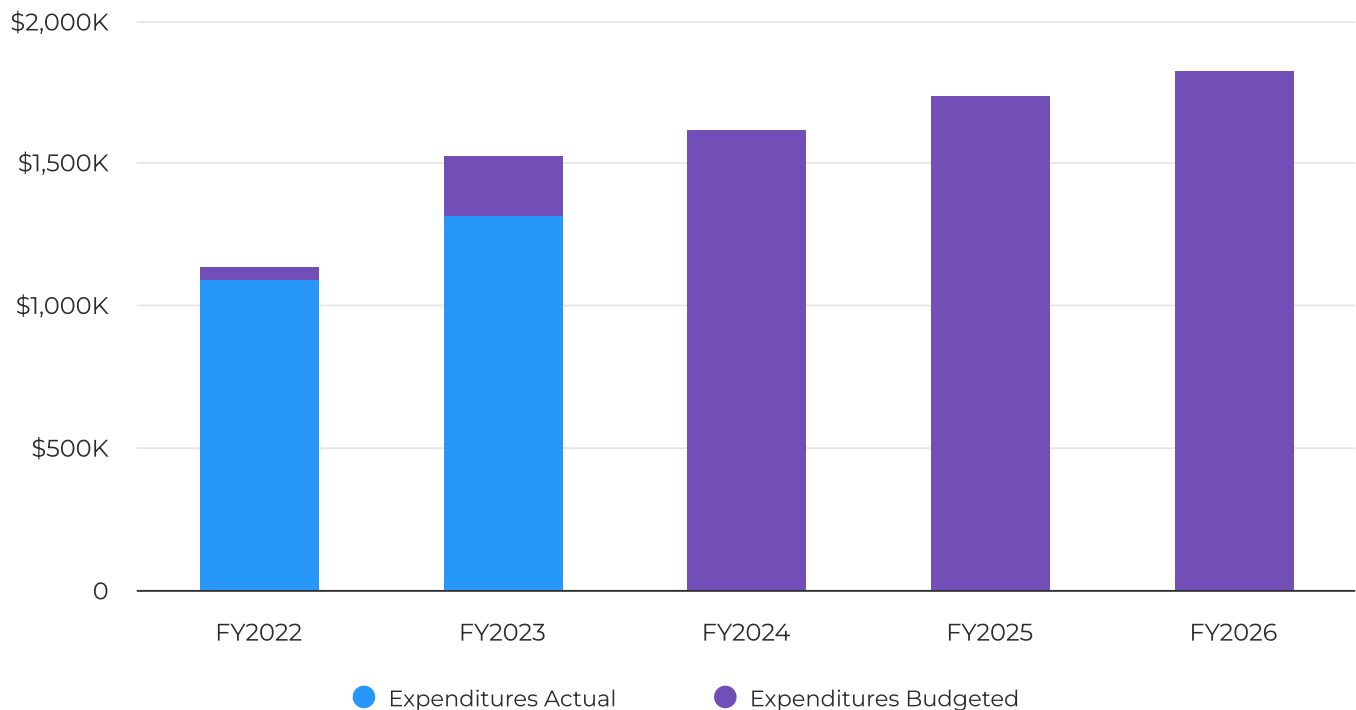
**Julie Diescher, Commissioner**

Sullivan County has a workforce of approximately 1,200 employees. It is the Human Resources Department's responsibility to ensure qualified applicants are available to fill any vacancies within the various county departments, local municipalities, school districts, special districts and special jurisdictions by posting and administering civil service tests and providing lists of eligible candidates pursuant to New York State Civil Service Law. Additionally, the Sullivan County Human Resources Department provides necessary functions for training, employee benefits, labor negotiations, maintaining employee roster information, contract compliance, certifying municipal payrolls and advising appointing authorities on Civil Service Law.

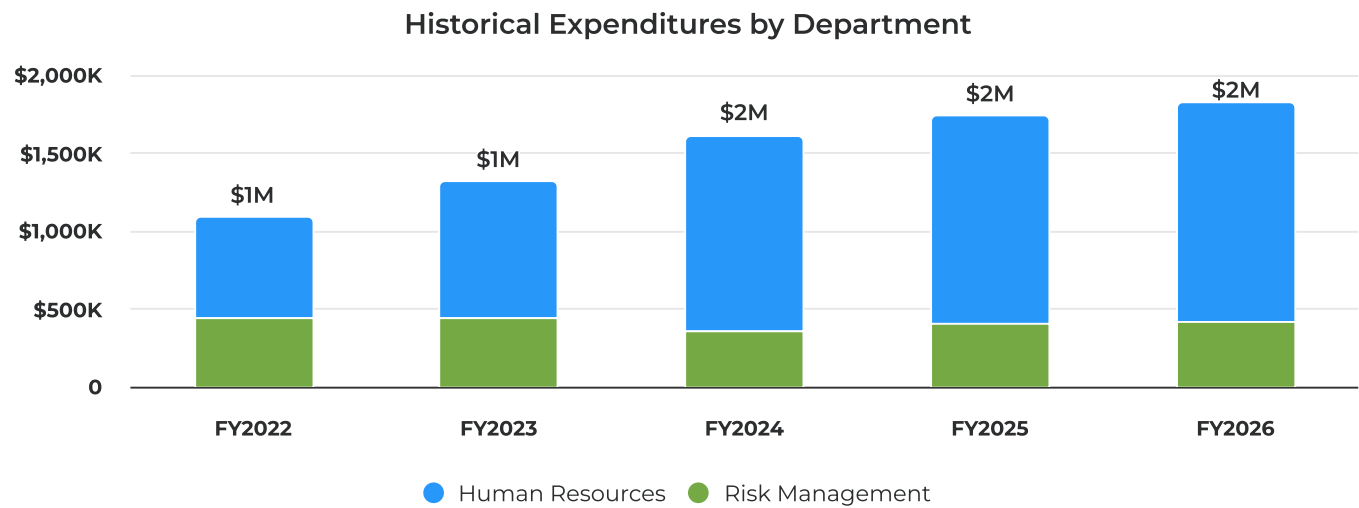
The County of Sullivan is an Equal Opportunity Employer and strives for the highest standards regarding Affirmative Action and the Americans with Disabilities Act. We are committed to keeping the public informed of the most recent job postings for civil service opportunities. The resources and links are provided to help you find answers to your personnel related questions. Please feel free to contact our department at the above number with any questions or concerns.

## Expenditure Summary

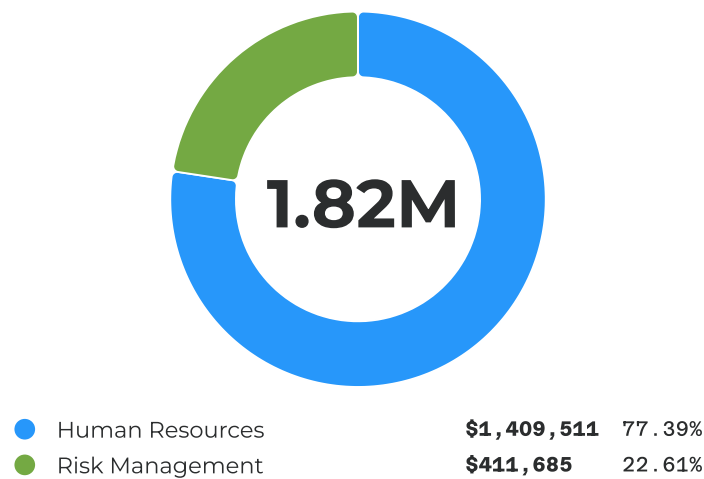
### Historical Expenditures Across Department



# Expenditures by Department



FY26 Expenditures by Department



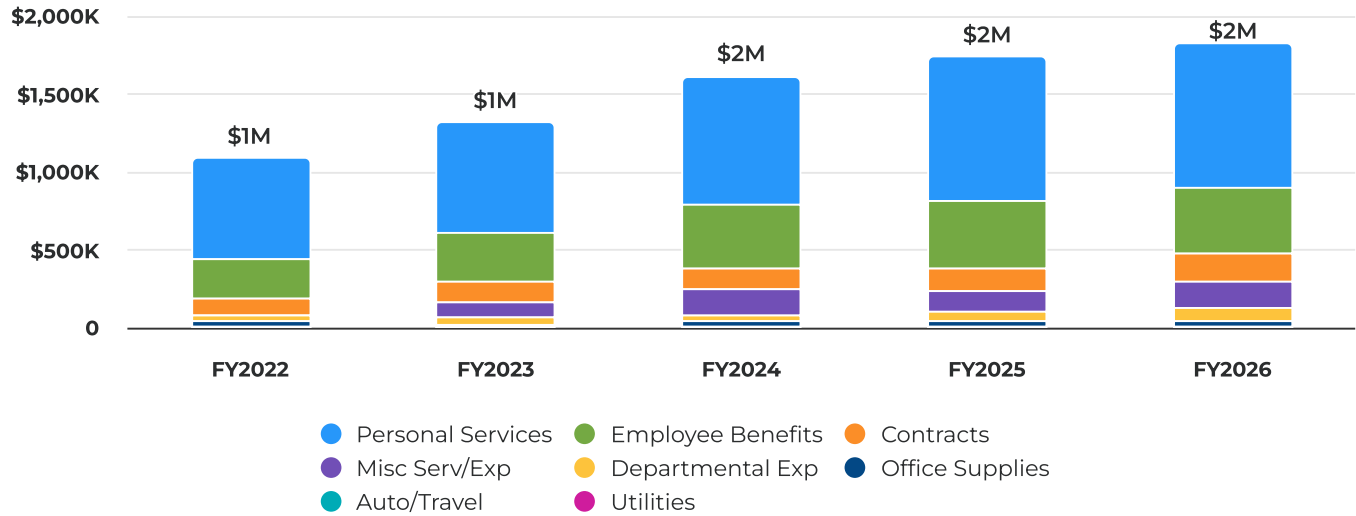
## Expenditures by Department

| Category           | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|--------------------|-----------------|------------------------|------------------|
| Risk Management    | \$470,242.87    | \$400,096.00           | \$411,685.00     |
| Human Resources    | \$1,217,256.82  | \$1,406,878.00         | \$1,409,511.00   |
| Total Expenditures | \$1,687,499.69  | \$1,806,974.00         | \$1,821,196.00   |

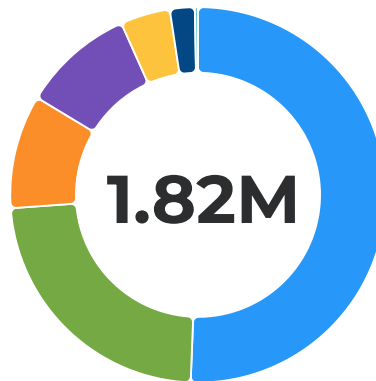


## Expenditures by Exp Categories

### Historical Expenditures by Exp Categories



### FY26 Expenditures by Exp Categories



|                   |           |        |
|-------------------|-----------|--------|
| Personal Services | \$922,022 | 50.63% |
| Employee Benefits | \$423,174 | 23.24% |
| Contracts         | \$178,100 | 9.78%  |
| Misc Serv/Exp     | \$176,150 | 9.67%  |
| Departmental Exp  | \$77,900  | 4.28%  |
| Office Supplies   | \$39,200  | 2.15%  |
| Auto/Travel       | \$4,200   | 0.23%  |
| Utilities         | \$450     | 0.02%  |

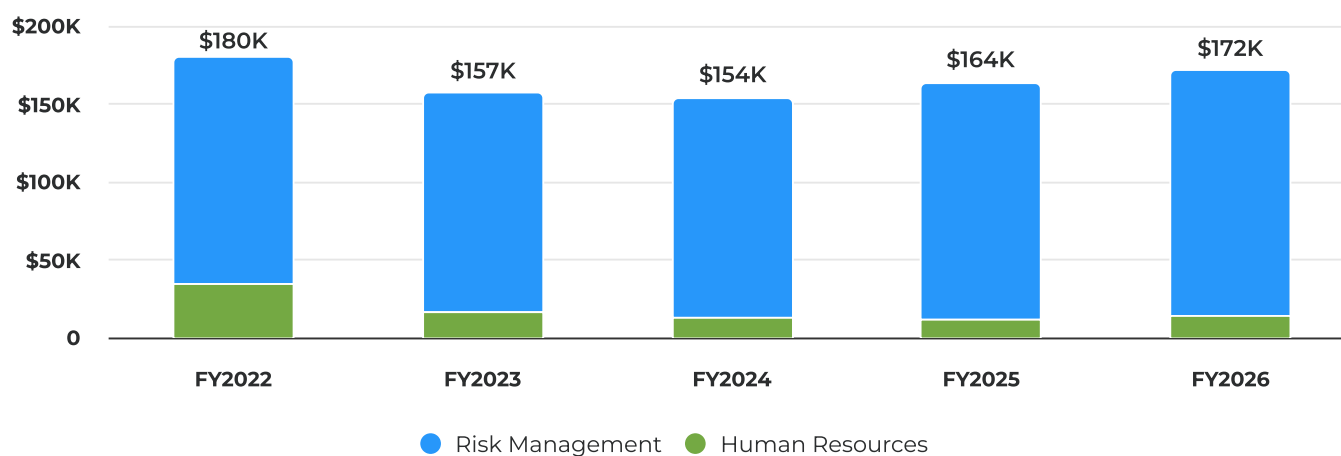
### Expenditures by Exp Categories

| Category          | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|-------------------|-----------------|------------------------|------------------|
| Personal Services | \$791,837.09    | \$889,150.00           | \$922,022.00     |
| Contracts         | \$185,115.73    | \$184,028.00           | \$178,100.00     |
| Auto/Travel       | \$1,607.17      | \$3,450.00             | \$4,200.00       |
| Office Supplies   | \$47,008.33     | \$42,526.00            | \$39,200.00      |
| Utilities         | \$374.84        | \$450.00               | \$450.00         |
| Misc Serv/Exp     | \$248,477.75    | \$180,156.00           | \$176,150.00     |

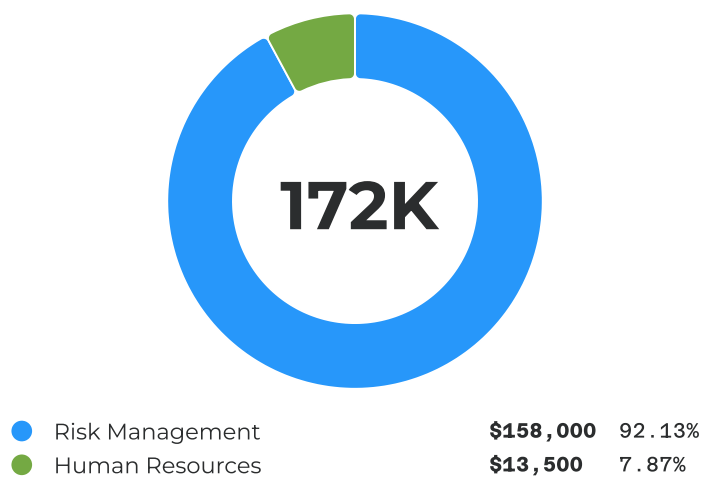
| Category                  | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|---------------------------|-----------------------|------------------------|-----------------------|
| Departmental Exp          | \$61,316.56           | \$70,059.00            | \$77,900.00           |
| Employee Benefits         | \$351,762.22          | \$437,155.00           | \$423,174.00          |
| <b>Total Expenditures</b> | <b>\$1,687,499.69</b> | <b>\$1,806,974.00</b>  | <b>\$1,821,196.00</b> |

## Revenues by Department

Historical Revenues by Department



FY26 Revenues by Department



## Revenues by Department

| Category              | FY 2025 Amended Budget | FY 2026 Budgeted    | FY 2025 Amended Budget vs. FY 2026 Budgeted (% Change) |
|-----------------------|------------------------|---------------------|--------------------------------------------------------|
| Risk Management       | \$151,600.00           | \$158,000.00        | 4.22%                                                  |
| Human Resources       | \$12,000.00            | \$13,500.00         | 12.50%                                                 |
| <b>Total Revenues</b> | <b>\$163,600.00</b>    | <b>\$171,500.00</b> | <b>4.83%</b>                                           |

# Key Performance Indicators and Annual Actions

## ACCOUNTABLE GOVERNMENT

**Strategy:** RECRUITMENT OF EMPLOYEES THAT REPRESENT OUR COMMUNITY DEMOGRAPHIC (Inclusive Community Engage)

### KEY PERFORMANCE INDICATOR(S)

### CALCULATION METHODOLOGY

Number of new hires that reflect diversity of our community

% of diversity of new hires

### Annual Actions:

1. Increase recruitment efforts and develop new strategies for recruitment in diverse areas of the County; Libraries, schools
2. Create targeted opportunities for learning about vacancies in various community settings Enhance Countywide

**Strategy:** Talent Management

### KEY PERFORMANCE INDICATOR(S)

Enhance Countywide succession planning and ensure continuity of operations by focusing on key positions and critical functions

### Annual Actions:

Meet with Division Heads quarterly to determine pending retirements or needs and develop a recruitment plan in targeted professional associations

## VALUE EMPLOYEES AS OUR MOST IMPORTANT RESOURCE

**Strategy:** Improve Communication about County Information and Services to employees and customers

### KEY PERFORMANCE INDICATOR(S)

### CALCULATION METHODOLOGY

Increase social media presence on Professional platforms

Create deliverable for Management staff to create a account to share County information such as post in community events

### Annual Actions:

Set Performance goal for the HR Team members to create an account and encourage other Divisions to do the same.

### KEY PERFORMANCE INDICATOR(S)

Identify areas prone to employee confusion and develop how to informational packets for employee use. (Areas to include, f Lave, disability, donation of leave time, and supervisor manual)

### Annual Actions:

**Strategy:** Safe Work Environment

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**KEY PERFORMANCE INDICATOR(S)**

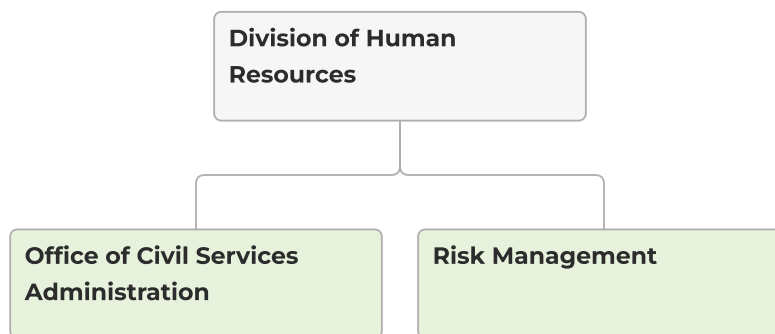
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Identify Areas of Risk to the safety of employees by conducting incident assessment evaluations. Upon receipt of incident, a risk assessment is conducted into contributing factors. Areas to be considered; physical plant, motor vehicle, grounds, and individual.

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## Division Org Chart

### Division of Human Resources



# Human Resources

Julie Diescher, Commissioner of HR/Personnel Officer

***The mission of the Department of Human Resources is to coordinate all employee related issues, including but not limited to Civil Service Administration, EEOC related matters, interpretation and negotiation of employee collective bargaining agreements, and drafting and enforcing employment policies.***

The Department of Human Resources receives funding from Civil Service Exam fees, as well as through chargebacks to other County agencies. It is responsible for several mandated programs including Civil Service Administration as per Article 5, Section 6 of the New York State Constitution and the Civil Service Law of the State of New York.

## Core Services

Functions of the Department of Human Resources include:

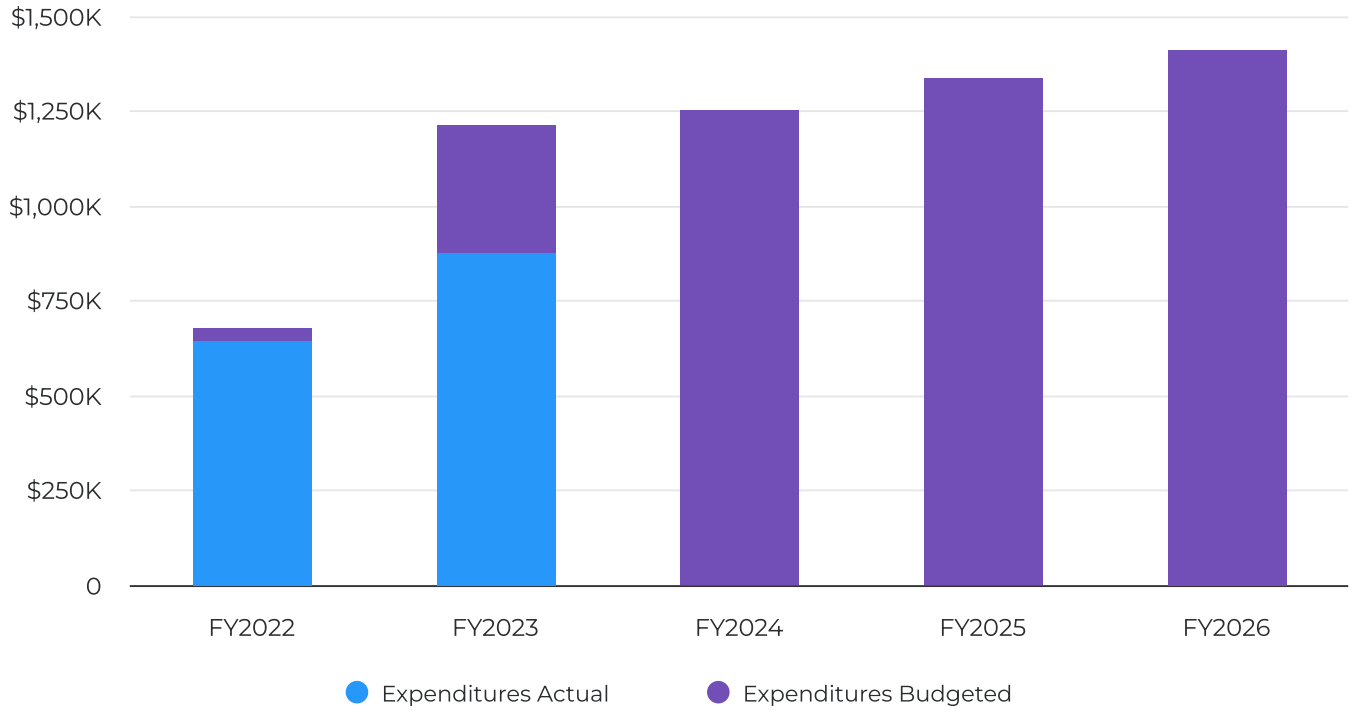
- Administration of the State and County Civil Service Laws, Rules and Regulations for 41 Jurisdictions within Sullivan County
- Drafting Job Descriptions/ Duties
- Certifying payroll
- Creation/ maintenance of Roster Cards
- Ensuring that titles are created and filled in compliance with Civil Service Law
- Certification of Lists
- Assist with issues such as layoffs
- Assist with canvassing, interviewing and hiring of employees
- Assists in orientation of all new County employees
- Administration of Civil Service Exams
- Preparing/reporting employee information to NYS Retirement System and for Unemployment vendor
- Investigation and resolution of EEOC complaints
- Administration, coordination and eligibility determines for Family Medical Leave Applications

## Positions

| Position Name                   | Sum of Amended | Sum of Requested | Sum of Recommended |
|---------------------------------|----------------|------------------|--------------------|
| <b>HUMAN RESOURCES</b>          | <b>11.00</b>   | <b>11.00</b>     | <b>10.80</b>       |
| COMM OF HR/PERSONNEL OFFICER    | 1.00           | 1.00             | 1.00               |
| CONF SEC TO HR                  | 1.00           | 1.00             | 1.00               |
| DEP DIR OF HUMAN RESOURCES      | 1.00           | 1.00             | 1.00               |
| HR BENEFITS COORDINATOR         | 1.00           | 1.00             | 1.00               |
| HR RECRUITMENT & TRAINING COORD | 1.00           | 1.00             | 1.00               |
| HUMAN RESOURCES CLERK           | 1.00           | 1.00             | 1.00               |
| INVESTIGATOR                    | 0.20           | 0.20             |                    |
| PERSONNEL ASSISTANT             | 1.00           | 1.00             | 1.00               |
| PERSONNEL PROJECT COORDINATOR   | 1.00           | 1.00             | 1.00               |
| SR PERSONNEL ASSISTANT          | 1.00           | 1.00             | 1.00               |
| STUDENT INTERN                  | 1.80           | 1.80             | 1.80               |
| <b>Grand Total</b>              | <b>11.00</b>   | <b>11.00</b>     | <b>10.80</b>       |

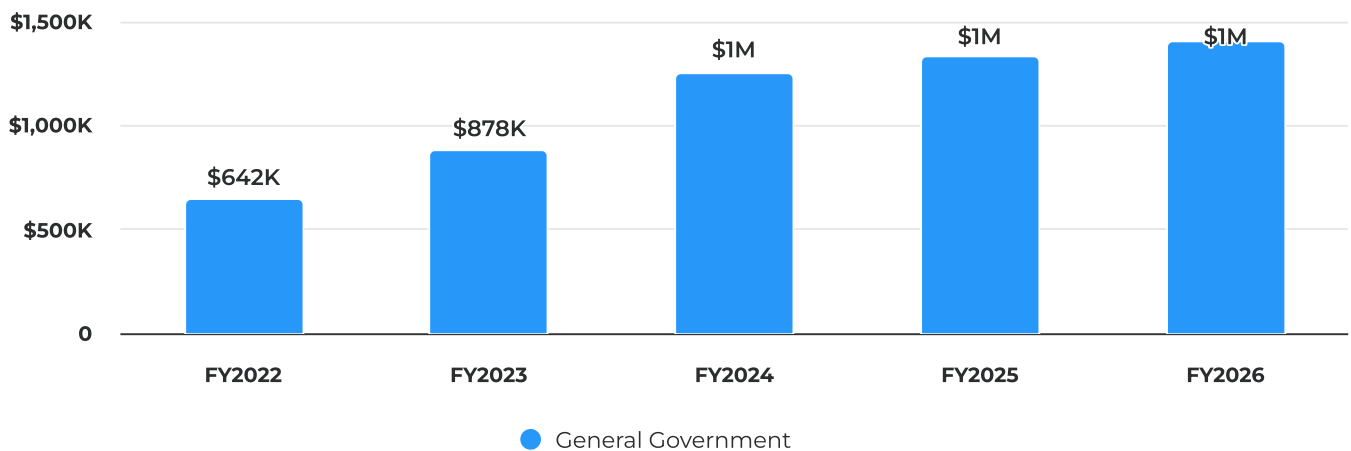
## Expenditure Summary

### Historical Expenditures Across Department



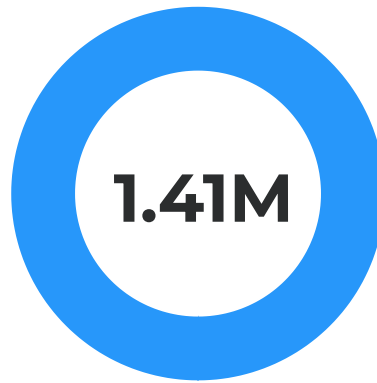
## Expenditures by Function

### Historical Expenditures by Function





## FY26 Expenditures by Function



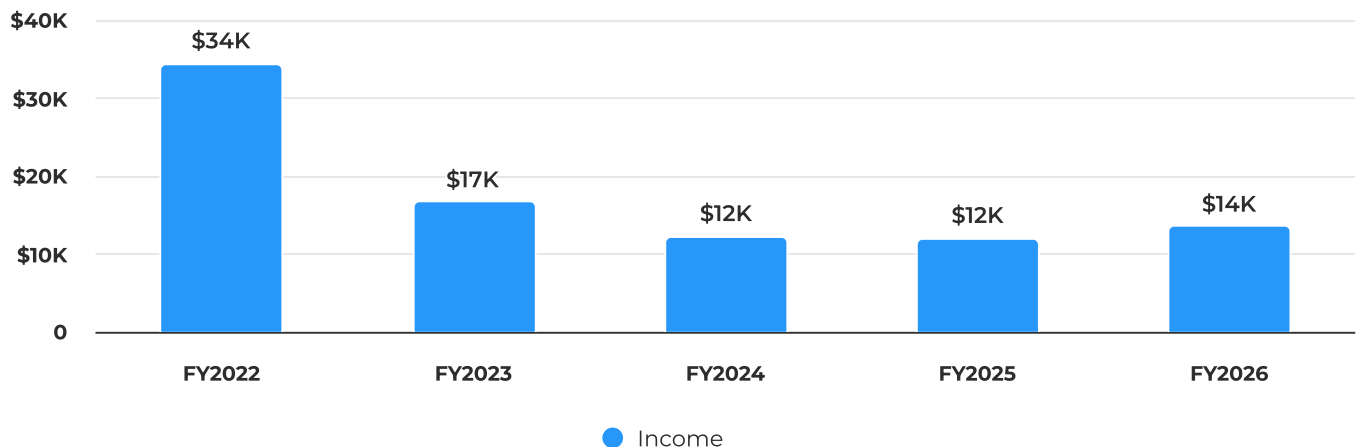
● General Government **\$1,409,511** 100.00%

## Expenditures by Function

| Category                  | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|---------------------------|-----------------------|------------------------|-----------------------|
| <b>General Government</b> | <b>\$1,217,256.82</b> | <b>\$1,406,878.00</b>  | <b>\$1,409,511.00</b> |
| Personal Services         | \$553,208.96          | \$705,486.00           | \$735,705.00          |
| Contracts                 | \$110,027.73          | \$108,528.00           | \$101,600.00          |
| Auto/Travel               | \$1,607.17            | \$3,450.00             | \$3,800.00            |
| Office Supplies           | \$45,978.44           | \$36,901.00            | \$36,750.00           |
| Utilities                 | \$374.84              | \$450.00               | \$450.00              |
| Misc Serv/Exp             | \$248,477.75          | \$180,156.00           | \$176,150.00          |
| Departmental Exp          | \$9,196.43            | \$11,309.00            | \$11,150.00           |
| Employee Benefits         | \$248,385.50          | \$360,598.00           | \$343,906.00          |
| <b>Total Expenditures</b> | <b>\$1,217,256.82</b> | <b>\$1,406,878.00</b>  | <b>\$1,409,511.00</b> |

## Revenues by Revenue Source

## Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



Income \$13,500 100.00%

Revenues by Revenue Source

| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| Income         | \$14,047.12     | \$12,000.00            | \$13,500.00      |
| Total Revenues | \$14,047.12     | \$12,000.00            | \$13,500.00      |

# Risk Management

Julie Diescher, Commissioner of HR/Personnel Officer

***The mission of the Department of Risk Management and Insurance is to coordinate employee and retiree benefits, administration of the County's Workers' compensation insurance fund, and oversee property casualty insurance.***

The Department of Risk Management and Insurance receives funding through chargebacks to other County agencies. It is responsible for several mandated programs including benefits administration as per the County's collective bargaining agreements, and maintenance of Worker's Compensation insurance as per WCL §3; WCL §50; Chapter 43, and Article I of the Sullivan County Code.

## Core Services

Functions of the Office of Risk Management and Insurance include:

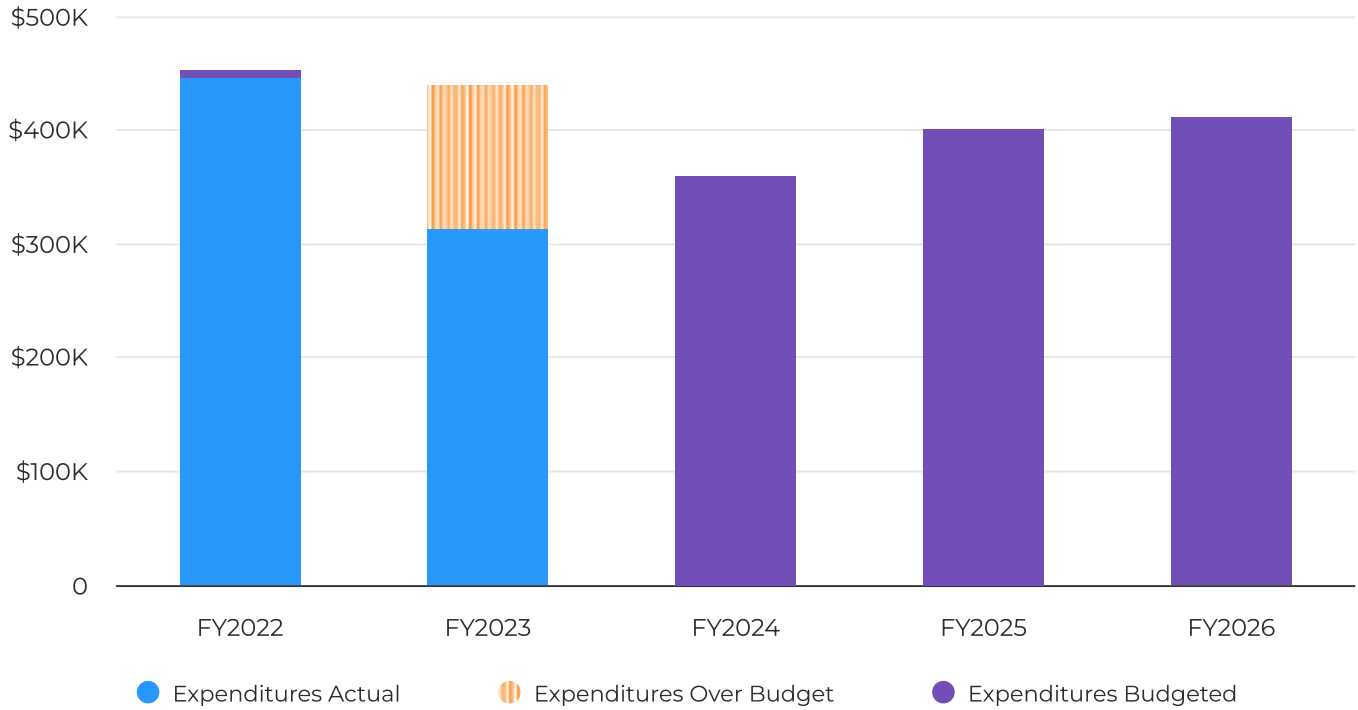
- Administration/coordination of Health, Dental, Vision, AFLAC, Retiree Benefits, COBRA
- Liaison with benefit providers, brokers and bargaining units
- Administer/process monthly billing
- Administration of Medicare Part B reimbursements
- Provide customer service to employees, retirees and their dependents
- Accounting functions regarding the County Health account
- Reconciliation of all payroll deduction discrepancy reports
- Determination/payment of buyouts
- Maintain schedule of County owned/leased buildings, vehicles and equipment for insurance purposes
- Review coverage and secure quotations for renewal programs for each policy maintained by and for the County of Sullivan
- Monitor performance of our insurance brokers and companies
- Subrogate against others for damage to County property
- Procures policies in addition to the property casualty insurance
- Administration of Workers Compensation fund; ongoing monitoring of claims; conversion of WC incident reports to C-2 forms and data entry; quarterly activity checks; processing employer reimbursements; processing Special Funds checks; Processing POMCO check register; coordination of pre-employment physicals for all entities; preparing WC apportionment

## Positions

| Position Name                   | Sum of Amended | Sum of Requested | Sum of Recommended |
|---------------------------------|----------------|------------------|--------------------|
| <b>RISK MANAGEMENT</b>          | <b>2.50</b>    | <b>2.50</b>      | <b>2.50</b>        |
| EMPLOYEE BENEFITS ADMIN         | 0.50           | 0.50             | 0.50               |
| MANAGER OF RISK MGT & INSURANCE | 1.00           | 1.00             | 1.00               |
| RISK MGT & INSURANCE PROG COORD | 1.00           | 1.00             | 1.00               |
| <b>Grand Total</b>              | <b>2.50</b>    | <b>2.50</b>      | <b>2.50</b>        |

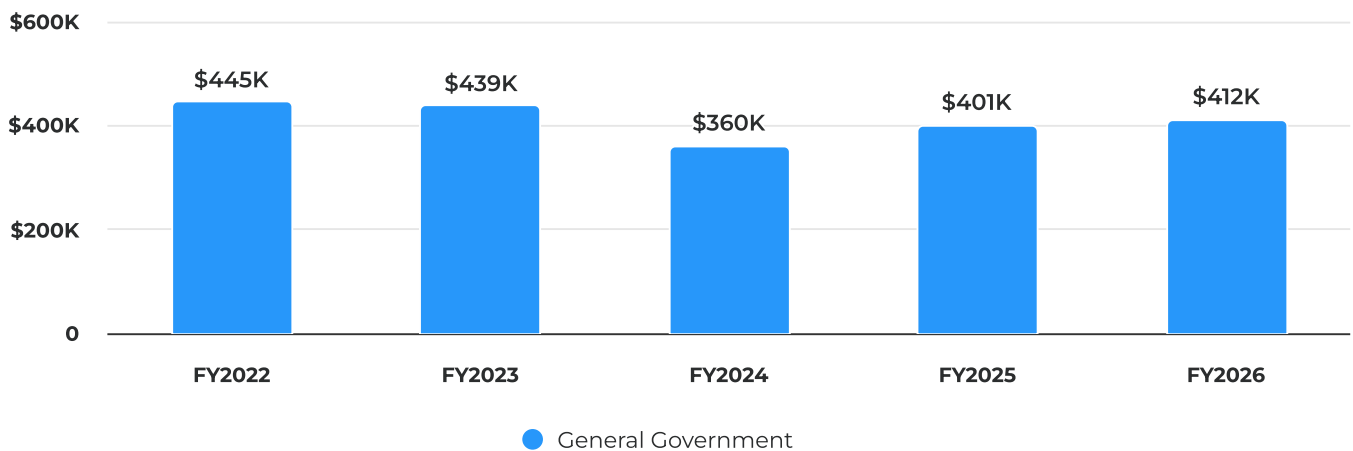
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function



## FY26 Expenditures by Function



● General Government

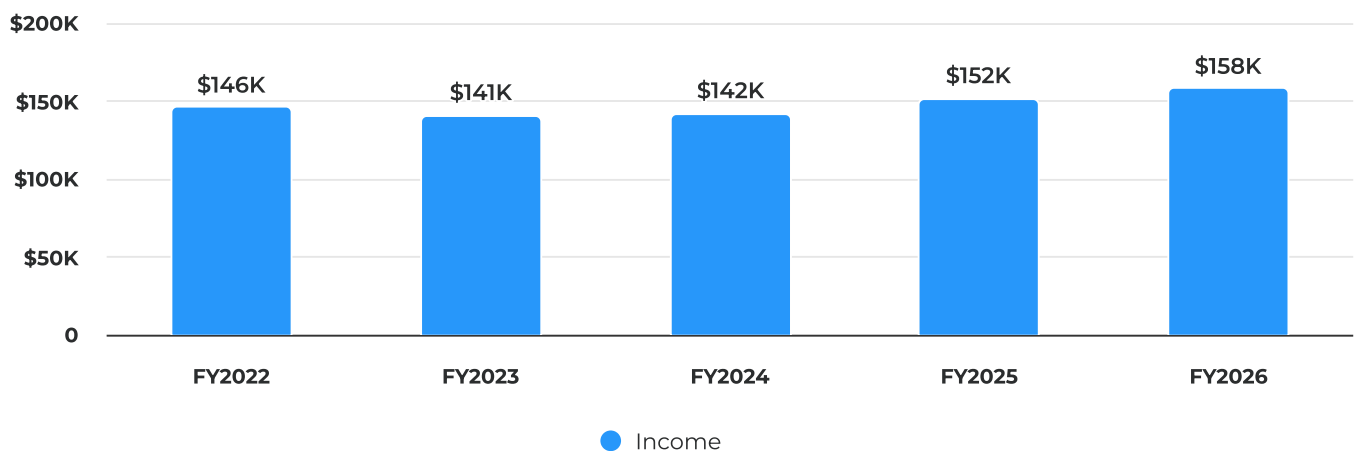
**\$411,685** 100.00%

## Expenditures by Function

| Category                  | FY 2024 Actuals     | FY 2025 Amended Budget | FY 2026 Budgeted    |
|---------------------------|---------------------|------------------------|---------------------|
| <b>General Government</b> | \$470,242.87        | \$400,096.00           | \$411,685.00        |
| Personal Services         | \$238,628.13        | \$183,664.00           | \$186,317.00        |
| Contracts                 | \$75,088.00         | \$75,500.00            | \$76,500.00         |
| Auto/Travel               | -                   | -                      | \$400.00            |
| Office Supplies           | \$1,029.89          | \$5,625.00             | \$2,450.00          |
| Departmental Exp          | \$52,120.13         | \$58,750.00            | \$66,750.00         |
| Employee Benefits         | \$103,376.72        | \$76,557.00            | \$79,268.00         |
| <b>Total Expenditures</b> | <b>\$470,242.87</b> | <b>\$400,096.00</b>    | <b>\$411,685.00</b> |

## Revenues by Revenue Source

## Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



Income \$158,000 100.00%

Revenues by Revenue Source

| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| Income         | \$148,000.00    | \$151,600.00           | \$158,000.00     |
| Total Revenues | \$148,000.00    | \$151,600.00           | \$158,000.00     |



# Unallocated Insurance

The Unallocated Insurance organization is utilized to pay for the various insurance policies of the County and for our insurance broker. Policies include:

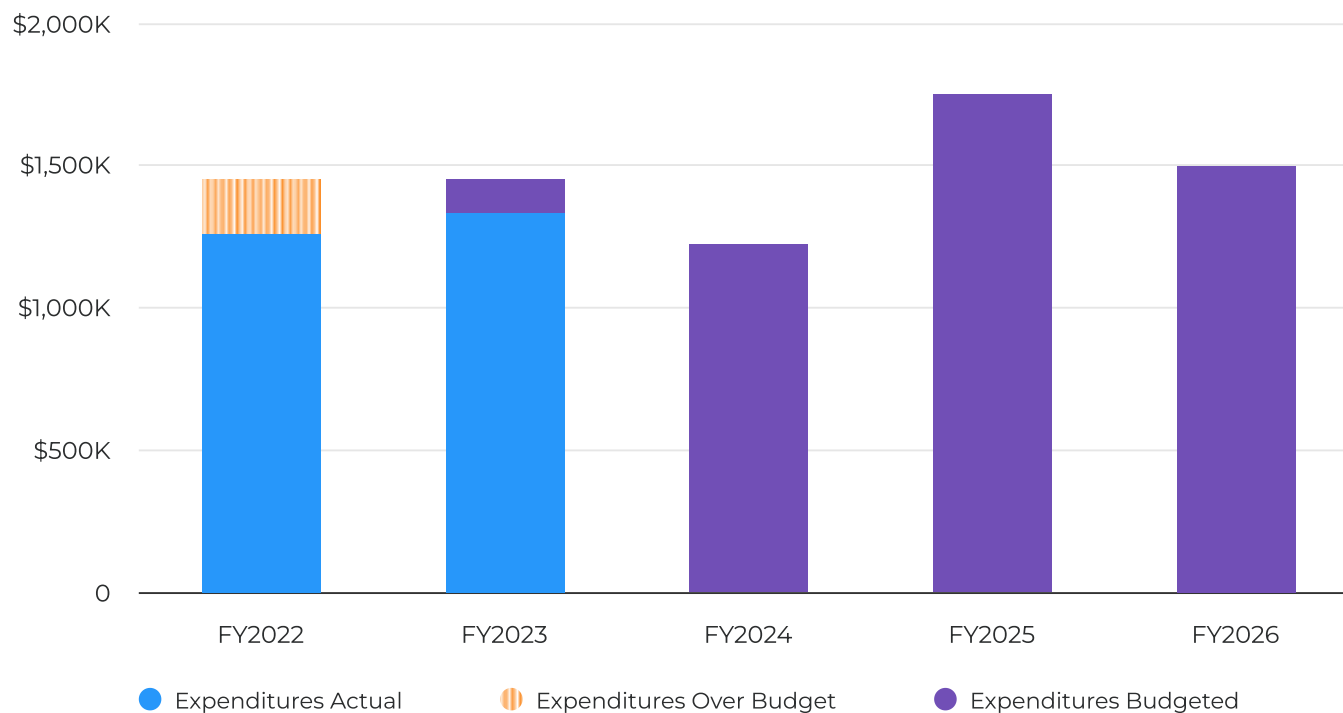
- Property
- Liability
- Inland marine
- Excess property
- Boiler and machinery systems breakdown
- Commercial excess liability policy

All of the bills for these services are expensed to this organization. This organization bills back various departments for their share of the coverage. Not all of the organizations expenses are charged back to the departments.

While various departments are billed back for their share of coverage, ultimately the cost of unallocated insurance is 100% County Share.

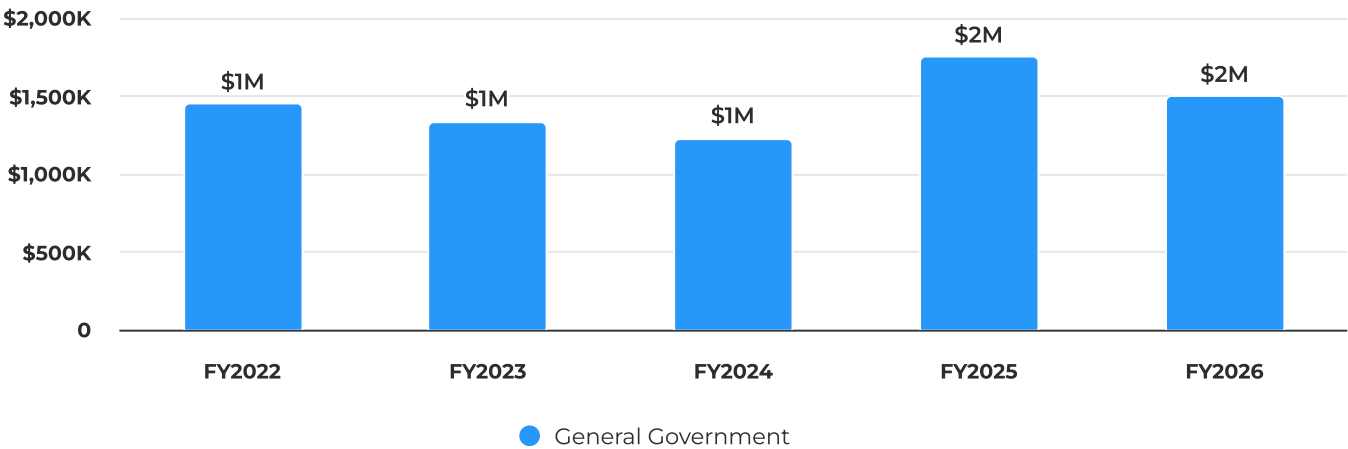
## Expenditure Summary

### Historical Expenditures Across Department

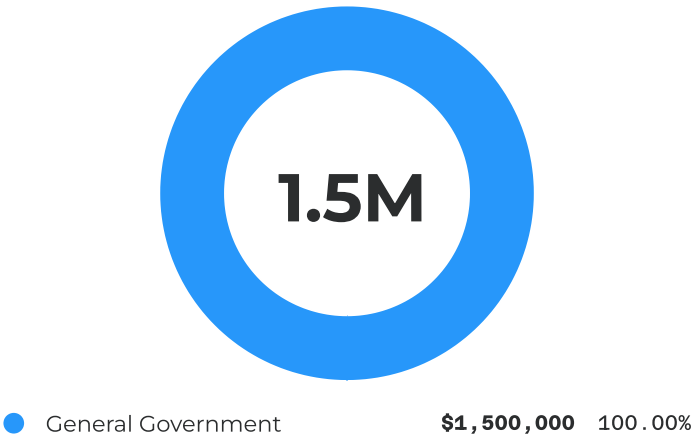


## Expenditures by Function

Historical Expenditures by Function



FY26 Expenditures by Function

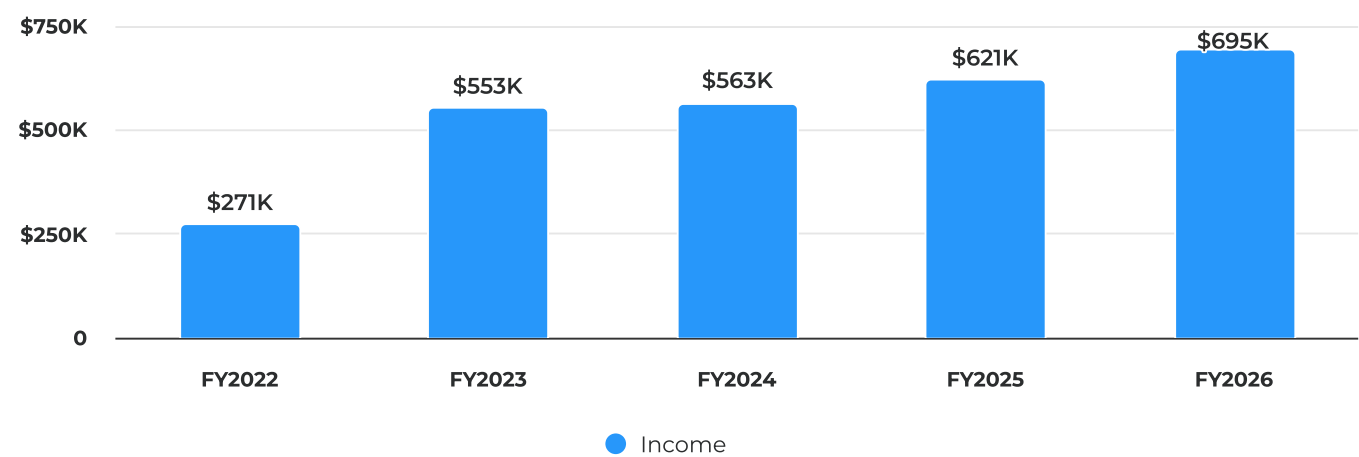


### Expenditures by Function

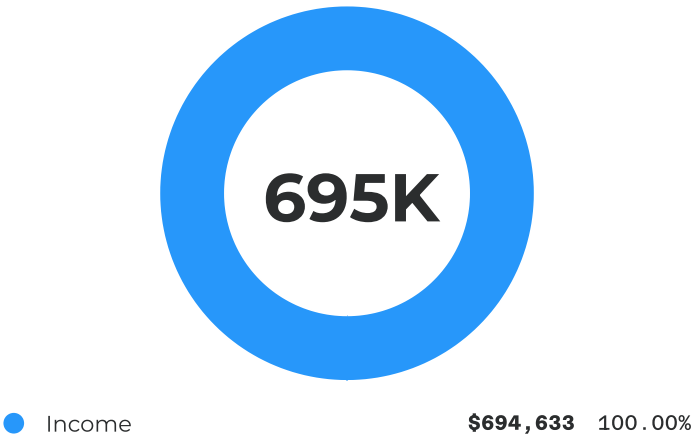
| Category           | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|--------------------|-----------------|------------------------|------------------|
| General Government | \$1,426,333.75  | \$1,751,185.00         | \$1,500,000.00   |
| Departmental Exp   | \$1,426,333.75  | \$1,751,185.00         | \$1,500,000.00   |
| Total Expenditures | \$1,426,333.75  | \$1,751,185.00         | \$1,500,000.00   |

## Revenues by Revenue Source

Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



### Revenues by Revenue Source

| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| Income         | \$621,250.00    | \$621,139.00           | \$694,633.00     |
| Total Revenues | \$621,250.00    | \$621,139.00           | \$694,633.00     |

# Information Technology Services

Lorne Green, Chief Information Officer

***The mission of the Information Technology Services (ITS) is to be a leader in providing government services through innovative, reliable, and responsive information technology solutions, as well as to affect fundamental rethinking and redesign of business processes and support functions to achieve dramatic improvements in critical modern measures of performance such as cost, quality, service and speed.***

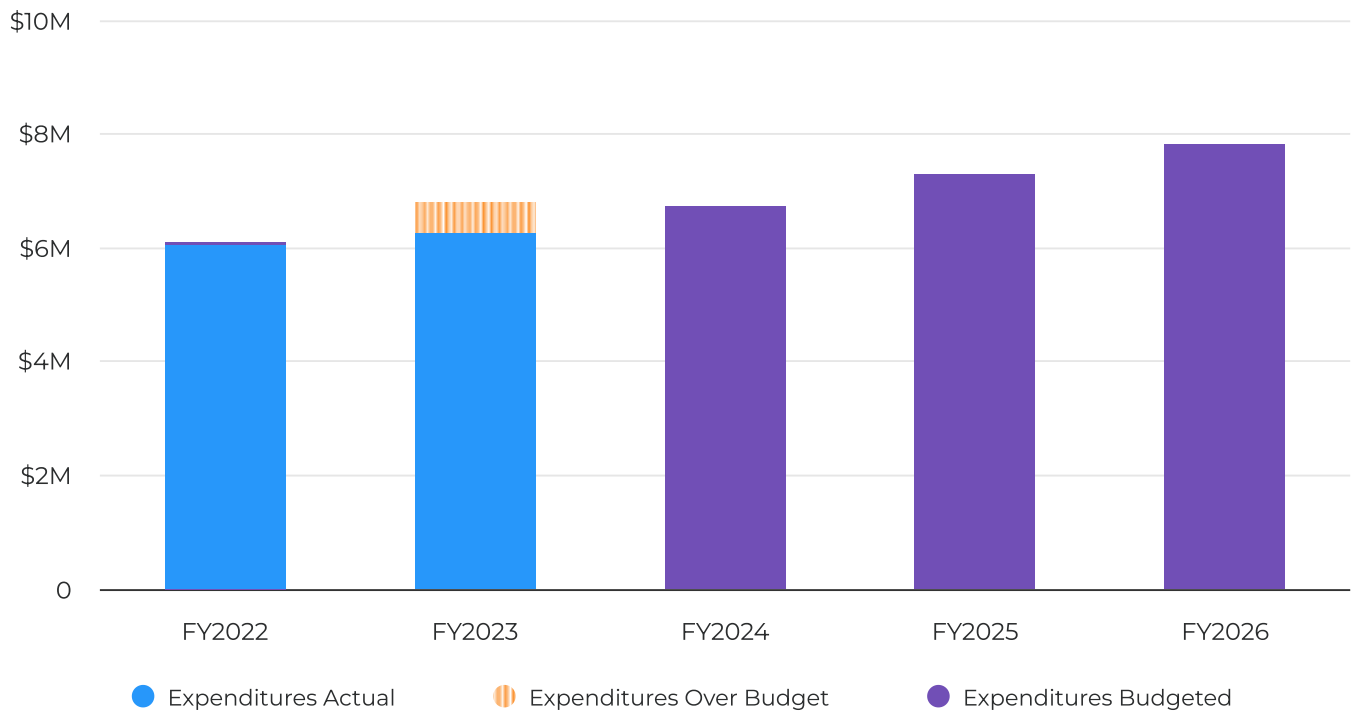
The Division of Information Technology Services (ITS) is a business process service bureau that provides IT services and information to all County Divisions, several local governmental units (Towns, assessors, law enforcement, etc.), internal customers (users), vendor and service accounts and computer and server accounts. ITS is responsible for over 430 applications, copy/print/scan services, all fax and VoIP/legacy phones, and provides systems support, maintenance, enhancements and new development for all major systems applications. ITS is under the administration of the Office of the County Manager is comprised of four organizational disciplines, including Administration – Internal Services, Application Services, Technical Systems and Networking. There are a little over 65 unique job classifications within the ITS Department performed and carried out.

ITS charges back approximately one third of its budget to departments that receive state and federal reimbursement for services in order to maximize revenue to the County. The remaining two thirds is county share. ITS is a non-mandated office, however, the division provides support and solutions to mandated programs and functions that exist in other departments.

Functions of the Division of Information Technology Services include: Computer support, Network support, Security (protection of the County's electronic infrastructure from attacks both foreign and domestic), Software solutions, Telephone services, Copy & print services, Administrative functions, and Employee training.

## Expenditure Summary

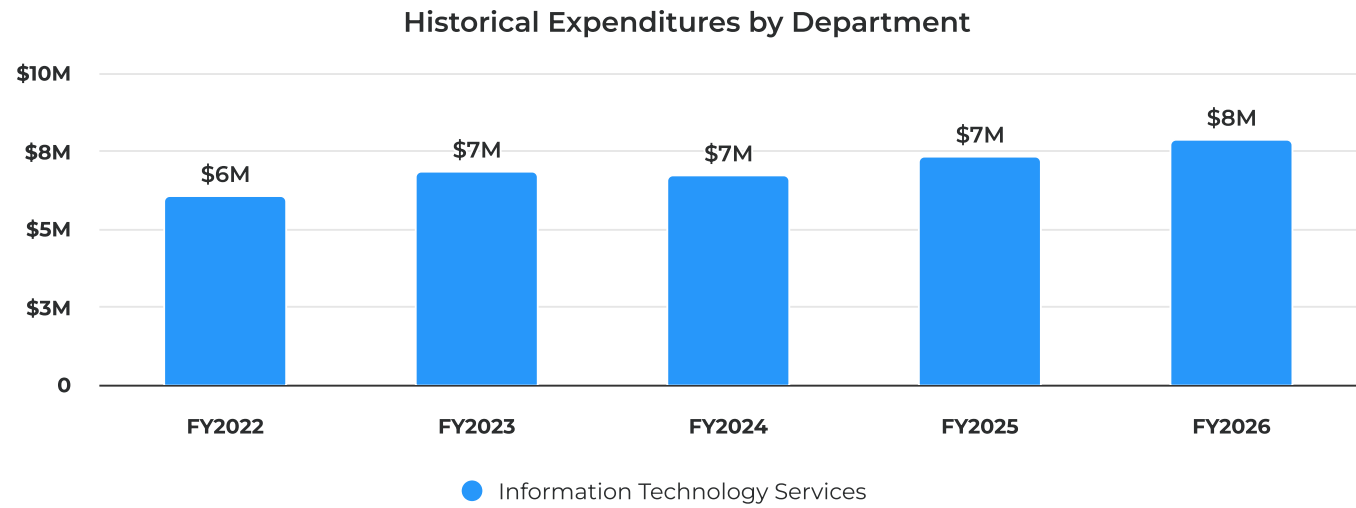
### Historical Expenditures Across Department



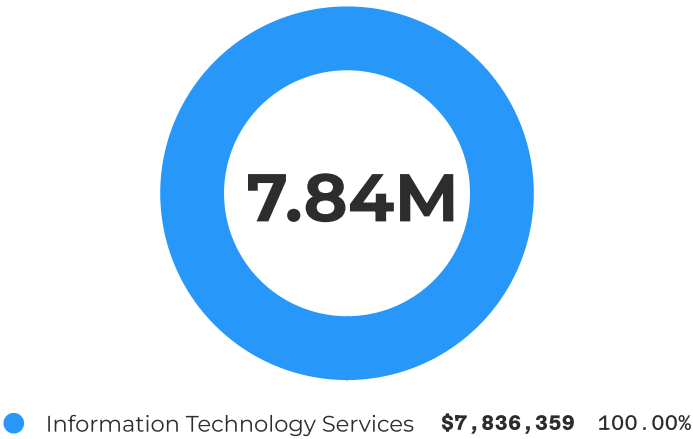
## Positions

| Position Name                    | Sum of Amended | Sum of Requested | Sum of Recommended |
|----------------------------------|----------------|------------------|--------------------|
| <b>MIS</b>                       | <b>20.00</b>   | <b>17.00</b>     | <b>17.00</b>       |
| CHIEF INFO OFFICER               | 1.00           | 1.00             | 1.00               |
| CLIENT SUPPORT TECH ASST II      | 2.00           |                  |                    |
| CLIENT SUPPORT TECH I            | 2.00           | 2.00             | 2.00               |
| CLIENT SUPPORT TECH II           | 1.00           | 3.00             | 3.00               |
| DEPUTY CIO OF ITS                | 1.00           | 1.00             | 1.00               |
| DIR APPS DEV & SUPPORT           | 1.00           | 1.00             | 1.00               |
| DIR OPERATIONS AND NETWORK ADMIN | 1.00           | 1.00             | 1.00               |
| GIS COORDINATOR                  | 1.00           | 1.00             | 1.00               |
| GIS SPECIALIST                   | 1.00           | 1.00             | 1.00               |
| HELP DESK/DOC SPECIALIST         | 1.00           |                  |                    |
| INFO/NETWORK SECURITY OFFICER    | 1.00           | 1.00             | 1.00               |
| IT ADMINISTRATIVE COORD          | 1.00           | 1.00             | 1.00               |
| PC SPECIALIST                    | 1.00           | 1.00             | 1.00               |
| SENIOR NETWORK ENGINEER          | 2.00           | 1.00             | 1.00               |
| SR NETWORK ENGINEER              | 1.00           | 1.00             | 1.00               |
| SR PC SPECIALIST                 | 1.00           |                  |                    |
| WIDE AREA NETWORK TECH II        |                | 1.00             | 1.00               |
| WIDE AREA NETWORK TECHNICIAN     | 1.00           |                  |                    |
| <b>Grand Total</b>               | <b>20.00</b>   | <b>17.00</b>     | <b>17.00</b>       |

# Expenditures by Department



## FY26 Expenditures by Department

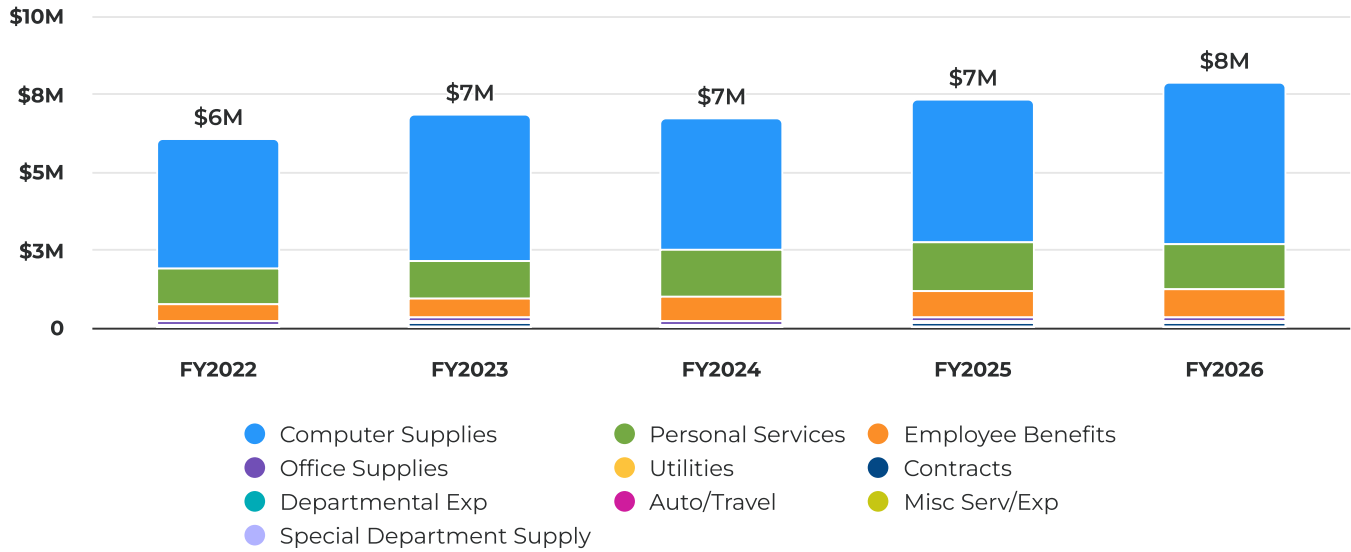


## Expenditures by Department

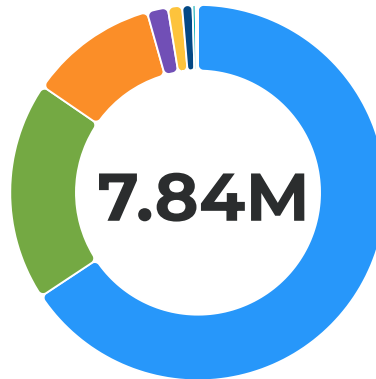
| Category                        | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|---------------------------------|-----------------|------------------------|------------------|
| Information Technology Services | \$7,984,668.26  | \$7,788,578.00         | \$7,836,359.00   |
| Total Expenditures              | \$7,984,668.26  | \$7,788,578.00         | \$7,836,359.00   |

## Expenditures by Exp Categories

### Historical Expenditures by Exp Categories



### FY26 Expenditures by Exp Categories



|                   |             |        |
|-------------------|-------------|--------|
| Computer Supplies | \$5,148,163 | 65.70% |
| Personal Services | \$1,477,398 | 18.85% |
| Employee Benefits | \$867,538   | 11.07% |
| Office Supplies   | \$140,300   | 1.79%  |
| Contracts         | \$96,500    | 1.23%  |
| Utilities         | \$70,000    | 0.89%  |
| Auto/Travel       | \$20,510    | 0.26%  |
| Departmental Exp  | \$10,650    | 0.14%  |
| Misc Serv/Exp     | \$5,300     | 0.07%  |

### Expenditures by Exp Categories

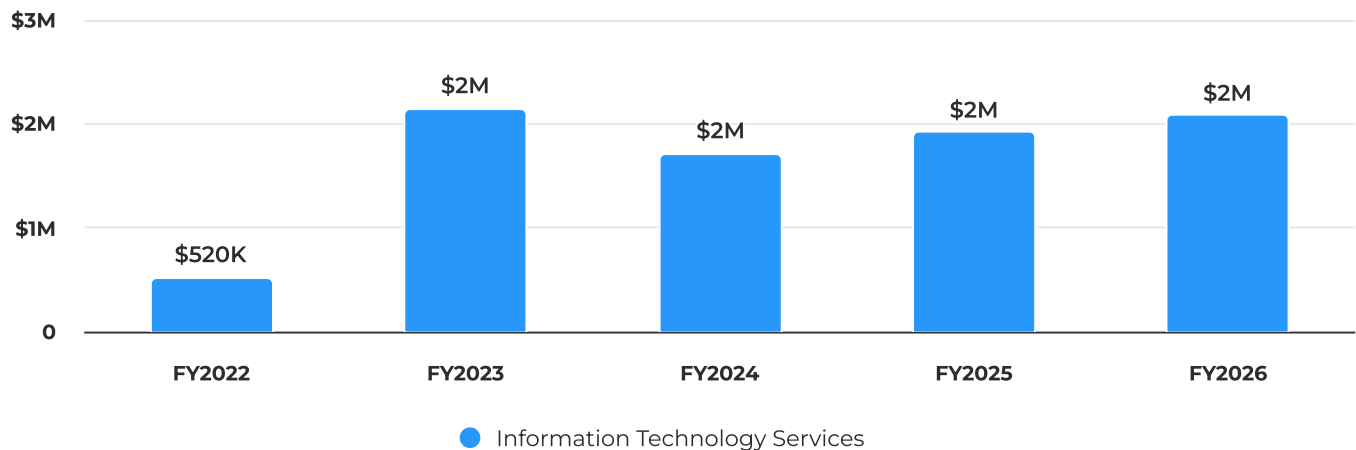
| Category          | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|-------------------|-----------------|------------------------|------------------|
| Personal Services | \$1,359,860.72  | \$1,555,153.00         | \$1,477,398.00   |
| Contracts         | \$119,225.00    | \$96,500.00            | \$96,500.00      |
| Auto/Travel       | \$9,707.99      | \$8,810.00             | \$20,510.00      |
| Office Supplies   | \$132,610.12    | \$141,900.00           | \$140,300.00     |
| Computer Supplies | \$5,607,544.46  | \$5,062,650.00         | \$5,148,163.00   |



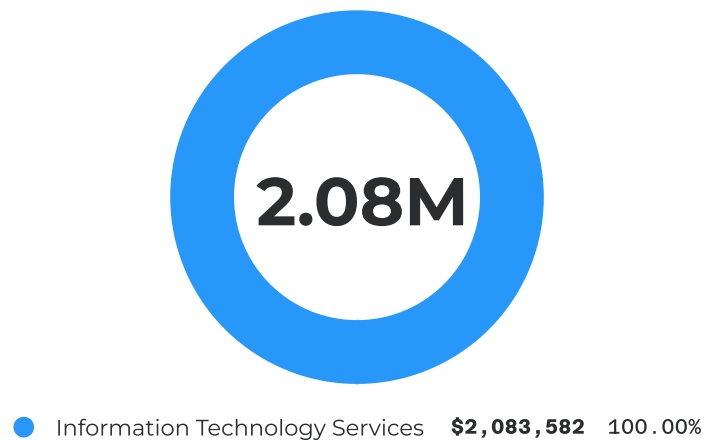
| Category                  | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|---------------------------|-----------------------|------------------------|-----------------------|
| Utilities                 | \$62,073.58           | \$70,000.00            | \$70,000.00           |
| Misc Serv/Exp             | \$82.50               | \$5,300.00             | \$5,300.00            |
| Departmental Exp          | \$17,602.00           | \$10,750.00            | \$10,650.00           |
| Employee Benefits         | \$675,961.89          | \$837,515.00           | \$867,538.00          |
| <b>Total Expenditures</b> | <b>\$7,984,668.26</b> | <b>\$7,788,578.00</b>  | <b>\$7,836,359.00</b> |

## Revenues by Department

Historical Revenues by Department



FY26 Revenues by Department



## Revenues by Department

| Category                        | FY 2025 Amended Budget | FY 2026 Budgeted      | FY 2025 Amended Budget vs. FY 2026 Budgeted (% Change) |
|---------------------------------|------------------------|-----------------------|--------------------------------------------------------|
| Information Technology Services | \$1,958,083.00         | \$2,083,582.00        | 6.41%                                                  |
| <b>Total Revenues</b>           | <b>\$1,958,083.00</b>  | <b>\$2,083,582.00</b> | <b>6.41%</b>                                           |

# Division of Management and Budget

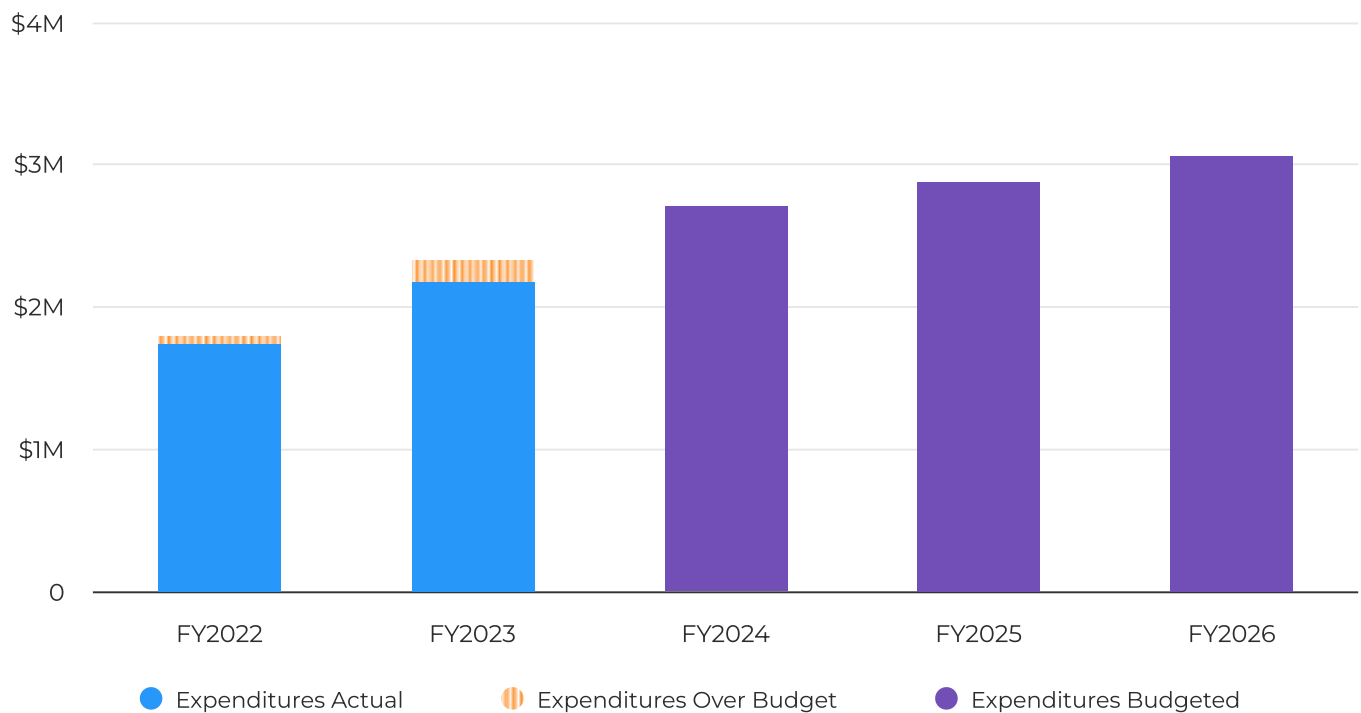
Anna-Marie Novello, Commissioner

The Division of Management and Budget is composed of the following departments:

- Office of Management and Budget (to include Payroll)
- Health Finance
- Purchasing and Central Services

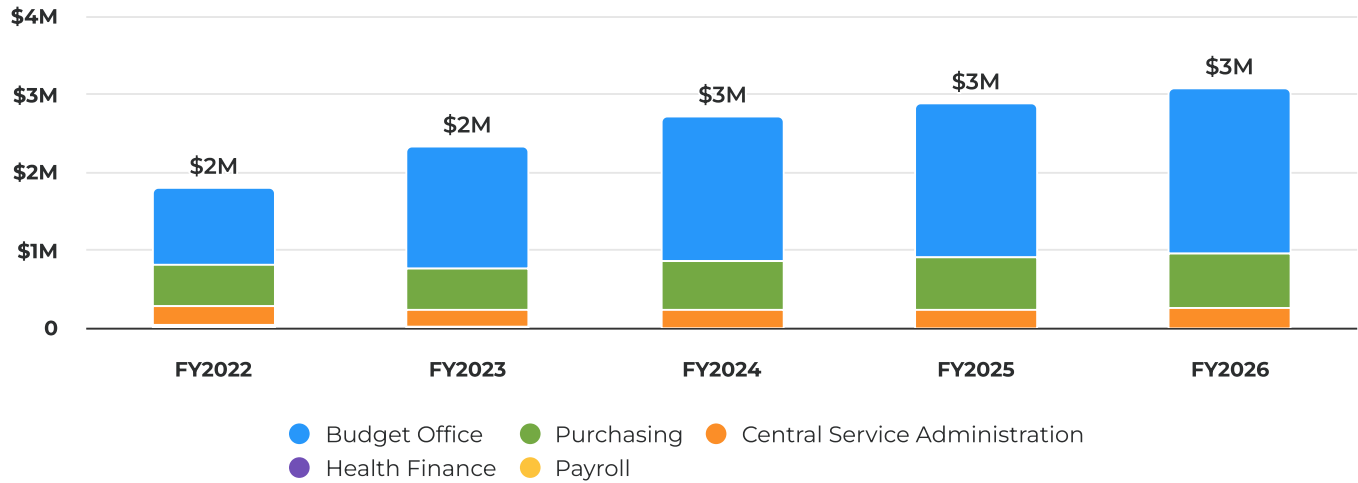
## Expenditure Summary

### Historical Expenditures Across Department

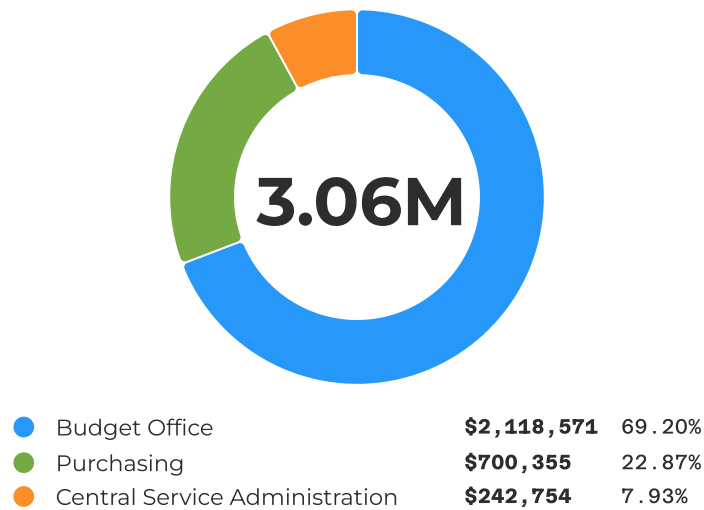


## Expenditures by Department

### Historical Expenditures by Department



### FY26 Expenditures by Department

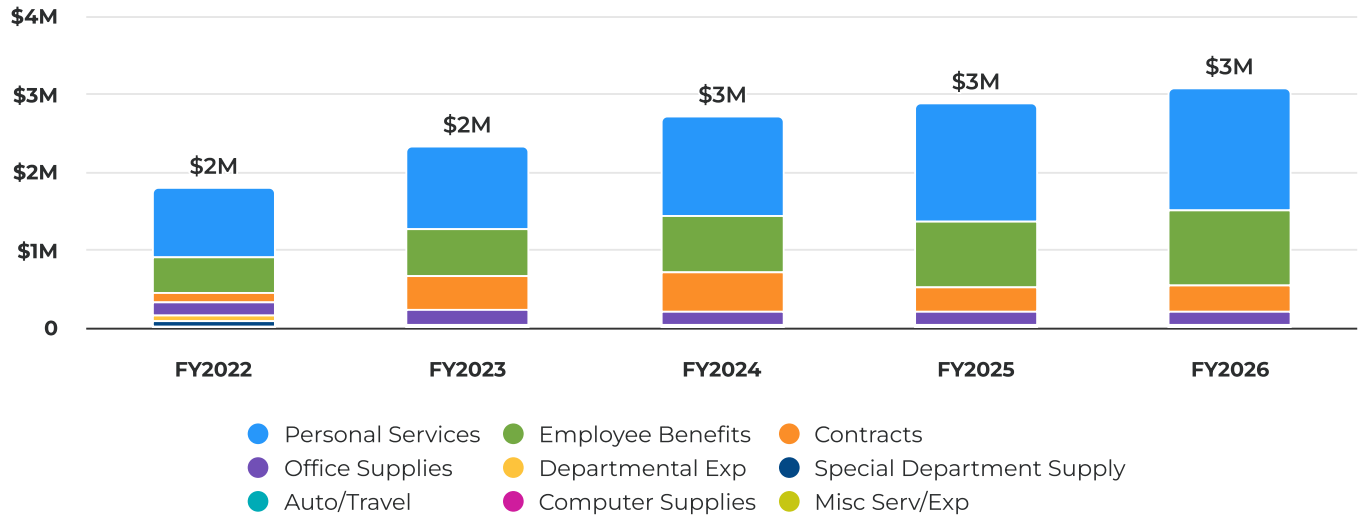


## Expenditures by Department

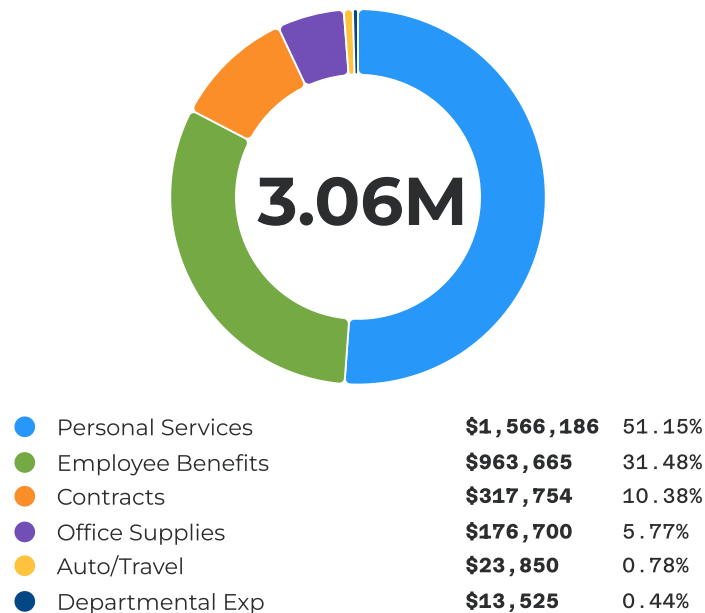
| Category                       | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|--------------------------------|-----------------------|------------------------|-----------------------|
| Budget Office                  | \$1,585,398.99        | \$2,247,974.00         | \$2,118,571.00        |
| Health Finance                 | \$55,222.81           | -                      | -                     |
| Purchasing                     | \$568,449.07          | \$660,931.00           | \$700,355.00          |
| Central Service Administration | \$171,194.45          | \$240,612.00           | \$242,754.00          |
| <b>Total Expenditures</b>      | <b>\$2,380,265.32</b> | <b>\$3,149,517.00</b>  | <b>\$3,061,680.00</b> |

## Expenditures by Exp Categories

### Historical Expenditures by Exp Categories



### FY26 Expenditures by Exp Categories

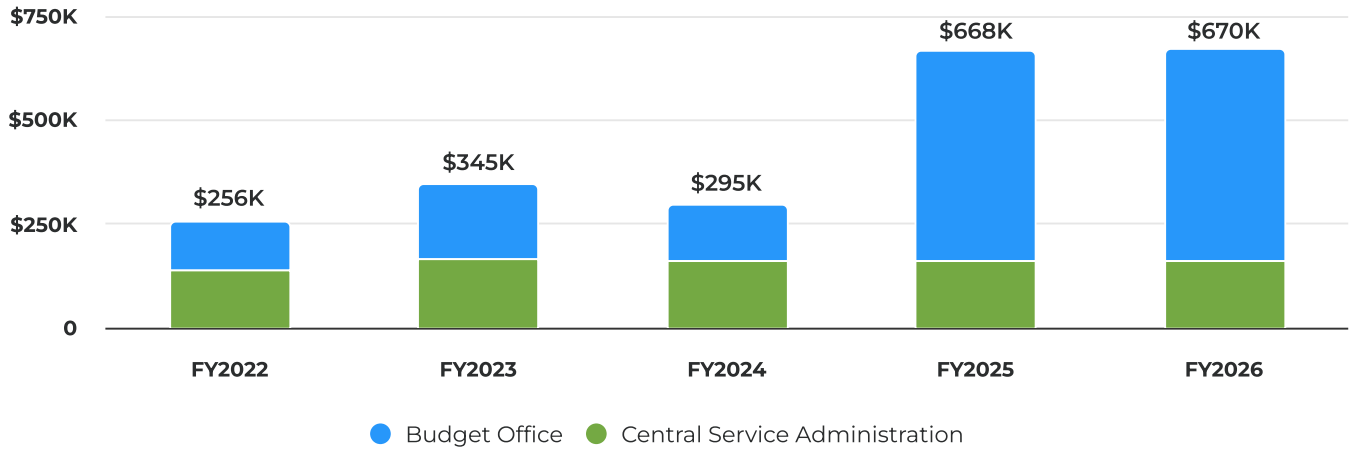


## Expenditures by Exp Categories

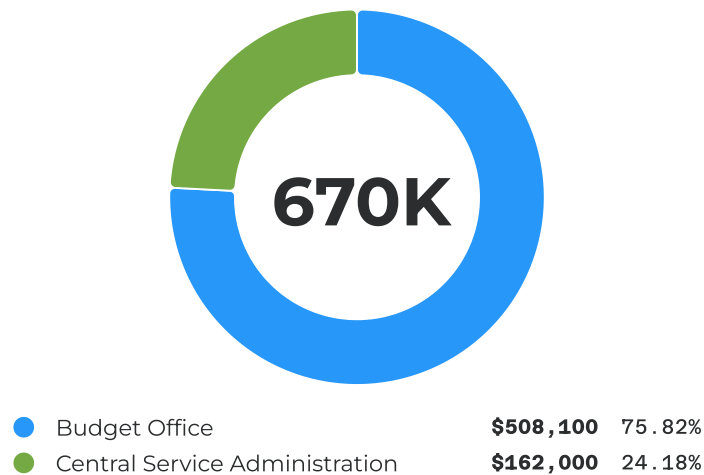
| Category                  | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|---------------------------|-----------------------|------------------------|-----------------------|
| Personal Services         | \$1,164,913.78        | \$1,510,933.00         | \$1,566,186.00        |
| Contracts                 | \$377,408.65          | \$565,612.00           | \$317,754.00          |
| Auto/Travel               | \$12,097.56           | \$20,411.00            | \$23,850.00           |
| Office Supplies           | \$105,745.31          | \$203,914.00           | \$176,700.00          |
| Departmental Exp          | \$38,553.01           | \$17,960.00            | \$13,525.00           |
| Employee Benefits         | \$681,547.01          | \$830,687.00           | \$963,665.00          |
| <b>Total Expenditures</b> | <b>\$2,380,265.32</b> | <b>\$3,149,517.00</b>  | <b>\$3,061,680.00</b> |

## Revenues by Department

### Historical Revenues by Department



### FY26 Revenues by Department



## Revenues by Department

| Category                       | FY 2025 Amended Budget | FY 2026 Budgeted    | FY 2025 Amended Budget vs. FY 2026 Budgeted (% Change) |
|--------------------------------|------------------------|---------------------|--------------------------------------------------------|
| Budget Office                  | \$508,726.00           | \$508,100.00        | -0.12%                                                 |
| Central Service Administration | \$162,000.00           | \$162,000.00        | 0.00%                                                  |
| <b>Total Revenues</b>          | <b>\$670,726.00</b>    | <b>\$670,100.00</b> | <b>-0.09%</b>                                          |

# Office of Management and Budget

Lucrezia Anderson, Director of Management and Budget

***The Sullivan County Office of Management and Budget exists to support Sullivan County's fiscal integrity, accountability, and performance.***

This mission is accomplished by providing budgeting, fiscal, analytical, operational policy and management support to the County Manager, Board of Legislators, Commissioners and Departments. It is our mission to ensure that the financial investment of all Sullivan County taxpayers is managed in a responsible manner.

The Office of Management and Budget receives no outside funding and is 100% County cost. It is a non-mandated office.

## Core Services

Functions of the Office of Management and Budget include:

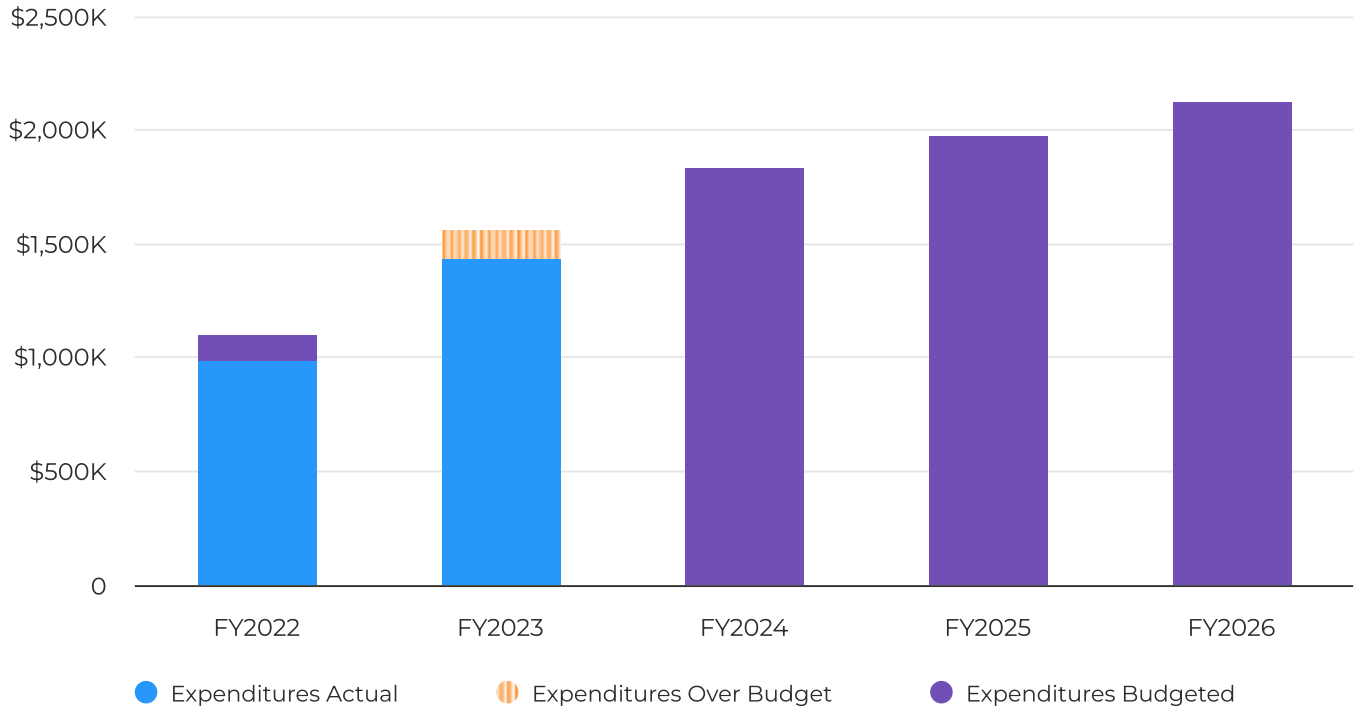
- Prepare the County's Tentative Operating Budget annually in conjunction with the Sullivan County Manager
- Compile and provide data to the Sullivan County Legislature as requested during their review of the Tentative Budget
- Complete and file the County's Capital Plan
- Prepare the annual Tax Levy
- Compile monthly budget modifications and verify sufficient funds exist in the Adopted Operating Budget to cover the modifications
- Assist with the County's Annual Audit
- Assist other County departments with various projects, such as the upgrade of the Public Safety communication infrastructure
- Investigate financial impact of special projects as needed, such as financial impacts of capital projects

## Positions

| Position Name                    | Sum of Amended | Sum of Requested | Sum of Recommended |
|----------------------------------|----------------|------------------|--------------------|
| <b>BUDGET OFFICE</b>             | <b>12.20</b>   | <b>12.20</b>     | <b>12.20</b>       |
| BUDGET ANALYST                   | 2.00           | 2.00             | 2.00               |
| COMM OF MGMT & BUDGET            | 1.00           | 1.00             | 1.00               |
| DIRECTOR OF MANAGEMENT AND BUDGE | 1.00           | 1.00             | 1.00               |
| FINANCIAL ANALYST                | 1.00           | 1.00             | 1.00               |
| PRINCIPAL PAYROLL CLERK          | 2.00           | 2.00             | 2.00               |
| SENIOR BUDGET ANALYST            | 3.20           | 3.20             | 3.20               |
| SR FISCAL ADMINISTRATIVE OFFICER | 2.00           | 2.00             | 2.00               |
| <b>Grand Total</b>               | <b>12.20</b>   | <b>12.20</b>     | <b>12.20</b>       |

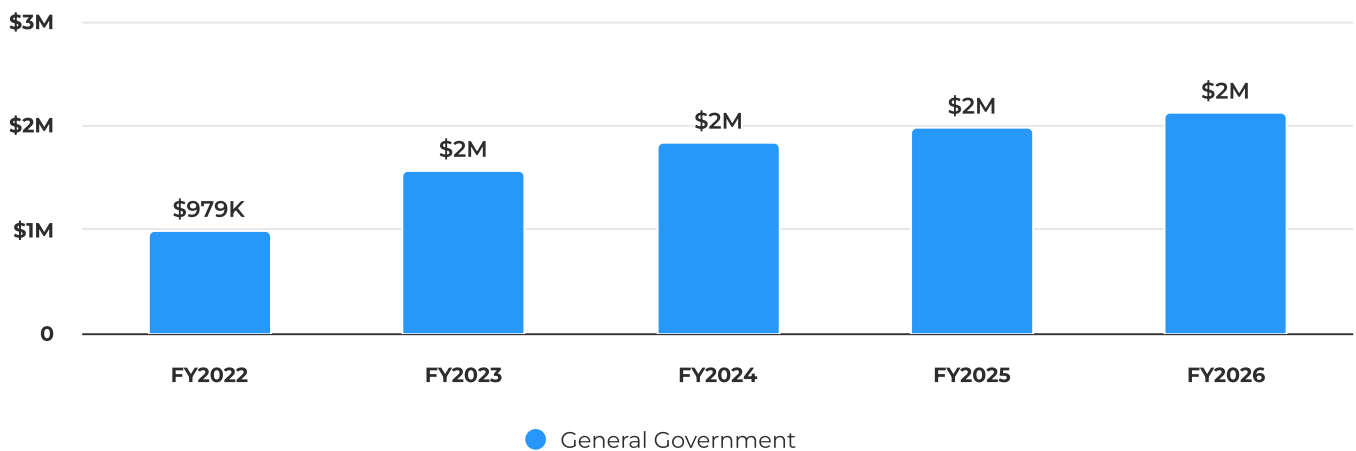
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function





FY26 Expenditures by Function



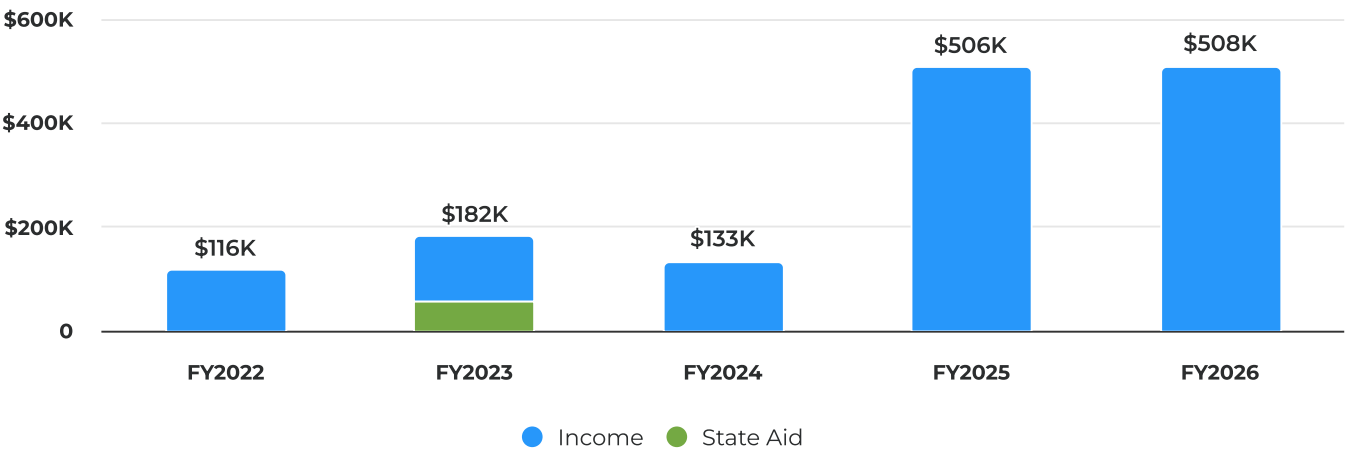
● General Government      \$2,118,571    100.00%

Expenditures by Function

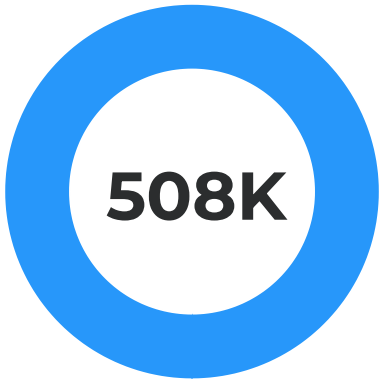
| Category                  | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|---------------------------|-----------------------|------------------------|-----------------------|
| <b>General Government</b> | \$1,585,398.99        | \$2,247,974.00         | \$2,118,571.00        |
| Personal Services         | \$816,589.51          | \$1,097,869.00         | \$1,146,523.00        |
| Contracts                 | \$308,218.65          | \$494,000.00           | \$244,000.00          |
| Auto/Travel               | \$11,833.56           | \$20,411.00            | \$23,850.00           |
| Office Supplies           | \$6,754.83            | \$33,566.00            | \$7,200.00            |
| Departmental Exp          | \$25,580.11           | \$4,828.00             | \$1,315.00            |
| Employee Benefits         | \$416,422.33          | \$597,300.00           | \$695,683.00          |
| <b>Total Expenditures</b> | <b>\$1,585,398.99</b> | <b>\$2,247,974.00</b>  | <b>\$2,118,571.00</b> |

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



Income \$508,100 100.00%

Revenues by Revenue Source

| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| Income         | \$116,484.34    | \$508,726.00           | \$508,100.00     |
| Total Revenues | \$116,484.34    | \$508,726.00           | \$508,100.00     |

# Health Finance

Anna-Marie Novello, Commissioner of Management and Budget & Lucrezia Anderson, Director of Management and Budget - Health Finance

***The Sullivan County Health Finance Department exists to support the financial needs of the Adult Care Center, Department of Community Services, and the Department of Public Health.***

The Health Finance Department receives funding from the State and Federal government for the administration of the health programs of the three departments. It is a non-mandated office.

## Core Services

Functions of the Health Finance Department include:

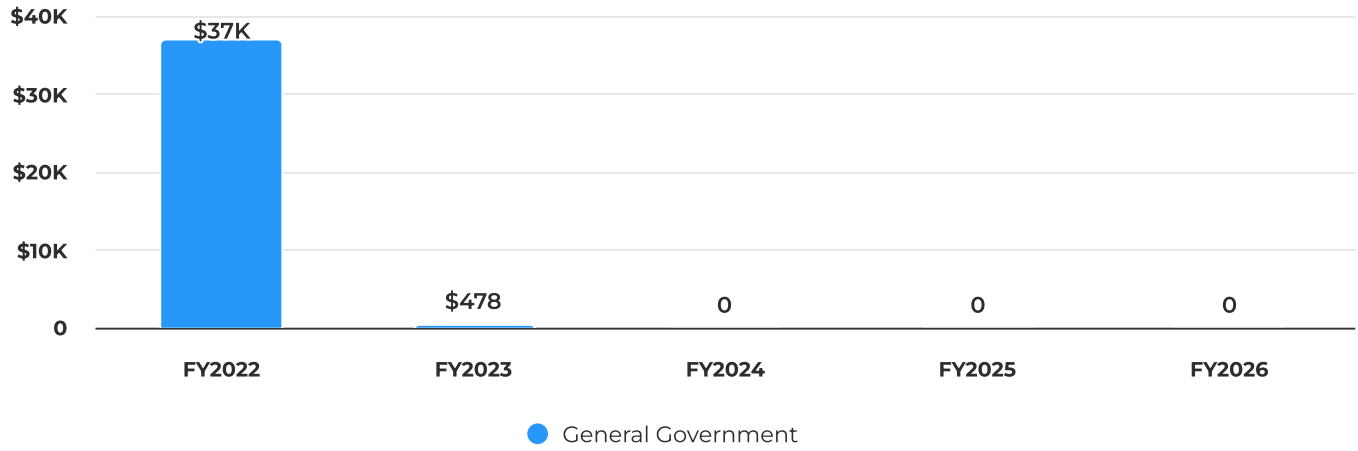
- Billing to Federal and State governments and insurance companies for reimbursement of the costs of providing services within the Adult Care Center, Community Services and Public Health departments
- Monitoring of the operating budget for respective departments, the participation in the completion of the annual audit, federal single audit, and various cost reports.

## Positions

| Position Name                   | Count of Amended | Count of Requested | Count of Recommended |
|---------------------------------|------------------|--------------------|----------------------|
| <b>HF ADULT CARE CENTER</b>     | <b>3.00</b>      | <b>3.00</b>        | <b>3.00</b>          |
| FISCAL ADMINISTRATIVE OFFICER   | 1.00             | 1.00               | 1.00                 |
| MEDICAL BILLING COORD           | 1.00             | 1.00               | 1.00                 |
| SENIOR ACCOUNT CLERK            | 1.00             | 1.00               | 1.00                 |
| <b>HF COMMUNITY SERVICES</b>    | <b>2.00</b>      | <b>3.00</b>        | <b>3.00</b>          |
| FINANCIAL ANALYST               |                  | 1.00               | 1.00                 |
| PRINCIPAL ACCOUNT CLERK         | 2.00             | 2.00               | 2.00                 |
| <b>HF PUBLIC HEALTH</b>         | <b>7.00</b>      | <b>7.00</b>        | <b>7.00</b>          |
| ACCOUNT CLERK                   | 1.00             | 1.00               | 1.00                 |
| FINANCIAL ACCOUNT CLERK         | 1.00             | 1.00               | 1.00                 |
| PRINCIPAL ACCOUNT CLERK         | 4.00             | 4.00               | 4.00                 |
| PRINCIPAL ACCOUNT CLERK/DB SPEC | 1.00             | 1.00               | 1.00                 |
| <b>Grand Total</b>              | <b>12.00</b>     | <b>13.00</b>       | <b>13.00</b>         |

## Expenditures by Function

### Historical Expenditures by Function



# Purchasing and Central Services

Allyson Smith, Director of Purchasing & Central Services

***The mission of the Sullivan County Department of Purchasing is to establish, coordinate and administer purchasing policies for Sullivan County. The Sullivan County Department of Central Services provides mail services and supplies to the departments and agencies of Sullivan County.***

The Sullivan County Office of Purchasing provides quality goods and services, at the lowest possible cost, meeting the needs of the Departments and Agencies. The Sullivan County Office of Central Services provides mail/courier services five days per week to the Government Center, Jail/Courthouse Complex and the Human Services Complex in Liberty, NY.

The Office of Purchasing receives no outside funding and is 100% County cost. The Office of Central Services receives no outside funding and is 100% County cost, however, a majority of the cost is charged back to County departments and is included in their budgets. Both are non-mandated offices.

## Core Services

Functions of the Office of Purchasing include:

- Provide a procurement process that includes research, development, writing, execution and award of various bids, RFP's, quotes and everyday purchase orders for all necessary services, items and materials
- Processes and files all contracts that follow procurement guidelines

Functions of the Office of Central Services include:

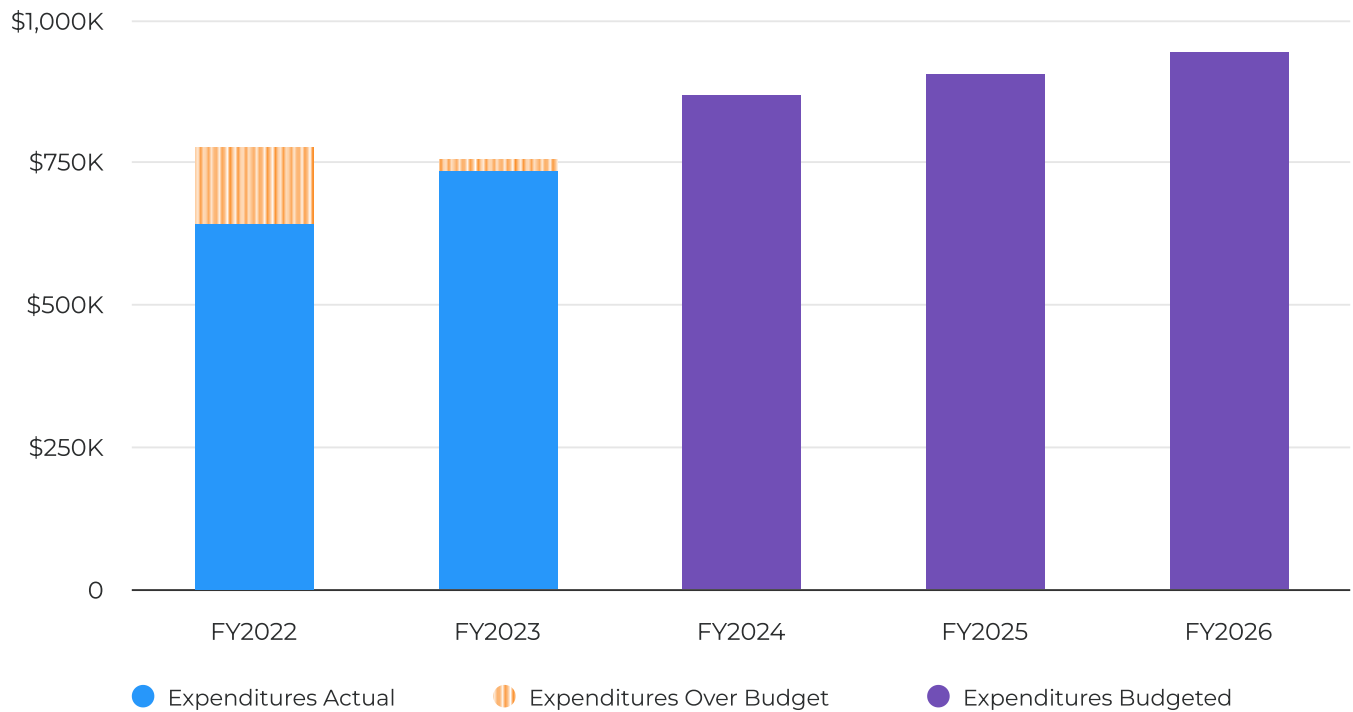
- Mail is sorted, delivered and processed daily
- Mailroom services are currently outsourced to the Kristt Company, which provides one employee and includes transportation for all pickups and delivery

## Positions

| Position Name                    | Sum of Amended | Sum of Requested | Sum of Recommended |
|----------------------------------|----------------|------------------|--------------------|
| <b>@ PURCHASING</b>              | <b>6.00</b>    | <b>6.00</b>      | <b>6.00</b>        |
| ASST DIR PURCHASING CENTRAL SVCS | 1.00           | 1.00             | 1.00               |
| DIR PURCHASING & CENTRAL SVCS    | 1.00           | 1.00             | 1.00               |
| PRINCIPAL ACCOUNT CLERK/DATABASE | 1.00           | 1.00             | 1.00               |
| PURCHASING COORDINATOR           | 1.00           | 1.00             | 1.00               |
| SENIOR PURCHASING COORD          | 2.00           | 2.00             | 2.00               |
| <b>Grand Total</b>               | <b>6.00</b>    | <b>6.00</b>      | <b>6.00</b>        |

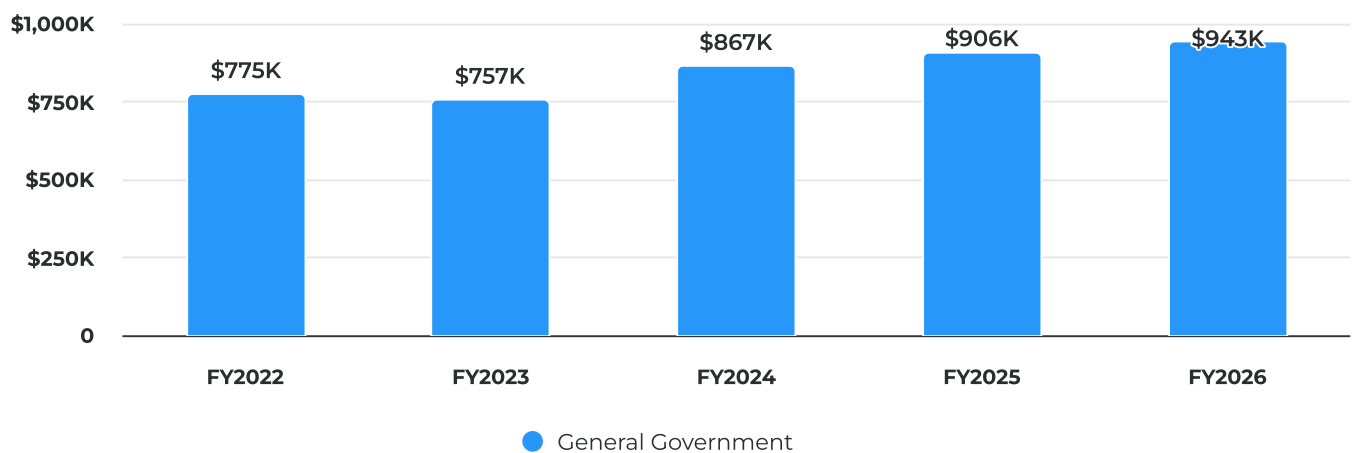
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function



FY26 Expenditures by Function



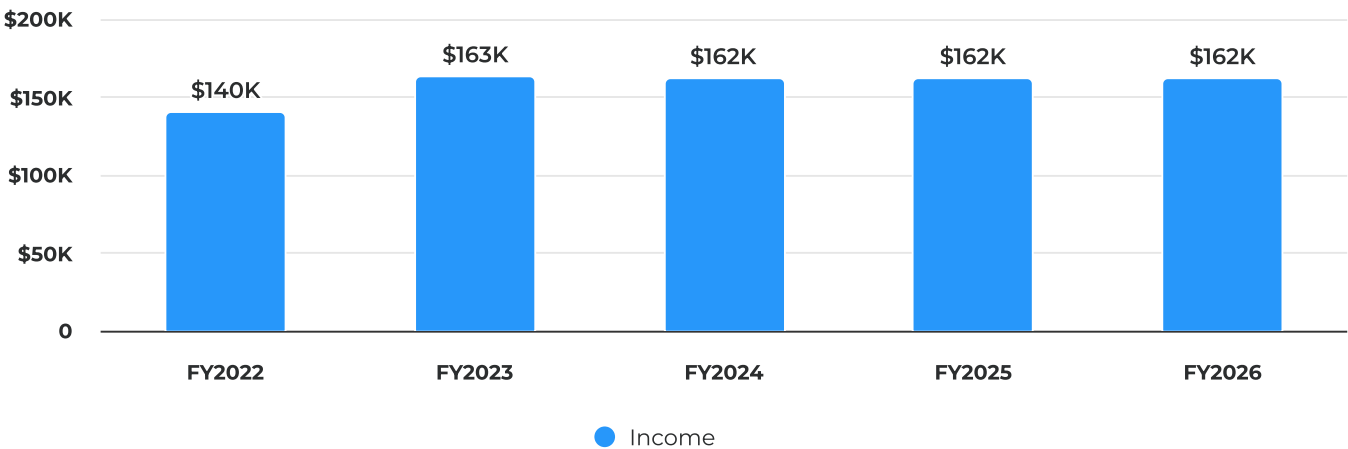
● General Government      \$943,109    100.00%

Expenditures by Function

| Category                  | FY 2024 Actuals     | FY 2025 Amended Budget | FY 2026 Budgeted    |
|---------------------------|---------------------|------------------------|---------------------|
| <b>General Government</b> | \$739,643.52        | \$901,543.00           | \$943,109.00        |
| Personal Services         | \$348,324.27        | \$413,064.00           | \$419,663.00        |
| Contracts                 | \$69,190.00         | \$71,612.00            | \$73,754.00         |
| Auto/Travel               | \$264.00            | -                      | -                   |
| Office Supplies           | \$98,990.48         | \$170,348.00           | \$169,500.00        |
| Departmental Exp          | \$12,972.90         | \$13,132.00            | \$12,210.00         |
| Employee Benefits         | \$209,901.87        | \$233,387.00           | \$267,982.00        |
| <b>Total Expenditures</b> | <b>\$739,643.52</b> | <b>\$901,543.00</b>    | <b>\$943,109.00</b> |

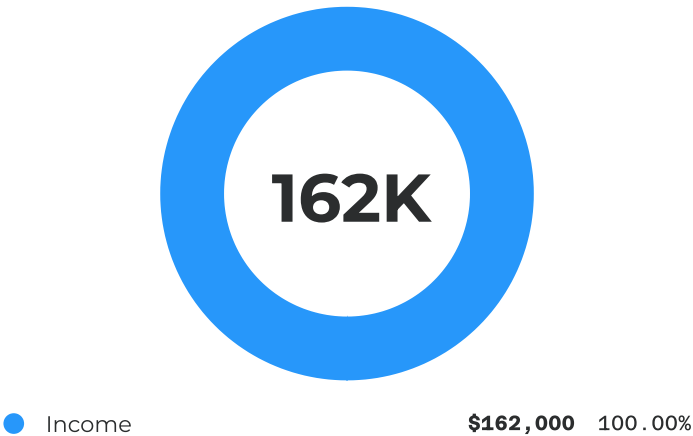
Revenues by Revenue Source

Historical Revenues by Revenue Source





FY26 Revenues by Revenue Source



Revenues by Revenue Source

| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| Income         | \$171,381.25    | \$162,000.00           | \$162,000.00     |
| Total Revenues | \$171,381.25    | \$162,000.00           | \$162,000.00     |

# Division of Planning and Community Development

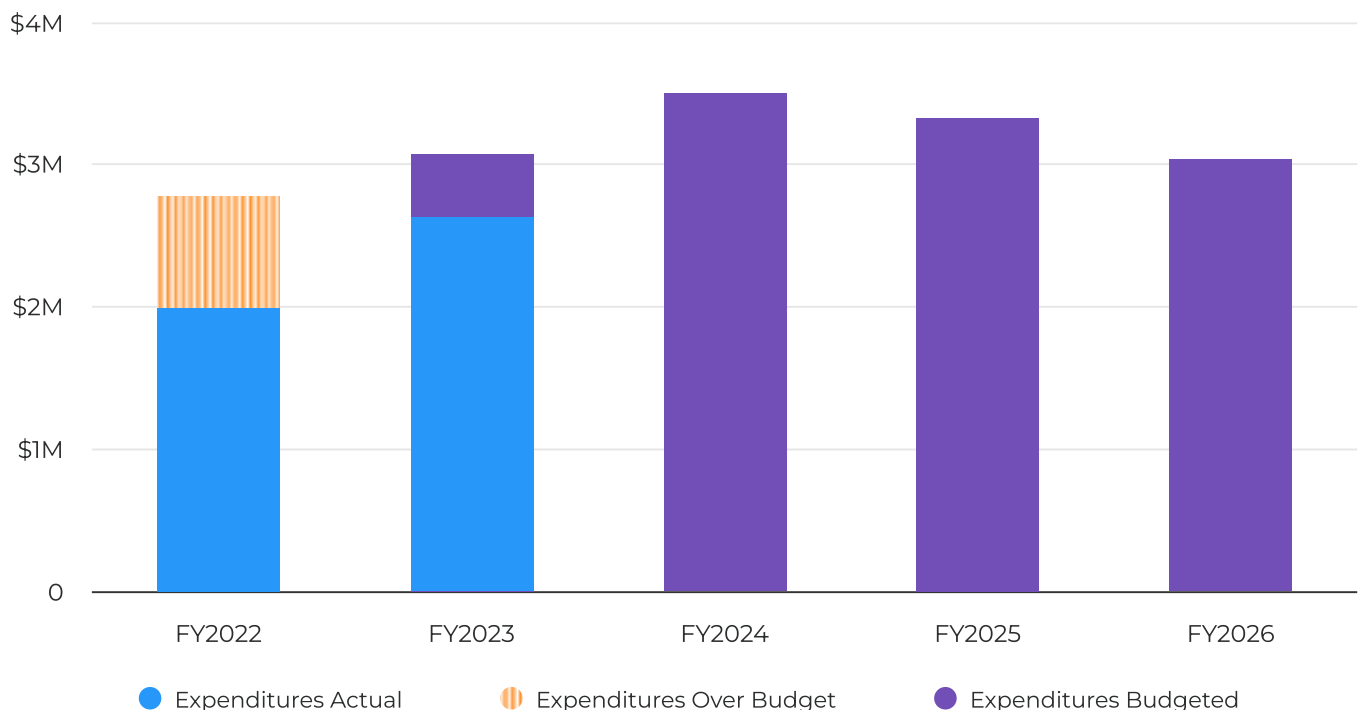
Heather Brown, Commissioner

The Sullivan County Division of Planning and Community Development is responsible for the creation of programs that foster orderly development and redevelopment of the County's physical infrastructure in a manner that conserves natural resources while providing economic opportunity for area residents. The Division of Planning also offers technical assistance to local municipalities and assists with the development of land use policies. Located in the historic Catskills Region, sixty miles northwest of New York City, Sullivan County is home to nearly 75,000 year-round residents and an additional 45,000 second-home owners.

Sullivan County's land area is 1,011 square miles and is composed of 15 towns, 6 villages, and more than 30 hamlets. Its physical environment ranges from historic urban centers to bucolic farming communities nestled within an unsurpassed open space network that includes: the Upper Delaware Scenic & Recreational River, Catskill Park, Basherkill Wetland, and Shawangunk Ridge.

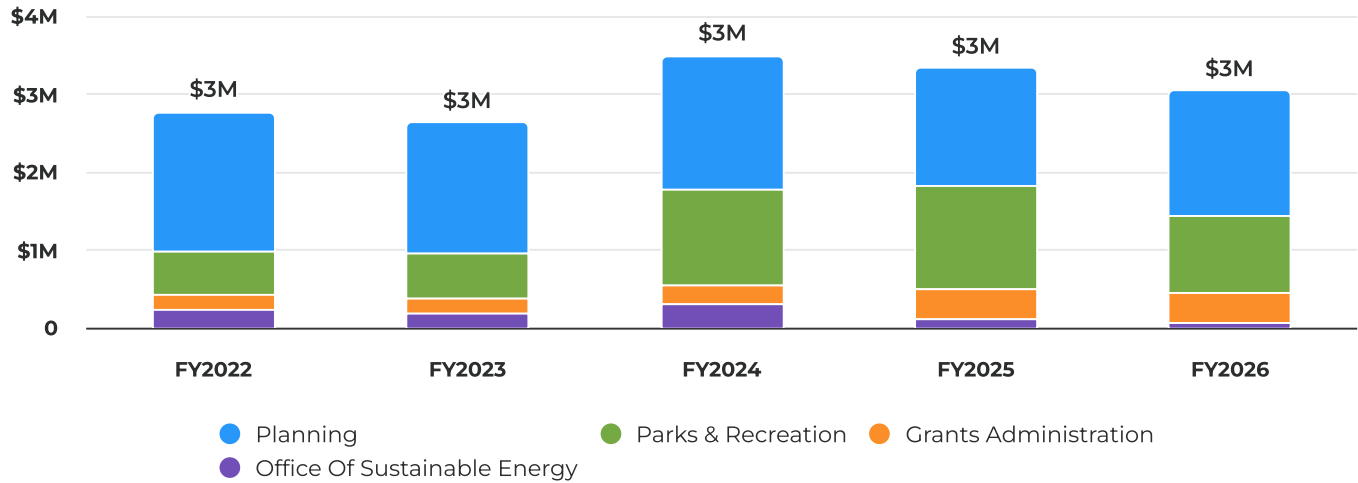
## Expenditure Summary

### Historical Expenditures Across Department

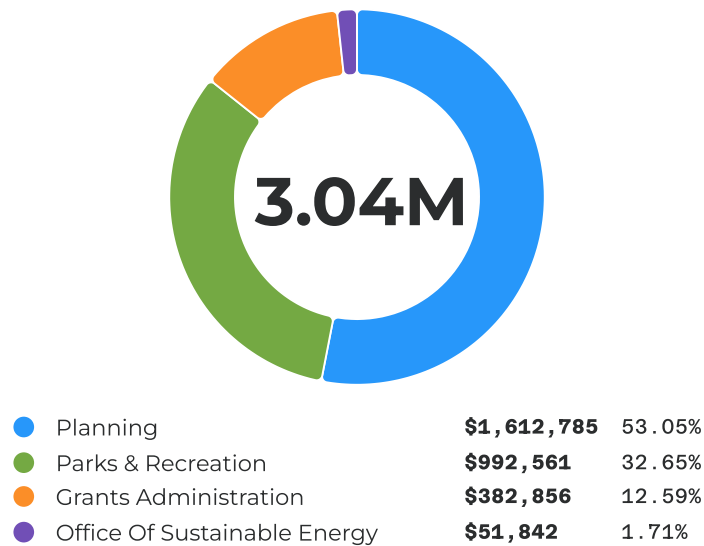


## Expenditures by Department

### Historical Expenditures by Department



### FY26 Expenditures by Department

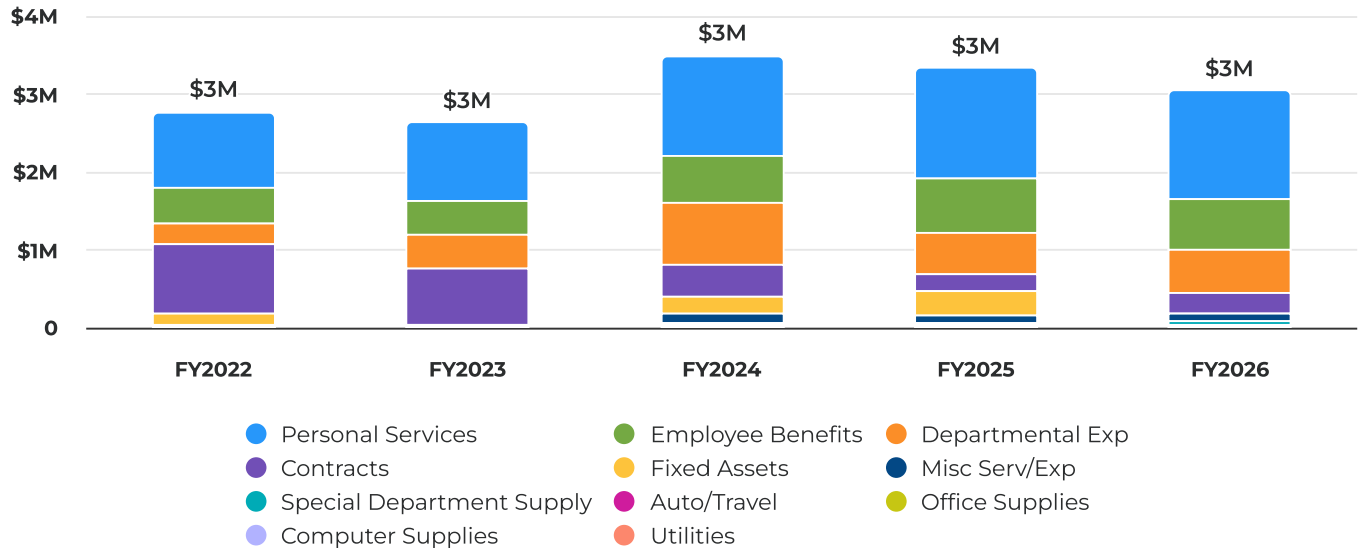


## Expenditures by Department

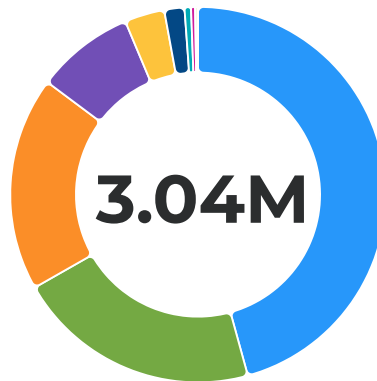
| Category                     | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|------------------------------|-----------------------|------------------------|-----------------------|
| Grants Administration        | \$253,207.99          | \$389,236.00           | \$382,856.00          |
| Parks & Recreation           | \$816,976.74          | \$1,394,134.00         | \$992,561.00          |
| Planning                     | \$1,553,786.37        | \$1,913,632.00         | \$1,612,785.00        |
| Office Of Sustainable Energy | \$70,057.43           | \$100,327.00           | \$51,842.00           |
| <b>Total Expenditures</b>    | <b>\$2,694,028.53</b> | <b>\$3,797,329.00</b>  | <b>\$3,040,044.00</b> |

## Expenditures by Exp Categories

### Historical Expenditures by Exp Categories



### FY26 Expenditures by Exp Categories



|                           |             |        |
|---------------------------|-------------|--------|
| Personal Services         | \$1,390,165 | 45.73% |
| Employee Benefits         | \$639,247   | 21.03% |
| Departmental Exp          | \$560,842   | 18.45% |
| Contracts                 | \$257,500   | 8.47%  |
| Misc Serv/Exp             | \$104,400   | 3.43%  |
| Special Department Supply | \$52,800    | 1.74%  |
| Auto/Travel               | \$17,215    | 0.57%  |
| Office Supplies           | \$10,275    | 0.34%  |
| Computer Supplies         | \$5,900     | 0.19%  |
| Utilities                 | \$1,700     | 0.06%  |

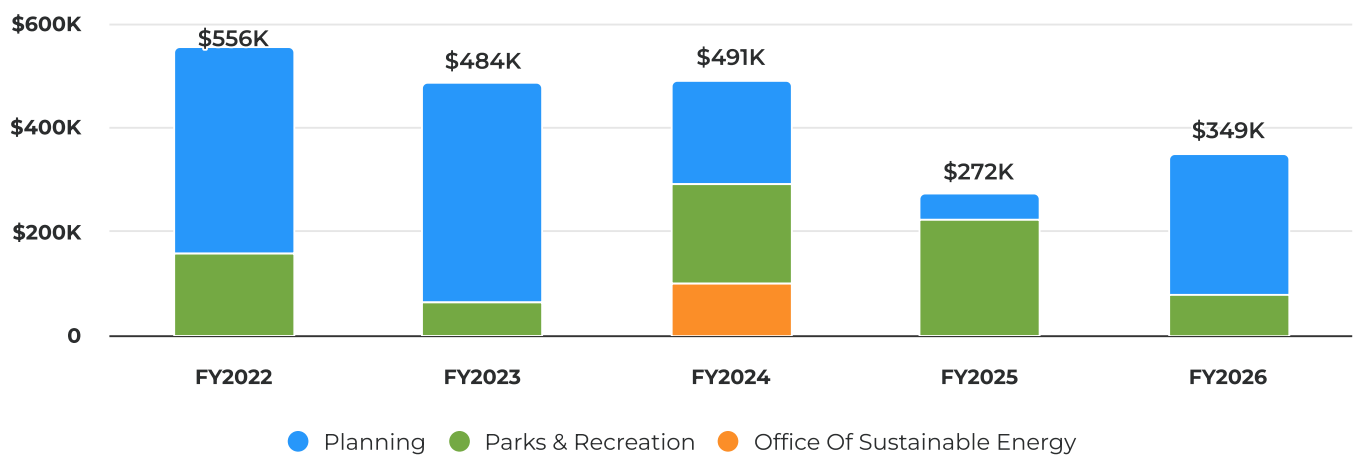
## Expenditures by Exp Categories

| Category          | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|-------------------|-----------------|------------------------|------------------|
| Personal Services | \$1,118,142.03  | \$1,409,007.00         | \$1,390,165.00   |
| Fixed Assets      | \$25,062.00     | \$292,392.00           | -                |
| Contracts         | \$769,257.86    | \$570,130.00           | \$257,500.00     |
| Auto/Travel       | \$12,147.15     | \$17,073.00            | \$17,215.00      |

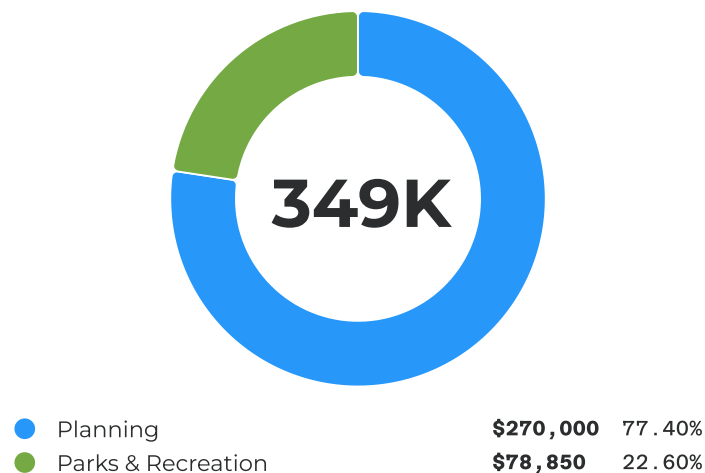
| Category                  | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|---------------------------|-----------------------|------------------------|-----------------------|
| Office Supplies           | \$10,526.26           | \$15,037.00            | \$10,275.00           |
| Computer Supplies         | \$2,657.75            | \$3,435.00             | \$5,900.00            |
| Utilities                 | \$1,305.38            | \$1,900.00             | \$1,700.00            |
| Special Department Supply | \$23,289.09           | \$21,710.00            | \$52,800.00           |
| Misc Serv/Exp             | \$104,525.55          | \$106,700.00           | \$104,400.00          |
| Departmental Exp          | \$157,473.01          | \$674,022.00           | \$560,842.00          |
| Employee Benefits         | \$469,642.45          | \$685,923.00           | \$639,247.00          |
| <b>Total Expenditures</b> | <b>\$2,694,028.53</b> | <b>\$3,797,329.00</b>  | <b>\$3,040,044.00</b> |

## Revenues by Department

Historical Revenues by Department



FY26 Revenues by Department



## Revenues by Department

| Category           | FY 2025 Amended Budget | FY 2026 Budgeted | FY 2025 Amended Budget vs. FY 2026 Budgeted (% Change) |
|--------------------|------------------------|------------------|--------------------------------------------------------|
| Parks & Recreation | \$346,900.00           | \$78,850.00      | -77.27%                                                |

| Category              | FY 2025 Amended Budget | FY 2026 Budgeted    | FY 2025 Amended Budget vs. FY 2026 Budgeted (% Change) |
|-----------------------|------------------------|---------------------|--------------------------------------------------------|
| Planning              | \$76,718.00            | \$270,000.00        | 251.94%                                                |
| <b>Total Revenues</b> | <b>\$423,618.00</b>    | <b>\$348,850.00</b> | <b>-17.65%</b>                                         |

## Strategies and Key Performance Indicators

### Strategy: Enhance Sullivan County's communities through development of a robust trail network

| KEY PERFORMANCE INDICATOR(S)                                                        | CALCULATION METHODOLOGY                                                                                        |
|-------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|
| Complete the O&W Rail Trail                                                         | Miles of trail completed                                                                                       |
| Leverage benefits of available trails to enhance Sullivan County's tourism industry | Engage for profit and not for profit partners to promote the Sullivan O&W Trail through a Daypack Loan Program |
| Leverage benefits of available trails to enhance Sullivan County's tourism industry | Trail events organized and marketing initiatives completed                                                     |

### Strategy: Protect Sullivan County's water resources

| KEY PERFORMANCE INDICATOR(S)                                                      | CALCULATION METHODOLOGY                                                  |
|-----------------------------------------------------------------------------------|--------------------------------------------------------------------------|
| Identify areas to be protected to ensure water quality is improved and maintained | Completion of Watershed Studies                                          |
| Identify areas to be protected to ensure water quality is improved and maintained | Completion of Groundwater/Aquifer Studies                                |
| Ensure adequate municipal infrastructure is in place to support development       | Implement recommendations resulting from study to improve infrastructure |

### Strategy: Plan for Sustainable Growth and Development while Protecting Sullivan County's Resources

| KEY PERFORMANCE INDICATOR(S)                                  | CALCULATION METHODOLOGY                                                                                  |
|---------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|
| Identify resources to protect Sullivan County Farmland        | Updated Agriculture and Farmland Protection Plan                                                         |
| Proactively plan for impacts of natural and manmade disasters | Update of Sullivan County Multi Jurisdictional Hazard Mitigation Plan                                    |
| Ensure housing availability for residents of Sullivan County  | Identify and make available resources to support development of housing a range of incomes               |
| Providing useful GML239 reviews in a timely manner            | GML239's returned within 30 days of receipt                                                              |
| Create pedestrian and bicycle friendly communities            | Develop a Bicycle and Pedestrian Infrastructure Master Plan to support walkable and bikeable communities |

# Key Initiatives for 2026

## Strategy: Continue progress toward completion of the O&W Rail Trail

| KEY PERFORMANCE INDICATOR(S)                                                         | CALCULATION METHODOLOGY                                      |
|--------------------------------------------------------------------------------------|--------------------------------------------------------------|
| Provide design and engineering support to municipal O&W Rail Trail projects          | Miles of trail for which design and engineering is completed |
| Connect completed trail segments through property acquisition and trail construction | Segments of trail >10 miles                                  |
| Leverage benefits of available trails to enhance Sullivan County's tourism industry  | Number of locations participating in daypack loan program    |
| Leverage benefits of available trails to enhance Sullivan County's tourism industry  | Number of events hosted on Sullivan O&W Rail Trail           |

### Annual Actions:

1. Design documents completed for Liberty/Parksville, Rockland/Rotary Park
2. Complete construction of Neversink Crossing.
3. Continue coordination of Daypack Loan Program with schools and libraries
4. Maintain schedule of seasonal events at various locations on the rail trail

## Strategy: Implement strategies to protect Sullivan County's water resources

| KEY PERFORMANCE INDICATOR(S)                                                      | CALCULATION METHODOLOGY                                     |
|-----------------------------------------------------------------------------------|-------------------------------------------------------------|
| Watershed Management Plans                                                        | Identify funding for Mongaup Watershed Management Plan      |
| Identify areas to be protected to ensure water quality is improved and maintained | Completion of Groundwater/Aquifer Studies                   |
| Water and Wastewater Infrastructure Assessment                                    | Implementation of recommendations resulting from 2025 study |

### Annual Actions:

1. Develop and submit a grant application to known funding partners for project support
2. Maintain monthly progress meetings; Data, analysis, and recommendations received from vendor

## Strategy: Plan for Sustainable Growth and Development while Protecting Sullivan County's Resources

| KEY PERFORMANCE INDICATOR(S) | CALCULATION METHODOLOGY |
|------------------------------|-------------------------|
|------------------------------|-------------------------|



|                                                              |                                                            |
|--------------------------------------------------------------|------------------------------------------------------------|
| Identify resources to protect Sullivan County Farmland       | Updated Agriculture and Farmland Protection Plan           |
| Monitor and protect Sullivan County's water resources        | Resources secured to conduct aquifer/groundwater study     |
| Mitigate effects of future hazards                           | Update the Multi-Jurisdictional All Hazard Mitigation Plan |
| Ensure housing availability for residents of Sullivan County | Number of units supported with County resources            |
| Providing useful GML239 reviews in a timely manner           | GML239's returned within 30 days of receipt                |
| Create pedestrian and bicycle friendly communities           | Identify key projects to develop to grant-ready status     |

#### Annual Actions:

1. Plan developed and submitted to NYS Ag & Markets for approval
2. Funding secured and vendor procured to initiate study of aquifers/groundwater
3. 5 year plan finalized and available via the MitigateNY Platform
4. Establish funding source to support developers in the creation and rehabilitation of affordable workforce housing
5. Continue to conduct mandated reviews of development under General Municipal Law sections L, M, & N
6. 3 bicycle and/or pedestrian friendly projects developed for submission to funding sources

## Division Org Chart

### Division of Planning, Com Dev & Env Mgmt



# Grants Administration

Arthur Hussey, Supervisor

***The mission of the Department of Grants Administration is to facilitate access to discretionary external funding for Sullivan County Government Departments, while improving the administration and management of existing grant / funding sources.***

The Department receives its funding from the County's general fund and is 100% County cost. It is not a mandated office. The budget for Grants Administration consists primarily of personal services and employee benefits (>95%), with a small amount of funding provided for office supplies, travel/county fleet chargebacks, postage, and printing.

## Core Services

Functions of Grants Administration include:

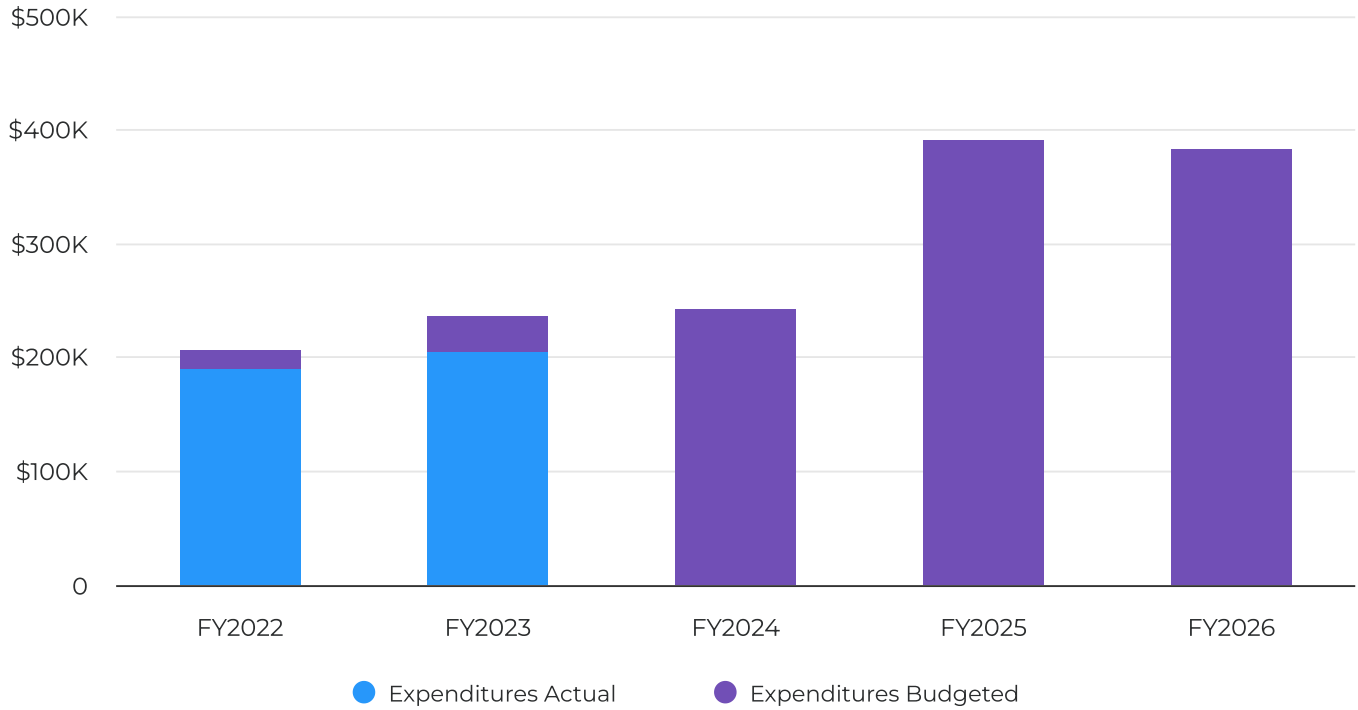
- Conduct research to identify/pursue funding sources for various priorities as identified by the County Legislature, County Manager, and Department heads
- Collaborate with numerous County departments, municipalities and outside agencies, in the identification, procurement of funding, and advisement of administration and post award documentation
- Support/assist in the management of the fiscal and operational administration of funded programs
- Track, inventory, and report on all County department funding secured
- Provide technical and research assistance to all County departments, municipalities and external agencies who request demographic/other statistical information to support grant applications, establish government policies, and stimulate the economy
- Effectively communicate the fiscal requirements and impacts to the County Manager and Division of Management & Budget relative to funding secured
- Address "pop-in" inquiries from the County public on potential sources of funding to meet their individual or business needs

## Positions

| Position Name                | Sum of Amended | Sum of Requested | Sum of Recommended |
|------------------------------|----------------|------------------|--------------------|
| <b>GRANTS ADMINISTRATION</b> | <b>3.00</b>    | <b>3.00</b>      | <b>3.00</b>        |
| GRANT WRITER                 | 1.00           | 1.00             | 1.00               |
| GRANTS ADMIN SUPVR           | 1.00           | 1.00             | 1.00               |
| GRANTS PROGRAM COORDINATOR   | 1.00           | 1.00             | 1.00               |
| <b>Grand Total</b>           | <b>3.00</b>    | <b>3.00</b>      | <b>3.00</b>        |

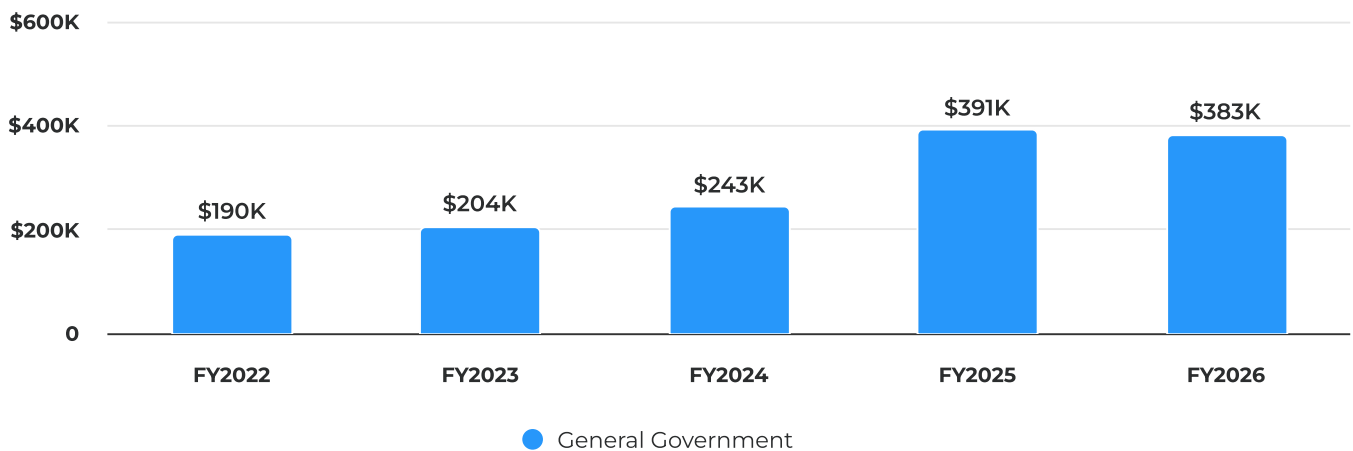
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function



FY26 Expenditures by Function



● General Government      **\$382,856**    100.00%

Expenditures by Function

| Category                  | FY 2024 Actuals     | FY 2025 Amended Budget | FY 2026 Budgeted    |
|---------------------------|---------------------|------------------------|---------------------|
| <b>General Government</b> | \$253,207.99        | \$389,236.00           | \$382,856.00        |
| Personal Services         | \$167,310.05        | \$251,854.00           | \$255,299.00        |
| Auto/Travel               | \$139.36            | \$33.00                | \$50.00             |
| Office Supplies           | \$175.43            | \$1,487.00             | \$725.00            |
| Departmental Exp          | \$55.00             | \$815.00               | \$582.00            |
| Employee Benefits         | \$85,528.15         | \$135,047.00           | \$126,200.00        |
| <b>Total Expenditures</b> | <b>\$253,207.99</b> | <b>\$389,236.00</b>    | <b>\$382,856.00</b> |

# Office of Sustainable Energy

Heather Brown, Commissioner of Planning & Environmental Mgmt

***The mission of the Sullivan County Office of Sustainable Energy is to develop cost effective projects, policies and practices that make County operations and our surrounding community more sustainable, resilient, healthy, energy efficient and environmentally responsible.***

The Office of Sustainable Energy (OSE) works to achieve its mission in County operations and throughout the community by providing research, analysis, strategies, informational outreach and project support on a range of issues relating to sustainability, and by working in close coordination with numerous County departments, local and state agencies and community organizations to maximize the resources available to the County and its residents.

The Office of Sustainable Energy receives no outside funding and is 100% County cost; however, the office strives to reduce the County's overall operational costs through aggressive pursuit of outside grant funding as well as reducing the County's overall energy consumption. It is a non-mandated function of the County.

## Core Services

Functions of the Office of Sustainable Energy include:

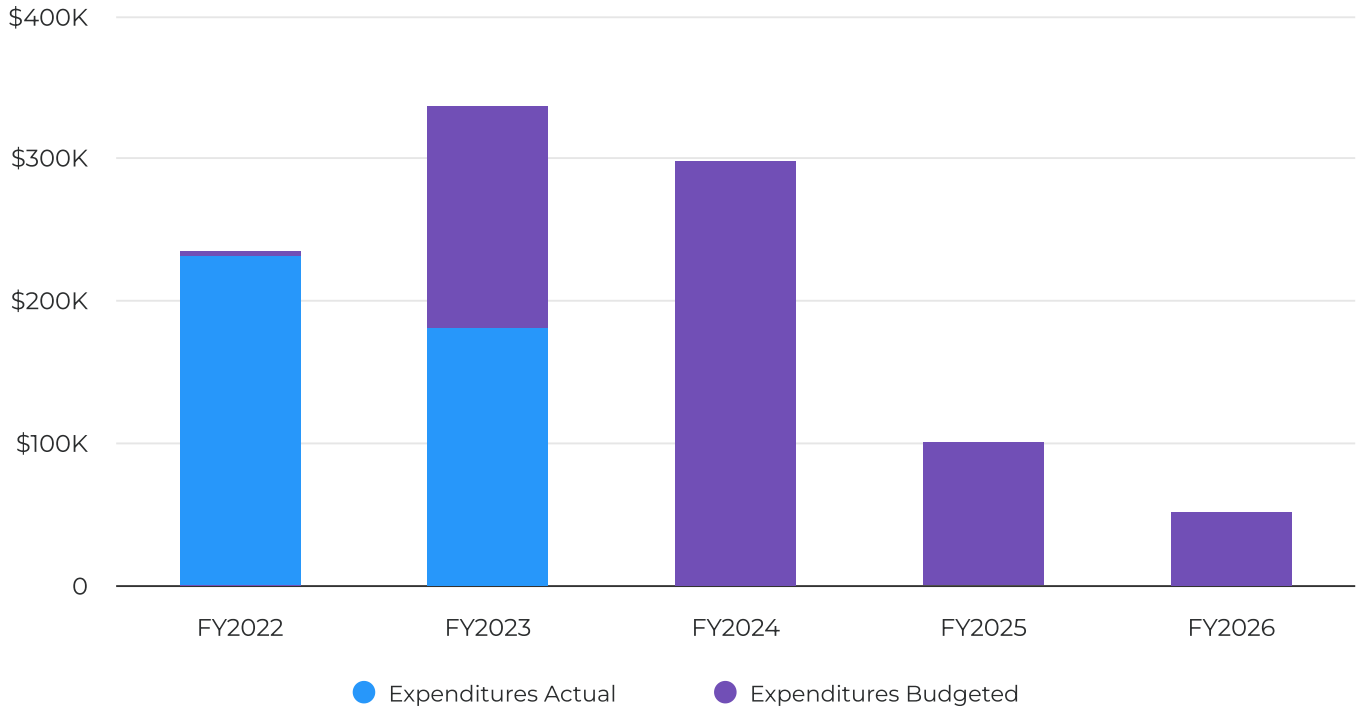
- Implementation of sustainable energy policy and goals as set forth by the Sullivan County Legislature
- Working with our local community partners, OSE is committed to participating in joint sustainable initiatives with our towns, villages, school districts and not-for-profit entities that would reduce the carbon footprint of Sullivan County while also reducing and/or stabilizing costs to our residents and businesses

## Positions

| Position Name                       | Sum of Amended | Sum of Requested | Sum of Recommended |
|-------------------------------------|----------------|------------------|--------------------|
| <b>OFFICE OF SUSTAINABLE ENERGY</b> | <b>1.00</b>    | <b>0.50</b>      | <b>0.50</b>        |
| SUSTAINABILITY ANALYST              | 1.00           | 0.50             | 0.50               |
| <b>Grand Total</b>                  | <b>1.00</b>    | <b>0.50</b>      | <b>0.50</b>        |

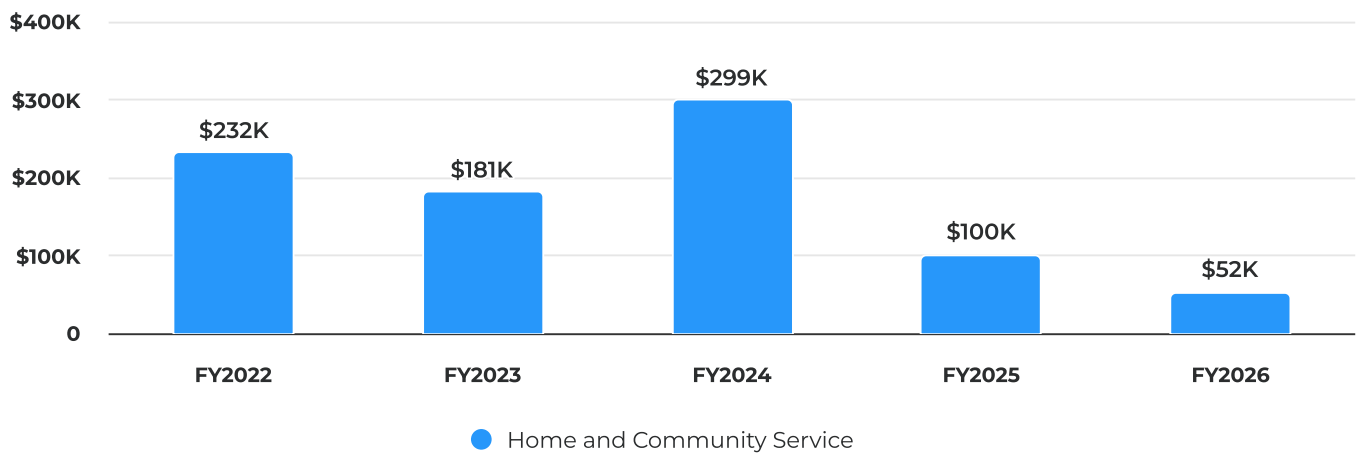
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function



FY26 Expenditures by Function



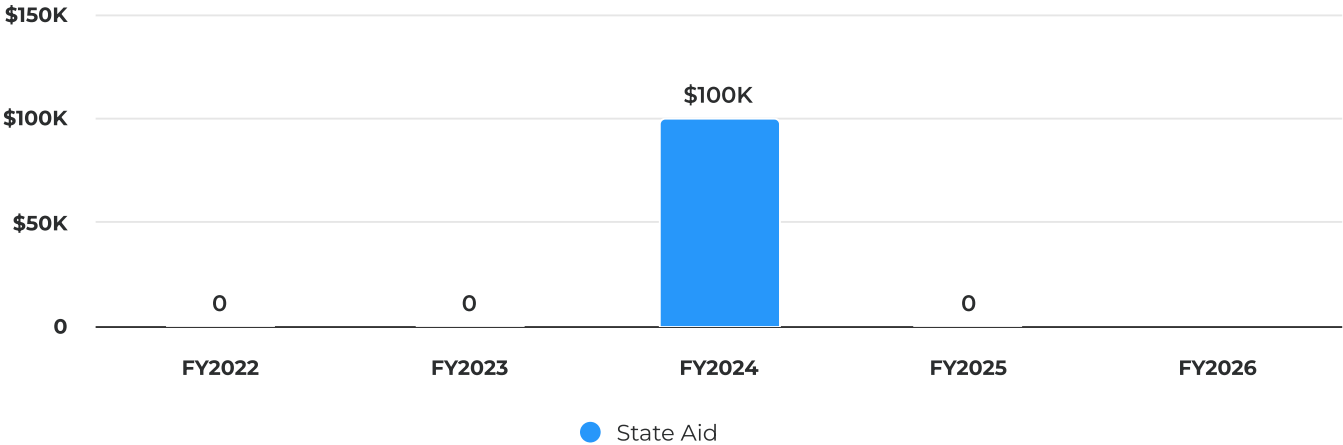
● Home and Community Service      \$51,842    100.00%

Expenditures by Function

| Category                   | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------------------|-----------------|------------------------|------------------|
| Home and Community Service | \$70,057.43     | \$100,327.00           | \$51,842.00      |
| Personal Services          | \$63,649.96     | \$79,712.00            | \$40,356.00      |
| Auto/Travel                | \$41.75         | \$1,350.00             | \$1,350.00       |
| Employee Benefits          | \$6,365.72      | \$19,265.00            | \$10,136.00      |
| Total Expenditures         | \$70,057.43     | \$100,327.00           | \$51,842.00      |

Revenues by Revenue Source

Historical Revenues by Revenue Source





# Parks and Rec/Museums

Brian Scardefield, Director

***The mission of Parks, Recreation and Beautification is to preserve and enhance the quality of life in Sullivan County by providing citizens and visitors with open space and leisure activities for a variety of ages.***

This mission is to provide outdoor leisure areas, swimming (guarded beach), hiking, picnic grounds, boating, fishing, hunting, and roadside trash removal. The Department of Parks, Recreation and Beautification receives little outside funding. Some revenue is generated from admissions, pavilion rentals, and boat rentals at Lake Superior State Park. It is a non-mandated department. However, the County is currently under a 25-year lease agreement with the Palisades Interstate Parks Commission for the operation of Lake Superior State Park.

Sullivan County Museums receive little outside revenue and are not a mandated service.

## Core Services

Functions of the Parks and Recreation department include:

- One state park operated under contract by the County, Lake Superior, four historical parks, including Stone Arch Bridge, Livingston Manor Covered Bridge, Minisink Battlegrounds, and the D & H Canal Linear Park. One park currently in development, located in the Town of Delaware.
- Beautification programs include roadside clean-up through the annual County-wide Litter Pluck and the summer Clean Team.
- The Sullivan County Department of Parks, Recreation and Beautification is also responsible for the operation of three museums: the Sullivan County Museum in Fallsburg, the D&H Canal Museum Interpretive Center at Lock 50 in Mamakating, and the Fort Delaware Museum of Colonial History in Tusten, which is currently operated through a lease agreement with The Delaware Company.
- The Sullivan County Museum provides space for the Sullivan County Historical Society and the Frederick A. Cook Society. It features exhibits of Sullivan County history.
- The D&H Canal Museum at Lock 50 is a seasonally staffed interpretive center.
- Fort Delaware Museum of Colonial History is a seasonally operated living history museum that provides visitors with real life demonstrations of colonial life.

# Salary Schedule & Positions

“Schedule A”

Parks, Recreation and Beautification Department

Seasonal, Part-time and Per-diem Positions

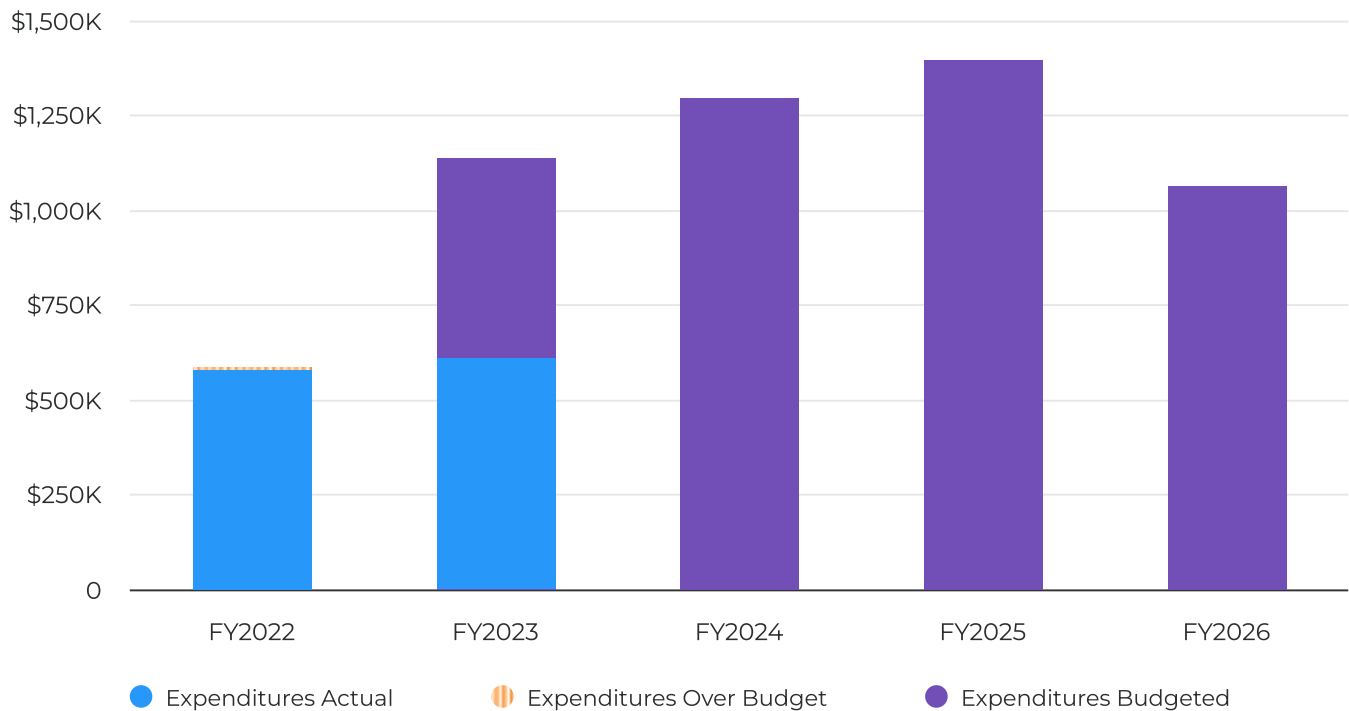
2026 Starting Salary Recommendations

| Position                                   | 2026 Hourly Rate<br>with No Experience |
|--------------------------------------------|----------------------------------------|
| Recreation Aid                             | \$16.30 *                              |
| Recreation & Activities Aide               | \$16.30 *                              |
| Grounds Maintenance Worker I<br>(Seasonal) | \$18.00 *                              |
| Lifeguard                                  | \$20.80*                               |
| Assistant Park Manager                     | \$23.30 **                             |
| Senior Visitors Experience Associate       | \$17.30 *                              |
| Visitors Experience Associate              | \$16.30*                               |
| Museum Attendant - PT & PD                 | \$17.30*                               |

| Position Name                            | Sum of Amended | Sum of Requested | Sum of Recommended |
|------------------------------------------|----------------|------------------|--------------------|
| <b>P/R - LAKE SUPERIOR</b>               | <b>3.50</b>    | <b>3.50</b>      | <b>3.50</b>        |
| ASSISTANT PARK MANAGER                   | 0.25           | 0.25             | 0.25               |
| LIFEGUARD                                | 1.75           | 1.75             | 1.75               |
| RECREATION AID                           | 1.50           | 1.50             | 1.50               |
| <b>P/R ADMIN</b>                         | <b>6.25</b>    | <b>6.25</b>      | <b>6.25</b>        |
| ASSISTANT RECREATION DIR - COUNT         | 1.00           | 1.00             | 1.00               |
| DIR PARKS REC & BEAUTIPROGS              | 1.00           | 1.00             | 1.00               |
| GROUNDS MAINTENANCE WORKER I             | 3.00           | 3.00             | 3.00               |
| GROUNDS MAINTENANCE WORKER II            | 1.00           | 1.00             | 1.00               |
| RECREATION AND ACTIVITIES AID            | 0.25           | 0.25             | 0.25               |
| <b>P/R CNTY MUSEUM - D &amp; H CANAL</b> | <b>0.50</b>    | <b>0.50</b>      | <b>0.50</b>        |
| SR VISITORS EXPERIENCE ASSOCIATE         | 0.25           | 0.25             | 0.25               |
| VISITORS EXPERIENCE ASSOCIATE            | 0.25           | 0.25             | 0.25               |
| <b>P/R CNTY MUSEUM - SC MUSEUM</b>       | <b>0.60</b>    | <b>0.60</b>      | <b>0.60</b>        |
| MUSEUM ATTENDANT                         | 0.40           | 0.40             | 0.40               |
| MUSEUM ATTENDANT PD                      | 0.20           | 0.20             | 0.20               |
| <b>Grand Total</b>                       | <b>10.85</b>   | <b>10.85</b>     | <b>10.85</b>       |

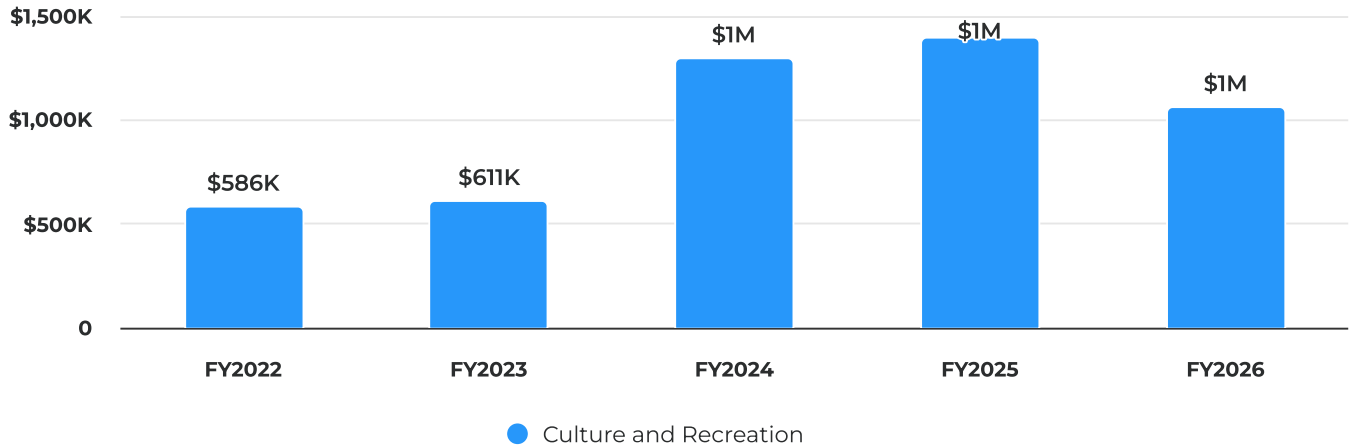
## Expenditure Summary

### Historical Expenditures Across Department

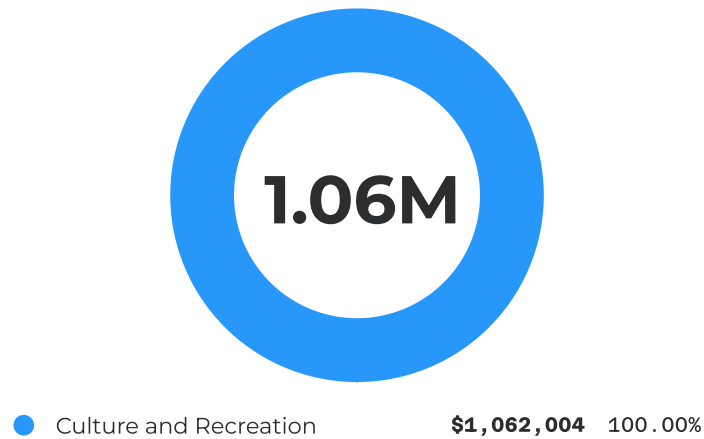


## Expenditures by Function

### Historical Expenditures by Function



### FY26 Expenditures by Function

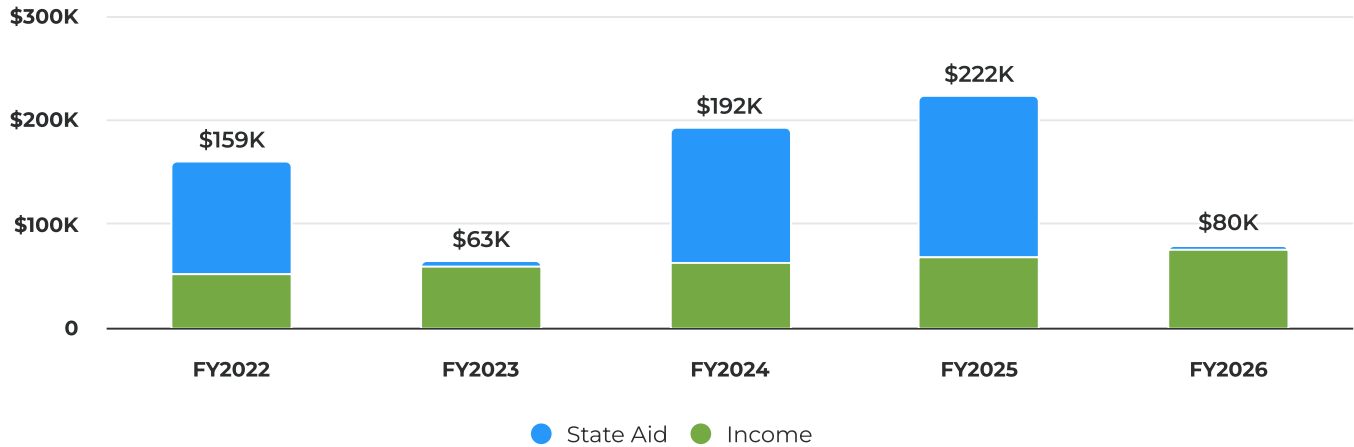


### Expenditures by Function

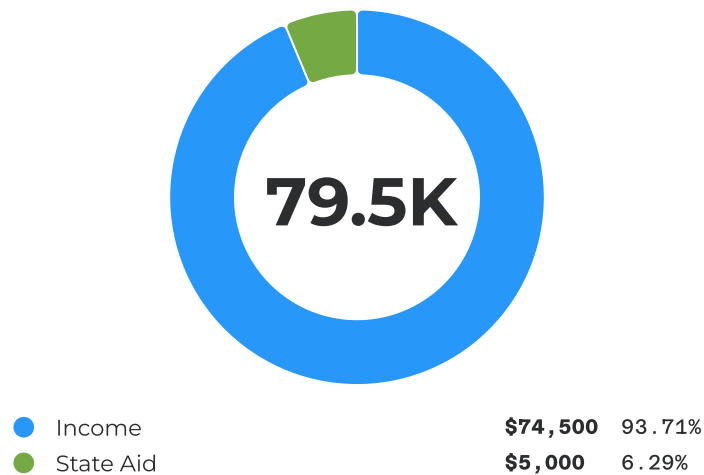
| Category                      | FY 2024 Actuals     | FY 2025 Amended Budget | FY 2026 Budgeted      |
|-------------------------------|---------------------|------------------------|-----------------------|
| <b>Culture and Recreation</b> | \$869,169.24        | \$1,463,453.00         | \$1,062,004.00        |
| Personal Services             | \$441,595.58        | \$533,836.00           | \$563,266.00          |
| Fixed Assets                  | \$25,062.00         | \$292,392.00           | -                     |
| Contracts                     | \$156,366.90        | \$263,938.00           | \$105,000.00          |
| Auto/Travel                   | \$6,913.66          | \$7,465.00             | \$7,600.00            |
| Office Supplies               | \$4,901.50          | \$7,150.00             | \$5,850.00            |
| Utilities                     | \$2,745.18          | \$1,900.00             | \$1,700.00            |
| Special Department Supply     | \$29,018.96         | \$23,419.00            | \$55,250.00           |
| Misc Serv/Exp                 | \$4,402.06          | \$6,900.00             | \$4,550.00            |
| Departmental Exp              | \$42,124.78         | \$96,108.00            | \$84,985.00           |
| Employee Benefits             | \$156,038.62        | \$230,345.00           | \$233,803.00          |
| <b>Total Expenditures</b>     | <b>\$869,169.24</b> | <b>\$1,463,453.00</b>  | <b>\$1,062,004.00</b> |

## Revenues by Revenue Source

### Historical Revenues by Revenue Source



### FY26 Revenues by Revenue Source



### Revenues by Revenue Source

| Category              | FY 2024 Actuals    | FY 2025 Amended Budget | FY 2026 Budgeted   |
|-----------------------|--------------------|------------------------|--------------------|
| Income                | \$81,760.84        | \$67,950.00            | \$74,500.00        |
| State Aid             | \$4,809.76         | \$279,500.00           | \$5,000.00         |
| <b>Total Revenues</b> | <b>\$86,570.60</b> | <b>\$347,450.00</b>    | <b>\$79,500.00</b> |

# Planning and Community Development

Heather Jacksy, Director of Planning

***The mission of Parks, Recreation and Beautification is to preserve and enhance the quality of life in Sullivan County by providing citizens and visitors with open space The mission of the Sullivan county Division of Planning & Community Development is to improve the quality of life for residents of the County by encouraging community and economic development and by providing innovative training, technical assistance and collaborative service delivery in the areas of comprehensive land use and environmental impact assessment and remediation.***

Planning serves as a catalyst to promote and support community and economic development throughout the County, targeting the creation of new jobs and improving our tax base.

The Sullivan County Department of Planning receives some outside funding in the form of grants, as well as administrative fees for grant implementation and contracts with local municipalities. The majority of the department's budget is county share.

Planning is a non-mandated office but performs several mandated tasks, including continued administrative duties for the Empire Zone program, staffing for REAP Board, hazard mitigation coordinator, NYS Ag District 30-Day and 8-year review, General Municipal Law 239 Reviews, municipal training (not required of department but mandated for Town/Village officials), open space and farmland protection planning (not mandated but encouraged) and continued administrative duties for the Revolving Loan Fund.

## Core Services

Functions of the Department of Planning and Community Development include:

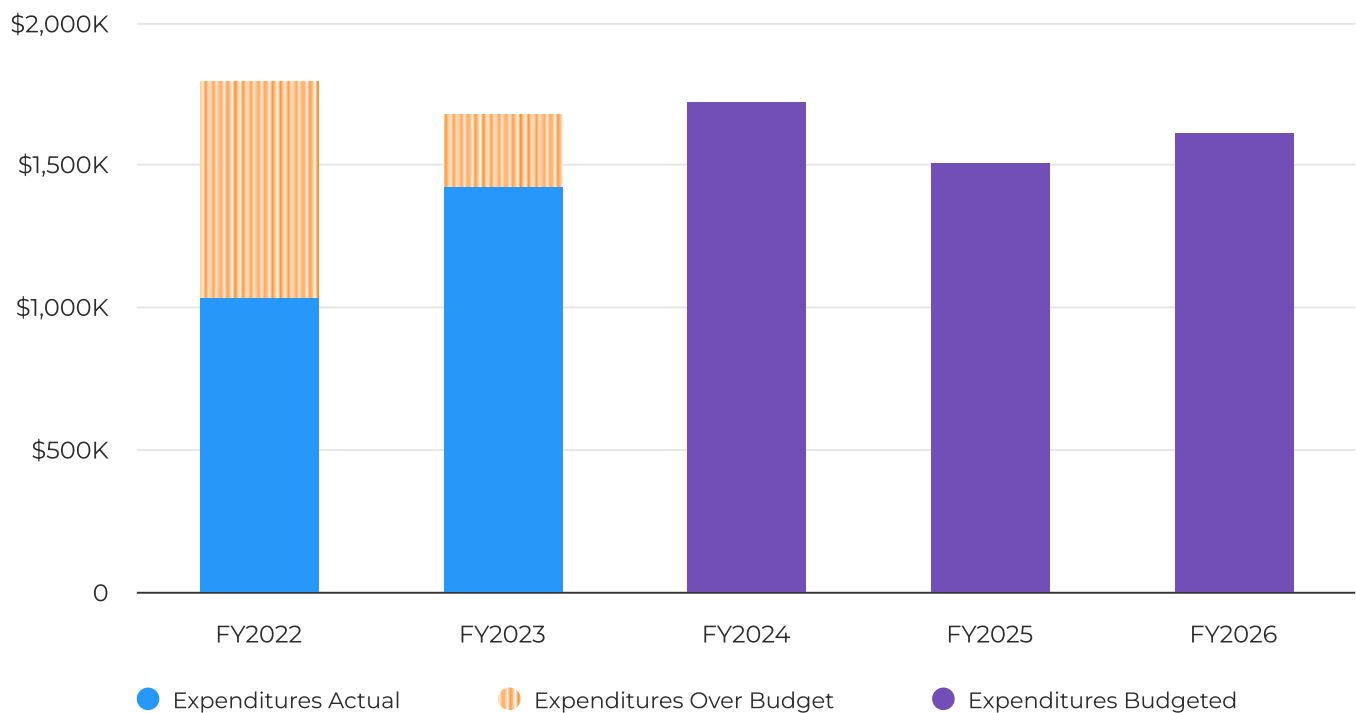
- Economic development
- Community development
- Agricultural economic development
- Grant management
- State mandated reviews (SEQR, SHPO, etc.)
- Hazard Mitigation Planning
- Municipal assistance
- NYS Agricultural District reviews
- General Municipal Law 239 I, M & N reviews
- Municipal training
- Environmental management
- Open space and farmland protection
- Revolving loan program.

# Positions

| Position Name                 | Sum of Amended | Sum of Requested | Sum of Recommended |
|-------------------------------|----------------|------------------|--------------------|
| <b>PLANNING - MAIN UNIT</b>   | <b>8.10</b>    | <b>7.70</b>      | <b>7.70</b>        |
| ACCOUNT CLERK                 | 0.50           | 0.50             | 0.50               |
| COMM OF PLANNING & ENVIR MGT  | 1.00           | 1.00             | 1.00               |
| CONFIDENTIAL SECR TO PLANNING | 1.00           | 1.00             | 1.00               |
| COUNTY HISTORIAN              | 0.20           | 0.20             | 0.20               |
| DIRECTOR OF PLANNING          | 1.00           | 1.00             | 1.00               |
| JUNIOR PLANNER-ENVIRON SPEC   | 1.00           | 1.00             | 1.00               |
| PLANNER                       | 2.00           | 2.00             | 2.00               |
| RESEARCH ANALYST              | 1.00           | 1.00             | 1.00               |
| RESEARCH ASSISTANT            | 0.40           |                  |                    |
| <b>Grand Total</b>            | <b>8.10</b>    | <b>7.70</b>      | <b>7.70</b>        |

## Expenditure Summary

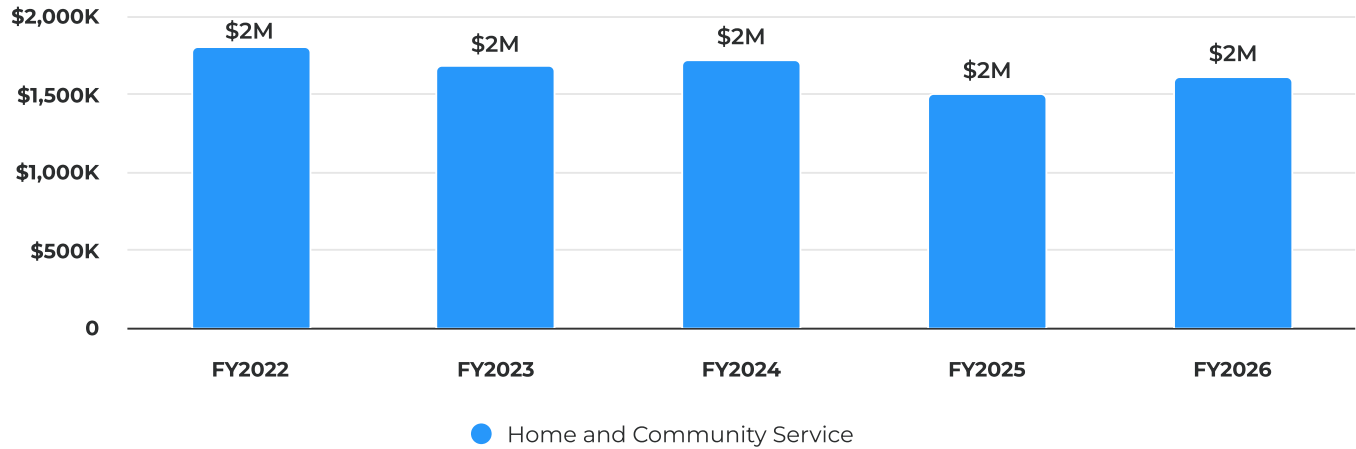
### Historical Expenditures Across Department



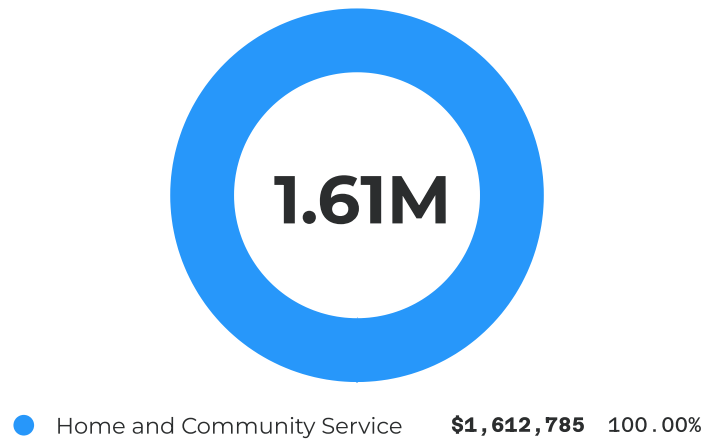


## Expenditures by Function

### Historical Expenditures by Function



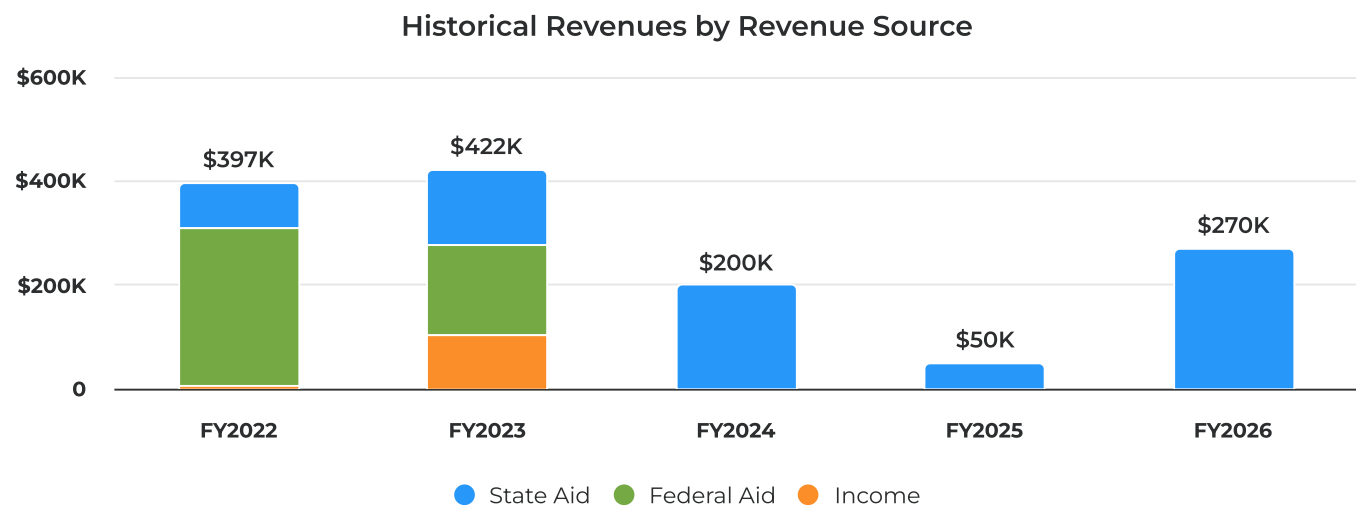
### FY26 Expenditures by Function



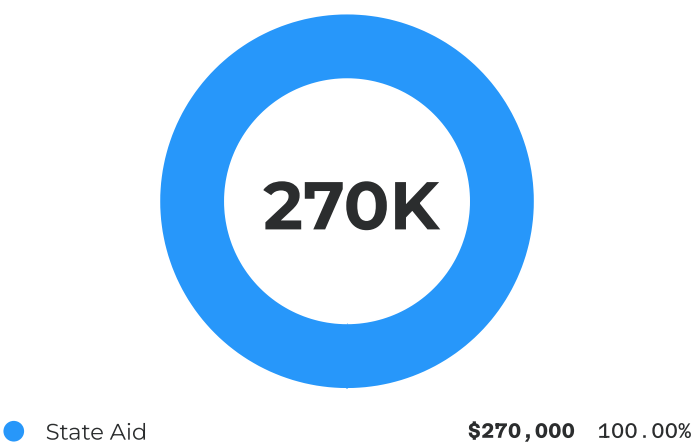
### Expenditures by Function

| Category                          | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|-----------------------------------|-----------------------|------------------------|-----------------------|
| <b>Home and Community Service</b> | \$1,553,786.37        | \$1,913,632.00         | \$1,612,785.00        |
| Personal Services                 | \$482,722.95          | \$590,316.00           | \$581,848.00          |
| Contracts                         | \$612,890.96          | \$306,192.00           | \$152,500.00          |
| Auto/Travel                       | \$5,052.38            | \$8,225.00             | \$8,215.00            |
| Office Supplies                   | \$6,133.17            | \$7,550.00             | \$4,300.00            |
| Computer Supplies                 | \$2,657.75            | \$3,435.00             | \$5,900.00            |
| Special Department Supply         | \$1,181.63            | \$1,841.00             | \$1,000.00            |
| Misc Serv/Exp                     | \$100,181.48          | \$100,000.00           | \$100,000.00          |
| Departmental Exp                  | \$115,769.89          | \$583,234.00           | \$477,075.00          |
| Employee Benefits                 | \$227,196.16          | \$312,839.00           | \$281,947.00          |
| <b>Total Expenditures</b>         | <b>\$1,553,786.37</b> | <b>\$1,913,632.00</b>  | <b>\$1,612,785.00</b> |

# Revenues by Revenue Source



FY26 Revenues by Revenue Source



## Revenues by Revenue Source

| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| Income         | \$12,635.04     | -                      | -                |
| State Aid      | \$19,000.00     | \$50,000.00            | \$270,000.00     |
| Federal Aid    | \$169,043.13    | \$26,718.00            | -                |
| Total Revenues | \$200,678.17    | \$76,718.00            | \$270,000.00     |

# Division of Public Safety

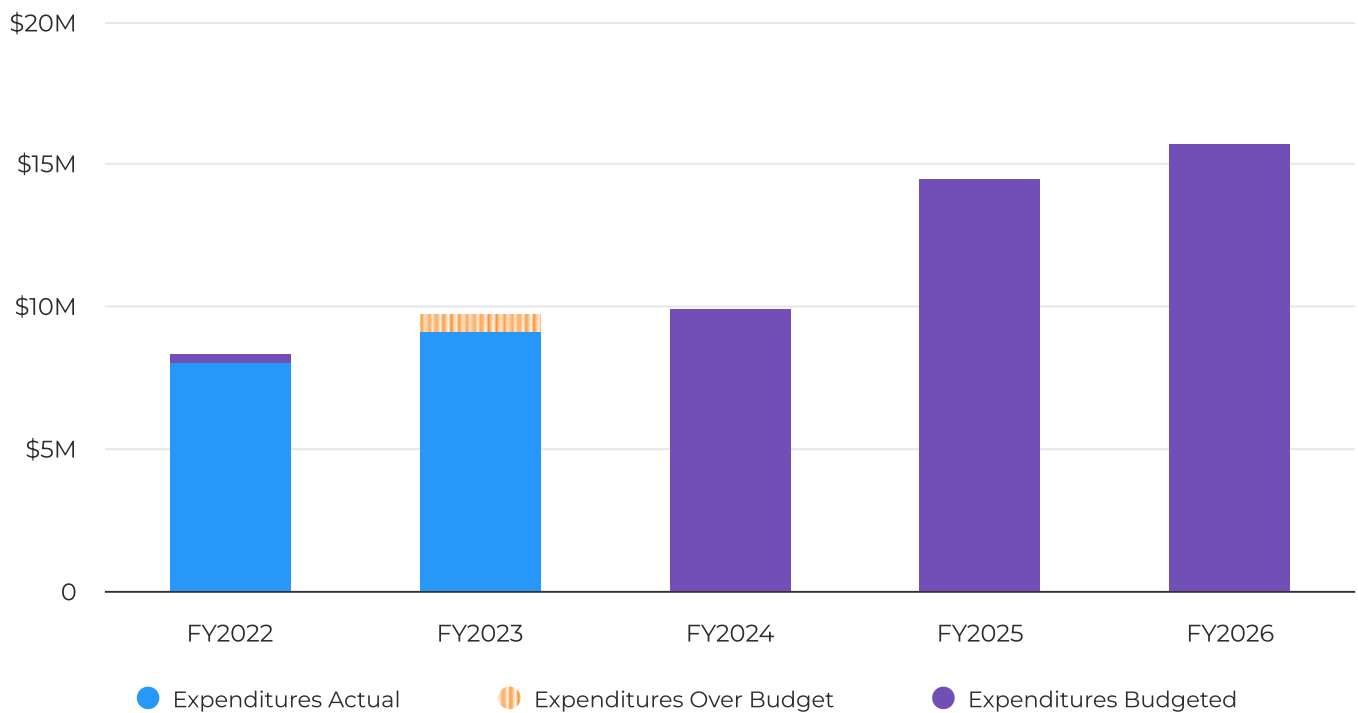
Scott Schulte, Commissioner

The Division of Public Safety is charged with ensuring the safety and security of the citizens and government of Sullivan County, and oversees the following departments:

- Office of Emergency Management/Homeland Security
- Bureau of Fire
- Bureau of Emergency Medical Services (EMS)
- 911 Center
- Animal Control
- Public Defense
- Probation

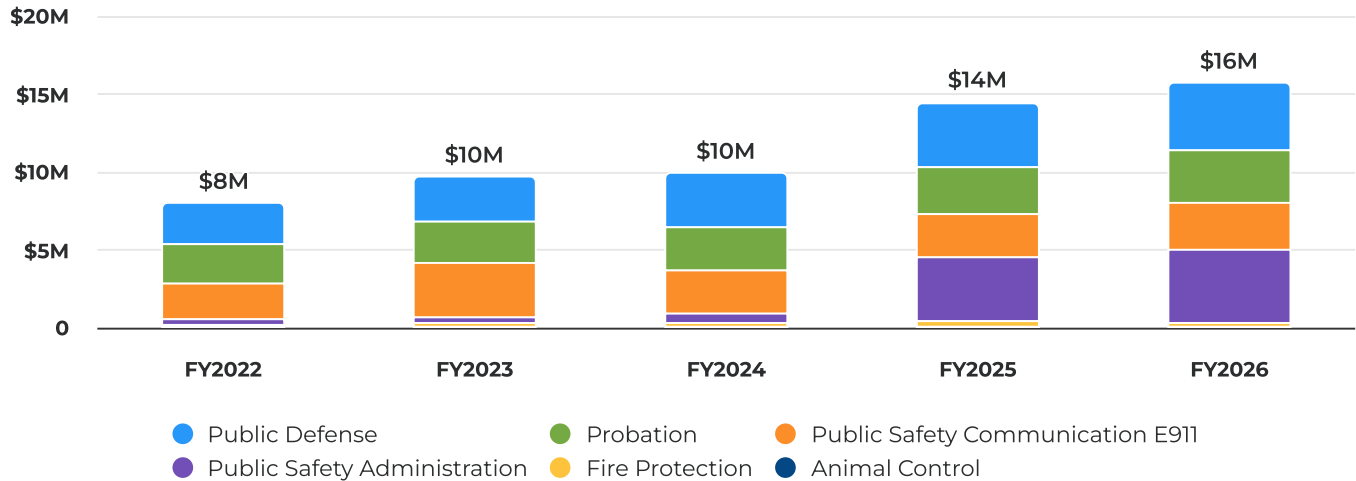
## Expenditure Summary

### Historical Expenditures Across Department

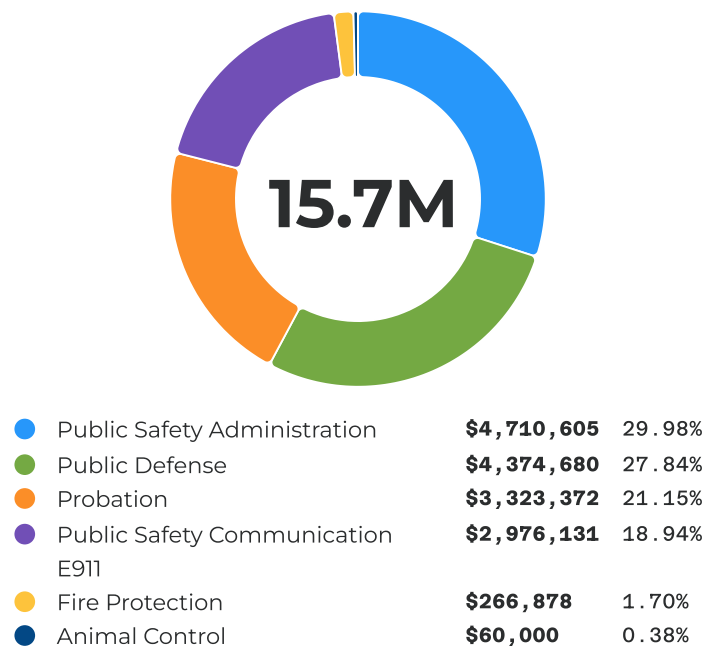


## Expenditures by Department

### Historical Expenditures by Department



### FY26 Expenditures by Department

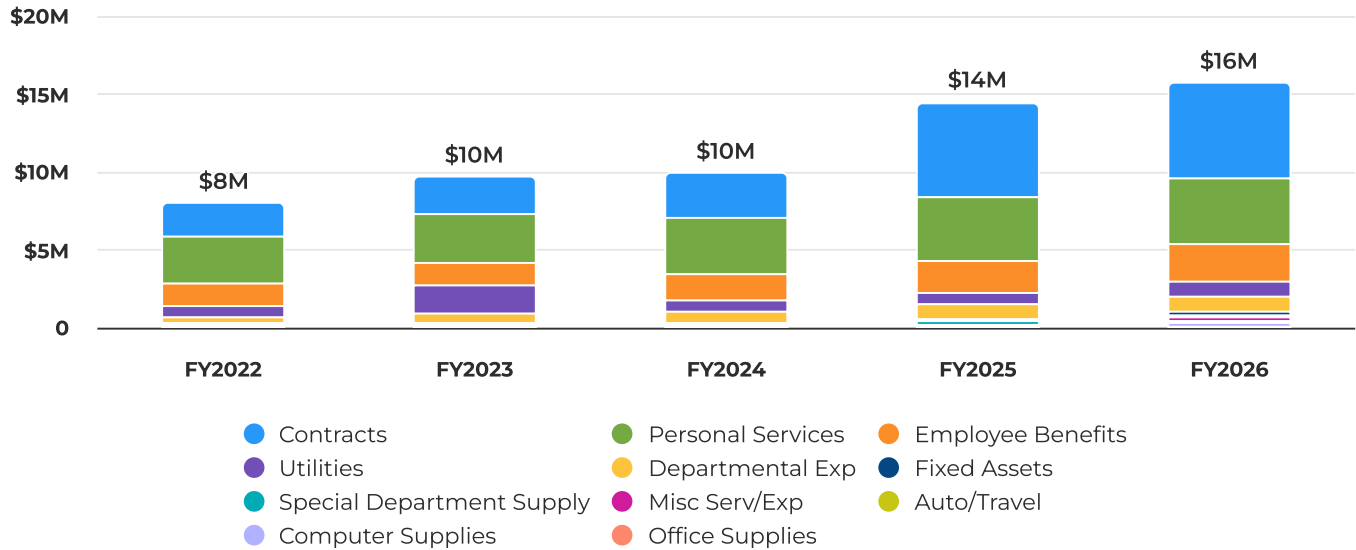


## Expenditures by Department

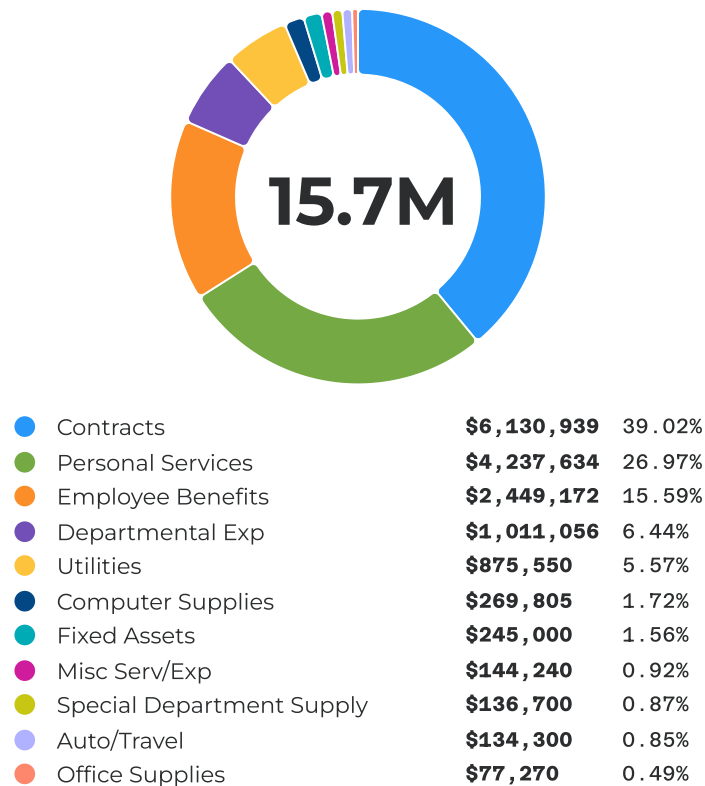
| Category                         | FY 2024 Actuals        | FY 2025 Amended Budget | FY 2026 Budgeted       |
|----------------------------------|------------------------|------------------------|------------------------|
| Public Defense                   | \$4,227,020.78         | \$4,147,706.00         | \$4,374,680.00         |
| Public Safety Administration     | \$1,820,932.93         | \$4,807,237.00         | \$4,710,605.00         |
| Public Safety Communication E911 | \$2,255,641.90         | \$2,796,508.00         | \$2,976,131.00         |
| Probation                        | \$2,822,009.51         | \$3,215,813.00         | \$3,323,372.00         |
| Fire Protection                  | \$167,254.69           | \$314,585.00           | \$266,878.00           |
| Animal Control                   | \$45,000.00            | \$60,000.00            | \$60,000.00            |
| <b>Total Expenditures</b>        | <b>\$11,337,859.81</b> | <b>\$15,341,849.00</b> | <b>\$15,711,666.00</b> |

## Expenditures by Exp Categories

### Historical Expenditures by Exp Categories



### FY26 Expenditures by Exp Categories



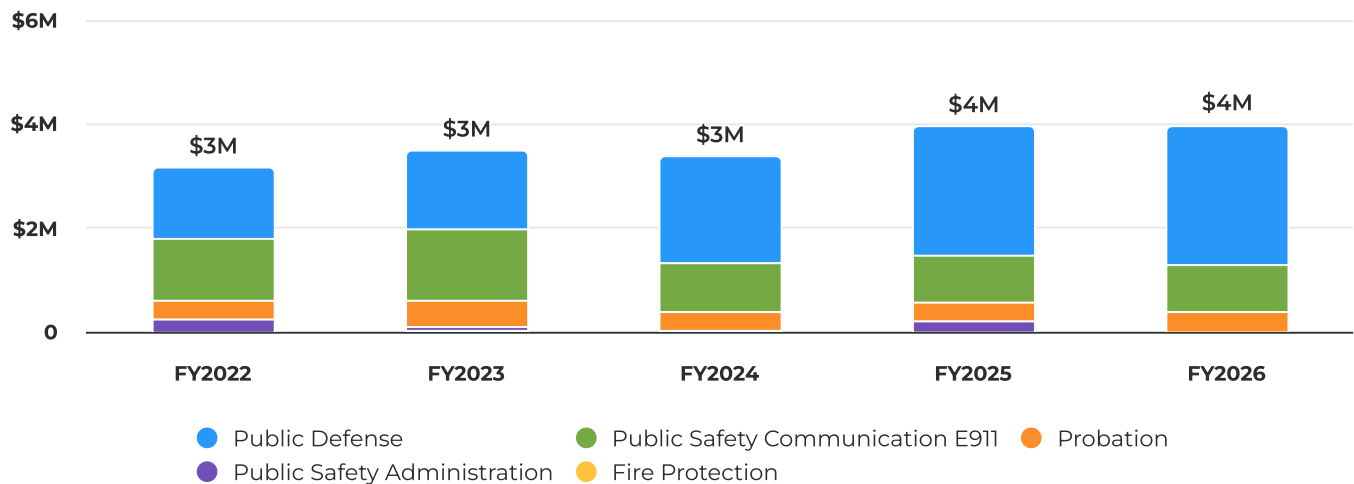
## Expenditures by Exp Categories

| Category          | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|-------------------|-----------------|------------------------|------------------|
| Personal Services | \$3,519,780.22  | \$4,046,098.00         | \$4,237,634.00   |
| Fixed Assets      | \$160,751.76    | \$490,392.00           | \$245,000.00     |
| Contracts         | \$4,057,733.67  | \$6,059,333.00         | \$6,130,939.00   |

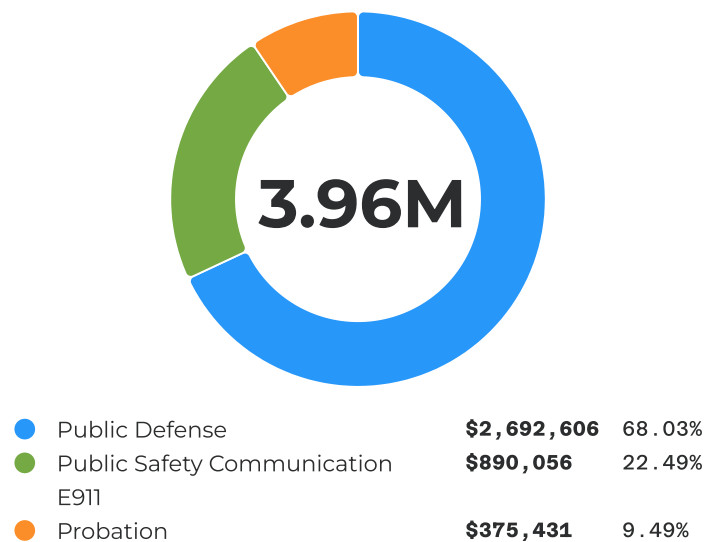
| Category                  | FY 2024 Actuals        | FY 2025 Amended Budget | FY 2026 Budgeted       |
|---------------------------|------------------------|------------------------|------------------------|
| Auto/Travel               | \$72,443.15            | \$119,430.00           | \$134,300.00           |
| Office Supplies           | \$25,547.21            | \$41,314.00            | \$77,270.00            |
| Computer Supplies         | \$148,525.65           | \$97,084.00            | \$269,805.00           |
| Utilities                 | \$549,583.42           | \$813,799.00           | \$875,550.00           |
| Special Department Supply | \$112,870.92           | \$540,601.00           | \$136,700.00           |
| Misc Serv/Exp             | \$41,391.73            | \$138,278.00           | \$144,240.00           |
| Departmental Exp          | \$907,976.83           | \$986,149.00           | \$1,011,056.00         |
| Employee Benefits         | \$1,741,255.25         | \$2,009,371.00         | \$2,449,172.00         |
| <b>Total Expenditures</b> | <b>\$11,337,859.81</b> | <b>\$15,341,849.00</b> | <b>\$15,711,666.00</b> |

## Revenues by Department

Historical Revenues by Department



FY26 Revenues by Department



## Revenues by Department

| Category                         | FY 2025 Amended<br>Budget | FY 2026 Budgeted      | FY 2025 Amended<br>Budget vs. FY 2026<br>Budgeted (%<br>Change) |
|----------------------------------|---------------------------|-----------------------|-----------------------------------------------------------------|
| Public Defense                   | \$2,500,163.00            | \$2,692,606.00        | 7.70%                                                           |
| Public Safety Administration     | \$271,654.00              | -                     | -100.00%                                                        |
| Public Safety Communication E911 | \$892,056.00              | \$890,056.00          | -0.22%                                                          |
| Probation                        | \$467,597.00              | \$375,431.00          | -19.71%                                                         |
| Fire Protection                  | \$1,700.00                | -                     | -100.00%                                                        |
| <b>Total Revenues</b>            | <b>\$4,133,170.00</b>     | <b>\$3,958,093.00</b> | <b>-4.24%</b>                                                   |



# Strategies and Key Performance Indicators

## Goal: Improve Public Safety Preparedness and Develop Safer Communities in 2026

### Strategy: Enhance collaboration & training among Fire Departments

| KEY PERFORMANCE INDICATOR(S)                      | CALCULATION METHODOLOGY                                         |
|---------------------------------------------------|-----------------------------------------------------------------|
| Provide County-hosted training for Fire Personnel | Total County-hosted trainings in 2026                           |
| Increase Fire Personnel participation in training | Percentage of Fire Department active members attending training |

### Strategy: Offer EMS training to both First Responders and the public

| KEY PERFORMANCE INDICATOR(S)                                                                                            | CALCULATION METHODOLOGY                               |
|-------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|
| Utilize EMS Instructor to offer ongoing education opportunities to EMTs in order to maintain their certification in NYS | Total County-hosted trainings to be scheduled in 2026 |
| Offer public CPR and First Aid Training                                                                                 | Total County-hosted trainings in 2026                 |
| Offer no-cost tuition to EMT students                                                                                   | Number of original EMT students trained at no cost    |

### Strategy: Construct communications facility in the Jeffersonville area to improve public safety communications

| KEY PERFORMANCE INDICATOR(S)    | CALCULATION METHODOLOGY                                   |
|---------------------------------|-----------------------------------------------------------|
| Completion of construction      | Tower Construction completed and final acceptance         |
| Beginning of radio installation | Equipment installation begins                             |
| Radio installation completed    | Full public safety communications complete - radio on air |

### Strategy: Ensure preparedness for emergency situations

| KEY PERFORMANCE INDICATOR(S)           | CALCULATION METHODOLOGY                 |
|----------------------------------------|-----------------------------------------|
| Number of emergency drills             | Total number of County emergency drills |
| Number of emergency planning exercises | Total number of planning exercises      |

# Key Initiatives for 2026

## Strategy: Increase assistance to Fire & EMS agencies with recruitment of Fire & EMS volunteers

| KEY PERFORMANCE INDICATOR(S)       | CALCULATION METHODOLOGY |
|------------------------------------|-------------------------|
| Number of new EMS recruits         | Count of new recruits   |
| Number of new firefighter recruits | Count of new recruits   |

### Annual Actions:

1. Increase recruitment efforts and develop new strategies for recruitment
2. Work with volunteer fire and EMS providers to recruit and retain volunteers
3. Continue to offer and enhance Annual Emergency Services Youth Academy program

## Strategy: Promote Health & Wellness for all First Responders

| KEY PERFORMANCE INDICATOR(S)                   | CALCULATION METHODOLOGY        |
|------------------------------------------------|--------------------------------|
| Provide Health Screenings for First Responders | Percentage of members screened |

### Annual Actions:

1. Increase cardiovascular health awareness among Fire, EMS and Law Enforcement Personnel
2. Promote importance of Mental Health and Physical Wellbeing among Fire, EMS & Law Enforcement Personnel

## Strategy: Update Emergency Management plans and conduct trainings

| KEY PERFORMANCE INDICATOR(S)      | CALCULATION METHODOLOGY                                 |
|-----------------------------------|---------------------------------------------------------|
| Participate in Tabletop Exercises | Attend Tabletop Exercises with various partner agencies |
| Host regular meetings of the LEPC | Total recurring meetings per year (min.)                |
| Host regular meetings of the STAC | Total recurring meetings per year (min.)                |

### Annual Actions:

1. Review the Sullivan County Comprehensive Emergency Management Plan (CEMP)
2. Review the County Emergency Preparedness Assessment (CEPA)
3. Review the Domestic Terrorism Prevention Plan
4. Review and update the County-wide Mutual Aid Plan

5. Review and update the Hazardous Materials Plan

6. Review and update the EMS Mutual Aid Plan

**Strategy: Review and recommend enhancements to building security**

KEY PERFORMANCE INDICATOR(S)

CALCULATION METHODOLOGY

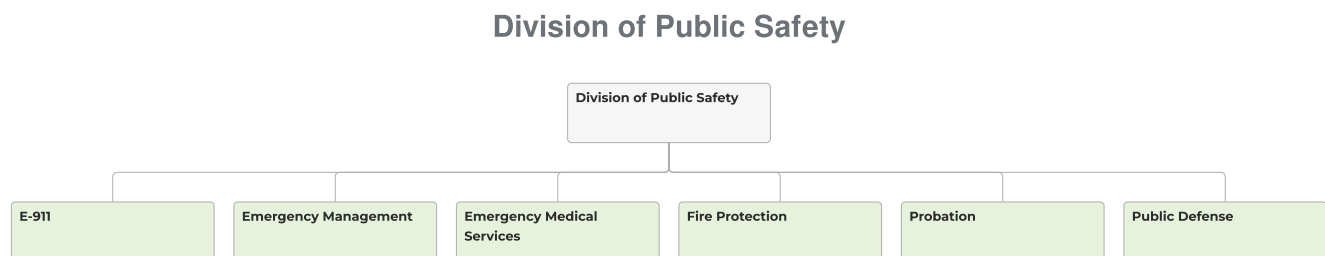
Review building security

Percent of buildings analyzed

**Annual Actions:**

1. Review building security posture and make recommendations to management concerning improved security needs.

## Division Org Chart



# Animal Control

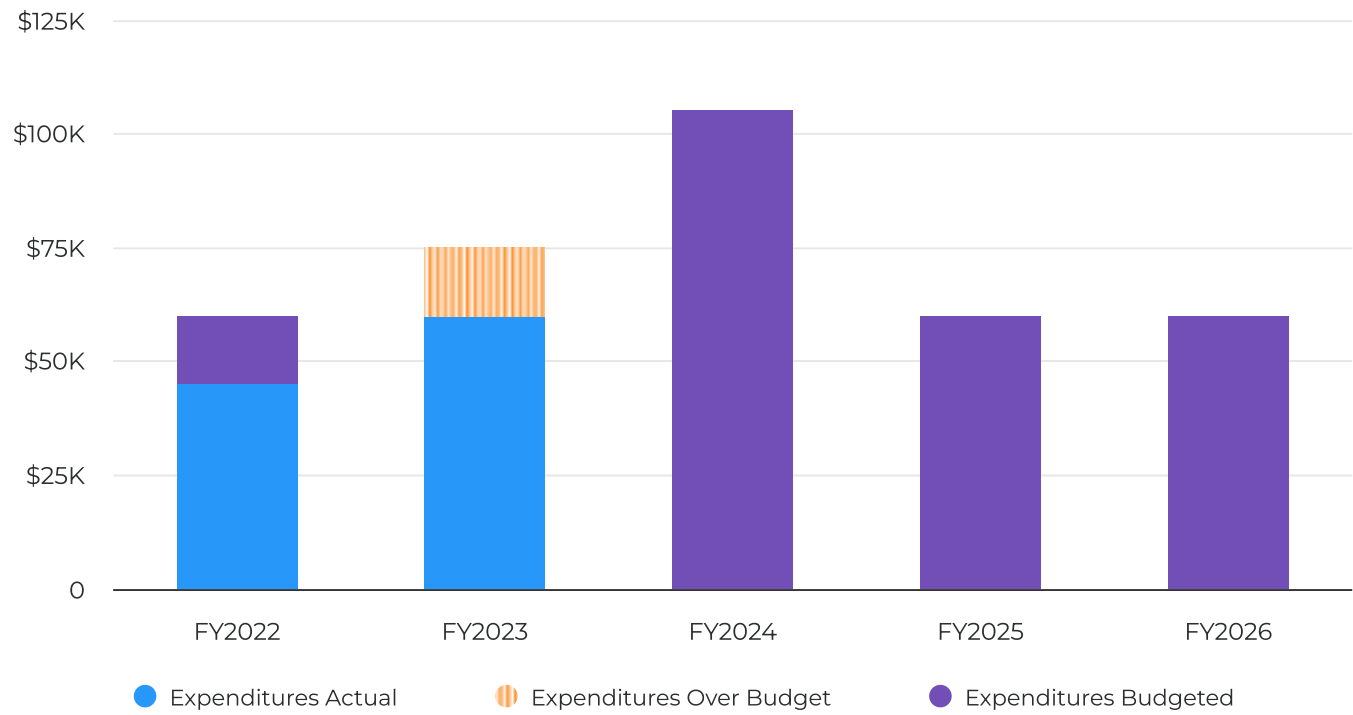
The purpose of Animal Control is to provide support of animal recovery to the County Public Health Office, Sheriff’s Office and Probation Department. Assistance is provided through the appointment of a County animal control officer (contractor), who will recover animals for the County agencies if no owner or volunteer is willing to assist the County for the animals’ safety and health, while the owner is being processed, or charged for a crime, and will be not available to take care of their animal(s).

There is no source of outside funding for Animal Control and the program is 100% County cost. Animal Control is a non-mandated program.

## Positions

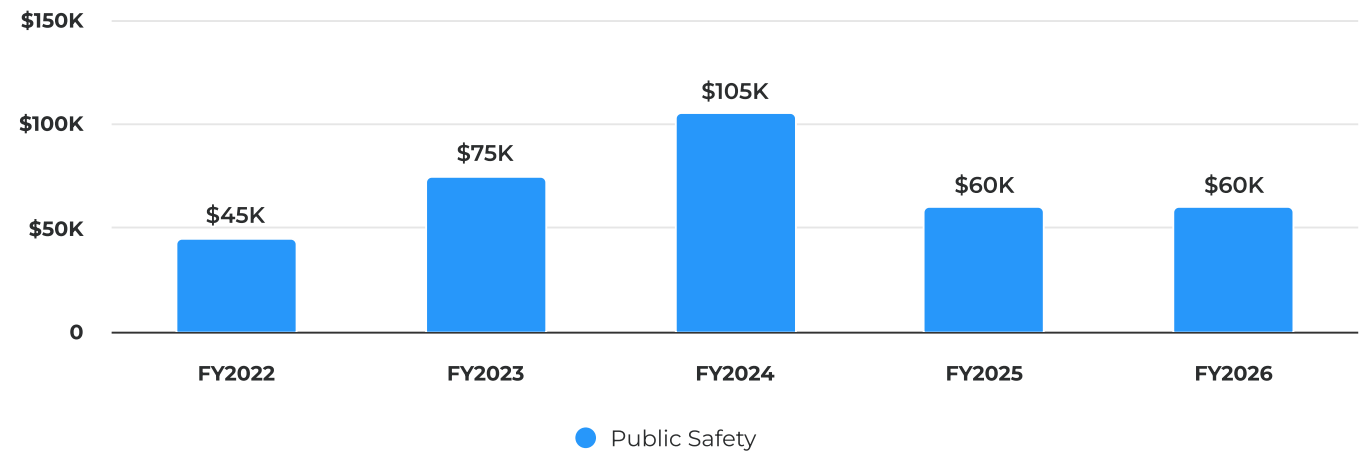
### Expenditure Summary

Historical Expenditures Across Department

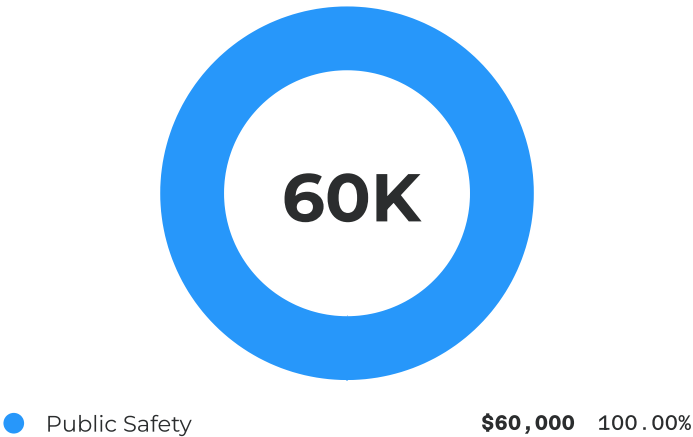


# Expenditures by Function

Historical Expenditures by Function



FY26 Expenditures by Function



## Expenditures by Function

| Category           | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|--------------------|-----------------|------------------------|------------------|
| Public Safety      | \$45,000.00     | \$60,000.00            | \$60,000.00      |
| Contracts          | \$45,000.00     | \$60,000.00            | \$60,000.00      |
| Total Expenditures | \$45,000.00     | \$60,000.00            | \$60,000.00      |

# Fire Protection

John Hauschild, Dep Comm of Public Safety

***The Bureau of Fire is charged with the oversight of the Sullivan County Fire Mutual Aid Plan, administers fire training programs, organizes and supervises special teams for fire investigation, wild land search and rescue, and hazardous materials and serves as a liaison with the water rescue and recovery team.***

The Fire Coordinator is the county liaison to the New York State Office of Fire Prevention and Control and other agencies in matters that affect fire issues and incidents.

New York State Office of Fire Prevention and Control (OFPC) provide State Fire Instructors to train firefighters and other first responders in the county.

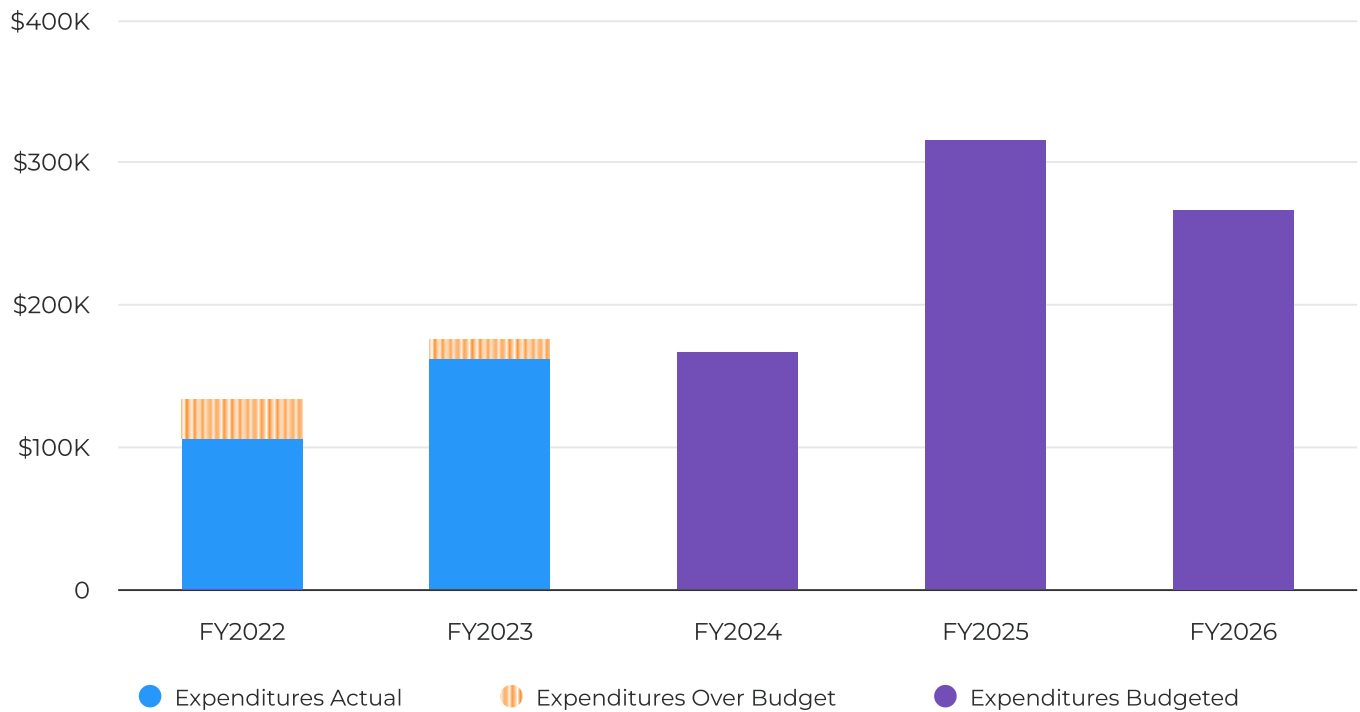
The Bureau of Fire receives no outside funding and is 100% County share. The Bureau of Fire is a non-mandated program.

## Positions

| Position Name                | Sum of Amended | Sum of Requested | Sum of Recommended |
|------------------------------|----------------|------------------|--------------------|
| <b>FIRE PROTECTION</b>       | <b>4.60</b>    | <b>6.40</b>      | <b>6.40</b>        |
| CHIEF DEPUTY FIRE COORD      | 0.20           | 0.20             | 0.20               |
| CHIEF FIRE INVESTIGATOR      | 0.20           | 0.20             | 0.20               |
| DEP FIRE COORD               | 0.80           | 0.80             | 0.80               |
| DEP FIRE COORD PT            | 0.20           | 0.20             | 0.20               |
| DEPUTY FIRE COORDINATOR      | 0.20           | 0.20             | 0.20               |
| EMERGENCY MEDICAL SVCS INSTR | 0.60           | 0.40             | 0.40               |
| FIRE INSTRUCTOR PD           | 0.80           | 0.80             | 0.80               |
| FIRE INVESTIGATOR            | 1.40           | 1.40             | 1.40               |
| SPECIAL OPERATIONS VOLUNTEER |                | 2.00             | 2.00               |
| TYPIST                       | 0.20           | 0.20             | 0.20               |
| <b>Grand Total</b>           | <b>4.60</b>    | <b>6.40</b>      | <b>6.40</b>        |

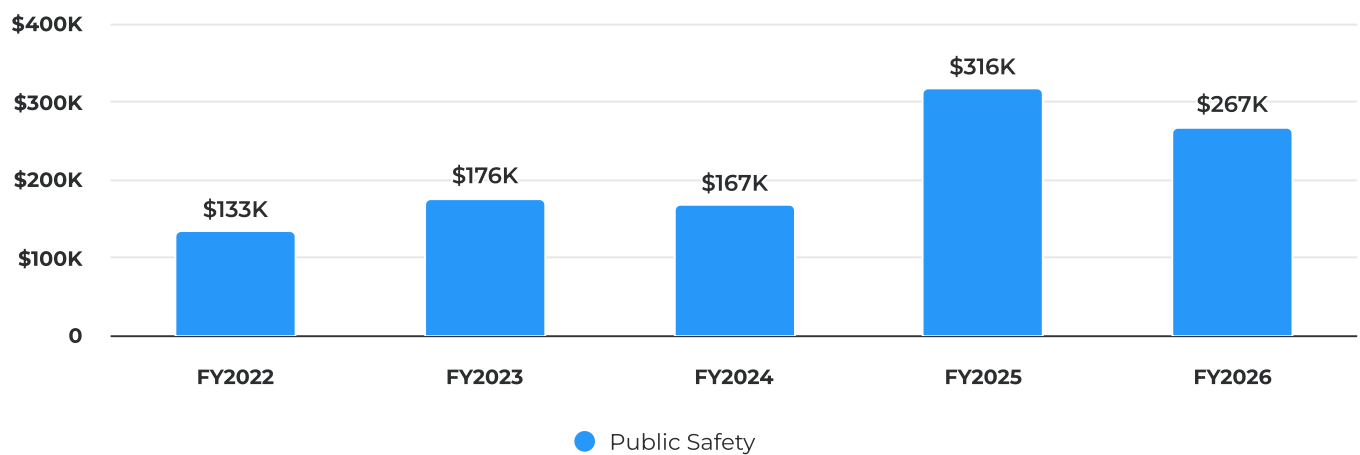
## Expenditure Summary

### Historical Expenditures Across Department



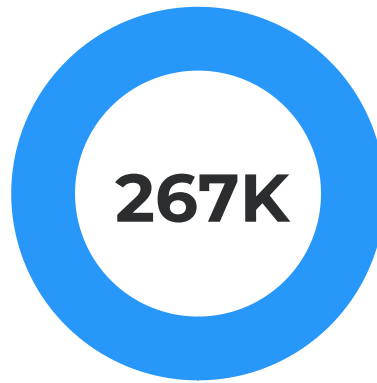
## Expenditures by Function

### Historical Expenditures by Function





## FY26 Expenditures by Function



● Public Safety

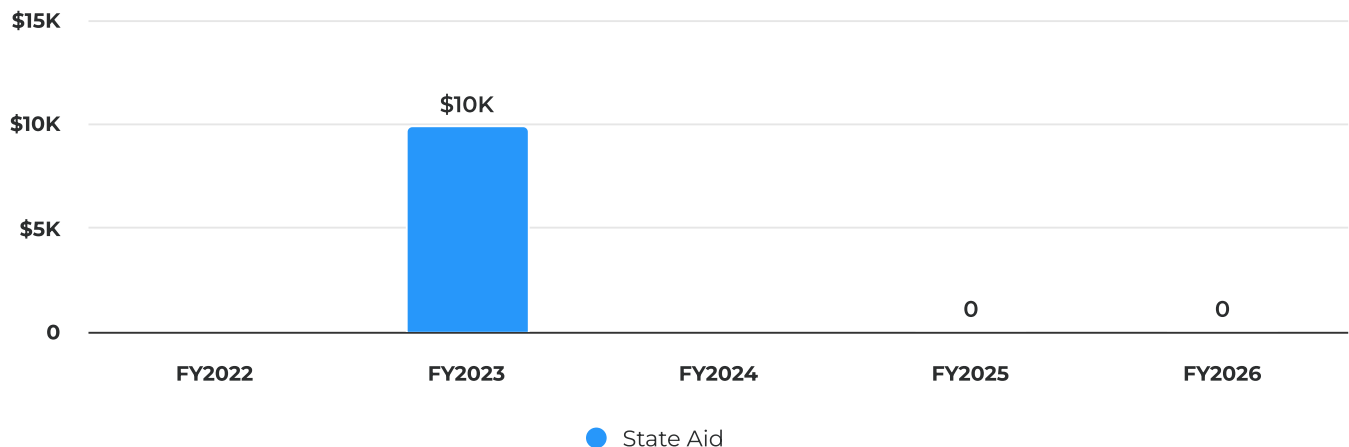
\$266,878 100.00%

## Expenditures by Function

| Category                  | FY 2024 Actuals     | FY 2025 Amended Budget | FY 2026 Budgeted    |
|---------------------------|---------------------|------------------------|---------------------|
| <b>Public Safety</b>      | \$167,254.69        | \$314,585.00           | \$266,878.00        |
| Personal Services         | \$76,849.16         | \$130,500.00           | \$127,000.00        |
| Auto/Travel               | \$9,594.52          | \$24,300.00            | \$23,300.00         |
| Office Supplies           | \$688.07            | \$5,840.00             | \$6,000.00          |
| Utilities                 | \$6,736.47          | \$9,400.00             | \$10,200.00         |
| Special Department Supply | \$664.62            | \$74,155.00            | \$35,000.00         |
| Misc Serv/Exp             | \$3,314.63          | \$13,089.00            | \$14,000.00         |
| Departmental Exp          | \$7,581.04          | \$27,489.00            | \$16,500.00         |
| Employee Benefits         | \$61,826.18         | \$29,812.00            | \$34,878.00         |
| <b>Total Expenditures</b> | <b>\$167,254.69</b> | <b>\$314,585.00</b>    | <b>\$266,878.00</b> |

## Revenues by Revenue Source

## Historical Revenues by Revenue Source



## Revenues by Revenue Source

| Category  | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|-----------|-----------------|------------------------|------------------|
| State Aid | \$4,093.59      | \$1,700.00             | -                |

| Category              | FY 2024 Actuals   | FY 2025 Amended<br>Budget | FY 2026 Budgeted |
|-----------------------|-------------------|---------------------------|------------------|
| <b>Total Revenues</b> | <b>\$4,093.59</b> | <b>\$1,700.00</b>         | <b>-</b>         |

# Probation

Pennie Huber, Probation Director

***The mission of the Sullivan County Probation Department is to take a proactive approach to law enforcement and treatment strategies in the rehabilitation and monitoring of offenders in the community.***

A continuum of comprehensive services is used to facilitate the re-socialization of offenders to preserve public safety. Partnerships and cooperation with other law enforcement and other agencies are constantly being developed and fostered to better ensure the safety and quality of life for the citizens of Sullivan County.

The Department receives revenues from several sources: state reimbursement, Stop DWI funds, chargebacks to other County departments, supervision fees, surcharge collections, and Pre-Trial and ATI (Alternatives to Incarceration) funds. The Department of Probation is mandated under the New York Consolidated Laws, Executive – Article 12.

## Core Services

Functions of the Sullivan County Probation Department include:

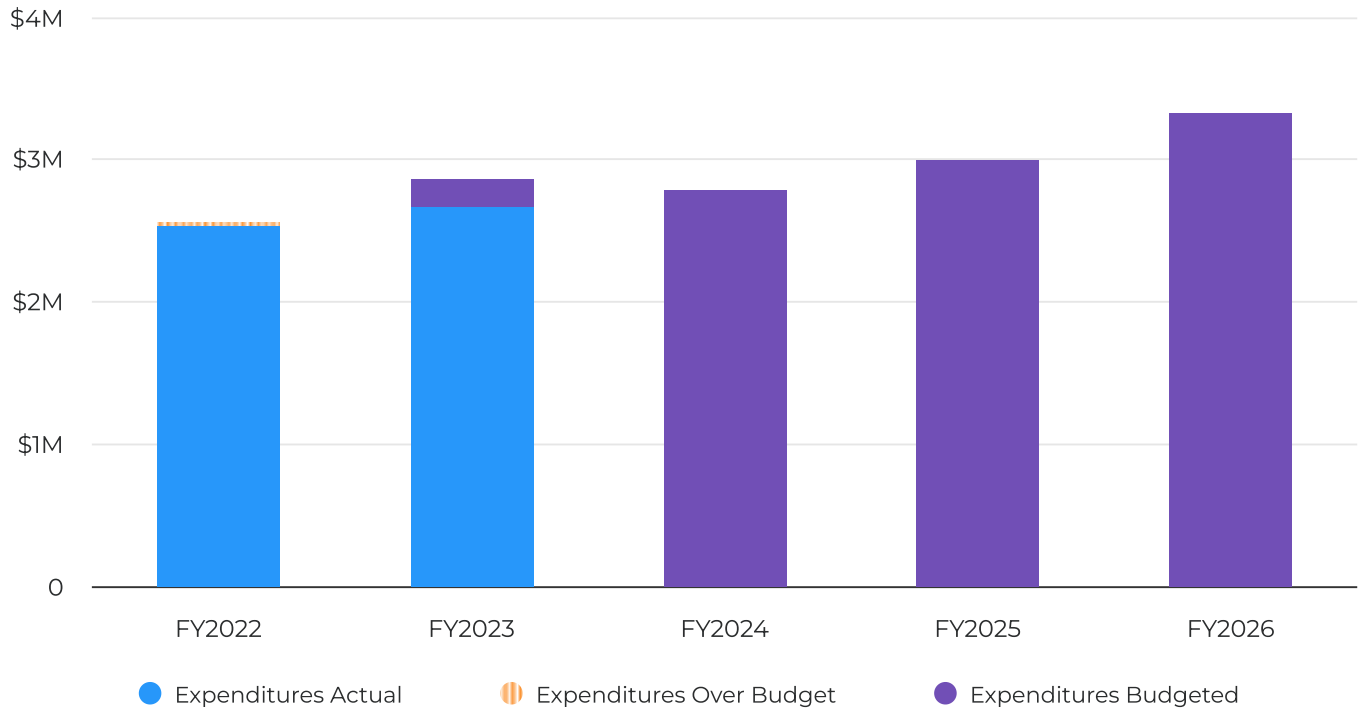
- Public Safety/monitoring felony and misdemeanor probationers (sex offenders, DWI, violent felons, youthful offenders)
- Family Court intake for domestic violence victims and juvenile delinquent complaints
- Preparation of pre-sentence and pre-plea reports for county, family and justice courts
- Restitution and fee/fine collection for all courts, as well as disbursement of funds to crime victims
- Obtain DNA samples from offenders and submit to the NYS DNA database
- Alternatives to Incarceration program (reduces jail population, allows for the jail to become eligible for Article 13A classification, and as a result maintain a reduced classification level)
- Pre-Trial Release program (reduces jail population, allows defendants who cannot post bail the opportunity to be screened and interviewed for release on their own recognizance)

## Positions

| Position Name                | Sum of Amended | Sum of Requested | Sum of Recommended |
|------------------------------|----------------|------------------|--------------------|
| <b>PROBATION - ATI</b>       | <b>1.00</b>    | <b>1.00</b>      | <b>1.00</b>        |
| PROBATION OFFICER            | 1.00           | 1.00             | 1.00               |
| <b>PROBATION - MAIN UNIT</b> | <b>26.00</b>   | <b>26.00</b>     | <b>26.00</b>       |
| ACCOUNT CLERK/DATABASE       | 1.00           | 1.00             | 1.00               |
| CLERK                        | 1.00           | 1.00             | 1.00               |
| DEPUTY PROBATION DIRECTOR    | 1.00           | 1.00             | 1.00               |
| FULL CHARGE BOOKKEEPER       | 1.00           | 1.00             | 1.00               |
| PROBATION ASSISTANT          | 1.00           | 1.00             | 1.00               |
| PROBATION DIR B              | 1.00           | 1.00             | 1.00               |
| PROBATION OFFICER            | 7.00           | 7.00             | 7.00               |
| PROBATION OFFICER TRAINEE    | 5.00           | 5.00             | 5.00               |
| PROBATION SUPERVISOR         | 3.00           | 3.00             | 3.00               |
| SR PROBATION OFFICER         | 4.00           | 4.00             | 4.00               |
| TYPIST                       | 1.00           | 1.00             | 1.00               |
| <b>PROBATION - PRE TRIAL</b> | <b>2.00</b>    | <b>2.00</b>      | <b>2.00</b>        |
| PROBATION OFFICER            | 1.00           | 1.00             | 1.00               |
| SR PROBATION OFFICER         | 1.00           | 1.00             | 1.00               |
| <b>Grand Total</b>           | <b>29.00</b>   | <b>29.00</b>     | <b>29.00</b>       |

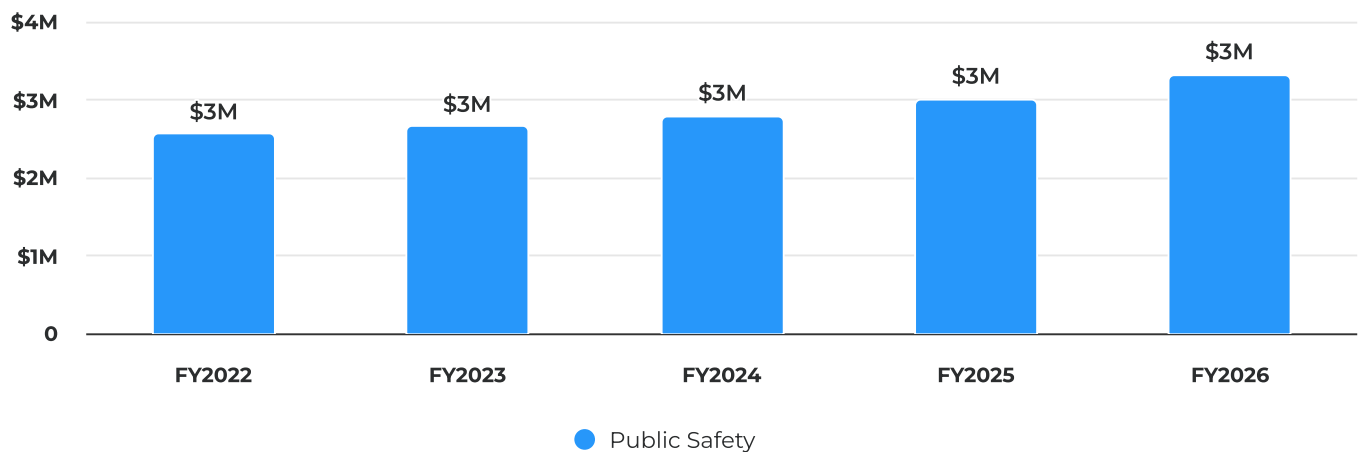
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function



## FY26 Expenditures by Function



● Public Safety

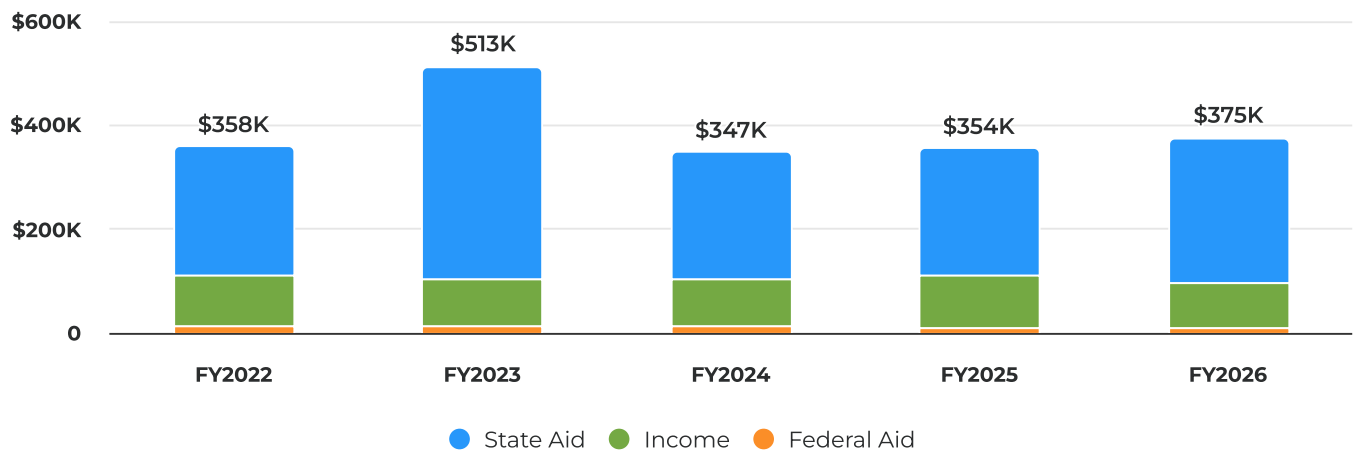
\$3,323,372 100.00%

## Expenditures by Function

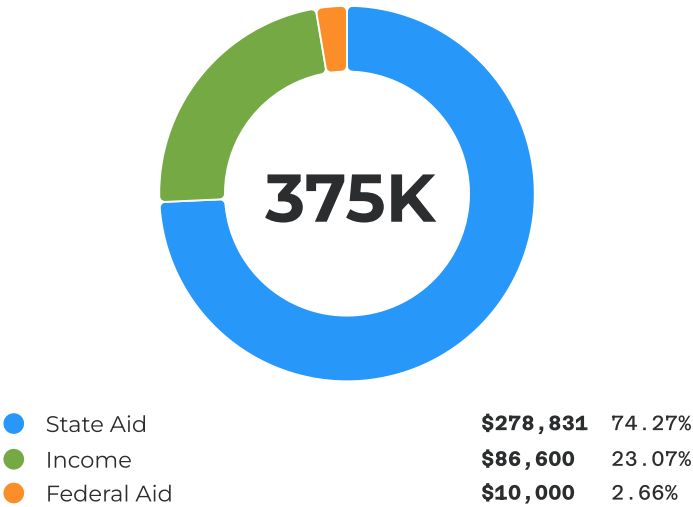
| Category                  | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|---------------------------|-----------------------|------------------------|-----------------------|
| <b>Public Safety</b>      | \$2,822,009.51        | \$3,215,813.00         | \$3,323,372.00        |
| Personal Services         | \$1,784,966.84        | \$1,904,358.00         | \$1,915,418.00        |
| Contracts                 | -                     | \$12,780.00            | \$12,780.00           |
| Auto/Travel               | \$22,932.94           | \$43,180.00            | \$42,100.00           |
| Office Supplies           | \$15,712.46           | \$12,562.00            | \$11,750.00           |
| Computer Supplies         | -                     | \$2,000.00             | \$17,000.00           |
| Utilities                 | \$3,529.29            | \$6,000.00             | \$21,200.00           |
| Special Department Supply | \$30,133.38           | \$230,084.00           | \$40,100.00           |
| Misc Serv/Exp             | \$14,555.04           | \$18,969.00            | \$19,300.00           |
| Departmental Exp          | \$43,044.66           | \$66,280.00            | \$80,314.00           |
| Employee Benefits         | \$907,134.90          | \$919,600.00           | \$1,163,410.00        |
| <b>Total Expenditures</b> | <b>\$2,822,009.51</b> | <b>\$3,215,813.00</b>  | <b>\$3,323,372.00</b> |

## Revenues by Revenue Source

## Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



Revenues by Revenue Source

| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| Income         | \$61,744.83     | \$99,600.00            | \$86,600.00      |
| State Aid      | \$701,936.67    | \$357,997.00           | \$278,831.00     |
| Federal Aid    | \$13,178.25     | \$10,000.00            | \$10,000.00      |
| Total Revenues | \$776,859.75    | \$467,597.00           | \$375,431.00     |

# Public Defense

Lynda Levine, Admin of Assigned Counsel

According to New York State Law, "The governing body of each county and the governing body of the city in which a county is wholly contained shall place in operation throughout the county, a plan for providing counsel to persons charged with a crime or who are entitled to counsel pursuant to section two hundred sixty-two or section eleven hundred twenty of the family court act, article six-C of the correction law, section four hundred seven of the surrogate's court procedure act or article ten of the mental hygiene law, who are financially unable to obtain counsel. Each plan shall also provide for investigative, expert and other services necessary for an adequate defense." The County provides these services via contract to the Sullivan County Legal Aid Panel and the Sullivan County Conflict Legal Aid.

The County receives reimbursement for a portion of the services provided via State funding for the provision of indigent legal services from the Indigent Legal Services Fund. Provision of indigent legal services is mandated by NYS County Law section 722.

The main function of Public Defense is the provision of legal defense services for those who cannot afford an attorney.

The budget for Public Defense consists primarily of contractual services with two agencies that provide the services mandated by New York State. A small amount of funding is used for services related to the provision of legal defense, such as assigned counsel and stenographic services.

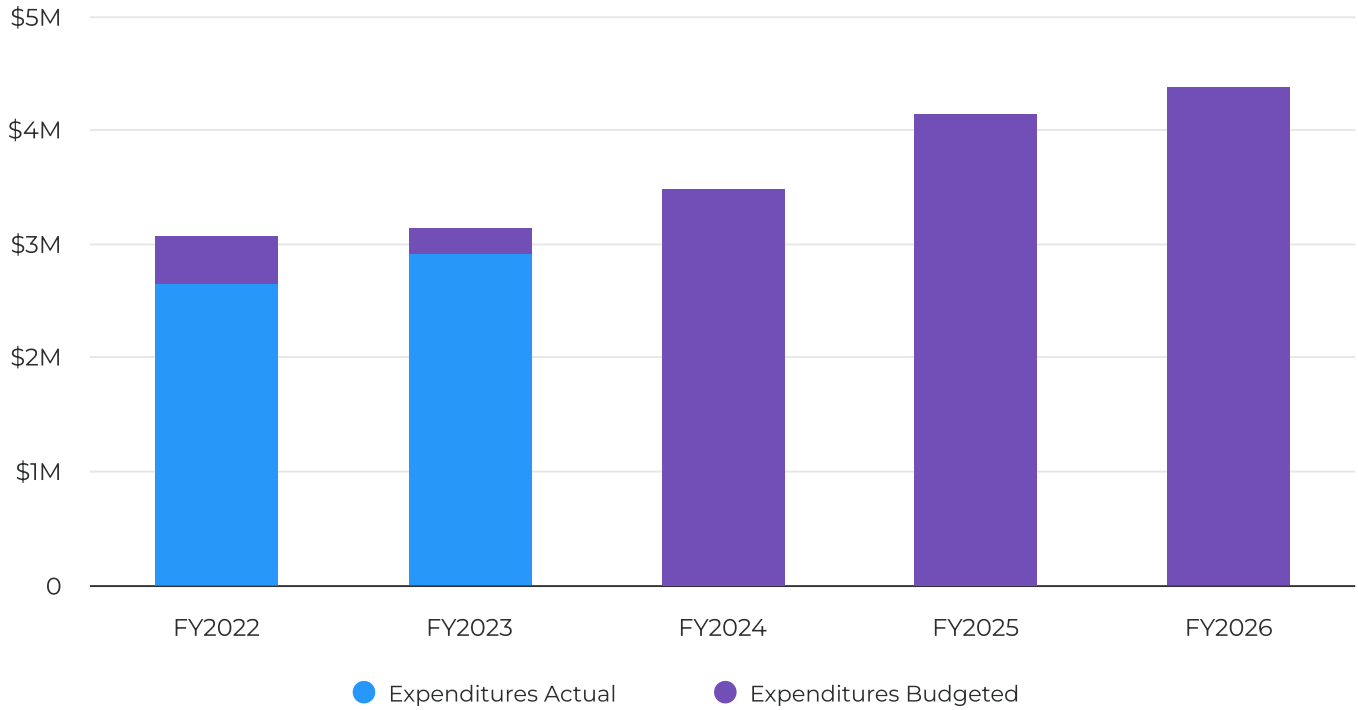
## Positions

| Position Name               | Sum of Amended | Sum of Requested | Sum of Recommended |
|-----------------------------|----------------|------------------|--------------------|
| <b>PUBLIC DEFENSE</b>       | <b>1.00</b>    | <b>1.20</b>      | <b>1.20</b>        |
| ADMIN OF ASSIGNED COUNSEL   | 1.00           | 1.00             | 1.00               |
| ADMINISTRATIVE ASSISTANT PT |                | 0.20             | 0.20               |
| <b>Grand Total</b>          | <b>1.00</b>    | <b>1.20</b>      | <b>1.20</b>        |



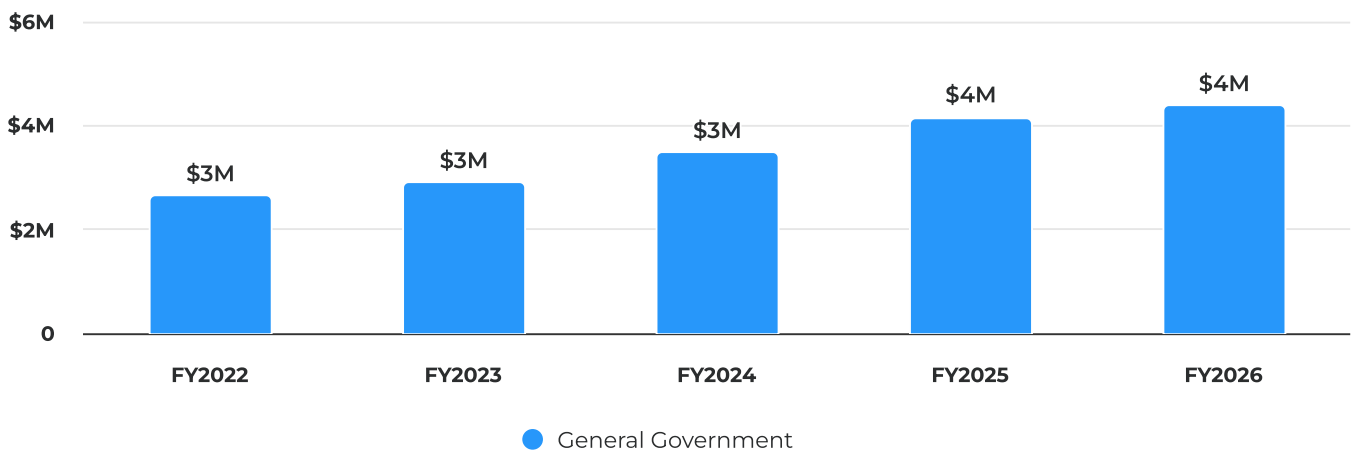
## Expenditure Summary

### Historical Expenditures Across Department

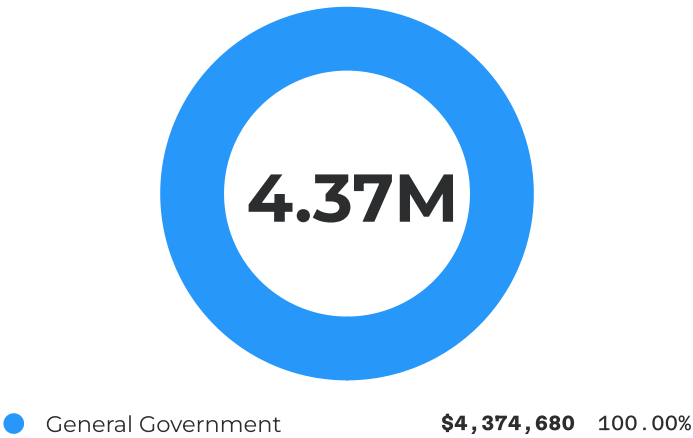


## Expenditures by Function

### Historical Expenditures by Function



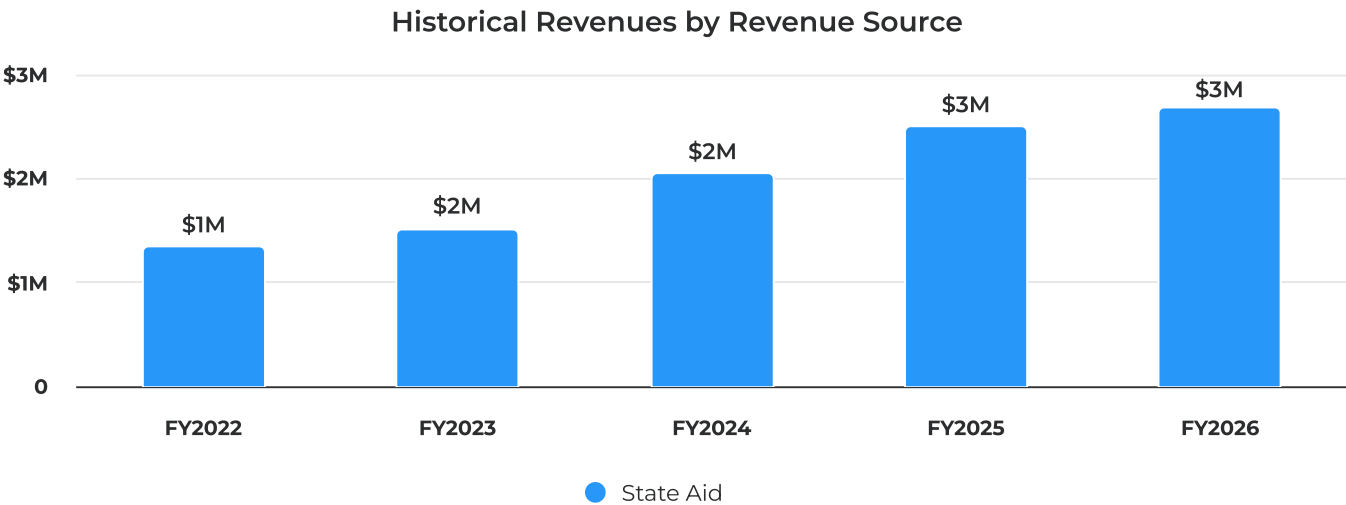
FY26 Expenditures by Function



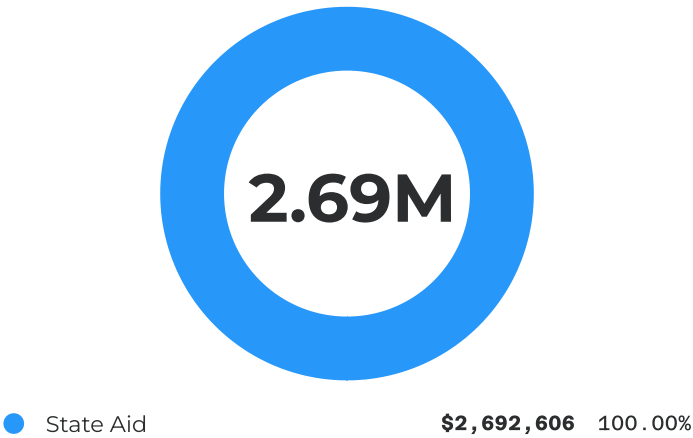
Expenditures by Function

| Category                  | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|---------------------------|-----------------------|------------------------|-----------------------|
| <b>General Government</b> | \$4,227,020.78        | \$4,147,706.00         | \$4,374,680.00        |
| Personal Services         | \$133,313.04          | \$130,747.00           | \$186,304.00          |
| Contracts                 | \$3,419,924.67        | \$3,286,553.00         | \$3,358,159.00        |
| Auto/Travel               | \$823.00              | \$1,000.00             | \$1,000.00            |
| Office Supplies           | \$273.83              | \$700.00               | \$50,700.00           |
| Computer Supplies         | -                     | \$1,000.00             | \$1,000.00            |
| Departmental Exp          | \$621,944.75          | \$679,200.00           | \$701,700.00          |
| Employee Benefits         | \$50,741.49           | \$48,506.00            | \$75,817.00           |
| <b>Total Expenditures</b> | <b>\$4,227,020.78</b> | <b>\$4,147,706.00</b>  | <b>\$4,374,680.00</b> |

Revenues by Revenue Source



FY26 Revenues by Revenue Source



Revenues by Revenue Source

| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| State Aid      | \$2,648,783.87  | \$2,500,163.00         | \$2,692,606.00   |
| Total Revenues | \$2,648,783.87  | \$2,500,163.00         | \$2,692,606.00   |

# Public Safety Administration

Scott Schulte, Commissioner

***The mission of the Sullivan County Office of Emergency Management and Homeland Security (Public Safety Administration) is to act as the lead agency for the response of county resources to assist all residents and visitors during a natural or manmade disaster and incidents that involve Homeland Security, and to act as the liaison for county government with other Federal, State and Local governments, non-governmental organizations and the New York State Office of Emergency Management (State OEM) during an emergency incident.***

NYS OEM receives federal grants for emergency and homeland security equipment.

The Office of Emergency Management and Homeland Security is a non-mandated office, however, it is responsible to ensure compliance with Federal NIMS (National Incident Management System) training requirements under Homeland Security Presidential Directive 5 NIMS and the NRF (National Response Framework).

## Core Services

Functions of the Office of Emergency Management/Homeland Security include:

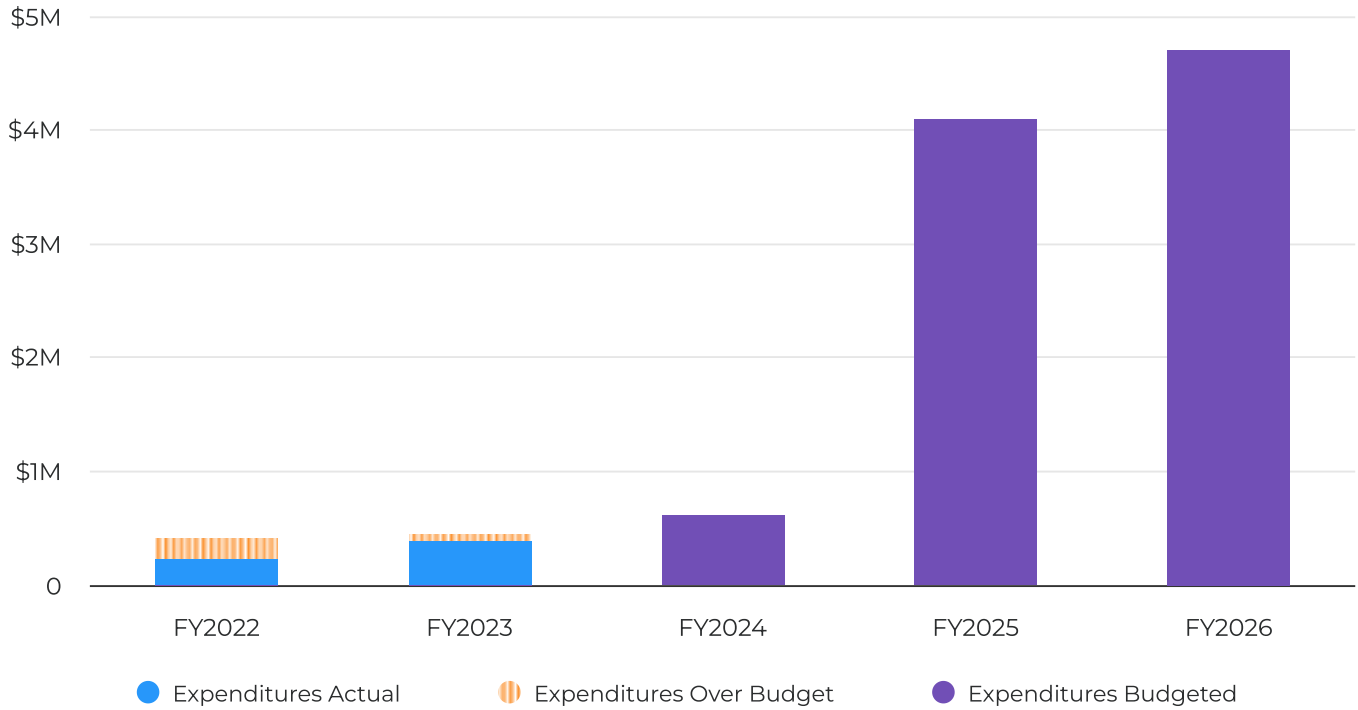
- Provide and operate the County Emergency Operations Center (EOC) during storms, disasters, and other emergencies as well as work with the county 911 Center to alert citizens through notifications by way of the NY ALERT system.
- Produce, through the Local Emergency Planning Committee (LEPC), the Comprehensive Emergency Management Plan (SCEMP) for emergency response; and provide training to all municipal and elected officials in federal mandated NIMS and Incident Command System (ICS) training.
- Operate the County Emergency Services Training Center which has classrooms, a training tower and associated area for driver training. The Training Center is used for police, fire, EMS and other agency training.
- Maintain mobile command truck, which can be deployed to multi-agency incidents; maintain a hazardous materials response trailer and equipment for large hazmat calls; and maintain special operations trailers and equipment.

## Positions

| Position Name                  | Sum of Amended | Sum of Requested | Sum of Recommended |
|--------------------------------|----------------|------------------|--------------------|
| <b>• PUBLIC SAFETY ADMIN</b>   | <b>5.40</b>    | <b>6.40</b>      | <b>5.40</b>        |
| COM PUBLIC SAFETY              | 1.00           | 1.00             | 1.00               |
| CONF SEC TO COMM OF PUB SAFETY | 1.00           | 1.00             | 1.00               |
| DEP COMM OF PS FOR EMERG MGMT  |                | 1.00             | 1.00               |
| DEPUTY COMM OF PUBLIC SAFETY   | 1.00           | 1.00             | 1.00               |
| EMERG SVCS TRN CTR FACILITATOR | 0.20           | 0.20             | 0.20               |
| EMERG SVCS TRNG CTR COORD      | 1.00           | 1.00             | 1.00               |
| EMERGENCY MGMT COORD           | 1.00           |                  |                    |
| RABIES CONTROL OFFICER         | 0.20           | 0.20             | 0.20               |
| SPECIAL ASSISTANT              |                | 1.00             |                    |
| <b>Grand Total</b>             | <b>5.40</b>    | <b>6.40</b>      | <b>5.40</b>        |

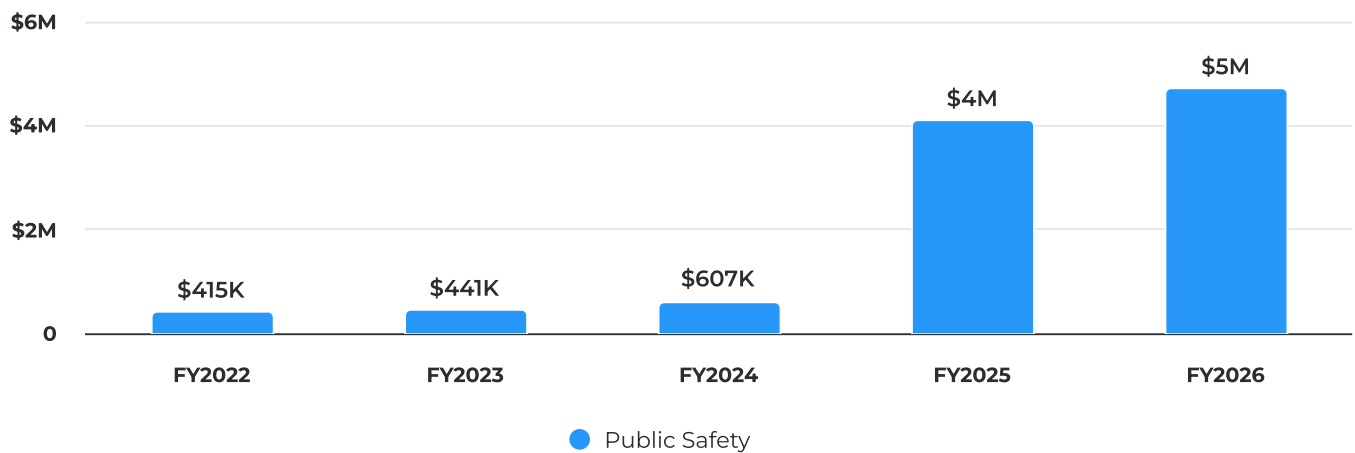
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function



## FY26 Expenditures by Function



● Public Safety

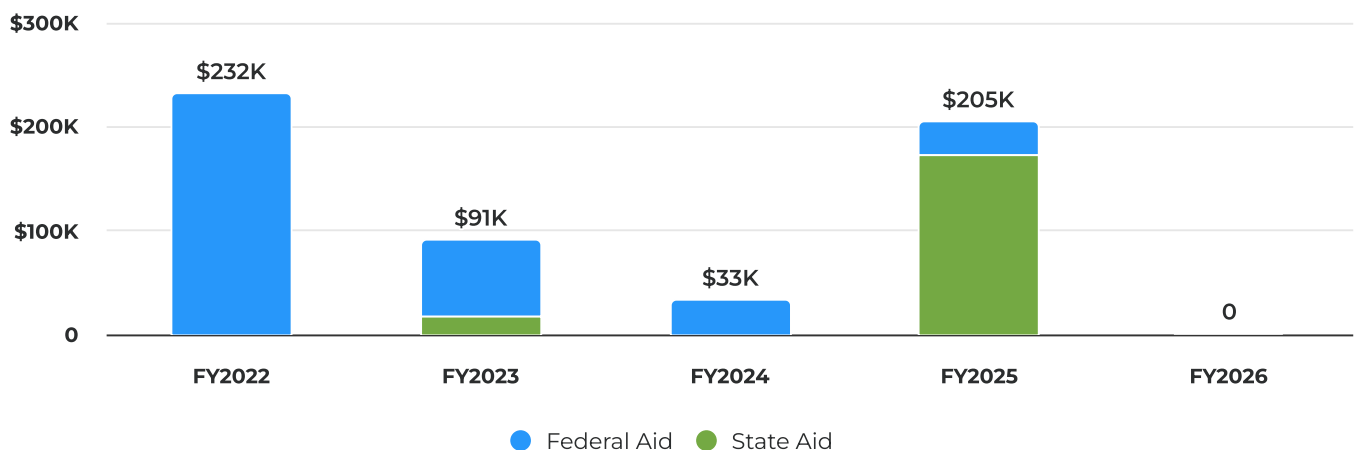
\$4,710,605 100.00%

## Expenditures by Function

| Category                  | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|---------------------------|-----------------------|------------------------|-----------------------|
| <b>Public Safety</b>      | \$1,820,932.93        | \$4,807,237.00         | \$4,710,605.00        |
| Personal Services         | \$468,503.91          | \$685,929.00           | \$810,718.00          |
| Fixed Assets              | \$160,751.76          | \$490,392.00           | \$245,000.00          |
| Contracts                 | \$592,809.00          | \$2,700,000.00         | \$2,700,000.00        |
| Auto/Travel               | \$38,427.67           | \$48,800.00            | \$65,750.00           |
| Office Supplies           | \$7,829.18            | \$20,209.00            | \$7,620.00            |
| Computer Supplies         | \$148,525.65          | \$94,084.00            | \$251,805.00          |
| Utilities                 | \$455.88              | \$107,803.00           | \$54,150.00           |
| Special Department Supply | \$76,523.44           | \$229,395.00           | \$54,750.00           |
| Misc Serv/Exp             | \$4,271.84            | \$48,360.00            | \$51,000.00           |
| Departmental Exp          | \$111,219.49          | \$31,203.00            | \$32,742.00           |
| Employee Benefits         | \$211,615.11          | \$351,062.00           | \$437,070.00          |
| <b>Total Expenditures</b> | <b>\$1,820,932.93</b> | <b>\$4,807,237.00</b>  | <b>\$4,710,605.00</b> |

## Revenues by Revenue Source

## Historical Revenues by Revenue Source



**Revenues by Revenue Source**

| Category              | FY 2024 Actuals     | FY 2025 Amended<br>Budget | FY 2026 Budgeted |
|-----------------------|---------------------|---------------------------|------------------|
| State Aid             | \$376,949.94        | \$123,091.00              | -                |
| Federal Aid           | \$335,426.77        | \$148,563.00              | -                |
| <b>Total Revenues</b> | <b>\$712,376.71</b> | <b>\$271,654.00</b>       | -                |

# Public Safety Communications E911

Alex Rau, Deputy Comm of Public Safety - 911 & EMS

***The mission of Sullivan County 9-1-1 is to provide all residents of and visitors to Sullivan County with professional, expedient and efficient 9-1-1 dispatch services for all Fire, EMS, and Police emergency calls, and to answer all non-emergency calls promptly and courteously and either resolve the caller's issue or refer the caller to the appropriate person or agency who can resolve the issue.***

In addition to dispatch of emergency services personnel, Sullivan County 9-1-1 will also handle the dispatch of coroners, utility companies, Medevac, local, state & federal resources. The department acts as the afterhours contact for Division of Public Works related calls. It provides resource management for emergency services agencies & personnel, providing on-scene communications support in the event of a mobile command post activation and staffing the Emergency Operation Center as necessary during major events.

The department receives its revenues primarily from local tax dollars. A modest reimbursement of certain 911 expenses is received from the NYS Department of State as part of the monies collected under the E911 wireless surcharge program. Sullivan County E-911 is a non-mandated service.

## Core Services

Functions of Sullivan County E-911 Communications include:

- E911 call taking & dispatch of emergency personnel, utility companies, local, state & federal resources
- After hours contact for DPW related calls
- Resource management for emergency services agencies & personnel.

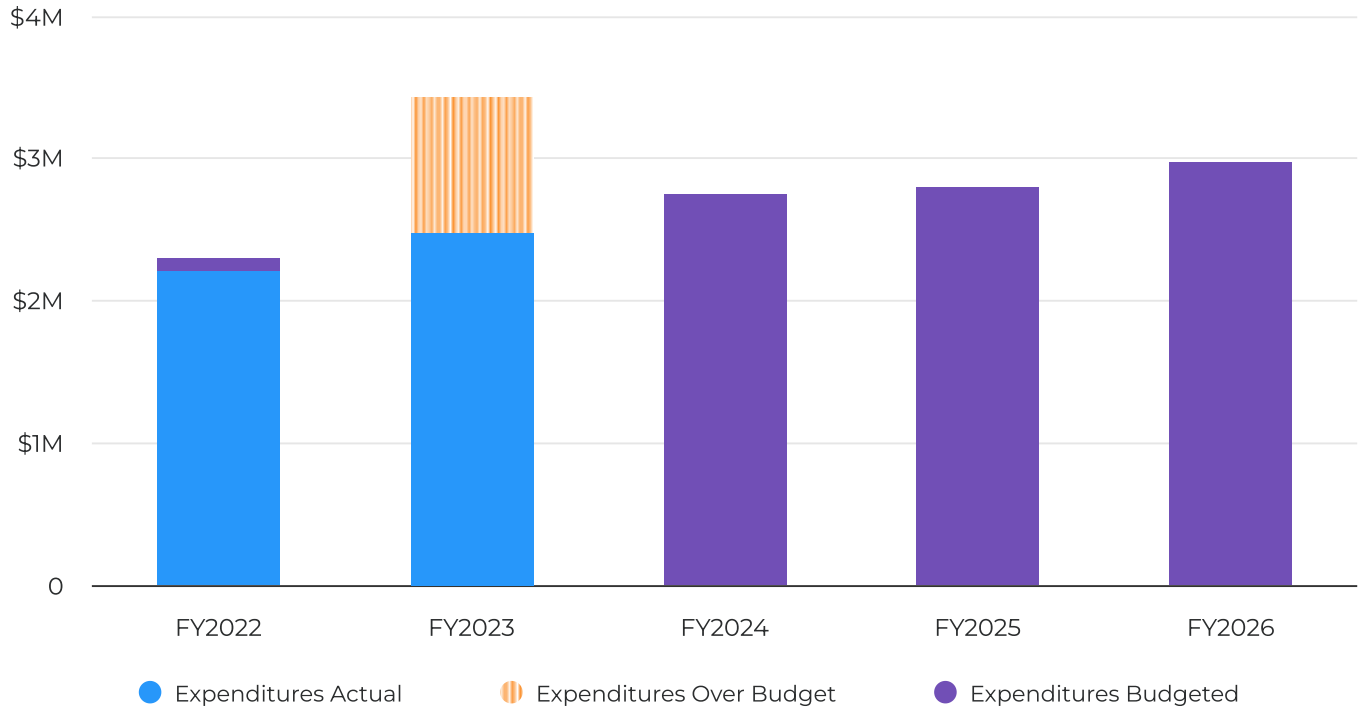
## Positions

| Position Name                    | Sum of Amended | Sum of Requested | Sum of Recommended |
|----------------------------------|----------------|------------------|--------------------|
| <b>• PUBLIC SAFETY COMM E911</b> | <b>18.90</b>   | <b>20.90</b>     | <b>20.90</b>       |
| ADMINISTRATIVE ASSISTANT         | 1.00           | 1.00             | 1.00               |
| CHIEF EMERGENCY SVCS DISPATCHER  | 1.00           | 1.00             | 1.00               |
| EMERG SVCS DISPATCHER            | 12.70          | 12.70            | 12.70              |
| EMERG SVCS DISPATCHER PD         | 0.20           | 0.20             | 0.20               |
| SR EMERG SVCS DISPATCHER         | 4.00           | 4.00             | 4.00               |
| SYSTEM SPECIALIST                |                | 1.00             | 1.00               |
| TRAINING AND QA/QI               |                | 1.00             | 1.00               |
| <b>Grand Total</b>               | <b>18.90</b>   | <b>20.90</b>     | <b>20.90</b>       |



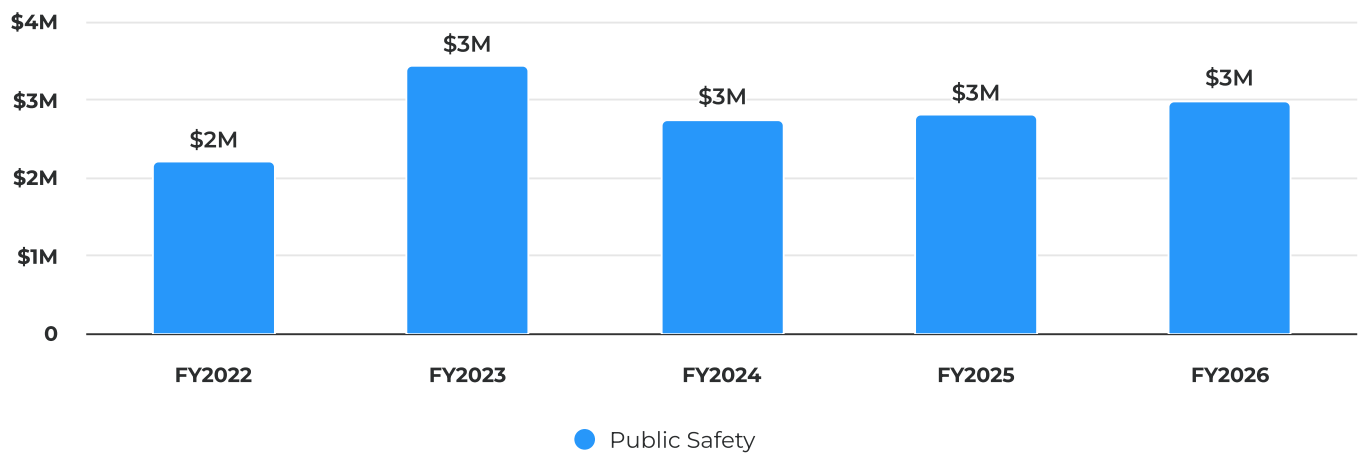
## Expenditure Summary

### Historical Expenditures Across Department

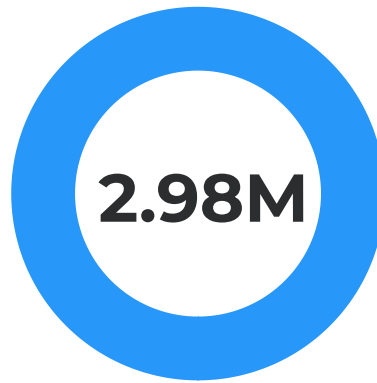


## Expenditures by Function

### Historical Expenditures by Function



## FY26 Expenditures by Function



● Public Safety

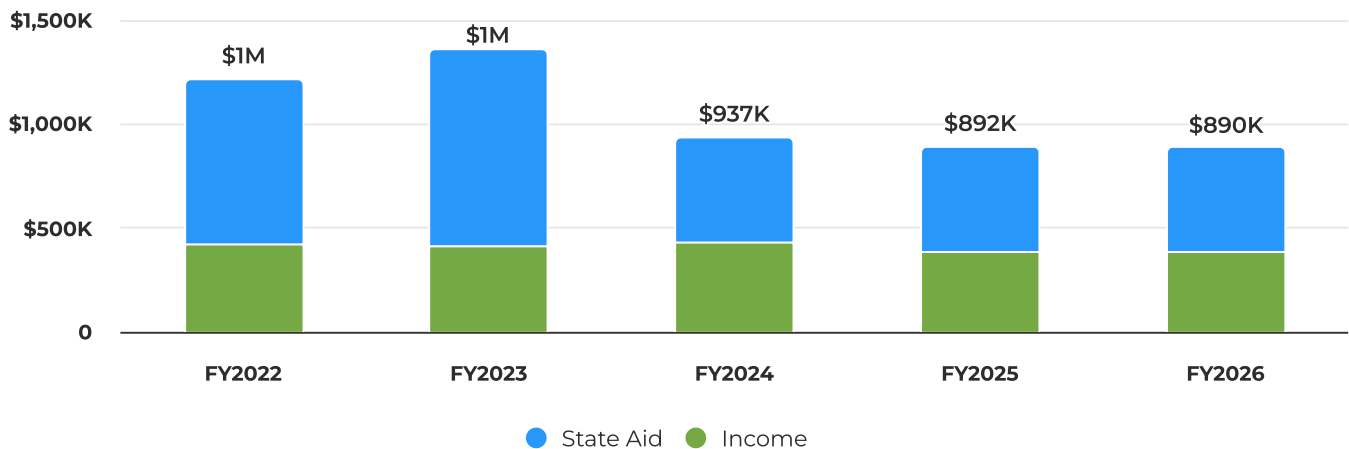
**\$2,976,131** 100.00%

## Expenditures by Function

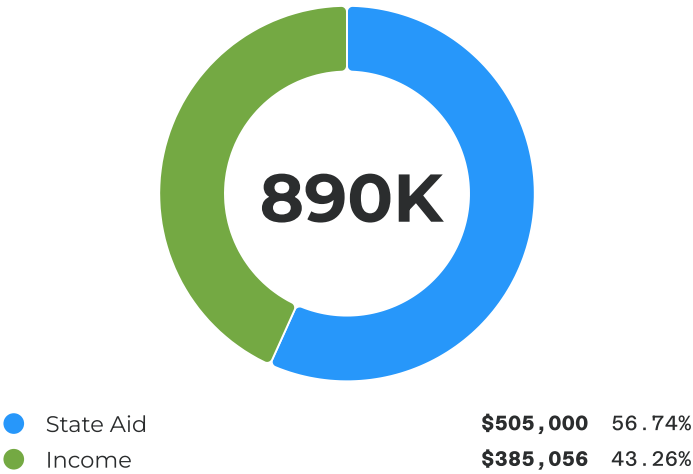
| Category                  | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|---------------------------|-----------------------|------------------------|-----------------------|
| <b>Public Safety</b>      | \$2,255,641.90        | \$2,796,508.00         | \$2,976,131.00        |
| Personal Services         | \$1,056,147.27        | \$1,194,564.00         | \$1,198,194.00        |
| Auto/Travel               | \$665.02              | \$2,150.00             | \$2,150.00            |
| Office Supplies           | \$1,043.67            | \$2,003.00             | \$1,200.00            |
| Utilities                 | \$538,861.78          | \$690,596.00           | \$790,000.00          |
| Special Department Supply | \$5,549.48            | \$6,967.00             | \$6,850.00            |
| Misc Serv/Exp             | \$19,250.22           | \$57,860.00            | \$59,940.00           |
| Departmental Exp          | \$124,186.89          | \$181,977.00           | \$179,800.00          |
| Employee Benefits         | \$509,937.57          | \$660,391.00           | \$737,997.00          |
| <b>Total Expenditures</b> | <b>\$2,255,641.90</b> | <b>\$2,796,508.00</b>  | <b>\$2,976,131.00</b> |

## Revenues by Revenue Source

## Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



Revenues by Revenue Source

| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| Income         | \$405,477.88    | \$387,056.00           | \$385,056.00     |
| State Aid      | \$521,256.63    | \$505,000.00           | \$505,000.00     |
| Total Revenues | \$926,734.51    | \$892,056.00           | \$890,056.00     |

# Public Safety Administration - Emergency Medical Services

Alex Rau, Deputy Comm of Public Safety - 911 & EMS

***It is the mission of the Sullivan County Bureau of Emergency Medical Services to provide the leadership, support, education and cooperation necessary to enable the Emergency Medical Service Agencies serving Sullivan County to provide the best emergency medical care possible through a lasting and professional partnership with the men and women of the Sullivan County Emergency Medical Services System.***

In 2017, the Mutual Aid Plan was finalized and adopted between Sullivan County and local EMS organizations. In 2018, training, equipment and a stipend for a coordinator will be included in the budget.

EMS Coordinators are available as a resource to access information and contacts, bring ideas and issues to the Legislature and County government and disseminate information from the State Bureau of EMS.

## Core Services

Functions of the Office of Emergency Management-Emergency Medical Services:

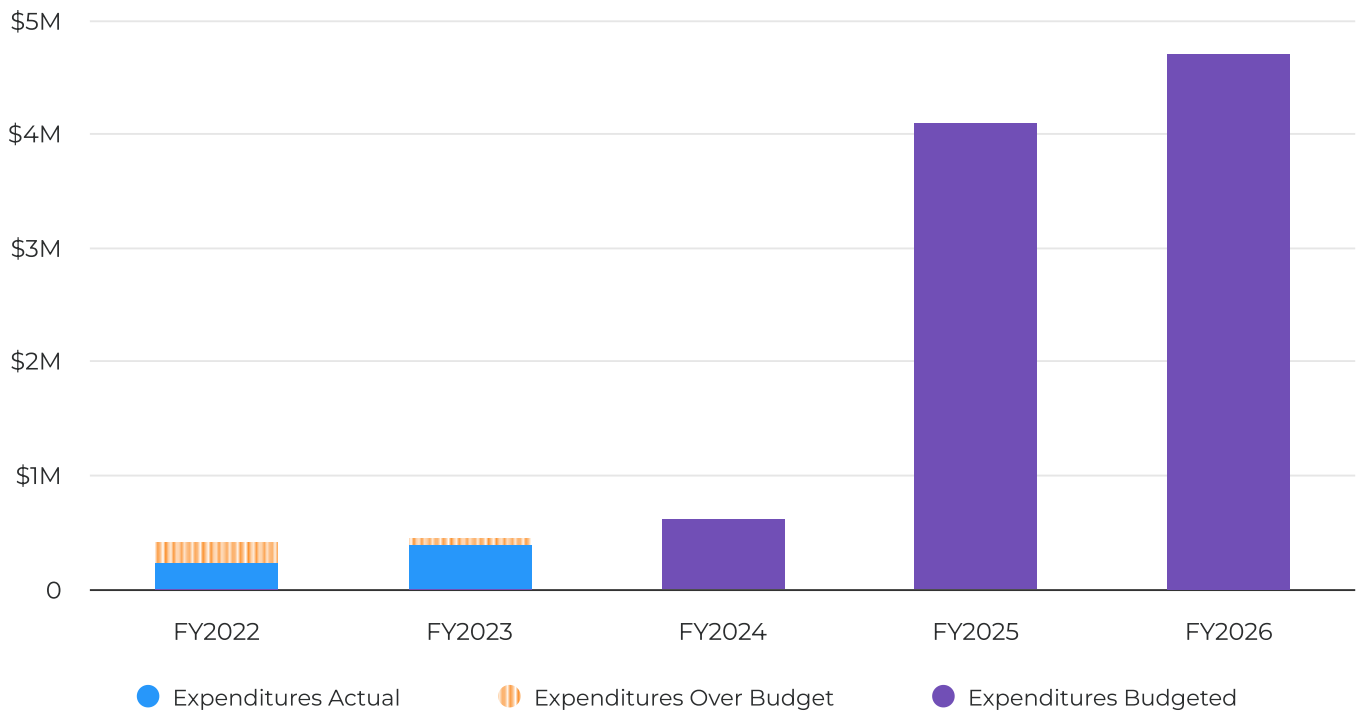
- Provide the residents of Sullivan County with shorter wait times for emergency services. With 28,500 patients served in Harris and 3,600 patient served at the Callicoon campus of Catskill Regional Medical Center, a need for increased healthy outcomes and shorter wait times for emergency services is paramount.
- An average of 200 Medevac requests with around 50 completed flights per year.
- To arrive on the scene of major incidents to assist the EMS officer leading the operation in whatever way they can.

## Positions

| Position Name                    | Sum of Amended | Sum of Requested | Sum of Recommended |
|----------------------------------|----------------|------------------|--------------------|
| <b>• PUBLIC SAFETY COMM E911</b> | <b>18.90</b>   | <b>20.90</b>     | <b>18.90</b>       |
| ADMINISTRATIVE ASSISTANT         | 1.00           | 1.00             | 1.00               |
| CHIEF EMERGENCY SVCS DISPATCHER  | 1.00           | 1.00             | 1.00               |
| EMERG SVCS DISPATCHER            | 12.70          | 12.70            | 12.70              |
| EMERG SVCS DISPATCHER PD         | 0.20           | 0.20             | 0.20               |
| SR EMERG SVCS DISPATCHER         | 4.00           | 4.00             | 4.00               |
| SYSTEM SPECIALIST                |                | 1.00             |                    |
| TRAINING AND QA/QI               |                | 1.00             |                    |
| <b>Grand Total</b>               | <b>18.90</b>   | <b>20.90</b>     | <b>18.90</b>       |

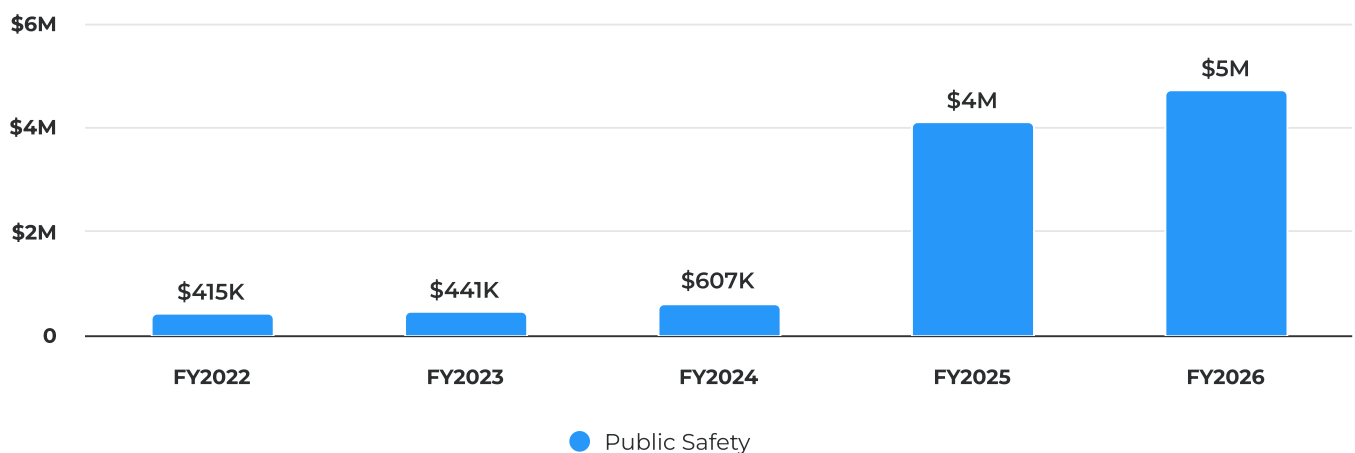
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function



## FY26 Expenditures by Function



● Public Safety

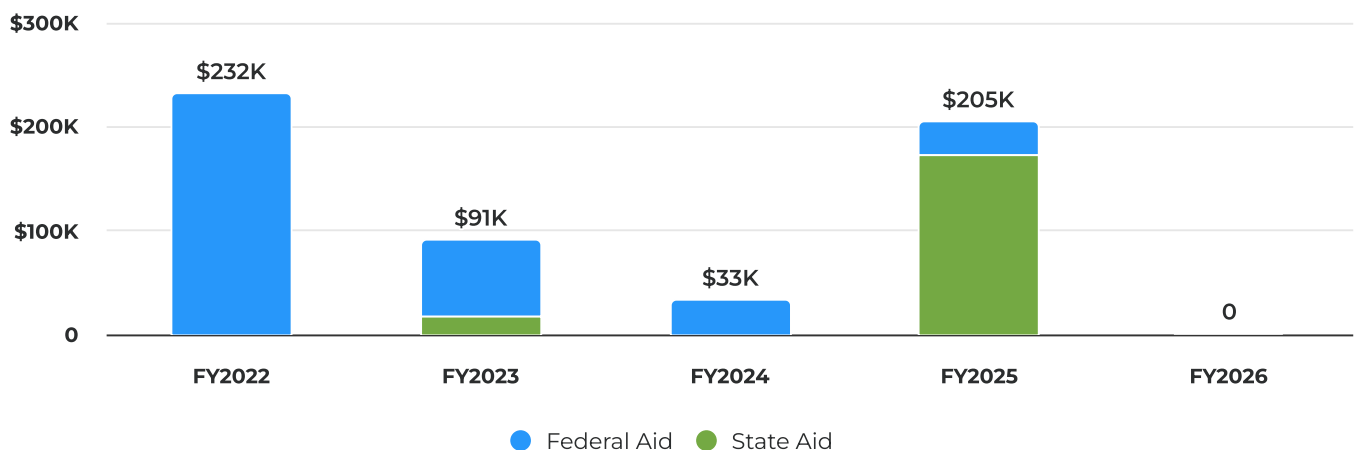
\$4,710,605 100.00%

## Expenditures by Function

| Category                  | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|---------------------------|-----------------------|------------------------|-----------------------|
| <b>Public Safety</b>      | \$1,820,932.93        | \$4,807,237.00         | \$4,710,605.00        |
| Personal Services         | \$468,503.91          | \$685,929.00           | \$810,718.00          |
| Fixed Assets              | \$160,751.76          | \$490,392.00           | \$245,000.00          |
| Contracts                 | \$592,809.00          | \$2,700,000.00         | \$2,700,000.00        |
| Auto/Travel               | \$38,427.67           | \$48,800.00            | \$65,750.00           |
| Office Supplies           | \$7,829.18            | \$20,209.00            | \$7,620.00            |
| Computer Supplies         | \$148,525.65          | \$94,084.00            | \$251,805.00          |
| Utilities                 | \$455.88              | \$107,803.00           | \$54,150.00           |
| Special Department Supply | \$76,523.44           | \$229,395.00           | \$54,750.00           |
| Misc Serv/Exp             | \$4,271.84            | \$48,360.00            | \$51,000.00           |
| Departmental Exp          | \$111,219.49          | \$31,203.00            | \$32,742.00           |
| Employee Benefits         | \$211,615.11          | \$351,062.00           | \$437,070.00          |
| <b>Total Expenditures</b> | <b>\$1,820,932.93</b> | <b>\$4,807,237.00</b>  | <b>\$4,710,605.00</b> |

## Revenues by Revenue Source

## Historical Revenues by Revenue Source



**Revenues by Revenue Source**

| Category              | FY 2024 Actuals     | FY 2025 Amended<br>Budget | FY 2026 Budgeted |
|-----------------------|---------------------|---------------------------|------------------|
| State Aid             | \$376,949.94        | \$123,091.00              | -                |
| Federal Aid           | \$335,426.77        | \$148,563.00              | -                |
| <b>Total Revenues</b> | <b>\$712,376.71</b> | <b>\$271,654.00</b>       | -                |

# Safety Inspection/Electrical Licensing

The purpose of the Sullivan County Electrical Licensing Board is to ensure that all electricians doing work in Sullivan County have the proper training to work safely and make proper installations, repairs and improvements to electrical systems

The Electrical Licensing Board generates revenue for the County through fees for testing and licenses. It is a non-mandated program.

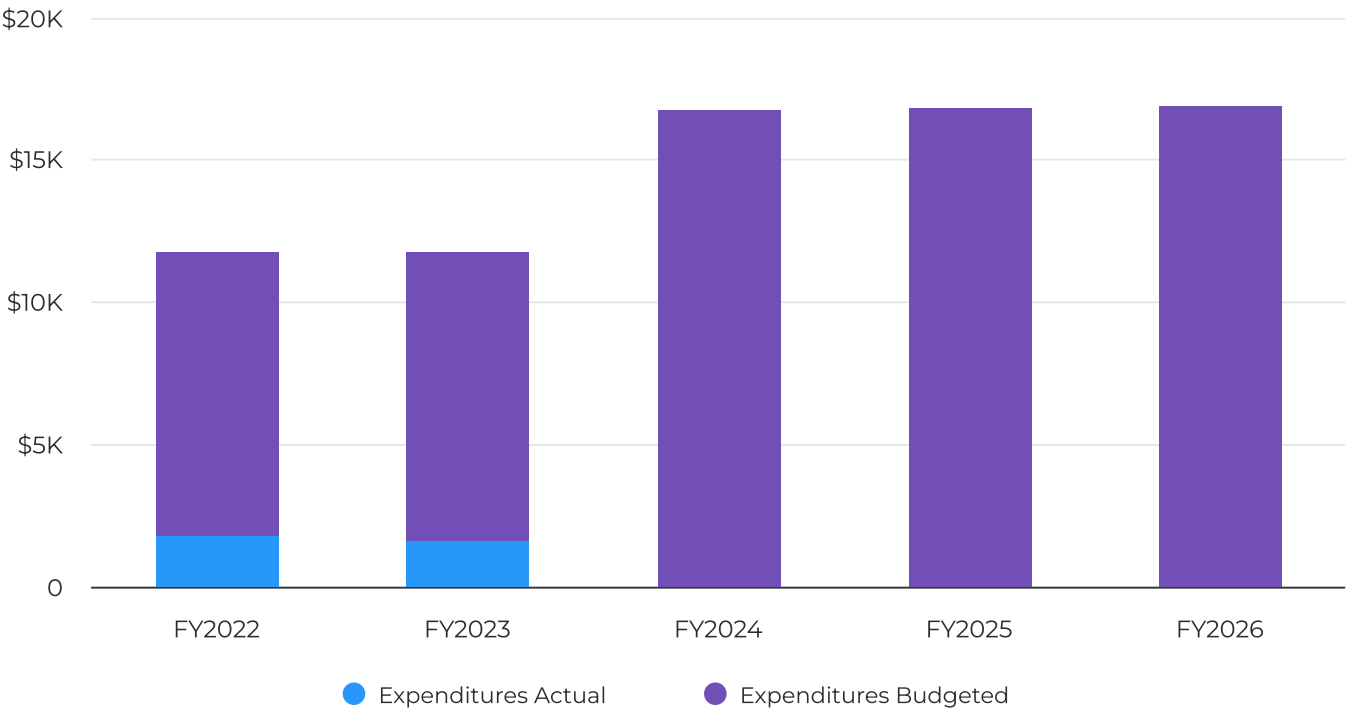
## Core Services

The purpose of the Sullivan County Electrical Licensing Board is to ensure that all electricians doing work in Sullivan County have the proper training to work safely and make proper installations, repairs and improvements to electrical systems

The Electrical Licensing Board generates revenue for the County through fees for testing and licenses. It is a non-mandated program.

## Expenditure Summary

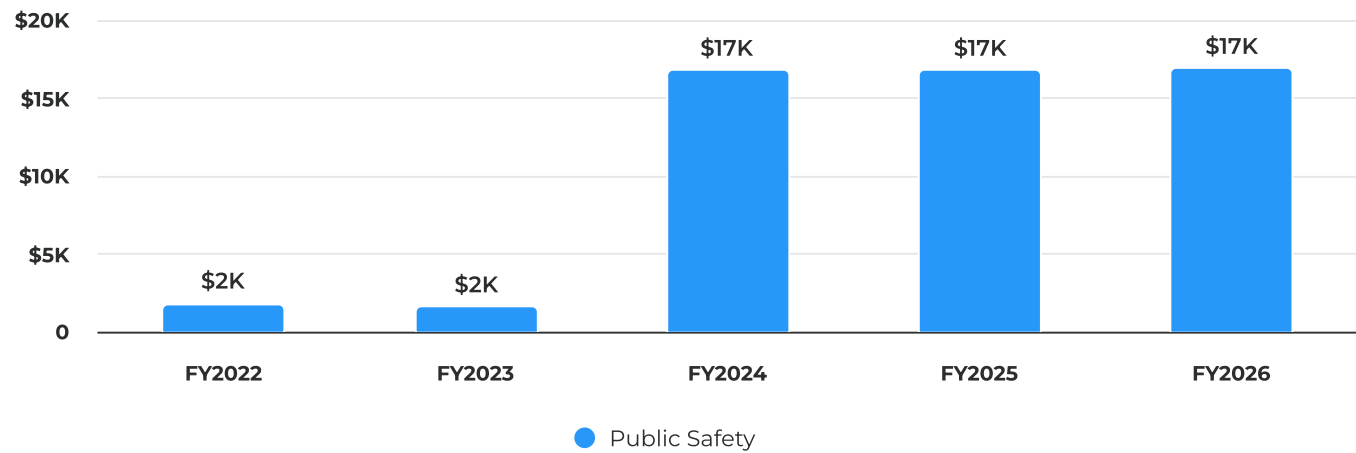
Historical Expenditures Across Department



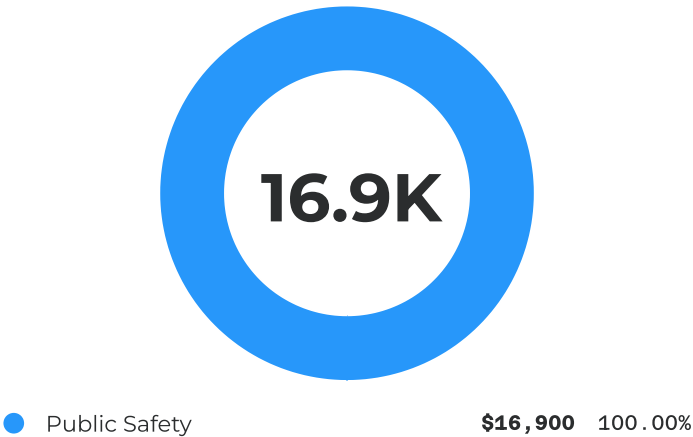


## Expenditures by Function

Historical Expenditures by Function



FY26 Expenditures by Function

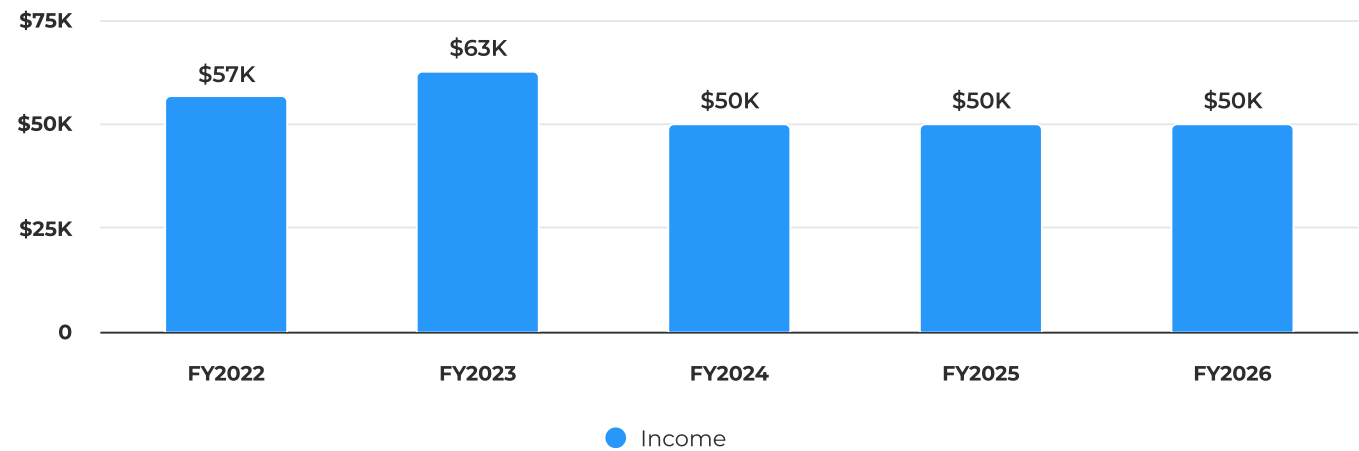


### Expenditures by Function

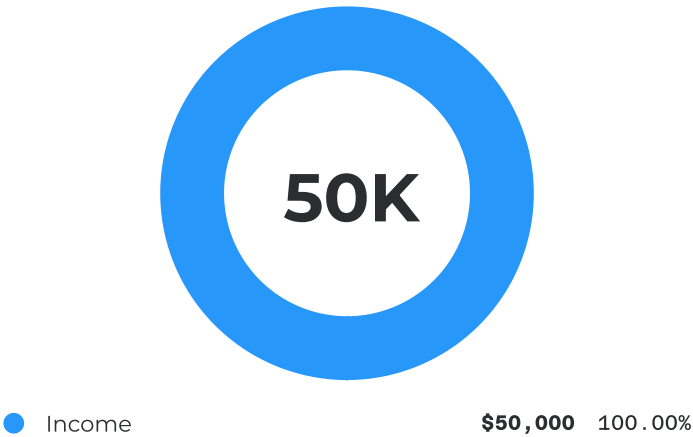
| Category                  | FY 2024 Actuals    | FY 2025 Amended Budget | FY 2026 Budgeted   |
|---------------------------|--------------------|------------------------|--------------------|
| <b>Public Safety</b>      | \$12,653.00        | \$16,800.00            | \$16,900.00        |
| Personal Services         | \$9,615.50         | \$10,000.00            | \$10,000.00        |
| Contracts                 | -                  | \$3,750.00             | \$4,000.00         |
| Auto/Travel               | \$943.74           | \$1,000.00             | \$1,000.00         |
| Office Supplies           | \$1,902.38         | \$2,050.00             | \$1,900.00         |
| Employee Benefits         | \$191.38           | -                      | -                  |
| <b>Total Expenditures</b> | <b>\$12,653.00</b> | <b>\$16,800.00</b>     | <b>\$16,900.00</b> |

# Revenues by Revenue Source

Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



## Revenues by Revenue Source

| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| Income         | \$72,890.00     | \$50,000.00            | \$50,000.00      |
| Total Revenues | \$72,890.00     | \$50,000.00            | \$50,000.00      |

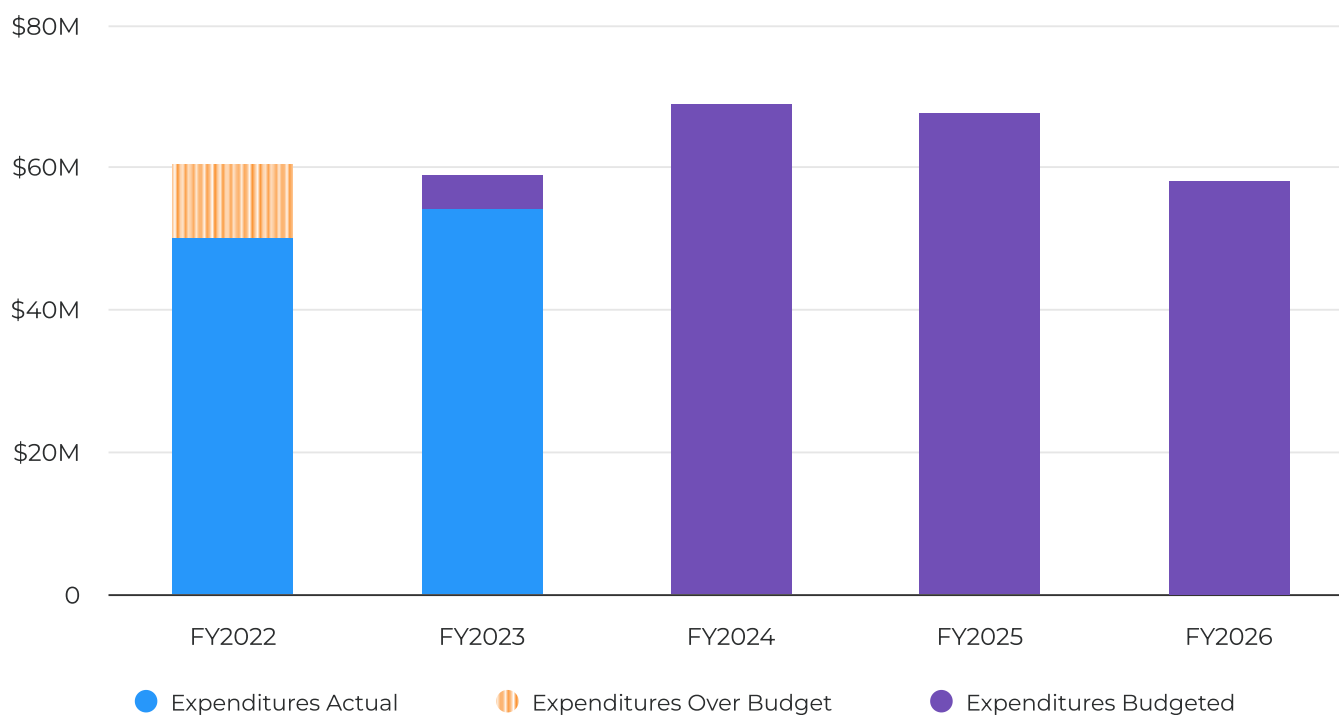
# Division of Public Works

Ed McAndrew, Commissioner

The Sullivan County Division of Public Works and Solid Waste provides a wide range of essential services to county residents and visitors. More than 200 dedicated staff in the division's fifteen (15) departments work designing, maintaining and repairing roads and bridges, plowing snow, operating and maintaining county buildings and parks as well as fueling, maintaining and repairing the County's vehicle fleet. The division also operates the Sullivan County Sanitary Landfill, transfer stations, recycling program and sponsors County cleanup initiatives. The Division maintains and operates the Sullivan County International Airport and provides Weights and Measures services to insure sale quantity accuracy within the County. Through these challenging tasks, the dedicated professionals in the Division of Public Works are proud to play an essential role in making Sullivan County a great place to live, work, and play.

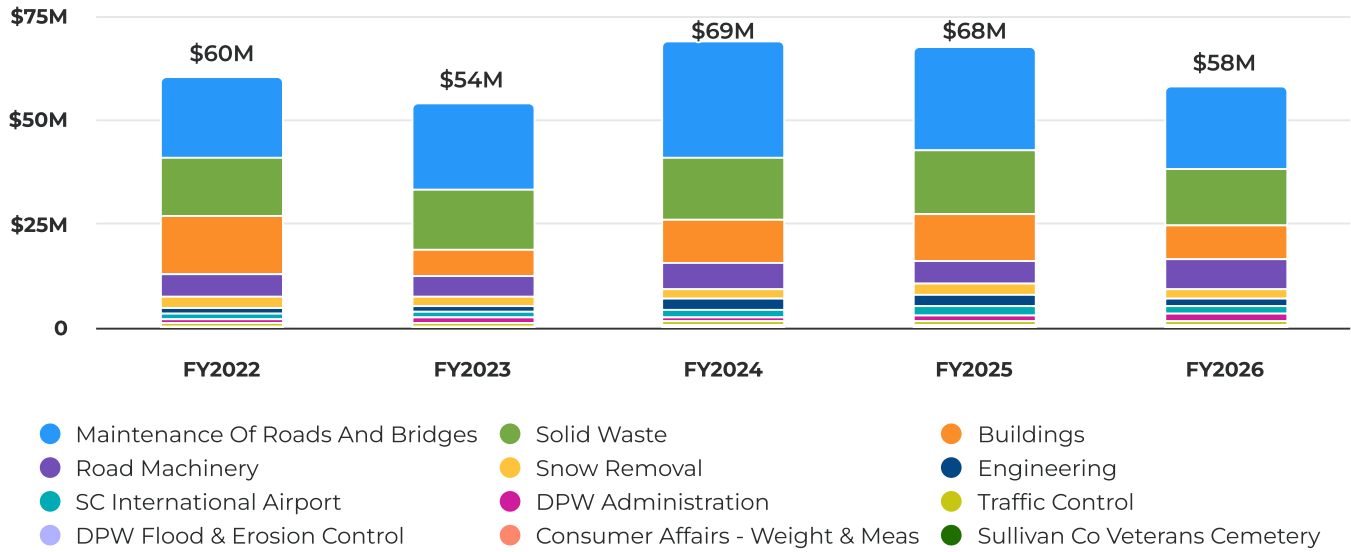
## Expenditure Summary

### Historical Expenditures Across Department

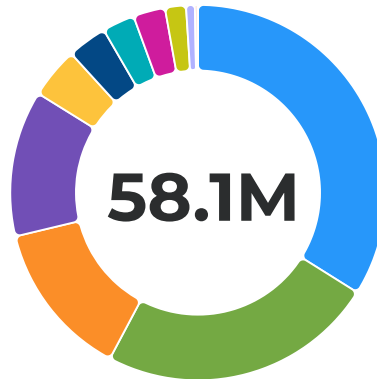


## Expenditures by Department

### Historical Expenditures by Department



### FY26 Expenditures by Department



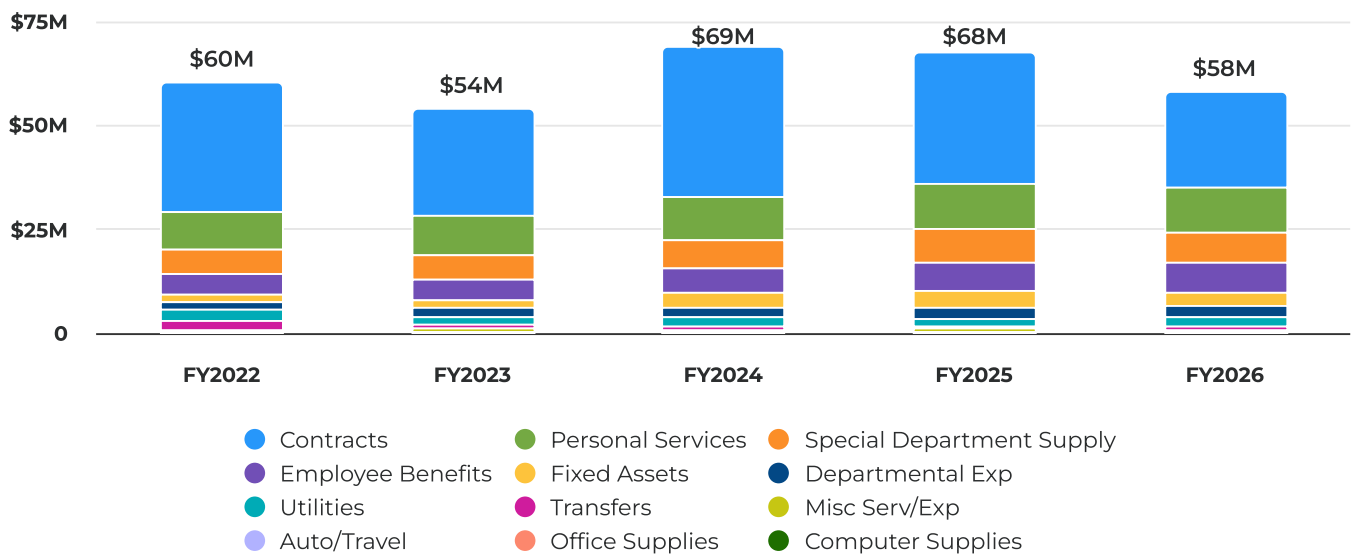
|                                  |              |        |
|----------------------------------|--------------|--------|
| Maintenance Of Roads And Bridges | \$19,691,173 | 33.92% |
| Solid Waste                      | \$13,850,601 | 23.86% |
| Buildings                        | \$7,829,524  | 13.49% |
| Road Machinery                   | \$7,304,905  | 12.58% |
| Snow Removal                     | \$2,549,015  | 4.39%  |
| SC International Airport         | \$1,982,203  | 3.41%  |
| Engineering                      | \$1,616,107  | 2.78%  |
| DPW Administration               | \$1,593,539  | 2.74%  |
| Traffic Control                  | \$1,048,773  | 1.81%  |
| DPW Flood & Erosion Control      | \$442,098    | 0.76%  |
| Consumer Affairs - Weight & Meas | \$123,209    | 0.21%  |
| Sullivan Co Veterans Cemetery    | \$28,400     | 0.05%  |

## Expenditures by Department

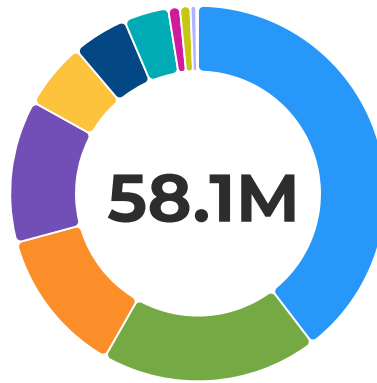
| Category                         | FY 2024 Actuals        | FY 2025 Amended Budget | FY 2026 Budgeted       |
|----------------------------------|------------------------|------------------------|------------------------|
| DPW Administration               | \$1,127,749.10         | \$1,614,303.00         | \$1,593,539.00         |
| Buildings                        | \$7,420,740.47         | \$11,306,260.00        | \$7,829,524.00         |
| Traffic Control                  | \$971,746.25           | \$1,040,929.00         | \$1,048,773.00         |
| Engineering                      | \$1,682,869.65         | \$3,708,247.00         | \$1,616,107.00         |
| Maintenance Of Roads And Bridges | \$22,170,359.25        | \$27,803,627.00        | \$19,691,173.00        |
| Road Machinery                   | \$6,189,413.82         | \$10,439,900.00        | \$7,304,905.00         |
| Snow Removal                     | \$2,333,932.87         | \$2,463,231.00         | \$2,549,015.00         |
| SC International Airport         | \$1,169,909.37         | \$2,060,335.00         | \$1,982,203.00         |
| Consumer Affairs - Weight & Meas | \$74,561.61            | \$142,027.00           | \$123,209.00           |
| Solid Waste                      | \$14,525,284.96        | \$15,612,100.00        | \$13,850,601.00        |
| DPW Flood & Erosion Control      | \$361,389.51           | \$442,098.00           | \$442,098.00           |
| Sullivan Co Veterans Cemetery    | \$12,325.11            | \$30,295.00            | \$28,400.00            |
| <b>Total Expenditures</b>        | <b>\$58,040,281.97</b> | <b>\$76,663,352.00</b> | <b>\$58,059,547.00</b> |

## Expenditures by Exp Categories

Historical Expenditures by Exp Categories



## FY26 Expenditures by Exp Categories



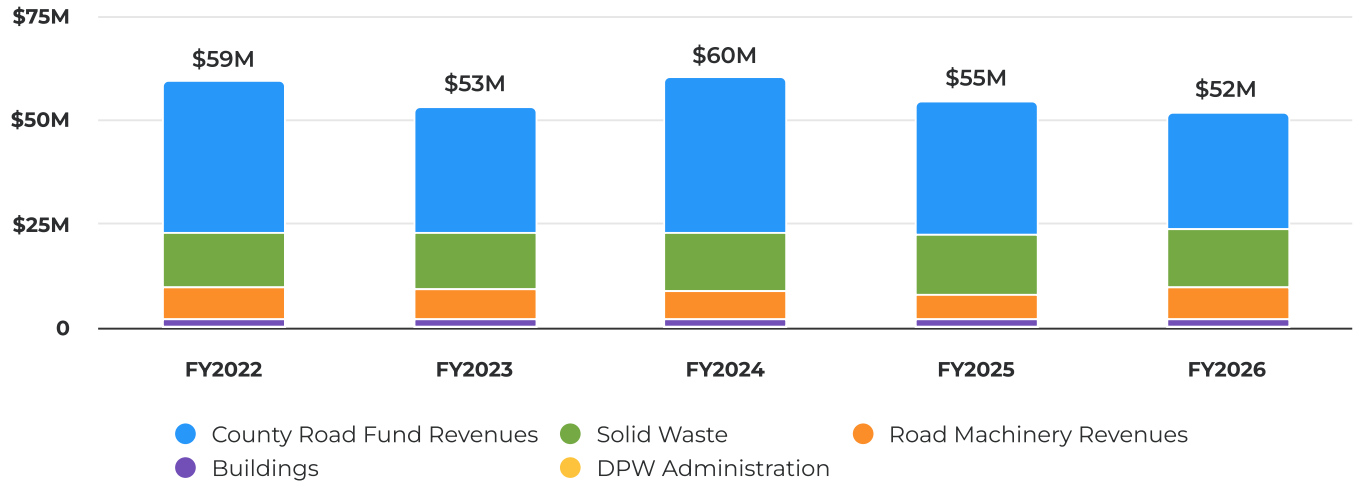
|                           |              |        |
|---------------------------|--------------|--------|
| Contracts                 | \$22,995,756 | 39.61% |
| Personal Services         | \$10,824,123 | 18.64% |
| Special Department Supply | \$7,279,800  | 12.54% |
| Employee Benefits         | \$7,133,367  | 12.29% |
| Fixed Assets              | \$3,329,000  | 5.73%  |
| Departmental Exp          | \$2,780,591  | 4.79%  |
| Utilities                 | \$2,235,900  | 3.85%  |
| Transfers                 | \$583,253    | 1.00%  |
| Misc Serv/Exp             | \$521,467    | 0.90%  |
| Auto/Travel               | \$294,865    | 0.51%  |
| Office Supplies           | \$71,475     | 0.12%  |
| Computer Supplies         | \$9,950      | 0.02%  |

## Expenditures by Exp Categories

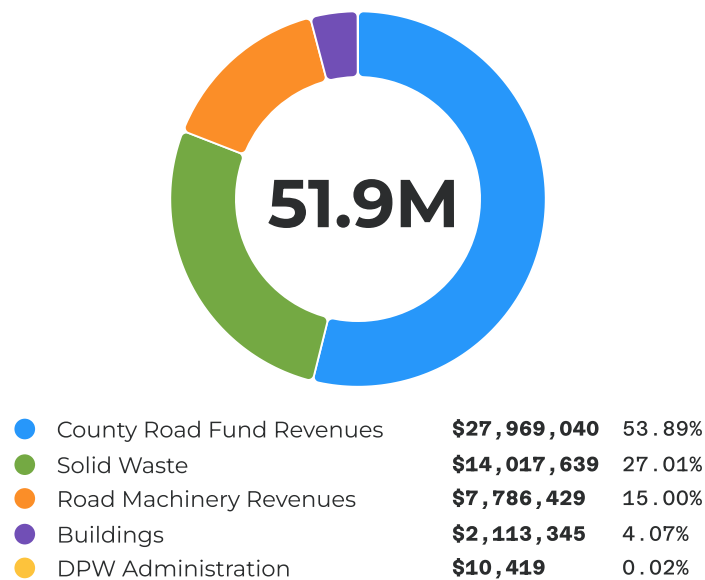
| Category                  | FY 2024 Actuals        | FY 2025 Amended Budget | FY 2026 Budgeted       |
|---------------------------|------------------------|------------------------|------------------------|
| Personal Services         | \$9,996,026.72         | \$10,811,039.00        | \$10,824,123.00        |
| Fixed Assets              | \$3,861,201.93         | \$8,998,096.00         | \$3,329,000.00         |
| Contracts                 | \$26,046,815.13        | \$35,485,481.00        | \$22,995,756.00        |
| Auto/Travel               | \$269,663.36           | \$272,221.00           | \$294,865.00           |
| Office Supplies           | \$24,486.43            | \$122,778.00           | \$71,475.00            |
| Computer Supplies         | \$6,151.57             | \$24,247.00            | \$9,950.00             |
| Utilities                 | \$1,978,965.31         | \$2,107,447.00         | \$2,235,900.00         |
| Special Department Supply | \$6,637,982.97         | \$8,140,698.00         | \$7,279,800.00         |
| Misc Serv/Exp             | \$530,250.47           | \$519,204.00           | \$521,467.00           |
| Departmental Exp          | \$1,991,395.90         | \$2,852,050.00         | \$2,780,591.00         |
| Employee Benefits         | \$5,909,950.24         | \$6,744,945.00         | \$7,133,367.00         |
| Transfers                 | \$787,391.94           | \$585,146.00           | \$583,253.00           |
| <b>Total Expenditures</b> | <b>\$58,040,281.97</b> | <b>\$76,663,352.00</b> | <b>\$58,059,547.00</b> |

## Revenues by Department

### Historical Revenues by Department



### FY26 Revenues by Department

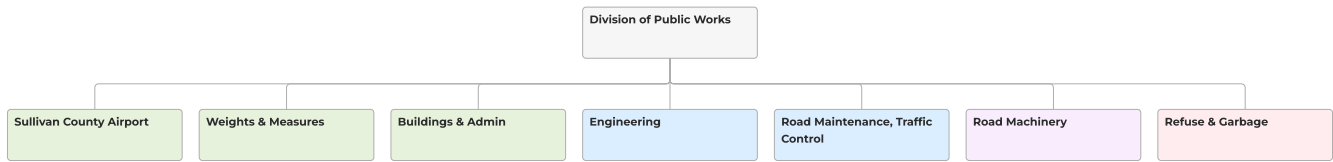


## Revenues by Department

| Category                  | FY 2025 Amended Budget | FY 2026 Budgeted       | FY 2025 Amended Budget vs. FY 2026 Budgeted (% Change) |
|---------------------------|------------------------|------------------------|--------------------------------------------------------|
| DPW Administration        | \$44,559.00            | \$10,419.00            | -76.62%                                                |
| Buildings                 | \$2,023,616.00         | \$2,113,345.00         | 4.43%                                                  |
| Solid Waste               | \$15,469,741.00        | \$14,017,639.00        | -9.39%                                                 |
| Road Machinery Revenues   | \$5,805,202.00         | \$7,786,429.00         | 34.13%                                                 |
| County Road Fund Revenues | \$32,168,735.00        | \$27,969,040.00        | -13.06%                                                |
| <b>Total Revenues</b>     | <b>\$55,511,853.00</b> | <b>\$51,896,872.00</b> | <b>-6.51%</b>                                          |

# Division Org Chart

## Division of Public Works





# County Road Fund

Ed McAndrew, Commissioner

***The mission of the County Road Fund organization is to maintain the County's network of highway infrastructure.***

The County Road Fund includes all departments within Public Works whose focus is to maintain the County's system of highways and bridges. Departments include:

*Sign Shop/Traffic Control:*

Sullivan County Public Works operates a Sign Shop in Barryville which fabricates and installs road signs, as well as stripes highways, parking lots, etc. This work is done not only for County signs and highways but the work is contracted out to other municipalities as well. Staff assigned to this operation are also involved in snow removal. The sign shop receives no outside funding. It is a non-mandated program.

*Engineering:*

The Sullivan County Public Works Engineering Department is divided into several units to provide a multitude of functions. These units include Bridges, Buildings, Highways, and Lands & Claims/Permits. While the individual units work together, each also requires staff with specialized skills in order to perform its unique functions. The Engineering Department provides support for the DPW Operations staff through engineering assessment and design services for all County infrastructures, inclusive of but not limited to the County's 400 miles of highways, 400 bridges and 100 buildings. This includes the provision for construction oversight and materials testing. They also provide support to other County Departments for a variety of projects on request, such as the assistance provided to Emergency Management / Homeland Security with the County wide radio tower project, and the request to provide design services for a federally funded construction project at the Sullivan County Community College. The Engineering Department regularly provides project consultant management on federally and state funded projects. The Engineering Department receives some funding from reimbursements through FEMA, SOME, NYSDOT & FHWA for project administration, design and management. It is a non-mandated program.

*Road and Bridge Maintenance:*

The Sullivan County Public Works Road and Bridge Maintenance department builds, maintains and repairs the County's approximately 400 miles of highways, 400 bridges, numerous culverts, a variety of retaining walls, diverse drainage structures and other County infrastructure. The Road and Bridge Maintenance department receives no outside funding. It is a non-mandated program.

*Snow and Ice Removal:*

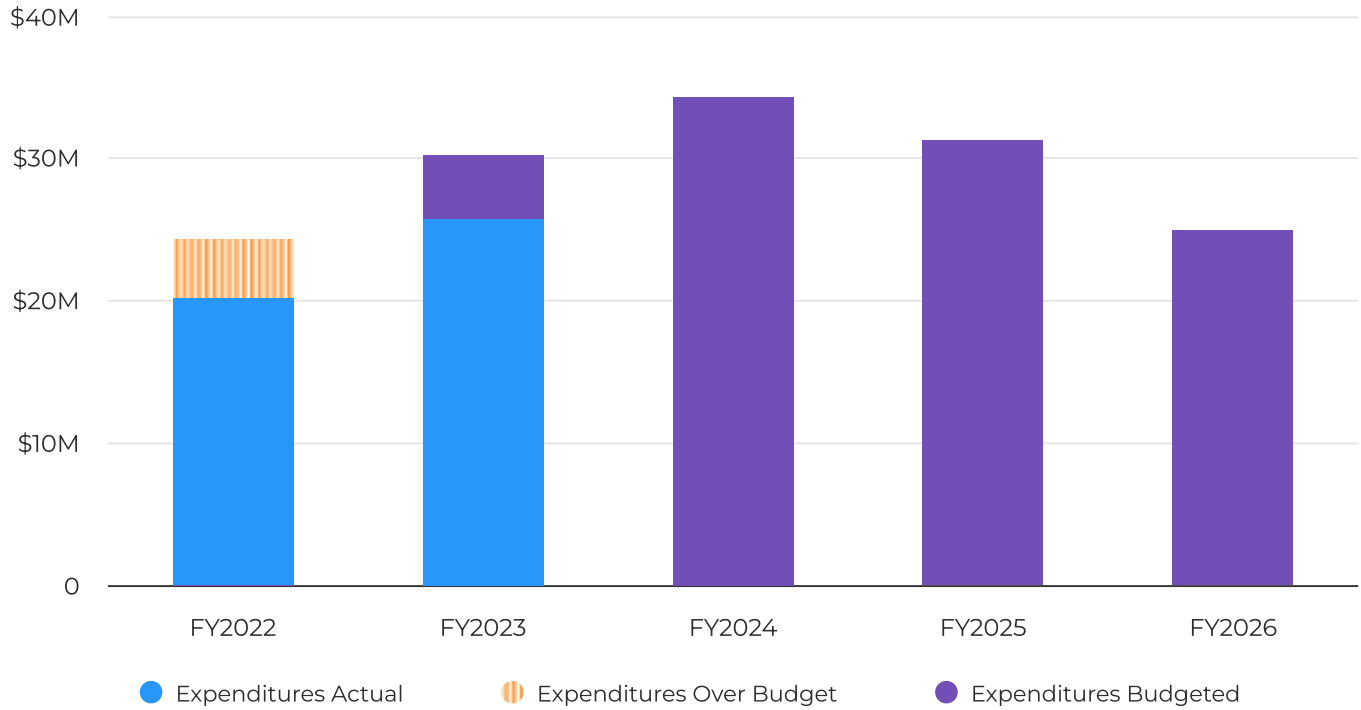
Public Works Snow and Ice Removal consists of snow and ice control on approximately 400 miles of County highway. Approximately one-half of this mileage is maintained by County forces whereas the remaining half is maintained by towns under contract with the County. The Snow and Ice Removal department receives no outside funding. It is a non-mandated program.

# Positions

| Position Name                   | Sum of Amended | Sum of Requested | Sum of Recommended |
|---------------------------------|----------------|------------------|--------------------|
| <b>DPW ROAD MAINTENANCE</b>     | <b>54.00</b>   | <b>59.00</b>     | <b>54.00</b>       |
| BRIDGE CARPENTER                | 3.00           | 3.00             | 3.00               |
| BRIDGE MAINTAINER I             | 1.00           | 2.00             | 1.00               |
| BRIDGE MAINTAINER II            | 2.00           | 2.00             | 2.00               |
| CONSTRUCTION EQUIPMENT OP I     | 12.00          | 12.00            | 12.00              |
| CONSTRUCTION EQUIPMENT OP II    | 3.00           | 3.00             | 3.00               |
| CONSTRUCTION EQUIPMENT OP III   | 1.00           | 1.00             | 1.00               |
| GENERAL CONSTRUCTION SUPERVISOR | 2.00           | 2.00             | 2.00               |
| HYDRA EXCA EQUIPMENT OPERATOR   | 3.00           | 3.00             | 3.00               |
| LABORER I                       | 6.00           | 8.00             | 6.00               |
| LABORER II                      | 5.00           | 6.00             | 5.00               |
| MOTOR EQUIPMENT OPERATOR        | 9.00           | 9.00             | 9.00               |
| ROAD MAINTENANCE SUPERINTENDENT | 1.00           | 1.00             | 1.00               |
| ROAD MAINTENANCE SUPERVISOR     | 3.00           | 4.00             | 3.00               |
| ROAD MAINTENANCE SUPVSR         | 2.00           | 2.00             | 2.00               |
| WELDER II                       | 1.00           | 1.00             | 1.00               |
| <b>DPW ENGINEERING</b>          | <b>6.00</b>    | <b>7.00</b>      | <b>7.00</b>        |
| BRIDGE ENGINEER                 | 2.00           | 2.00             | 2.00               |
| CIVIL ENGINEER                  | 1.00           | 1.00             | 1.00               |
| ENGINEERING AIDE                | 1.00           | 1.00             | 1.00               |
| ENGINEERING TECH                | 1.00           | 2.00             | 2.00               |
| JUNIOR CIVIL ENGINEER           | 1.00           | 1.00             | 1.00               |
| <b>DPW TRAFFIC CONTROL</b>      | <b>5.50</b>    | <b>5.50</b>      | <b>5.50</b>        |
| ASST SIGN INSTALLER             | 1.00           | 1.00             | 1.00               |
| LABORER I SEAS                  | 0.50           | 0.50             | 0.50               |
| SIGN FABRICATOR                 | 2.00           | 2.00             | 2.00               |
| SIGN INSTALLER                  | 1.00           | 1.00             | 1.00               |
| SIGN SHOP SUPVR                 | 1.00           | 1.00             | 1.00               |
| <b>Grand Total</b>              | <b>65.50</b>   | <b>71.50</b>     | <b>66.50</b>       |

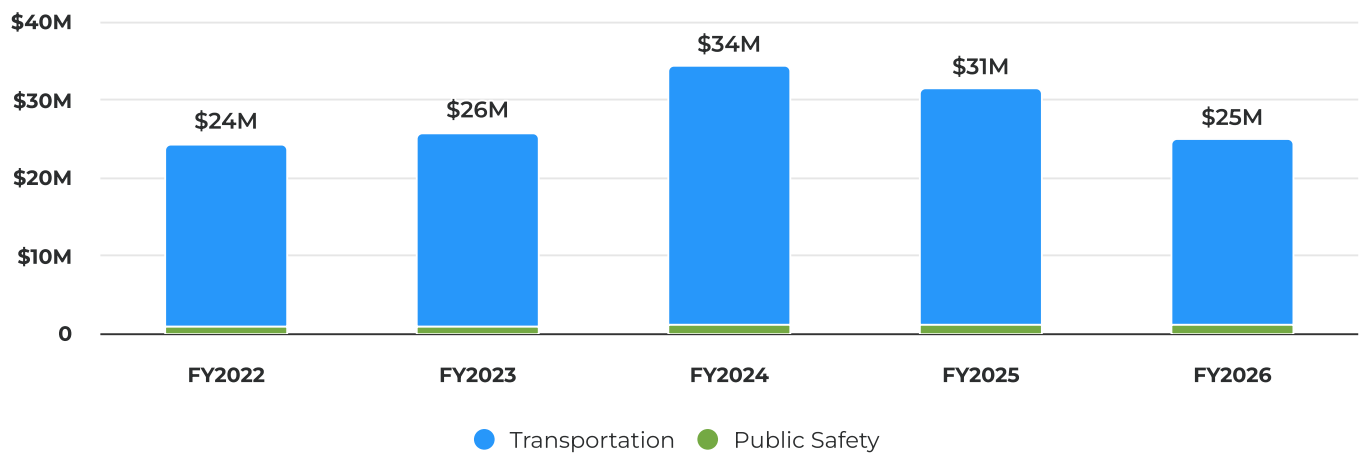
## Expenditure Summary

### Historical Expenditures Across Department

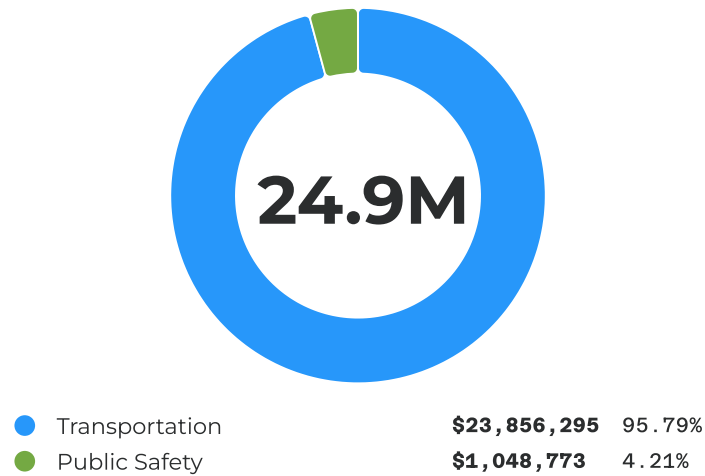


## Expenditures by Function

### Historical Expenditures by Function



## FY26 Expenditures by Function

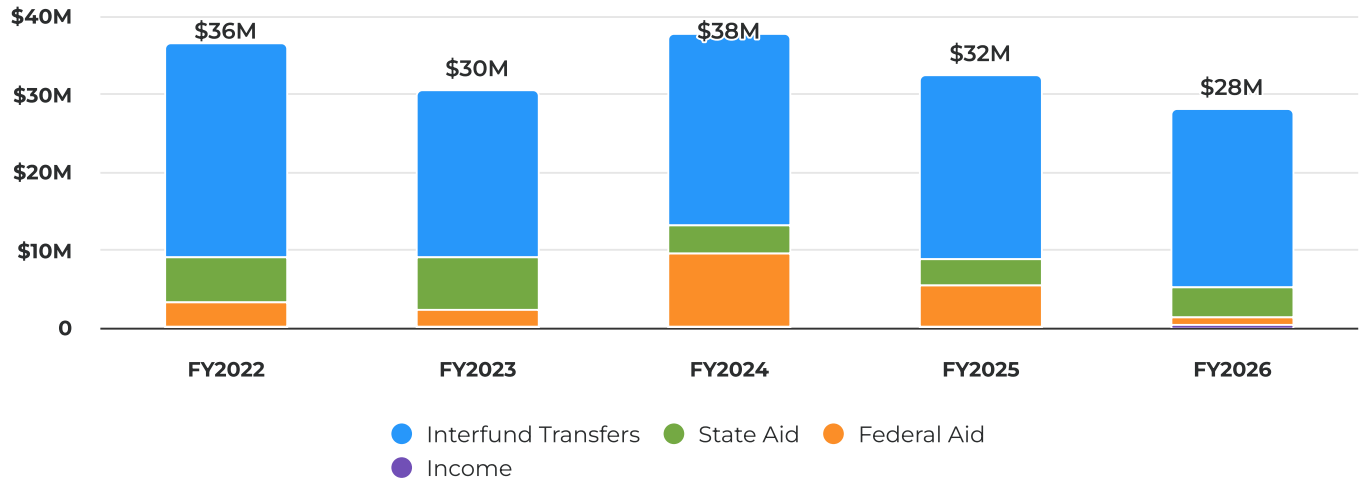


## Expenditures by Function

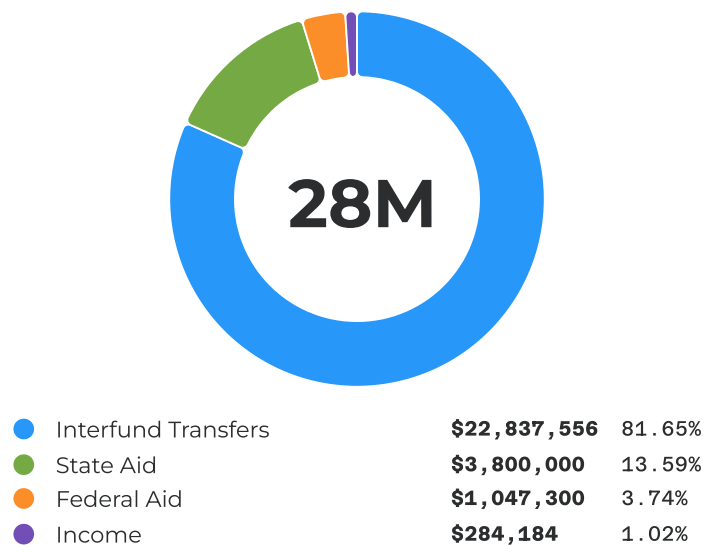
| Category                  | FY 2024 Actuals        | FY 2025 Amended Budget | FY 2026 Budgeted       |
|---------------------------|------------------------|------------------------|------------------------|
| <b>Public Safety</b>      | \$971,746.25           | \$1,040,929.00         | \$1,048,773.00         |
| Personal Services         | \$339,930.95           | \$376,918.00           | \$376,179.00           |
| Auto/Travel               | -                      | \$100.00               | \$100.00               |
| Office Supplies           | \$685.44               | \$770.00               | \$670.00               |
| Computer Supplies         | \$1,066.62             | \$1,600.00             | \$1,000.00             |
| Utilities                 | \$17,422.87            | \$15,100.00            | \$20,350.00            |
| Special Department Supply | \$336,562.99           | \$357,567.00           | \$349,050.00           |
| Misc Serv/Exp             | \$1,729.84             | \$2,800.00             | \$2,600.00             |
| Departmental Exp          | \$1,548.23             | \$2,100.00             | \$2,500.00             |
| Employee Benefits         | \$272,799.31           | \$283,974.00           | \$296,324.00           |
| <b>Transportation</b>     | \$26,187,161.77        | \$33,975,105.00        | \$23,856,295.00        |
| Personal Services         | \$4,317,205.43         | \$4,424,024.00         | \$4,501,509.00         |
| Fixed Assets              | -                      | \$83,000.00            | -                      |
| Contracts                 | \$15,469,885.22        | \$21,298,769.00        | \$11,904,800.00        |
| Auto/Travel               | \$19,446.08            | \$17,675.00            | \$19,775.00            |
| Office Supplies           | \$1,271.67             | \$4,275.00             | \$4,200.00             |
| Computer Supplies         | \$1,375.24             | \$1,564.00             | \$600.00               |
| Utilities                 | \$12,338.02            | \$15,136.00            | \$21,000.00            |
| Special Department Supply | \$3,778,942.47         | \$5,104,879.00         | \$4,197,350.00         |
| Misc Serv/Exp             | \$35,281.77            | \$69,457.00            | \$65,280.00            |
| Departmental Exp          | \$218,491.11           | \$271,501.00           | \$258,970.00           |
| Employee Benefits         | \$2,332,924.76         | \$2,684,825.00         | \$2,882,811.00         |
| <b>Total Expenditures</b> | <b>\$27,158,908.02</b> | <b>\$35,016,034.00</b> | <b>\$24,905,068.00</b> |

## Revenues by Revenue Source

### Historical Revenues by Revenue Source



### FY26 Revenues by Revenue Source



### Revenues by Revenue Source

| Category              | FY 2024 Actuals        | FY 2025 Amended Budget | FY 2026 Budgeted       |
|-----------------------|------------------------|------------------------|------------------------|
| Income                | \$506,398.95           | \$104,550.00           | \$284,184.00           |
| State Aid             | \$5,497,257.89         | \$3,500,000.00         | \$3,800,000.00         |
| Federal Aid           | \$3,954,813.72         | \$5,284,622.00         | \$1,047,300.00         |
| Interfund Transfers   | \$24,876,581.89        | \$23,279,563.00        | \$22,837,556.00        |
| <b>Total Revenues</b> | <b>\$34,835,052.45</b> | <b>\$32,168,735.00</b> | <b>\$27,969,040.00</b> |

# DPW Buildings

Ed McAndrew, Commissioner

***The mission of the Public Works Building Unit is to maintain all county owned facilities and grounds.***

The Public Works Buildings Department is responsible for the maintenance and repair of all County owned facilities, including Storm Stations, Radio Towers, the Monticello Government Complex, the Liberty Health and Human Services Complex, Adult Care Center, Courthouse, Jail, Patrol Building, and Bus Garage.

The Building Department receives some outside funding through grants as they become available and are awarded. It is a non-mandated department. Revenue is primarily departmental chargebacks.

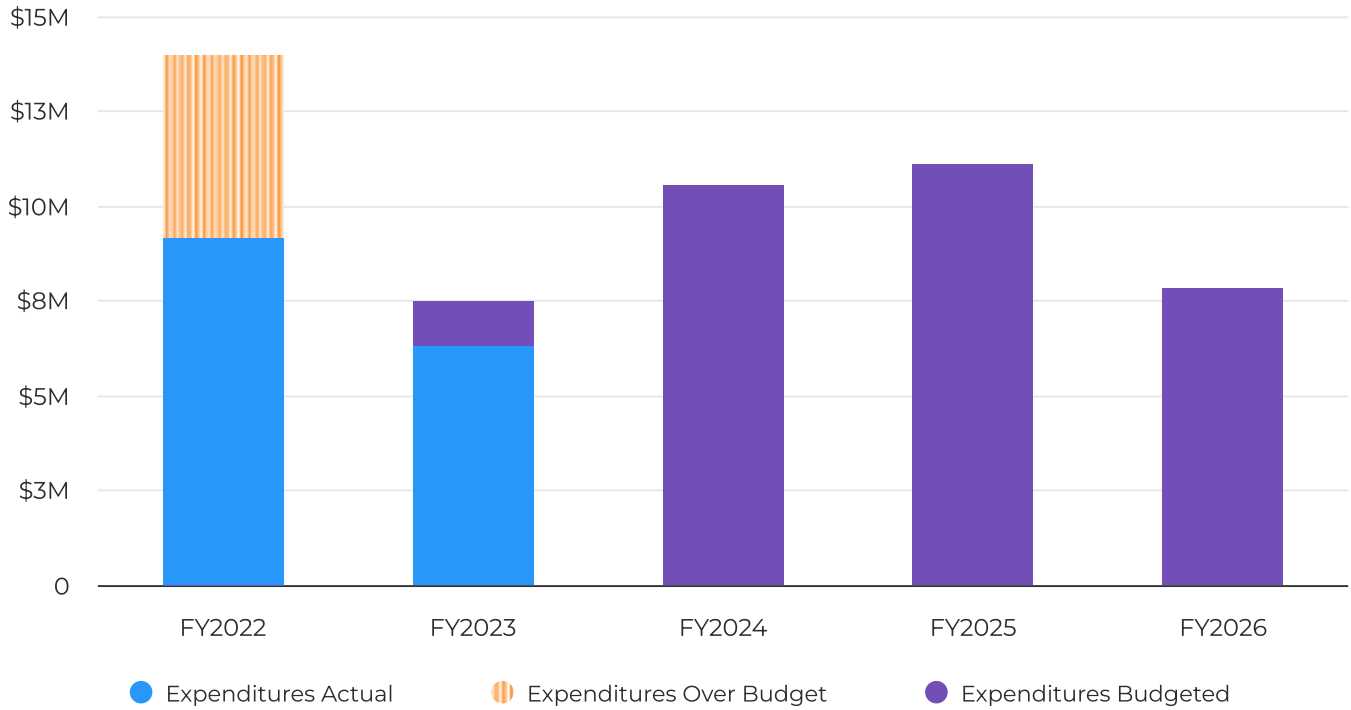
Functions of Public Works Buildings Department include maintenance and repair all one hundred-plus County buildings. Work ranges from custodial work to repair and maintenance of plumbing, electrical, heating and cooling systems. Employees also plow and shovel snow, cut the grass and remove the trash.

## Positions

| Position Name                      | Count of Amended | Count of Requested | Count of Recommended |
|------------------------------------|------------------|--------------------|----------------------|
| <b>DPW BLDNGS - ACC</b>            | <b>13.00</b>     | <b>13.00</b>       | <b>13.00</b>         |
| ASST HOUSEKEEPING SUPVR            | 1.00             | 1.00               | 1.00                 |
| CUSTODIAL WORKER                   | 11.00            | 11.00              | 11.00                |
| MAINTENANCE ASSISTANT              | 1.00             | 1.00               | 1.00                 |
| <b>DPW BLDNGS - MISC LOCATIONS</b> | <b>28.00</b>     | <b>29.00</b>       | <b>28.00</b>         |
| BUILDING ENGINEER                  | 1.00             | 1.00               | 1.00                 |
| BUILDING MAINT MECHANIC            | 7.00             | 7.00               | 7.00                 |
| BUILDING MAINT SUPVSR              | 1.00             | 1.00               | 1.00                 |
| CARPENTER                          | 1.00             | 1.00               | 1.00                 |
| CUSTODIAL SUPVR                    | 1.00             | 1.00               | 1.00                 |
| CUSTODIAL WORKER                   | 4.00             | 4.00               | 4.00                 |
| ELECTRICIAN                        | 1.00             | 1.00               | 1.00                 |
| FACILITIES AND BRIDGE SUPERINTEN   |                  | 1.00               |                      |
| GENERAL CONSTRUCTION SUPERVISOR    | 1.00             | 1.00               | 1.00                 |
| JUNIOR BUILDINGS ENGINEER          | 1.00             | 1.00               | 1.00                 |
| LABORER I                          | 4.00             | 4.00               | 4.00                 |
| LABORER II                         | 1.00             | 1.00               | 1.00                 |
| MAINTENANCE ASSISTANT              | 4.00             | 4.00               | 4.00                 |
| PERM & ENVIR COMPLIANCE COORD      | 1.00             | 1.00               | 1.00                 |
| <b>Grand Total</b>                 | <b>41.00</b>     | <b>42.00</b>       | <b>41.00</b>         |

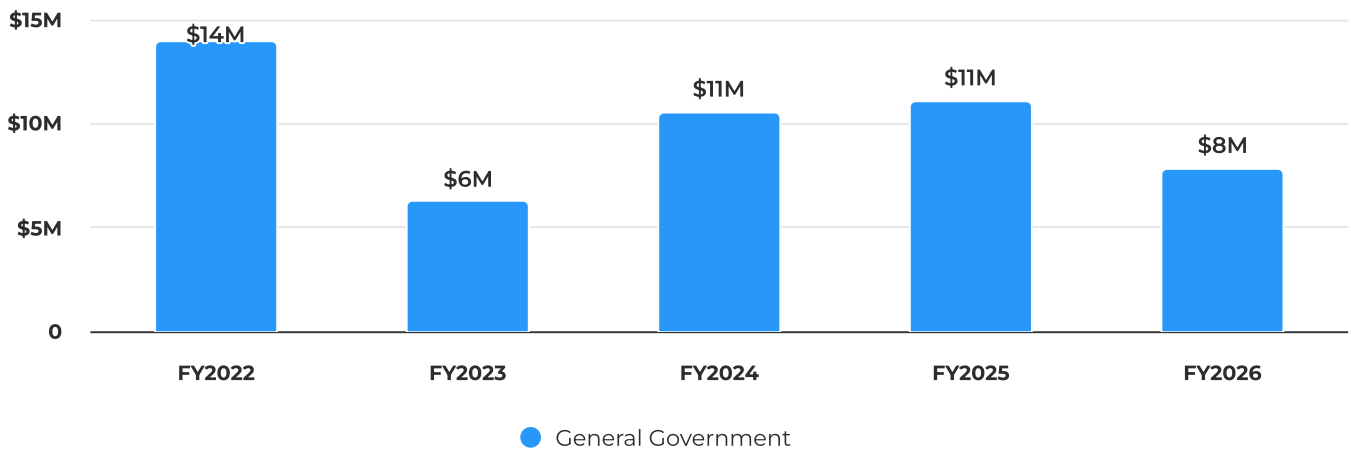
## Expenditure Summary

### Historical Expenditures Across Department

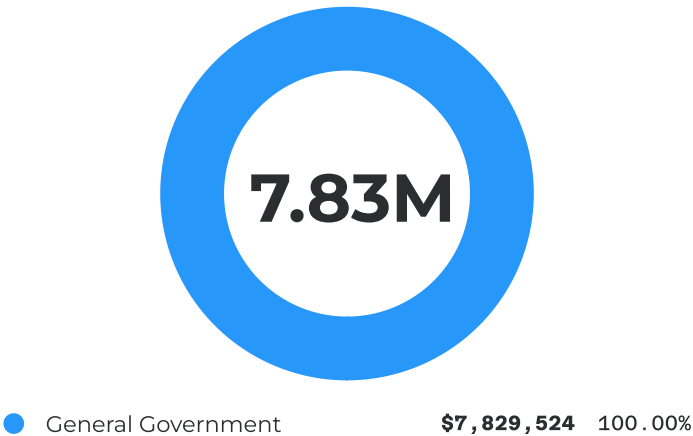


## Expenditures by Function

### Historical Expenditures by Function



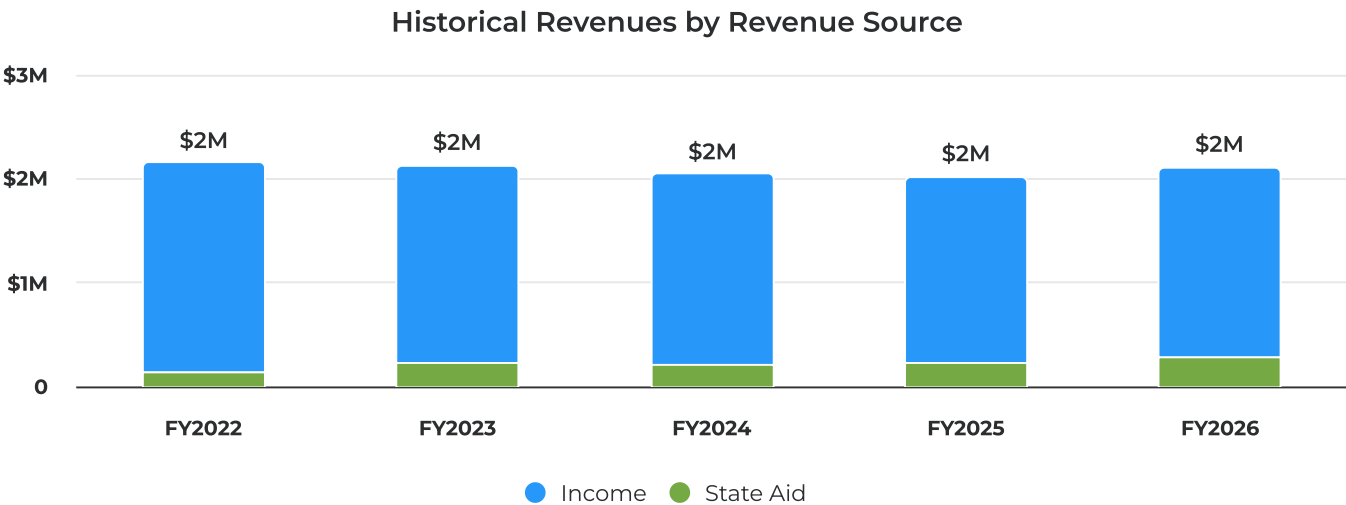
FY26 Expenditures by Function



Expenditures by Function

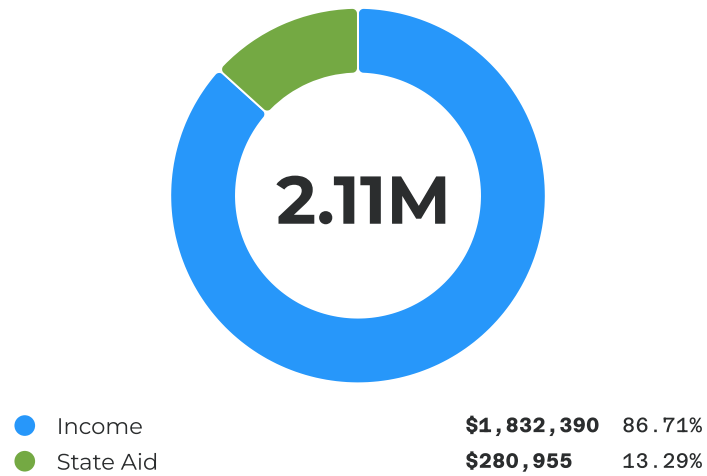
| Category                  | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|---------------------------|-----------------|------------------------|------------------|
| General Government        | \$7,420,740.47  | \$11,306,260.00        | \$7,829,524.00   |
| Personal Services         | \$2,034,221.66  | \$2,351,796.00         | \$2,402,225.00   |
| Fixed Assets              | \$1,057,526.03  | \$1,930,176.00         | \$150,000.00     |
| Contracts                 | \$843,052.57    | \$3,184,068.00         | \$1,115,618.00   |
| Auto/Travel               | \$4,895.13      | \$6,380.00             | \$8,250.00       |
| Office Supplies           | \$497.90        | \$3,725.00             | \$3,660.00       |
| Computer Supplies         | \$198.86        | \$100.00               | \$100.00         |
| Utilities                 | \$1,281,062.20  | \$1,359,359.00         | \$1,479,000.00   |
| Special Department Supply | \$192,407.31    | \$209,200.00           | \$212,150.00     |
| Misc Serv/Exp             | \$125,531.28    | \$138,822.00           | \$145,460.00     |
| Departmental Exp          | \$576,427.39    | \$653,788.00           | \$694,275.00     |
| Employee Benefits         | \$1,304,920.14  | \$1,468,846.00         | \$1,618,786.00   |
| Total Expenditures        | \$7,420,740.47  | \$11,306,260.00        | \$7,829,524.00   |

Revenues by Revenue Source





## FY26 Revenues by Revenue Source



## Revenues by Revenue Source

| Category              | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|-----------------------|-----------------------|------------------------|-----------------------|
| Income                | \$1,920,902.11        | \$1,791,886.00         | \$1,832,390.00        |
| State Aid             | \$220,449.00          | \$231,730.00           | \$280,955.00          |
| <b>Total Revenues</b> | <b>\$2,141,351.11</b> | <b>\$2,023,616.00</b>  | <b>\$2,113,345.00</b> |

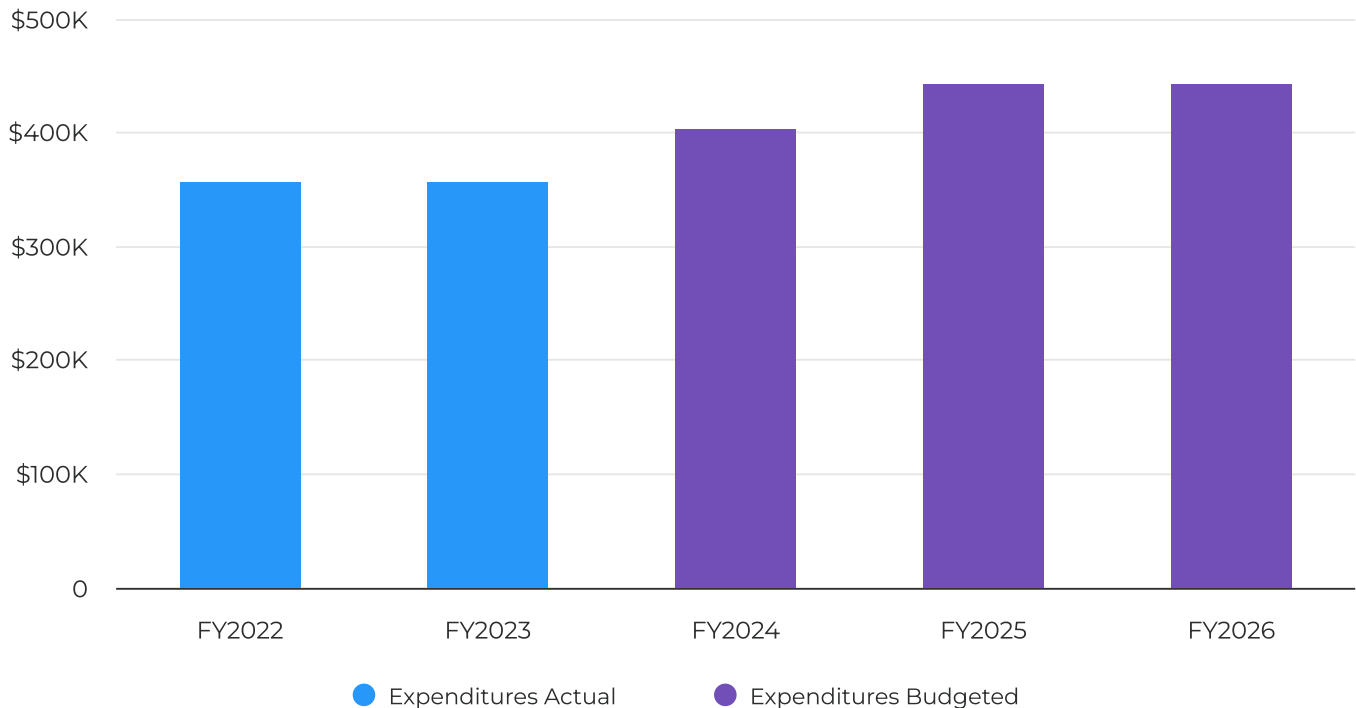
# Flood and Erosion Control

The Public Works Flood and Erosion Control budget organization funds the contracts between Sullivan County and the Sullivan County Soil and Water Conservation District for stream maintenance, bank stabilization and other field work for flood mitigation.

## Positions

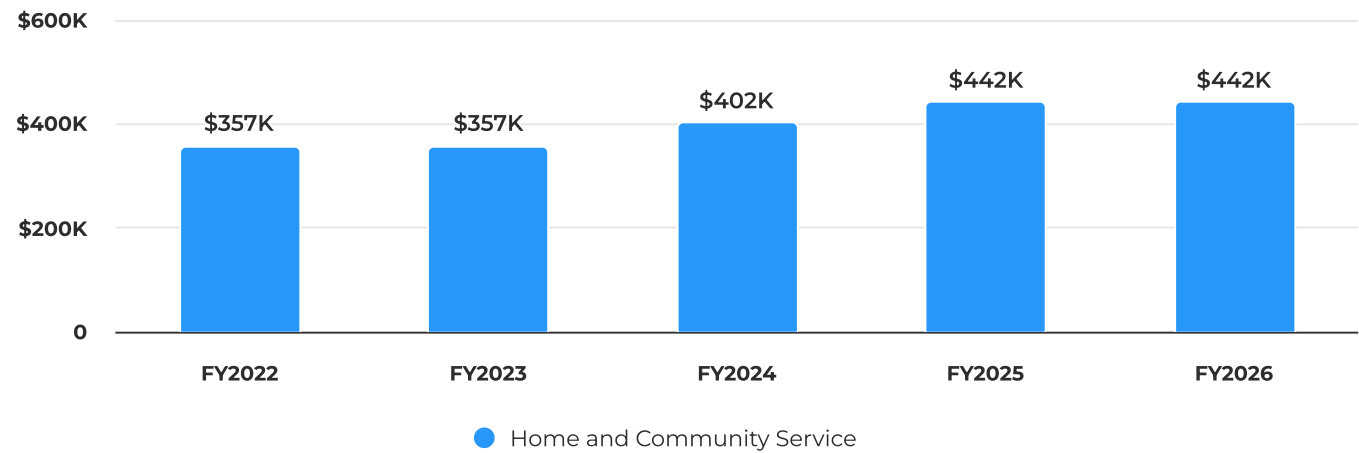
### Expenditure Summary

#### Historical Expenditures Across Department

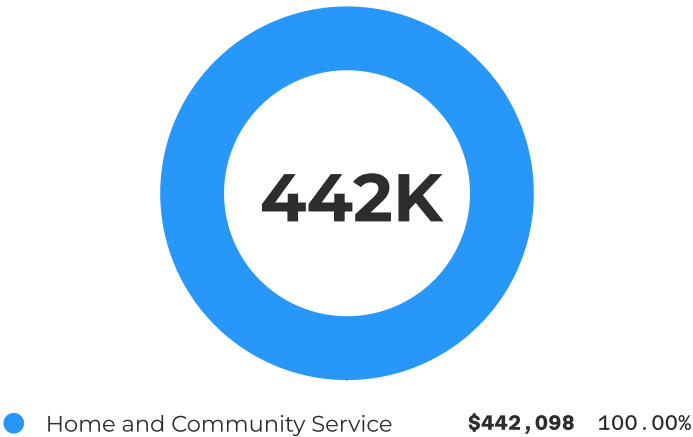


# Expenditures by Function

Historical Expenditures by Function



FY26 Expenditures by Function



## Expenditures by Function

| Category                   | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------------------|-----------------|------------------------|------------------|
| Home and Community Service | \$361,389.51    | \$442,098.00           | \$442,098.00     |
| Contracts                  | \$282,068.00    | \$322,098.00           | \$322,098.00     |
| Departmental Exp           | \$79,321.51     | \$120,000.00           | \$120,000.00     |
| Total Expenditures         | \$361,389.51    | \$442,098.00           | \$442,098.00     |

# Public Works Administration

Ed McAndrew, Commissioner

***The mission of Public Works Administration is to provide administrative support to all other departments within the division.***

Public Works Administration receives no outside funding and is a non-mandated office. The budget for this organization includes the salary of the Division Commissioner.

## Core Services

Functions of Public Works Administration include:

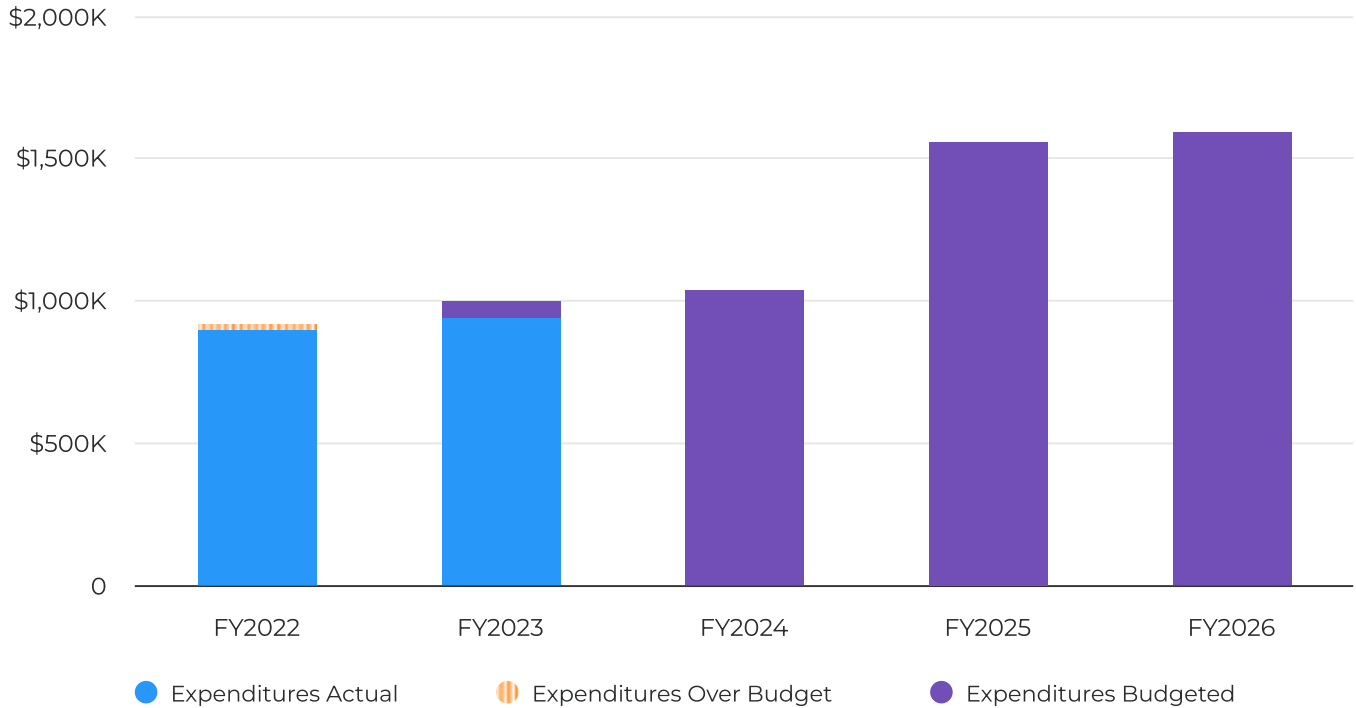
- Front counter activities
- Answering main phone lines
- Processing of employees' payroll
- Chargeback billing to towns/villages for services such as road striping, SCCC for snow removal and internal departments for Maintenance in Lieu of Rent, etc.
- Labor and equipment tracking for reimbursement from Federal and State sources;
- 428 forms, paperwork for medical leaves and insurance changes
- Capital project tracking; voucher preparation
- Revenue entries
- Federal and State drawdowns for the Airport and Court System reimbursements
- Entry of all operations requisitions and processing of all operations vouchers
- Pricing open bid and State contract purchases; preparing deposits
- Processing inter-department billing for fuel and repairs

## Positions

| Position Name                  | Sum of Amended | Sum of Requested | Sum of Recommended |
|--------------------------------|----------------|------------------|--------------------|
| <b>DPW ADMIN</b>               | <b>6.00</b>    | <b>6.00</b>      | <b>5.00</b>        |
| COMM PUBLIC WORKS              | 1.00           | 1.00             | 1.00               |
| CONF SEC TO DEPT PUBLIC WORKS  | 1.00           | 1.00             | 1.00               |
| DEP COMM OF PUBLIC WORKS - F&B | 1.00           | 1.00             | 1.00               |
| DEPUTY COMM OF ENGINEERING     |                | 1.00             |                    |
| PRINCIPAL ACCOUNT CLERK        | 2.00           | 1.00             | 1.00               |
| SENIOR ACCOUNT CLERK/TYPIST    | 1.00           | 1.00             | 1.00               |
| <b>Grand Total</b>             | <b>6.00</b>    | <b>6.00</b>      | <b>5.00</b>        |

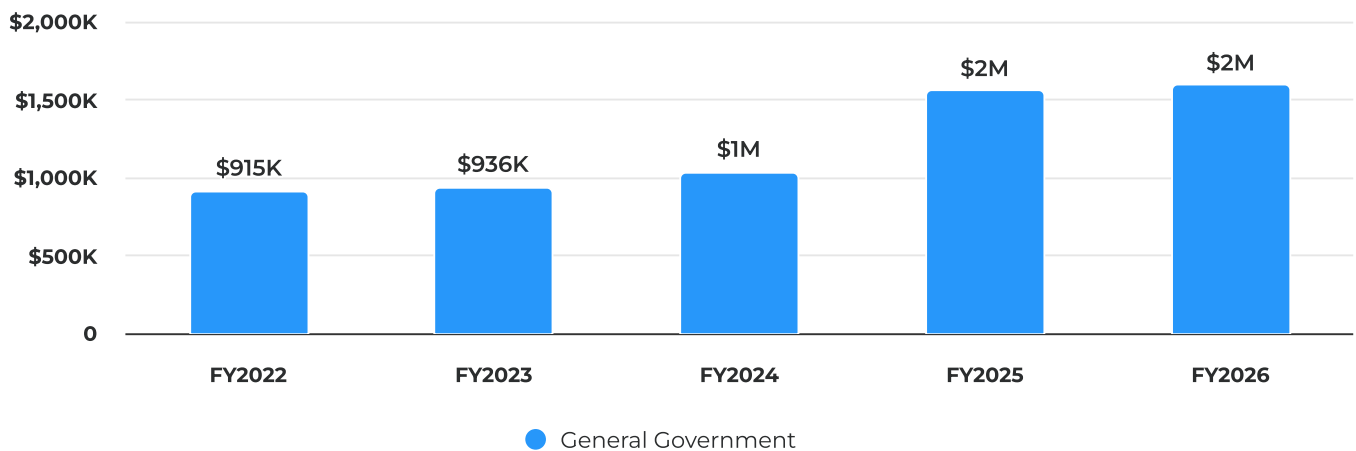
## Expenditure Summary

### Historical Expenditures Across Department

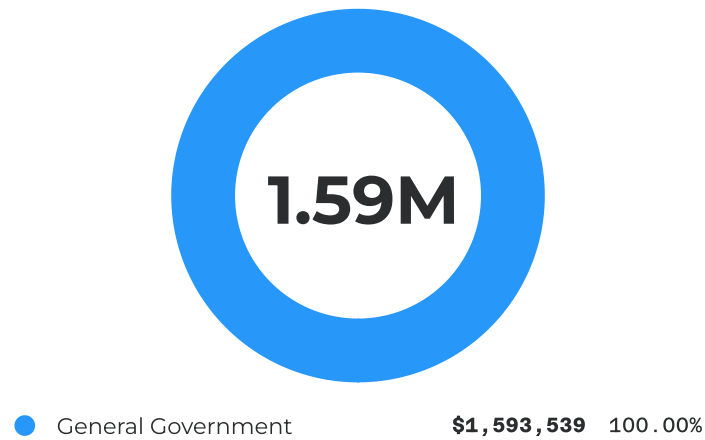


## Expenditures by Function

### Historical Expenditures by Function



## FY26 Expenditures by Function

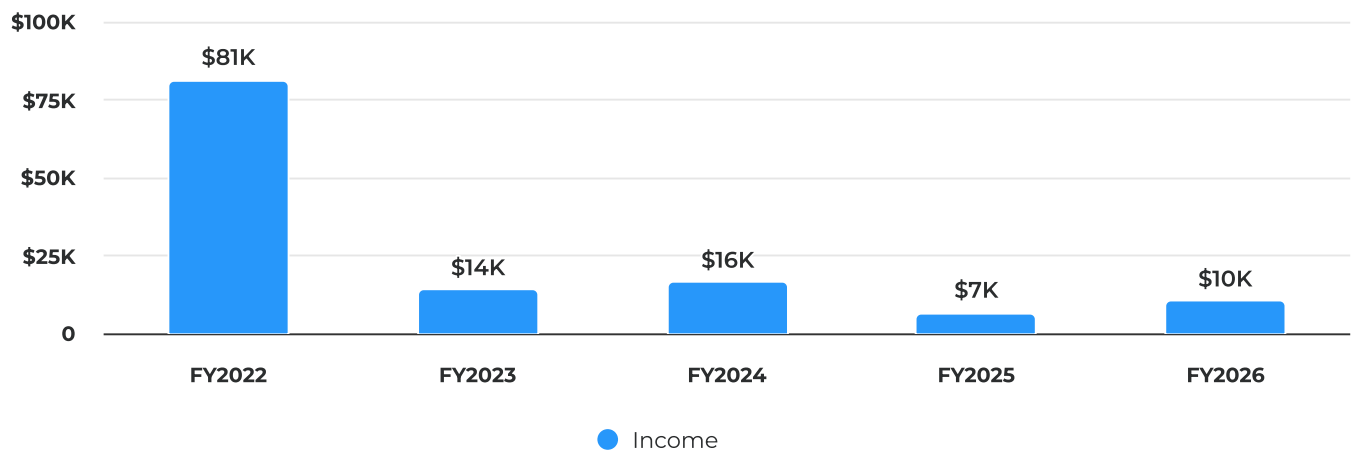


## Expenditures by Function

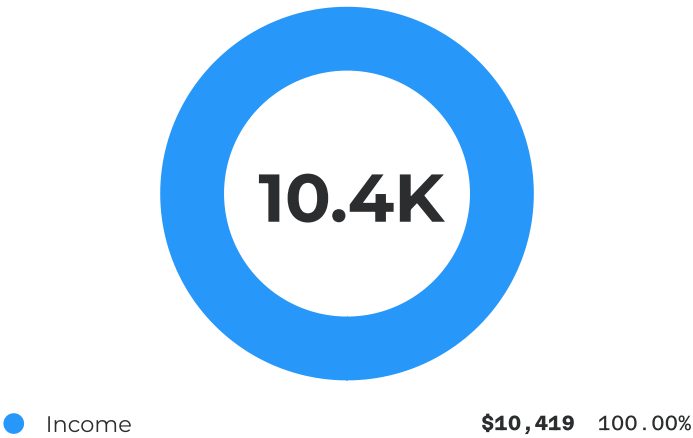
| Category                  | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|---------------------------|-----------------------|------------------------|-----------------------|
| <b>General Government</b> | \$1,127,749.10        | \$1,614,303.00         | \$1,593,539.00        |
| Personal Services         | \$510,456.91          | \$550,086.00           | \$492,389.00          |
| Auto/Travel               | \$2,158.35            | \$3,095.00             | \$3,165.00            |
| Office Supplies           | \$4,180.13            | \$5,200.00             | \$7,300.00            |
| Computer Supplies         | -                     | \$50.00                | \$50.00               |
| Utilities                 | \$19,649.68           | \$37,600.00            | \$35,000.00           |
| Special Department Supply | -                     | \$500.00               | \$500.00              |
| Misc Serv/Exp             | \$960.00              | \$2,570.00             | \$2,140.00            |
| Departmental Exp          | \$262,266.98          | \$661,021.00           | \$710,208.00          |
| Employee Benefits         | \$328,077.05          | \$354,181.00           | \$342,787.00          |
| <b>Total Expenditures</b> | <b>\$1,127,749.10</b> | <b>\$1,614,303.00</b>  | <b>\$1,593,539.00</b> |

## Revenues by Revenue Source

## Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



Revenues by Revenue Source

| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| Income         | \$41,865.08     | \$44,559.00            | \$10,419.00      |
| Total Revenues | \$41,865.08     | \$44,559.00            | \$10,419.00      |

# Refuse and Garbage

Ed McAndrew, Commissioner

***The mission of the Department of Solid Waste is to uphold its commitment to responsive stewardship of the environment through its operations and to promote recycling throughout the County through a combination of outreach, education and enforcement of the County's recycling laws.***

Sullivan County Public Works is responsible for the operation and maintenance of Sullivan County's six solid waste convenience stations, including Ferndale, Mamakating, Rockland, Interim Western Sullivan, Highland and Monticello Transfer Stations. It is also responsible for the landfill facility and equipment, waste transport, and a recycling program which includes the Materials Recovery Facility.

Refuse and Garbage receives funding through the collection of tipping fees, as well as the collection of the solid waste access fee which is collected from each parcel in Sullivan County which has the potential to generate solid waste. It is a non-mandated program.

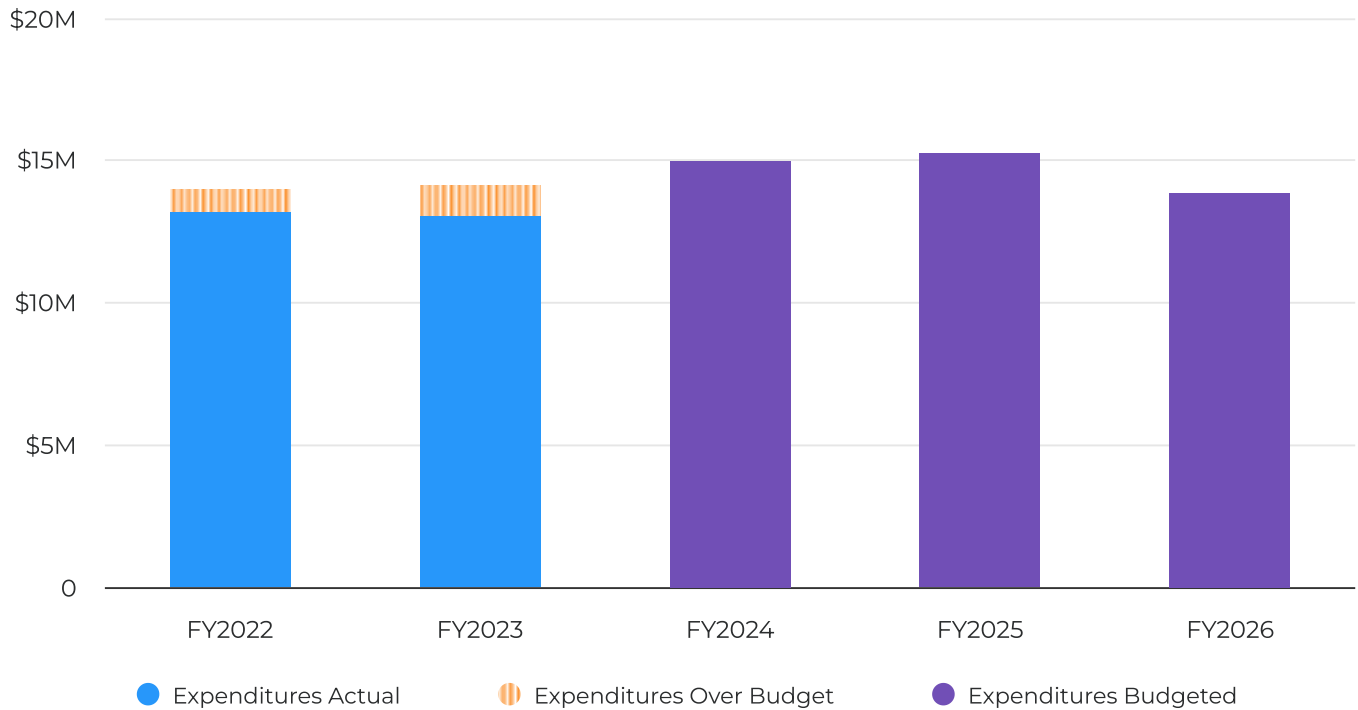
## Positions

| Position Name                    | Sum of Amended | Sum of Requested | Sum of Recommended |
|----------------------------------|----------------|------------------|--------------------|
| <b>DPW REFUSE/GARB</b>           | <b>16.25</b>   | <b>16.25</b>     | <b>16.25</b>       |
| BUILDING MAINT MECHANIC          | 1.00           | 1.00             | 1.00               |
| DEP COMM PUBLIC WORKER - OPERATI | 1.00           | 1.00             | 1.00               |
| LABORER/SEAS                     | 0.25           | 0.25             | 0.25               |
| RECYCLING COORD                  | 1.00           | 1.00             | 1.00               |
| SOLID WASTE OPERATOR             | 8.00           | 8.00             | 8.00               |
| TRANSFER STATION OPERATOR        | 5.00           | 5.00             | 5.00               |
| <b>Grand Total</b>               | <b>16.25</b>   | <b>16.25</b>     | <b>16.25</b>       |



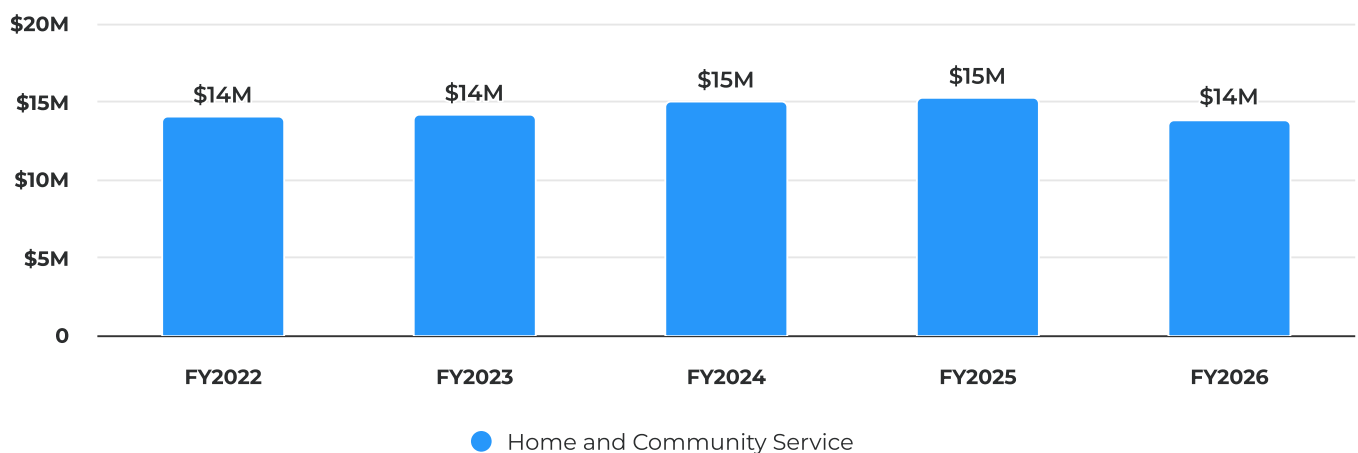
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function



## FY26 Expenditures by Function



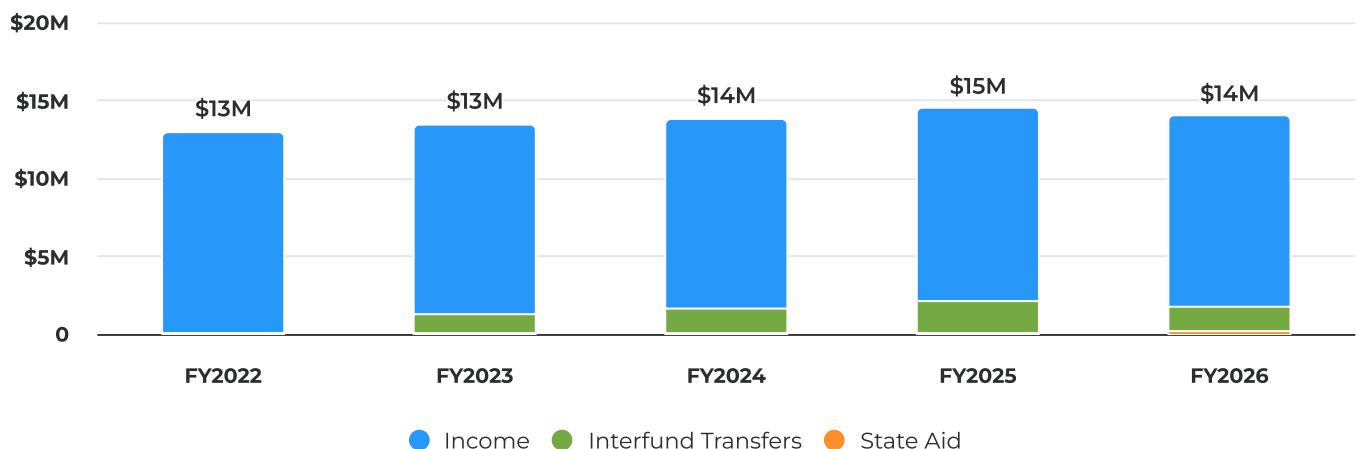
● Home and Community Service **\$13,850,601** 100.00%

## Expenditures by Function

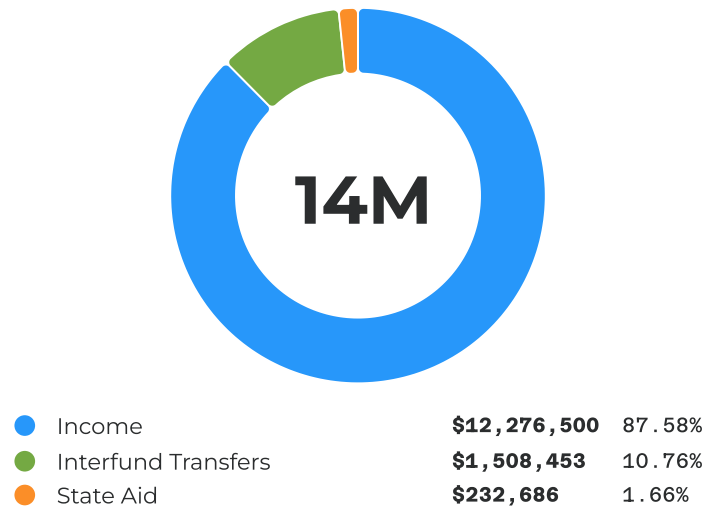
| Category                          | FY 2024 Actuals        | FY 2025 Amended Budget | FY 2026 Budgeted       |
|-----------------------------------|------------------------|------------------------|------------------------|
| <b>Home and Community Service</b> | <b>\$14,525,284.96</b> | <b>\$15,612,100.00</b> | <b>\$13,850,601.00</b> |
| Personal Services                 | \$1,218,086.13         | \$1,253,978.00         | \$1,196,371.00         |
| Fixed Assets                      | \$1,074,426.24         | \$1,054,123.00         | \$620,000.00           |
| Contracts                         | \$9,404,931.48         | \$10,491,106.00        | \$9,354,140.00         |
| Auto/Travel                       | \$198,012.25           | \$181,950.00           | \$198,800.00           |
| Office Supplies                   | \$11,718.71            | \$17,900.00            | \$21,400.00            |
| Computer Supplies                 | \$2,067.63             | \$1,900.00             | \$2,000.00             |
| Utilities                         | \$133,765.18           | \$155,000.00           | \$155,100.00           |
| Special Department Supply         | \$66,579.77            | \$91,983.00            | \$73,600.00            |
| Misc Serv/Exp                     | \$338,617.43           | \$271,095.00           | \$270,877.00           |
| Departmental Exp                  | \$521,525.38           | \$750,462.00           | \$585,289.00           |
| Employee Benefits                 | \$768,162.82           | \$757,457.00           | \$789,771.00           |
| Transfers                         | \$787,391.94           | \$585,146.00           | \$583,253.00           |
| <b>Total Expenditures</b>         | <b>\$14,525,284.96</b> | <b>\$15,612,100.00</b> | <b>\$13,850,601.00</b> |

## Revenues by Revenue Source

## Historical Revenues by Revenue Source



## FY26 Revenues by Revenue Source



## Revenues by Revenue Source

| Category              | FY 2024 Actuals        | FY 2025 Amended Budget | FY 2026 Budgeted       |
|-----------------------|------------------------|------------------------|------------------------|
| Income                | \$11,952,214.93        | \$14,711,000.00        | \$12,276,500.00        |
| State Aid             | \$89,239.73            | \$83,741.00            | \$232,686.00           |
| Interfund Transfers   | \$1,584,034.00         | \$675,000.00           | \$1,508,453.00         |
| <b>Total Revenues</b> | <b>\$13,625,488.66</b> | <b>\$15,469,741.00</b> | <b>\$14,017,639.00</b> |

# Road Machinery/Shops

Ed McAndrew, Commissioner

***The mission of the garages and fleet management area of DPW is to inspect, repair, and maintain the county's equipment and vehicle fleets.***

Public Works Road Machinery/Shops maintain, repair and inspect Public Works vehicles and equipment as well as vehicles for the Sheriff, Public Health Nursing, Transportation, Solid Waste, Weights and Measures, Emergency Services, etc. This includes over 140 autos, 10 buses, 165 trucks, 55 trailers, 140 pieces of off road construction equipment, as well as numerous plows, mowers and other specialized pieces of equipment and attachments. The road machinery operations of these shops were consolidated to one location, at the Maplewood facility on Route 17B. The Barryville facility will be maintained for the sign shop.

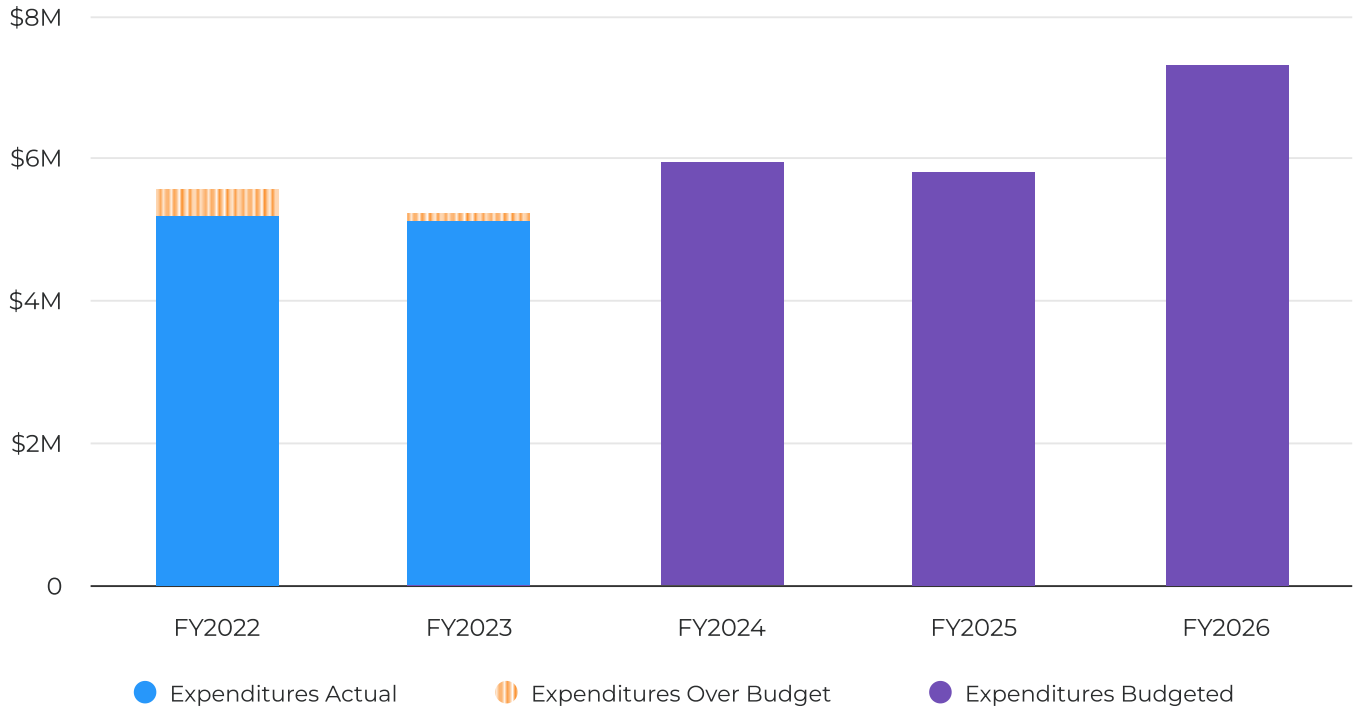
The Road Machinery/Shops department receives no outside funding. It is a non-mandated program.

## Positions

| Position Name                 | Sum of Amended | Sum of Requested | Sum of Recommended |
|-------------------------------|----------------|------------------|--------------------|
| <b>DPW MAPLEWOOD FACILITY</b> | <b>20.00</b>   | <b>20.00</b>     | <b>20.00</b>       |
| AUTOMATIC MECHANIC            | 2.00           | 2.00             | 2.00               |
| AUTOMOTIVE BODY REPAIRER      | 2.00           | 2.00             | 2.00               |
| AUTOMOTIVE MECHANIC           | 1.00           | 1.00             | 1.00               |
| AUTOMOTIVE SHOP SUPVR         | 1.00           | 1.00             | 1.00               |
| GARAGE SUPERINTENDENT         | 1.00           | 1.00             | 1.00               |
| MASTER MECHANIC               | 5.00           | 5.00             | 5.00               |
| SENIOR MASTER MECHANIC        | 1.00           | 1.00             | 1.00               |
| SR MASTER MECHANIC            | 3.00           | 3.00             | 3.00               |
| SR STOCKKEEPER                | 1.00           | 1.00             | 1.00               |
| STOCKKEEPER                   | 1.00           | 1.00             | 1.00               |
| WELDER I                      | 2.00           | 2.00             | 2.00               |
| <b>Grand Total</b>            | <b>20.00</b>   | <b>20.00</b>     | <b>20.00</b>       |

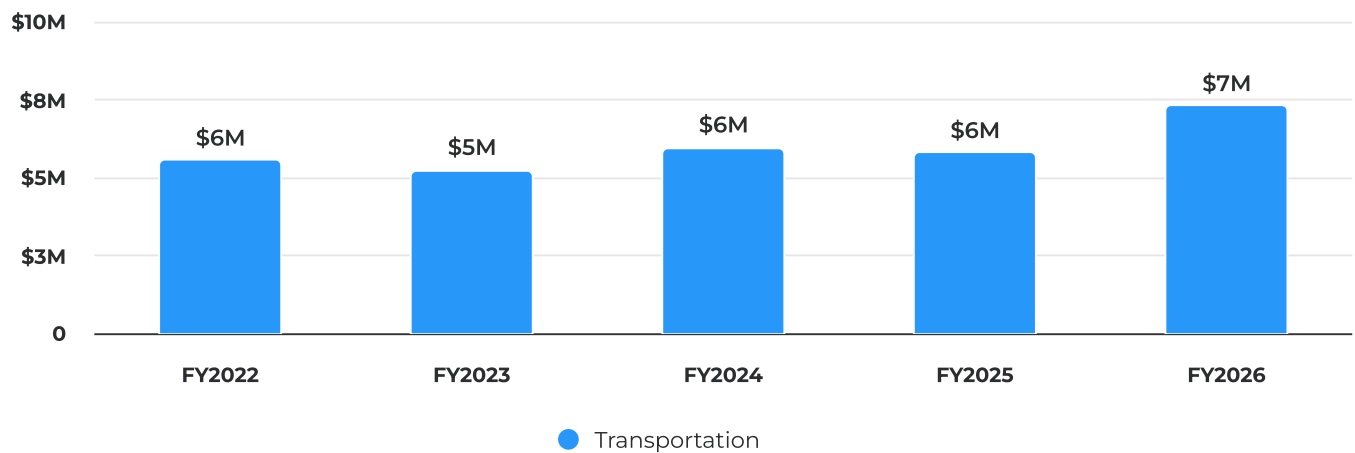
## Expenditure Summary

### Historical Expenditures Across Department

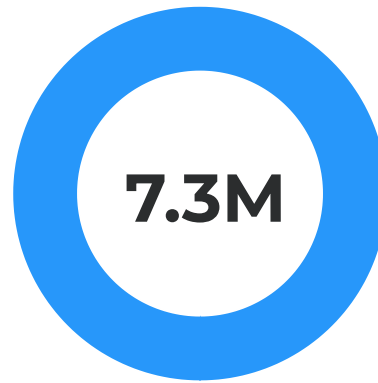


## Expenditures by Function

### Historical Expenditures by Function



## FY26 Expenditures by Function



● Transportation

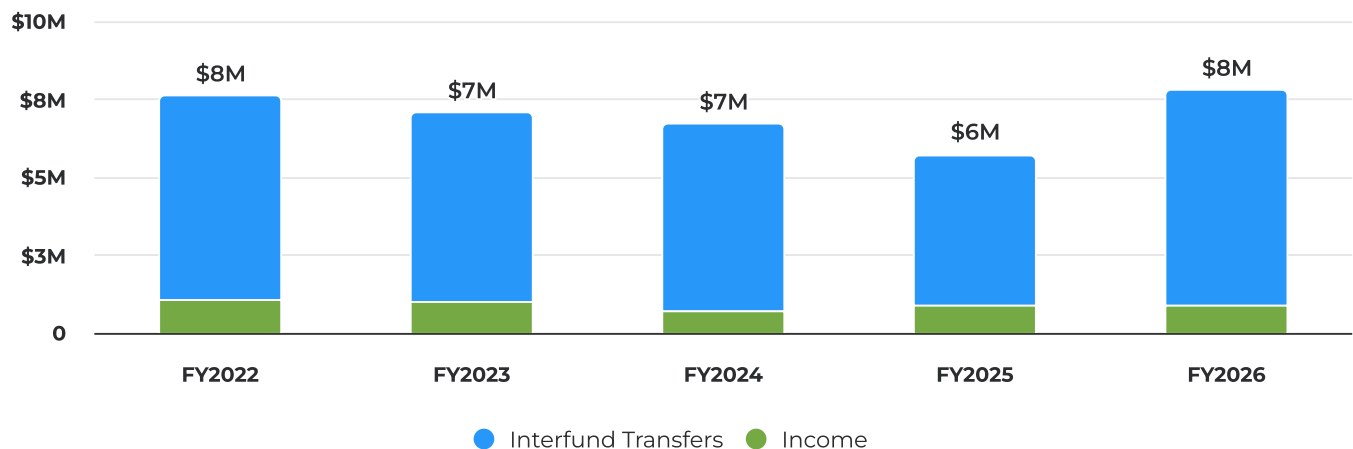
\$7,304,905 100.00%

## Expenditures by Function

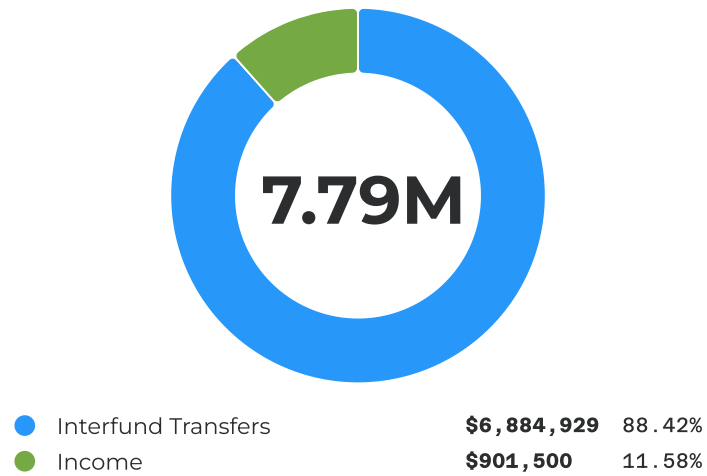
| Category                  | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|---------------------------|-----------------------|------------------------|-----------------------|
| <b>Transportation</b>     | \$6,189,413.82        | \$10,439,900.00        | \$7,304,905.00        |
| Personal Services         | \$1,191,549.24        | \$1,422,352.00         | \$1,419,727.00        |
| Fixed Assets              | \$1,700,138.66        | \$5,380,209.00         | \$2,158,000.00        |
| Auto/Travel               | \$31,375.89           | \$46,296.00            | \$47,000.00           |
| Office Supplies           | \$4,958.61            | \$8,333.00             | \$6,770.00            |
| Computer Supplies         | \$1,443.22            | \$5,650.00             | \$5,700.00            |
| Utilities                 | \$94,447.32           | \$120,802.00           | \$127,000.00          |
| Special Department Supply | \$2,224,133.26        | \$2,291,230.00         | \$2,382,700.00        |
| Misc Serv/Exp             | \$10,662.55           | \$9,480.00             | \$9,480.00            |
| Departmental Exp          | \$185,788.41          | \$215,384.00           | \$206,350.00          |
| Employee Benefits         | \$744,916.66          | \$940,164.00           | \$942,178.00          |
| <b>Total Expenditures</b> | <b>\$6,189,413.82</b> | <b>\$10,439,900.00</b> | <b>\$7,304,905.00</b> |

## Revenues by Revenue Source

## Historical Revenues by Revenue Source



## FY26 Revenues by Revenue Source



## Revenues by Revenue Source

| Category              | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|-----------------------|-----------------------|------------------------|-----------------------|
| Income                | \$1,016,108.42        | \$902,000.00           | \$901,500.00          |
| Interfund Transfers   | \$7,883,230.97        | \$4,903,202.00         | \$6,884,929.00        |
| <b>Total Revenues</b> | <b>\$8,899,339.39</b> | <b>\$5,805,202.00</b>  | <b>\$7,786,429.00</b> |

# Sullivan County International Airport

***The mission of the Sullivan County International Airport is to provide safe and convenient general and commercial aviation access to the County.***

The Sullivan County International Airport Unit operates and maintains the Airport in conformance with the FAA Advisory Circulars, CFR Part 139 currently detailed in the Airport Certification Manual, the Airport Policy Manual, the Airport Security Plan, the FAA NYADO Sponsor's Guide and the FAA and NYSDOT Grant Assurances. They meet all requirements from the NYSDEC, National Weather Service (NWS), and Homeland Security, and provide weather observation data utilized by National Weather Service Binghamton office.

The Sullivan County International Airport receives outside funding for specific projects in the form of grants and programs from the Federal Government and the State. Funding formulas vary by program. It is a non-mandated department, however, as per resolution number 248-97, the County signed a Master Agreement with the FAA to operate the facility as an airport.

The Sullivan County International Airport provides airport facility and services to local and transient, corporate and private aircraft, as well as offering businesses and the public an access to Sullivan County through aviation.

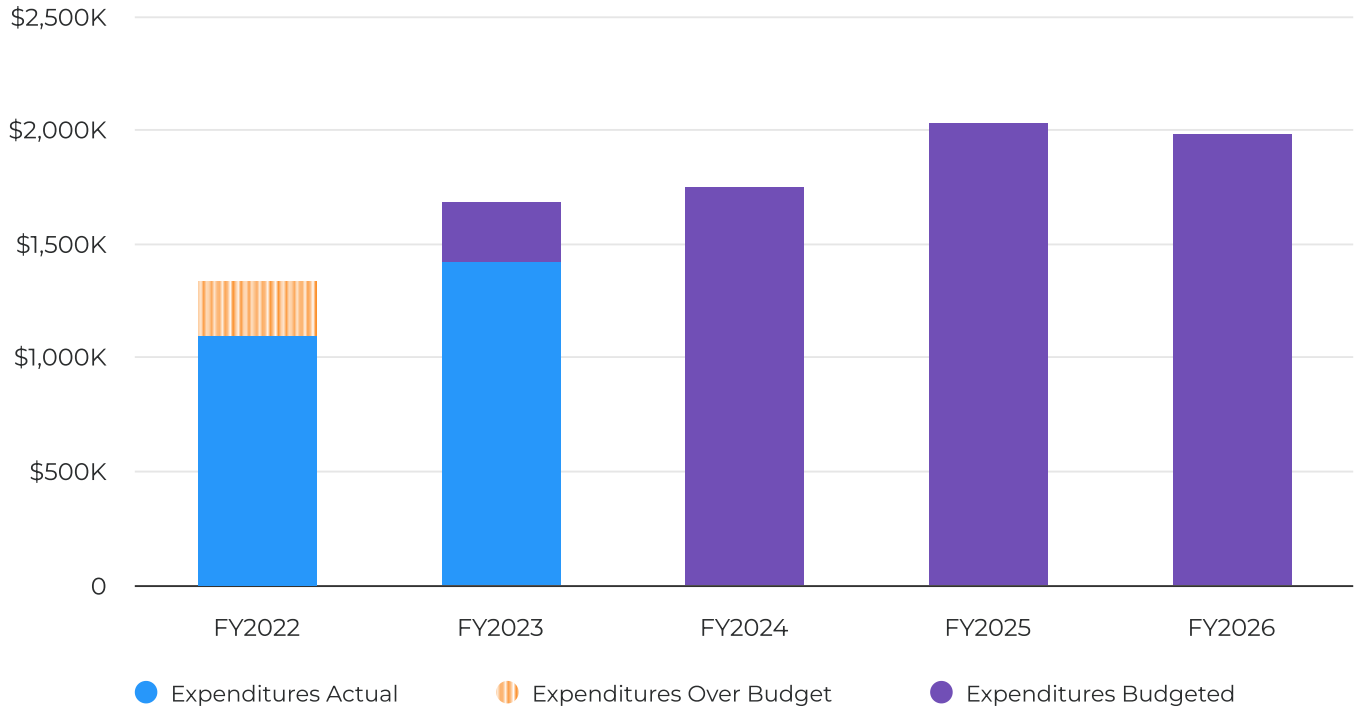
## Positions

| Position Name           | Sum of Amended | Sum of Requested | Sum of Recommended |
|-------------------------|----------------|------------------|--------------------|
| DPW SC INTERN'L AIRPORT | 5.25           | 5.25             | 5.25               |
| AIRPORT ATTENDANT       | 1.00           | 1.00             | 1.00               |
| AIRPORT SUPERINTENDENT  | 1.00           | 1.00             | 1.00               |
| LABORER I               | 0.25           | 0.25             | 0.25               |
| WEATHER OBSERVER        | 3.00           | 3.00             | 3.00               |
| <b>Grand Total</b>      | <b>5.25</b>    | <b>5.25</b>      | <b>5.25</b>        |



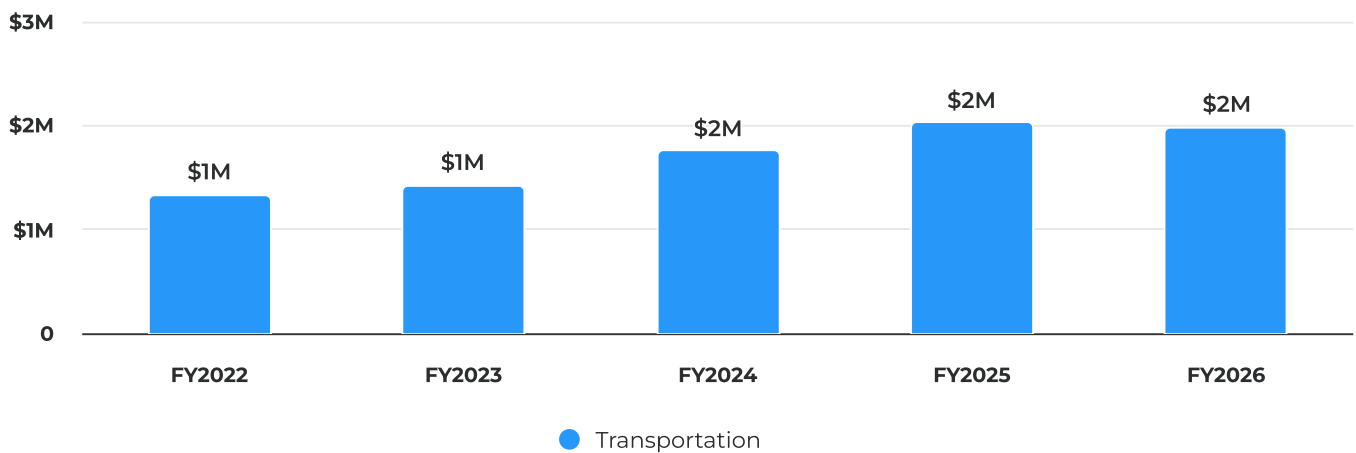
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function



FY26 Expenditures by Function



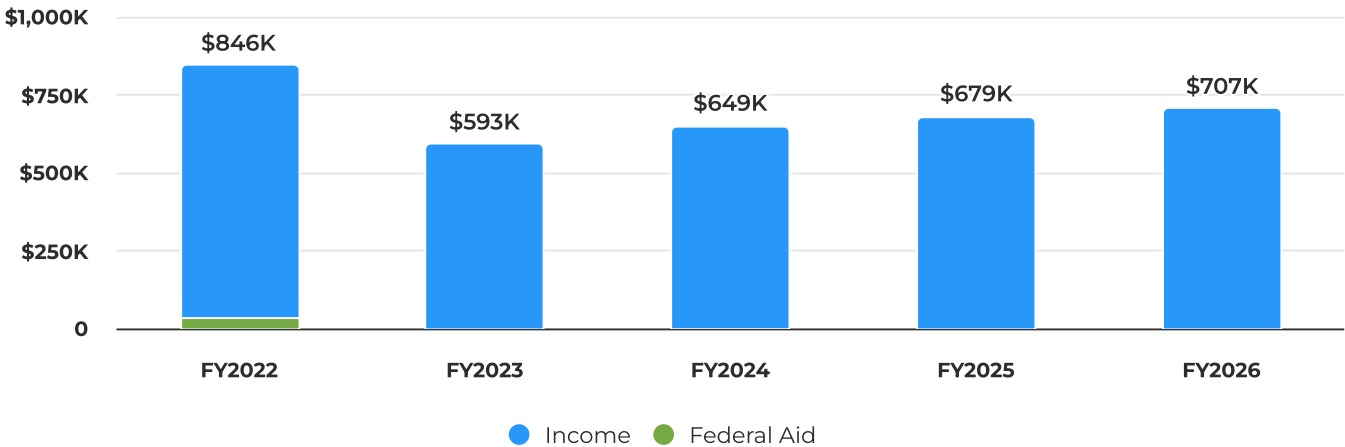
● Transportation **\$1,982,203** 100.00%

Expenditures by Function

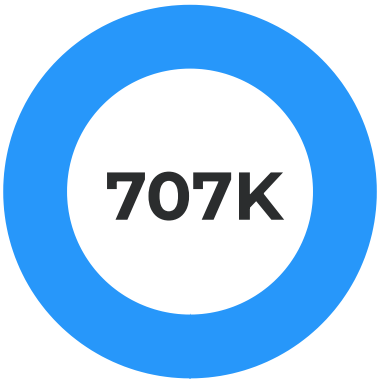
| Category                  | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|---------------------------|-----------------------|------------------------|-----------------------|
| <b>Transportation</b>     | \$1,169,909.37        | \$2,060,335.00         | \$1,982,203.00        |
| Personal Services         | \$341,305.86          | \$366,279.00           | \$368,355.00          |
| Fixed Assets              | \$29,111.00           | \$550,588.00           | \$401,000.00          |
| Contracts                 | \$38,477.86           | \$165,000.00           | \$276,000.00          |
| Auto/Travel               | \$10,264.34           | \$13,400.00            | \$14,450.00           |
| Office Supplies           | \$757.78              | \$82,050.00            | \$27,100.00           |
| Computer Supplies         | -                     | \$2,883.00             | \$500.00              |
| Utilities                 | \$420,101.52          | \$403,100.00           | \$397,100.00          |
| Special Department Supply | \$36,651.37           | \$83,389.00            | \$62,200.00           |
| Misc Serv/Exp             | \$17,467.60           | \$24,930.00            | \$25,580.00           |
| Departmental Exp          | \$141,953.49          | \$161,946.00           | \$188,076.00          |
| Employee Benefits         | \$133,818.55          | \$206,770.00           | \$221,842.00          |
| <b>Total Expenditures</b> | <b>\$1,169,909.37</b> | <b>\$2,060,335.00</b>  | <b>\$1,982,203.00</b> |

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



Income \$706,518 100.00%

Revenues by Revenue Source

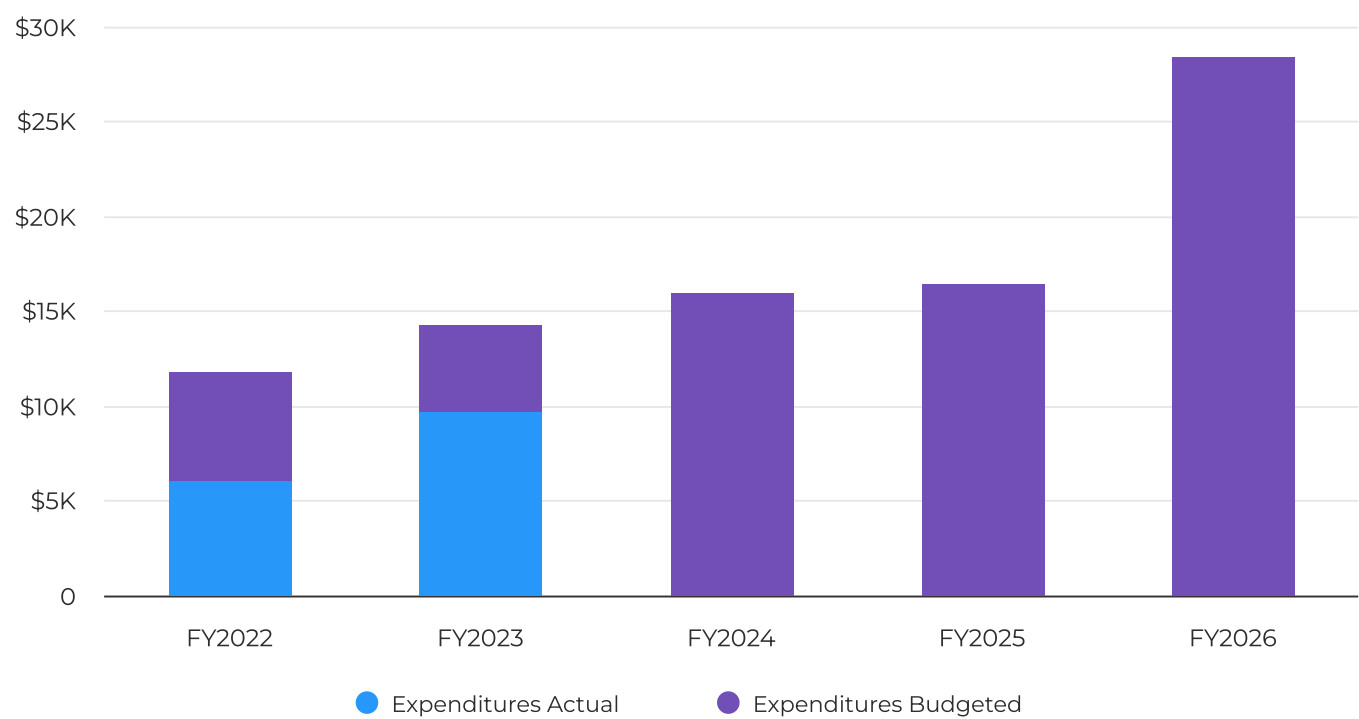
| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| Income         | \$740,611.76    | \$679,100.00           | \$706,518.00     |
| Total Revenues | \$740,611.76    | \$679,100.00           | \$706,518.00     |

# Sullivan County Veterans Cemetery

The Sullivan County Veterans Cemetery budget organization funds the maintenance performed by the Division of Public Works at the Sullivan County Veterans Cemetery in Liberty, NY.

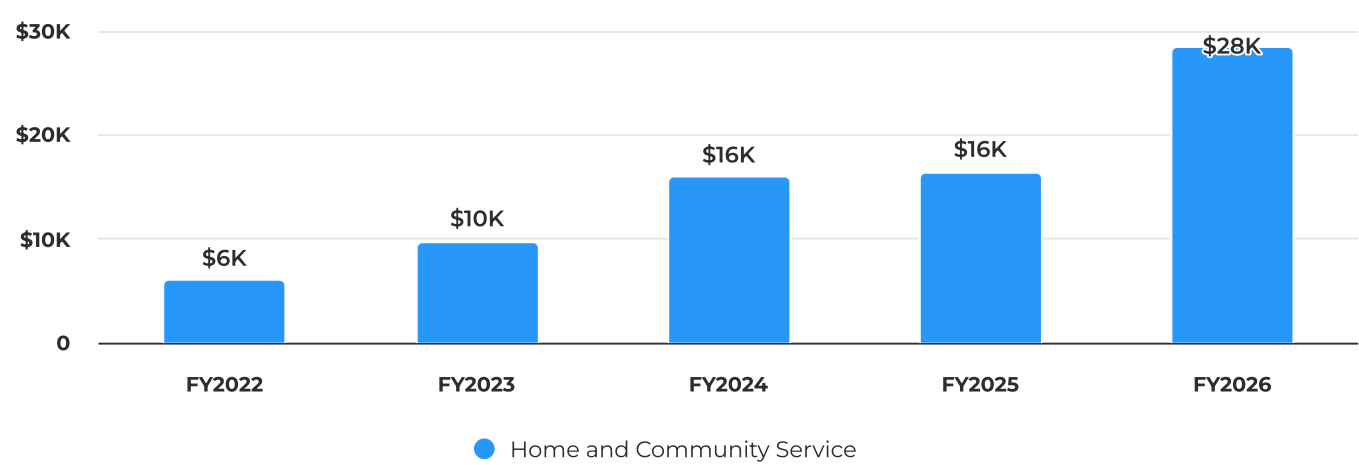
## Expenditure Summary

Historical Expenditures Across Department



## Expenditures by Function

Historical Expenditures by Function



FY26 Expenditures by Function



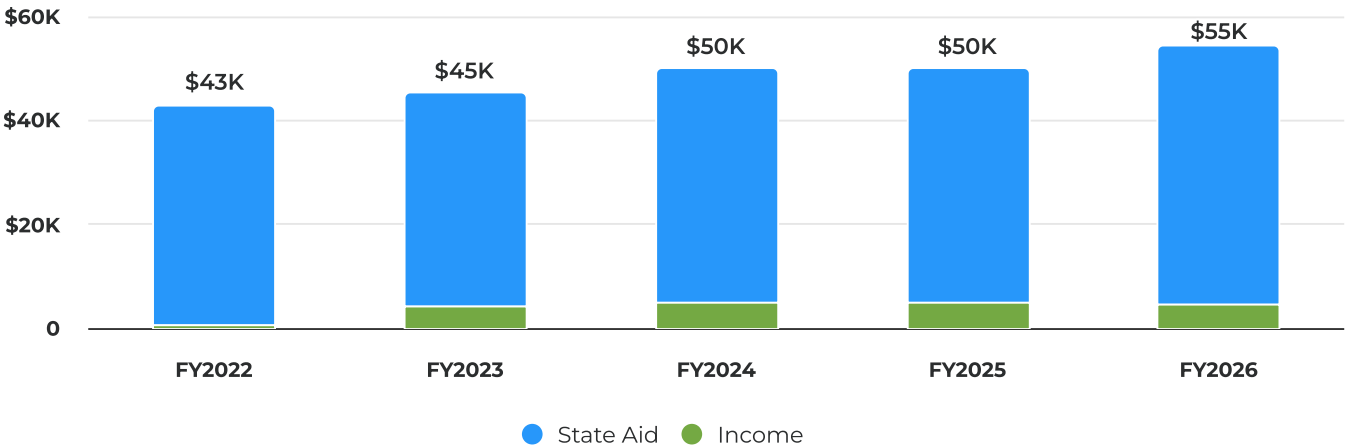
● Home and Community Service      \$28,400    100.00%

Expenditures by Function

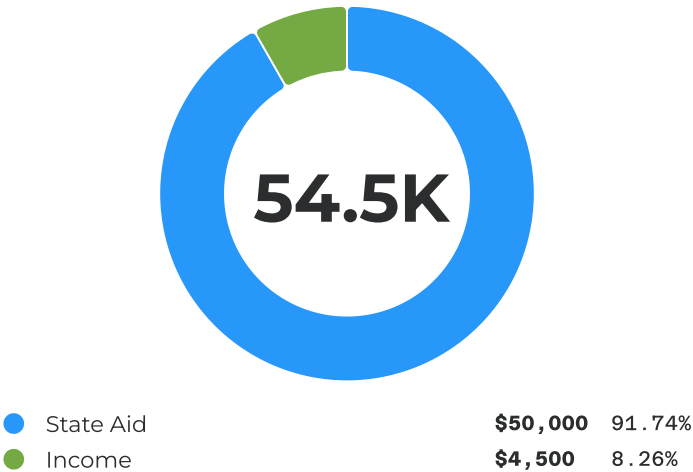
| Category                   | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------------------|-----------------|------------------------|------------------|
| Home and Community Service | \$12,325.11     | \$30,295.00            | \$28,400.00      |
| Contracts                  | \$8,400.00      | \$24,440.00            | \$23,100.00      |
| Special Department Supply  | \$908.71        | \$1,350.00             | \$1,350.00       |
| Departmental Exp           | \$3,016.40      | \$4,505.00             | \$3,950.00       |
| Total Expenditures         | \$12,325.11     | \$30,295.00            | \$28,400.00      |

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



Revenues by Revenue Source

| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| Income         | \$6,668.00      | \$5,000.00             | \$4,500.00       |
| State Aid      | \$50,943.00     | \$45,000.00            | \$50,000.00      |
| Total Revenues | \$57,611.00     | \$50,000.00            | \$54,500.00      |

# Weights and Measures

Shane Cruz, Municipal Director of Weights and Measures

**The mission of Public Works Weights and Measures is to monitor trades in which goods are sold by weight and volume.**

This office provides inspections to gas pumps, scales and other equipment utilized in measuring the quantities and qualities of goods to be sold.

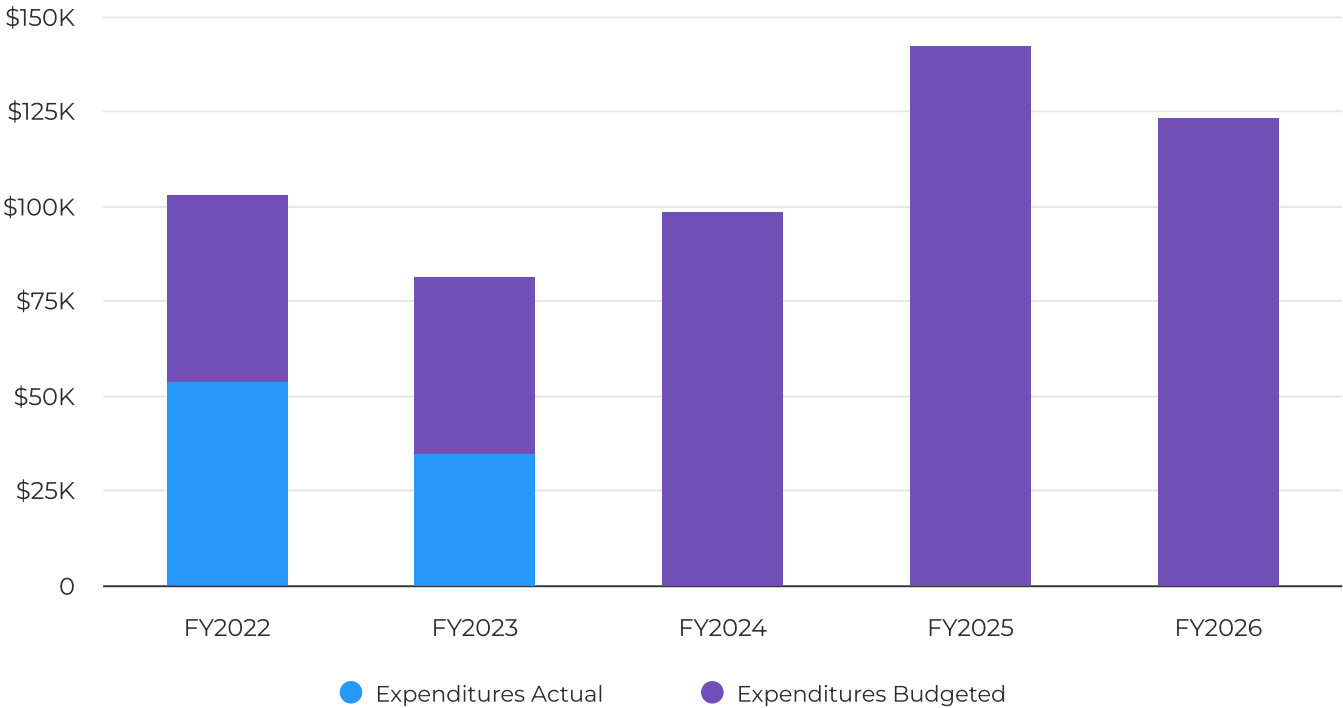
Public Works Department of Weights and Measures receives no outside funding. The department is mandated by the NYS Department of Agriculture and Markets.

## Positions

| Position Name                    | Sum of Amended | Sum of Requested | Sum of Recommended |
|----------------------------------|----------------|------------------|--------------------|
| DPW CONSMR AFFRS - WGHTS/MEAS    | 1.00           | 1.00             | 1.00               |
| MUNICIPAL DIR WEIGHTS & MEASURES | 1.00           | 1.00             | 1.00               |
| Grand Total                      | 1.00           | 1.00             | 1.00               |

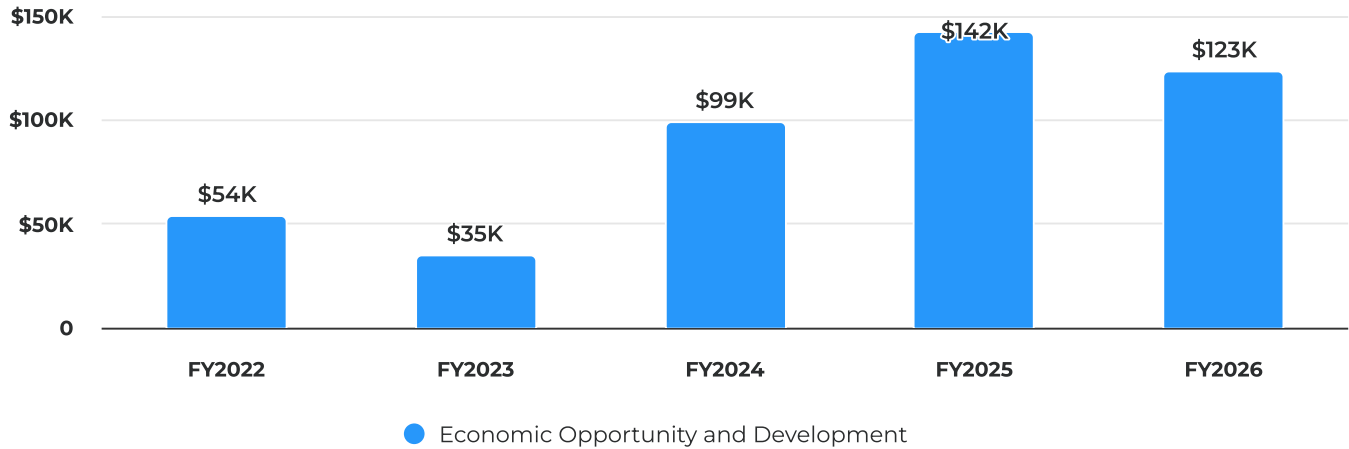
## Expenditure Summary

### Historical Expenditures Across Department

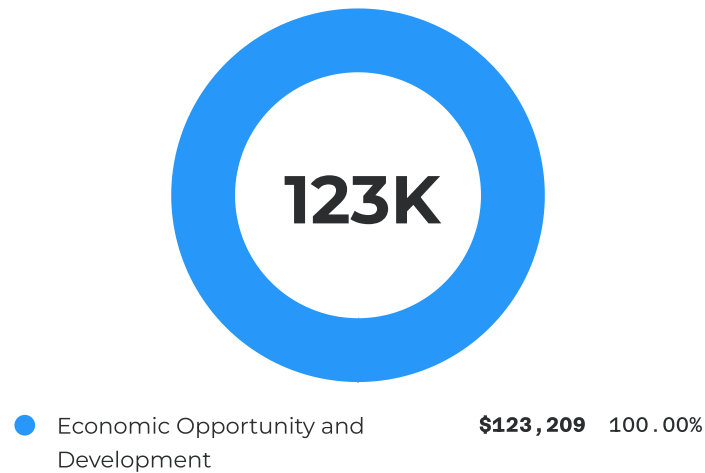


## Expenditures by Function

### Historical Expenditures by Function



### FY26 Expenditures by Function



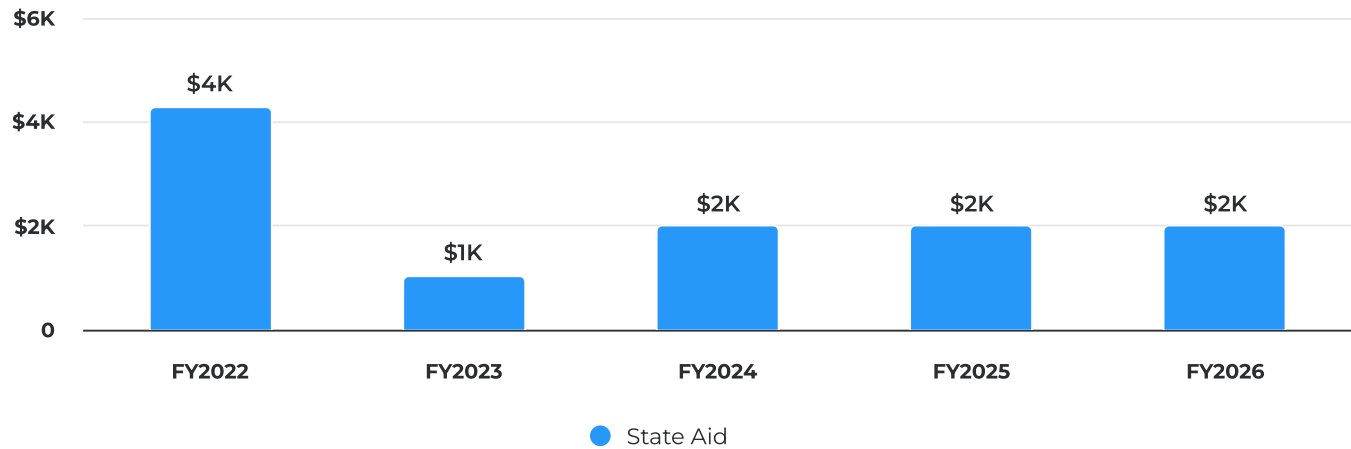
### Expenditures by Function

| Category                                    | FY 2024 Actuals    | FY 2025 Amended Budget | FY 2026 Budgeted    |
|---------------------------------------------|--------------------|------------------------|---------------------|
| <b>Economic Opportunity and Development</b> | \$74,561.61        | \$142,027.00           | \$123,209.00        |
| Personal Services                           | \$43,270.54        | \$65,606.00            | \$67,368.00         |
| Auto/Travel                                 | \$3,511.32         | \$3,325.00             | \$3,325.00          |
| Office Supplies                             | \$416.19           | \$525.00               | \$375.00            |
| Computer Supplies                           | -                  | \$10,500.00            | -                   |
| Utilities                                   | \$178.52           | \$1,350.00             | \$1,350.00          |
| Special Department Supply                   | \$1,797.09         | \$600.00               | \$900.00            |
| Misc Serv/Exp                               | -                  | \$50.00                | \$50.00             |
| Departmental Exp                            | \$1,057.00         | \$11,343.00            | \$10,973.00         |
| Employee Benefits                           | \$24,330.95        | \$48,728.00            | \$38,868.00         |
| <b>Total Expenditures</b>                   | <b>\$74,561.61</b> | <b>\$142,027.00</b>    | <b>\$123,209.00</b> |

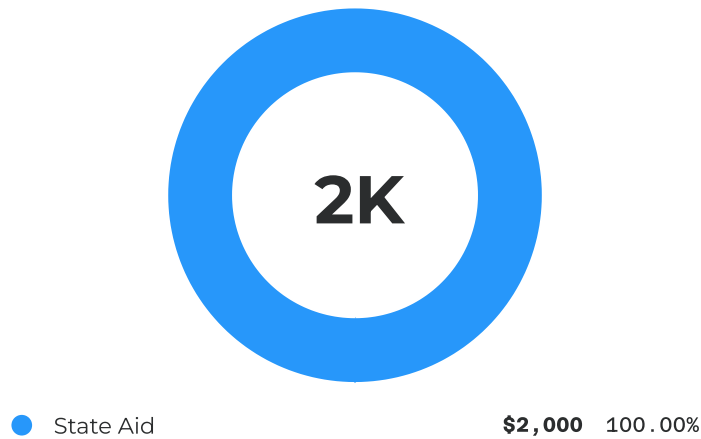


# Revenues by Revenue Source

Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



## Revenues by Revenue Source

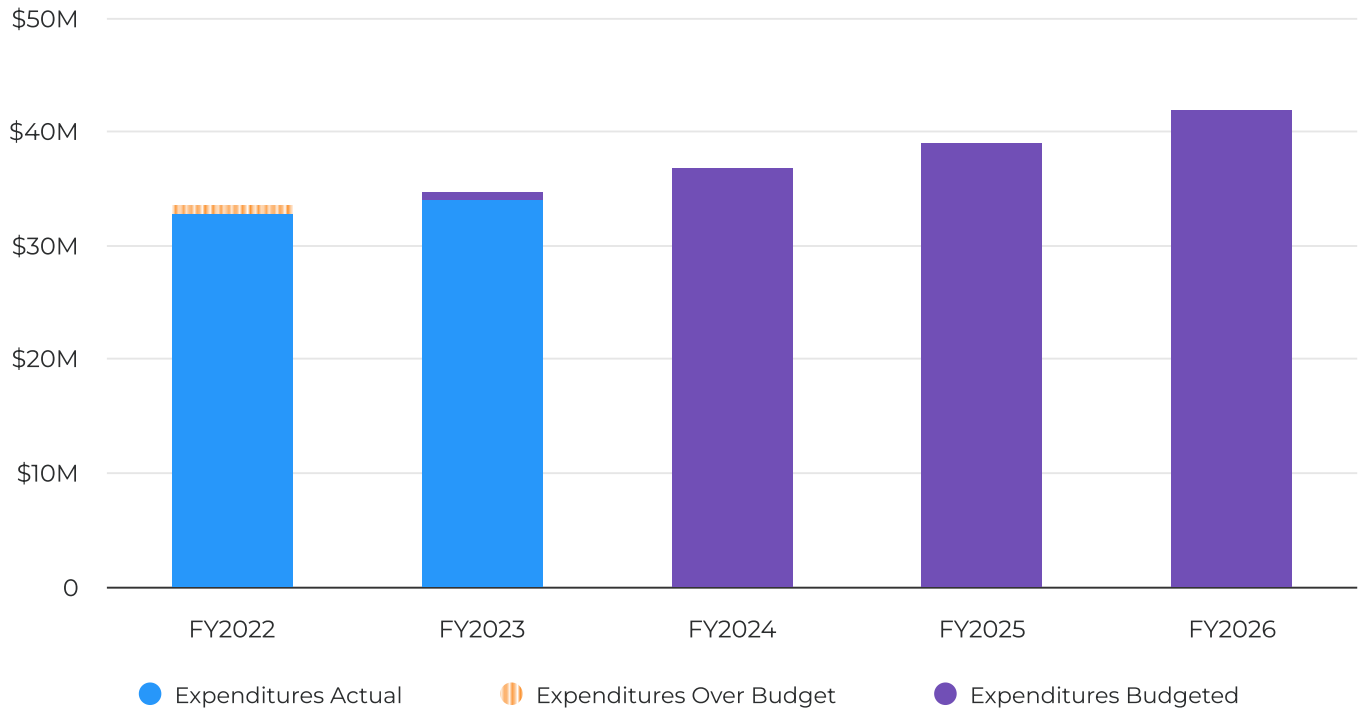
| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| State Aid      | \$1,735.16      | \$2,000.00             | \$2,000.00       |
| Total Revenues | \$1,735.16      | \$2,000.00             | \$2,000.00       |

# Elected Officials

Elected Officials are those who are chosen by the citizens of Sullivan County.

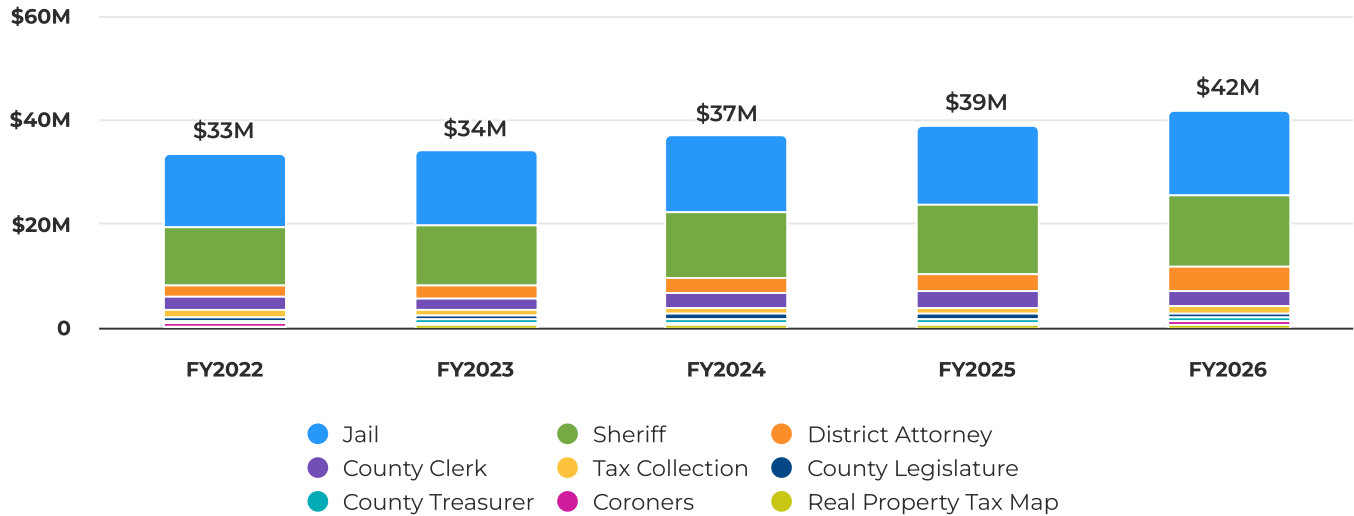
## Expenditure Summary

### Historical Expenditures Across Department

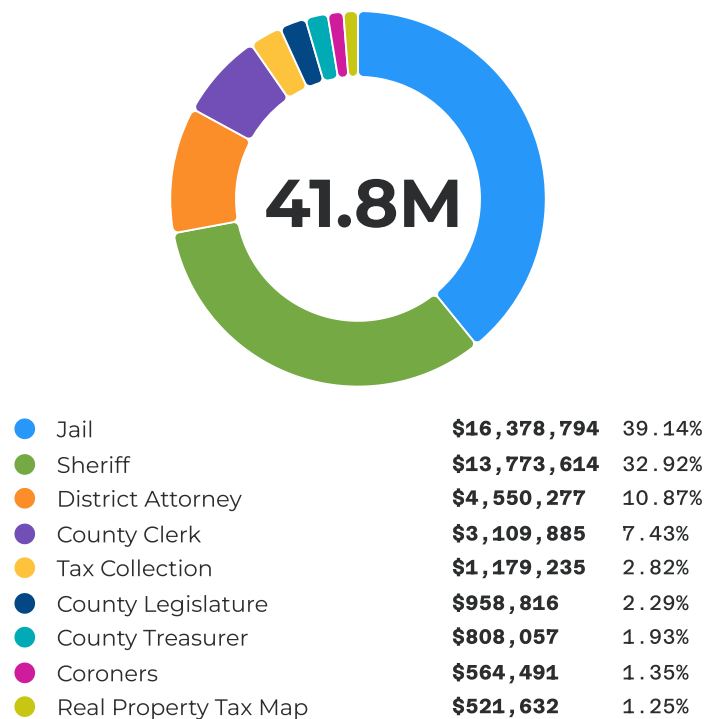


## Expenditures by Department

### Historical Expenditures by Department



### FY26 Expenditures by Department



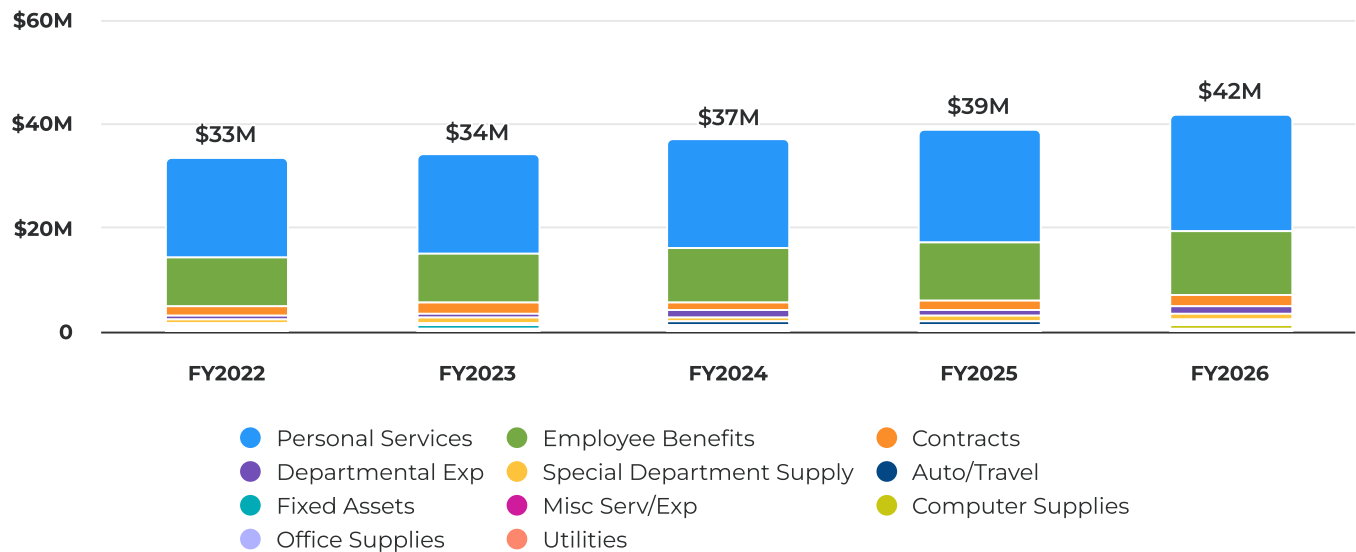
## Expenditures by Department

| Category           | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|--------------------|-----------------|------------------------|------------------|
| County Legislature | \$756,562.41    | \$900,894.00           | \$958,816.00     |
| District Attorney  | \$3,117,005.86  | \$3,864,174.00         | \$4,550,277.00   |
| Coroners           | \$475,812.34    | \$606,824.00           | \$564,491.00     |
| County Treasurer   | \$644,153.76    | \$726,007.00           | \$808,057.00     |
| Tax Collection     | \$1,238,356.19  | \$1,173,463.00         | \$1,179,235.00   |

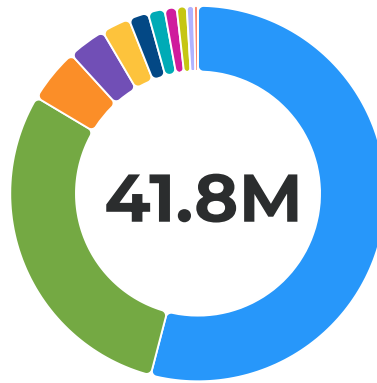
| Category                  | FY 2024 Actuals        | FY 2025 Amended Budget | FY 2026 Budgeted       |
|---------------------------|------------------------|------------------------|------------------------|
| Real Property Tax Map     | \$450,085.89           | \$482,677.00           | \$521,632.00           |
| County Clerk              | \$2,379,702.99         | \$3,125,548.00         | \$3,109,885.00         |
| Sheriff                   | \$12,097,876.33        | \$13,520,662.00        | \$13,773,614.00        |
| Jail                      | \$15,229,526.07        | \$15,389,102.00        | \$16,378,794.00        |
| <b>Total Expenditures</b> | <b>\$36,389,081.84</b> | <b>\$39,789,351.00</b> | <b>\$41,844,801.00</b> |

## Expenditures by Exp Categories

Historical Expenditures by Exp Categories



## FY26 Expenditures by Exp Categories



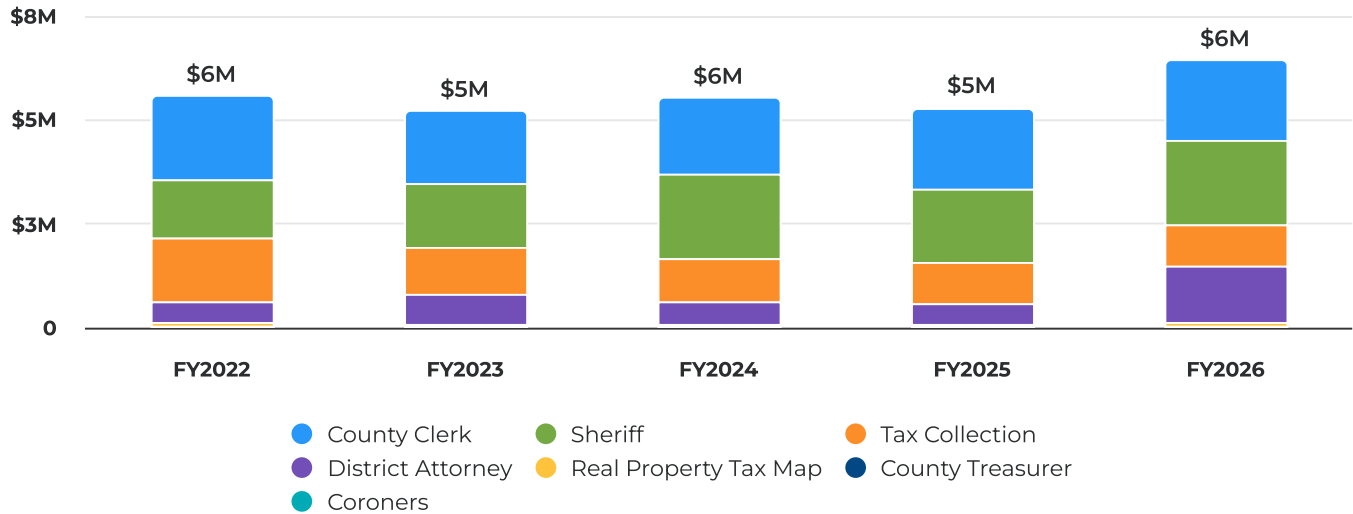
|                           |                     |        |
|---------------------------|---------------------|--------|
| Personal Services         | <b>\$22,621,201</b> | 54.06% |
| Employee Benefits         | <b>\$12,344,587</b> | 29.50% |
| Contracts                 | <b>\$1,957,200</b>  | 4.68%  |
| Departmental Exp          | <b>\$1,375,812</b>  | 3.29%  |
| Special Department Supply | <b>\$1,030,000</b>  | 2.46%  |
| Computer Supplies         | <b>\$712,920</b>    | 1.70%  |
| Auto/Travel               | <b>\$600,641</b>    | 1.44%  |
| Misc Serv/Exp             | <b>\$438,220</b>    | 1.05%  |
| Fixed Assets              | <b>\$360,000</b>    | 0.86%  |
| Office Supplies           | <b>\$263,590</b>    | 0.63%  |
| Utilities                 | <b>\$140,630</b>    | 0.34%  |

## Expenditures by Exp Categories

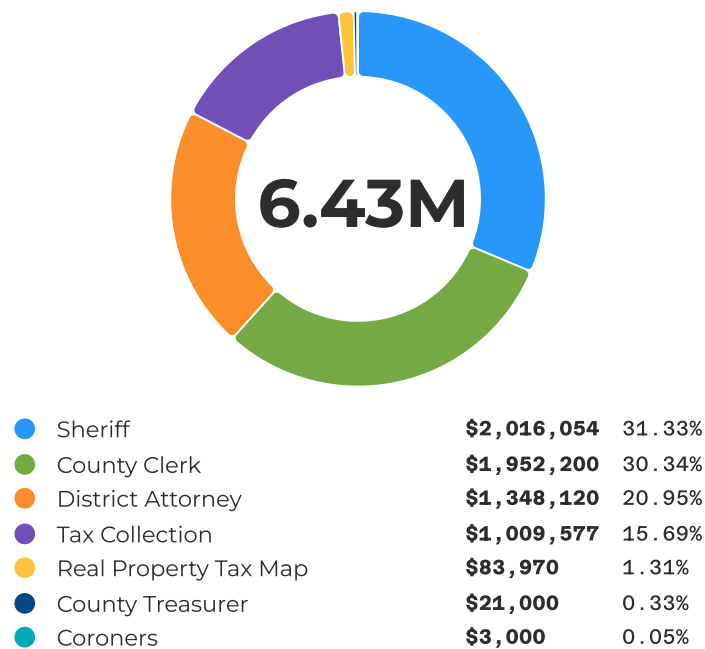
| Category                  | FY 2024 Actuals        | FY 2025 Amended Budget | FY 2026 Budgeted       |
|---------------------------|------------------------|------------------------|------------------------|
| Personal Services         | \$20,208,264.09        | \$22,058,677.00        | \$22,621,201.00        |
| Fixed Assets              | \$306,154.21           | \$666,548.00           | \$360,000.00           |
| Contracts                 | \$2,266,942.49         | \$1,917,113.00         | \$1,957,200.00         |
| Auto/Travel               | \$463,610.19           | \$589,714.00           | \$600,641.00           |
| Office Supplies           | \$285,063.26           | \$335,642.00           | \$263,590.00           |
| Computer Supplies         | \$90,374.84            | \$143,425.00           | \$712,920.00           |
| Utilities                 | \$113,221.02           | \$128,976.00           | \$140,630.00           |
| Special Department Supply | \$1,037,648.12         | \$1,057,920.00         | \$1,030,000.00         |
| Misc Serv/Exp             | \$288,255.75           | \$456,452.00           | \$438,220.00           |
| Departmental Exp          | \$1,037,670.84         | \$1,355,711.00         | \$1,375,812.00         |
| Employee Benefits         | \$10,291,877.03        | \$11,079,173.00        | \$12,344,587.00        |
| <b>Total Expenditures</b> | <b>\$36,389,081.84</b> | <b>\$39,789,351.00</b> | <b>\$41,844,801.00</b> |

## Revenues by Department

### Historical Revenues by Department



### FY26 Revenues by Department



## Revenues by Department

| Category              | FY 2025 Amended Budget | FY 2026 Budgeted | FY 2025 Amended Budget vs. FY 2026 Budgeted (% Change) |
|-----------------------|------------------------|------------------|--------------------------------------------------------|
| District Attorney     | \$605,269.00           | \$1,348,120.00   | 122.73%                                                |
| Coroners              | \$3,000.00             | \$3,000.00       | 0.00%                                                  |
| County Treasurer      | \$6,000.00             | \$21,000.00      | 250.00%                                                |
| Tax Collection        | \$1,011,475.00         | \$1,009,577.00   | -0.19%                                                 |
| Real Property Tax Map | \$77,970.00            | \$83,970.00      | 7.70%                                                  |
| County Clerk          | \$2,015,820.00         | \$1,952,200.00   | -3.16%                                                 |

| Category              | FY 2025 Amended<br>Budget | FY 2026 Budgeted      | FY 2025 Amended<br>Budget vs. FY 2026<br>Budgeted (%<br>Change) |
|-----------------------|---------------------------|-----------------------|-----------------------------------------------------------------|
| Sheriff               | \$1,773,367.00            | \$2,016,054.00        | 13.69%                                                          |
| <b>Total Revenues</b> | <b>\$5,492,901.00</b>     | <b>\$6,433,921.00</b> | <b>17.13%</b>                                                   |

# Coroners

Albee Bockman, Elton Harris, Alan Kesten and Michael Speer

***The Sullivan County Coroner's Office is responsible to make inquiry into unnatural deaths within the County, as well as to make inquiry into deaths natural or unnatural occurring to an inmate of a correctional facility in Sullivan County.***

The Coroner's Office is comprised of 4 elected officials who are responsible for the investigation of deaths occurring in Sullivan County. Their work requires them to be on call 24 hours a day, 365 days a year. The Coroner's are paid on a per diem basis when engaged, use their personal vehicles and are reimbursed for mileage.

The Coroner's Office is responsible for determining the manner of death in cases in which the death is due to:

- Homicide or suspected homicide, or any death caused by violence
- Suicide or suspected suicide
- Accidental death, no matter what the nature of the accident, or when the accident occurred, whether it be one minute or one year preceding death including any death resulting from an injury or fall
- Deaths in public places of apparently healthy people without the attendance of a physician.
- All deaths occurring in an Emergency Department or Urgent Care Facility
- Poisoning or suspected poisoning
- Occupational hazard
- Drugs
- Hospital deaths occurring within 24 hours of admittance or discharge
- Acute alcoholism
- All deaths occurring in an operating room
- All D.O.A. where no physicians diagnosis can be ascertained
- All prisoners or those in police custody

The Sullivan County Coroners receives a small amount of reimbursement from the State for autopsies, but is generally County share. The Sullivan County Coroners is mandated by County Law Article 17a, and all duties are listed in section 671.



## Core Services

In the course of their duties, the Coroner's direct the tasks of many forensic professionals with whom the Coroner's Office subcontracts. These professionals include investigators, pathologists, toxicologists, technicians, physicians, and local funeral homes.

Some of the tasks the Coroner performs are:

- Initiating investigations at crime scenes to determine cause of death
- Assisting in the collection of physical and pathological evidence
- Requesting and studying the medical histories of the deceased to aid in the cause and manner of death
- Conferring with public health and law enforcement agencies
- Conducting preliminary examinations to locate signs of trauma
- Completing death certificates including cause and manner of death
- Interviewing witnesses who were present at the time of death
- Completing reports required to perform investigations or finalize cases.
- Testifying in court.
- Ordering and attending autopsies
- Notification of next of kin
- Communication with various agencies including DSS, CPS and other County Agencies

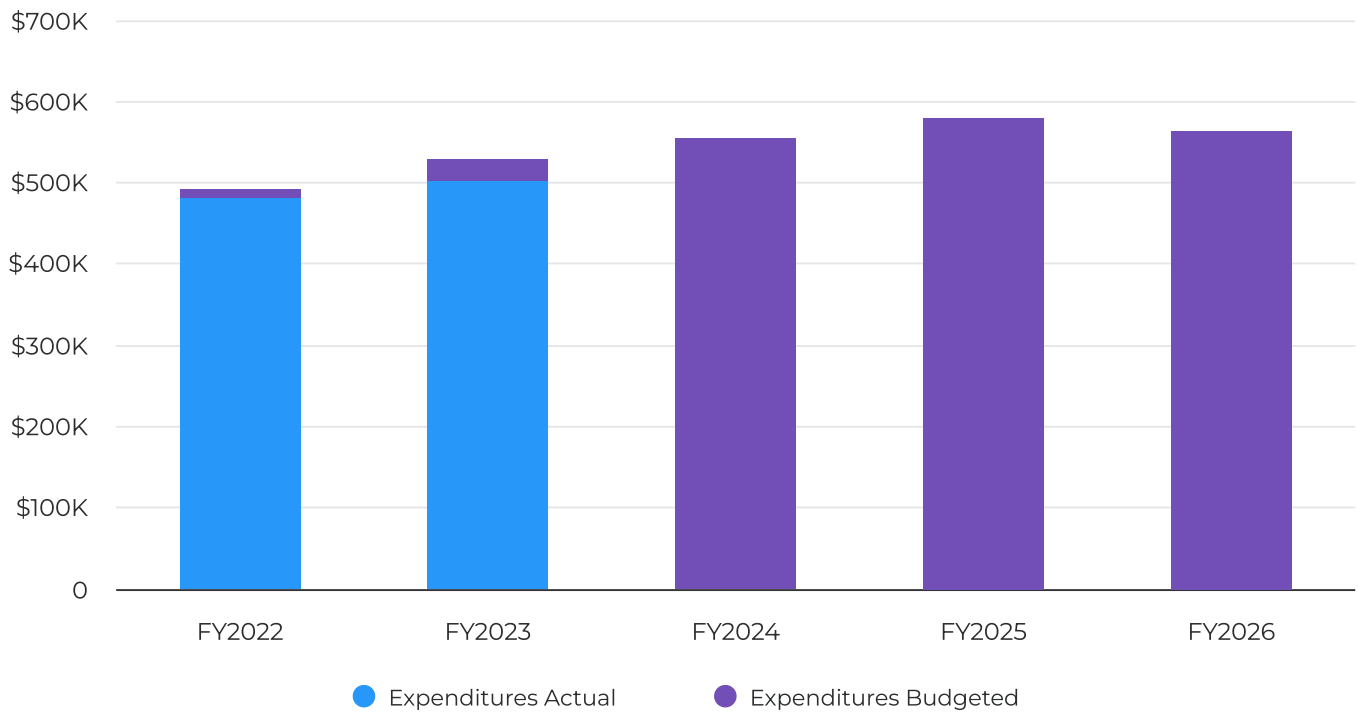
The Coroner's are aided by a dedicated assistant who endeavor's to make their jobs easier and more rewarding. The Coroner's Assistant is responsible for the daily operations of the office, filing and preparing paperwork, reports and vouchers, maintain and ordering of supplies. The Coroner's Assistant works part time in the Coroner's Office and Part time in the County Clerk's Office. All costs related to the Coroner's Assistant are split between the two Offices.

## Positions

| Position Name      | Sum of Amended | Sum of Requested | Sum of Recommended |
|--------------------|----------------|------------------|--------------------|
| <b>@ CORONERS</b>  | <b>4.00</b>    | <b>4.00</b>      | <b>4.00</b>        |
| CORONER            | 4.00           | 4.00             | 4.00               |
| <b>Grand Total</b> | <b>4.00</b>    | <b>4.00</b>      | <b>4.00</b>        |

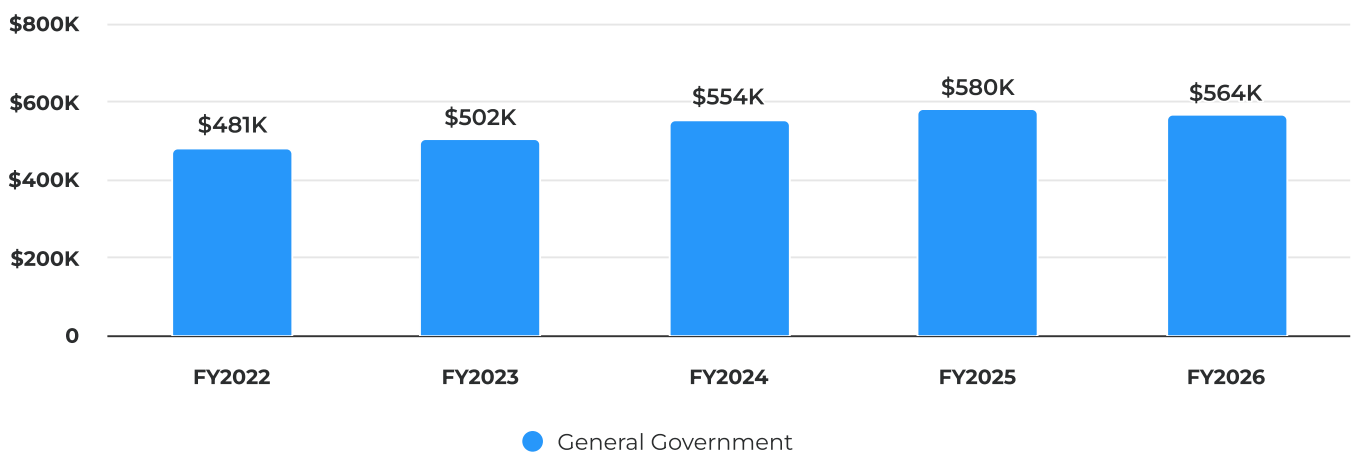
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function



FY26 Expenditures by Function



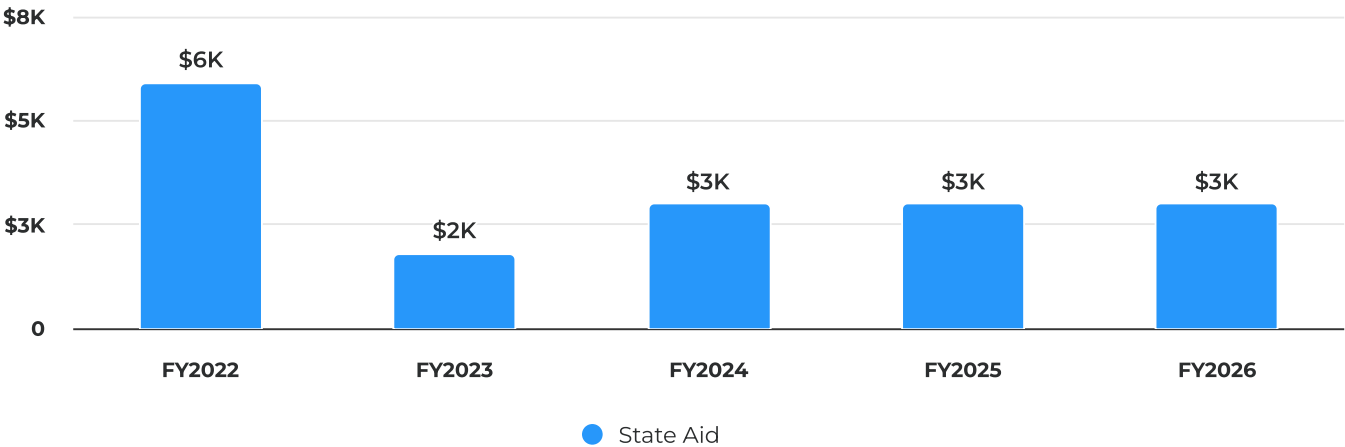
● General Government **\$564,491** 100.00%

Expenditures by Function

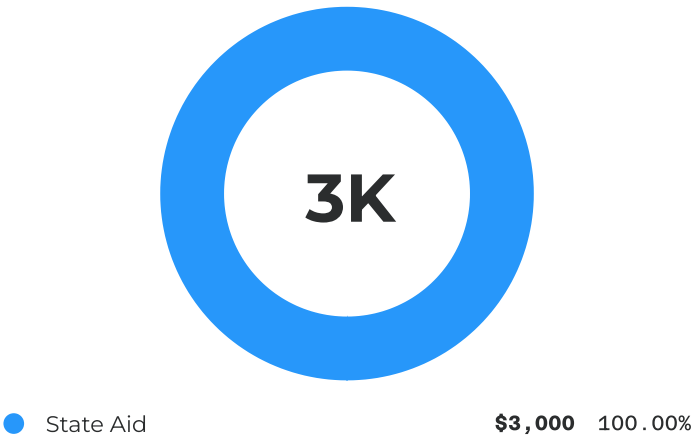
| Category                  | FY 2024 Actuals     | FY 2025 Amended Budget | FY 2026 Budgeted    |
|---------------------------|---------------------|------------------------|---------------------|
| <b>General Government</b> | \$475,812.34        | \$606,824.00           | \$564,491.00        |
| Personal Services         | \$47,375.12         | \$65,200.00            | \$65,200.00         |
| Contracts                 | -                   | \$50,000.00            | -                   |
| Auto/Travel               | \$1,423.08          | \$4,899.00             | \$4,616.00          |
| Office Supplies           | \$698.57            | \$1,150.00             | \$1,150.00          |
| Special Department Supply | \$4,797.13          | \$7,800.00             | \$7,800.00          |
| Departmental Exp          | \$281,576.91        | \$348,098.00           | \$324,028.00        |
| Employee Benefits         | \$139,941.53        | \$129,677.00           | \$161,697.00        |
| <b>Total Expenditures</b> | <b>\$475,812.34</b> | <b>\$606,824.00</b>    | <b>\$564,491.00</b> |

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



Revenues by Revenue Source

| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| State Aid      | \$14,803.00     | \$3,000.00             | \$3,000.00       |
| Total Revenues | \$14,803.00     | \$3,000.00             | \$3,000.00       |

# County Clerk

Russell Reeves, County Clerk

***The mission of the County Clerk's Office is to provide the public at large, as well as users, with cost effective and efficient delivery of services, and provide said services in a timely and courteous manner.***

It is composed of two distinct units, the Main Unit and the Department of Motor Vehicles. The County Clerk also oversees the Office of Records Management. The County Clerk Main Unit is the Constitutional office for recordings and filings. The Department of Motor Vehicle is the County's local agent for the NYS Department of Motor Vehicles. The Office of Records Management is responsible for storing all records, and coordinating the maintenance and destruction of records according to State Laws.

The County Clerk's Office receives funding from several sources of revenue, including fees for transactions such as filings, recordings, permits, licenses, and registrations. The County Clerk's Office Main Unit is mandated by the New York State Constitution. The Department of Motor Vehicles and the Office of Records Management are not mandated.

## Core Services

Functions of the County Clerk Main Unit include:

- Filing and recording of official records and documents including deeds, real property proceedings, maps, and civil proceedings
- Processing and issuing passports
- Processing and issuing pistol permits
- Notary services
- Precious gems law
- Administers F.A.V.O.R. program
- Issuance of peddlers permits
- Issuance of DBA
- Naturalization documents

Functions of the Department of Motor Vehicles include:

- Responsibilities related to all transactions and services related to the NYS Department of Motor Vehicles, including driver's license transactions, vehicle registration, issuance of license plates, etc.

Functions of the Records Management Department include:

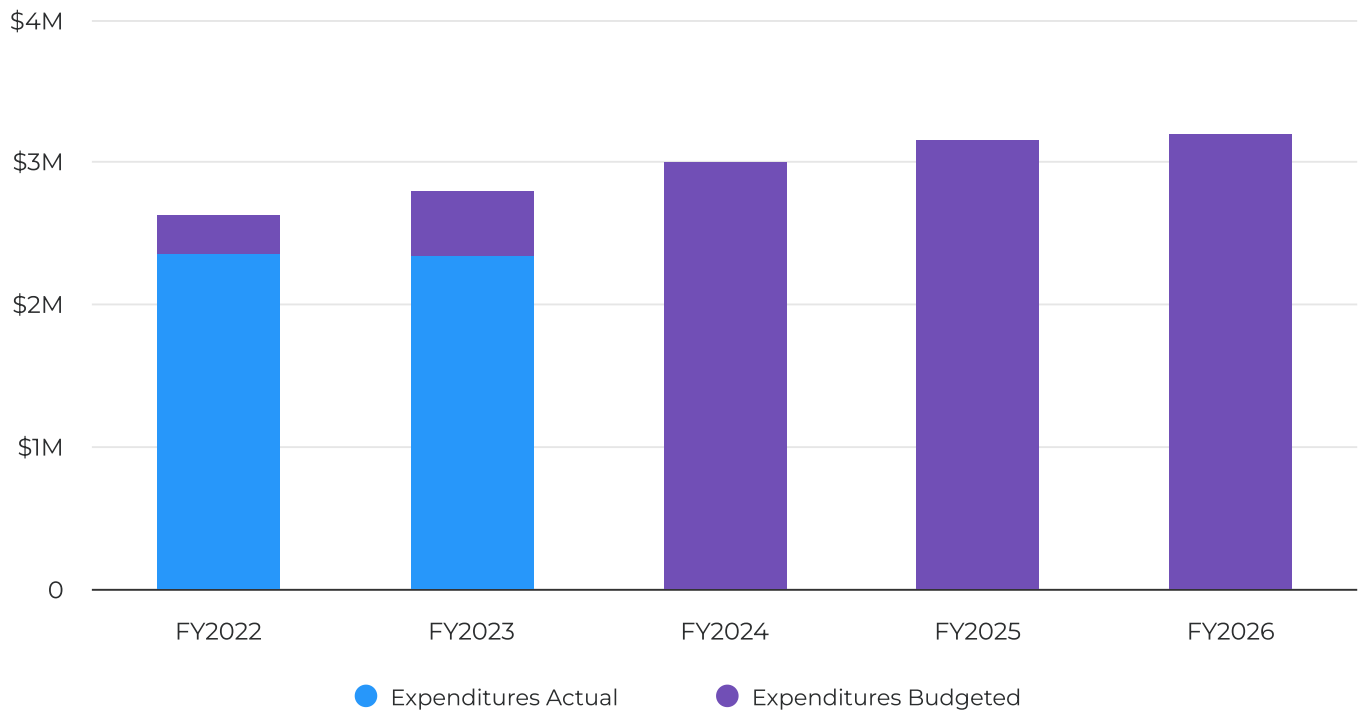
- Systematic maintenance, retrieval, and disposing of records in accordance with NYS Archives

# Positions

| Position Name                  | Sum of Amended | Sum of Requested | Sum of Recommended |
|--------------------------------|----------------|------------------|--------------------|
| <b>CTY CLRK DMV</b>            | <b>18.00</b>   | <b>18.00</b>     | <b>18.00</b>       |
| COUNTY CLERK WORKER I          | 9.00           | 9.00             | 9.00               |
| COUNTY CLERK WORKER II         | 5.00           | 5.00             | 5.00               |
| COUNTY CLERK WORKER III        | 2.00           | 2.00             | 2.00               |
| DEP COUNTY CLERK I             | 1.00           | 1.00             | 1.00               |
| DEPT OF MOTOR VEHICLE ADMIN    | 1.00           | 1.00             | 1.00               |
| <b>CTY CLRK MAIN UNIT</b>      | <b>16.20</b>   | <b>15.00</b>     | <b>15.00</b>       |
| COUNTY CLERK                   | 1.00           | 1.00             | 1.00               |
| COUNTY CLERK FINANCIAL WORKER  | 1.00           | 1.00             | 1.00               |
| COUNTY CLERK WORKER I          | 6.00           | 6.00             | 6.00               |
| COUNTY CLERK WORKER II         | 4.20           | 3.00             | 3.00               |
| COUNTY CLERK WORKER III        | 2.00           | 2.00             | 2.00               |
| DEPUTY COUNTY CLERK I          | 1.00           | 1.00             | 1.00               |
| JUNIOR ACCOUNTANT              | 1.00           | 1.00             | 1.00               |
| <b>RECORDS MANAGEMENT</b>      | <b>1.00</b>    | <b>1.00</b>      | <b>1.00</b>        |
| RECORDS MANAGEMENT COORDINATOR | 1.00           | 1.00             | 1.00               |
| <b>Grand Total</b>             | <b>35.20</b>   | <b>34.00</b>     | <b>34.00</b>       |

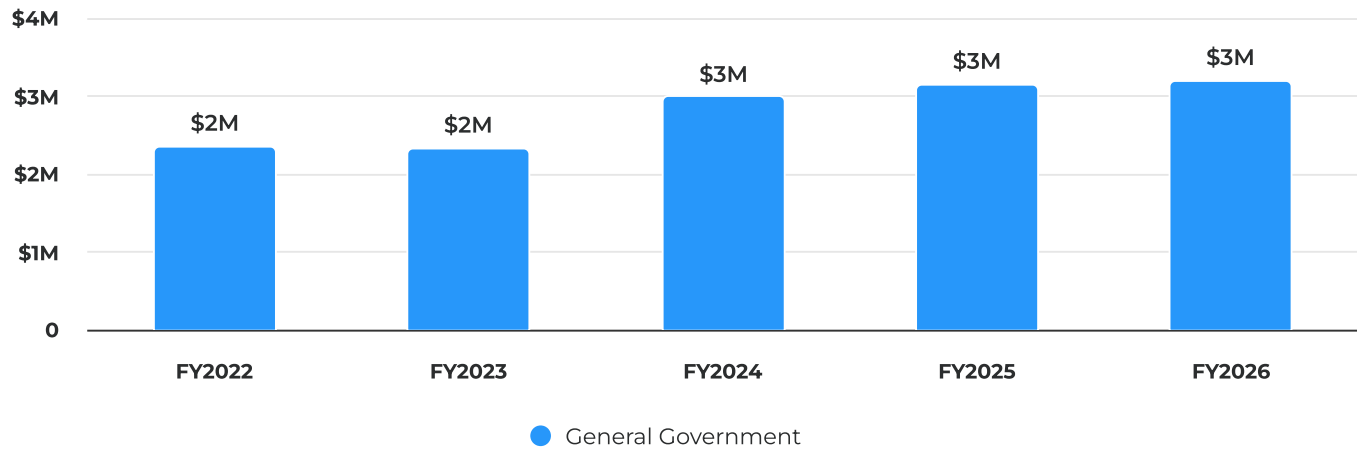
## Expenditure Summary

### Historical Expenditures Across Department

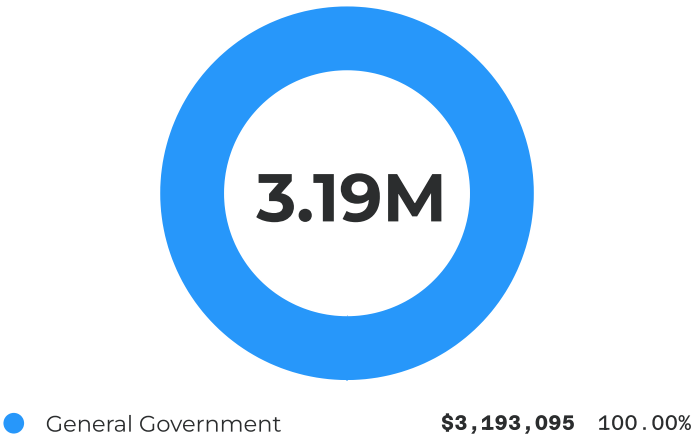


# Expenditures by Function

Historical Expenditures by Function



FY26 Expenditures by Function

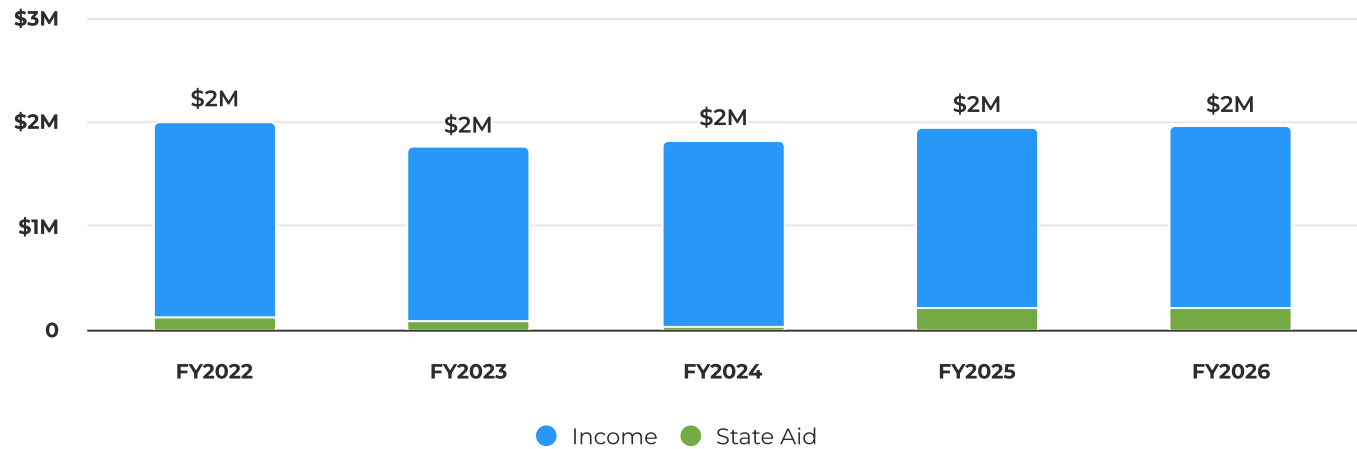


## Expenditures by Function

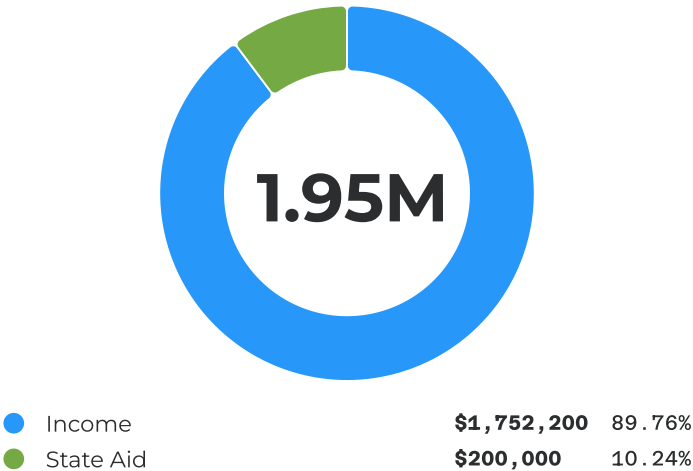
| Category                  | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|---------------------------|-----------------|------------------------|------------------|
| General Government        | \$2,454,876.33  | \$3,217,542.00         | \$3,193,095.00   |
| Personal Services         | \$1,421,550.97  | \$1,821,961.00         | \$1,849,731.00   |
| Auto/Travel               | \$3,006.38      | \$7,615.00             | \$9,625.00       |
| Office Supplies           | \$41,752.56     | \$113,661.00           | \$42,950.00      |
| Computer Supplies         | \$1,276.77      | \$6,660.00             | \$37,500.00      |
| Utilities                 | \$749.68        | \$800.00               | \$800.00         |
| Special Department Supply | \$1,162.14      | \$5,500.00             | \$5,500.00       |
| Misc Serv/Exp             | -               | \$1,460.00             | \$1,650.00       |
| Departmental Exp          | \$103,996.39    | \$35,586.00            | \$27,060.00      |
| Employee Benefits         | \$881,381.44    | \$1,224,299.00         | \$1,218,279.00   |
| Total Expenditures        | \$2,454,876.33  | \$3,217,542.00         | \$3,193,095.00   |

# Revenues by Revenue Source

Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



## Revenues by Revenue Source

| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| Income         | \$1,527,778.60  | \$1,749,000.00         | \$1,752,200.00   |
| State Aid      | \$269,090.04    | \$266,820.00           | \$200,000.00     |
| Total Revenues | \$1,796,868.64  | \$2,015,820.00         | \$1,952,200.00   |



# County Legislature

Nadia Rajcz (D), Chair

***The Sullivan County Legislature is the governing body for the County. It consists of nine elected legislators, one of whom serves as the Chairman and another who serves as the Vice Chairman.***

The Legislature is responsible for setting County policy, creating local laws and passing resolutions. The full board of legislators meets once a month (every third Thursday); standing committee meetings occur on the first and second Thursday of each month. The Sullivan County Legislature receives no outside funding and is 100% County cost. It is required by the Sullivan County Charter.

## Core Services

Functions of the Sullivan County Legislature include:

- Establishment of County Policy
- Authorization of resolutions
- Establishment of local laws
- County redistricting as per state law

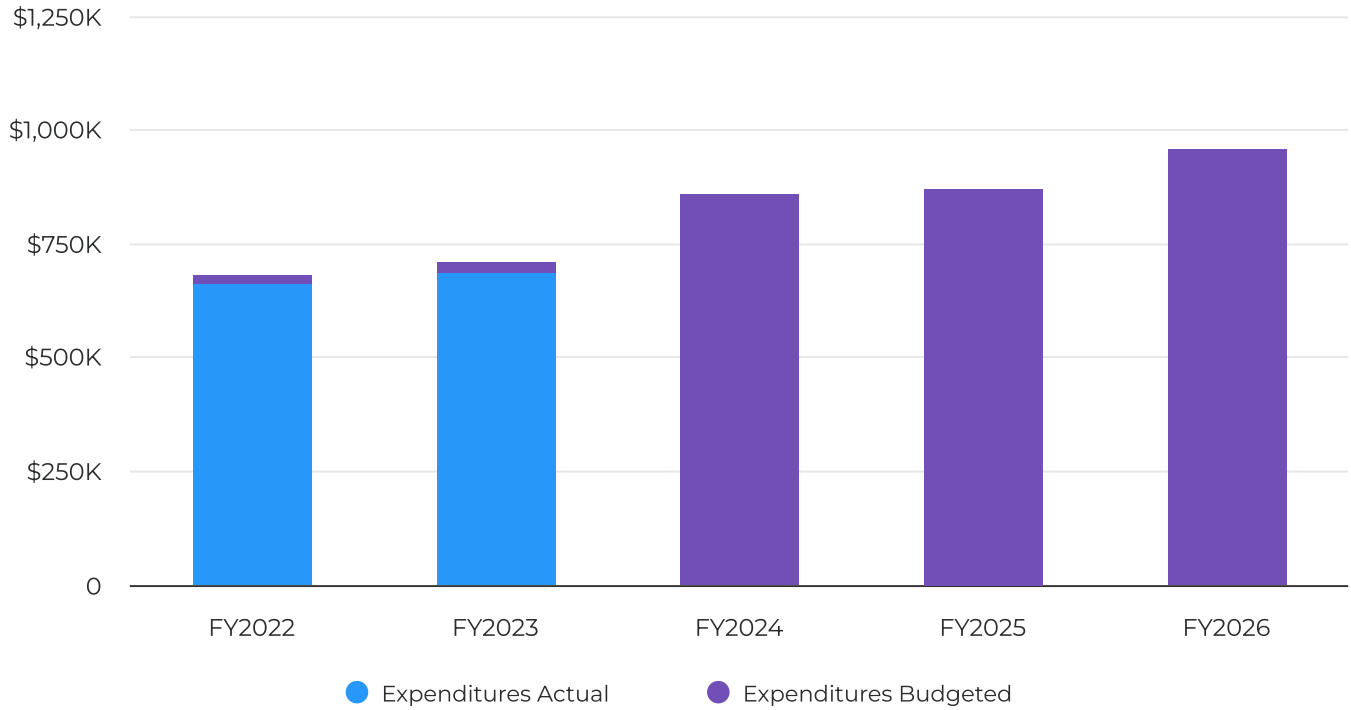
The budget for the Legislature consists primarily of personal services and employee benefits. A small amount of funding is used for office supplies, travel/county fleet chargebacks, postage, and printing.

## Positions

| Position Name                   | Sum of Amended | Sum of Requested | Sum of Recommended |
|---------------------------------|----------------|------------------|--------------------|
| <b>⊕ COUNTY LEGISLATURE</b>     | <b>11.00</b>   | <b>11.00</b>     | <b>11.00</b>       |
| CHAIRPERSON OF LEGISLATURE      | 1.00           | 1.00             | 1.00               |
| CLERK TO LEGISLATURE            | 1.00           | 1.00             | 1.00               |
| LEGISLATIVE SEC                 | 1.00           | 1.00             | 1.00               |
| LEGISLATOR                      | 5.00           | 5.00             | 5.00               |
| MAJORITY LEADER                 | 1.00           | 1.00             | 1.00               |
| MINORITY LEADER                 | 1.00           | 1.00             | 1.00               |
| VICE CHAIRPERSON OF LEGISLATURE | 1.00           | 1.00             | 1.00               |
| <b>Grand Total</b>              | <b>11.00</b>   | <b>11.00</b>     | <b>11.00</b>       |

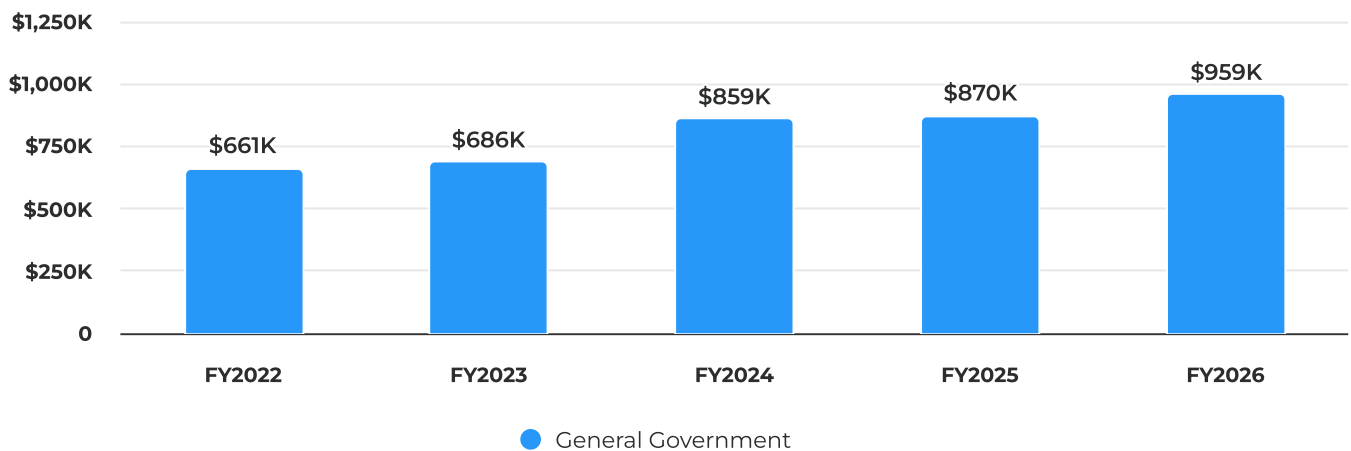
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function



FY26 Expenditures by Function



● General Government      \$958,816    100.00%

Expenditures by Function

| Category                  | FY 2024 Actuals     | FY 2025 Amended Budget | FY 2026 Budgeted    |
|---------------------------|---------------------|------------------------|---------------------|
| <b>General Government</b> | \$756,562.41        | \$900,894.00           | \$958,816.00        |
| Personal Services         | \$491,460.84        | \$495,599.00           | \$506,280.00        |
| Contracts                 | -                   | \$4,100.00             | -                   |
| Auto/Travel               | \$3,429.83          | \$5,750.00             | \$5,100.00          |
| Office Supplies           | \$18,804.54         | \$10,905.00            | \$15,500.00         |
| Special Department Supply | \$801.80            | \$700.00               | \$700.00            |
| Departmental Exp          | -                   | \$300.00               | -                   |
| Employee Benefits         | \$242,065.40        | \$383,540.00           | \$431,236.00        |
| <b>Total Expenditures</b> | <b>\$756,562.41</b> | <b>\$900,894.00</b>    | <b>\$958,816.00</b> |

# County Treasurer

Nancy Buck, County Treasurer

***The mission of the Sullivan County Treasurer is to collect and enforce delinquent taxes efficiently, effectively and in a fair manner to the public; and to manage the County's finances, help the County's fiscal records and help formulate policy for fiscal matters, spending and debt management.***

The County Treasurer is statutorily the Chief Fiscal Officer of the County and the real property delinquent tax collection and enforcement officer. The office is comprised of several departments: accounting, real property tax collection, real property tax administration, room tax enforcement, and solid waste revenue collection.

The Sullivan County Treasurer's Office receives funding through buyer premiums collected from the public auction of properties, as well as administrative fees assessed for processing and advertising delinquent properties. The User Fee Unit is funded through the County's Refuse and Garbage Fund and thus is not charged to the General Fund. The Sullivan County Treasurer's Office is mandated by the County charter.

# Core Services

The functions of the Sullivan County Treasurer's Office are numerous.

They include:

## 1325-14 - Accounting Department

- - Maintain General Ledger Accounts
  - Process all County payables
  - Maintain Federal and State Receivables
  - Cash Management, Receipts and all bank reconciliations
  - Prepare Annual Financial reports required by the State and Federal Government
  - Manage all aspects of County debt
  - Assist all County Departments in analysis, reconciliations and all year-end processes

## 1325-15 – Room Tax

- - Create and maintain all Room Tax Facilities and records as well as process all quarterly room tax returns and payments

## 1330-204 – Real Property

- - Assist all interested parties regarding delinquent taxes for 15 Towns and 12 School Districts, in person, by phone, fax and email
  - Maintain annual Tax Rolls for 15 Towns
  - Prepare Tax Installment Contracts and post daily receipts for the same
  - Post daily receipts to unpaid tax and installment software
  - Prepare and file all lists and documents required under RPTL Article Eleven starting with the filing of a List of Delinquent Taxes 10 months after lien date and concluding with foreclosure
  - Prepare deeds and other required documents for tax-acquired property
  - Abstractor prepares standard searches for each parcel contained on List of Delinquent Taxes
  - Property Examiner researches all of the parcels contained on the List of Delinquent taxes

## 1330-205 – Solid Waste User Fee Unit

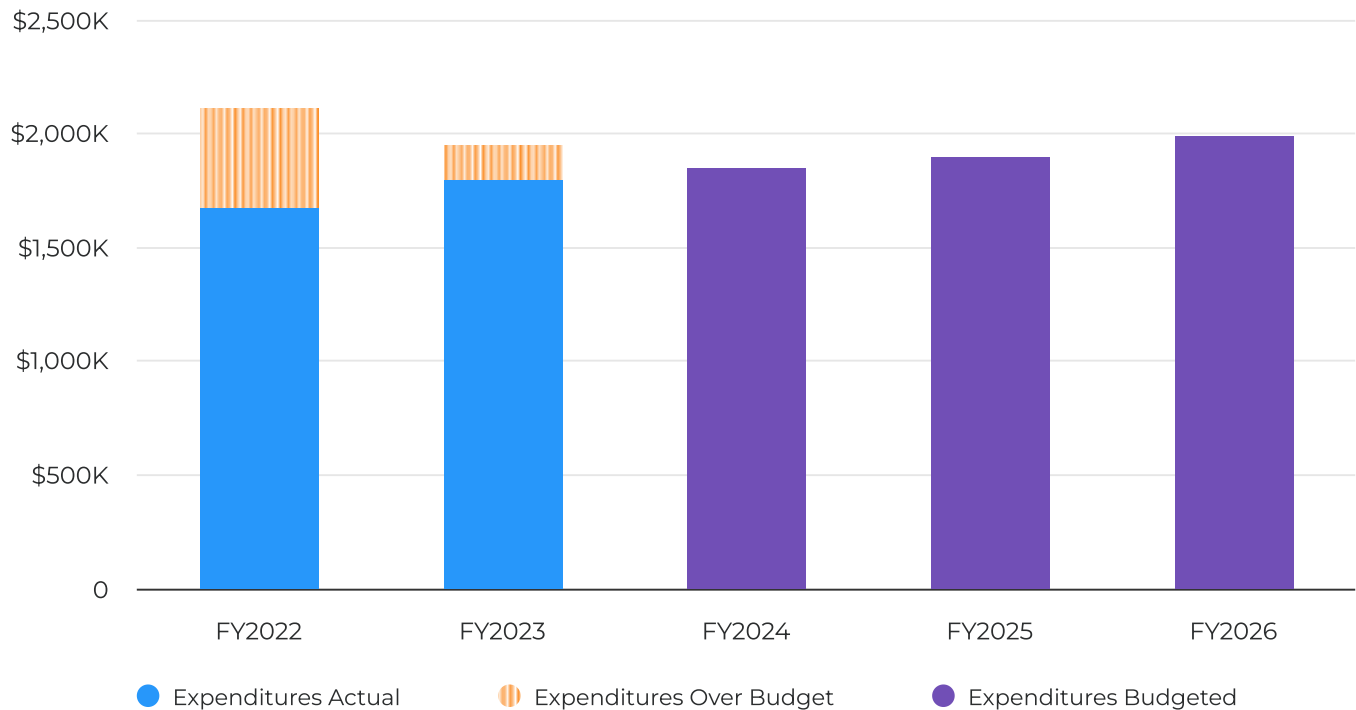
- - Maintain and record all Landfill Accounts receivables, inclusive of the monthly billing to haulers, annual compliance policies, and daily hauler activity.
  - Prepare and maintain hauler license/user permit renewal applications

# Positions

| Position Name                        | Sum of Amended | Sum of Requested | Sum of Recommended |
|--------------------------------------|----------------|------------------|--------------------|
| <b>TREAS MAIN UNIT</b>               | <b>3.55</b>    | <b>3.55</b>      | <b>3.55</b>        |
| COUNTY TREASURER                     | 0.30           | 0.30             | 0.30               |
| DEP COUNTY TREASURER                 | 0.25           | 0.25             | 0.25               |
| FISCAL ADMINISTRATIVE OFFICER        | 1.00           | 1.00             | 1.00               |
| SR ACCOUNTANT                        | 1.00           | 1.00             | 1.00               |
| SR FISCAL ADMINISTRATIVE OFFICER     | 1.00           | 1.00             | 1.00               |
| <b>TREAS ROOM TAX</b>                | <b>1.20</b>    | <b>1.20</b>      | <b>1.20</b>        |
| COUNTY TREASURER                     | 0.10           | 0.10             | 0.10               |
| DEP COUNTY TREASURER                 | 0.10           | 0.10             | 0.10               |
| FULL CHARGE BOOKKEEPER               | 1.00           | 1.00             | 1.00               |
| <b>TX COLLECTION - PROP TAX UNIT</b> | <b>6.55</b>    | <b>6.55</b>      | <b>6.55</b>        |
| ABTRACTOR                            | 1.00           | 1.00             | 1.00               |
| COUNTY TREASURER                     | 0.30           | 0.30             | 0.30               |
| DEP COUNTY TREASURER                 | 0.25           | 0.25             | 0.25               |
| PROP TAX SUPVR/TAX ENFORCE COORD     | 1.00           | 1.00             | 1.00               |
| REAL PROP EXAM/APPRaiser             | 1.00           | 1.00             | 1.00               |
| REAL PROP TAX SVCS SPECIALIST        | 1.00           | 1.00             | 1.00               |
| TAX CLERK II                         | 1.00           | 1.00             | 1.00               |
| TAX CLERK III                        | 1.00           | 1.00             | 1.00               |
| <b>TX COLLECTION - USER FEE UNIT</b> | <b>1.20</b>    | <b>1.20</b>      | <b>1.20</b>        |
| COUNTY TREASURER                     | 0.10           | 0.10             | 0.10               |
| DEP COUNTY TREASURER                 | 0.10           | 0.10             | 0.10               |
| JUNIOR ACCOUNTANT                    | 1.00           | 1.00             | 1.00               |
| <b>Grand Total</b>                   | <b>12.50</b>   | <b>12.50</b>     | <b>12.50</b>       |

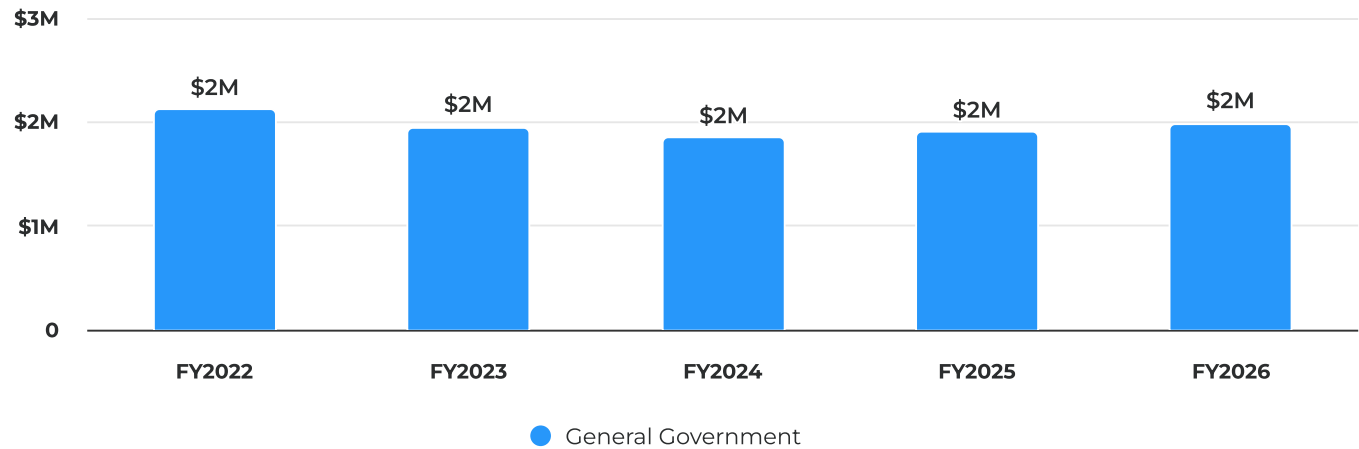
## Expenditure Summary

### Historical Expenditures Across Department

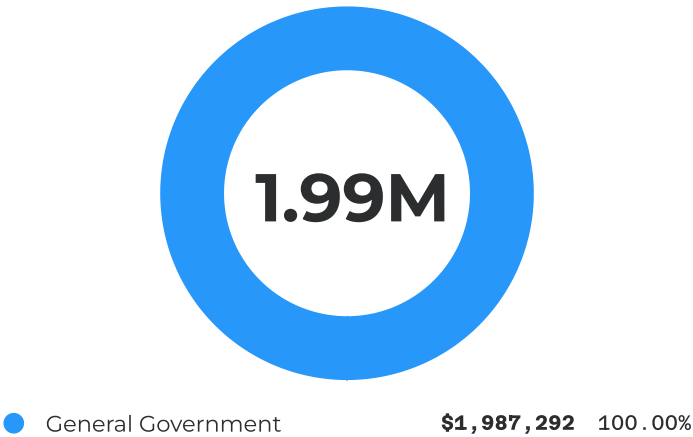


# Expenditures by Function

Historical Expenditures by Function



FY26 Expenditures by Function

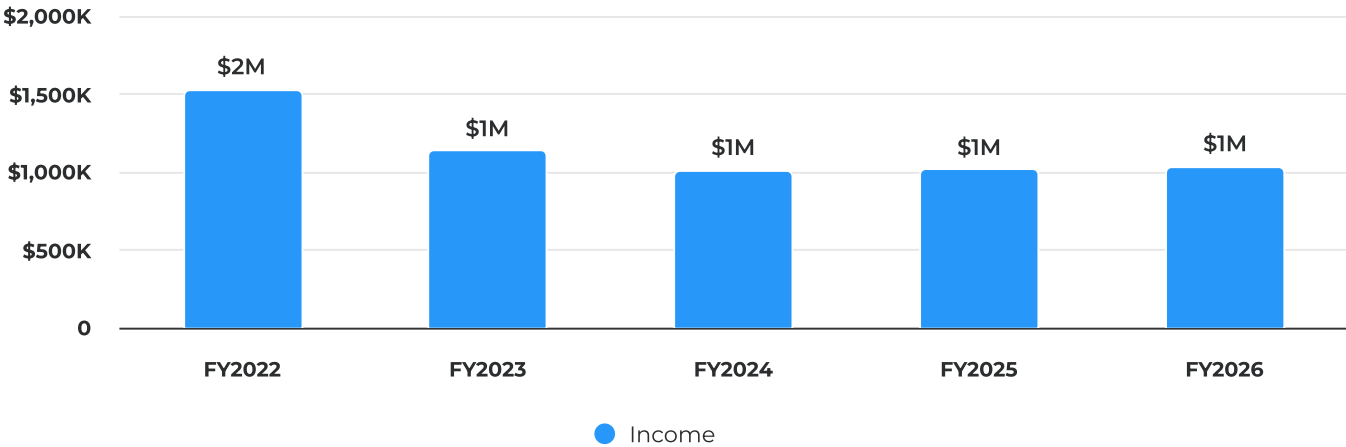


## Expenditures by Function

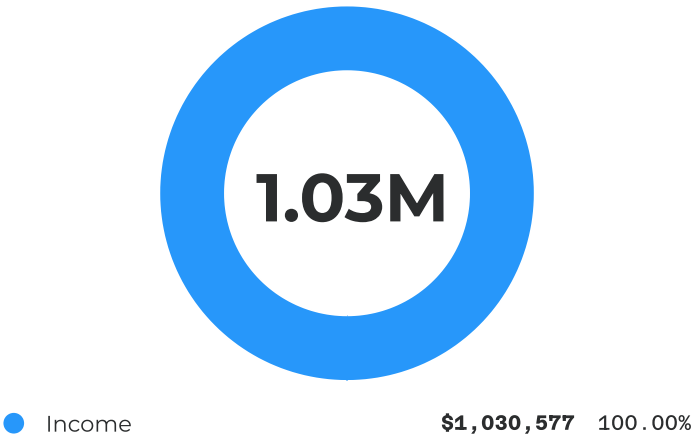
| Category                  | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|---------------------------|-----------------|------------------------|------------------|
| General Government        | \$1,882,509.95  | \$1,899,470.00         | \$1,987,292.00   |
| Personal Services         | \$806,088.65    | \$885,796.00           | \$876,525.00     |
| Fixed Assets              | -               | -                      | \$25,000.00      |
| Contracts                 | \$451,232.92    | \$323,000.00           | \$350,000.00     |
| Auto/Travel               | \$3,361.85      | \$19,840.00            | \$20,100.00      |
| Office Supplies           | \$70,572.82     | \$100,981.00           | \$107,020.00     |
| Computer Supplies         | \$1,292.23      | \$5,800.00             | \$7,000.00       |
| Utilities                 | \$854.72        | \$900.00               | \$900.00         |
| Special Department Supply | -               | \$1,300.00             | \$1,500.00       |
| Misc Serv/Exp             | -               | \$240.00               | \$180.00         |
| Departmental Exp          | \$4,428.21      | \$9,918.00             | \$9,800.00       |
| Employee Benefits         | \$544,678.55    | \$551,695.00           | \$589,267.00     |
| Total Expenditures        | \$1,882,509.95  | \$1,899,470.00         | \$1,987,292.00   |

# Revenues by Revenue Source

Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



## Revenues by Revenue Source

| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| Income         | \$1,405,108.56  | \$1,017,475.00         | \$1,030,577.00   |
| Total Revenues | \$1,405,108.56  | \$1,017,475.00         | \$1,030,577.00   |

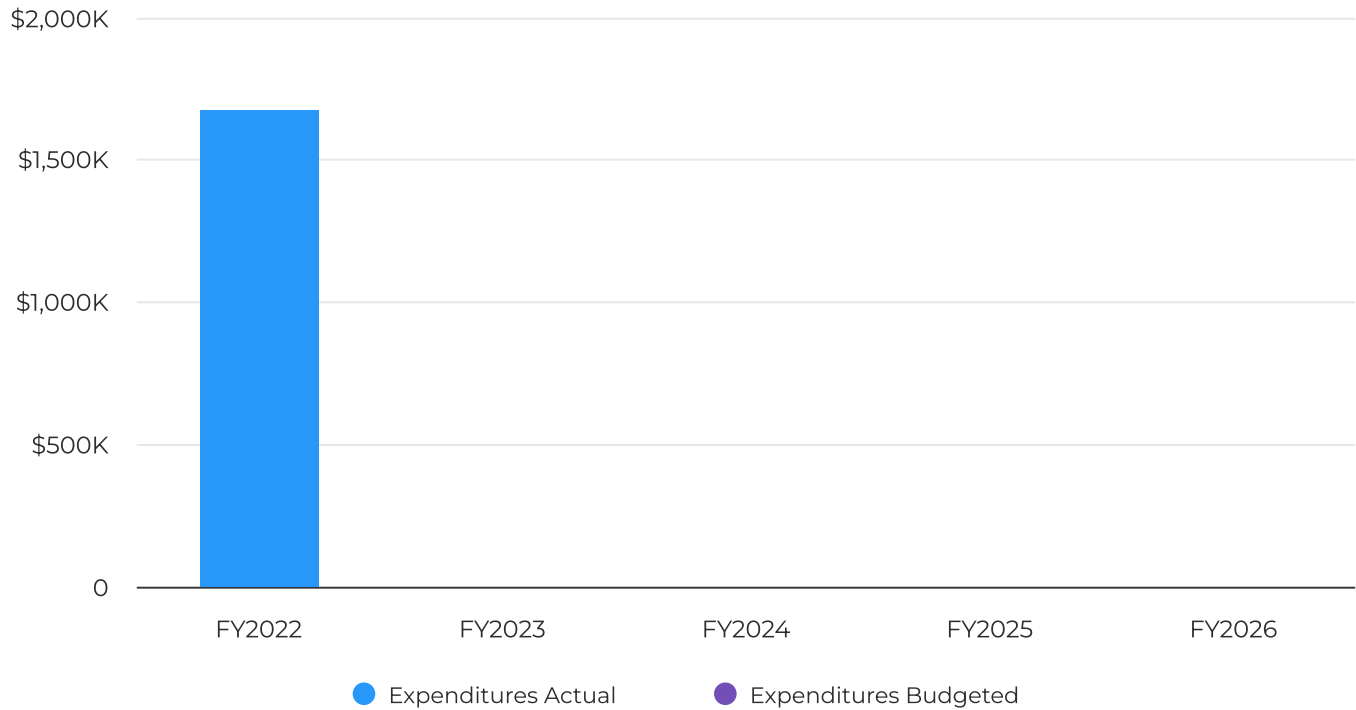


# Bond Anticipation Notes

This budget organization includes appropriations for principal and interest payments on short-term borrowing or bonds.

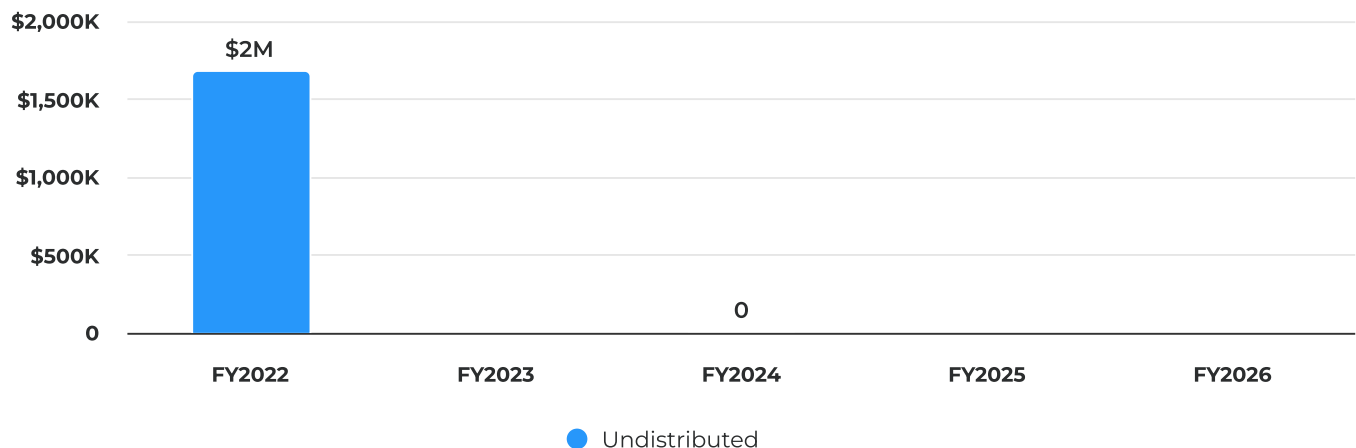
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function

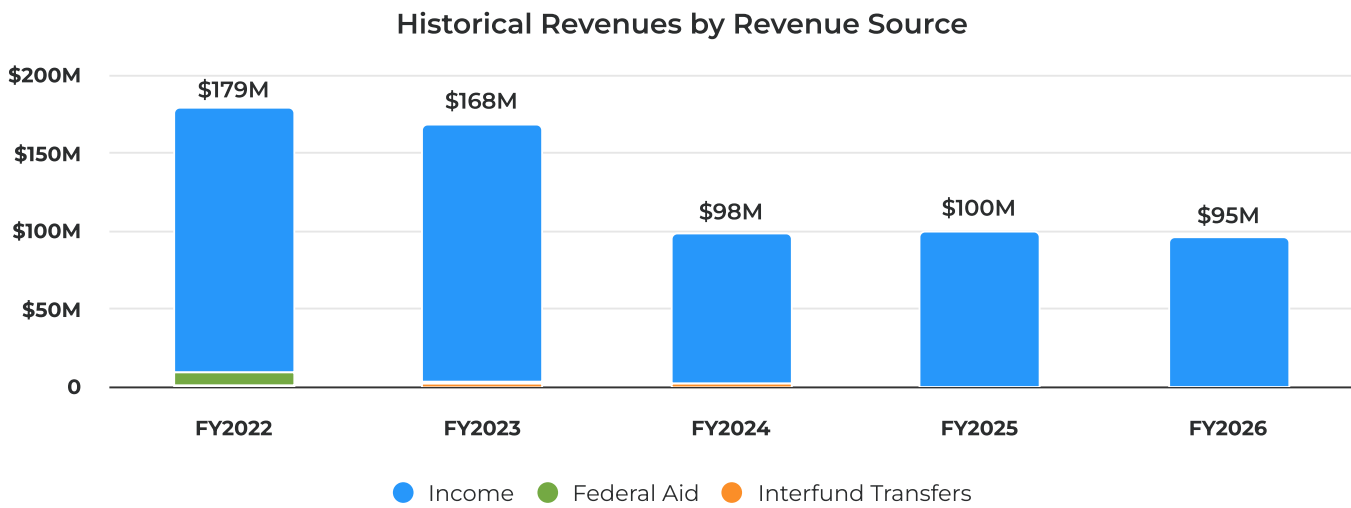




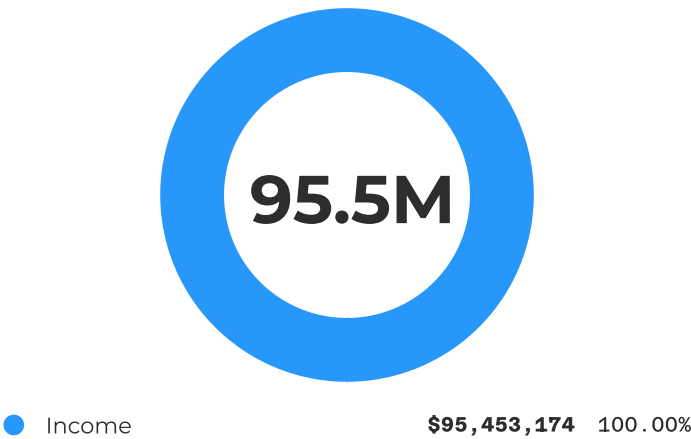
# General Fund Revenues

This budget organization accounts for revenue not directly associated with a specific department, such as sales tax.

## Revenues by Revenue Source



### FY26 Revenues by Revenue Source



### Revenues by Revenue Source

| Category            | FY 2024 Actuals  | FY 2025 Amended Budget | FY 2026 Budgeted |
|---------------------|------------------|------------------------|------------------|
| Income              | \$172,572,439.01 | \$99,626,617.00        | \$95,453,174.00  |
| Federal Aid         | \$1,106,813.00   | -                      | -                |
| Interfund Transfers | \$78,949.68      | -                      | -                |
| Total Revenues      | \$173,758,201.69 | \$99,626,617.00        | \$95,453,174.00  |

# Real Property Tax Services

Christopher Knapp, Director

***The mission of the Real Property Tax Services Office is to fulfill the requirements of the New York State Law and Regulations to achieve and maintain equitable assessments throughout the County of Sullivan and to ensure the enforcement of liens created upon the levy of taxes.***

This office provides assessment and tax related services to both county and town officials as well as the public. The main goal is to create and preserve tax equity within and between municipalities. In accordance with state mandates, this office provides assessment and taxation related services to both county and town officials and members of the public. We are charged with the responsibility of maintaining tax maps and updating all ownership information for all real property within the boundaries of the County of Sullivan.

The Real Property Tax Services Office charges outlays related to vendor services back to the towns. It also receives a small amount of revenue through the sale of maps and GIS data. The Real Property Tax Services Office performs mandated services under sections 1530 and 1532 of the Real Property Tax Law of the State of New York.

## Core Services

Functions of the Department of Real Property Tax Services include:

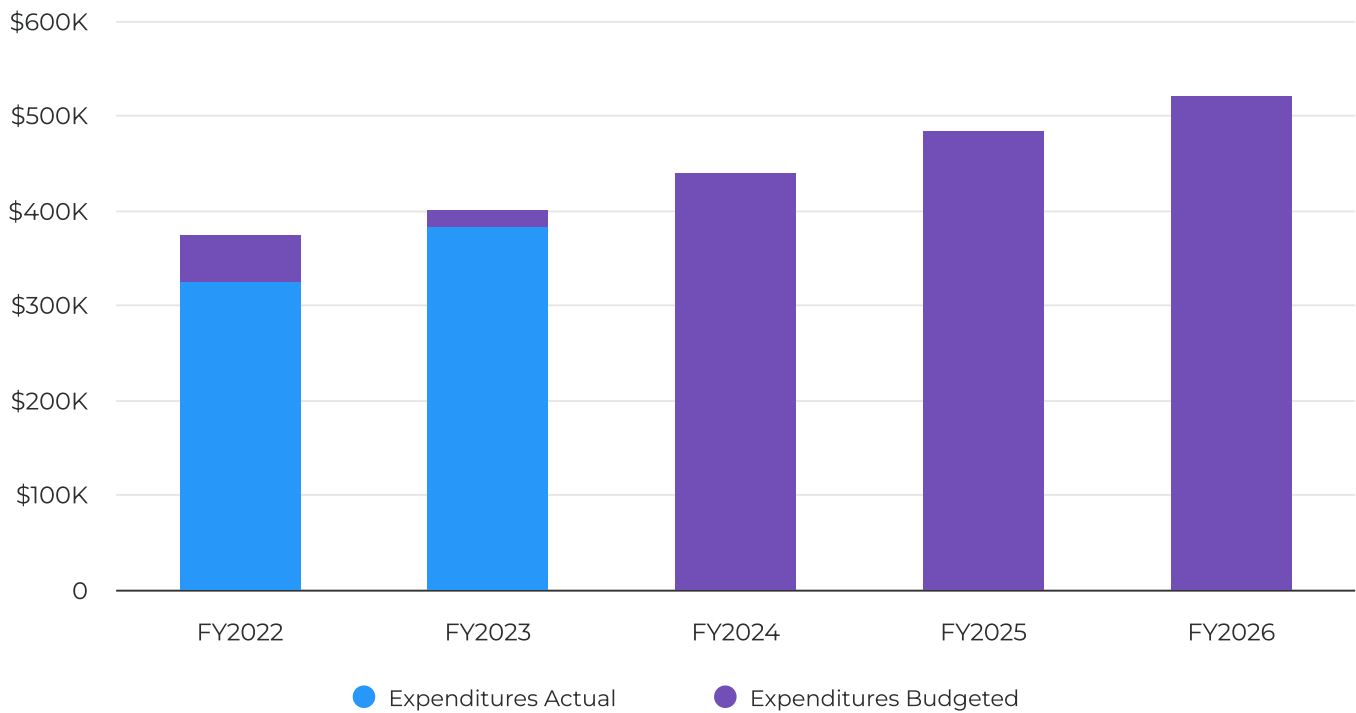
- Review all deeds/maps, and other documents filed in the S.C. Clerk's office
- Search title to properties conveyed to ensure accurate property grantor information
- Review descriptions contained in deeds of conveyance and maps
- Make changes to County property ownership records and tax maps
- Convert paper tax maps/maintain digital GIS maps
- Notices sent to title companies, attorneys, property owners, etc.
- Forward change in ownership information, deeds and changes to the tax maps to assessors for update
- Provision of new paper tax maps to assessors
- Correction of errors processing
- Provide training to assessors/Boards of Assessment Review
- Prepare reports for various departments (i.e. tax levy information)
- Digital Tax map sales and sales to public
- Creation of digital layers for the various GIS users
- Maintenance of Agricultural Districts and preparation of maps for mandated reviews
- Analyze Census data
- Provide FEMA flood maps for insurance purposes
- Coordinate with towns and villages to update and improve Zoning maps
- Provide necessary GIS data to reduce outside vendor costs to the County
- Provide large map scanning services for other County departments
- Provide technical GIS assistance to the public, municipalities and county departments
- Continue to improve the quality and structure of GIS data
- Manage the system of E-911 addresses.

# Positions

| Position Name                   | Sum of Amended | Sum of Requested | Sum of Recommended |
|---------------------------------|----------------|------------------|--------------------|
| <b>REAL PROPERTY TAX</b>        | <b>3.50</b>    | <b>3.50</b>      | <b>3.50</b>        |
| COUNTY TREASURER                | 0.20           | 0.20             | 0.20               |
| DEP COUNTY TREASURER            | 0.30           | 0.30             | 0.30               |
| DEPUTY DIR OF REAL PROPERTY TAX |                | 1.00             | 1.00               |
| DIR REAL PROPERTY TAX SVS III   | 1.00           | 1.00             | 1.00               |
| TAX MAP/REAL PROP SYSTEMS SPEC  | 1.00           |                  |                    |
| TAX MAP/RP SYSTEMS SPECIALIST   | 1.00           | 1.00             | 1.00               |
| <b>Grand Total</b>              | <b>3.50</b>    | <b>3.50</b>      | <b>3.50</b>        |

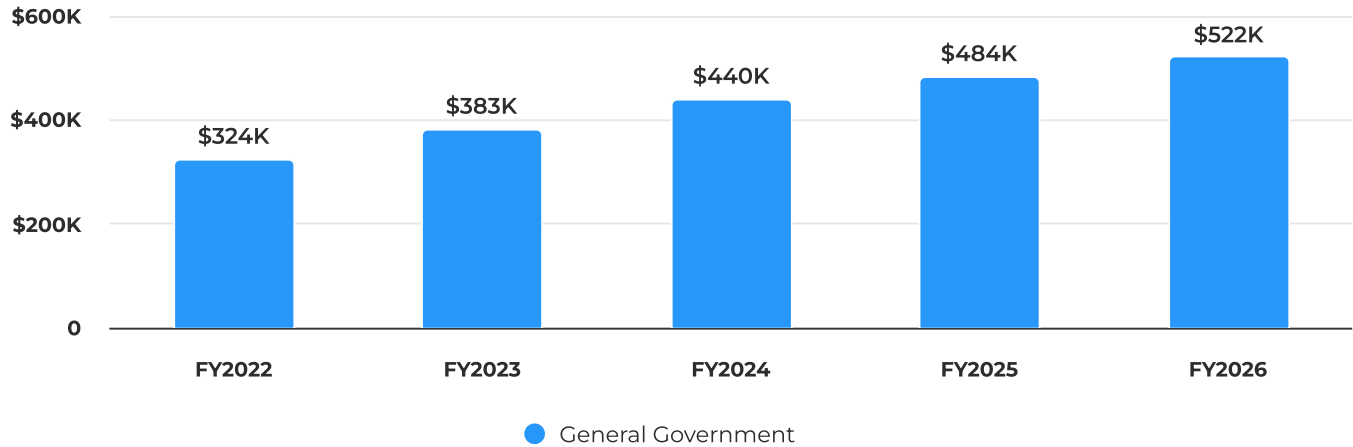
## Expenditure Summary

### Historical Expenditures Across Department

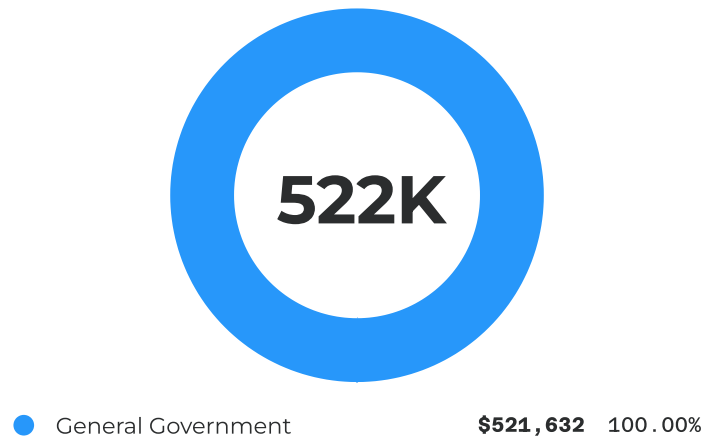


## Expenditures by Function

### Historical Expenditures by Function



### FY26 Expenditures by Function

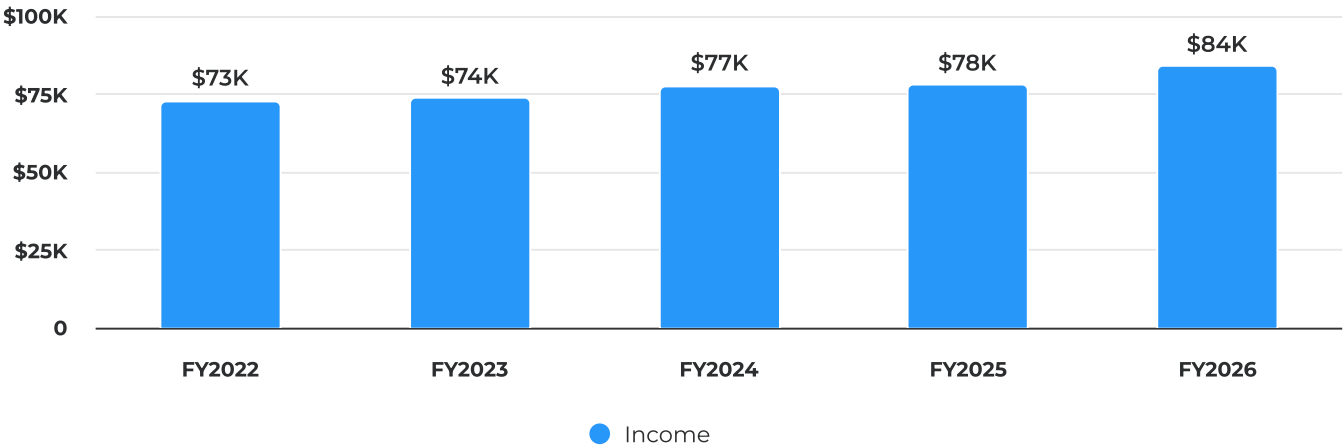


### Expenditures by Function

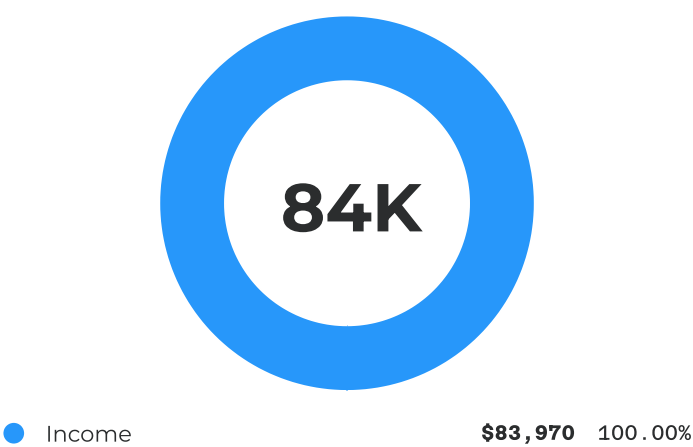
| Category                  | FY 2024 Actuals     | FY 2025 Amended Budget | FY 2026 Budgeted    |
|---------------------------|---------------------|------------------------|---------------------|
| <b>General Government</b> | \$450,085.89        | \$482,677.00           | \$521,632.00        |
| Personal Services         | \$246,058.04        | \$257,767.00           | \$255,652.00        |
| Contracts                 | \$58,329.20         | \$67,000.00            | \$70,200.00         |
| Auto/Travel               | \$773.58            | \$2,150.00             | \$2,450.00          |
| Office Supplies           | \$4,640.42          | \$5,600.00             | \$5,700.00          |
| Computer Supplies         | \$20,550.00         | \$1,600.00             | \$24,600.00         |
| Misc Serv/Exp             | -                   | \$1,400.00             | \$5,000.00          |
| Departmental Exp          | \$449.00            | \$1,700.00             | \$2,800.00          |
| Employee Benefits         | \$119,285.65        | \$145,460.00           | \$155,230.00        |
| <b>Total Expenditures</b> | <b>\$450,085.89</b> | <b>\$482,677.00</b>    | <b>\$521,632.00</b> |

# Revenues by Revenue Source

Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



## Revenues by Revenue Source

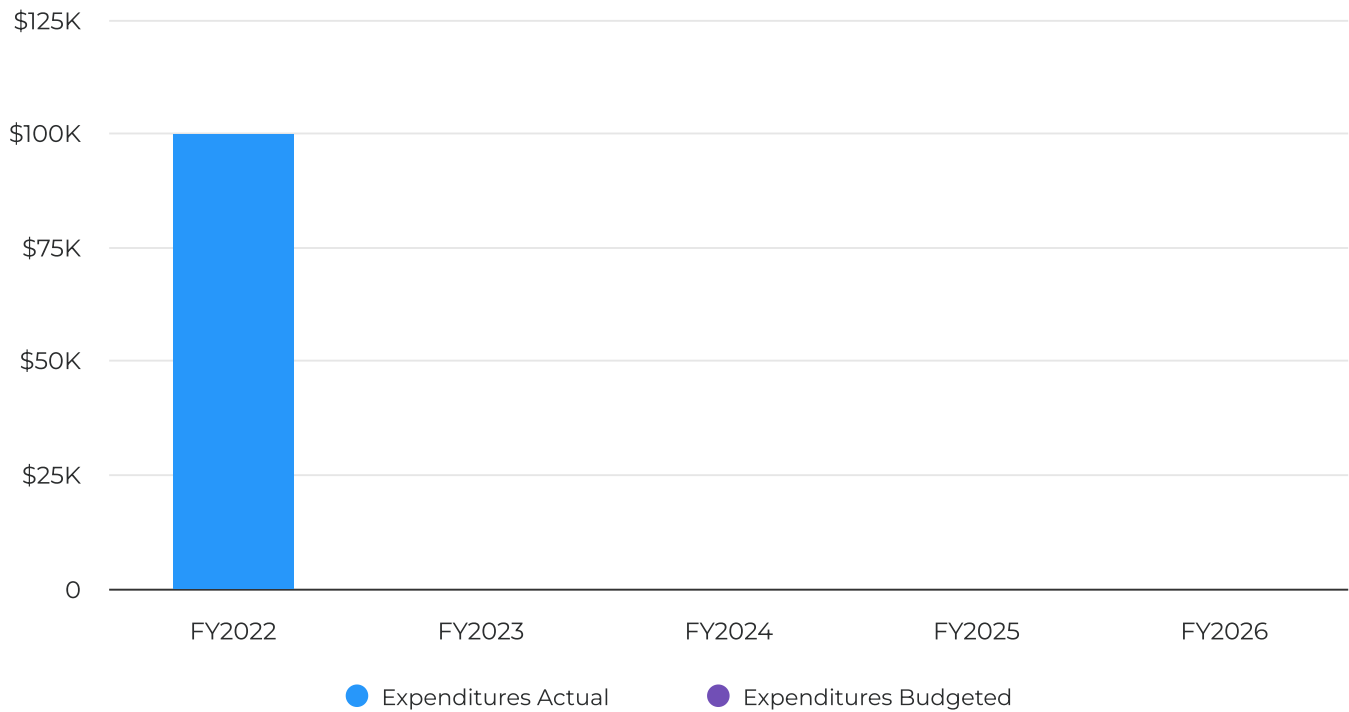
| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| Income         | \$83,921.20     | \$77,970.00            | \$83,970.00      |
| Total Revenues | \$83,921.20     | \$77,970.00            | \$83,970.00      |

# Tax Anticipation Notes

This line includes short term bonds issued to provide cash flow until such time as other anticipated revenue is realized.

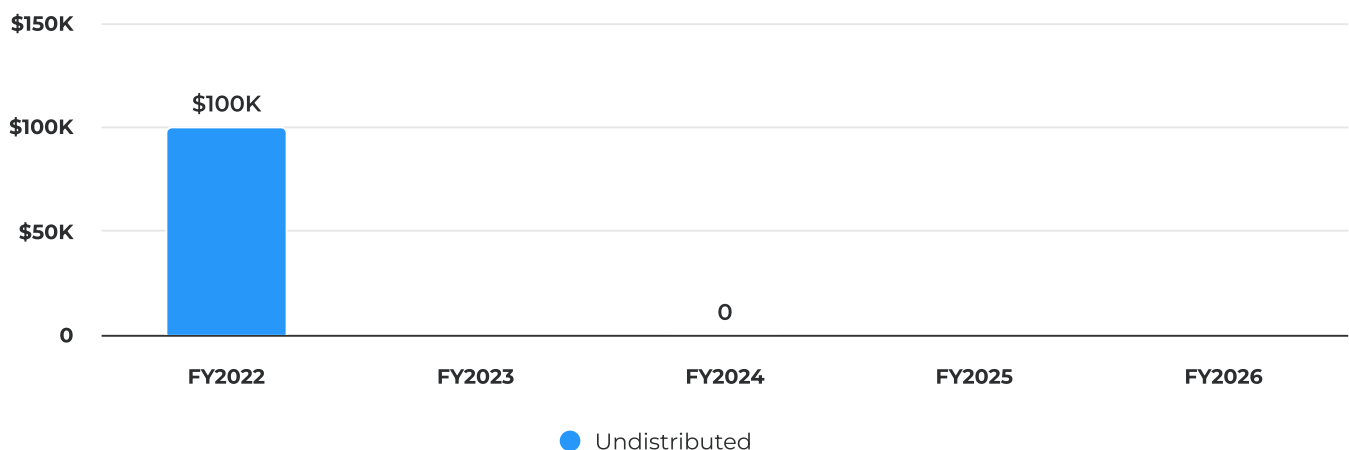
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function





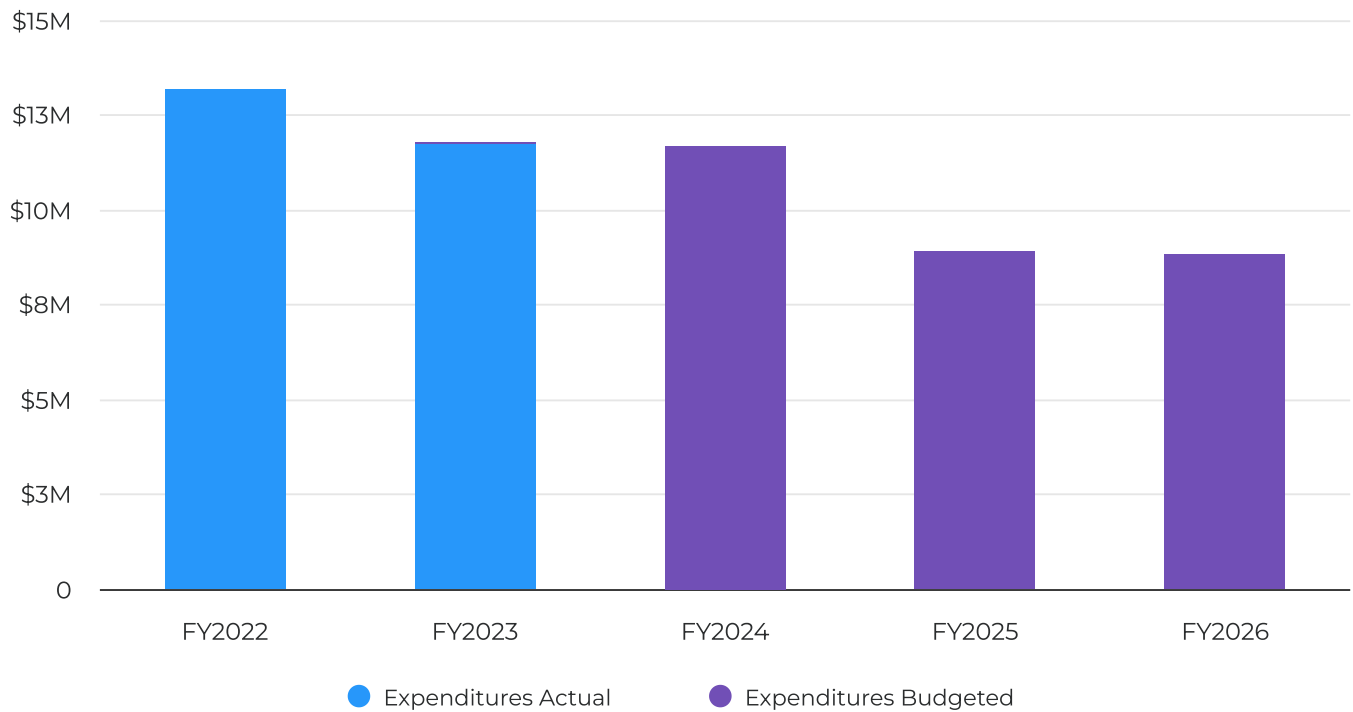


# V Fund: Debt Service

## Positions

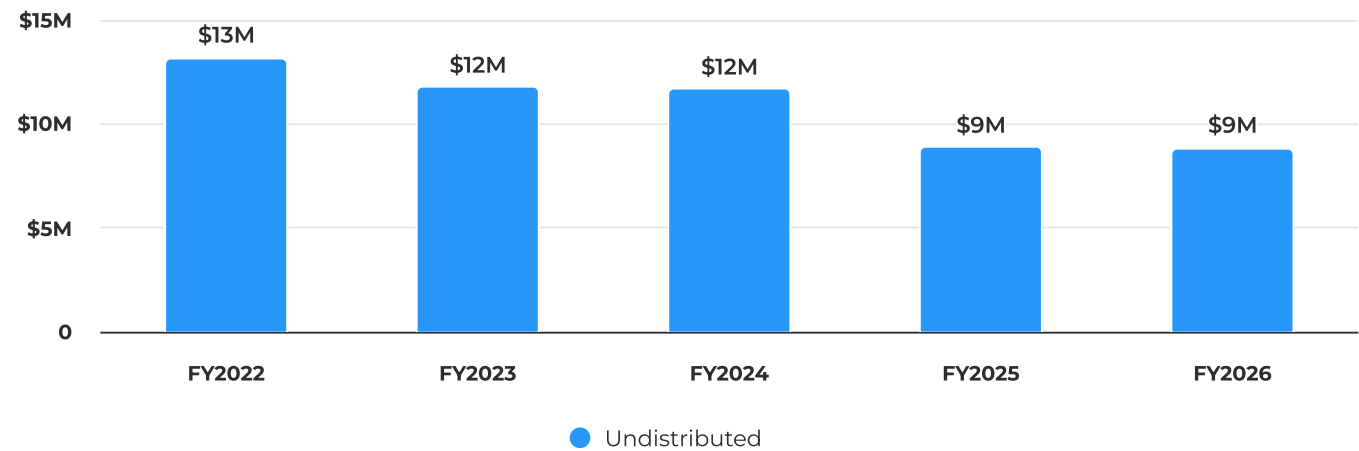
### Expenditure Summary

#### Historical Expenditures Across Department

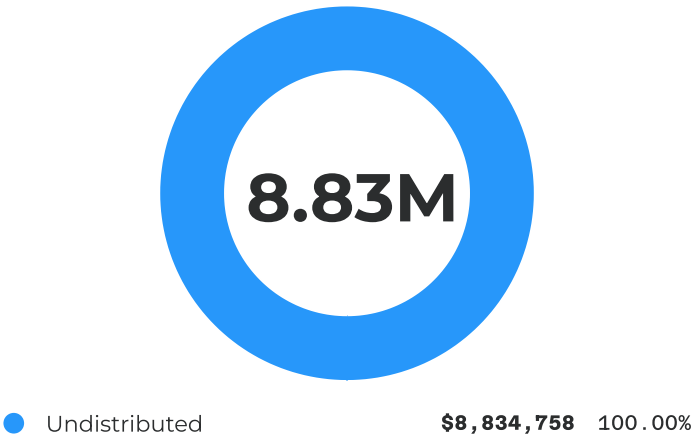


# Expenditures by Function

Historical Expenditures by Function



FY26 Expenditures by Function

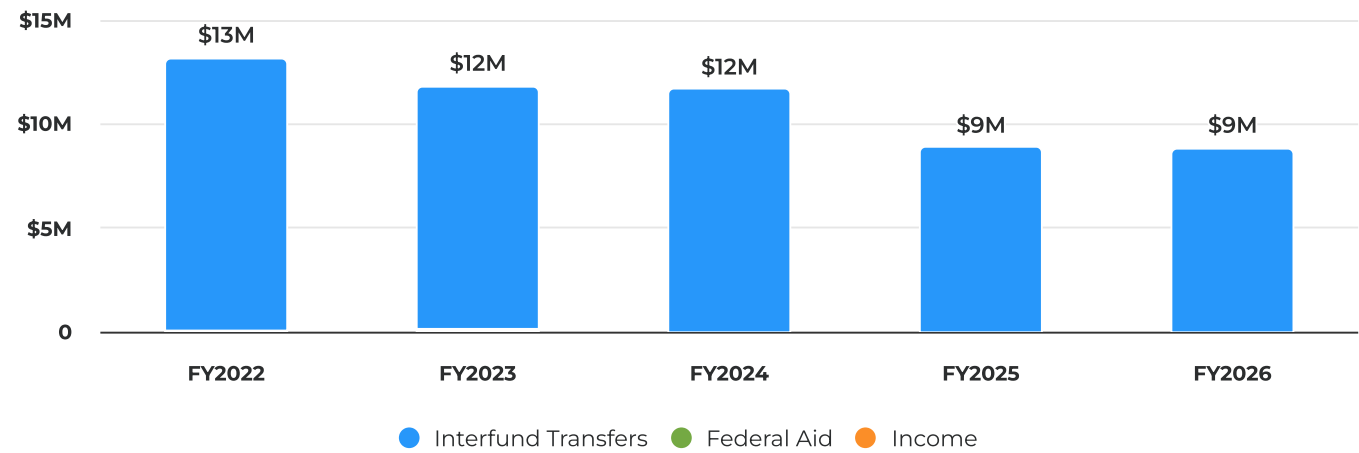


## Expenditures by Function

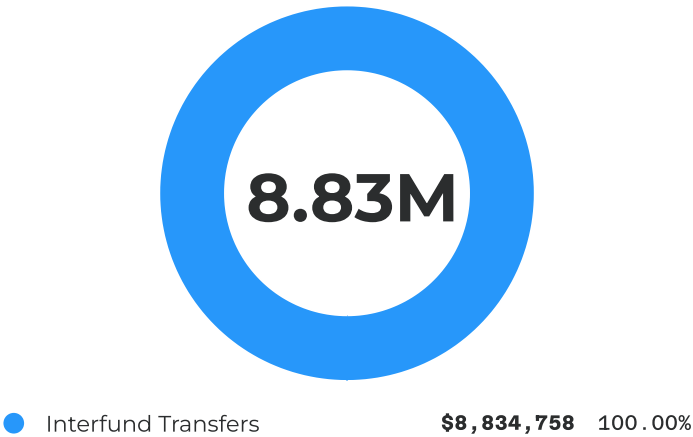
| Category               | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|------------------------|-----------------|------------------------|------------------|
| Undistributed          | \$11,669,840.26 | \$8,891,153.00         | \$8,834,758.00   |
| Debt Service Principal | \$8,490,000.00  | \$5,955,000.00         | \$6,090,000.00   |
| Debt Service Interest  | \$3,179,840.26  | \$2,936,153.00         | \$2,744,758.00   |
| Total Expenditures     | \$11,669,840.26 | \$8,891,153.00         | \$8,834,758.00   |

# Revenues by Revenue Source

Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



## Revenues by Revenue Source

| Category            | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|---------------------|-----------------|------------------------|------------------|
| Income              | \$59,539.27     | -                      | -                |
| Federal Aid         | \$17,307.69     | -                      | -                |
| Interfund Transfers | \$11,653,396.06 | \$8,891,153.00         | \$8,834,758.00   |
| Total Revenues      | \$11,730,243.02 | \$8,891,153.00         | \$8,834,758.00   |

# District Attorney

Brian Conaty, District Attorney

***The Sullivan County District Attorney's Office prosecutes all criminal cases that occur within Sullivan County. The Office also handles all criminal appellate cases in both State and Federal Courts.***

The Office is committed to ensuring that offenders are held accountable and responsible for their criminal conduct. It is also committed to assuring that the victims' voices are heard throughout the course of the criminal process. It is their duty and obligation to protect the innocent, enhance public safety and make our streets and homes safe and secure for the citizens of the county.

The Sullivan County District Attorney's Office receives State aid in the form of grants for Stop DWI, DA Salary Reimbursement and Aid to Prosecution. In addition, the District Attorney expenses related to the Fraud Investigation Team and Family Violence Response Team are being reimbursed through a revenue stream from the Department of Social Services, with reimbursement from state and federal sources. The office is mandated by County Law 700 & N.Y. Const. art. XIII, §13.

## Core Services

Functions of the District Attorney's Office include:

- Prosecution and investigation of all criminal offenses in Sullivan County, NY
- Crime prevention, through public education and public speaking at schools and community gathering to educate and make residents aware of matters of public importance which impact their safety

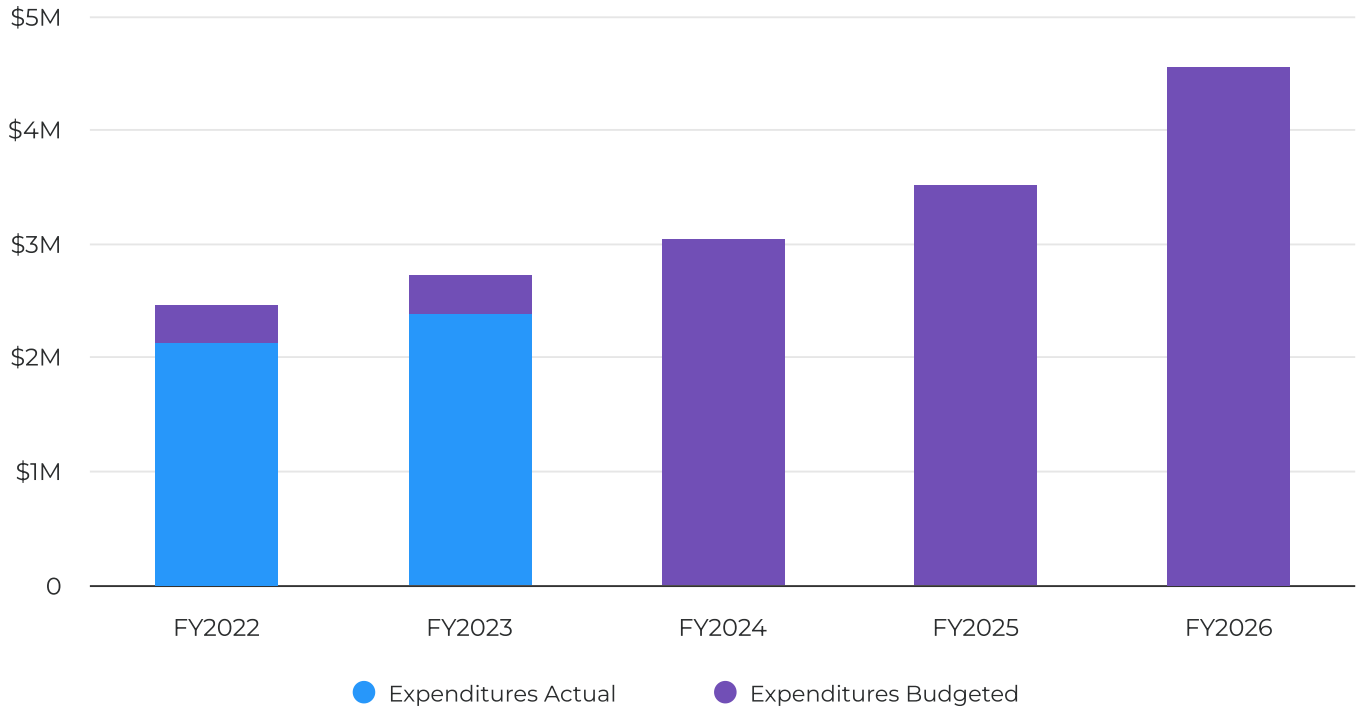
The budget for the District Attorney consists primarily of personal services and employee benefits. A small amount of funding is used for office supplies, travel/county fleet chargebacks, postage, and printing.

# Positions

| Position Name                                                                                       | Sum of Amended | Sum of Requested | Sum of Recommended |
|-----------------------------------------------------------------------------------------------------|----------------|------------------|--------------------|
|  DISTRICT ATTORNEY | 25.20          | 25.20            | 25.20              |
| ADMINISTRATIVE SPECIALIST                                                                           | 4.00           | 4.00             | 4.00               |
| ASS DISTRICT ATTORNEY VIII                                                                          | 1.00           | 1.00             | 1.00               |
| ASST DISTRICT ATTORNEY I                                                                            | 1.00           | 1.00             | 1.00               |
| ASST DISTRICT ATTORNEY II                                                                           | 1.00           | 1.00             | 1.00               |
| ASST DISTRICT ATTORNEY III                                                                          | 1.00           | 1.00             | 1.00               |
| ASST DISTRICT ATTORNEY IV                                                                           | 1.00           | 1.00             | 1.00               |
| ASST DISTRICT ATTORNEY IX                                                                           | 1.00           | 1.00             | 1.00               |
| ASST DISTRICT ATTORNEY V                                                                            | 1.00           | 1.00             | 1.00               |
| ASST DISTRICT ATTORNEY VI                                                                           | 1.00           | 1.00             | 1.00               |
| ASST DISTRICT ATTORNEY VII                                                                          | 1.00           | 1.00             | 1.00               |
| ASST DISTRICT ATTORNEY X                                                                            | 1.00           | 1.00             | 1.00               |
| CONF SEC DISTRICT ATTORNEY                                                                          | 1.00           | 1.00             | 1.00               |
| CRIME VICTIMS SPECIALIST COORD                                                                      | 1.00           | 1.00             | 1.00               |
| DISTRICT ATTORNEY                                                                                   | 1.00           | 1.00             | 1.00               |
| DISTRICT ATTORNEY'S INV                                                                             | 6.00           | 6.00             | 6.00               |
| GRAND JURY STENOGRAPHER                                                                             | 1.00           | 1.00             | 1.00               |
| SPECIAL ASSISTANT                                                                                   | 1.00           | 1.00             | 1.00               |
| STUDENT INTERN                                                                                      | 0.20           | 0.20             | 0.20               |
| <b>Grand Total</b>                                                                                  | <b>25.20</b>   | <b>25.20</b>     | <b>25.20</b>       |

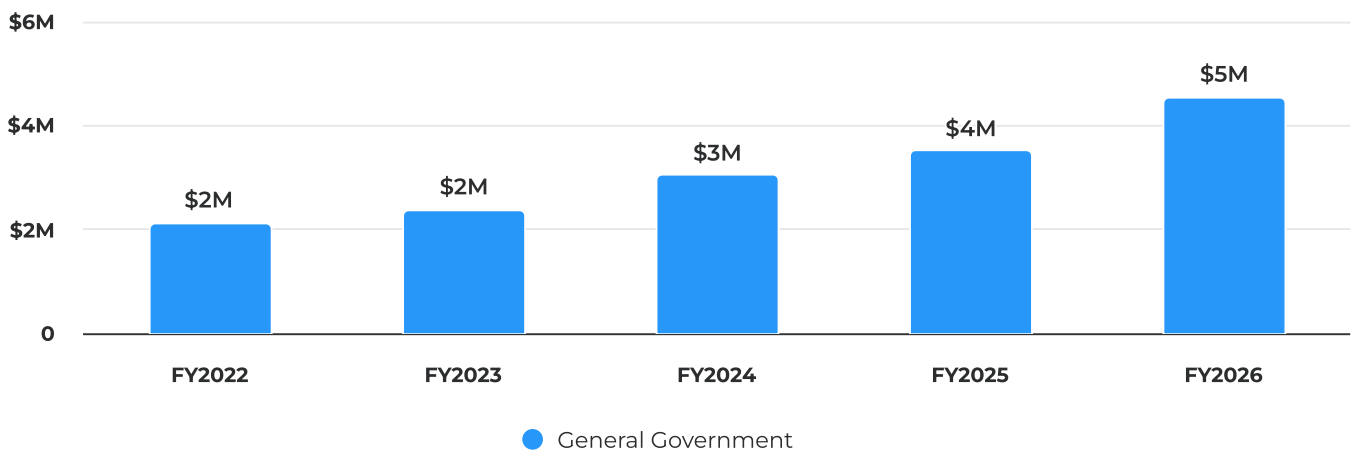
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function



## FY26 Expenditures by Function



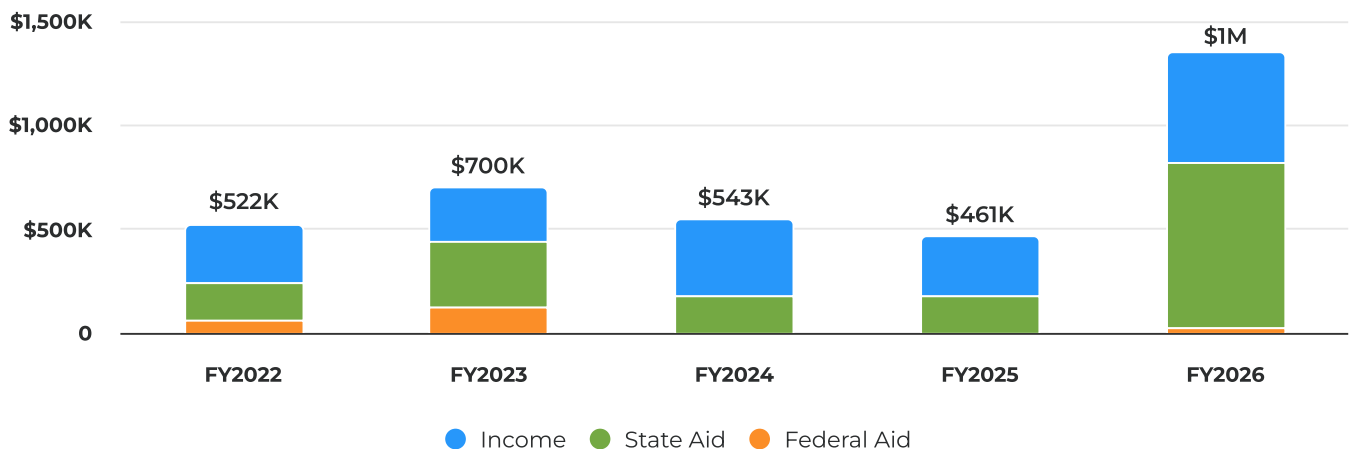
● General Government **\$4,550,277** 100.00%

## Expenditures by Function

| Category                  | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|---------------------------|-----------------------|------------------------|-----------------------|
| <b>General Government</b> | <b>\$3,117,005.86</b> | <b>\$3,864,174.00</b>  | <b>\$4,550,277.00</b> |
| Personal Services         | \$1,831,954.95        | \$2,305,188.00         | \$2,485,502.00        |
| Contracts                 | \$375,532.85          | \$221,013.00           | \$75,000.00           |
| Auto/Travel               | \$18,853.26           | \$12,268.00            | \$22,500.00           |
| Office Supplies           | \$118,534.02          | \$43,370.00            | \$40,820.00           |
| Computer Supplies         | -                     | \$5,615.00             | \$528,820.00          |
| Utilities                 | \$2,249.04            | \$6,500.00             | \$3,000.00            |
| Special Department Supply | \$46,079.75           | \$25,000.00            | \$27,500.00           |
| Misc Serv/Exp             | \$2,892.50            | \$6,165.00             | \$5,340.00            |
| Departmental Exp          | \$36,589.80           | \$196,852.00           | \$180,124.00          |
| Employee Benefits         | \$684,319.69          | \$1,042,203.00         | \$1,181,671.00        |
| <b>Total Expenditures</b> | <b>\$3,117,005.86</b> | <b>\$3,864,174.00</b>  | <b>\$4,550,277.00</b> |

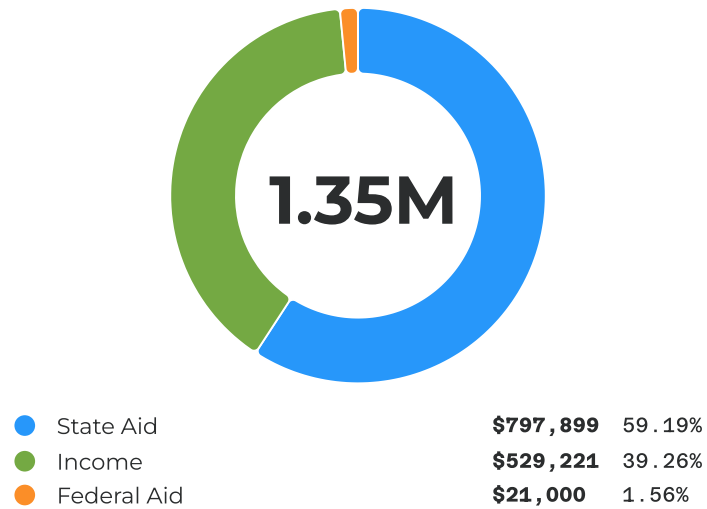
## Revenues by Revenue Source

## Historical Revenues by Revenue Source





## FY26 Revenues by Revenue Source



## Revenues by Revenue Source

| Category              | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|-----------------------|-----------------------|------------------------|-----------------------|
| Income                | \$226,540.76          | \$282,650.00           | \$529,221.00          |
| State Aid             | \$715,119.00          | \$191,606.00           | \$797,899.00          |
| Federal Aid           | \$345,821.71          | \$131,013.00           | \$21,000.00           |
| <b>Total Revenues</b> | <b>\$1,287,481.47</b> | <b>\$605,269.00</b>    | <b>\$1,348,120.00</b> |

# Sheriff

Michael Schiff, County Sheriff

***It is the mission of the Sullivan County Sheriff's Office to provide professional, high quality and effective law enforcement services in partnership with criminal justice entities, county, local government and the public. We believe that our work has a vital and positive impact on the quality of life in our communities.***

To demonstrate our commitment to our profession both on and off duty, we subscribe to the following values:

- *Pride* – The Sheriff's Office recognizes that its employees are the vital component to the successful delivery of police, correctional and civil law enforcement services. We believe that we can achieve our highest potential by actively involving our employees in problem solving and improving the services we provide, by taking ownership and pride in our delivery of services.
- *Integrity* – Integrity is defined as being honest, moral, upright and sincere. Public trust can only exist with our exhibiting integrity and respect as individuals and as an organization. The foundation of the Sheriff's Office is the high level of integrity of its employees and the courage of its management to hold employees to that standard.
- *Professionalism* – Recognizing the changing and diverse needs of the community, the Sheriff's Office promotes and encourages a policy of individual and organizational professional excellence which is delivered and enhanced through continuing education and regular training.
- *Fairness* – Members shall uphold laws in an ethical, impartial, courteous and professional manner while respecting the rights and dignity of all persons. We shall strive to achieve a balance in the exercise of our powers which reflects both the spirit and the letter of the law.

The Sullivan County Sheriff's Office receives some outside funding through grants, forfeitures and fees, however, the allowable uses for these funds are limited. Primarily, the Sheriff's Office is funded directly from the County.

The Sheriff's Office provides road patrol as required by the Sullivan County Charter. The Civil department is mandated under NYS County Law. The County Jail is mandated by the State and overseen by the NYS Commission on Corrections. Operations at the Jail are very strictly regulated and it is the only department under the Sheriff that has mandated staffing levels.

## Core Services

Functions of the Sullivan County Sheriff's Office include:

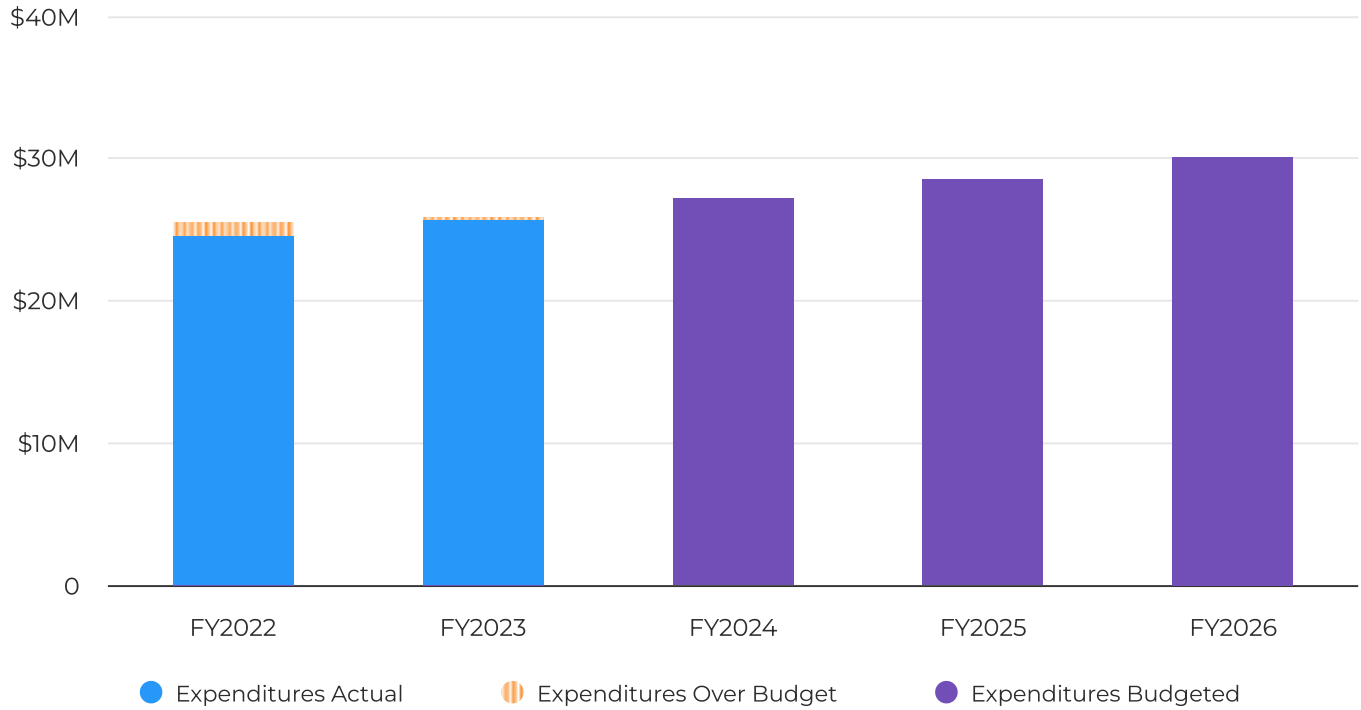
- Patrol - Tasks include but are not limited to road patrols, investigations, youth outreach, and responding to emergency requests.
- Civil - Tasks include but are not limited to collection of fees, poundage and expenses with respect to all civil processes, and enforcement of civil arrest warrants.
- Security - Provide security at County facilities including the Government Center in Monticello and Travis Building/Social Services in Liberty
- Corrections/Jail - Receive and safely keep all prisoners lawfully committed to his custody; maintain facility and staffing in accordance with rules and regulations as established by the NYS Commission on Corrections

# Positions

| Position Name                    | Sum of Amended | Sum of Requested | Sum of Recommended |
|----------------------------------|----------------|------------------|--------------------|
| <b>• JAIL</b>                    | <b>111.82</b>  | <b>111.82</b>    | <b>111.82</b>      |
| CONF SEC JAIL ADMINISTRATOR      | 1.00           | 1.00             | 1.00               |
| COOK                             | 5.00           | 5.00             | 5.00               |
| COOK MANAGER                     | 1.00           |                  |                    |
| CORRECTION CAPTAIN               | 1.00           | 1.00             | 1.00               |
| CORRECTION CORPORAL              | 7.00           | 7.00             | 7.00               |
| CORRECTION LIEUTENANT            | 2.00           | 2.00             | 2.00               |
| CORRECTION OFFICER               | 82.00          | 82.00            | 82.00              |
| CORRECTION SERGEANT              | 8.00           | 8.00             | 8.00               |
| DIRECTOR OF FOOD SERVICES        |                | 1.00             | 1.00               |
| FOOD SVC HELPER                  | 4.00           | 4.00             | 4.00               |
| JAIL ADMINISTRATOR               | 0.82           | 0.82             | 0.82               |
| <b>• SHERIFF - CIVIL</b>         | <b>13.58</b>   | <b>13.58</b>     | <b>13.58</b>       |
| CHIEF CIVIL CLERK                | 1.00           | 1.00             | 1.00               |
| CIVIL DEPUTY                     | 1.00           | 1.00             | 1.00               |
| CONF SEC SHERIFF                 | 1.00           | 1.00             | 1.00               |
| JAIL ADMINISTRATOR               | 0.18           | 0.18             | 0.18               |
| PROFESSIONAL STANDARDS & COMPLIA | 1.00           | 1.00             | 1.00               |
| SENIOR ACCOUNT CLERK/TYPIST      | 5.00           | 5.00             | 5.00               |
| SENIOR ACCOUNT CLERK/TYPIST PT   | 0.20           | 0.20             | 0.20               |
| SHERIFF                          | 1.00           | 1.00             | 1.00               |
| SHERIFF DEPT ACCTS PYBLE COORD   | 0.20           | 0.20             | 0.20               |
| SHFS DEPT ACCOUNTS PAYABLE COORD | 1.00           | 1.00             | 1.00               |
| SR FISCAL ADMINISTRATIVE OFFICER | 1.00           | 1.00             | 1.00               |
| UNDERSHERIFF                     | 1.00           | 1.00             | 1.00               |
| <b>• SHERIFF - PATROL</b>        | <b>66.20</b>   | <b>66.20</b>     | <b>66.20</b>       |
| CHIEF DEP PATROL DIV/INT AFFAIRS | 1.00           | 1.00             | 1.00               |
| CHIEF DEP PATROL INT AFFAIRS     | 0.20           | 0.20             | 0.20               |
| DEP SHERIFF (DETECTIVE ASSMT)    | 2.00           | 2.00             | 2.00               |
| DEP SHERIFF CORPORAL             | 6.00           | 6.00             | 6.00               |
| DEP SHERIFF LIEUTENANT           | 3.00           | 3.00             | 3.00               |
| DEPUTY SHERIFF                   | 45.00          | 45.00            | 45.00              |
| DEPUTY SHERIFF SERGEANT          | 7.00           | 7.00             | 7.00               |
| PUBLIC SAFETY DISPATCHER         | 2.00           | 2.00             | 2.00               |
| <b>• SHERIFF - SECURITY</b>      | <b>7.00</b>    | <b>7.00</b>      | <b>7.00</b>        |
| CORRECTION CORPORAL              | 1.00           | 1.00             | 1.00               |
| CORRECTION OFFICER               | 6.00           | 6.00             | 6.00               |
| <b>Grand Total</b>               | <b>198.60</b>  | <b>198.60</b>    | <b>198.60</b>      |

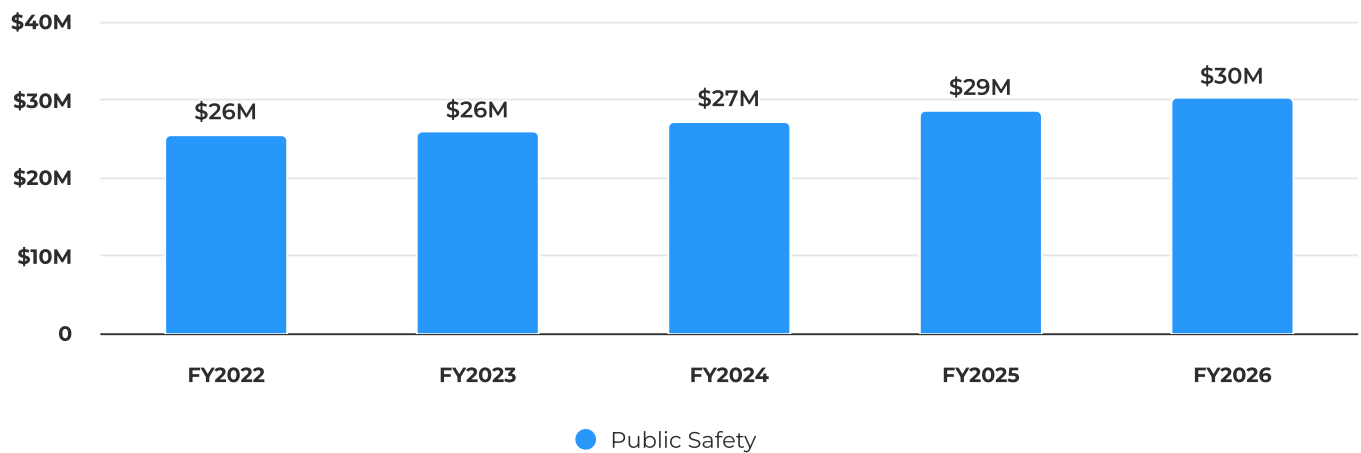
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function



FY26 Expenditures by Function



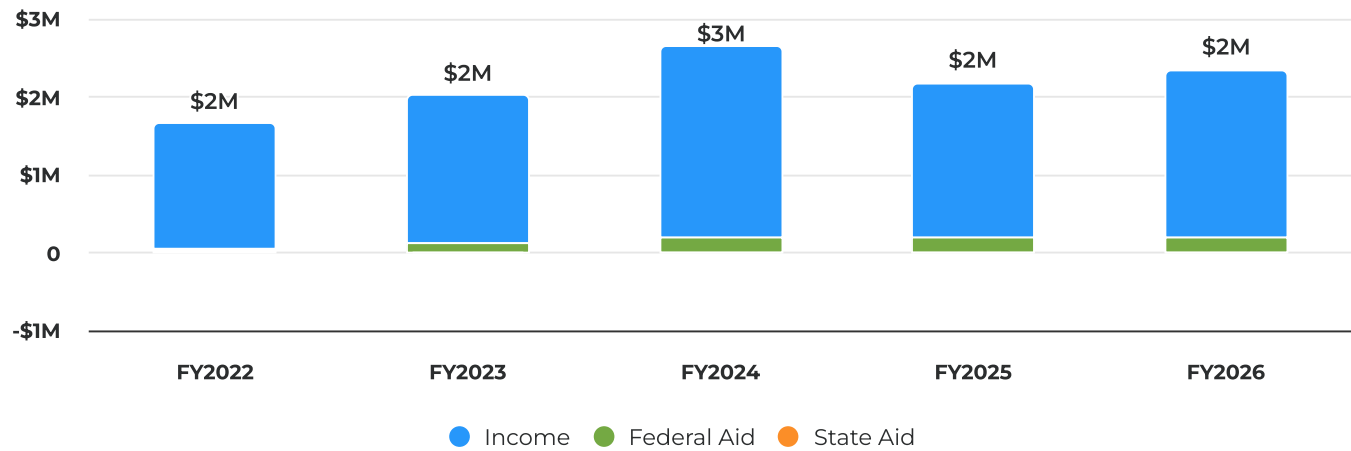
Public Safety \$30,152,408 100.00%

Expenditures by Function

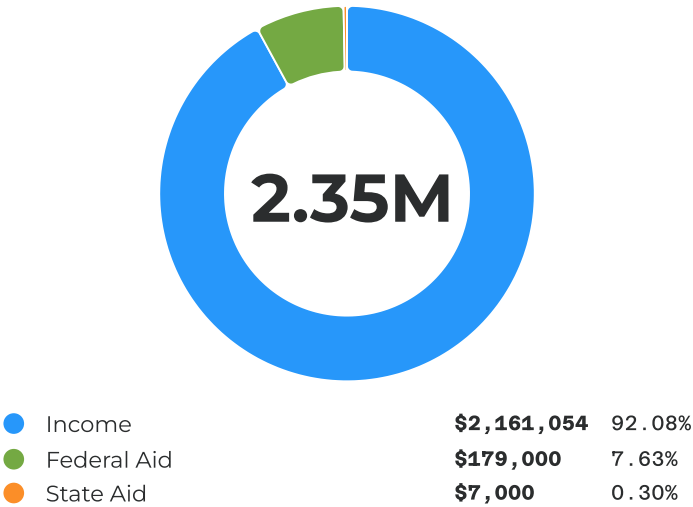
| Category                  | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|---------------------------|-----------------|------------------------|------------------|
| Public Safety             | \$27,327,402.40 | \$28,909,764.00        | \$30,152,408.00  |
| Personal Services         | \$15,412,706.42 | \$16,277,127.00        | \$16,632,372.00  |
| Fixed Assets              | \$306,154.21    | \$666,548.00           | \$335,000.00     |
| Contracts                 | \$1,381,847.52  | \$1,252,000.00         | \$1,462,000.00   |
| Auto/Travel               | \$433,660.01    | \$538,192.00           | \$537,500.00     |
| Office Supplies           | \$30,060.33     | \$60,925.00            | \$51,500.00      |
| Computer Supplies         | \$67,255.84     | \$123,750.00           | \$115,000.00     |
| Utilities                 | \$109,367.58    | \$120,776.00           | \$135,930.00     |
| Special Department Supply | \$984,807.30    | \$1,017,620.00         | \$987,000.00     |
| Misc Serv/Exp             | \$285,363.25    | \$447,187.00           | \$426,050.00     |
| Departmental Exp          | \$610,630.53    | \$775,787.00           | \$832,500.00     |
| Employee Benefits         | \$7,705,549.41  | \$7,629,852.00         | \$8,637,556.00   |
| Total Expenditures        | \$27,327,402.40 | \$28,909,764.00        | \$30,152,408.00  |

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



Revenues by Revenue Source

| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| Income         | \$1,829,819.81  | \$2,052,545.00         | \$2,161,054.00   |
| State Aid      | \$23,581.93     | \$7,000.00             | \$7,000.00       |
| Federal Aid    | \$40,296.00     | \$180,000.00           | \$179,000.00     |
| Total Revenues | \$1,893,697.74  | \$2,239,545.00         | \$2,347,054.00   |

# Stop DWI

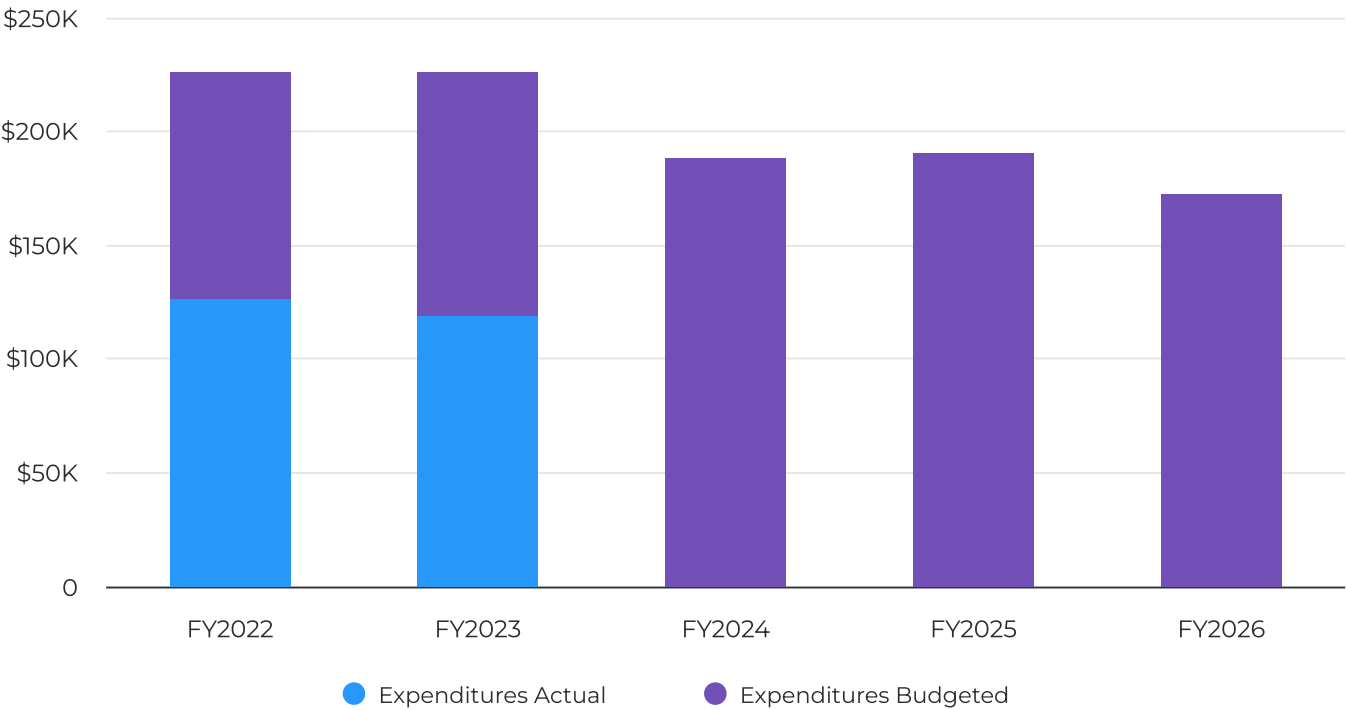
Sullivan County Stop DWI is part of a statewide program under the Governor’s Highway Safety Commission to educate the public on the negative effects of driving while intoxicated, which could lead to motor vehicle accidents that cause injury and death to our citizens. Its goal is to provide for the education, training, and rehabilitation of DWI drivers.

Stop DWI is fully funded through the Governor’s Highway Safety Commission and revenues are collected at the Victim Impact Panel sessions. It is a non-mandated program.

## Positions

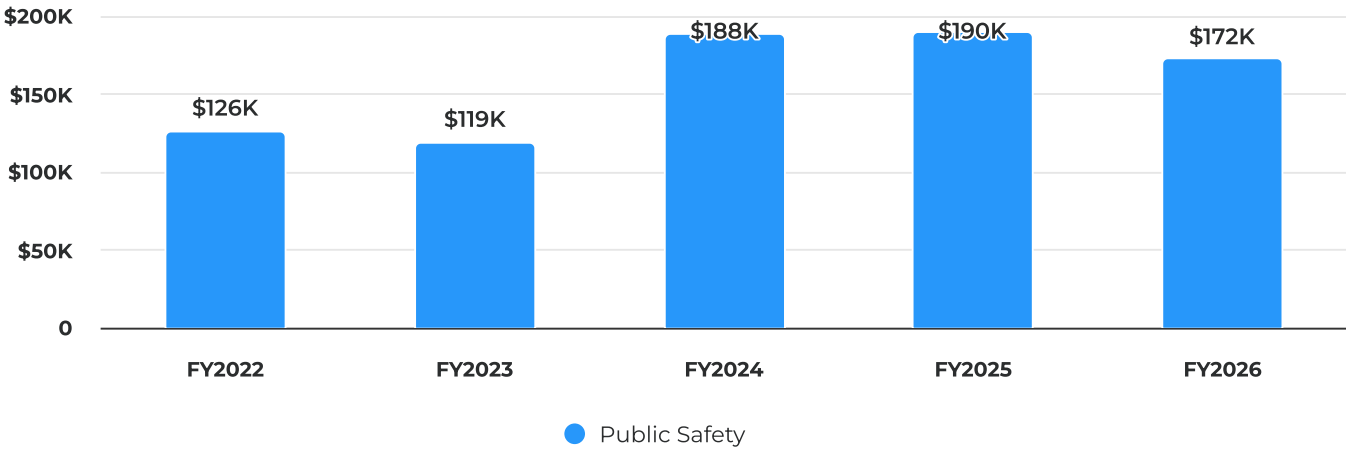
### Expenditure Summary

Historical Expenditures Across Department



# Expenditures by Function

Historical Expenditures by Function



FY26 Expenditures by Function



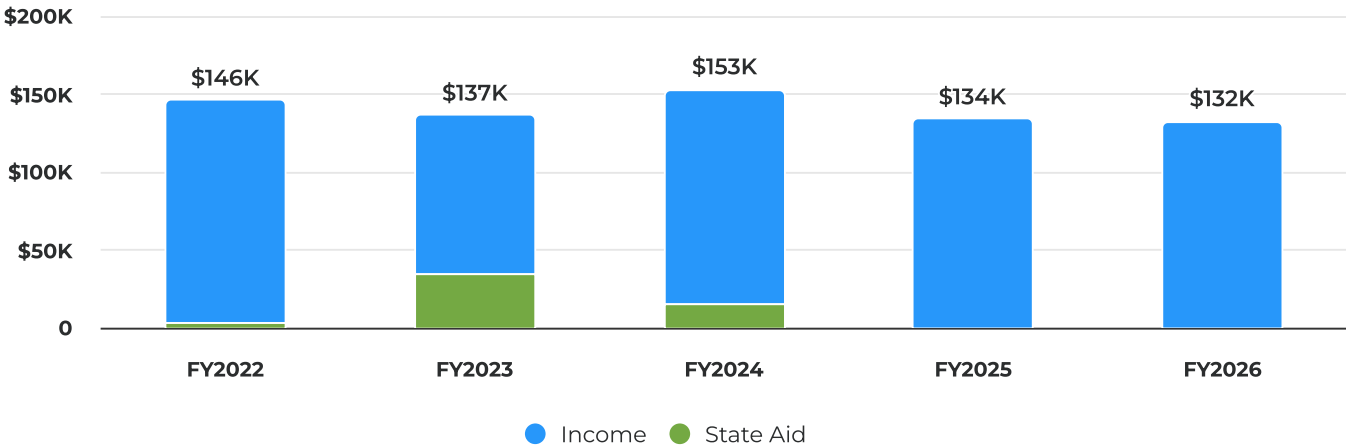
## Expenditures by Function

| Category           | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|--------------------|-----------------|------------------------|------------------|
| Public Safety      | \$81,625.45     | \$190,735.00           | \$172,300.00     |
| Auto/Travel        | -               | \$3,500.00             | \$6,300.00       |
| Office Supplies    | \$3,315.00      | \$5,735.00             | \$5,300.00       |
| Departmental Exp   | \$78,310.45     | \$181,500.00           | \$160,700.00     |
| Total Expenditures | \$81,625.45     | \$190,735.00           | \$172,300.00     |

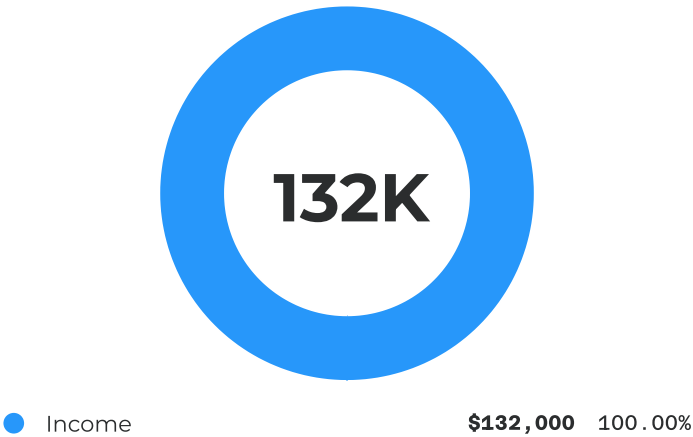


# Revenues by Revenue Source

Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



## Revenues by Revenue Source

| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| Income         | \$137,375.96    | \$134,000.00           | \$132,000.00     |
| State Aid      | \$2,278.53      | -                      | -                |
| Total Revenues | \$139,654.49    | \$134,000.00           | \$132,000.00     |

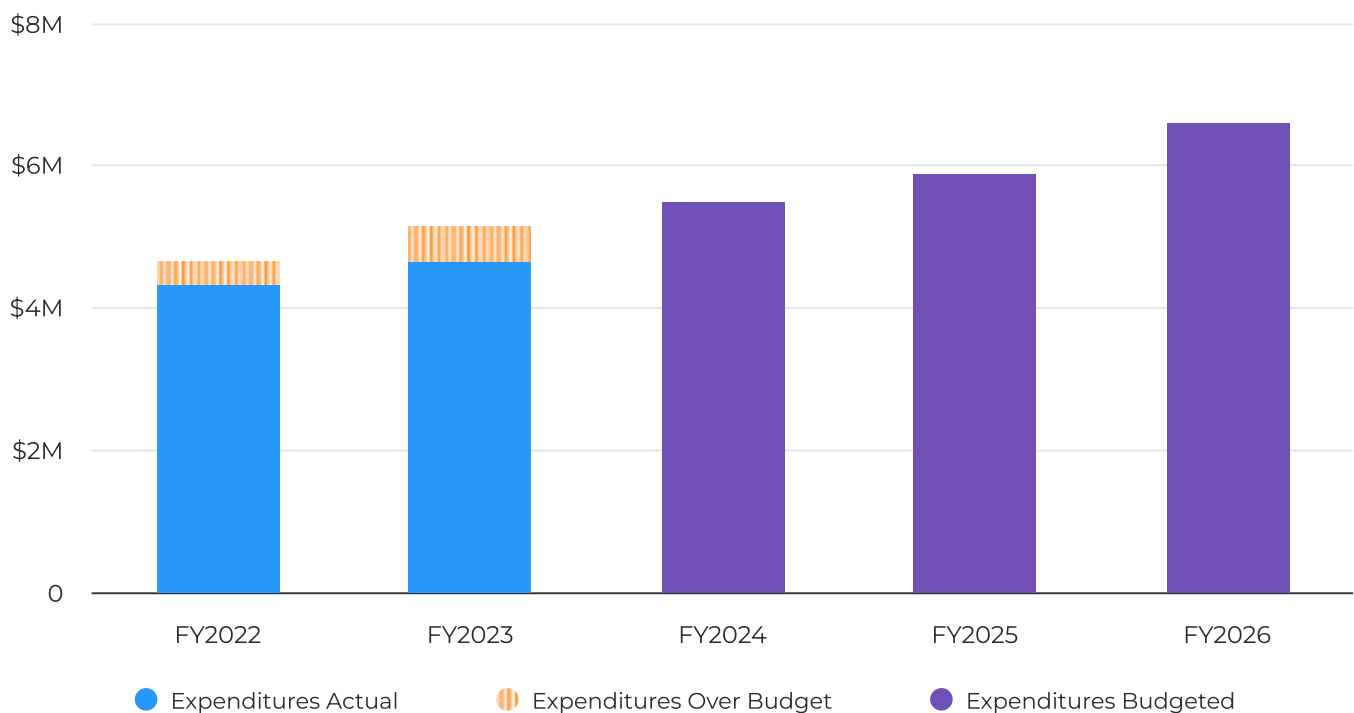
# Legislative Appointments

The following are employees who are appointed by the County Legislature:

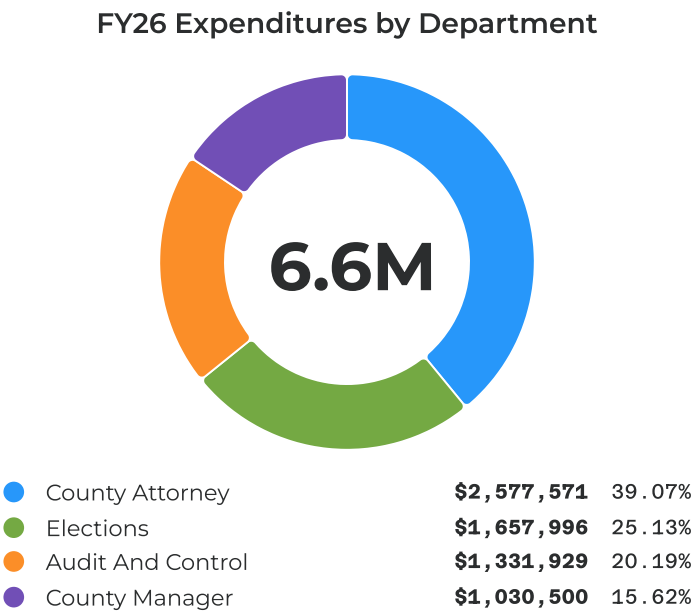
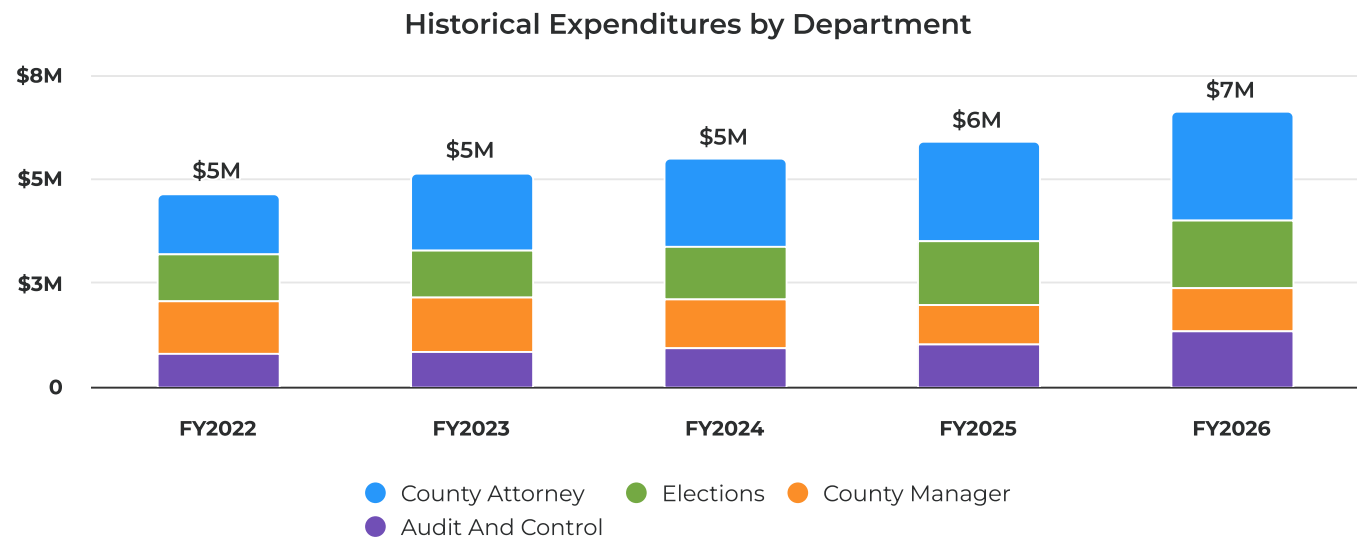
- Board of Elections Commissioners
- County Manager
- County Attorney
- County Auditor

## Expenditure Summary

Historical Expenditures Across Department



# Expenditures by Department

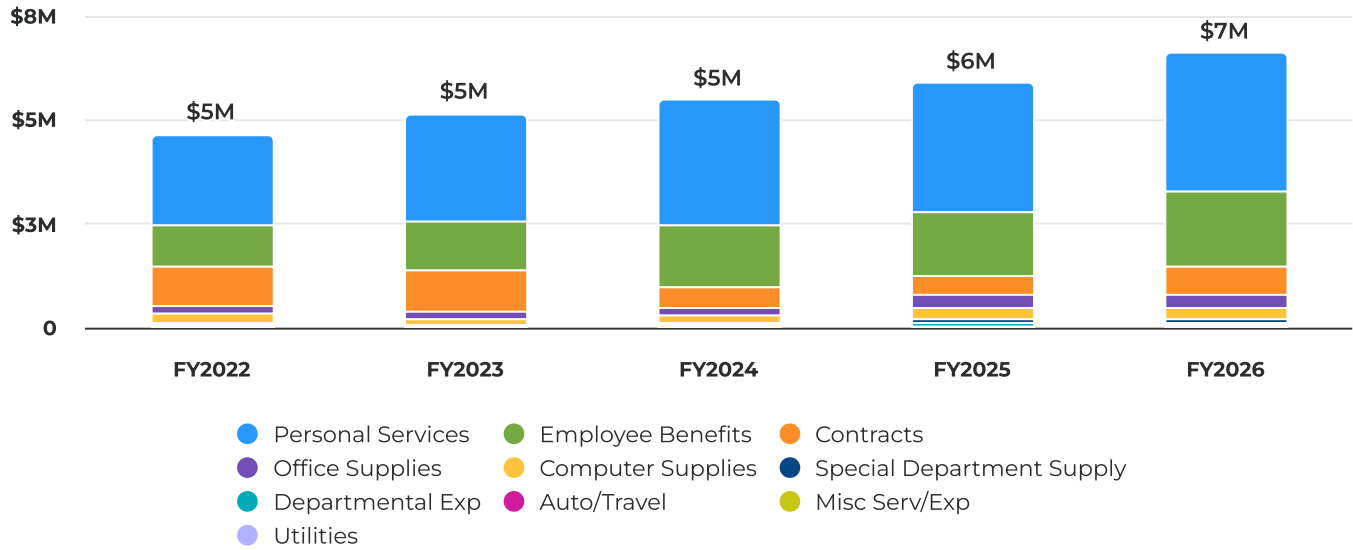


## Expenditures by Department

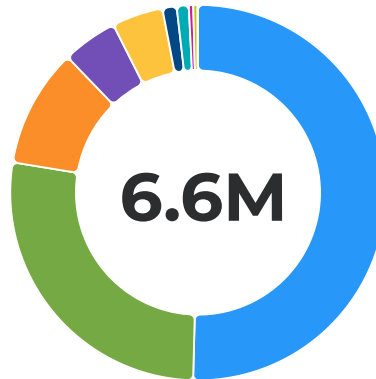
| Category           | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|--------------------|-----------------|------------------------|------------------|
| County Manager     | \$923,964.03    | \$1,230,267.00         | \$1,030,500.00   |
| Audit And Control  | \$883,168.87    | \$1,040,187.00         | \$1,331,929.00   |
| County Attorney    | \$1,874,564.17  | \$2,430,664.00         | \$2,577,571.00   |
| Elections          | \$1,688,391.60  | \$1,618,007.00         | \$1,657,996.00   |
| Total Expenditures | \$5,370,088.67  | \$6,319,125.00         | \$6,597,996.00   |

## Expenditures by Exp Categories

### Historical Expenditures by Exp Categories



### FY26 Expenditures by Exp Categories



|                           |             |        |
|---------------------------|-------------|--------|
| Personal Services         | \$3,326,634 | 50.42% |
| Employee Benefits         | \$1,792,251 | 27.16% |
| Contracts                 | \$673,955   | 10.21% |
| Office Supplies           | \$314,650   | 4.77%  |
| Computer Supplies         | \$290,000   | 4.40%  |
| Special Department Supply | \$80,600    | 1.22%  |
| Departmental Exp          | \$67,801    | 1.03%  |
| Auto/Travel               | \$25,680    | 0.39%  |
| Misc Serv/Exp             | \$23,925    | 0.36%  |
| Utilities                 | \$2,500     | 0.04%  |

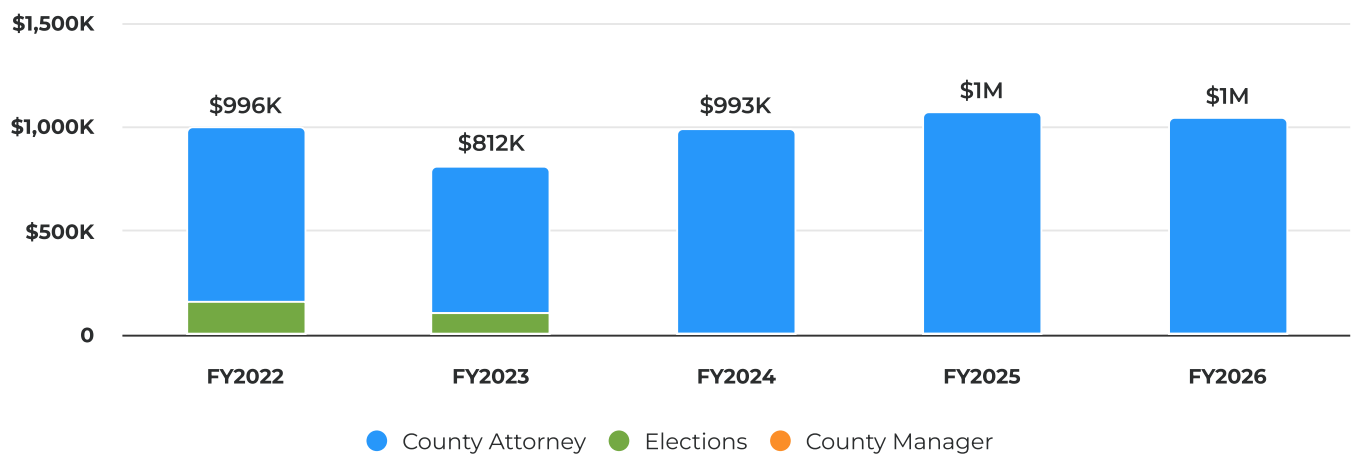
### Expenditures by Exp Categories

| Category          | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|-------------------|-----------------|------------------------|------------------|
| Personal Services | \$2,810,117.75  | \$3,123,957.00         | \$3,326,634.00   |
| Contracts         | \$505,091.70    | \$751,917.00           | \$673,955.00     |
| Auto/Travel       | \$21,794.35     | \$27,074.00            | \$25,680.00      |
| Office Supplies   | \$248,132.33    | \$349,704.00           | \$314,650.00     |

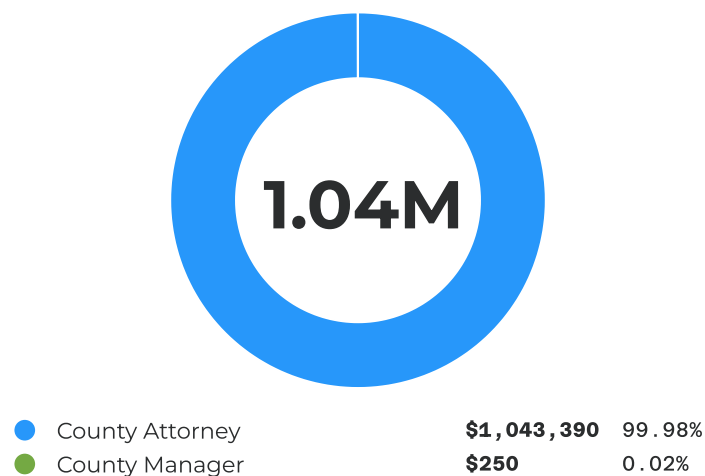
| Category                  | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|---------------------------|-----------------------|------------------------|-----------------------|
| Computer Supplies         | \$351,195.00          | \$286,500.00           | \$290,000.00          |
| Utilities                 | \$388.08              | \$3,500.00             | \$2,500.00            |
| Special Department Supply | \$78,512.54           | \$133,964.00           | \$80,600.00           |
| Misc Serv/Exp             | \$14,430.10           | \$28,400.00            | \$23,925.00           |
| Departmental Exp          | \$46,592.67           | \$76,539.00            | \$67,801.00           |
| Employee Benefits         | \$1,293,834.15        | \$1,537,570.00         | \$1,792,251.00        |
| <b>Total Expenditures</b> | <b>\$5,370,088.67</b> | <b>\$6,319,125.00</b>  | <b>\$6,597,996.00</b> |

## Revenues by Department

Historical Revenues by Department



FY26 Revenues by Department



## Revenues by Department

| Category        | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|-----------------|-----------------|------------------------|------------------|
| County Manager  | \$331.50        | \$250.00               | \$250.00         |
| County Attorney | \$636,940.78    | \$1,068,114.00         | \$1,043,390.00   |
| Elections       | \$51,045.56     | -                      | -                |

| Category              | FY 2024 Actuals     | FY 2025 Amended<br>Budget | FY 2026 Budgeted      |
|-----------------------|---------------------|---------------------------|-----------------------|
| <b>Total Revenues</b> | <b>\$688,317.84</b> | <b>\$1,068,364.00</b>     | <b>\$1,043,640.00</b> |

# Audit and Control

Angela Chevalier, County Auditor

***The mission of the Office of Audit and Control is to fulfill the duties set forth in the Charter and Administrative Code.***

One of the major responsibilities is to audit and process all lawful claims or charges against the County or against funds for which the County is responsible. It is also to promote accountability throughout the County government. Audit provides and will continue to provide various types of audit functions and services to all of our County departments as well as to the taxpayers of Sullivan County by keeping watchful eyes on expenditures that flow through our office. Audit serves the public interest by providing the Legislature, County Manager and other county management with reliable information, unbiased analysis and objective recommendations.

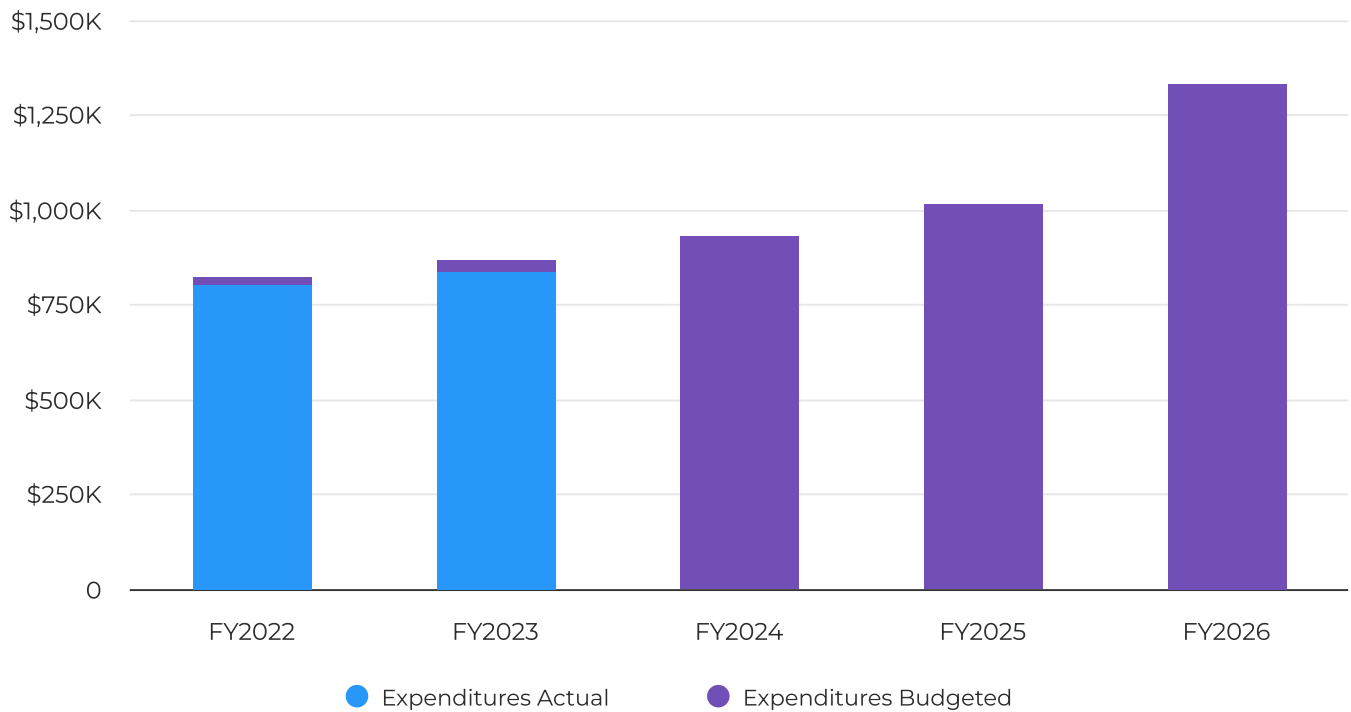
The Office of Audit and Control receives no outside funding and is 100% County cost. It is mandated by the County Charter.

## Positions

| Position Name                 | Sum of Amended | Sum of Requested | Sum of Recommended |
|-------------------------------|----------------|------------------|--------------------|
| <b>AUDIT AND CONTROL</b>      | <b>8.00</b>    | <b>8.00</b>      | <b>8.00</b>        |
| ACCOUNTS PAYABLE COORDINATOR  | 4.00           | 4.00             | 4.00               |
| COUNTY AUDITOR                | 1.00           | 1.00             | 1.00               |
| DEPUTY COUNTY AUDITOR         | 1.00           | 1.00             | 1.00               |
| SENIOR ACCOUNTS PAYABLE COORD | 1.00           | 1.00             | 1.00               |
| SR AUDIT CLERK                | 1.00           | 1.00             | 1.00               |
| <b>Grand Total</b>            | <b>8.00</b>    | <b>8.00</b>      | <b>8.00</b>        |

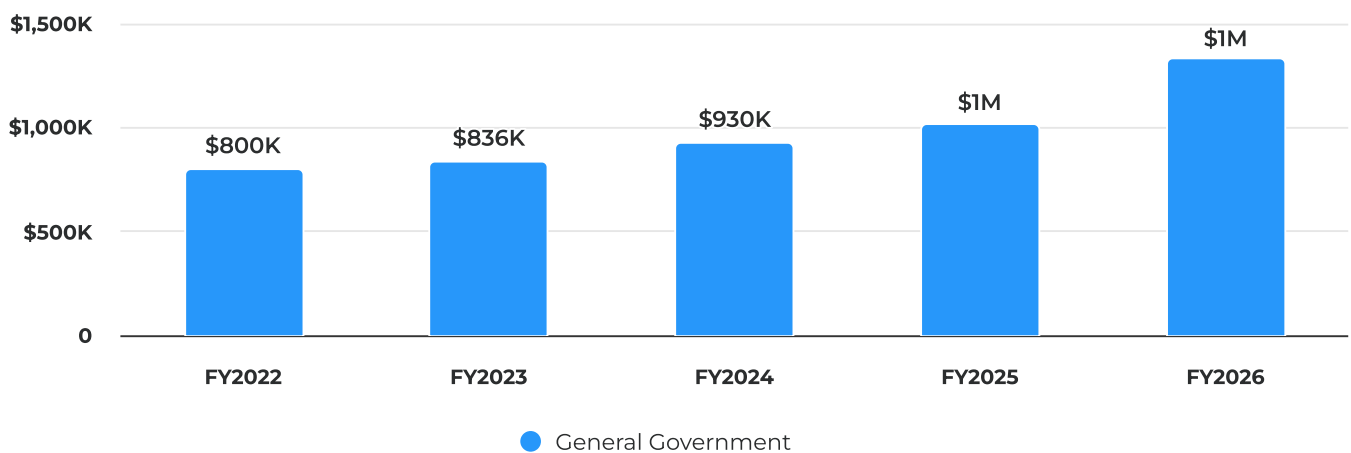
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function





FY26 Expenditures by Function



● General Government      **\$1,331,929**    100.00%

Expenditures by Function

| Category                  | FY 2024 Actuals     | FY 2025 Amended Budget | FY 2026 Budgeted      |
|---------------------------|---------------------|------------------------|-----------------------|
| <b>General Government</b> | \$883,168.87        | \$1,040,187.00         | \$1,331,929.00        |
| Personal Services         | \$395,339.74        | \$493,808.00           | \$609,061.00          |
| Contracts                 | \$187,651.25        | \$201,107.00           | \$287,955.00          |
| Auto/Travel               | \$181.00            | \$2,900.00             | \$2,800.00            |
| Office Supplies           | \$897.97            | \$2,050.00             | \$2,050.00            |
| Special Department Supply | -                   | \$600.00               | \$600.00              |
| Departmental Exp          | \$675.00            | \$1,580.00             | \$1,400.00            |
| Employee Benefits         | \$298,423.91        | \$338,142.00           | \$428,063.00          |
| <b>Total Expenditures</b> | <b>\$883,168.87</b> | <b>\$1,040,187.00</b>  | <b>\$1,331,929.00</b> |

# Board of Elections

Pamela Murran (R), Deanna Senyk (D), Commissioners

***The Sullivan County Board of Elections' mission is to afford every eligible person in Sullivan County the opportunity to vote in all Elections for which they are qualified to vote in, according to Federal and State constitutional mandates.***

The BOE receives its revenues primarily from local tax dollars. The BOE continues to make every effort to save money, solicit grant funds and keep all legislators apprised of the ever-rising cost of running elections.

Sullivan County Board of Elections is a mandated office. All functions of the BOE are mandated by the Federal and NY State Constitutions and Election Laws.

The function of the Board of Elections is to provide residents that qualify, with the opportunity to vote is a professional process required by the Federal and State Governments.

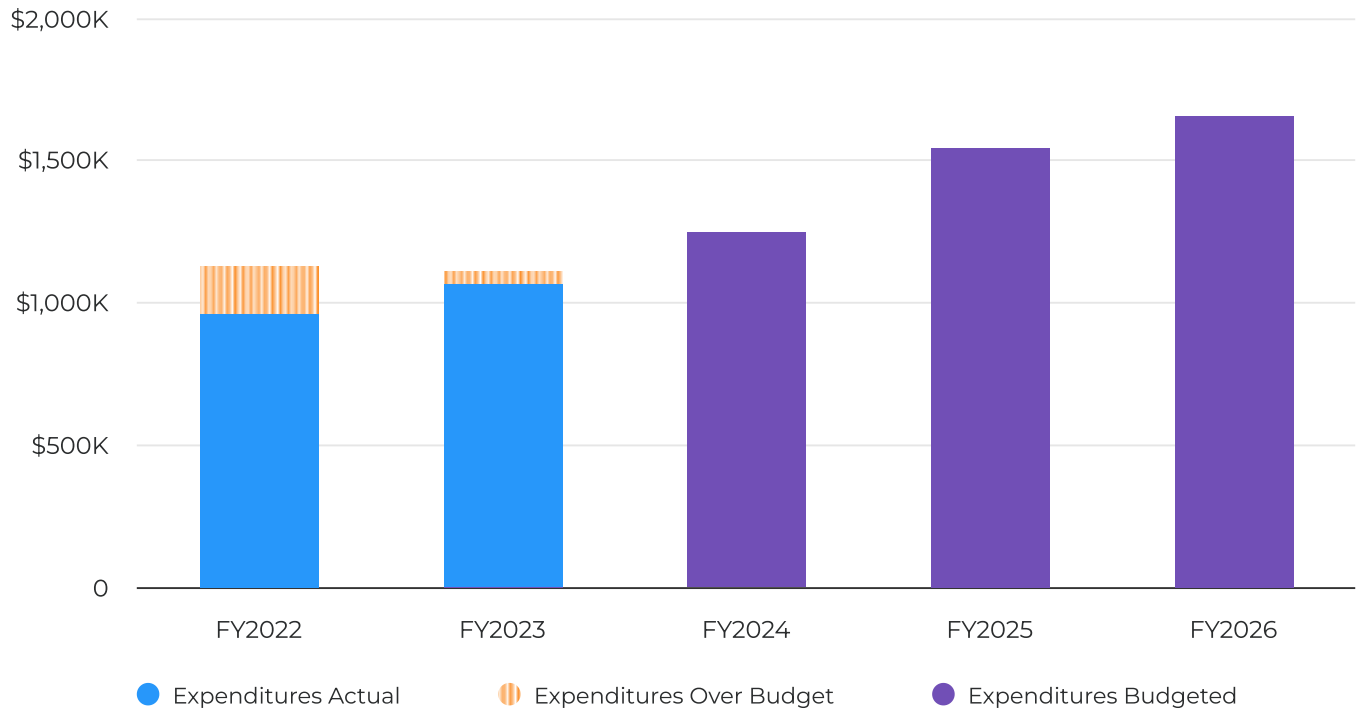
## Positions

v

| Position Name                                                                                               | Sum of Amended | Sum of Requested | Sum of Recommended |
|-------------------------------------------------------------------------------------------------------------|----------------|------------------|--------------------|
|  <b>BOARD OF ELECTIONS</b> | <b>8.00</b>    | <b>10.00</b>     | <b>8.00</b>        |
| COMMELECTIONS                                                                                               | 2.00           | 2.00             | 2.00               |
| DEP COMMELECTIONS                                                                                           | 2.00           | 2.00             | 2.00               |
| ELECTION SPECIALIST                                                                                         |                | 2.00             |                    |
| SENIOR CLERK                                                                                                | 4.00           | 4.00             | 4.00               |
| <b>Grand Total</b>                                                                                          | <b>8.00</b>    | <b>10.00</b>     | <b>8.00</b>        |

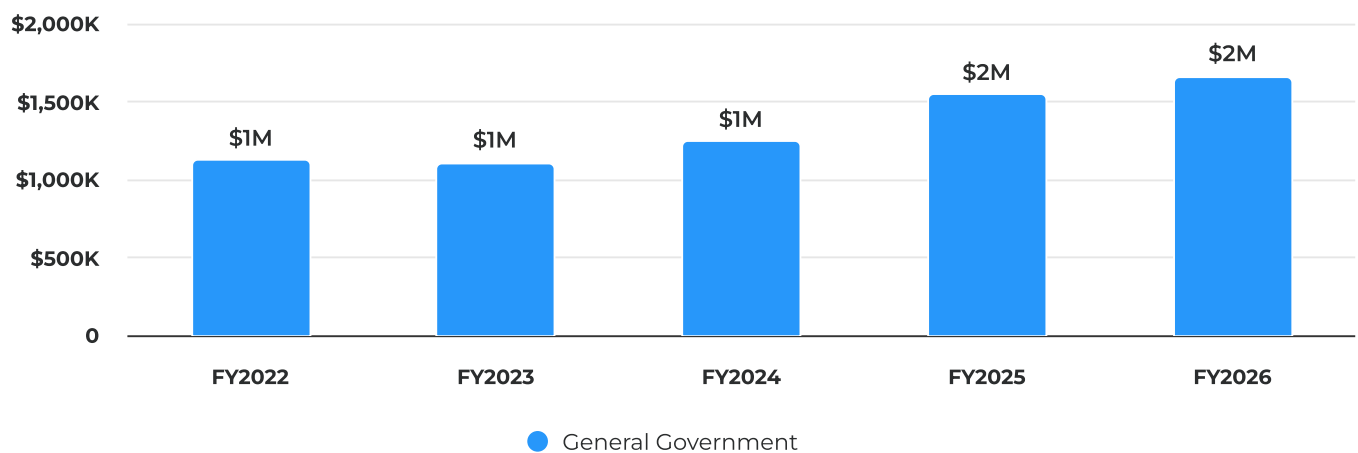
## Expenditure Summary

### Historical Expenditures Across Department

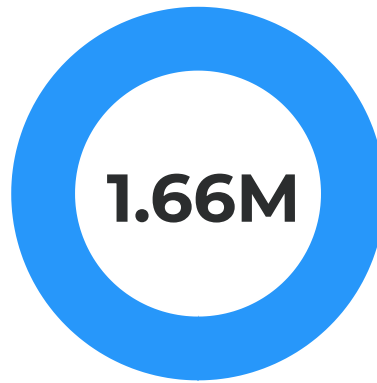


## Expenditures by Function

### Historical Expenditures by Function



## FY26 Expenditures by Function



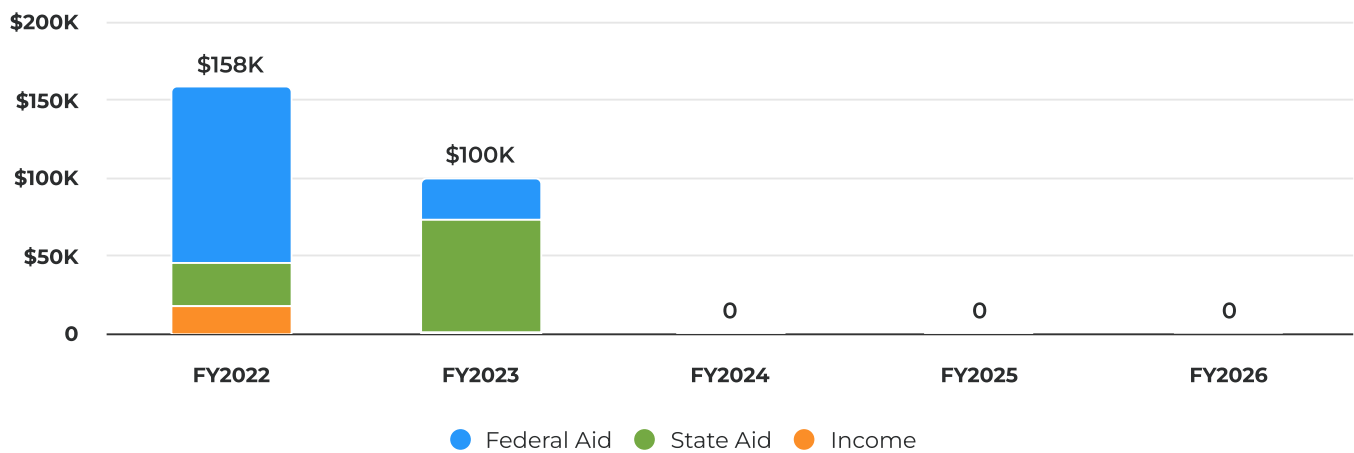
● General Government **\$1,657,996** 100.00%

## Expenditures by Function

| Category                  | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|---------------------------|-----------------------|------------------------|-----------------------|
| <b>General Government</b> | <b>\$1,688,391.60</b> | <b>\$1,618,007.00</b>  | <b>\$1,657,996.00</b> |
| Personal Services         | \$777,616.04          | \$638,850.00           | \$652,254.00          |
| Contracts                 | -                     | \$2,460.00             | \$6,000.00            |
| Auto/Travel               | \$1,937.26            | \$5,450.00             | \$5,500.00            |
| Office Supplies           | \$171,466.06          | \$198,743.00           | \$186,000.00          |
| Computer Supplies         | \$351,195.00          | \$286,500.00           | \$290,000.00          |
| Special Department Supply | \$78,512.54           | \$133,364.00           | \$80,000.00           |
| Misc Serv/Exp             | -                     | \$10,000.00            | \$10,000.00           |
| Departmental Exp          | -                     | \$3,540.00             | \$4,000.00            |
| Employee Benefits         | \$307,664.70          | \$339,100.00           | \$424,242.00          |
| <b>Total Expenditures</b> | <b>\$1,688,391.60</b> | <b>\$1,618,007.00</b>  | <b>\$1,657,996.00</b> |

## Revenues by Revenue Source

## Historical Revenues by Revenue Source



# County Attorney

Robert Freehill, County Attorney

***The County Attorney is the County's civil counsel. The County Attorney's Office represents the County, its entities and, with respect to conduct in their governmental capacities, all of the County's officials, officers and employees.***

The County Attorney may be compared to the General Counsel of a private corporation or to the Corporation Counsel of a City. With the exception of matters handled by the County's Social Services Attorneys, who report to the Commissioner of Social Services, the County Attorney's Office, either directly, or through of-counsel relationships, is responsible for all of the County's civil legal work.

The County Attorney's Office receives no funding from outside agencies; however, it does receive funding through chargebacks to other County agencies.

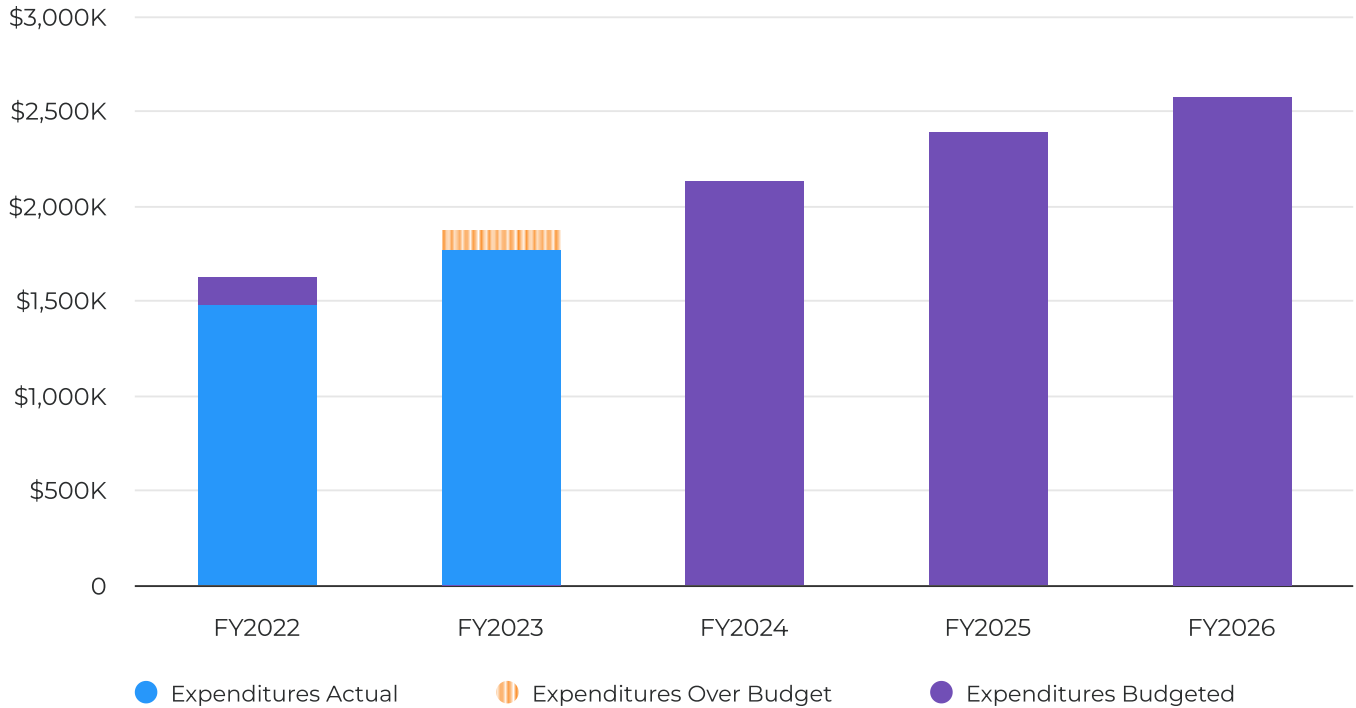
The position of County Attorney is required by the County Charter, which further stipulates that the individual appointed as County Attorney work full time for the County and have no outside employment. The County Attorney has a fixed term coinciding with the term of the Legislature.

## Positions

| Position Name                   | Sum of Amended | Sum of Requested | Sum of Recommended |
|---------------------------------|----------------|------------------|--------------------|
| ⊕ CTY ATTORNEY                  | 13.20          | 14.40            | 14.20              |
| ADMINISTRATIVE SECRETARY        | 2.00           | 3.00             | 3.00               |
| ASSISTANT COUNTY ATTORNEY PT    |                | 0.20             |                    |
| ASST COUNTY ATTORNEY I          | 6.00           | 6.00             | 6.00               |
| CONF SEC COUNTY ATTORNEY        | 1.00           | 1.00             | 1.00               |
| COUNTY ATTORNEY                 | 1.00           | 1.00             | 1.00               |
| DEPUTY COUNTY ATTORNEY          | 1.00           | 1.00             | 1.00               |
| INVESTIGATOR-COUNTY ATTORNEY PT | 0.20           | 0.20             | 0.20               |
| LEGAL TYPIST                    | 1.00           | 1.00             | 1.00               |
| PARALEGAL                       | 1.00           | 1.00             | 1.00               |
| <b>Grand Total</b>              | <b>13.20</b>   | <b>14.40</b>     | <b>14.20</b>       |

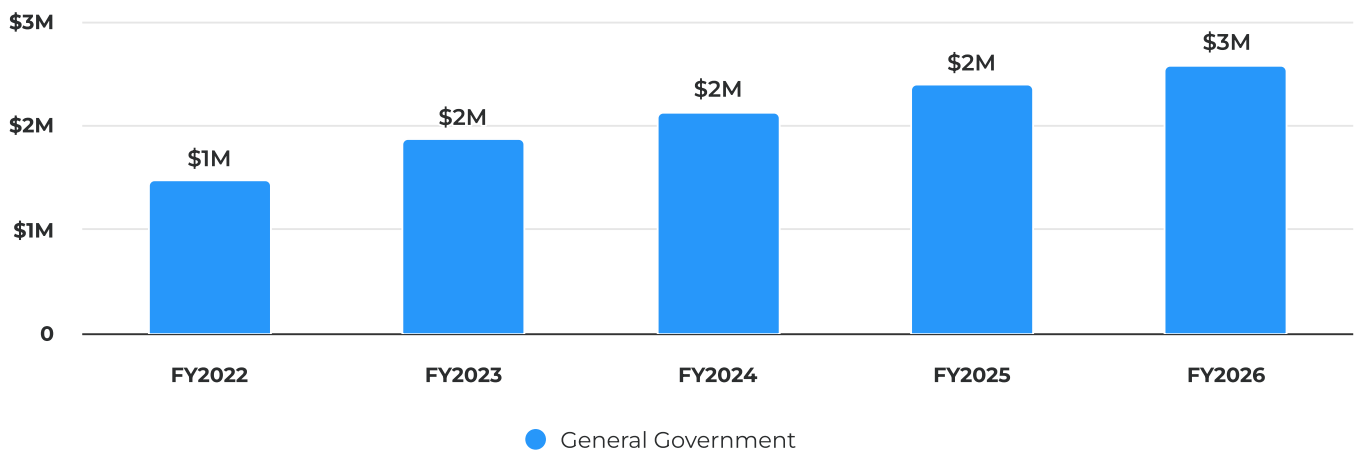
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function



FY26 Expenditures by Function



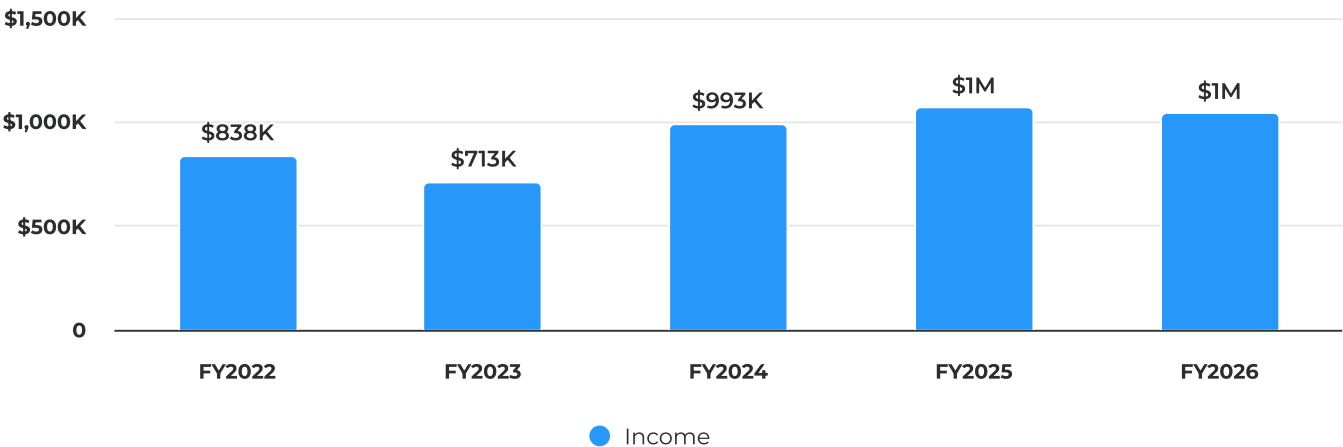
● General Government      \$2,577,571    100.00%

Expenditures by Function

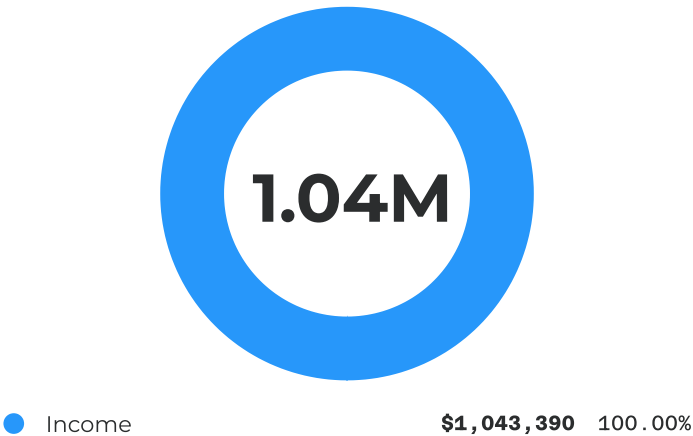
| Category                  | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|---------------------------|-----------------------|------------------------|-----------------------|
| <b>General Government</b> | \$1,874,564.17        | \$2,430,664.00         | \$2,577,571.00        |
| Personal Services         | \$1,065,609.10        | \$1,454,217.00         | \$1,501,446.00        |
| Contracts                 | \$279,465.32          | \$267,350.00           | \$330,000.00          |
| Auto/Travel               | \$1,824.18            | \$3,975.00             | \$5,100.00            |
| Office Supplies           | \$25,066.09           | \$31,697.00            | \$18,600.00           |
| Utilities                 | -                     | \$1,000.00             | -                     |
| Misc Serv/Exp             | \$10,504.10           | \$18,400.00            | \$10,150.00           |
| Departmental Exp          | \$41,800.67           | \$57,319.00            | \$43,500.00           |
| Employee Benefits         | \$450,294.71          | \$596,706.00           | \$668,775.00          |
| <b>Total Expenditures</b> | <b>\$1,874,564.17</b> | <b>\$2,430,664.00</b>  | <b>\$2,577,571.00</b> |

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



Revenues by Revenue Source

| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| Income         | \$636,940.78    | \$1,068,114.00         | \$1,043,390.00   |
| Total Revenues | \$636,940.78    | \$1,068,114.00         | \$1,043,390.00   |



# County Manager

Joshua Potossek, County Manager

***The County Manager is the full-time Chief Executive and Administrative Head of the County of Sullivan. He is responsible for the supervision of all county departments, offices, agencies and administrative units, except as otherwise provided by New York State law or the County Charter. The County Manager also serves as the Chief Budget Officer and is responsible for the preparation of the operating and capital budgets for the County.***

The County Manager's Office receives no outside funding and is 100% County cost. It is mandated by the Sullivan County Charter and Administrative Code.

## Core Services

Functions of the Sullivan County Manager's Office include:

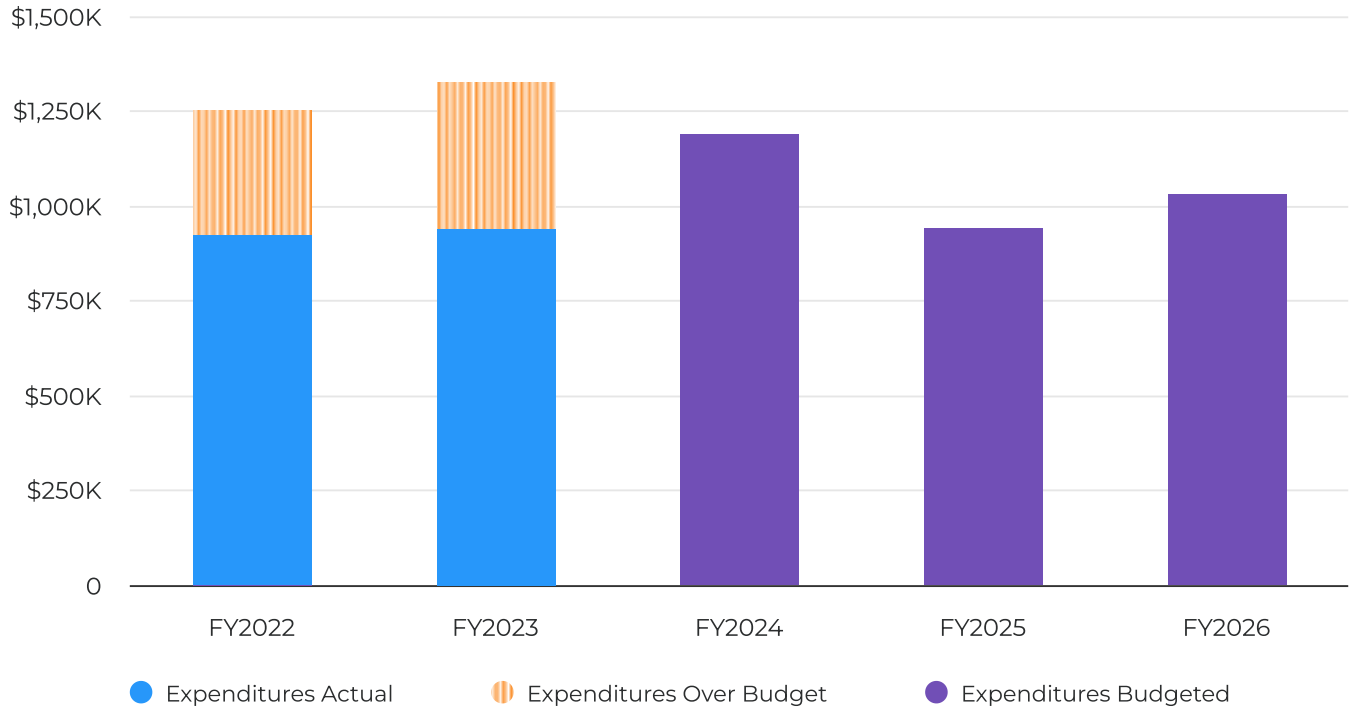
- Supervision of all county departments, offices, agencies and administrative units, except as otherwise provided by New York State law or the County Charter
- Serves as Chief Budget Officer and is responsible for preparing the Tentative Operating Budget annually in conjunction with the Office of Management and Budget
- Identifies areas of operations where efficiencies may be achieved and implement proper mechanisms to achieve these efficiencies
- Attend all monthly meetings of the Sullivan County Legislature and its Standing Committees
- Execute directives and contracts for the provision of services in line with the policies set forth by the Sullivan County Legislature
- Executive Assistant serves as FOIL officer and provides all documentation requested under the Freedom of Information Law
- Oversees Corporate Compliance

## Positions

| Position Name                                                                                      | Sum of Amended | Sum of Requested | Sum of Recommended |
|----------------------------------------------------------------------------------------------------|----------------|------------------|--------------------|
|  COUNTY MANAGER | 5.00           | 5.00             | 5.00               |
| COUNTY MANAGER                                                                                     | 1.00           | 1.00             | 1.00               |
| DEPUTY COUNTY MANAGER                                                                              | 1.00           | 1.00             | 1.00               |
| DIR OF COMMUNICATIONS                                                                              | 1.00           | 1.00             | 1.00               |
| EXEC ASST TO COUNTY MGR                                                                            | 1.00           | 1.00             | 1.00               |
| EXECUTIVE SECRETARY                                                                                | 1.00           | 1.00             | 1.00               |
| <b>Grand Total</b>                                                                                 | <b>5.00</b>    | <b>5.00</b>      | <b>5.00</b>        |

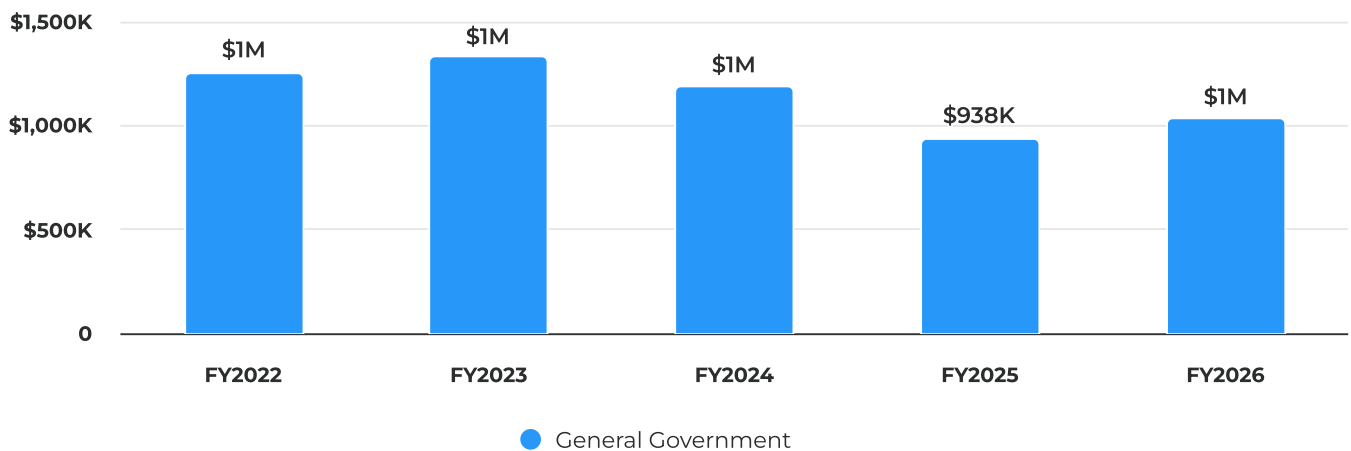
## Expenditure Summary

### Historical Expenditures Across Department

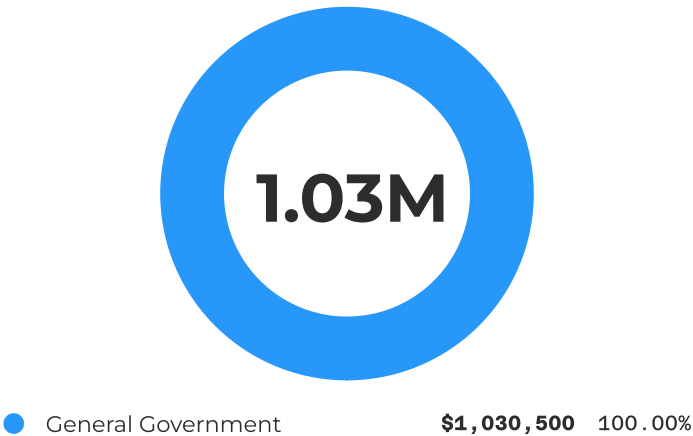


## Expenditures by Function

### Historical Expenditures by Function



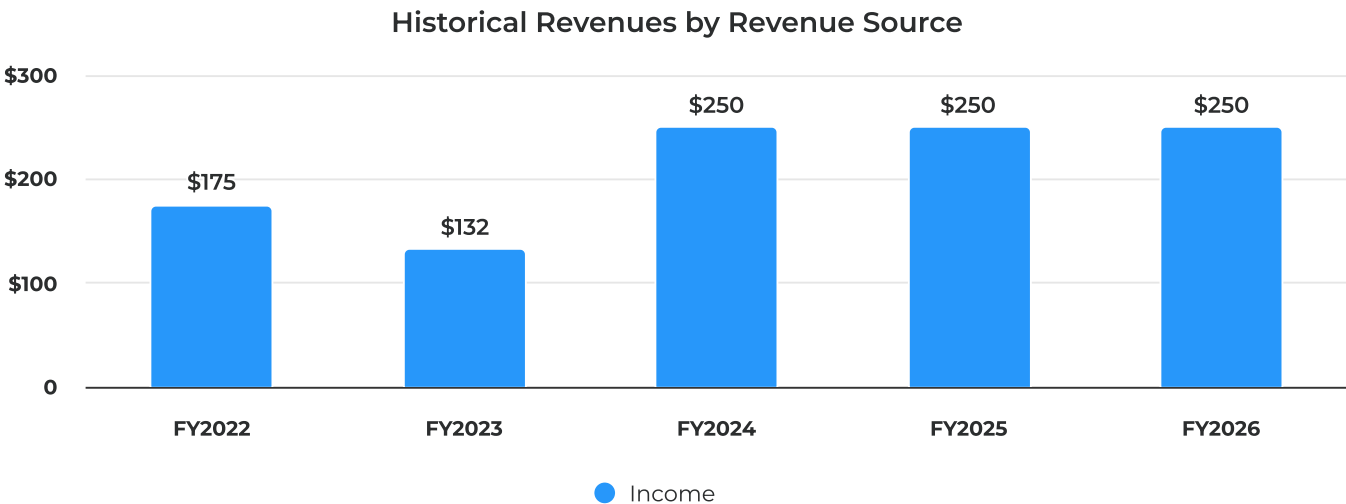
FY26 Expenditures by Function



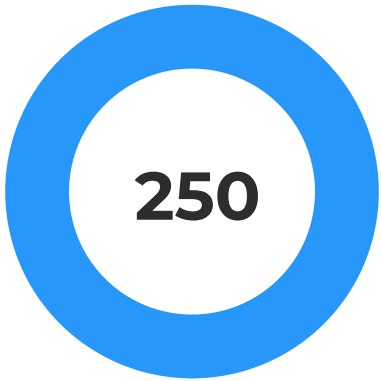
Expenditures by Function

| Category           | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|--------------------|-----------------|------------------------|------------------|
| General Government | \$923,964.03    | \$1,230,267.00         | \$1,030,500.00   |
| Personal Services  | \$571,552.87    | \$537,082.00           | \$563,873.00     |
| Contracts          | \$37,975.13     | \$281,000.00           | \$50,000.00      |
| Auto/Travel        | \$17,851.91     | \$14,749.00            | \$12,280.00      |
| Office Supplies    | \$50,702.21     | \$117,214.00           | \$108,000.00     |
| Utilities          | \$388.08        | \$2,500.00             | \$2,500.00       |
| Misc Serv/Exp      | \$3,926.00      | -                      | \$3,775.00       |
| Departmental Exp   | \$4,117.00      | \$14,100.00            | \$18,901.00      |
| Employee Benefits  | \$237,450.83    | \$263,622.00           | \$271,171.00     |
| Total Expenditures | \$923,964.03    | \$1,230,267.00         | \$1,030,500.00   |

Revenues by Revenue Source



FY26 Revenues by Revenue Source



Income \$250 100.00%

Revenues by Revenue Source

| Category       | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------|-----------------|------------------------|------------------|
| Income         | \$331.50        | \$250.00               | \$250.00         |
| Total Revenues | \$331.50        | \$250.00               | \$250.00         |

# Corporate Compliance

Christine Panos, Compliance Officer

***The mission of the Corporate Compliance Department is to promote an organizational culture of merit that mitigates risk and ensures the County operates and delivers services with the highest degree of honesty and integrity in accordance with Federal, State, and local laws.***

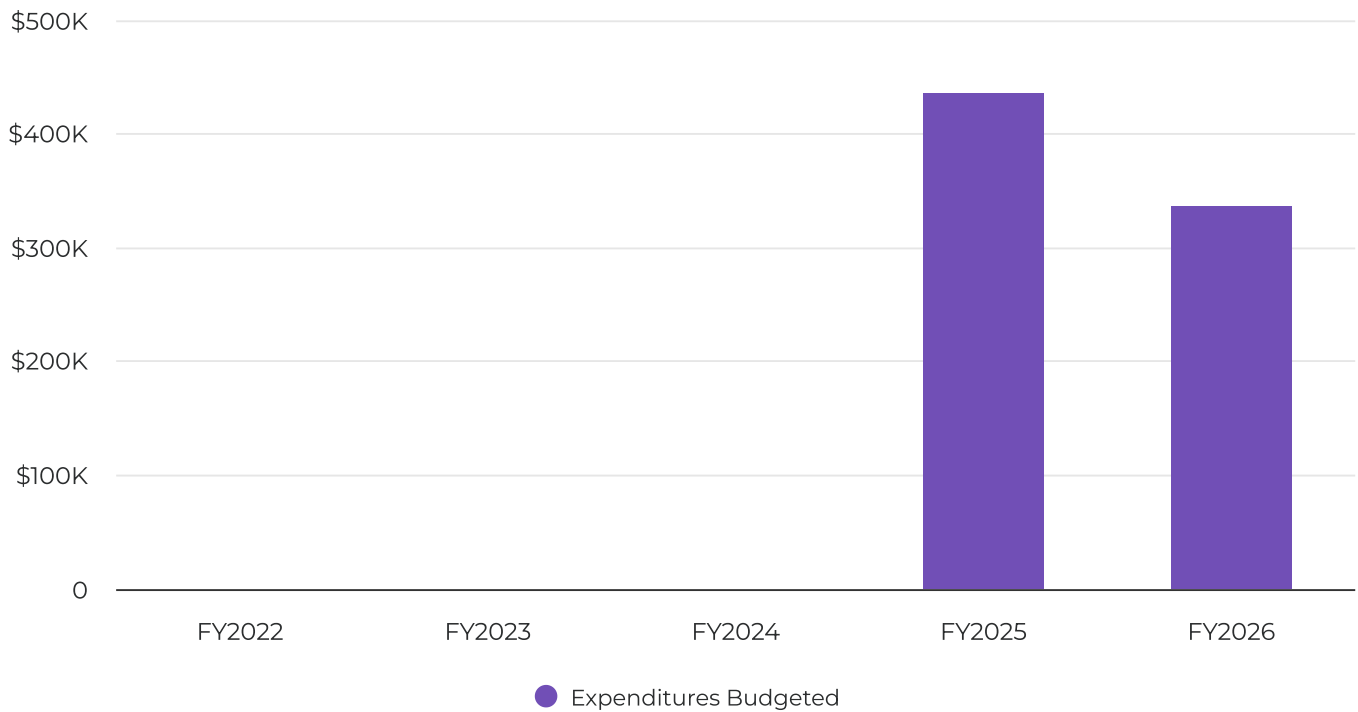
The Compliance Department ensures the County and all affected individuals are compliant with relevant laws, regulation, and ethical practices of the County of Sullivan. The department is responsible for the monitoring of changes in Federal, State, and local laws and regulations, as they relate to waste, fraud, and abuse. It coordinates, facilitates, and monitors compliance efforts County-wide, including overseeing of the Confidential Compliance Hotline for reporting compliance violations, illegal or unethical conduct. It resolves identified compliance issues promptly and applies prevention methods to monitoring activities and promotes a speak up culture that encourages all appropriate parties to report potential misconduct and criminal conduct across all operations. It develops internal controls to promote program effectiveness, in addition to assisting department heads and managers with establishing compliance procedures specific to their operations, and conduct reviews to ensure compliance with legal and regulatory requirements.

## Positions

| Position Name                  | Sum of Amended | Sum of Requested | Sum of Recommended |
|--------------------------------|----------------|------------------|--------------------|
| ☐ CORPORATE COMPLIANCE         | 3.00           | 3.00             | 2.00               |
| COMPLIANCE OFFICER             | 1.00           | 1.00             | 1.00               |
| COMPLIANCE PROGRAM COORDINATOR | 2.00           | 2.00             | 1.00               |
| <b>Grand Total</b>             | <b>3.00</b>    | <b>3.00</b>      | <b>2.00</b>        |

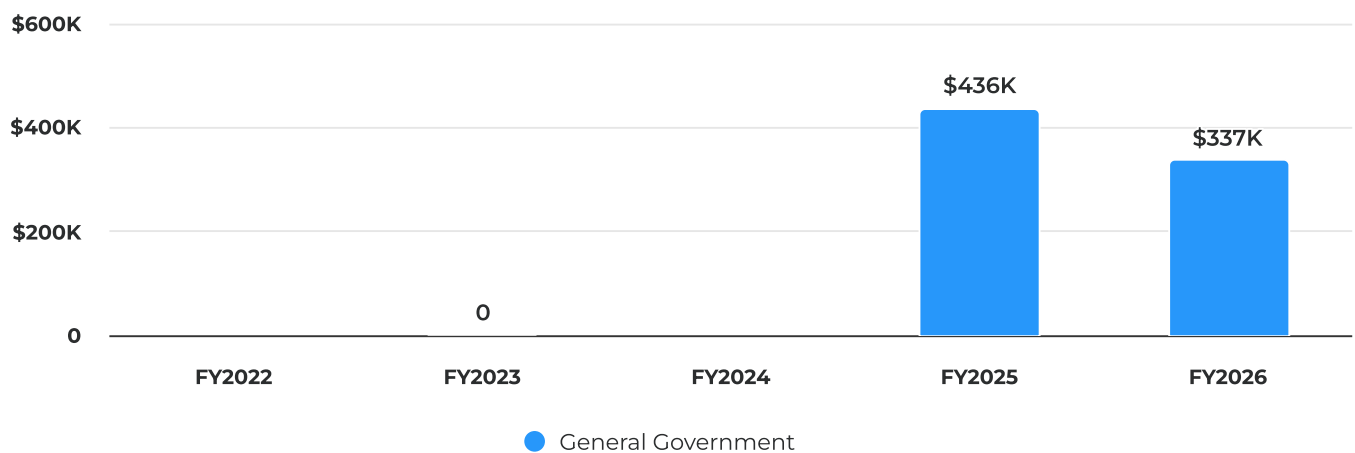
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function



FY26 Expenditures by Function



● General Government      **\$336,588**    100.00%

Expenditures by Function

| Category                  | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted    |
|---------------------------|-----------------|------------------------|---------------------|
| <b>General Government</b> | -               | \$436,150.00           | \$336,588.00        |
| Personal Services         | -               | \$263,198.00           | \$177,302.00        |
| Contracts                 | -               | \$39,759.00            | \$59,800.00         |
| Auto/Travel               | -               | \$4,000.00             | \$4,875.00          |
| Office Supplies           | -               | \$1,661.00             | \$200.00            |
| Departmental Exp          | -               | \$325.00               | \$1,075.00          |
| Employee Benefits         | -               | \$127,207.00           | \$93,336.00         |
| <b>Total Expenditures</b> | -               | <b>\$436,150.00</b>    | <b>\$336,588.00</b> |

## Key Strategies and Actions

### Updated Key Strategies

- Continue to develop the Corporate Compliance Program in alignment with Medicaid and Medicare compliance requirements.
- By the end of Q4 2025, finalize the Corporate Compliance Work Plan which shall outline the County's proposed strategy for meeting the requirements of Title 18 Part 521-1.4 for the coming year, with a specific emphasis on policies and procedures, training and education, auditing and monitoring, and responding to compliance issues.
- Develop and implement the Corporate Compliance Education Plan in alignment with Part 521-1.4(d) by training 100% of the County's workforce by the end of Q4 2025.
- In alignment with the seven key elements of an effective compliance program and the ten risk areas identified in Title 18 Part 521, create, revise, and adopt 80% of written policies and procedures by the end of Q4 2025.

### Updated 2025 Actions

- Work with Bonadio on the development of an effective compliance program to facilitate Medicaid and Medicare compliance
- Conduct internal and external audits focusing on Part 521 risk areas to promote a comprehensive and effective compliance program
- Foster a culture of compliance through continuous engagement and promotion of the County's Corporate Compliance Program standards.
- Work with departments to identify role-based and risk-based needs for educational opportunities to promote compliance program effectiveness.
- Complete an Annual Compliance Program Review.
- Increase oversight efforts of State and Federal funding streams including grant administration.
- Take prompt action to investigate compliance issues and finalize investigations in a timely manner.
- Work with departments to ensure appropriate vendors/contractors have attested to the County's Corporate Compliance template details.

### HIPAA Compliance

#### Key Strategies

- Continue to develop the HIPAA Compliance Program in alignment with 45 CFR Parts 160, 162, and 164 (The Privacy Rule, Security Rule, Enforcement Rule, and Breach Notification Rule).
- By the end of Q4 2025, update the County's HIPAA Compliance training to be in alignment with sections 164.530(d)(1) and 164.308(a)(5).
- By the end of Q4 2025 create and/or update the Access to Protected Health Information Policy, Role-Based Access Policy, and the Accounting of Disclosures Policy to support the Privacy Rule, Security Rule, and Breach Notification Rule.
- By the end of Q4 2025, identify 100% of the protected health information containing platforms and solutions utilized by covered healthcare components including the identification of authorized administrators and users to support the development of auditing and monitoring activities.
- By the end of Q4 2025, create a training/in-service for individuals (1) fulfilling medical record requests and (2) completing departmental walkthroughs.
- By the end of Q4 2025, update and implement the County's Business Associate Agreement (BAA) template.

#### 2025 Actions

- Foster a culture of HIPAA compliance through continuous engagement and promotion of the County's HIAA Compliance Program standards.



- Work with covered healthcare components to strengthen health finance oversight efforts.
- Work with departments to ensure that BAA's are attached to contracts as appropriate.
- Work with departments to ensure that appropriate vendors who are paid via a purchase order (PO) have a BAA in place.
- Take prompt action to investigate compliance issues and finalize HIPAA investigations in a timely manner.
- Continue to host quarterly Administrative Oversight Committee (AOC) meetings including the provision of agendas and minutes to facilitate the County's HIPAA Compliance standards.

# Human Rights Commission

Ramone Wilson, Executive Director of Human Rights Commission

***The mission of the Human Rights Commission, created in October of 2005, is to foster good relationships among communities and groups of people in Sullivan County.***

The Human Rights Commission has nine members, all of whom are appointed by the Sullivan County Legislature. The County maintains one part time employee who is responsible for day to day tasks associated with the Commission, such as receiving calls, e-mails, complaints, etc.

The Human Rights Commission receives no outside funding and is 100% County share. It is a non-mandated office.

## Core Services

Functions of the Human Rights Commission include:

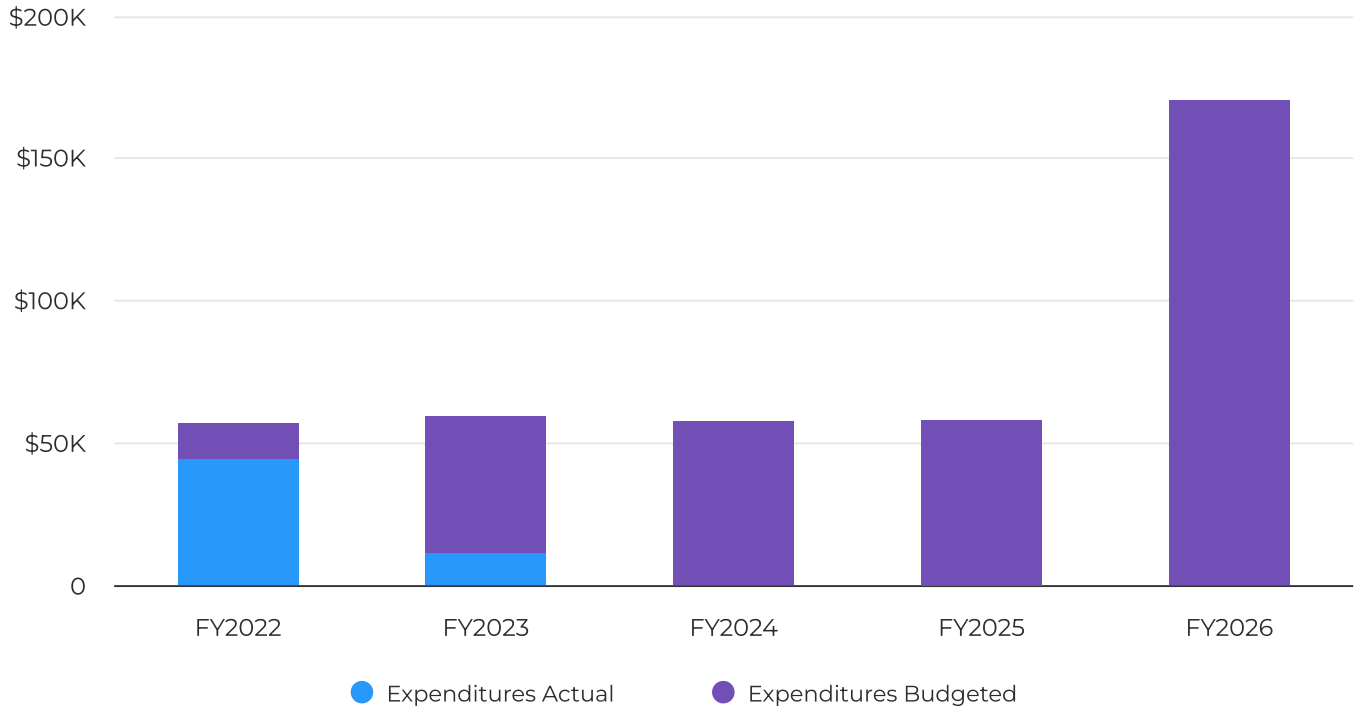
- Foster mutual respect and understanding in the general population for the rights of all persons in Sullivan County
- Encourage equality of treatment for, and discourage discrimination against, a person on the basis of race, color, religion, creed, national origin, gender, age, disability, actual or perceived sexual orientation/preference, marital status, or criminal conviction only to the extent provided by Correction Law 752
- Inquire into incidents of tension and conflict among or between various racial, religious and nationality groups and to act to relieve this tension
- Conduct and recommend programs in education to increase goodwill among inhabitants of the county
- Receive complaints of alleged discrimination because of race, color, religion, creed, national origin, gender, age, disability, actual or perceived sexual orientation/preference, marital status, or criminal conviction only to the extent provided by Correction Law 752 and to attempt to resolve such conflicts through direct intervention or referral.

## Positions

| Position Name                                                                                             | Sum of Amended | Sum of Requested | Sum of Recommended |
|-----------------------------------------------------------------------------------------------------------|----------------|------------------|--------------------|
|  HUMAN RIGHTS COMMISSN | 1.00           | 1.00             | 1.00               |
| EXEC DIR HUMAN RIGHTS COMM                                                                                | 1.00           | 1.00             | 1.00               |
| <b>Grand Total</b>                                                                                        | <b>1.00</b>    | <b>1.00</b>      | <b>1.00</b>        |

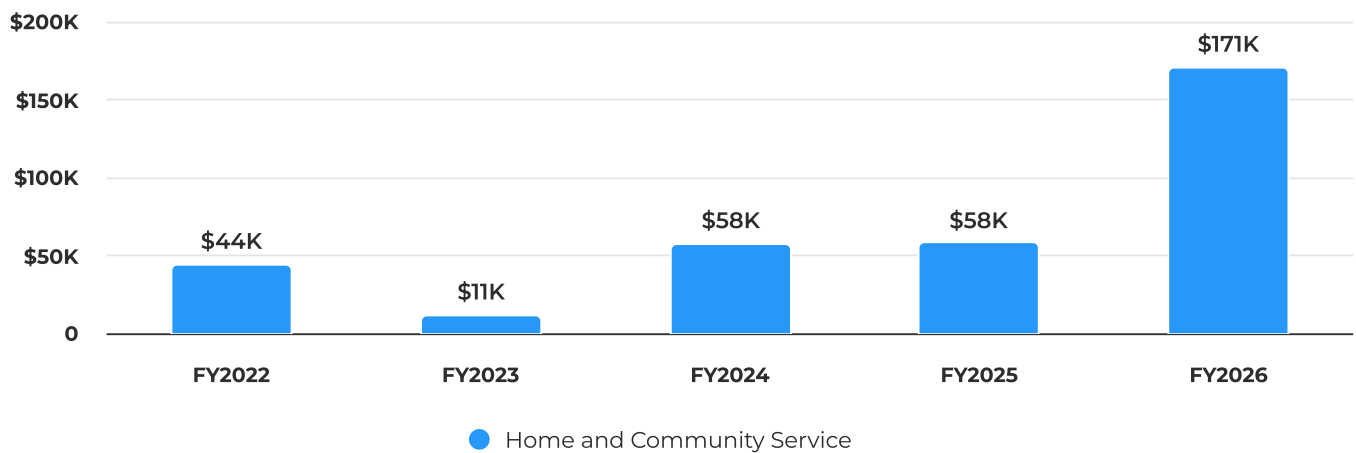
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function



## FY26 Expenditures by Function



● Home and Community Service      **\$170,500**    100.00%

## Expenditures by Function

| Category                          | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted    |
|-----------------------------------|-----------------|------------------------|---------------------|
| <b>Home and Community Service</b> | -               | \$125,687.00           | \$170,500.00        |
| Personal Services                 | -               | \$78,791.00            | \$104,006.00        |
| Auto/Travel                       | -               | \$1,750.00             | \$12,565.00         |
| Office Supplies                   | -               | \$3,259.00             | \$3,400.00          |
| Computer Supplies                 | -               | -                      | \$2,500.00          |
| Utilities                         | -               | \$600.00               | \$420.00            |
| Special Department Supply         | -               | \$600.00               | \$1,200.00          |
| Misc Serv/Exp                     | -               | \$300.00               | \$4,500.00          |
| Departmental Exp                  | -               | \$1,400.00             | \$3,000.00          |
| Employee Benefits                 | -               | \$38,987.00            | \$38,909.00         |
| <b>Total Expenditures</b>         | -               | <b>\$125,687.00</b>    | <b>\$170,500.00</b> |

# Non-Divisional Programs

There are many functions within the County which don't fall within a specific division.

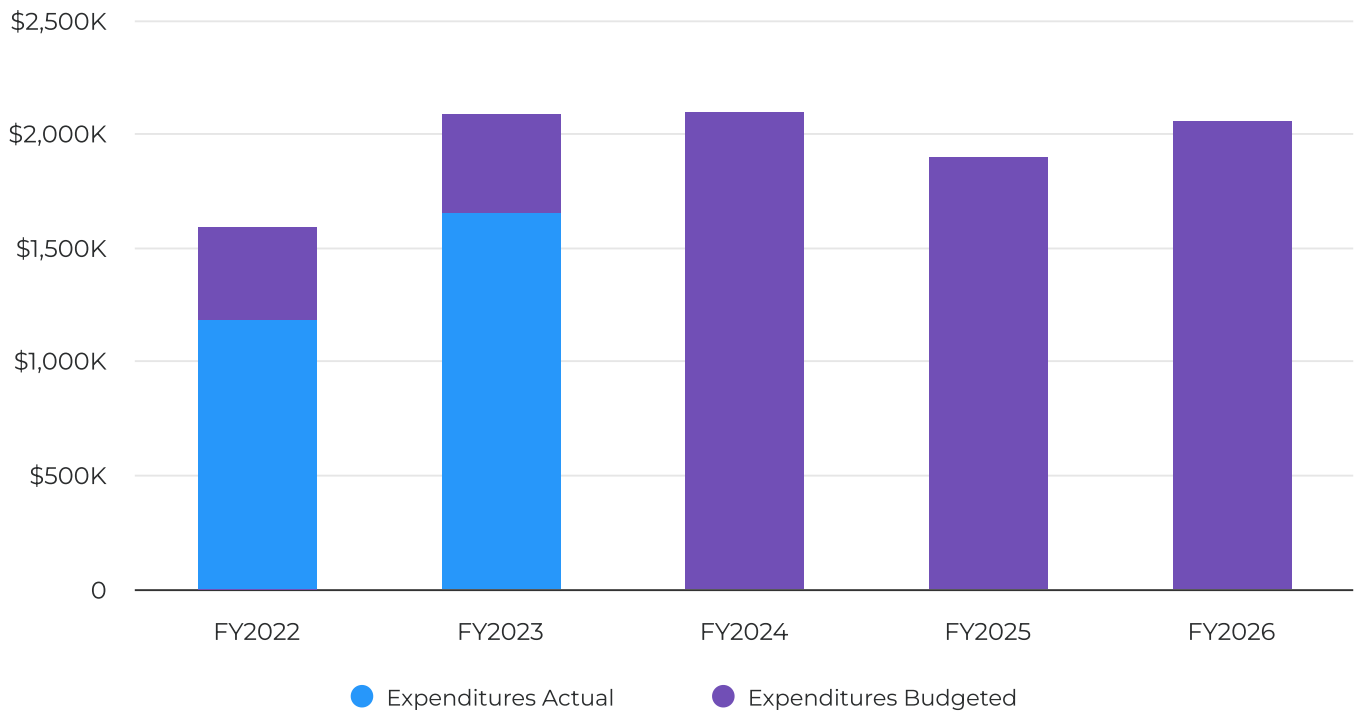
Some of these include:

- Community College Chargebacks
- Judgements and Claims
- Municipal Court
- Safety Inspection/Electrical Licensing

View each page individually to learn more about these programs.

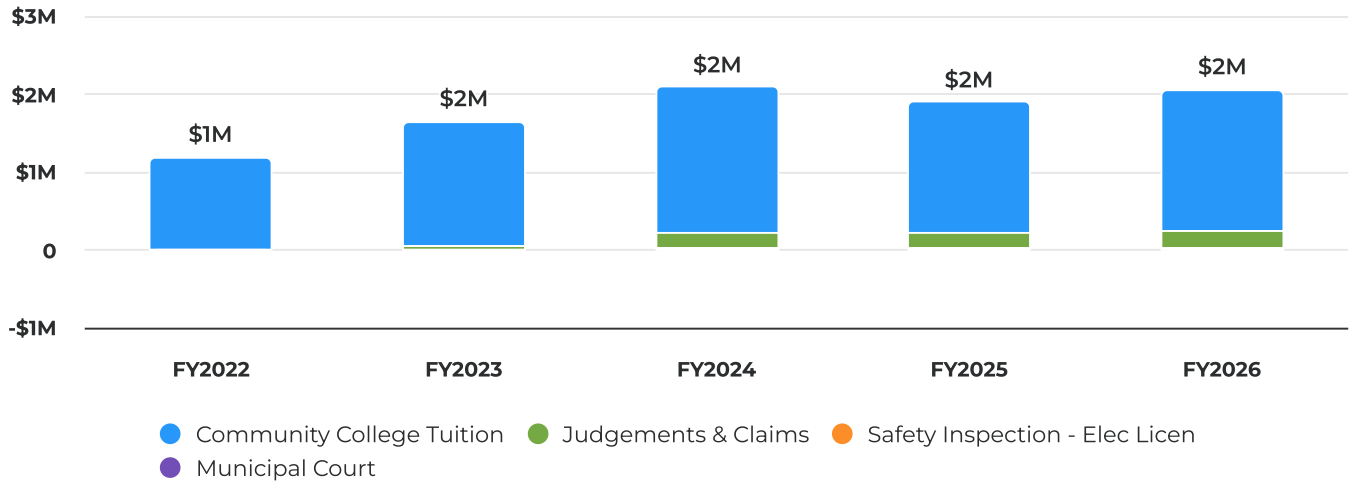
## Expenditure Summary

Historical Expenditures Across Department

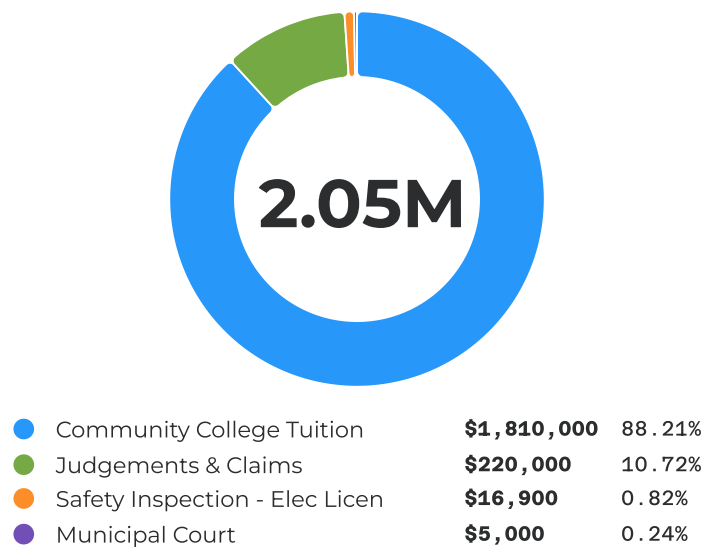


## Expenditures by Department

### Historical Expenditures by Department



### FY26 Expenditures by Department

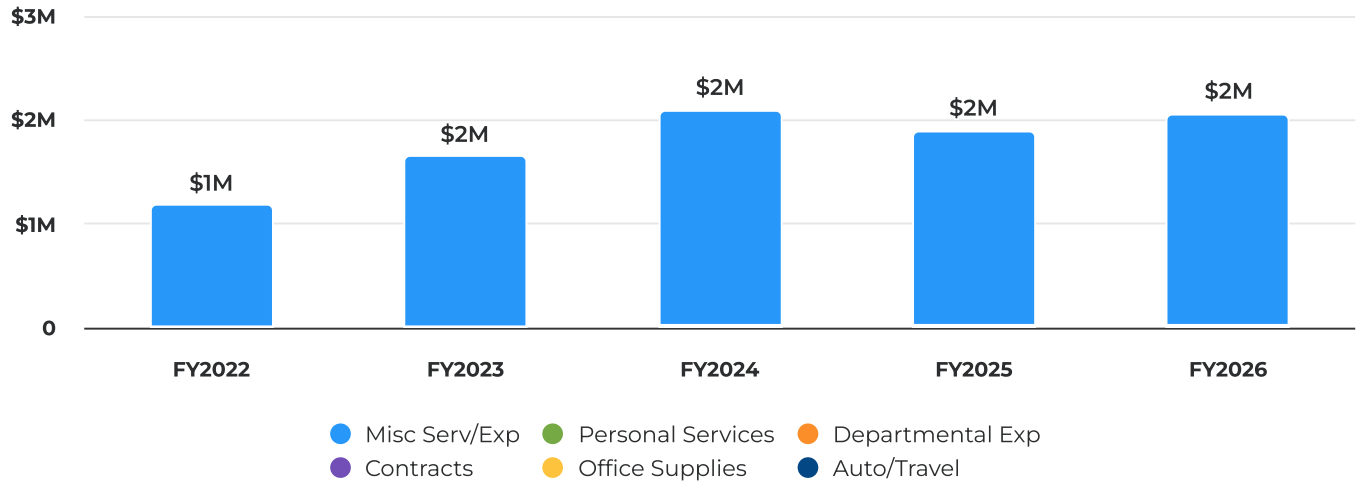


## Expenditures by Department

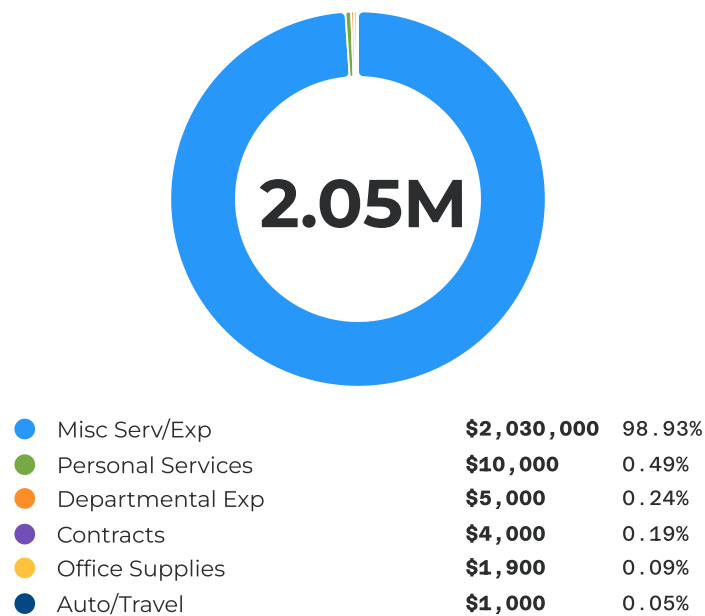
| Category                       | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|--------------------------------|-----------------------|------------------------|-----------------------|
| Municipal Court                | \$5,190.00            | \$3,800.00             | \$5,000.00            |
| Judgements & Claims            | \$38,060.63           | \$200,000.00           | \$220,000.00          |
| Community College Tuition      | \$1,742,654.78        | \$1,675,000.00         | \$1,810,000.00        |
| Safety Inspection - Elec Licen | \$12,653.00           | \$16,800.00            | \$16,900.00           |
| <b>Total Expenditures</b>      | <b>\$1,798,558.41</b> | <b>\$1,895,600.00</b>  | <b>\$2,051,900.00</b> |

## Expenditures by Exp Categories

### Historical Expenditures by Exp Categories



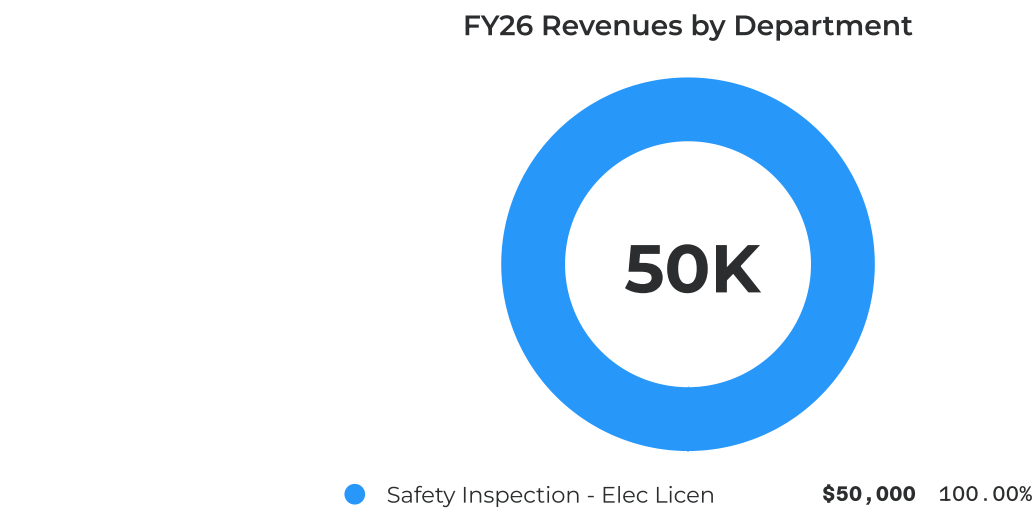
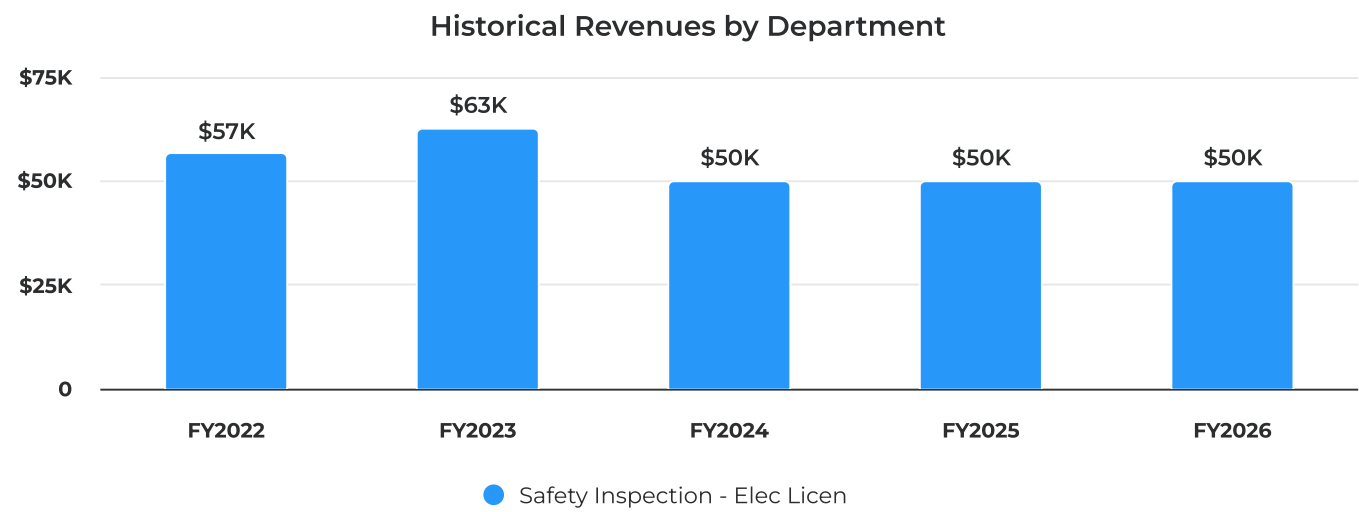
### FY26 Expenditures by Exp Categories



### Expenditures by Exp Categories

| Category                  | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|---------------------------|-----------------------|------------------------|-----------------------|
| Personal Services         | \$9,615.50            | \$10,000.00            | \$10,000.00           |
| Contracts                 | -                     | \$3,750.00             | \$4,000.00            |
| Auto/Travel               | \$943.74              | \$1,000.00             | \$1,000.00            |
| Office Supplies           | \$1,902.38            | \$2,050.00             | \$1,900.00            |
| Misc Serv/Exp             | \$1,780,715.41        | \$1,875,000.00         | \$2,030,000.00        |
| Departmental Exp          | \$5,190.00            | \$3,800.00             | \$5,000.00            |
| Employee Benefits         | \$191.38              | -                      | -                     |
| <b>Total Expenditures</b> | <b>\$1,798,558.41</b> | <b>\$1,895,600.00</b>  | <b>\$2,051,900.00</b> |

# Revenues by Department



## Revenues by Department

| Category                       | FY 2025 Amended Budget | FY 2026 Budgeted | FY 2025 Amended Budget vs. FY 2026 Budgeted (% Change) |
|--------------------------------|------------------------|------------------|--------------------------------------------------------|
| Safety Inspection - Elec Licen | \$50,000.00            | \$50,000.00      | 0.00%                                                  |
| Total Revenues                 | \$50,000.00            | \$50,000.00      | 0.00%                                                  |



# Community College Contribution

The Contribution to College budget organization reflects the annual County subsidy paid to the Sullivan County Community College operating budget. Community Colleges were to be funded one-third from the Counties, one-third from tuition, and one-third from State Aid. This formula has changed over the years as the State reduced the amount of aid it sends to the Community College.

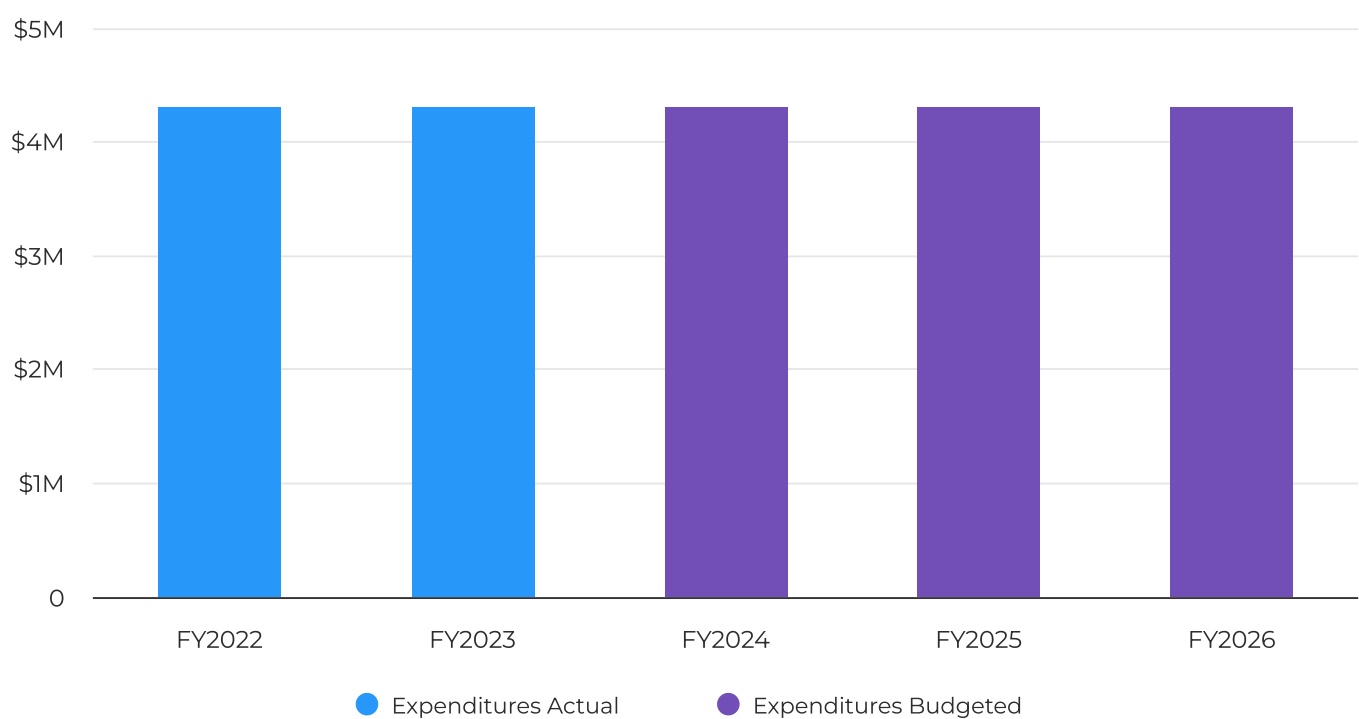
In addition to tuition chargebacks, and the contribution to the Sullivan County Community College, the County has annual debt services payments associated with debt issued for college construction projects.

The County contribution to the College is 100% County cost with no outside funding.

As a local sponsor, the County is required to provide funding to Sullivan County Community College, as mandated by State Education law section 6304(c).

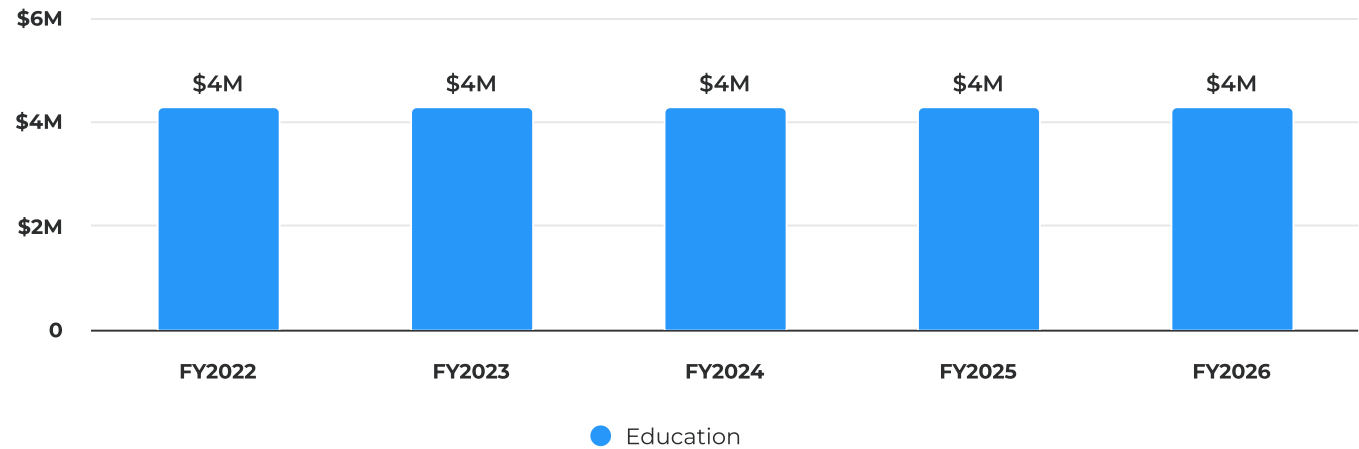
## Expenditure Summary

Historical Expenditures Across Department

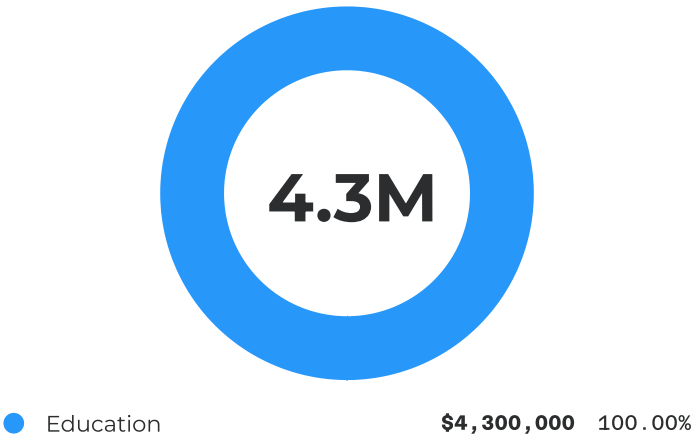


## Expenditures by Function

Historical Expenditures by Function



FY26 Expenditures by Function



### Expenditures by Function

| Category           | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|--------------------|-----------------|------------------------|------------------|
| Education          | \$4,300,000.00  | \$4,300,000.00         | \$4,300,000.00   |
| Misc Serv/Exp      | \$4,300,000.00  | \$4,300,000.00         | \$4,300,000.00   |
| Total Expenditures | \$4,300,000.00  | \$4,300,000.00         | \$4,300,000.00   |

# Community College Contribution

This account reflects tuition chargebacks made by the County to other in-state community colleges attended by Sullivan County residents. There are two components of the Chargebacks the County pays to community colleges:

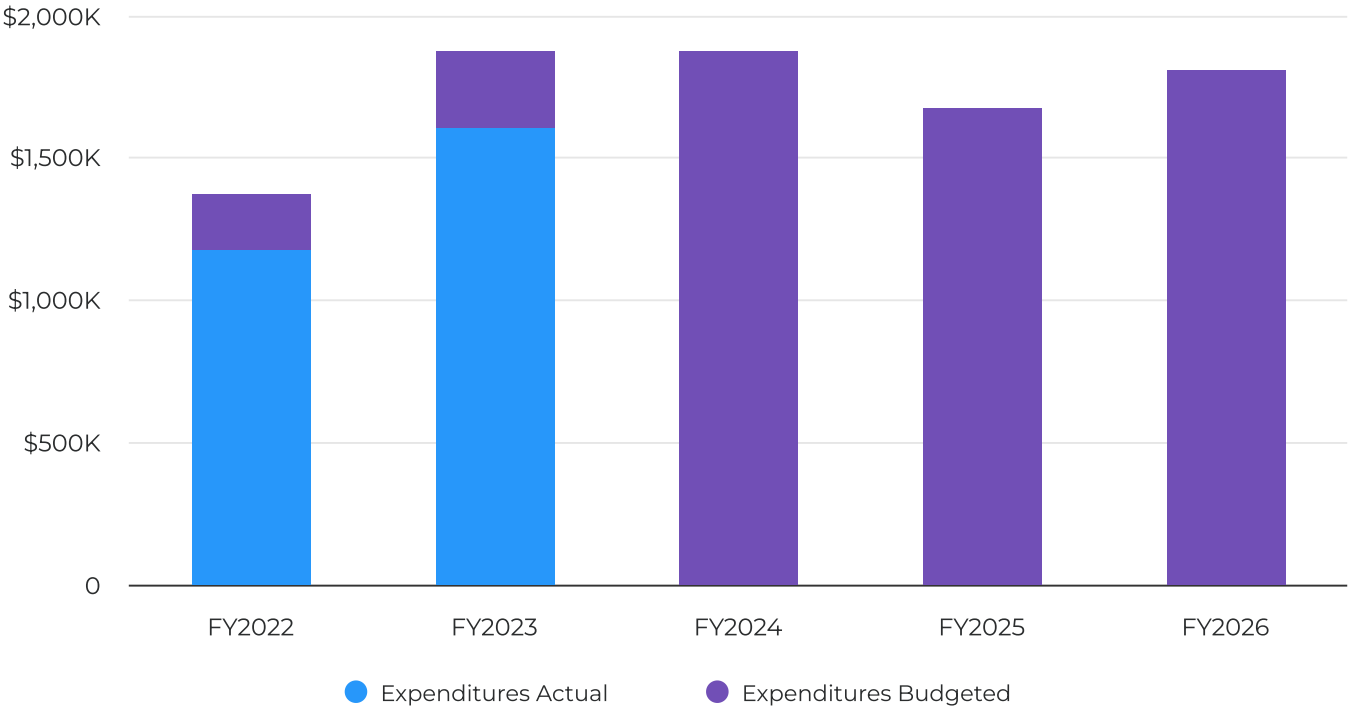
- *Operating Chargebacks:* Community colleges charge to and collect from each county within the state, an allocable portion of the local sponsor's share of the operating costs of such community colleges attributable to such nonresident students, computed on a per student basis.
- *Capital Chargebacks:* Monies received from the counties shall be deposited in the community college fund in accordance with subdivision 5-b of section 6304 of the Education law and shall be separately accounted for within said fund, and be used:
  1. To meet the sponsor's share of the costs of acquisition of land and the acquisition, construction or rehabilitation of buildings;
  2. To reduce indebtedness of the sponsor incurred for capital costs of a community college;
  3. To pay the sponsor's costs of financing such indebtedness; and
  4. For the sponsor's share of such other purposes as are normally permitted within an approved capital construction budget

Sullivan County pays to each Community College \$300 per full-time student.

New York Education Law sections 6304 and 6305 govern community college chargebacks.

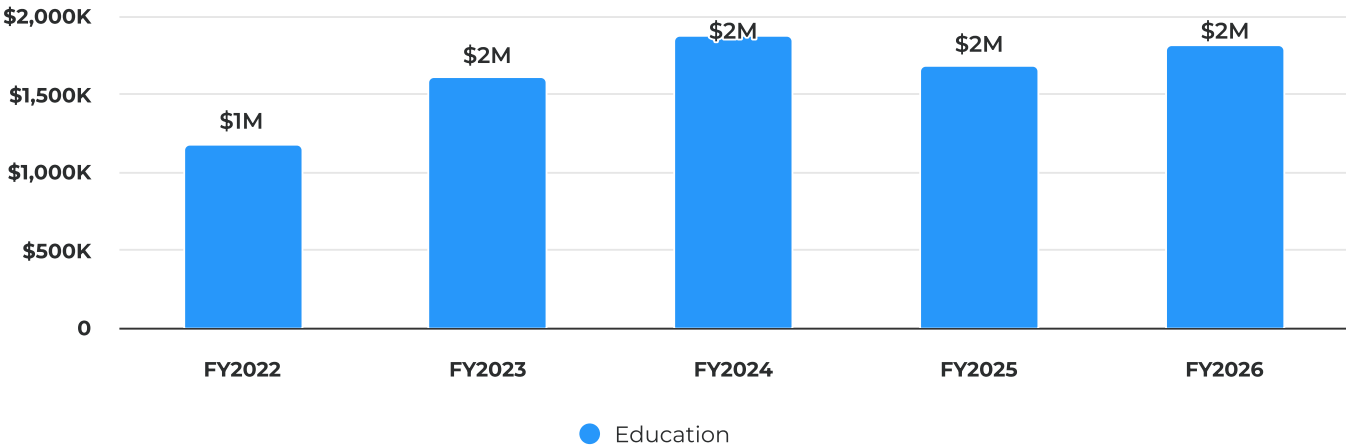
## Expenditure Summary

Historical Expenditures Across Department

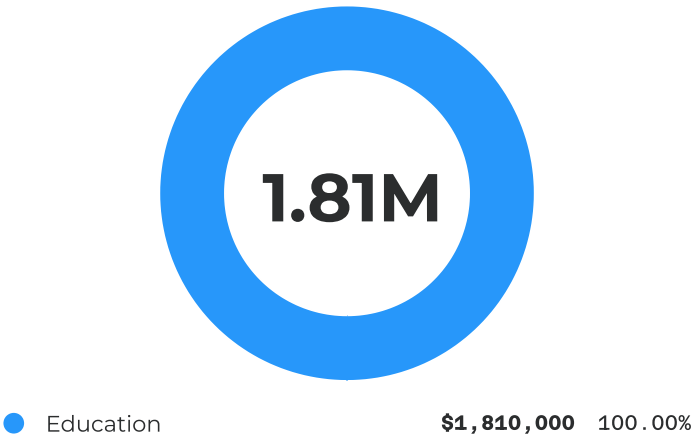


# Expenditures by Function

Historical Expenditures by Function



FY26 Expenditures by Function



## Expenditures by Function

| Category           | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|--------------------|-----------------|------------------------|------------------|
| Education          | \$1,742,654.78  | \$1,675,000.00         | \$1,810,000.00   |
| Misc Serv/Exp      | \$1,742,654.78  | \$1,675,000.00         | \$1,810,000.00   |
| Total Expenditures | \$1,742,654.78  | \$1,675,000.00         | \$1,810,000.00   |

# Economic and Community Development

Appropriations from the Economic and Community Development budget organization include funding for the contract to the Partnership for Economic Development, as well as funding allocated for the economic development of new initiatives.

These appropriations are 100% County Cost and receive no outside funding. The organization does not include any mandated services.

## *Sullivan County Partnership for Economic Development:*

The Sullivan County Partnership was established in 1994 via the private business sector as a vehicle to facilitate the economic development in Sullivan County, with the goal to positively impact its members and by extension the residents of Sullivan County. Throughout its existence, the Partnership has worked to solidify its organizational structure; it also helped develop and strengthen partnerships within the business community, government, and other service organizations, as well as conduct, the external marketing of Sullivan County for business investment.

The Partnership plays a pivotal role in providing programmatic services to both small and large businesses, adding value to the private sector. This balanced approach has led to the creation of stable, long-term revenue for the County of Sullivan over many years (as well as for local school districts and municipalities). Moreover, it has acted as a primary catalyst for private sector investment and job growth.

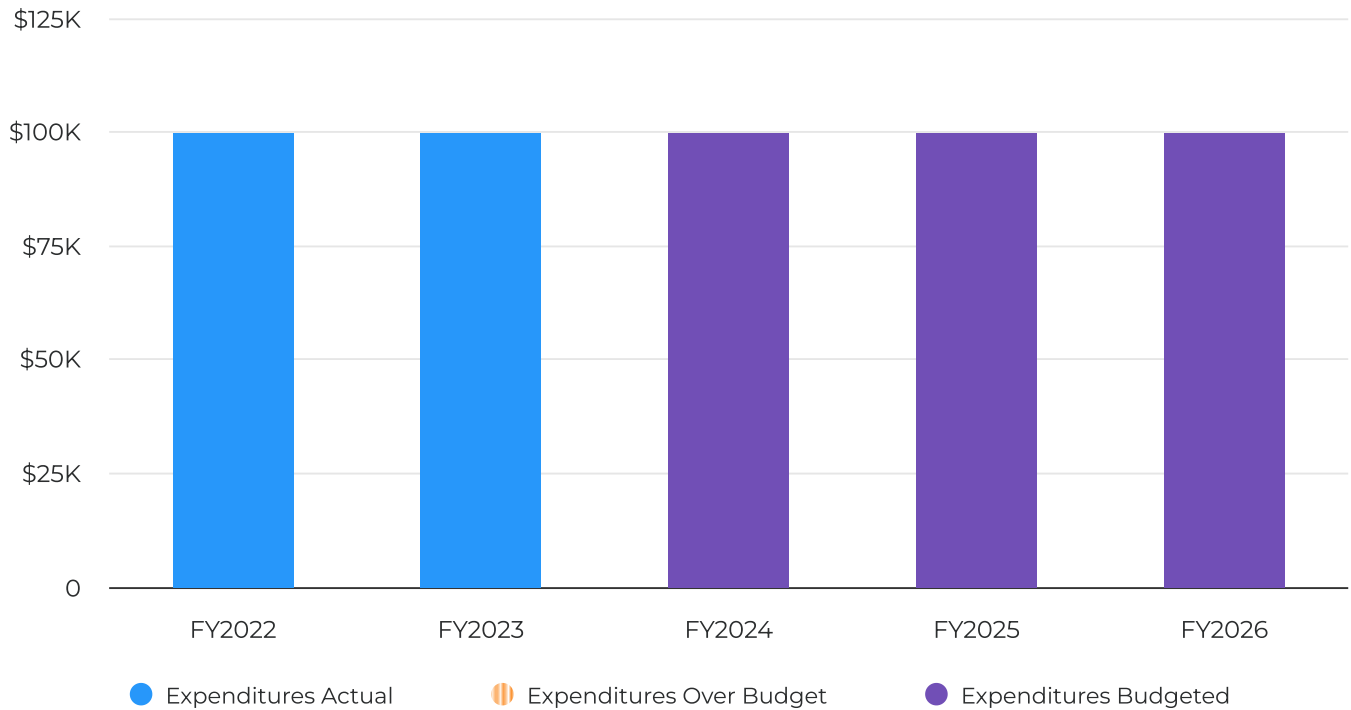
The Partnership's strategy has been implemented throughout its existence with periodic review and revisions as needed. Benefits to the County are not only realized in the short term when projects are initially approved, but also in the long term as those projects continue to pay taxes and maintain and/or increase jobs in perpetuity. It is important to understand that, but for this effort, those investments would not be realized. While the economic downturn of 2008 challenged us all, in particular our ability to provide services at the same level we once did, we have come back full circle and with the benefits we have fostered have been giving back directly to our member businesses, municipalities and residents, by fostering a positive business environment. Certainly, without these continuing efforts our current economic situation would not have been realized.

At the core of our efforts we must continue our work to develop suitable shovel-ready sites; ongoing business expansion; increased participation from the private sector; and, programs to provide technical services for the small business community. These are just a few of the many benefits that the Partnership provides.

Members of the Partnership Board hold an annual strategic retreat, intended to formulate and or tweak plans that guide the organizations program of work for the coming year. While some of these initiatives focus on the infrastructure of the organization, a set of core strategies have been maintained, with many of them having brought to fruition projects large and small that have impacted most all of our municipalities in a positive way. In 2016 the Sullivan County Partnership charged its strategic planning committee to review the current strategic plan, make any adjustments necessary and to recommend any new initiatives moving forward. In 2020, the strategic Planning Committee will reconvene and review the plan and adjust as needed to better maximize new opportunities and anticipate challenges that have or will develop along the way.

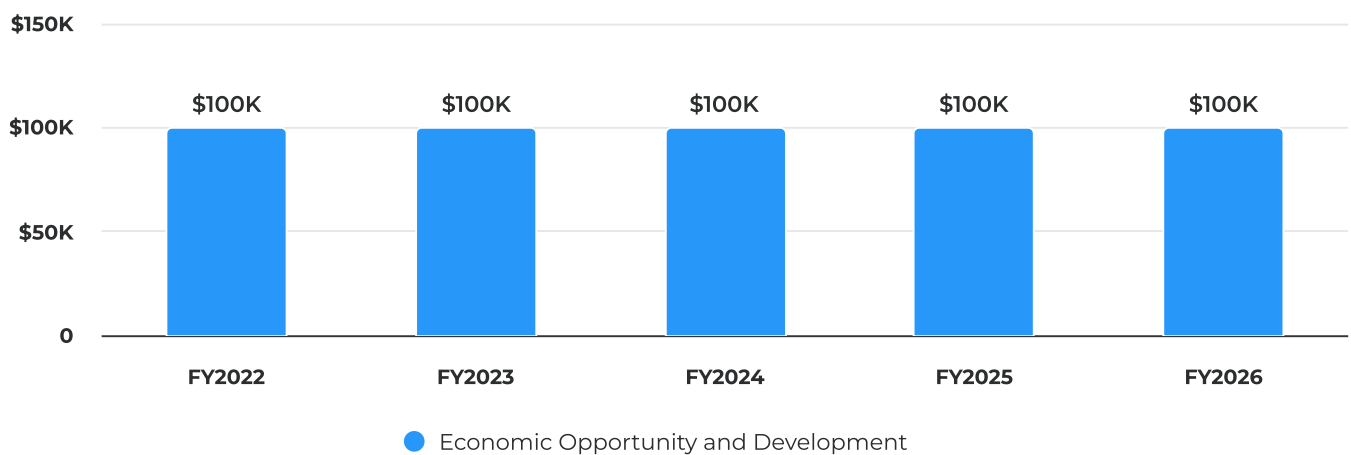
## Expenditure Summary

### Historical Expenditures Across Department

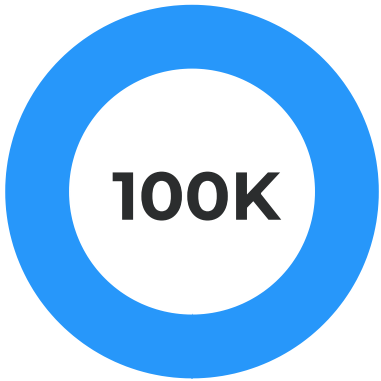


## Expenditures by Function

### Historical Expenditures by Function



FY26 Expenditures by Function



● Economic Opportunity and Development      **\$100,000**    100.00%

Expenditures by Function

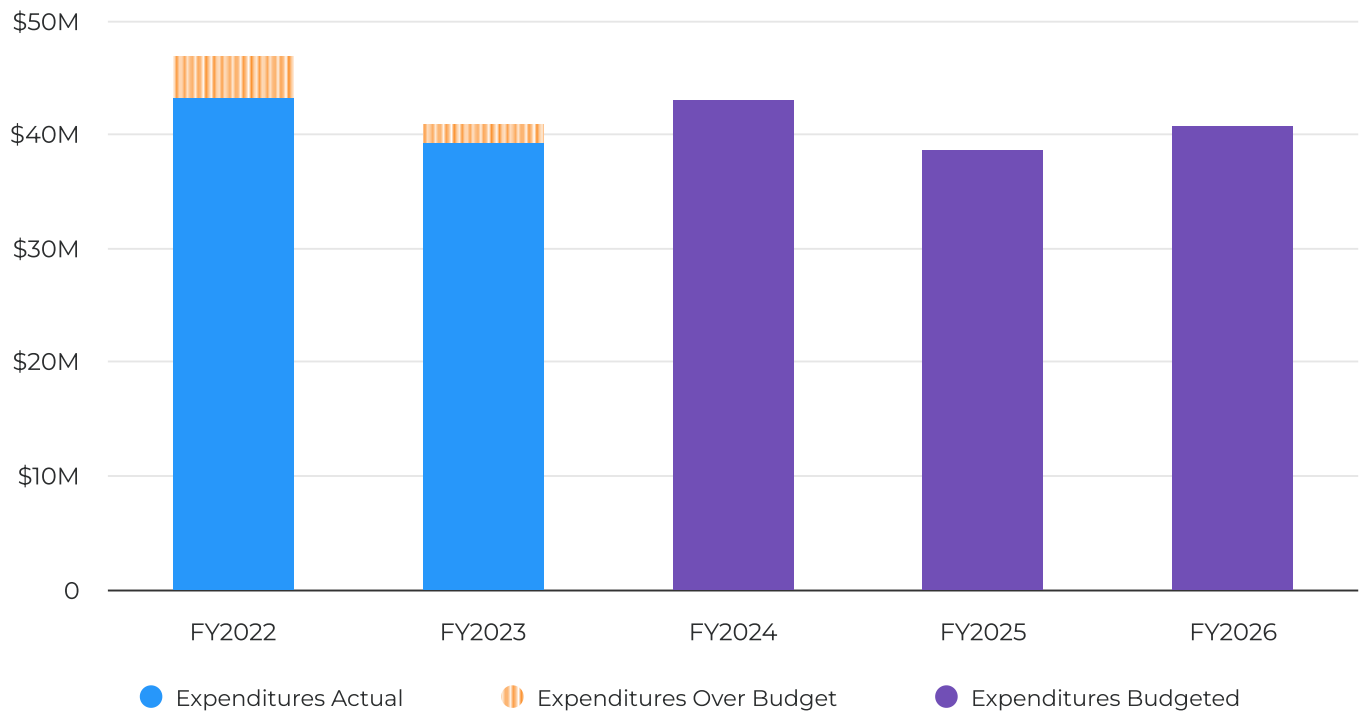
| Category                                    | FY 2024 Actuals     | FY 2025 Amended Budget | FY 2026 Budgeted    |
|---------------------------------------------|---------------------|------------------------|---------------------|
| <b>Economic Opportunity and Development</b> | \$100,003.15        | \$100,000.00           | \$100,000.00        |
| Contracts                                   | \$100,000.00        | \$100,000.00           | \$100,000.00        |
| Office Supplies                             | \$3.15              | -                      | -                   |
| <b>Total Expenditures</b>                   | <b>\$100,003.15</b> | <b>\$100,000.00</b>    | <b>\$100,000.00</b> |

# Interfund Transfers

This budget organization provides subsidies from the County's General Fund to its other operating funds, such as the County Road Fund and Road Machinery Fund.

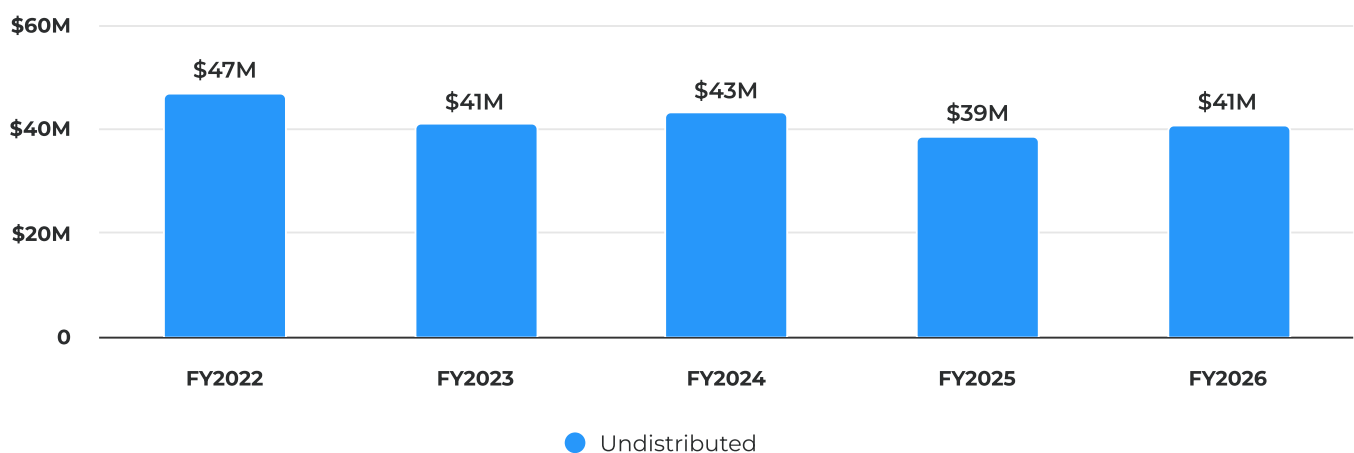
## Expenditure Summary

### Historical Expenditures Across Department



## Expenditures by Function

### Historical Expenditures by Function





FY26 Expenditures by Function



● Undistributed **\$40,775,421** 100.00%

Expenditures by Function

| Category                  | FY 2024 Actuals        | FY 2025 Amended Budget | FY 2026 Budgeted       |
|---------------------------|------------------------|------------------------|------------------------|
| <b>Undistributed</b>      | \$45,337,927.39        | \$37,163,772.00        | \$40,775,421.00        |
| Transfers                 | \$45,337,927.39        | \$37,163,772.00        | \$40,775,421.00        |
| <b>Total Expenditures</b> | <b>\$45,337,927.39</b> | <b>\$37,163,772.00</b> | <b>\$40,775,421.00</b> |

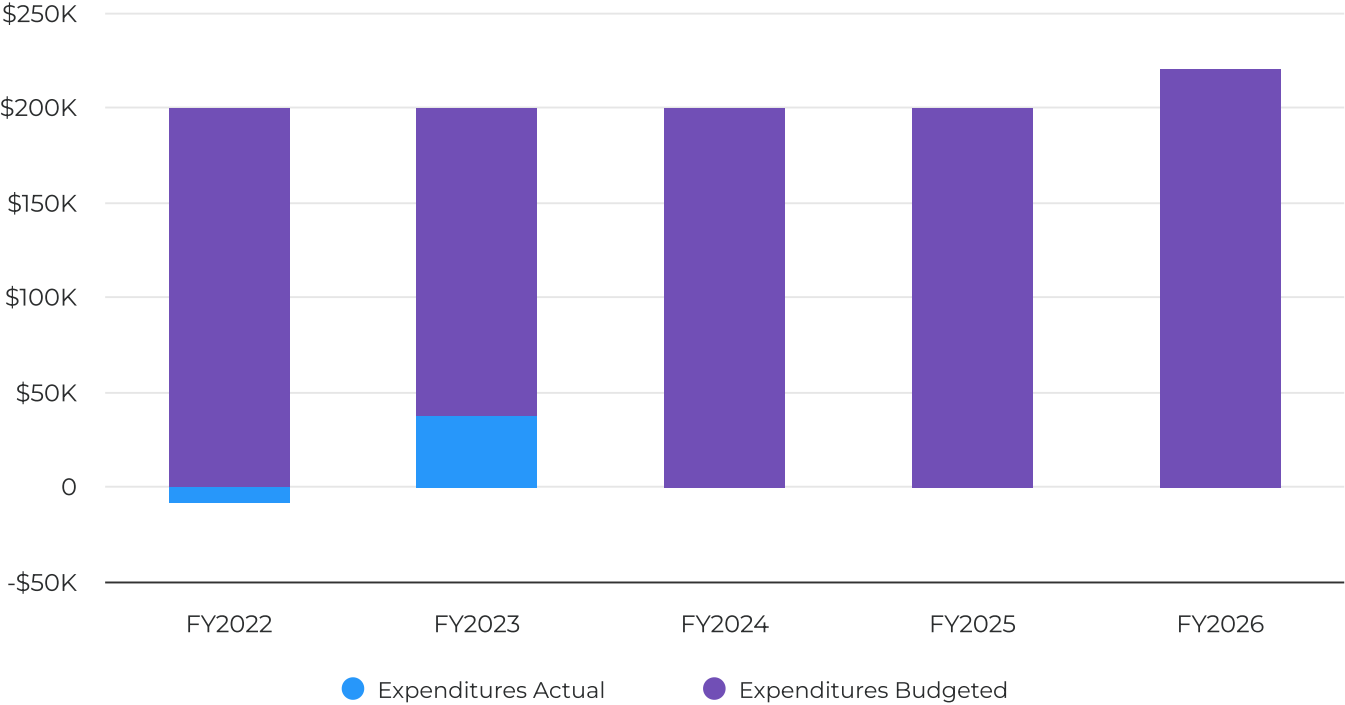
# Judgements and Claims

The Judgments and Claims organization is used to record expenses for judgments and settlements against the County.

Expenses associated with Judgments and Claims are 100% County cost with no outside funding. County law section 355 (d) requires a statement of the amount recommended as necessary to be appropriated for the payment of judgments against the County payable during the ensuing fiscal year.

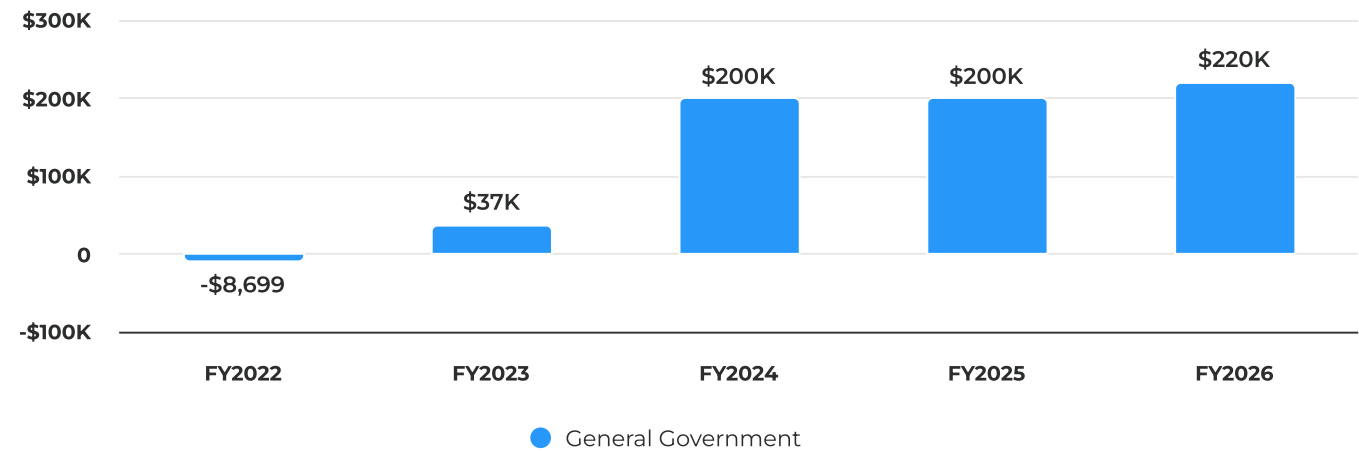
## Expenditure Summary

Historical Expenditures Across Department

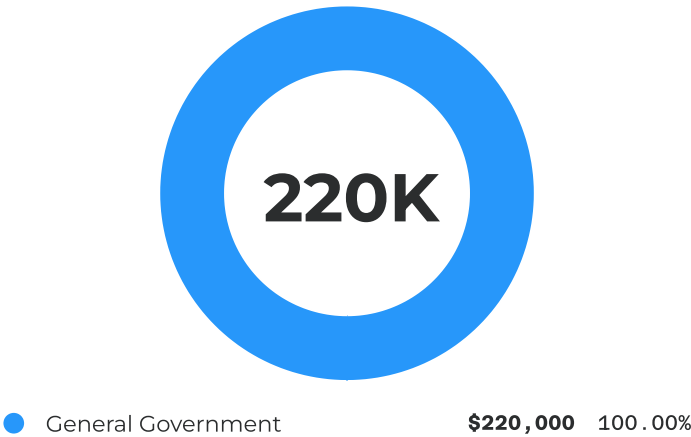


## Expenditures by Function

Historical Expenditures by Function



FY26 Expenditures by Function



### Expenditures by Function

| Category           | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|--------------------|-----------------|------------------------|------------------|
| General Government | \$38,060.63     | \$200,000.00           | \$220,000.00     |
| Misc Serv/Exp      | \$38,060.63     | \$200,000.00           | \$220,000.00     |
| Total Expenditures | \$38,060.63     | \$200,000.00           | \$220,000.00     |

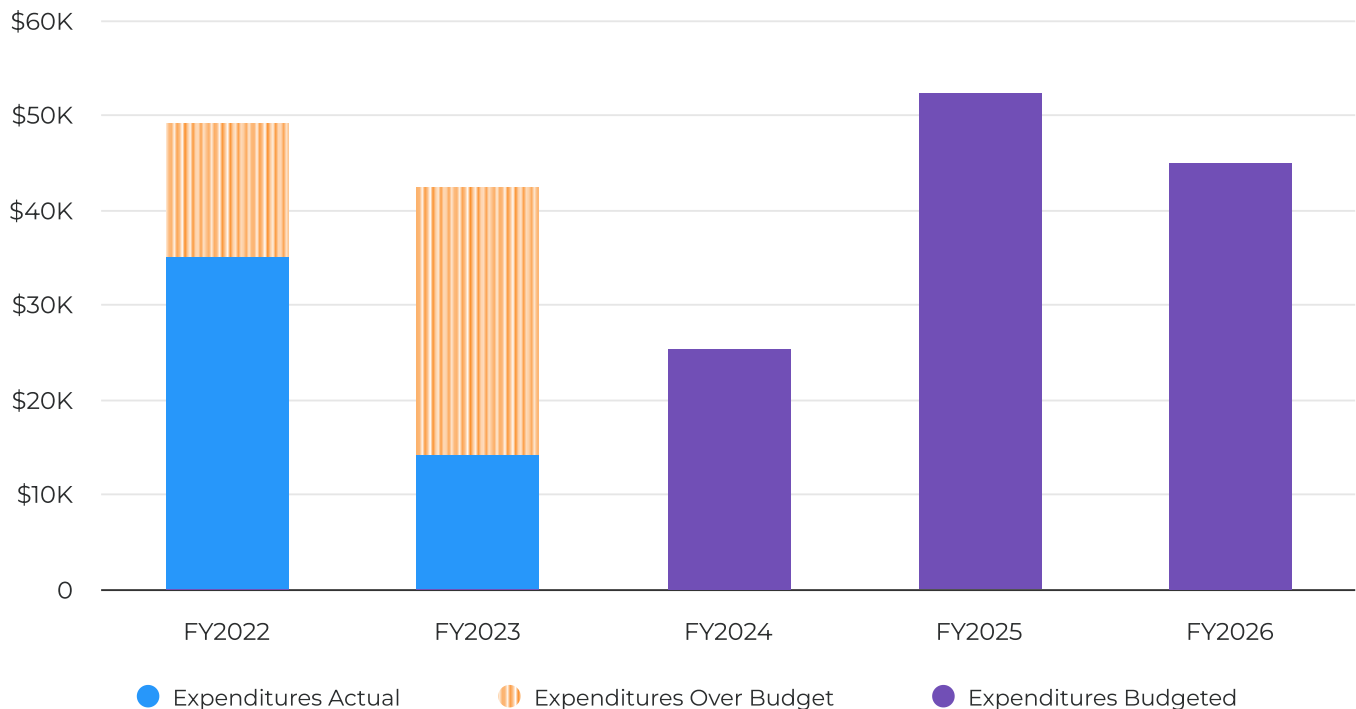
# Municipal Association Dues

The Municipal Association Dues organization provides funding for municipal dues to the New York State Association of Counties, National Association of Counties, Hudson Valley Regional Council, Coalition of Watershed Towns, and Pattern for Progress. All dues are 100% County share, and none of the agency payments are a mandated service.

- New York State Association of Counties:
  - The mission of NYSAC is to represent, educate, advocate for, and serve Member Counties and the thousands of elected and appointed county officials who serve the public.
- National Association of Counties:
  - NaCO is the only national organization that represents County governments before the Administration and Congress. NaCO provides essential services to the nation's 3,068 counties.
- Hudson Valley Regional Council:
  - Provides a comprehensive range of services associated with the growth and development of communities within the Hudson Valley. The Council acts as a link between local needs and federal/state funding programs. The Council creates a Comprehensive Economic Development Strategy (CEDS) for the region. The CEDS allows for Federal funding opportunities.
- Coalition of Watershed Towns:
  - The Coalition of Watershed Towns is an organization that represents and lobbies on behalf of towns in the NYC watershed.
- Pattern for Progress
  - Pattern for Progress' mission is to promote regional, balanced and sustainable solutions that enhance the growth and vitality of the Hudson Valley.

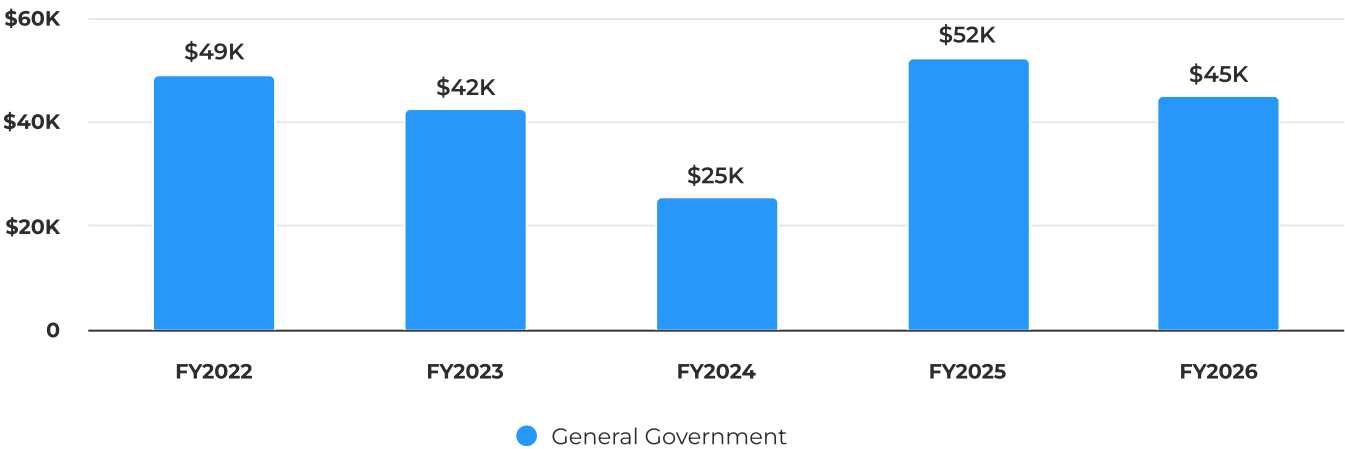
## Expenditure Summary

### Historical Expenditures Across Department

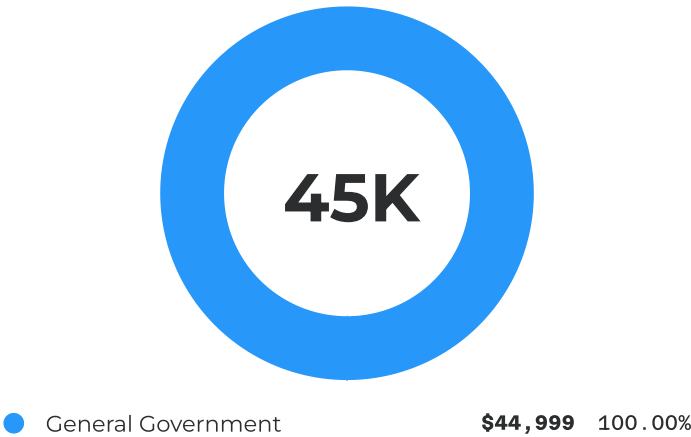


## Expenditures by Function

Historical Expenditures by Function



FY26 Expenditures by Function



### Expenditures by Function

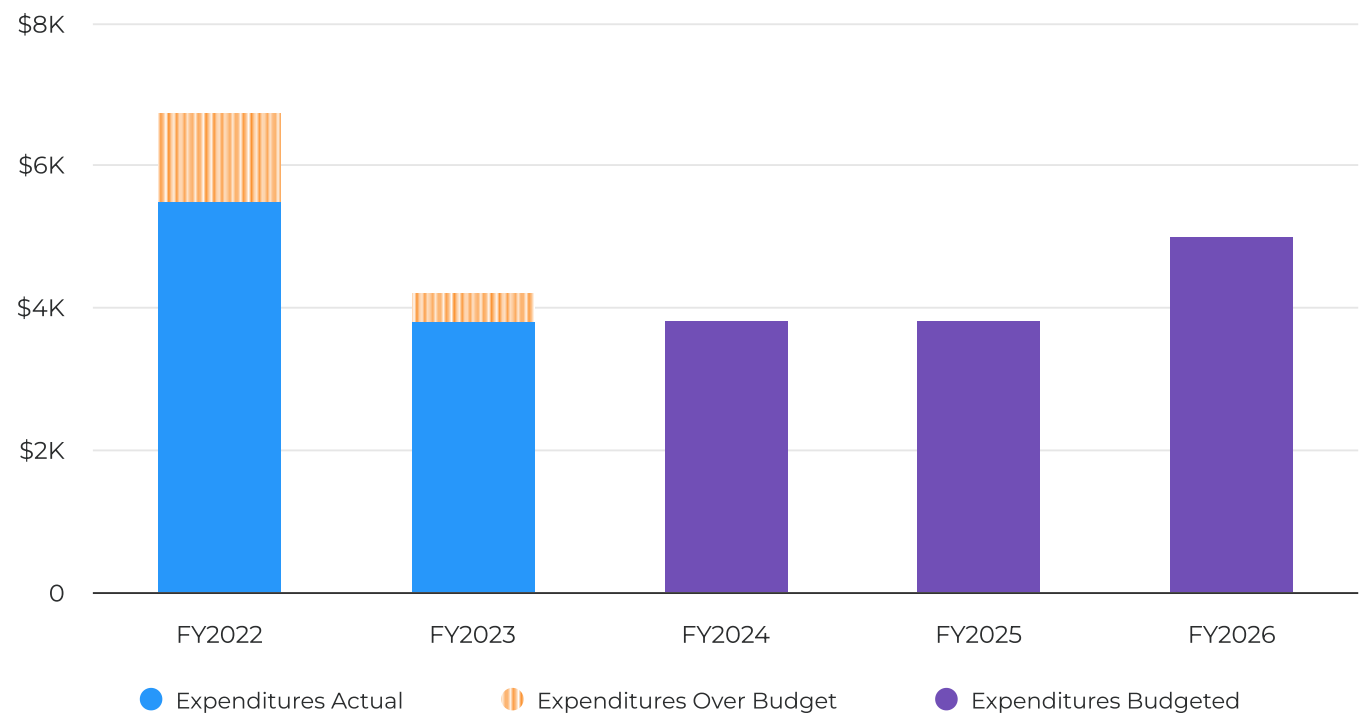
| Category           | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|--------------------|-----------------|------------------------|------------------|
| General Government | \$44,209.00     | \$54,599.00            | \$44,999.00      |
| Departmental Exp   | \$44,209.00     | \$54,599.00            | \$44,999.00      |
| Total Expenditures | \$44,209.00     | \$54,599.00            | \$44,999.00      |

# Municipal Court

The Municipal Court organization is utilized to meet the requirements of New York State General Municipal Law section 99L (C).The Law requires the County to pay Town and Village Courts a fee of ten dollars for all services and cases in which the court acts upon a felony complaint. These expenses are recorded through the Municipal Courts budget organization.

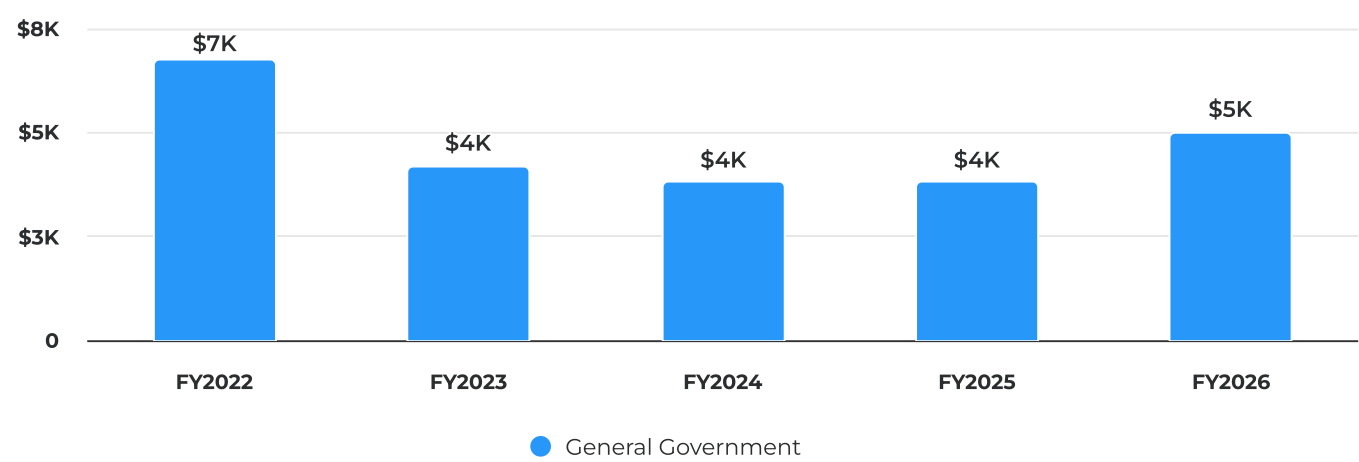
## Expenditure Summary

Historical Expenditures Across Department

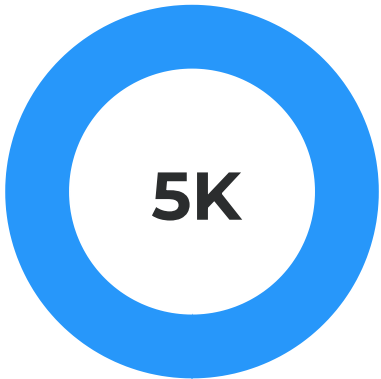


## Expenditures by Function

Historical Expenditures by Function



FY26 Expenditures by Function



● General Government      **\$5,000**    100.00%

Expenditures by Function

| Category                  | FY 2024 Actuals   | FY 2025 Amended Budget | FY 2026 Budgeted  |
|---------------------------|-------------------|------------------------|-------------------|
| <b>General Government</b> | \$5,190.00        | \$3,800.00             | \$5,000.00        |
| Departmental Exp          | \$5,190.00        | \$3,800.00             | \$5,000.00        |
| <b>Total Expenditures</b> | <b>\$5,190.00</b> | <b>\$3,800.00</b>      | <b>\$5,000.00</b> |

# Other Home & Community Services/Misc. Expenses

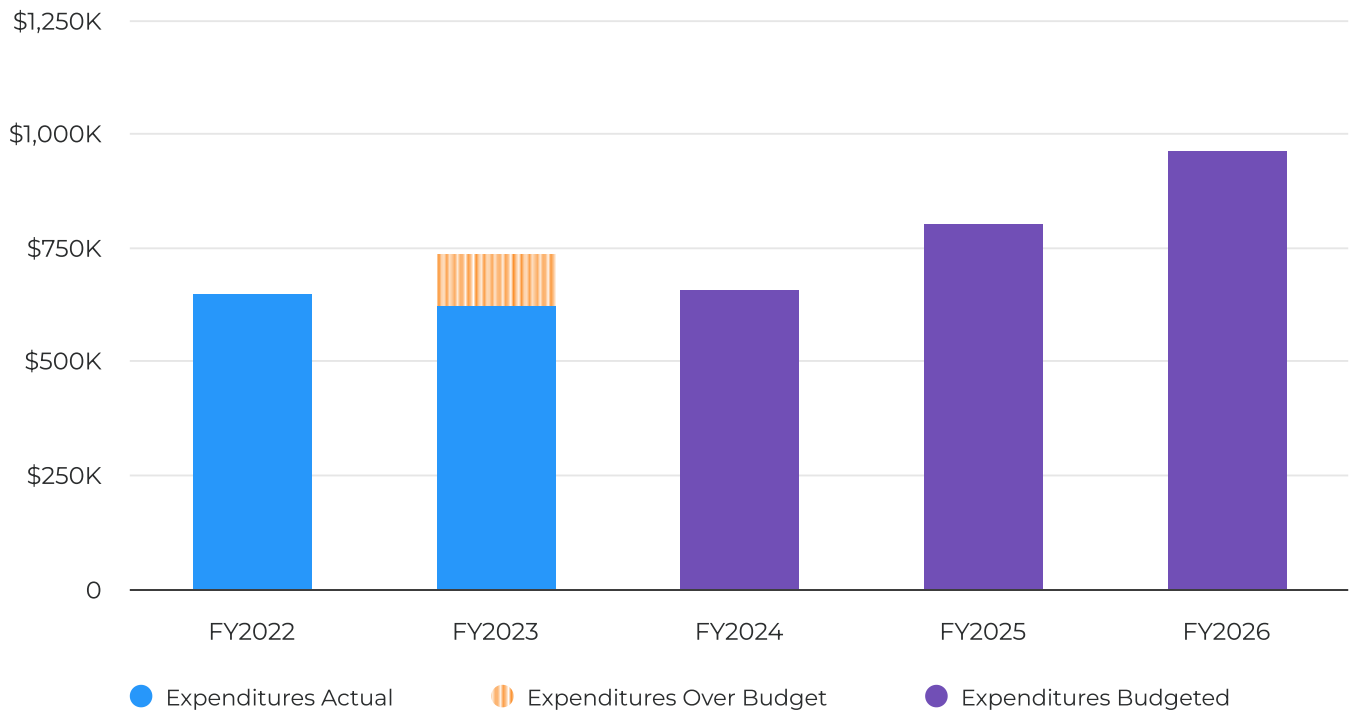
Appropriation code A8989-99 includes funding for the contract to Cornell Cooperative Extension of Sullivan County.

The contract is funded by the County's general fund and is 100% County cost. The contract does not represent a mandated service.

Cornell Cooperative Extension acts as a gateway to knowledge, life skills and experiences for better living. They bring together and partner with government, business and community-based groups to serve all residents and visitors of Sullivan County. CCE meets the changing needs of the county and its diverse population by employing the latest technology, research-based education and highly trained professional staff, and offers a variety of programs which cover agriculture and food systems, community and economic vitality, environment and natural resources, nutrition and healthy families, and youth development.

## Expenditure Summary

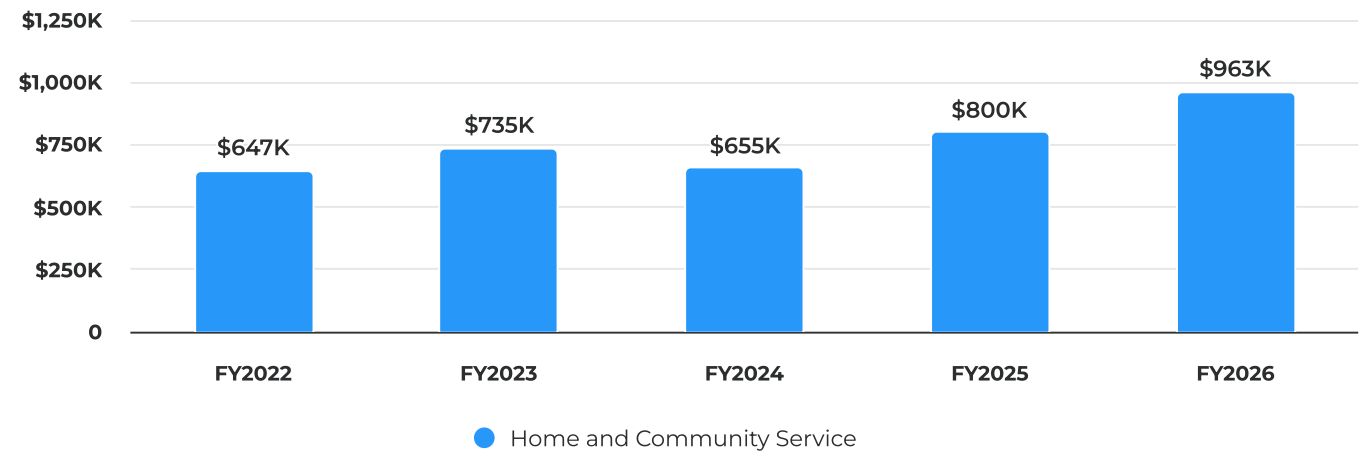
### Historical Expenditures Across Department



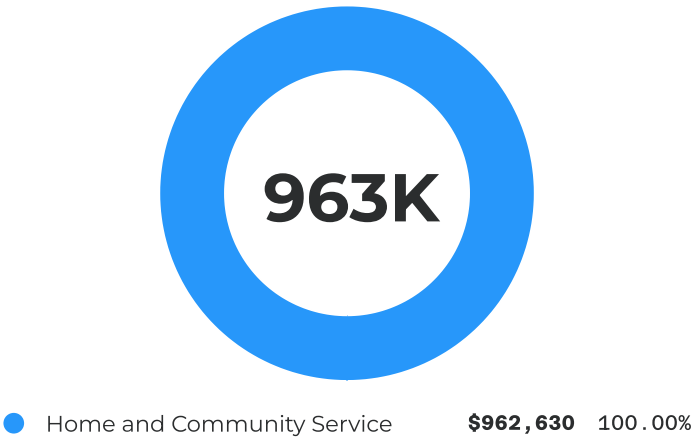


## Expenditures by Function

Historical Expenditures by Function



FY26 Expenditures by Function



### Expenditures by Function

| Category                   | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|----------------------------|-----------------|------------------------|------------------|
| Home and Community Service | \$762,958.40    | \$874,637.00           | \$962,630.00     |
| Contracts                  | \$756,750.00    | \$869,588.00           | \$956,546.00     |
| Employee Benefits          | \$6,208.40      | \$5,049.00             | \$6,084.00       |
| Total Expenditures         | \$762,958.40    | \$874,637.00           | \$962,630.00     |

# Other Government Support - Misc Expense

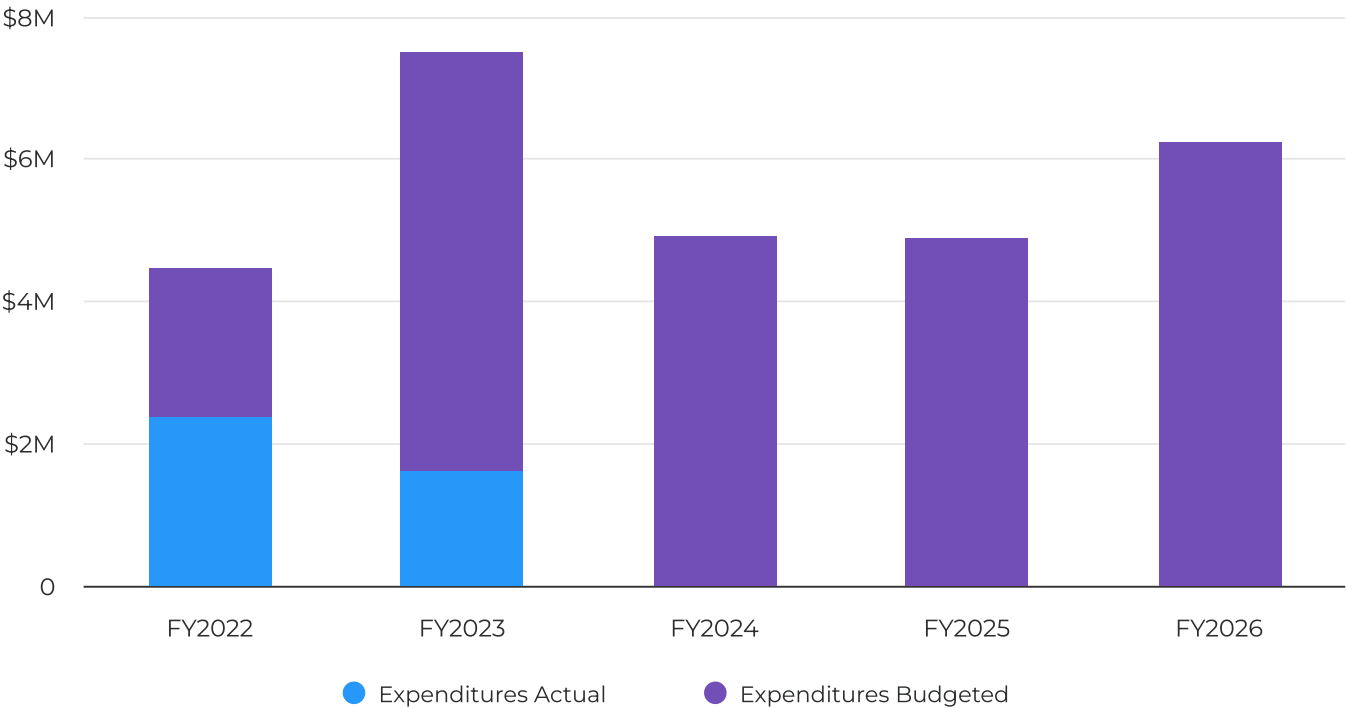
The Miscellaneous Expense organization contains line items for the Refund of Real Property Taxes, Bond and Note Expense, and Contingency Appropriations.

This Budgetary Organization receives its funding from the County's general fund and is 100% County cost.

- Refund of Real Property Taxes:
  - The Refund of Real Property Taxes expense appropriation is used to record expenses associated with the cancellation of unenforceable taxes, correct errors in essential fact on tax rolls, correct clerical errors on tax rolls, and for the reduction in taxes associated with challenges to tax assessments.
- Bond & Note Expense:
  - The Bond & Note Expense appropriation is used to record expenses associated with the issuance of debt obligations. These expenses typically include payment for bond advisors, the publication expense associated with the posting of bond notices of estoppels, the advertisement of the pending bond sale, and the printing of the bonds.
- Contingency Appropriations
  - A contingency line item is included in the budget to provide funding for unexpected events. Statutory law provides specific limits on the amount that can be budgeted in this line item. County Law Section 365 (1) (3) authorizes contingency appropriations for Counties. Expenditures may not be charged directly to the contingency appropriation. The Legislature must first modify the budget by transferring from the contingency appropriation to the appropriation account needing funding. Using contingency appropriation does not increase the original budget, it reallocates funding.

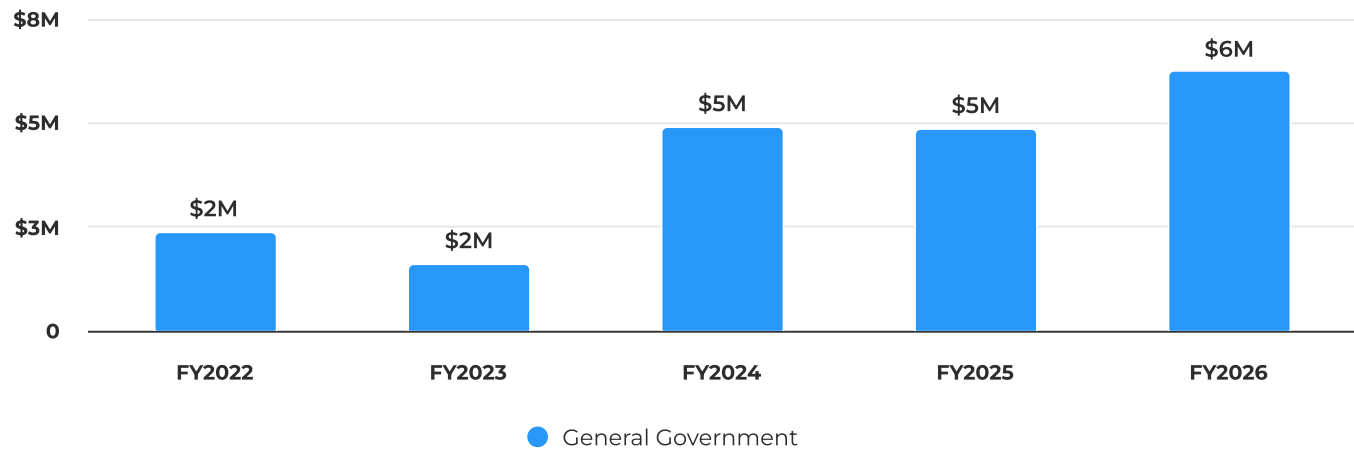
## Expenditure Summary

Historical Expenditures Across Department

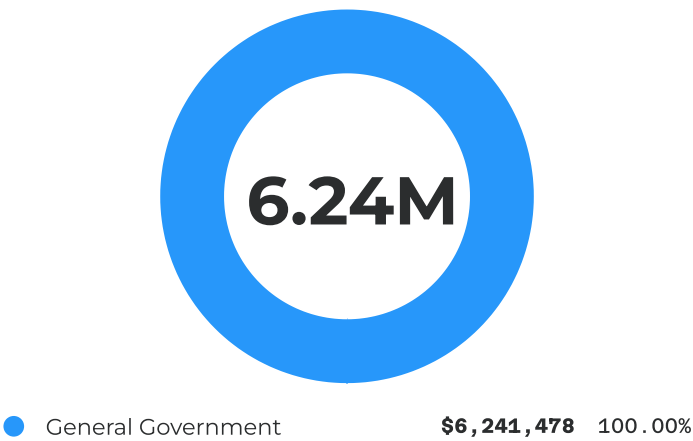


## Expenditures by Function

Historical Expenditures by Function



FY26 Expenditures by Function



### Expenditures by Function

| Category                  | FY 2024 Actuals       | FY 2025 Amended Budget | FY 2026 Budgeted      |
|---------------------------|-----------------------|------------------------|-----------------------|
| <b>General Government</b> | \$1,941,099.75        | \$6,038,240.00         | \$6,241,478.00        |
| Departmental Exp          | \$333,171.37          | \$4,545,289.00         | \$4,375,000.00        |
| Employee Benefits         | \$1,607,928.38        | \$1,492,951.00         | \$1,866,478.00        |
| <b>Total Expenditures</b> | <b>\$1,941,099.75</b> | <b>\$6,038,240.00</b>  | <b>\$6,241,478.00</b> |

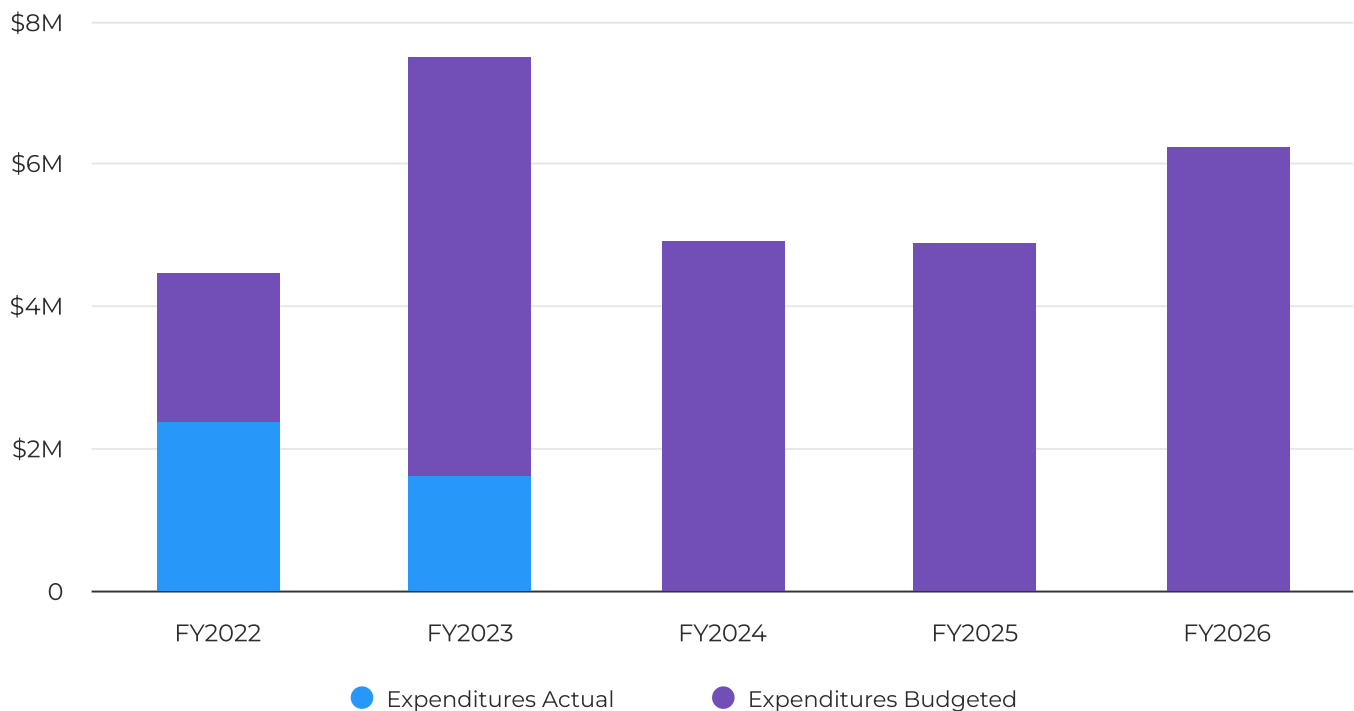
# Other Government Support - Misc Expense

Post Employment Benefits are available to all retired County employees who are eligible based on age and on years of service. These budget organizations also account for expenses related to employees who are separated from employment and are eligible for unemployment benefits. There are seven (7) budget organizations in the General Fund that account for post-employment benefits, accounting for retirees based upon the governmental function of the department from which they retired:

- A-1989-98 – General Governmental Support
- A-3989-98 – Public Safety
- A-4989-98 – Health
- A-5989-98 – Transportation
- A-6990-98 – Economic Assistance and Opportunity
- A-6991-98 -- Economic Assistance - DFS
- A-7989-98 – Culture and Recreation
- A-8989-98 – Home and Community Services

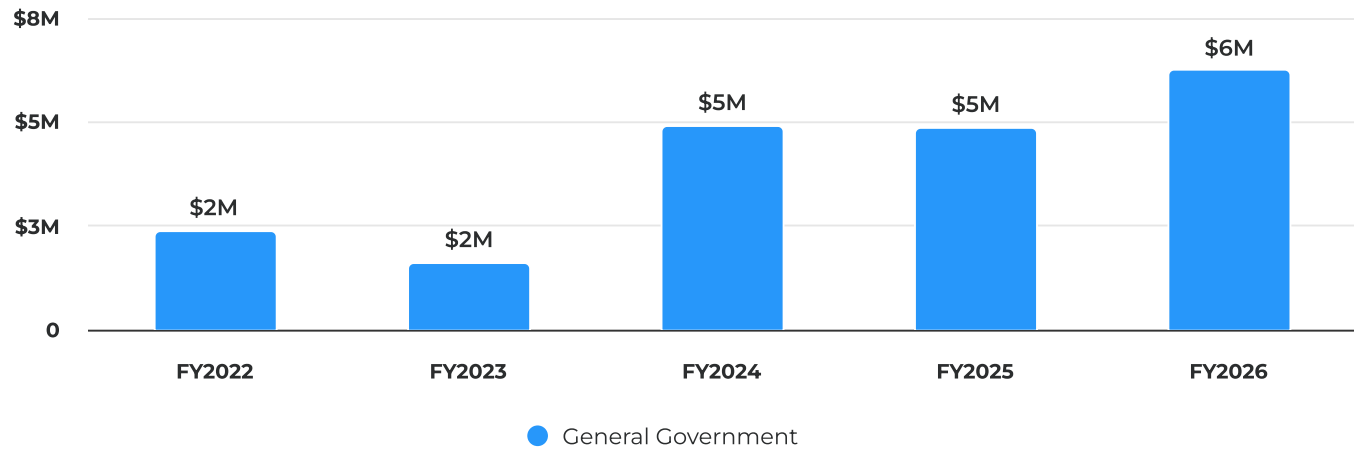
## Expenditure Summary

### Historical Expenditures Across Department

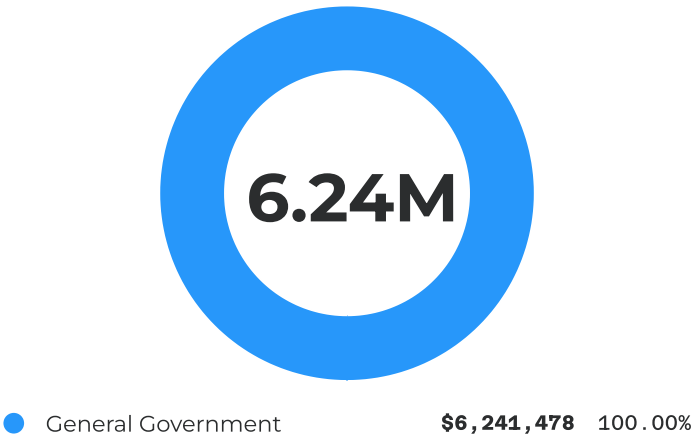


## Expenditures by Function

Historical Expenditures by Function



FY26 Expenditures by Function



### Expenditures by Function

| Category           | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|--------------------|-----------------|------------------------|------------------|
| General Government | \$1,941,099.75  | \$6,038,240.00         | \$6,241,478.00   |
| Departmental Exp   | \$333,171.37    | \$4,545,289.00         | \$4,375,000.00   |
| Employee Benefits  | \$1,607,928.38  | \$1,492,951.00         | \$1,866,478.00   |
| Total Expenditures | \$1,941,099.75  | \$6,038,240.00         | \$6,241,478.00   |

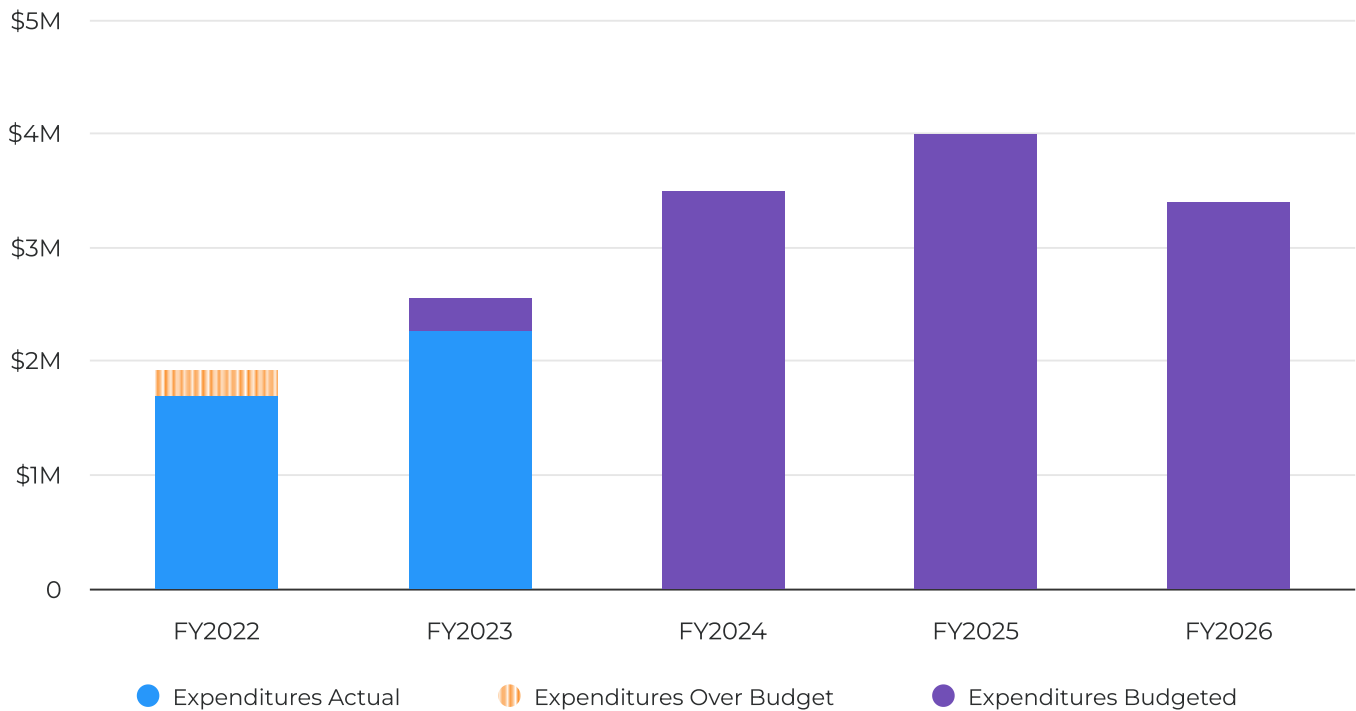
# Public Information

Appropriations from the “Public Information” budget organization include funding for a contract to a not-for-profit tourism agency, which receives 85% of the room tax receipts collected by the County. Additionally, funding in the amount of \$50,000 is budgeted for a “matching funds” program to assist local businesses with advertising.

New York State Tax Law section 1202-J\*2 mandates that, “All revenues resulting from the imposition of the tax authorized by this section shall be paid into the treasury of the County of Sullivan and shall be credited to and deposited in the general fund of the county; thereafter to be allocated and paid to a not-for-profit corporation under contract with the county for the promotion of tourism in the county. Provided, however, that such local law shall provide that the county shall be authorized to retain up to a maximum of fifteen percent of such revenue to defer the necessary expenses of the county in administering such tax.”

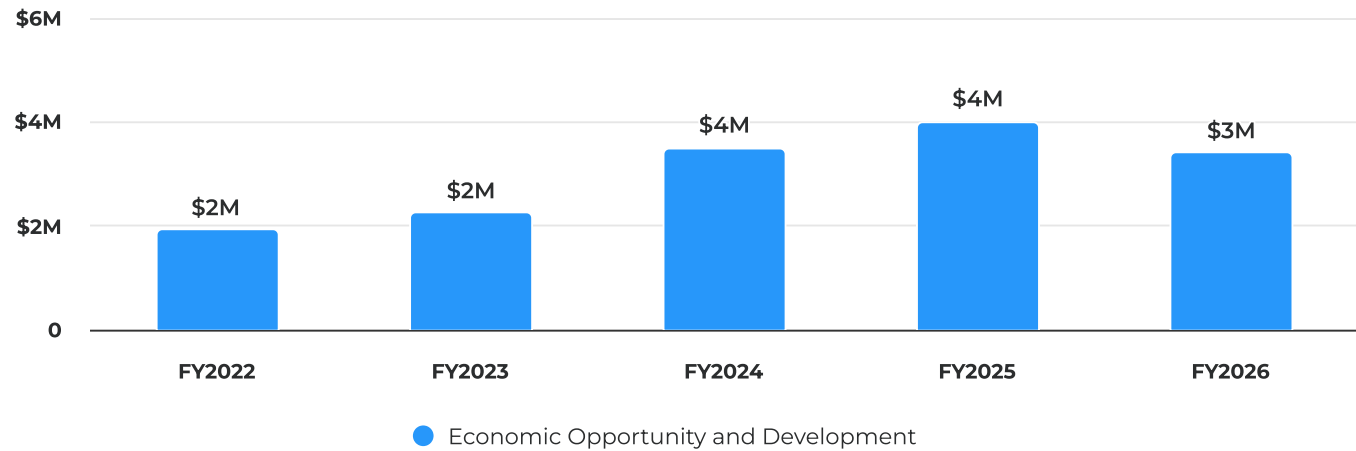
## Expenditure Summary

### Historical Expenditures Across Department

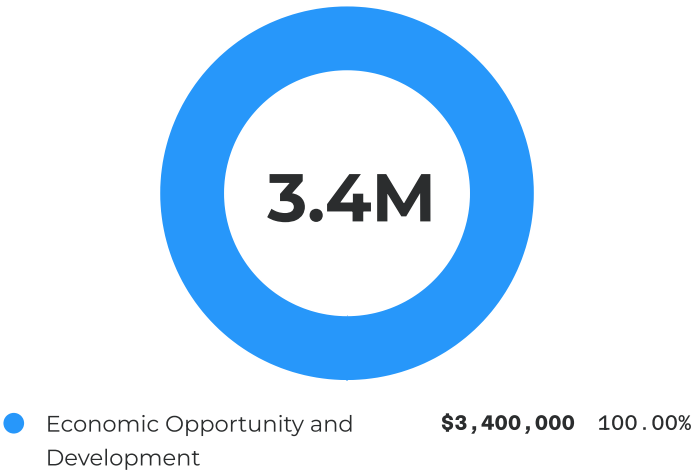


# Expenditures by Function

Historical Expenditures by Function



FY26 Expenditures by Function



## Expenditures by Function

| Category                             | FY 2024 Actuals | FY 2025 Amended Budget | FY 2026 Budgeted |
|--------------------------------------|-----------------|------------------------|------------------|
| Economic Opportunity and Development | \$3,598,760.21  | \$3,650,000.00         | \$3,400,000.00   |
| Contracts                            | \$3,598,760.21  | \$3,650,000.00         | \$3,400,000.00   |
| Total Expenditures                   | \$3,598,760.21  | \$3,650,000.00         | \$3,400,000.00   |

# Capital Budget Narrative

Sullivan County defines a capital expenditure as any movable or fixed unit of furniture or furnishings, an instrument, a machine, an apparatus, or a set of articles which meet all of the following conditions:

- It retains its original shape and appearance in use.
- It is non-expendable; that is, if the article is damaged or some of its parts are lost or worn out, it is usually more feasible to repair it rather than replace it with an entirely new unit.
- It represents an investment of money over \$25,000, which makes it feasible and advisable to capitalize the item, and has a life expectancy of greater than one year.
- It does not lose its identity through incorporation into a different or more complex unit or substance.

Capital expenditures also include any vehicle purchase, as well as any major improvements to County vehicles, regardless of price.

The 2026 Capital Budget anticipates spending \$38.9 million in total. The largest single investment is for road infrastructure: \$7 million is requested. \$4.8 million of the capital budget is included in the 2026 Adopted operating budget. The balance comes from State and Federal aid.

Many building-related projects requested in 2026 have been moved out to later years, to allow for buildings and space analysis to be performed countywide. This will allow for a more efficient plan of action with regard to county buildings. Other building-related projects have been approved and will be paid for with bonded funds. See details below.

## RECURRING CAPITAL EXPENDITURES

Recurring capital expenditures are those that are generally made on an annual basis. Recurring capital expenditures for Sullivan County include:

- Road and bridge repair
- Vehicle purchases
- Heavy equipment purchases
- Building repairs
- Flood remediation

## NON-RECURRING CAPITAL EXPENDITURES

Non-recurring capital expenditures are those that are infrequent in nature and not normally part of the capital budget. The following non-recurring capital expenditures have been included in the 2026 Tentative Capital Budget:

### *Buildings*

A \$2 million pot of money has been included in the Buildings Assigned Fund Balance for design and engineering services countywide.

Also included is \$2M for the demolition of the old jail, \$7.5M for the construction of a new DPW Administration building, \$1.5M for the demolition and construction of a new Callicoon Shop and \$150K for an Organics Facility Design and Build.

### *Sullivan County International Airport*



A potable water project has been presented for the SCIA. PFOA/PFAS chemicals have contaminated the local aquifer and a new potable water source may become necessary for the general Airport area. This holds a County cost of \$500,000.

### *Solid Waste*

Funds have been allocated for the design and construction of an Organics Facility on the old village landfill. This will divert some of the solid waste from the landfill to salable topsoil, reducing the cost of solid waste.

### *Sullivan County Community College*

The college is in need of some major updates to its fieldhouse to include a new roof, floor, elevator and handicap accessibility-related updates. The County is responsible for 50% of the cost of repairs. This amounts to \$1,339,979 to be included in a larger grouping of projects being bonded.

### *District Attorney*

The District Attorney's office is in need of an independent server to allow for confidential investigations and increased surveillance to include the envelope of the District Attorney's building. This will allow for a more timely presentation to courts for subpoenas and share with local, state and federal probes as dictated by NY statutes. The purchase of hardware for unstructured digital forensics analytics is also included in the 2026 Capital Budget.

# One Year Plan

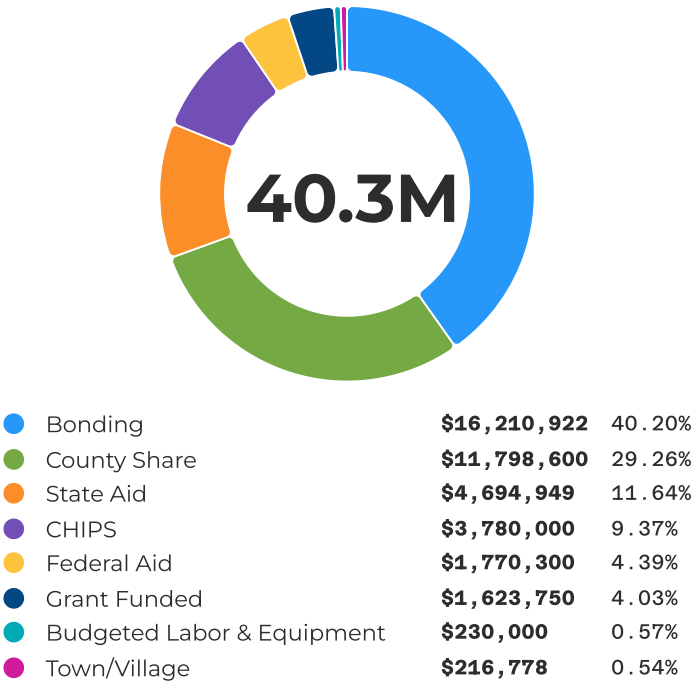
FY26 Total Capital Requested

**\$40,325,299**

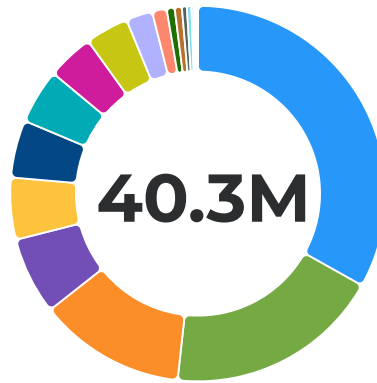
FY26 Total Funding Requested

**\$40,325,299**

FY26 Total Funding Requested by Source



## FY26 Total Funding Requested by Department



|                                |              |        |
|--------------------------------|--------------|--------|
| DPW - Road Maintenance         | \$13,364,000 | 33.14% |
| DPW Administration             | \$7,500,000  | 18.60% |
| DPW - Bridge Maintenance       | \$5,102,126  | 12.65% |
| Contribution To Comm College   | \$2,679,958  | 6.65%  |
| DPW - Misc Locations           | \$2,150,000  | 5.33%  |
| DPW - Sheriff - Jail           | \$2,000,000  | 4.96%  |
| SC International Airport       | \$1,900,000  | 4.71%  |
| Planning                       | \$1,623,750  | 4.03%  |
| DPW - Storm Stations           | \$1,500,000  | 3.72%  |
| Solid Waste                    | \$920,000    | 2.28%  |
| Sh - Patrol                    | \$505,000    | 1.25%  |
| District Attorney              | \$275,000    | 0.68%  |
| DPW - Maplewood Facility       | \$250,000    | 0.62%  |
| Public Safety Administration   | \$175,000    | 0.43%  |
| Public Safety Administration   | \$150,465    | 0.37%  |
| Road Machinery                 | \$75,000     | 0.19%  |
| DPW - Govt Center              | \$50,000     | 0.12%  |
| P/R D&H Canal Linear Park      | \$50,000     | 0.12%  |
| Family Services Administration | \$30,000     | 0.07%  |
| County Treasurer               | \$25,000     | 0.06%  |

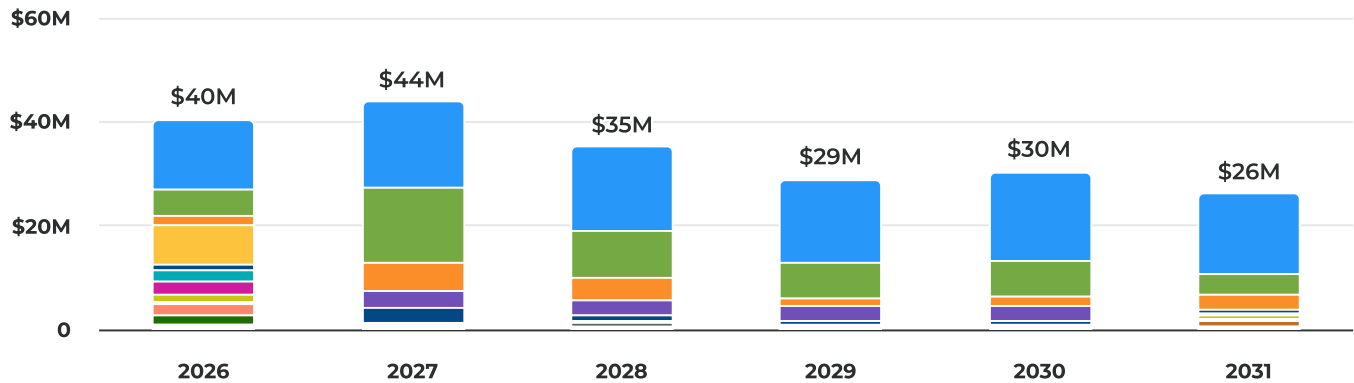
## FY26 Capital Cost Breakdown



|                   |              |         |
|-------------------|--------------|---------|
| Capital Costs     | \$40,325,299 | 100.00% |
| Operational Costs | \$0          | 0.00%   |

# Capital Improvement Multi-Year Plan

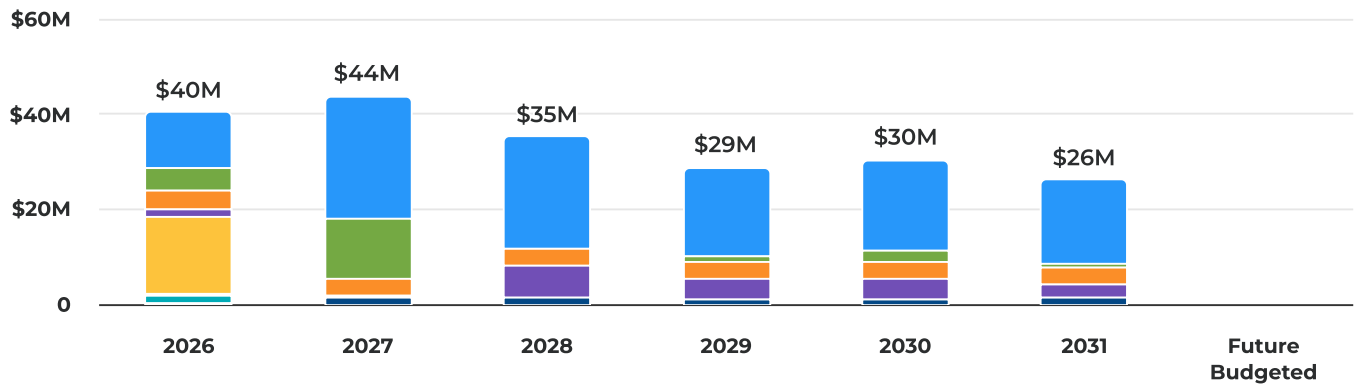
## FY26 - FY31 Total Funding Requested by Department



### Funding by Department Totals (all years)

|                                |              |        |
|--------------------------------|--------------|--------|
| DPW - Road Maintenance         | \$94,519,000 | 46.19% |
| DPW - Bridge Maintenance       | \$46,395,398 | 22.67% |
| SC International Airport       | \$18,000,000 | 8.80%  |
| DPW - Adult Care Center        | \$12,000,000 | 5.86%  |
| DPW Administration             | \$7,500,000  | 3.66%  |
| Solid Waste                    | \$7,315,000  | 3.57%  |
| DPW - Misc Locations           | \$3,050,000  | 1.49%  |
| Contribution To Comm College   | \$2,679,958  | 1.31%  |
| DPW - Storm Stations           | \$2,250,000  | 1.10%  |
| Sh - Patrol                    | \$2,125,000  | 1.04%  |
| DPW - Sheriff - Jail           | \$2,000,000  | 0.98%  |
| Planning                       | \$1,623,750  | 0.79%  |
| Public Safety Administration   | \$1,150,465  | 0.56%  |
| DPW - Sheriff'S Complex        | \$1,050,000  | 0.51%  |
| Public Safety Administration   | \$387,000    | 0.19%  |
| District Attorney              | \$275,000    | 0.13%  |
| DPW - Court House              | \$250,000    | 0.12%  |
| DPW - Govt Center              | \$250,000    | 0.12%  |
| DPW - Maplewood Facility       | \$250,000    | 0.12%  |
| P/R Stone Arch Bridge          | \$250,000    | 0.12%  |
| P/R Minisink Battle Ground     | \$250,000    | 0.12%  |
| DPW - Barryville Facility      | \$200,000    | 0.10%  |
| Parks & Recreation             | \$200,000    | 0.10%  |
| Family Services Administration | \$180,000    | 0.09%  |
| P/R D&H Canal Linear Park      | \$150,000    | 0.07%  |
| Historic Prop Fort Delaware    | \$100,000    | 0.05%  |
| P/R Lake Superior Park         | \$100,000    | 0.05%  |
| Road Machinery                 | \$75,000     | 0.04%  |
| SC Museum                      | \$50,000     | 0.02%  |
| County Treasurer               | \$25,000     | 0.01%  |

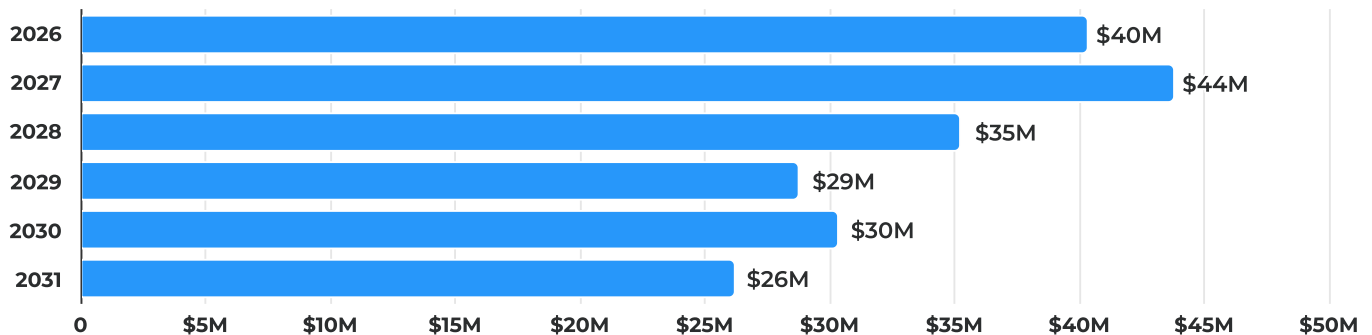
## FY26 - FY31 Total Funding Requested by Source (including Future Budgeted)



## Funding by Source Totals (all years)

|                            |               |        |
|----------------------------|---------------|--------|
| County Share               | \$116,909,513 | 57.13% |
| State Aid                  | \$21,465,558  | 10.49% |
| CHIPS                      | \$21,280,000  | 10.40% |
| Federal Aid                | \$20,054,050  | 9.80%  |
| Bonding                    | \$16,560,922  | 8.09%  |
| Budgeted Labor & Equipment | \$6,540,000   | 3.20%  |
| Grant Funded               | \$1,623,750   | 0.79%  |
| Town/Village               | \$216,778     | 0.11%  |

## FY26 - FY31 Capital Cost Breakdown



## Capital Cost Totals (all years)

|                   |               |         |
|-------------------|---------------|---------|
| Capital Costs     | \$204,650,571 | 100.00% |
| Operational Costs | \$0           | 0.00%   |



# Capital Budget 2026-2031

## Capital Projects

| Project Name                                                              | Years       | Departments              | Type                           | Total        |
|---------------------------------------------------------------------------|-------------|--------------------------|--------------------------------|--------------|
| 15 Bay T-Hangar - Construction                                            | 2027        | SC International Airport | New Project Request            | \$1,000,000  |
| 15 Bay T-Hangar - Design                                                  | 2026        | SC International Airport | New Project Request            | \$100,000    |
| Adult Care Center - Building Repairs and Improvements - Construction      | 2027 - 2030 | DPW - Adult Care Center  | New Project Request            | \$12,000,000 |
| Air Compressor Replacements - Maplewood and Barryville                    | 2026        | Road Machinery           | New Project Request            | \$75,000     |
| Backhoe                                                                   | 2027 - 2030 | Solid Waste              | Other Equipment                | \$400,000    |
| Backhoes                                                                  | 2026 - 2028 | DPW - Road Maintenance   | Vehicles and Wheeled Equipment | \$298,480    |
| Blue Building Compactor                                                   | 2026        | Solid Waste              | Other Equipment                | \$125,000    |
| Blue Building Floor Repair/Garage Door                                    | 2026        | Solid Waste              | New Project Request            | \$125,000    |
| Buildings Design                                                          | 2026        | DPW - Misc Locations     | New Project Request            | \$2,000,000  |
| Callicoon Shop - Demo of Existing Building - Construct New 4 Bay + Office | 2026        | DPW - Storm Stations     | New Project Request            | \$1,500,000  |
| CB100 - CR11 Super Replacement                                            | 2027        | DPW - Bridge Maintenance | Bridges                        | \$600,000    |
| CB109 - CR103 Slip-Line                                                   | 2028        | DPW - Bridge Maintenance | Bridges                        | \$200,000    |
| CB112 - CR121 Super Replacement                                           | 2027        | DPW - Bridge Maintenance | Bridges                        | \$500,000    |
| CB116 - CR123 Replacement                                                 | 2031        | DPW - Bridge Maintenance | Bridges                        | \$950,000    |
| CB127 - CR14 Re-Alignment                                                 | 2031        | DPW - Bridge Maintenance | Bridges                        | \$800,000    |
| CB14 - CR32 Replacement                                                   | 2029        | DPW - Bridge Maintenance | Bridges                        | \$1,000,000  |
| CB171 - CR75 Final Design                                                 | 2026        | DPW - Bridge Maintenance | Bridges                        | \$550,000    |
| CB171 - CR75 Replacement                                                  | 2028        | DPW - Bridge Maintenance | Bridges                        | \$5,500,000  |
| CB2 - Town Highway 36 Replacement                                         | 2028        | DPW - Bridge Maintenance | Bridges                        | \$900,000    |
| CB233 - CR63 Removal                                                      | 2026        | DPW - Bridge Maintenance | Bridges                        | \$300,000    |
| CB28 - Town Highway 18 Deck Replacement                                   | 2028        | DPW - Bridge Maintenance | Bridges                        | \$250,000    |
| CB283 - CR149 Replacement                                                 | 2027        | DPW - Bridge Maintenance | Bridges                        | \$3,270,307  |
| CB29 - CR55 Replacement                                                   | 2028        | DPW - Bridge Maintenance | Bridges                        | \$900,000    |
| CB296 Renovation                                                          | 2026        | DPW - Bridge Maintenance | Bridges                        | \$350,000    |
| CB301 - CR105B Replacement                                                | 2027        | DPW - Bridge Maintenance | Bridges                        | \$4,875,123  |
| CB313 - Town Highway 61 Replacement                                       | 2031        | DPW - Bridge Maintenance | Bridges                        | \$925,000    |
| CB344 - CR178 Slip-Line                                                   | 2026        | DPW - Bridge Maintenance | Bridges                        | \$325,000    |

| Project Name                                                                                     | Years       | Departments               | Type                | Total        |
|--------------------------------------------------------------------------------------------------|-------------|---------------------------|---------------------|--------------|
| CB351 - Bridge Street Design                                                                     | 2028        | DPW - Bridge Maintenance  | Bridges             | \$525,000    |
| CB351 - Bridge Street Replacement                                                                | 2029        | DPW - Bridge Maintenance  | Bridges             | \$4,000,000  |
| CB361 - Town Highway 56 Design                                                                   | 2029        | DPW - Bridge Maintenance  | Bridges             | \$550,000    |
| CB361 - Town Highway 56 Replacement                                                              | 2030        | DPW - Bridge Maintenance  | Bridges             | \$4,150,000  |
| CB367 - CB11 Slip-Line                                                                           | 2026        | DPW - Bridge Maintenance  | Bridges             | \$250,000    |
| CB368 - Flugertown Road Replacement                                                              | 2026        | DPW - Bridge Maintenance  | Bridges             | \$656,000    |
| CB370 - Main Street Deck Replacement                                                             | 2026        | DPW - Bridge Maintenance  | Bridges             | \$2,671,126  |
| CB377 - Town Highway 53 Replacement                                                              | 2027        | DPW - Bridge Maintenance  | Bridges             | \$900,000    |
| CB416 - Town Hwy 65 Replacement                                                                  | 2027        | DPW - Bridge Maintenance  | Bridges             | \$950,000    |
| CB427 - Town Highway 77 Replacement                                                              | 2030        | DPW - Bridge Maintenance  | Bridges             | \$950,000    |
| CB428 - Town Highway 98 Replacement                                                              | 2028        | DPW - Bridge Maintenance  | Bridges             | \$800,000    |
| CB430 - Town Highway 28 Rehabilitation                                                           | 2029        | DPW - Bridge Maintenance  | Bridges             | \$625,000    |
| CB432 - Town Highway 28 Replacement                                                              | 2031        | DPW - Bridge Maintenance  | Bridges             | \$825,000    |
| CB436 - Oberferst Street Replacement                                                             | 2027        | DPW - Bridge Maintenance  | Bridges             | \$650,000    |
| CB448 - Town Highway 62 Replacement                                                              | 2029        | DPW - Bridge Maintenance  | Bridges             | \$900,000    |
| CB452 - Landfill Drive Replacement                                                               | 2031        | DPW - Bridge Maintenance  | Bridges             | \$350,000    |
| CB51 - CR142 Replacement                                                                         | 2027        | DPW - Bridge Maintenance  | Bridges             | \$2,647,842  |
| CB8 - CR43 Replacement                                                                           | 2030        | DPW - Bridge Maintenance  | Bridges             | \$850,000    |
| CB96 - Town Highway 78 Replacement                                                               | 2030        | DPW - Bridge Maintenance  | Bridges             | \$950,000    |
| Compost Equipment                                                                                | 2027        | Solid Waste               | Other Equipment     | \$600,000    |
| Construction for MRF (Materials Recovery Facility), Old MRF and Trailer Storage at Landfill Copy | 2027        | Solid Waste               | New Project Request | \$1,000,000  |
| Construction of New Maintenance Building at Jail                                                 | 2028        | DPW - Sheriff'S Complex   | New Project Request | \$750,000    |
| Contract Paving on Various County Roads                                                          | 2026 - 2031 | DPW - Road Maintenance    | Roadways            | \$56,330,000 |
| CR 21 Reconstruction/Realignment                                                                 | 2031        | DPW - Road Maintenance    | Roadways            | \$500,000    |
| D & H Canal Lock 50 Leaning Wall Stabilization/Repair                                            | 2027        | P/R D&H Canal Linear Park | New Project Request | \$50,000     |
| D&H Canal Trail Rehabilitation                                                                   | 2026 - 2027 | P/R D&H Canal Linear Park | New Project Request | \$100,000    |
| Demolition and Removal of Old Jail and Sheriff Patrol Building                                   | 2026        | DPW - Sheriff - Jail      | New Project Request | \$2,000,000  |
| Design New DPW Maintenance Building at New Jail                                                  | 2027        | DPW - Sheriff'S Complex   | New Project Request | \$300,000    |
| District Attorney - Hardware for Unstructured Digital Forensics Analytics                        | 2026        | District Attorney         | Other Equipment     | \$180,000    |

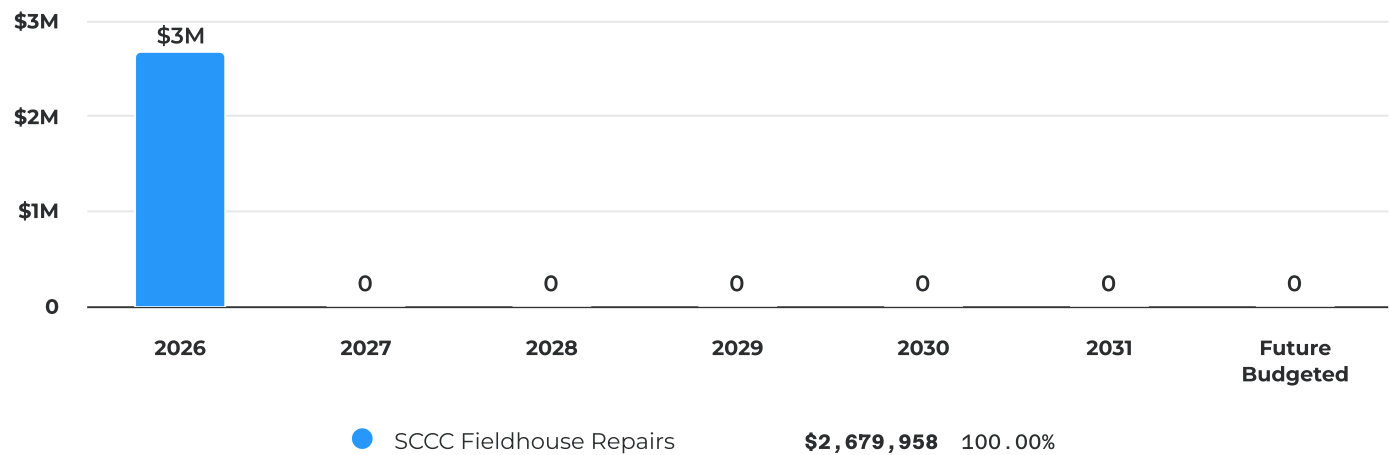


| Project Name                                                                    | Years       | Departments                  | Type                           | Total       |
|---------------------------------------------------------------------------------|-------------|------------------------------|--------------------------------|-------------|
| District Attorney - Surveillance/Security Systems with Independent Server       | 2026        | District Attorney            | Other Equipment                | \$95,000    |
| DMV Renovations                                                                 | 2026        | DPW - Govt Center            | New Project Request            | \$50,000    |
| DPW Admin/Engineering - New Building - Construction                             | 2026        | DPW Administration           | New Project Request            | \$7,500,000 |
| Draining Replacements Behind Box Hangars                                        | 2027        | SC International Airport     | New Project Request            | \$350,000   |
| Emergency Services Training Center Fencing                                      | 2026        | Public Safety Administration | New Project Request            | \$150,465   |
| Emergency Services Training Facility - Pave Parking Lot and Refence Entire Site | 2031        | Public Safety Administration | New Project Request            | \$1,000,000 |
| Erect Membrane Structure - Barryville Facility                                  | 2027        | DPW - Barryville Facility    | New Project Request            | \$200,000   |
| Excavators                                                                      | 2026 - 2030 | DPW - Road Maintenance       | Other Equipment                | \$1,342,274 |
| Fort Delaware Palisades Wall and Catwalk Replacement                            | 2029        | Historic Prop Fort Delaware  | New Project Request            | \$100,000   |
| Garage Door Replacement/Repair                                                  | 2026 - 2031 | Solid Waste                  | New Project Request            | \$600,000   |
| Government Center - Window Replacements                                         | 2028 - 2031 | DPW - Govt Center            | New Project Request            | \$200,000   |
| H7 Renovation Construction                                                      | 2027        | SC International Airport     | New Project Request            | \$1,000,000 |
| H7 Renovation Design                                                            | 2026        | SC International Airport     | New Project Request            | \$600,000   |
| Heavy Duty Trucks                                                               | 2026 - 2030 | DPW - Road Maintenance       | Vehicles and Wheeled Equipment | \$3,611,764 |
| Highland Transfer Station - New Floor                                           | 2029        | Solid Waste                  | New Project Request            | \$200,000   |
| Homeland Security Equipment                                                     | 2026        | Sh - Patrol                  | Other Equipment                | \$170,000   |
| Hydraulic Breaker                                                               | 2026        | DPW - Road Maintenance       | Other Equipment                | \$34,000    |
| Inspect, Clean and Seal Building Facade                                         | 2031        | DPW - Court House            | New Project Request            | \$250,000   |
| Intermediate Sized 6 Bay Hangar Construction                                    | 2030        | SC International Airport     | New Project Request            | \$1,250,000 |
| Intermediate Sized 6 Bay Hangar Design                                          | 2029        | SC International Airport     | New Project Request            | \$500,000   |
| Lake Superior Beach Expansion-Dock relocation/remediation                       | 2027        | P/R Lake Superior Park       | New Project Request            | \$50,000    |
| Lake Superior Trails Phase 2 & 3 Development                                    | 2028        | P/R Lake Superior Park       | New Project Request            | \$50,000    |
| Landfill Roof Repair and Replacements                                           | 2028        | Solid Waste                  | New Project Request            | \$150,000   |
| Landfill Roof Replacements                                                      | 2027        | Solid Waste                  | New Project Request            | \$250,000   |
| Large Box Hangar Construction                                                   | 2031        | SC International Airport     | New Project Request            | \$3,000,000 |
| Large Box Hangar Design                                                         | 2030        | SC International Airport     | New Project Request            | \$500,000   |
| Loaders                                                                         | 2026 - 2028 | DPW - Road Maintenance       | Vehicles and Wheeled Equipment | \$563,439   |
| Mail Letter Folder/ Stuffing Machine                                            | 2026        | County Treasurer             | Other Equipment                | \$25,000    |
| Major Retaining Wall in Swan Lake from CR 74 to CR 142                          | 2030        | DPW - Road Maintenance       | Roadways                       | \$500,000   |
| Man Lift                                                                        | 2027        | Solid Waste                  | Other Equipment                | \$50,000    |
| Maplewood Gas & Diesel Pump Replacement                                         | 2026        | DPW - Maplewood Facility     | New Project Request            | \$250,000   |
| Master Plan Update                                                              | 2028        | SC International Airport     | New Project Request            | \$600,000   |
| Medium Duty Trucks                                                              | 2026 - 2029 | DPW - Road Maintenance       | Vehicles and Wheeled Equipment | \$1,870,185 |
| Minisink Battleground Park Restrooms                                            | 2030        | P/R Minisink Battle Ground   | New Project Request            | \$250,000   |
| Monoslope Roof Over Scales                                                      | 2031        | Solid Waste                  | New Project Request            | \$750,000   |
| New Fire Alarm at SC Cultural Center                                            | 2030        | SC Museum                    | New Project Request            | \$50,000    |
| New Truck Storage at Livingston Manor Storm Station                             | 2031        | DPW - Storm Stations         | New Project Request            | \$750,000   |
| O&W Rail Trail - Property Acquisition - Tomsco Falls                            | 2026        | Planning                     | New Project Request            | \$1,623,750 |

| Project Name                                                  | Years       | Departments                    | Type                           | Total        |
|---------------------------------------------------------------|-------------|--------------------------------|--------------------------------|--------------|
| One Ton Pickup                                                | 2027        | Solid Waste                    | Vehicles and Wheeled Equipment | \$80,000     |
| Organics Facility Design and Build                            | 2026 - 2027 | Solid Waste                    | New Project Request            | \$1,000,000  |
| Outdoor Pavilion Repair - Various Parks                       | 2028 - 2029 | Parks & Recreation             | New Project Request            | \$200,000    |
| Overhead Door Repair/Replacement Program                      | 2026 - 2031 | DPW - Misc Locations           | New Project Request            | \$1,050,000  |
| Paving at Transfer Stations                                   | 2026 - 2030 | Solid Waste                    | New Project Request            | \$300,000    |
| Phased Desk and Chair Replacement                             | 2026 - 2031 | Family Services Administration | Other Equipment                | \$180,000    |
| Pickup Trucks                                                 | 2026        | DPW - Road Maintenance         | Vehicles and Wheeled Equipment | \$125,062    |
| Potable Water - System Development and Treatment Construction | 2027 - 2028 | SC International Airport       | New Project Request            | \$6,500,000  |
| Potable Water - System Development and Treatment Design       | 2026        | SC International Airport       | New Project Request            | \$500,000    |
| Public Safety Vehicles                                        | 2026 - 2028 | Public Safety Administration   | Vehicles and Wheeled Equipment | \$387,000    |
| Ride-On Paint Line Striper                                    | 2026        | SC International Airport       | Vehicles and Wheeled Equipment | \$50,000     |
| Road Embankment Stabilization on Various County Roads         | 2026 - 2031 | DPW - Road Maintenance         | Roadways                       | \$5,750,000  |
| Road Widener                                                  | 2026        | DPW - Road Maintenance         | Vehicles and Wheeled Equipment | \$54,303     |
| Roll-Off Containers                                           | 2026 - 2031 | Solid Waste                    | Other Equipment                | \$135,000    |
| Roll-Off Trucks                                               | 2028 - 2030 | Solid Waste                    | Vehicles and Wheeled Equipment | \$975,000    |
| SCCC Fieldhouse Repairs                                       | 2026        | Contribution To Comm College   | New Project Request            | \$2,679,958  |
| Sheriff's Department Vehicle Replacements                     | 2026 - 2031 | Sh - Patrol                    | Vehicles and Wheeled Equipment | \$1,955,000  |
| Snow Push Box                                                 | 2026        | SC International Airport       | Other Equipment                | \$50,000     |
| SRE Building Annex Construction                               | 2029        | SC International Airport       | New Project Request            | \$800,000    |
| SRE Building Annex Design                                     | 2028        | SC International Airport       | New Project Request            | \$400,000    |
| Stone Arch Historical Park Restrooms                          | 2031        | P/R Stone Arch Bridge          | New Project Request            | \$250,000    |
| Striping/Crack Repair Asphalt Surfaces (Runway)               | 2026        | SC International Airport       | New Project Request            | \$600,000    |
| Striping/Crack Repair Asphalt Surfaces (Taxiway)              | 2028        | SC International Airport       | New Project Request            | \$200,000    |
| Surface Treatment on Various County Roads                     | 2026 - 2031 | DPW - Road Maintenance         | Roadways                       | \$14,000,000 |
| Sweepers                                                      | 2026        | DPW - Road Maintenance         | Other Equipment                | \$39,493     |
| Tractor                                                       | 2028        | Solid Waste                    | Vehicles and Wheeled Equipment | \$200,000    |
| Trailers                                                      | 2026 - 2030 | Solid Waste                    | Other Equipment                | \$375,000    |
| Upgrade and Extend Drainage System - Swan Lake CR74 to CR142  | 2030        | DPW - Road Maintenance         | Roadways                       | \$500,000    |
| Upgrade Non-Standard/Install Guide Rail on Various Co. Rds.   | 2026 - 2031 | DPW - Road Maintenance         | Roadways                       | \$9,000,000  |

# Contribution To Comm College

FY26 - FY31 Contribution To Comm College Projects (including Future Budgeted)



## Summary of Requests

| Category                  | FY2026      | FY2027 | FY2028 | FY2029 | FY2030 | FY2031 | Future Budgeted | Total       |
|---------------------------|-------------|--------|--------|--------|--------|--------|-----------------|-------------|
| SCCC Fieldhouse Repairs   | \$2,679,958 | \$0    | \$0    | \$0    | \$0    | \$0    | \$0             | \$2,679,958 |
| Total Summary of Requests | \$2,679,958 | \$0    | \$0    | \$0    | \$0    | \$0    | \$0             | \$2,679,958 |

# SCCC Fieldhouse Repairs

## Overview

|            |                              |
|------------|------------------------------|
| Department | Contribution To Comm College |
| Type       | Capital Improvement          |

## Description

The Sullivan County Community College field house is in need of some major updates to its floors, roof, bleachers and handicap accessibility. While the State will assist with 50% of the cost, it is up to the County to contribute the remaining funds.

## Capital Cost

|                |                          |                |
|----------------|--------------------------|----------------|
| FY2026 Budget  | Total Budget (all years) | Project Total  |
| <b>\$2.68M</b> | <b>\$2.68M</b>           | <b>\$2.68M</b> |

## Detailed Breakdown

| Category                  | FY2026<br><i>Requested</i> | Total              |
|---------------------------|----------------------------|--------------------|
| New Project Capital Costs | \$2,679,958                | <b>\$2,679,958</b> |
| <b>Total</b>              | <b>\$2,679,958</b>         | <b>\$2,679,958</b> |

## Funding Sources

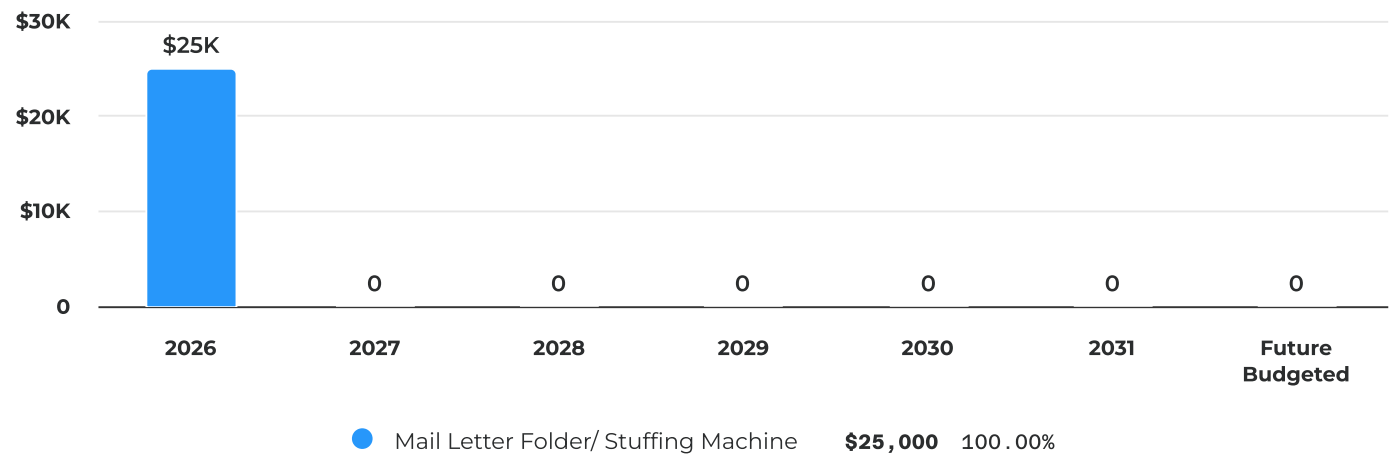
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|----------------|--------------------------|----------------|
| FY2026 Budget  | Total Budget (all years) | Project Total  |
| <b>\$2.68M</b> | <b>\$2.68M</b>           | <b>\$2.68M</b> |

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Future Budgeted | Total              |
|--------------|----------------------------|-----------------|--------------------|
| Bonding      | \$1,339,979                | \$0             | <b>\$1,339,979</b> |
| State Aid    | \$1,339,979                | \$0             | <b>\$1,339,979</b> |
| <b>Total</b> | <b>\$2,679,958</b>         | <b>\$0</b>      | <b>\$2,679,958</b> |

# County Treasurer

## FY26 - FY31 County Treasurer Projects (including Future Budgeted)



## Summary of Requests

| Category                             | FY2026   | FY2027 | FY2028 | FY2029 | FY2030 | FY2031 | Future Budgeted | Total    |
|--------------------------------------|----------|--------|--------|--------|--------|--------|-----------------|----------|
| Mail Letter Folder/ Stuffing Machine | \$25,000 | \$0    | \$0    | \$0    | \$0    | \$0    | \$0             | \$25,000 |
| Total Summary of Requests            | \$25,000 | \$0    | \$0    | \$0    | \$0    | \$0    | \$0             | \$25,000 |

# Mail Letter Folder/ Stuffing Machine

## Overview

|            |                   |
|------------|-------------------|
| Department | County Treasurer  |
| Type       | Capital Equipment |

## Description

Replacement of mail letter folder and stuffing machine

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$25K</b>  | <b>\$25K</b>             | <b>\$25K</b>  |

## Detailed Breakdown

| Category                           | FY2026<br>Requested | Total           |
|------------------------------------|---------------------|-----------------|
| Capital Costs - Other<br>Equipment | \$25,000            | <b>\$25,000</b> |
| <b>Total</b>                       | <b>\$25,000</b>     | <b>\$25,000</b> |

## Funding Sources

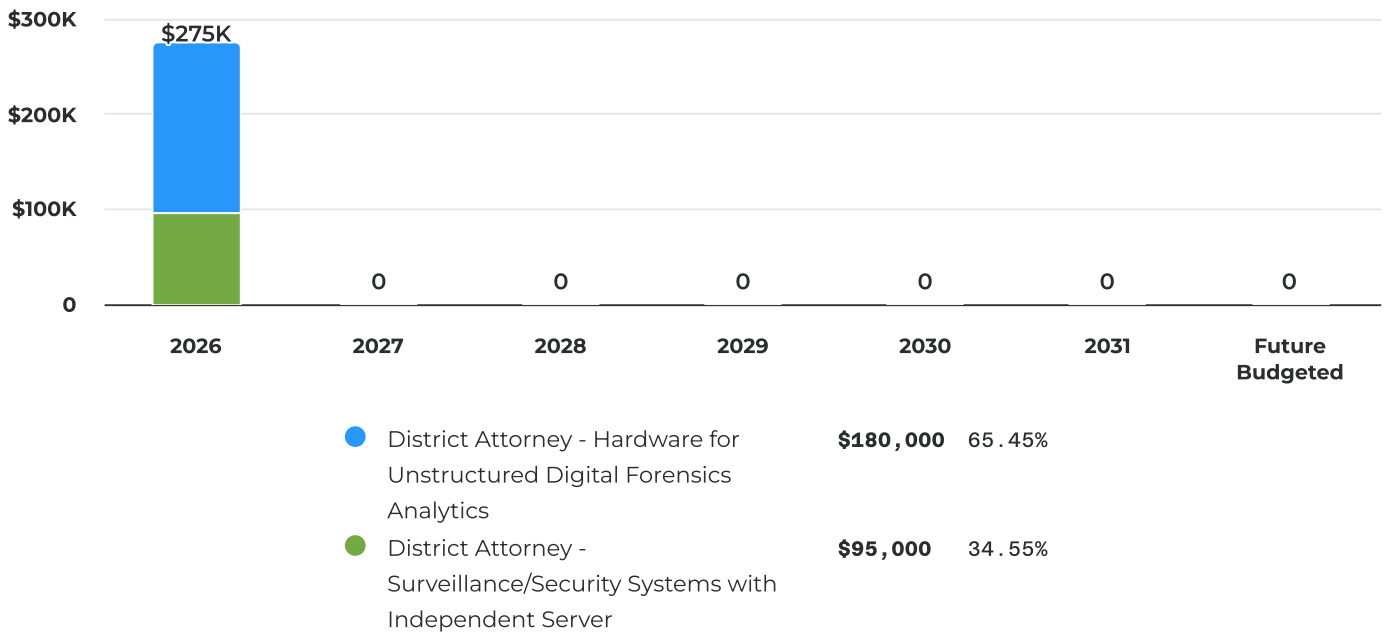
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|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$25K</b>  | <b>\$25K</b>             | <b>\$25K</b>  |

## Detailed Breakdown

| Category     | FY2026<br>Requested | Future Budgeted | Total           |
|--------------|---------------------|-----------------|-----------------|
| County Share | \$25,000            | \$0             | <b>\$25,000</b> |
| <b>Total</b> | <b>\$25,000</b>     | <b>\$0</b>      | <b>\$25,000</b> |

# District Attorney

## FY26 - FY31 District Attorney Projects (including Future Budgeted)



## Summary of Requests

| Category                                                                  | FY2026           | FY2027     | FY2028     | FY2029     | FY2030     | FY2031     | Future Budgeted | Total            |
|---------------------------------------------------------------------------|------------------|------------|------------|------------|------------|------------|-----------------|------------------|
| District Attorney - Hardware for Unstructured Digital Forensics Analytics | \$180,000        | \$0        | \$0        | \$0        | \$0        | \$0        | \$0             | \$180,000        |
| District Attorney - Surveillance/Security Systems with Independent Server | \$95,000         | \$0        | \$0        | \$0        | \$0        | \$0        | \$0             | \$95,000         |
| <b>Total Summary of Requests</b>                                          | <b>\$275,000</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b>      | <b>\$275,000</b> |

# District Attorney - Hardware for Unstructured Digital Forensics Analytics

## Overview

|                   |                   |
|-------------------|-------------------|
| <b>Department</b> | District Attorney |
| <b>Type</b>       | Capital Equipment |

## Description

The District Attorney has a need to procure hardware/software with an independent server to capture and maintain digital history for the purpose of confidential investigations and must have the date with a digital chain of custody ready to present to the court for subpoenas and share with local, state and federal probes as dictated by NY Statutes.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$180K</b> | <b>\$180K</b>            | <b>\$180K</b> |

## Detailed Breakdown

| Category                           | FY2026<br><i>Requested</i> | Total            |
|------------------------------------|----------------------------|------------------|
| Capital Costs - Other<br>Equipment | \$180,000                  | <b>\$180,000</b> |
| <b>Total</b>                       | <b>\$180,000</b>           | <b>\$180,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$180K</b> | <b>\$180K</b>            | <b>\$180K</b> |

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| County Share | \$180,000                  | \$0             | <b>\$180,000</b> |
| <b>Total</b> | <b>\$180,000</b>           | <b>\$0</b>      | <b>\$180,000</b> |



# District Attorney - Surveillance/Security Systems with Independent Server

## Overview

|                   |                   |
|-------------------|-------------------|
| <b>Department</b> | District Attorney |
| <b>Type</b>       | Capital Equipment |

## Description

The replacement of the surveillance system will be separate from the County system on an independent server, with the goal of the District Attorney's ability to protect all persons involved in confidential investigations. Increased surveillance will include the envelope of the District Attorney's building and allow the District Attorney to download all footage on demand and ready to present to the county for subpoenas and share with local, state and federal probes as dictated by NY statutes. The District Attorney's office is 24/7 and secure and timely response is essential. Currently, the DA's office only has viewing rights for limited security coverage and cannot fulfill requests by local PD's or subpoenas without ITS agreement and availability. This hampers the District Attorney's ability to fulfill his obligations in a timely and confidential manner.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$95K</b>  | <b>\$95K</b>             | <b>\$95K</b>  |

## Detailed Breakdown

| Category                           | FY2026<br>Requested | Total           |
|------------------------------------|---------------------|-----------------|
| Capital Costs - Other<br>Equipment | \$95,000            | \$95,000        |
| <b>Total</b>                       | <b>\$95,000</b>     | <b>\$95,000</b> |

## Funding Sources

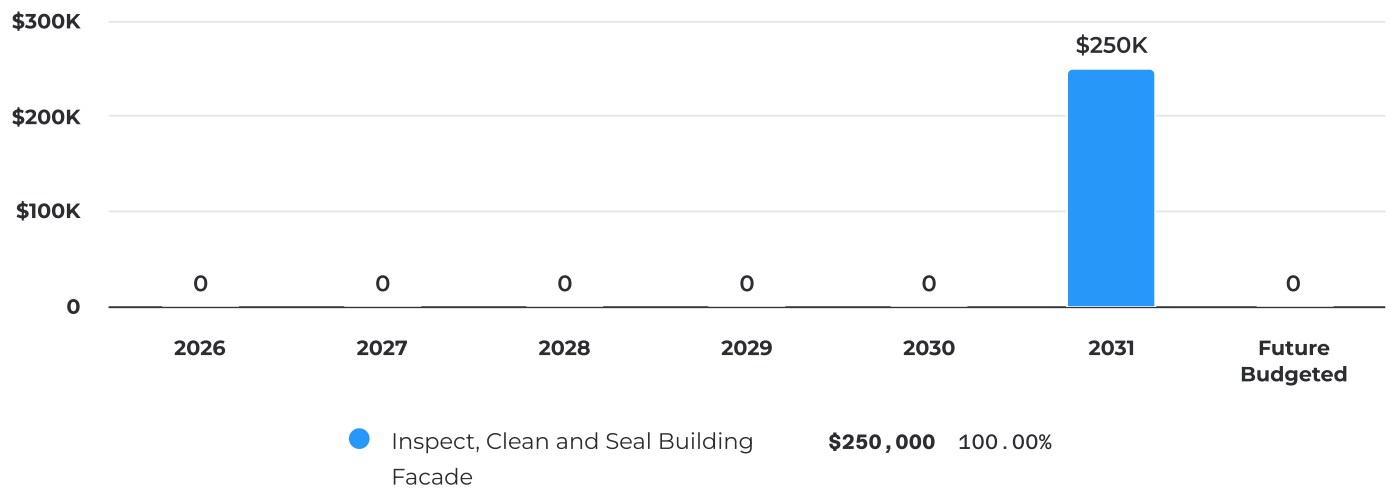
|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$95K</b>  | <b>\$95K</b>             | <b>\$95K</b>  |

## Detailed Breakdown

| Category     | FY2026<br>Requested | Future Budgeted | Total           |
|--------------|---------------------|-----------------|-----------------|
| County Share | \$95,000            | \$0             | \$95,000        |
| <b>Total</b> | <b>\$95,000</b>     | <b>\$0</b>      | <b>\$95,000</b> |

# DPW - Court House

## FY26 - FY31 DPW - Court House Projects (including Future Budgeted)



## Summary of Requests

| Category                                | FY2026     | FY2027     | FY2028     | FY2029     | FY2030     | FY2031           | Future Budgeted | Total            |
|-----------------------------------------|------------|------------|------------|------------|------------|------------------|-----------------|------------------|
| Inspect, Clean and Seal Building Facade | \$0        | \$0        | \$0        | \$0        | \$0        | \$250,000        | \$0             | \$250,000        |
| <b>Total Summary of Requests</b>        | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$250,000</b> | <b>\$0</b>      | <b>\$250,000</b> |

# Inspect, Clean and Seal Building Facade

## Overview

|            |                     |
|------------|---------------------|
| Department | DPW - Court House   |
| Type       | Capital Improvement |

## Description

Clean and seal the exterior walls of the existing Courthouse. (This will be done after Courthouse Annex construction.)

Existing exterior walls absorb water, causing stone to deteriorate and water damage to the interior structure.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$250K</b>            | <b>\$250K</b> |

## Detailed Breakdown

| Category                  | FY2031<br>Requested | Total            |
|---------------------------|---------------------|------------------|
| New Project Capital Costs | \$250,000           | <b>\$250,000</b> |
| <b>Total</b>              | <b>\$250,000</b>    | <b>\$250,000</b> |

## Funding Sources

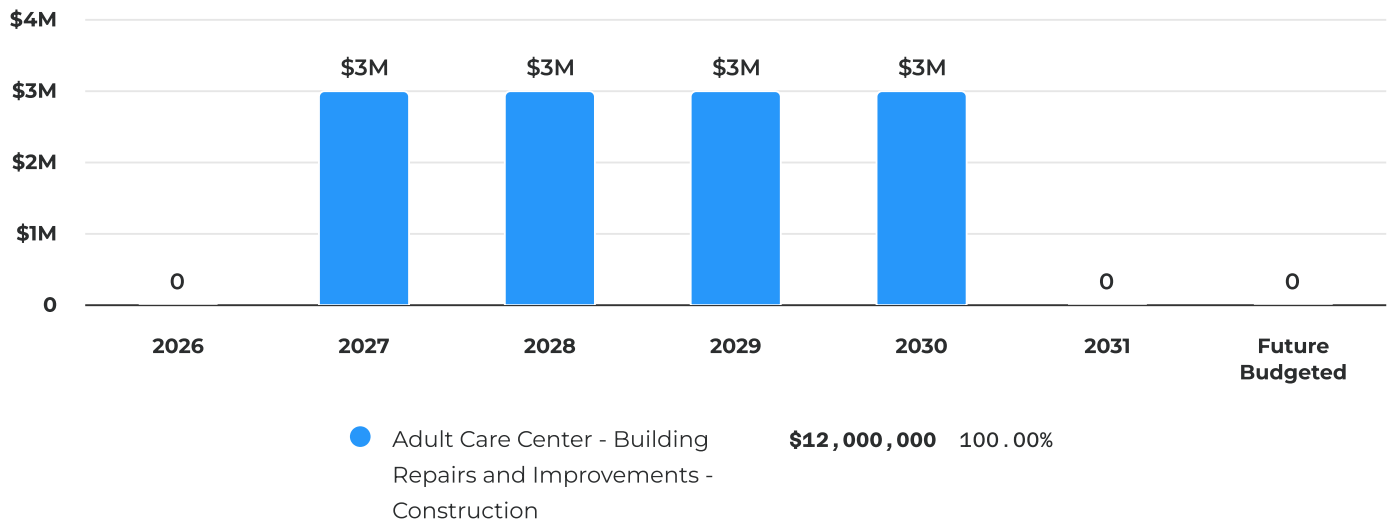
|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$250K</b>            | <b>\$250K</b> |

## Detailed Breakdown

| Category     | FY2031<br>Requested | Future Budgeted | Total            |
|--------------|---------------------|-----------------|------------------|
| County Share | \$250,000           | \$0             | <b>\$250,000</b> |
| <b>Total</b> | <b>\$250,000</b>    | <b>\$0</b>      | <b>\$250,000</b> |

# DPW - Adult Care Center

## FY26 - FY31 DPW - Adult Care Center Projects (including Future Budgeted)



## Summary of Requests

| Category                                                             | FY2026     | FY2027             | FY2028             | FY2029             | FY2030             | FY2031     | Future Budgeted | Total               |
|----------------------------------------------------------------------|------------|--------------------|--------------------|--------------------|--------------------|------------|-----------------|---------------------|
| Adult Care Center - Building Repairs and Improvements - Construction | \$0        | \$3,000,000        | \$3,000,000        | \$3,000,000        | \$3,000,000        | \$0        | \$0             | \$12,000,000        |
| <b>Total Summary of Requests</b>                                     | <b>\$0</b> | <b>\$3,000,000</b> | <b>\$3,000,000</b> | <b>\$3,000,000</b> | <b>\$3,000,000</b> | <b>\$0</b> | <b>\$0</b>      | <b>\$12,000,000</b> |

# Adult Care Center - Building Repairs and Improvements - Construction

## Overview

**Department** DPW - Adult Care Center

**Type** Capital Improvement

## Description

Updates and repairs to the Adult Care Center building as outlined in the architectural and engineering design plan

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$12M**

Project Total

**\$12M**

## Detailed Breakdown

| Category                  | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2030<br><i>Requested</i> | Total               |
|---------------------------|----------------------------|----------------------------|----------------------------|----------------------------|---------------------|
| New Project Capital Costs | \$3,000,000                | \$3,000,000                | \$3,000,000                | \$3,000,000                | \$12,000,000        |
| <b>Total</b>              | <b>\$3,000,000</b>         | <b>\$3,000,000</b>         | <b>\$3,000,000</b>         | <b>\$3,000,000</b>         | <b>\$12,000,000</b> |

## Funding Sources

FY2026 Budget

**\$0**

Total Budget (all years)

**\$12M**

Project Total

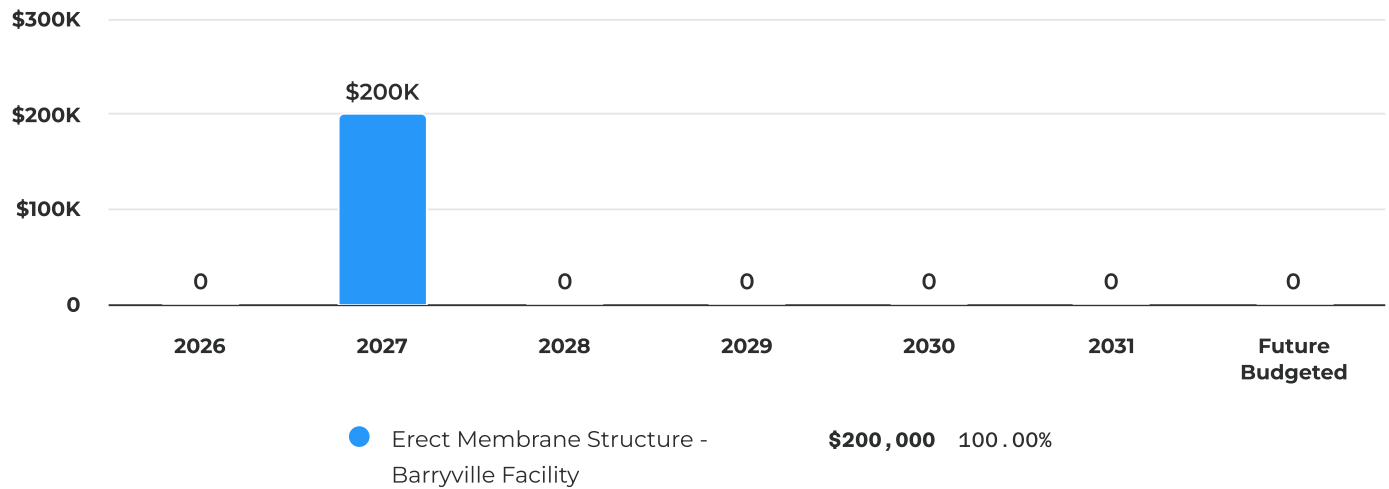
**\$12M**

## Detailed Breakdown

| Category     | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2030<br><i>Requested</i> | Future<br>Budgeted | Total               |
|--------------|----------------------------|----------------------------|----------------------------|----------------------------|--------------------|---------------------|
| County Share | \$3,000,000                | \$3,000,000                | \$3,000,000                | \$3,000,000                | \$0                | \$12,000,000        |
| <b>Total</b> | <b>\$3,000,000</b>         | <b>\$3,000,000</b>         | <b>\$3,000,000</b>         | <b>\$3,000,000</b>         | <b>\$0</b>         | <b>\$12,000,000</b> |

# DPW - Barryville Facility

## FY26 - FY31 DPW - Barryville Facility Projects (including Future Budgeted)



## Summary of Requests

| Category                                       | FY2026     | FY2027           | FY2028     | FY2029     | FY2030     | FY2031     | Future Budgeted | Total            |
|------------------------------------------------|------------|------------------|------------|------------|------------|------------|-----------------|------------------|
| Erect Membrane Structure - Barryville Facility | \$0        | \$200,000        | \$0        | \$0        | \$0        | \$0        | \$0             | \$200,000        |
| <b>Total Summary of Requests</b>               | <b>\$0</b> | <b>\$200,000</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b>      | <b>\$200,000</b> |

# Erect Membrane Structure - Barryville Facility

## Overview

|                   |                           |
|-------------------|---------------------------|
| <b>Department</b> | DPW - Barryville Facility |
| <b>Type</b>       | Capital Improvement       |

## Description

Erect the membrane structure currently in storage (previously purchased for Mamakating Transfer Station snow outpost) for storage.

The County purchased two (2) membrane structures several years back. One has been erected at Callicoon Shop. This one should be erected at Barryville for additional covered storage.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$200K</b>            | <b>\$200K</b> |

## Detailed Breakdown

| Category                  | FY2027<br><i>Requested</i> | Total            |
|---------------------------|----------------------------|------------------|
| New Project Capital Costs | \$200,000                  | \$200,000        |
| <b>Total</b>              | <b>\$200,000</b>           | <b>\$200,000</b> |

## Funding Sources

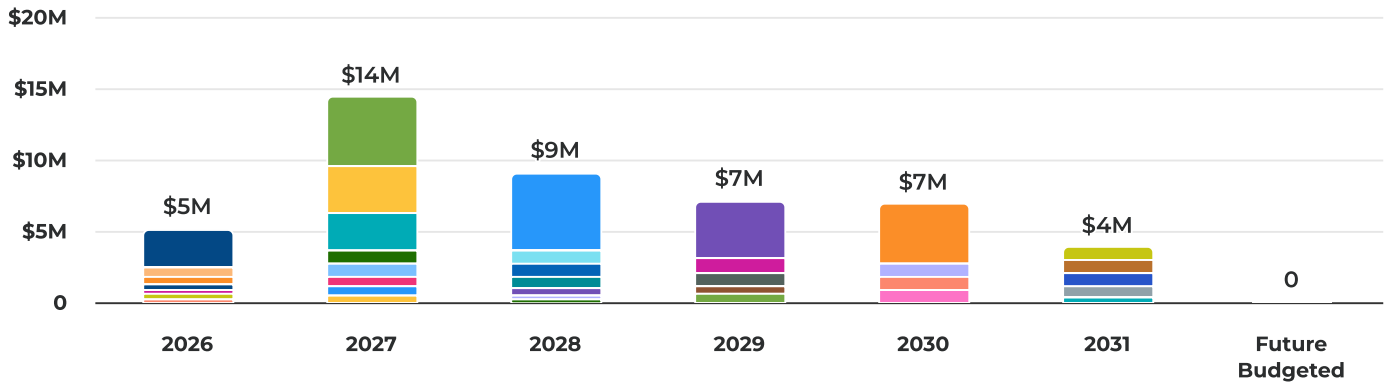
|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$200K</b>            | <b>\$200K</b> |

## Detailed Breakdown

| Category     | FY2027<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| County Share | \$200,000                  | \$0             | \$200,000        |
| <b>Total</b> | <b>\$200,000</b>           | <b>\$0</b>      | <b>\$200,000</b> |

# DPW - Bridge Maintenance

## FY26 - FY31 DPW - Bridge Maintenance Projects (including Future Budgeted)



|                                      |             |        |
|--------------------------------------|-------------|--------|
| CB171 - CR75 Replacement             | \$5,500,000 | 11.85% |
| CB301 - CR105B Replacement           | \$4,875,123 | 10.51% |
| CB361 - Town Highway 56 Replacement  | \$4,150,000 | 8.94%  |
| CB351 - Bridge Street Replacement    | \$4,000,000 | 8.62%  |
| CB283 - CR149 Replacement            | \$3,270,307 | 7.05%  |
| CB370 - Main Street Deck Replacement | \$2,671,126 | 5.76%  |
| CB51 - CR142 Replacement             | \$2,647,842 | 5.71%  |
| CB14 - CR32 Replacement              | \$1,000,000 | 2.16%  |
| CB116 - CR123 Replacement            | \$950,000   | 2.05%  |
| CB427 - Town Highway 77 Replacement  | \$950,000   | 2.05%  |
| CB96 - Town Highway 78 Replacement   | \$950,000   | 2.05%  |
| CB416 - Town Hwy 65 Replacement      | \$950,000   | 2.05%  |
| CB313 - Town Highway 61 Replacement  | \$925,000   | 1.99%  |
| CB448 - Town Highway 62 Replacement  | \$900,000   | 1.94%  |
| CB2 - Town Highway 36 Replacement    | \$900,000   | 1.94%  |
| CB29 - CR55 Replacement              | \$900,000   | 1.94%  |
| CB377 - Town Highway 53 Replacement  | \$900,000   | 1.94%  |
| CB8 - CR43 Replacement               | \$850,000   | 1.83%  |
| CB432 - Town Highway 28 Replacement  | \$825,000   | 1.78%  |
| CB127 - CR14 Re-Alignment            | \$800,000   | 1.72%  |
| CB428 - Town Highway 98 Replacement  | \$800,000   | 1.72%  |



|                                           |                  |       |
|-------------------------------------------|------------------|-------|
| ● CB368 - Flugertown Road Replacement     | <b>\$656,000</b> | 1.41% |
| ● CB436 - Oberferst Street Replacement    | <b>\$650,000</b> | 1.40% |
| ● CB430 - Town Highway 28 Rehabilitation  | <b>\$625,000</b> | 1.35% |
| ● CB100 - CR11 Super Replacement          | <b>\$600,000</b> | 1.29% |
| ● CB361 - Town Highway 56 Design          | <b>\$550,000</b> | 1.19% |
| ● CB171 - CR75 Final Design               | <b>\$550,000</b> | 1.19% |
| ● CB351 - Bridge Street Design            | <b>\$525,000</b> | 1.13% |
| ● CB112 - CR121 Super Replacement         | <b>\$500,000</b> | 1.08% |
| ● CB296 Renovation                        | <b>\$350,000</b> | 0.75% |
| ● CB452 - Landfill Drive Replacement      | <b>\$350,000</b> | 0.75% |
| ● CB344 - CR178 Slip-Line                 | <b>\$325,000</b> | 0.70% |
| ● CB233 - CR63 Removal                    | <b>\$300,000</b> | 0.65% |
| ● CB28 - Town Highway 18 Deck Replacement | <b>\$250,000</b> | 0.54% |
| ● CB367 - CB11 Slip-Line                  | <b>\$250,000</b> | 0.54% |
| ● CB109 - CR103 Slip-Line                 | <b>\$200,000</b> | 0.43% |

### Summary of Requests

| Category                             | FY2026      | FY2027      | FY2028      | FY2029      | FY2030      | FY2031    | Future Budgeted | Total              |
|--------------------------------------|-------------|-------------|-------------|-------------|-------------|-----------|-----------------|--------------------|
| CB171 - CR75 Replacement             | \$0         | \$0         | \$5,500,000 | \$0         | \$0         | \$0       | \$0             | <b>\$5,500,000</b> |
| CB301 - CR105B Replacement           | \$0         | \$4,875,123 | \$0         | \$0         | \$0         | \$0       | \$0             | <b>\$4,875,123</b> |
| CB361 - Town Highway 56 Replacement  | \$0         | \$0         | \$0         | \$0         | \$4,150,000 | \$0       | \$0             | <b>\$4,150,000</b> |
| CB351 - Bridge Street Replacement    | \$0         | \$0         | \$0         | \$4,000,000 | \$0         | \$0       | \$0             | <b>\$4,000,000</b> |
| CB283 - CR149 Replacement            | \$0         | \$3,270,307 | \$0         | \$0         | \$0         | \$0       | \$0             | <b>\$3,270,307</b> |
| CB370 - Main Street Deck Replacement | \$2,671,126 | \$0         | \$0         | \$0         | \$0         | \$0       | \$0             | <b>\$2,671,126</b> |
| CB51 - CR142 Replacement             | \$0         | \$2,647,842 | \$0         | \$0         | \$0         | \$0       | \$0             | <b>\$2,647,842</b> |
| CB14 - CR32 Replacement              | \$0         | \$0         | \$0         | \$1,000,000 | \$0         | \$0       | \$0             | <b>\$1,000,000</b> |
| CB116 - CR123 Replacement            | \$0         | \$0         | \$0         | \$0         | \$0         | \$950,000 | \$0             | <b>\$950,000</b>   |
| CB427 - Town Highway 77 Replacement  | \$0         | \$0         | \$0         | \$0         | \$950,000   | \$0       | \$0             | <b>\$950,000</b>   |
| CB96 - Town Highway 78 Replacement   | \$0         | \$0         | \$0         | \$0         | \$950,000   | \$0       | \$0             | <b>\$950,000</b>   |
| CB416 - Town Hwy 65 Replacement      | \$0         | \$950,000   | \$0         | \$0         | \$0         | \$0       | \$0             | <b>\$950,000</b>   |
| CB313 - Town Highway 61 Replacement  | \$0         | \$0         | \$0         | \$0         | \$0         | \$925,000 | \$0             | <b>\$925,000</b>   |
| CB448 - Town Highway 62              | \$0         | \$0         | \$0         | \$900,000   | \$0         | \$0       | \$0             | <b>\$900,000</b>   |

| Category                                | FY2026             | FY2027              | FY2028             | FY2029             | FY2030             | FY2031             | Future<br>Budgeted | Total               |
|-----------------------------------------|--------------------|---------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| Replacement                             |                    |                     |                    |                    |                    |                    |                    |                     |
| CB2 - Town Highway 36 Replacement       | \$0                | \$0                 | \$900,000          | \$0                | \$0                | \$0                | \$0                | <b>\$900,000</b>    |
| CB29 - CR55 Replacement                 | \$0                | \$0                 | \$900,000          | \$0                | \$0                | \$0                | \$0                | <b>\$900,000</b>    |
| CB377 - Town Highway 53 Replacement     | \$0                | \$900,000           | \$0                | \$0                | \$0                | \$0                | \$0                | <b>\$900,000</b>    |
| CB8 - CR43 Replacement                  | \$0                | \$0                 | \$0                | \$0                | \$850,000          | \$0                | \$0                | <b>\$850,000</b>    |
| CB432 - Town Highway 28 Replacement     | \$0                | \$0                 | \$0                | \$0                | \$0                | \$825,000          | \$0                | <b>\$825,000</b>    |
| CB127 - CR14 Re-Alignment               | \$0                | \$0                 | \$0                | \$0                | \$0                | \$800,000          | \$0                | <b>\$800,000</b>    |
| CB428 - Town Highway 98 Replacement     | \$0                | \$0                 | \$800,000          | \$0                | \$0                | \$0                | \$0                | <b>\$800,000</b>    |
| CB368 - Flugertown Road Replacement     | \$656,000          | \$0                 | \$0                | \$0                | \$0                | \$0                | \$0                | <b>\$656,000</b>    |
| CB436 - Oberferst Street Replacement    | \$0                | \$650,000           | \$0                | \$0                | \$0                | \$0                | \$0                | <b>\$650,000</b>    |
| CB430 - Town Highway 28 Rehabilitation  | \$0                | \$0                 | \$0                | \$625,000          | \$0                | \$0                | \$0                | <b>\$625,000</b>    |
| CB100 - CR11 Super Replacement          | \$0                | \$600,000           | \$0                | \$0                | \$0                | \$0                | \$0                | <b>\$600,000</b>    |
| CB361 - Town Highway 56 Design          | \$0                | \$0                 | \$0                | \$550,000          | \$0                | \$0                | \$0                | <b>\$550,000</b>    |
| CB171 - CR75 Final Design               | \$550,000          | \$0                 | \$0                | \$0                | \$0                | \$0                | \$0                | <b>\$550,000</b>    |
| CB351 - Bridge Street Design            | \$0                | \$0                 | \$525,000          | \$0                | \$0                | \$0                | \$0                | <b>\$525,000</b>    |
| CB112 - CR121 Super Replacement         | \$0                | \$500,000           | \$0                | \$0                | \$0                | \$0                | \$0                | <b>\$500,000</b>    |
| CB296 Renovation                        | \$350,000          | \$0                 | \$0                | \$0                | \$0                | \$0                | \$0                | <b>\$350,000</b>    |
| CB452 - Landfill Drive Replacement      | \$0                | \$0                 | \$0                | \$0                | \$0                | \$350,000          | \$0                | <b>\$350,000</b>    |
| CB344 - CR178 Slip-Line                 | \$325,000          | \$0                 | \$0                | \$0                | \$0                | \$0                | \$0                | <b>\$325,000</b>    |
| CB233 - CR63 Removal                    | \$300,000          | \$0                 | \$0                | \$0                | \$0                | \$0                | \$0                | <b>\$300,000</b>    |
| CB28 - Town Highway 18 Deck Replacement | \$0                | \$0                 | \$250,000          | \$0                | \$0                | \$0                | \$0                | <b>\$250,000</b>    |
| CB367 - CB11 Slip-Line                  | \$250,000          | \$0                 | \$0                | \$0                | \$0                | \$0                | \$0                | <b>\$250,000</b>    |
| CB109 - CR103 Slip-Line                 | \$0                | \$0                 | \$200,000          | \$0                | \$0                | \$0                | \$0                | <b>\$200,000</b>    |
| <b>Total Summary of Requests</b>        | <b>\$5,102,126</b> | <b>\$14,393,272</b> | <b>\$9,075,000</b> | <b>\$7,075,000</b> | <b>\$6,900,000</b> | <b>\$3,850,000</b> | <b>\$0</b>         | <b>\$46,395,398</b> |

# CB100 - CR11 Super Replacement

## Overview

|            |                          |
|------------|--------------------------|
| Department | DPW - Bridge Maintenance |
| Type       | Capital Improvement      |

## Description

Rehabilitation of County Bridge 100 on County Road 11/State Touring Route 55 in the Town of Highland.

(3) beams spalled and two with prestressing strands exposed - concrete spalled under rusting strand. Large spall developing at upstream north wing wall & abutment joint. Beams 9 and 10 have hollow sounding areas and exposed strands. Keyway joints between beams leak.

Metal grates are Red Flagged by NYSDOT due to severe deterioration.

If this project were built using contract services the total cost would be estimated to be \$1,000,000 in lieu of the \$600,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save \$400,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$600K</b>            | <b>\$600K</b> |

## Detailed Breakdown

| Category     | FY2027<br><i>Requested</i> | Total            |
|--------------|----------------------------|------------------|
| Capital Cost | \$600,000                  | \$600,000        |
| <b>Total</b> | <b>\$600,000</b>           | <b>\$600,000</b> |

Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$0           | \$600K                   | \$600K        |

Detailed Breakdown

| Category                   | FY2027<br><i>Requested</i> | Future Budgeted | Total     |
|----------------------------|----------------------------|-----------------|-----------|
| County Share               | \$360,000                  | \$0             | \$360,000 |
| Budgeted Labor & Equipment | \$240,000                  | \$0             | \$240,000 |
| Total                      | \$600,000                  | \$0             | \$600,000 |

# CB109 - CR103 Slip-Line

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Replacement of County Bridge 109 on County Road 103 in the Town of Thompson.

Concrete substructures have exceeded their useful life and are deteriorating/failing. The jack arch section of the superstructure is rusting with serious section loss. It needs a rail system on the downstream side.

If this project were built using contract services, the total cost would be estimated to be \$325,000 in lieu of the \$200,000 being budgeted for this project to be built using DPW forces. Hence, it is estimated that the County will save \$125,000 through construction by DPW forces.

Beneficially, this project will maintain the use of roads for the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$200K**

Project Total

**\$200K**

## Detailed Breakdown

| Category     | FY2028<br><i>Requested</i> | Total            |
|--------------|----------------------------|------------------|
| Capital Cost | \$200,000                  | \$200,000        |
| <b>Total</b> | <b>\$200,000</b>           | <b>\$200,000</b> |

Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$0           | \$200K                   | \$200K        |

Detailed Breakdown

| Category                   | FY2028<br><i>Requested</i> | Future Budgeted | Total     |
|----------------------------|----------------------------|-----------------|-----------|
| County Share               | \$120,000                  | \$0             | \$120,000 |
| Budgeted Labor & Equipment | \$80,000                   | \$0             | \$80,000  |
| Total                      | \$200,000                  | \$0             | \$200,000 |

# CB112 - CR121 Super Replacement

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Replacement of the superstructure of County Bridge 112 on County Road 121 in the Town of Callicoon.

Bridge posted for 23 Tons. Steel beams are sagging and bridge rail is deteriorating.

If this project were built using contract services the total cost would be estimated to be \$1,000,000 in lieu of the \$500,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save \$500,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$500K**

Project Total

**\$500K**

## Detailed Breakdown

| Category     | FY2027<br>Requested | Total            |
|--------------|---------------------|------------------|
| Capital Cost | \$500,000           | \$500,000        |
| <b>Total</b> | <b>\$500,000</b>    | <b>\$500,000</b> |

## Funding Sources

FY2026 Budget

**\$0**

Total Budget (all years)

**\$500K**

Project Total

**\$500K**

## Detailed Breakdown

| Category                   | FY2027<br>Requested | Future Budgeted | Total            |
|----------------------------|---------------------|-----------------|------------------|
| County Share               | \$300,000           | \$0             | \$300,000        |
| Budgeted Labor & Equipment | \$200,000           | \$0             | \$200,000        |
| <b>Total</b>               | <b>\$500,000</b>    | <b>\$0</b>      | <b>\$500,000</b> |

# CB116 - CR123 Replacement

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Replacement of Bridge 116 located on County Road 123 over Stewart Brook in the Town of Rockland.

Bridge is posted for 12 Tons. Deteriorated concrete with cracks, spalls and hollow sounding areas in the abutments. Deck is leaking causing deterioration of jack arch girders.

If this project were built using contract services the total cost would be estimated to be \$1,425,000 in lieu of the \$950,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save \$475,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$950K**

Project Total

**\$950K**

## Detailed Breakdown

| Category     | FY2031<br><i>Requested</i> | Total            |
|--------------|----------------------------|------------------|
| Capital Cost | \$950,000                  | \$950,000        |
| <b>Total</b> | <b>\$950,000</b>           | <b>\$950,000</b> |



## Funding Sources

FY2026 Budget

**\$0**

Total Budget (all years)

**\$950K**

Project Total

**\$950K**

## Detailed Breakdown

| Category                      | FY2031<br><i>Requested</i> | Future Budgeted | Total            |
|-------------------------------|----------------------------|-----------------|------------------|
| County Share                  | \$570,000                  | \$0             | <b>\$570,000</b> |
| Budgeted Labor &<br>Equipment | \$380,000                  | \$0             | <b>\$380,000</b> |
| <b>Total</b>                  | <b>\$950,000</b>           | <b>\$0</b>      | <b>\$950,000</b> |

# CB127 - CR14 Re-Alignment

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Re-alignmnet of County Rd. 14 and replacement of County Bridge 127.

The pipe arch has exceeded its useful life and is deteriorating/failing. Pipe rusting with serious section loss and various discontinuities in arch structure. No existing rail system on either side

If this project were built using contract services the total cost would be estimated to be \$1,000,000 in lieu of the \$480,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save \$140,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to maintain access to the Monticello Transfer Station.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$800K**

Project Total

**\$800K**

## Detailed Breakdown

| Category     | FY2031<br><i>Requested</i> | Total            |
|--------------|----------------------------|------------------|
| Capital Cost | \$800,000                  | <b>\$800,000</b> |
| <b>Total</b> | <b>\$800,000</b>           | <b>\$800,000</b> |

## Funding Sources

FY2026 Budget

**\$0**

Total Budget (all years)

**\$800K**

Project Total

**\$800K**

## Detailed Breakdown

| Category                   | FY2031<br><i>Requested</i> | Future Budgeted | Total            |
|----------------------------|----------------------------|-----------------|------------------|
| County Share               | \$480,000                  | \$0             | <b>\$480,000</b> |
| Budgeted Labor & Equipment | \$320,000                  | \$0             | <b>\$320,000</b> |
| <b>Total</b>               | <b>\$800,000</b>           | <b>\$0</b>      | <b>\$800,000</b> |

# CB14 - CR32 Replacement

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Replacement of County Bridge 14 on County Road 32 in the Town of Highland.

Concrete abutments, back walls and deck are hollow sounding. Bridge rail and curb have major section loss.

If this project were built using contract services the total cost would be estimated to be \$1,900,000 in lieu of the \$1,000,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save \$900,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$1M**

Project Total

**\$1M**

## Detailed Breakdown

| Category     | FY2029<br>Requested | Total              |
|--------------|---------------------|--------------------|
| Capital Cost | \$1,000,000         | \$1,000,000        |
| <b>Total</b> | <b>\$1,000,000</b>  | <b>\$1,000,000</b> |

## Funding Sources

FY2026 Budget

**\$0**

Total Budget (all years)

**\$1M**

Project Total

**\$1M**

## Detailed Breakdown

| Category                   | FY2029<br>Requested | Future Budgeted | Total              |
|----------------------------|---------------------|-----------------|--------------------|
| County Share               | \$600,000           | \$0             | \$600,000          |
| Budgeted Labor & Equipment | \$400,000           | \$0             | \$400,000          |
| <b>Total</b>               | <b>\$1,000,000</b>  | <b>\$0</b>      | <b>\$1,000,000</b> |

# CB171 - CR75 Final Design

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

2026 engineering and right-of-way acquisition for the replacement of County Bridge 171 on County Road 75 in the Town of Thompson on a new road alignment.

**Federal funding will be applied for to progress this project.**

Concrete back walls are hollow sounding, rusted fasciae girders, interior girders with major section loss at bearings. The roadway "S" curve geometry has been subject to accidents where a realignment would improve driver safety. Right-of-way acquisition needed.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

FY2026 Budget

**\$550K**

Total Budget (all years)

**\$550K**

Project Total

**\$550K**

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Total            |
|--------------|----------------------------|------------------|
| Capital Cost | \$550,000                  | <b>\$550,000</b> |
| <b>Total</b> | <b>\$550,000</b>           | <b>\$550,000</b> |

## Funding Sources

FY2026 Budget

**\$550K**

Total Budget (all years)

**\$550K**

Project Total

**\$550K**

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| Federal Aid  | \$522,500                  | \$0             | <b>\$522,500</b> |
| Bonding      | \$27,500                   | \$0             | <b>\$27,500</b>  |
| <b>Total</b> | <b>\$550,000</b>           | <b>\$0</b>      | <b>\$550,000</b> |

# CB171 - CR75 Replacement

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Replacement of County Bridge 171 on County Road 75 in the Town of Thompson on a new road alignment.

**Federal funding will be applied for to progress this project.**

Concrete back walls are hollow sounding, rusted fasciae girders, interior girders with major section loss at bearings. The roadway "S" curve geometry has been subject to accidents where a realignment would improve driver safety. Right-of-way acquisition needed.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$5.5M**

Project Total

**\$5.5M**

## Detailed Breakdown

| Category     | FY2028<br>Requested | Total              |
|--------------|---------------------|--------------------|
| Capital Cost | \$5,500,000         | \$5,500,000        |
| <b>Total</b> | <b>\$5,500,000</b>  | <b>\$5,500,000</b> |

## Funding Sources

FY2026 Budget

**\$0**

Total Budget (all years)

**\$5.5M**

Project Total

**\$5.5M**

## Detailed Breakdown

| Category     | FY2028<br>Requested | Future Budgeted | Total              |
|--------------|---------------------|-----------------|--------------------|
| Federal Aid  | \$5,225,000         | \$0             | \$5,225,000        |
| County Share | \$275,000           | \$0             | \$275,000          |
| <b>Total</b> | <b>\$5,500,000</b>  | <b>\$0</b>      | <b>\$5,500,000</b> |

# CB2 - Town Highway 36 Replacement

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Replacement of County Bridge 2 on Church Road (Town Highway 36) in the Town of Fallsburg.

Jack arch superstructure bottom flanges with significant rusting.

If this project were built using contract services, the total cost would be estimated to be \$1,500,000 in lieu of the \$900,000 being budgeted for this project to be built using DPW forces. Hence, it is estimated that the County will save \$600,000 through construction by DPW forces.

Beneficially, this project will maintain the use of roads for the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$900K**

Project Total

**\$900K**

## Detailed Breakdown

| Category     | FY2028<br><i>Requested</i> | Total            |
|--------------|----------------------------|------------------|
| Capital Cost | \$900,000                  | <b>\$900,000</b> |
| <b>Total</b> | <b>\$900,000</b>           | <b>\$900,000</b> |

## Funding Sources

FY2026 Budget

**\$0**

Total Budget (all years)

**\$900K**

Project Total

**\$900K**

## Detailed Breakdown

| Category                   | FY2028<br><i>Requested</i> | Future Budgeted | Total            |
|----------------------------|----------------------------|-----------------|------------------|
| County Share               | \$540,000                  | \$0             | <b>\$540,000</b> |
| Budgeted Labor & Equipment | \$360,000                  | \$0             | <b>\$360,000</b> |
| <b>Total</b>               | <b>\$900,000</b>           | <b>\$0</b>      | <b>\$900,000</b> |

# CB233 - CR63 Removal

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

County Bridge 233 has been closed to traffic since 2002. Orange County is planning to remove the bridge where Sullivan County is required to remove its portion of the bridge and install permanent barriers and signage.

The existing bridge has no useful purpose and needs to be removed.

This project will be progressed by Orange County. Sullivan County will be responsible for half of the cost.

## Capital Cost

FY2026 Budget

**\$300K**

Total Budget (all years)

**\$300K**

Project Total

**\$300K**

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Total            |
|--------------|----------------------------|------------------|
| Capital Cost | \$300,000                  | \$300,000        |
| <b>Total</b> | <b>\$300,000</b>           | <b>\$300,000</b> |

## Funding Sources

FY2026 Budget

**\$300K**

Total Budget (all years)

**\$300K**

Project Total

**\$300K**

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| Bonding      | \$150,000                  | \$0             | \$150,000        |
| Town/Village | \$150,000                  | \$0             | \$150,000        |
| <b>Total</b> | <b>\$300,000</b>           | <b>\$0</b>      | <b>\$300,000</b> |

# CB28 - Town Highway 18 Deck Replacement

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Concrete Deck Replacement of County Bridge 28 on Hortonville Rd. in the Town of Delaware.

Existing concrete deck has exceeded it useful life and has several steel plates to allow traffic to use the bridge.

If this project were built using contract services the total cost would be estimated to be \$400,000 in lieu of the \$250,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save \$150,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$250K**

Project Total

**\$250K**

## Detailed Breakdown

| Category     | FY2028<br><i>Requested</i> | Total            |
|--------------|----------------------------|------------------|
| Capital Cost | \$250,000                  | <b>\$250,000</b> |
| <b>Total</b> | <b>\$250,000</b>           | <b>\$250,000</b> |

## Funding Sources

FY2026 Budget

**\$0**

Total Budget (all years)

**\$250K**

Project Total

**\$250K**

## Detailed Breakdown

| Category                   | FY2028<br><i>Requested</i> | Future Budgeted | Total            |
|----------------------------|----------------------------|-----------------|------------------|
| County Share               | \$150,000                  | \$0             | <b>\$150,000</b> |
| Budgeted Labor & Equipment | \$100,000                  | \$0             | <b>\$100,000</b> |
| <b>Total</b>               | <b>\$250,000</b>           | <b>\$0</b>      | <b>\$250,000</b> |



# CB283 - CR149 Replacement

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Replacement of County Bridge 283 on County Road 149 in the Town of Rockland. The portion of the project to be implemented is the Construction and Construction Inspection services needed to implement the replacement of the bridge.

**BridgeNY funding application has been awarded for the project.**

The existing abutments and concrete deck have exceeded their useful life and are deteriorating/failing. Deck leaching. Full height vertical crack at middle of south abutment & large spall at waterline. North abutment has 2 vertical cracks. SW wing wall spalled & hollow sounding at waterline. End pillars deteriorating. Steel plate covering hole in upstream west fascia deck bay. Large spall in upstream fascia deck bay - rebar exposed. Various hollow sounding areas in the stem wall. Concrete sidewalk very deteriorated especially upstream.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$3.27M**

Project Total

**\$3.27M**

## Detailed Breakdown

| Category     | FY2027<br>Requested | Total              |
|--------------|---------------------|--------------------|
| Capital Cost | \$3,270,307         | <b>\$3,270,307</b> |
| <b>Total</b> | <b>\$3,270,307</b>  | <b>\$3,270,307</b> |

Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$0           | \$3.27M                  | \$3.27M       |

Detailed Breakdown

| Category     | FY2027<br><i>Requested</i> | Future Budgeted | Total       |
|--------------|----------------------------|-----------------|-------------|
| State Aid    | \$3,106,792                | \$0             | \$3,106,792 |
| County Share | \$163,515                  | \$0             | \$163,515   |
| Total        | \$3,270,307                | \$0             | \$3,270,307 |

# CB29 - CR55 Replacement

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Replacement of County Bridge 29 on County Road 55 in the Town of Fallsburg.

Bottom flanges rusting with some minor section loss. South abutment cracked, eroded & spalled at waterline. North abutment spalling at downstream corner. Deck cracked & leaching. Water leaking through north abutment at top of footing. Numerous cracks, spalling & hollow sounding areas throughout structure. Steel bridge railing nonstandard.

Project will install a water-prof membrane, repair spalled concrete and coat the exposed bottom flanges of steel beams.

If this project were built using contract services the total cost would be estimated to be \$1,400,000 in lieu of the \$900,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save \$500,000 through construction by DPW forces. Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$900K**

Project Total

**\$900K**

## Detailed Breakdown

| Category     | FY2028<br><i>Requested</i> | Total            |
|--------------|----------------------------|------------------|
| Capital Cost | \$900,000                  | <b>\$900,000</b> |
| <b>Total</b> | <b>\$900,000</b>           | <b>\$900,000</b> |

Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$0           | \$900K                   | \$900K        |

Detailed Breakdown

| Category                   | FY2028<br><i>Requested</i> | Future Budgeted | Total     |
|----------------------------|----------------------------|-----------------|-----------|
| County Share               | \$540,000                  | \$0             | \$540,000 |
| Budgeted Labor & Equipment | \$360,000                  | \$0             | \$360,000 |
| Total                      | \$900,000                  | \$0             | \$900,000 |

# CB296 Renovation

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Removal of County Bridge 296

## Capital Cost

FY2026 Budget

**\$350K**

Total Budget (all years)

**\$350K**

Project Total

**\$350K**

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Total            |
|--------------|----------------------------|------------------|
| Capital Cost | \$350,000                  | <b>\$350,000</b> |
| <b>Total</b> | <b>\$350,000</b>           | <b>\$350,000</b> |

## Funding Sources

FY2026 Budget

**\$350K**

Total Budget (all years)

**\$350K**

Project Total

**\$350K**

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| Bonding      | \$350,000                  | \$0             | <b>\$350,000</b> |
| <b>Total</b> | <b>\$350,000</b>           | <b>\$0</b>      | <b>\$350,000</b> |

# CB301 - CR105B Replacement

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Replacement of County Bridge 301 on County Road 105B/BWS Road in the Town of Neversink . The portion of the project to be implemented is the construction and engineering inspection services needed for the replacement of the bridge.

**BridgeNY funding has been awarded for the project.**

Major deterioration throughout steel beam/concrete deck structure. East pier has full length horizontal crack near top, shifted out 3/8" +/- . Steel beam flanges & webs rusting with section loss. Bearings & pier caps rusting w/ major section loss. Deck leaching. End pillars deteriorating. Temporary steel pile bent installed at pier 2 (east) has severe deterioration. Span 2 has significant mid-span section loss. Pier 2 undermined due to scour. Downstream west cable guide rail low. Pothole over pier 1 over deteriorated section of deck. Several Bridge rail posts have holes at base. Posted for 22 tons.

Benefits of replacing the three span bridge with a single span bridge include total elimination of the present continuous scour problems , providing a superstructure that will have a greater life expectancy compared to the existing structure due to the elimination of several bridge joints and elimination of the two piers that will no longer need to be maintained. Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$4.88M**

Project Total

**\$4.88M**

## Detailed Breakdown

| Category     | FY2027<br>Requested | Total              |
|--------------|---------------------|--------------------|
| Capital Cost | \$4,875,123         | <b>\$4,875,123</b> |
| <b>Total</b> | <b>\$4,875,123</b>  | <b>\$4,875,123</b> |

Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$0           | \$4.88M                  | \$4.88M       |

Detailed Breakdown

| Category     | FY2027<br><i>Requested</i> | Future Budgeted | Total       |
|--------------|----------------------------|-----------------|-------------|
| State Aid    | \$4,631,367                | \$0             | \$4,631,367 |
| County Share | \$243,756                  | \$0             | \$243,756   |
| Total        | \$4,875,123                | \$0             | \$4,875,123 |

# CB313 - Town Highway 61 Replacement

## Overview

|                   |                          |
|-------------------|--------------------------|
| <b>Department</b> | DPW - Bridge Maintenance |
| <b>Type</b>       | Capital Improvement      |

## Description

Replacement of County Bridge 313 on Starlight Road (Town Highway 61) in the Town of Thompson.

Cracks in both downstream & upstream wing walls with major deterioration. Some deterioration & cracks of hub. Minor spalls at abutment seats at bearings, erosion at waterline. Fascia cracked & leaching. Upstream fascia cracked & spalling at top of flange. All wing walls cracked and one leaning. Bottom flanges of both fascia stringers rusting with section loss. Steel bridge railing nonstandard.

If this project were built using contract services the total cost would be estimated to be \$1,500,000 in lieu of the \$925,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save \$575,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$925K</b>            | <b>\$925K</b> |

## Detailed Breakdown

| Category     | FY2031<br><i>Requested</i> | Total            |
|--------------|----------------------------|------------------|
| Capital Cost | \$925,000                  | <b>\$925,000</b> |
| <b>Total</b> | <b>\$925,000</b>           | <b>\$925,000</b> |



Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$0           | \$925K                   | \$925K        |

Detailed Breakdown

| Category                   | FY2031<br><i>Requested</i> | Future Budgeted | Total     |
|----------------------------|----------------------------|-----------------|-----------|
| County Share               | \$555,000                  | \$0             | \$555,000 |
| Budgeted Labor & Equipment | \$370,000                  | \$0             | \$370,000 |
| Total                      | \$925,000                  | \$0             | \$925,000 |

# CB344 - CR178 Slip-Line

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Replacement of County Bridge 344 on Old Route 17 (County Road 178) in the Town of Rockland.

Concrete deteriorated throughout the reinforced concrete structure, its concrete deck is leaching through with cracked abutments and wing walls.

If this project were built using contract services the total cost would be estimated to be \$475,000 in lieu of the \$325,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save \$150,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

FY2026 Budget

**\$325K**

Total Budget (all years)

**\$325K**

Project Total

**\$325K**

## Detailed Breakdown

| Category     | FY2026<br>Requested | Total            |
|--------------|---------------------|------------------|
| Capital Cost | \$325,000           | \$325,000        |
| <b>Total</b> | <b>\$325,000</b>    | <b>\$325,000</b> |

Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$325K        | \$325K                   | \$325K        |

Detailed Breakdown

| Category                   | FY2026<br><i>Requested</i> | Future Budgeted | Total     |
|----------------------------|----------------------------|-----------------|-----------|
| Bonding                    | \$195,000                  | \$0             | \$195,000 |
| Budgeted Labor & Equipment | \$130,000                  | \$0             | \$130,000 |
| Total                      | \$325,000                  | \$0             | \$325,000 |

# CB351 - Bridge Street Design

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Preliminary Design, Right-of Way Incidentals and Final Design work needed for the replacement of County Bridge 351 on Bridge Street in the Town of Callicoon.

**Federal funding will be applied for to progress this project.**

Water leaching through the bridge deck with numerous cracks in the deck in all three spans. Steel rusting at piers, bearings and fascia beams. Asphalt wearing surface in poor condition.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$525K**

Project Total

**\$525K**

## Detailed Breakdown

| Category     | FY2028<br><i>Requested</i> | Total            |
|--------------|----------------------------|------------------|
| Capital Cost | \$525,000                  | <b>\$525,000</b> |
| <b>Total</b> | <b>\$525,000</b>           | <b>\$525,000</b> |

## Funding Sources

FY2026 Budget

**\$0**

Total Budget (all years)

**\$525K**

Project Total

**\$525K**

## Detailed Breakdown

| Category     | FY2028<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| Federal Aid  | \$498,750                  | \$0             | <b>\$498,750</b> |
| County Share | \$26,250                   | \$0             | <b>\$26,250</b>  |
| <b>Total</b> | <b>\$525,000</b>           | <b>\$0</b>      | <b>\$525,000</b> |

# CB351 - Bridge Street Replacement

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Replacement of County Bridge 351 on Bridge Street in the Town of Callicoon.

**Federal funding will be applied for to progress this project.**

Water leaching through the bridge deck with numerous cracks in the deck in all three spans. Steel rusting at piers, bearings and fascia beams. Asphalt wearing surface in poor condition.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$4M**

Project Total

**\$4M**

## Detailed Breakdown

| Category     | FY2029<br><i>Requested</i> | Total              |
|--------------|----------------------------|--------------------|
| Capital Cost | \$4,000,000                | \$4,000,000        |
| <b>Total</b> | <b>\$4,000,000</b>         | <b>\$4,000,000</b> |

## Funding Sources

FY2026 Budget

**\$0**

Total Budget (all years)

**\$4M**

Project Total

**\$4M**

## Detailed Breakdown

| Category     | FY2029<br><i>Requested</i> | Future Budgeted | Total              |
|--------------|----------------------------|-----------------|--------------------|
| Federal Aid  | \$3,800,000                | \$0             | \$3,800,000        |
| County Share | \$200,000                  | \$0             | \$200,000          |
| <b>Total</b> | <b>\$4,000,000</b>         | <b>\$0</b>      | <b>\$4,000,000</b> |

# CB361 - Town Highway 56 Design

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Provide engineering planning and design towards the replacement of County Bridge 361 on East Mountain Road (Town Highway 56) in the Town of Neversink.

**Federal funding will be applied for to progress this project.**

Cracks, spalling, hollow sounding & leaching of concrete deck in all spans - some deterioration at east end. Pier cap deteriorated. Bearing pedestals deteriorated. Deck fascia deteriorated. Steel seat beams and bearings rusted with section loss at ends. Pier piling rusted.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$550K**

Project Total

**\$550K**

## Detailed Breakdown

| Category     | FY2029<br><i>Requested</i> | Total            |
|--------------|----------------------------|------------------|
| Capital Cost | \$550,000                  | <b>\$550,000</b> |
| <b>Total</b> | <b>\$550,000</b>           | <b>\$550,000</b> |

## Funding Sources

FY2026 Budget

**\$0**

Total Budget (all years)

**\$550K**

Project Total

**\$550K**

## Detailed Breakdown

| Category     | FY2029<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| Federal Aid  | \$522,500                  | \$0             | <b>\$522,500</b> |
| County Share | \$27,500                   | \$0             | <b>\$27,500</b>  |
| <b>Total</b> | <b>\$550,000</b>           | <b>\$0</b>      | <b>\$550,000</b> |

# CB361 - Town Highway 56 Replacement

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Replacement of County Bridge 361 on East Mountain Road (Town Highway 56) in the Town of Neversink.

**Federal funding will be applied for to progress this project.**

Cracks, spalling, hollow sounding & leaching of concrete deck in all spans - some deterioration at east end. Pier cap deteriorated. Bearing pedestals deteriorated. Deck fascia deteriorated. Steel seat beams and bearings rusted with section loss at ends. Pier piling rusted.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$4.15M**

Project Total

**\$4.15M**

## Detailed Breakdown

| Category     | FY2030<br><i>Requested</i> | Total              |
|--------------|----------------------------|--------------------|
| Capital Cost | \$4,150,000                | <b>\$4,150,000</b> |
| <b>Total</b> | <b>\$4,150,000</b>         | <b>\$4,150,000</b> |

## Funding Sources

FY2026 Budget

**\$0**

Total Budget (all years)

**\$4.15M**

Project Total

**\$4.15M**

## Detailed Breakdown

| Category     | FY2030<br><i>Requested</i> | Future Budgeted | Total              |
|--------------|----------------------------|-----------------|--------------------|
| Federal Aid  | \$3,942,500                | \$0             | <b>\$3,942,500</b> |
| County Share | \$207,500                  | \$0             | <b>\$207,500</b>   |
| <b>Total</b> | <b>\$4,150,000</b>         | <b>\$0</b>      | <b>\$4,150,000</b> |

# CB367 - CB11 Slip-Line

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Replacement of County Bridge 367 on County Road 11 in the Town of Highland.

The existing boiler pipe has exceeded its useful life which has major deterioration of the concrete headwalls/wingwalls that retain the County road shoulders and non-standard approach railing.

Structure to be replaced with a structure that meets new standards.

If this project were built using contract services the total cost would be estimated to be \$376,000 in lieu of the \$250,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save \$126,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

FY2026 Budget

**\$250K**

Total Budget (all years)

**\$250K**

Project Total

**\$250K**

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Total            |
|--------------|----------------------------|------------------|
| Capital Cost | \$250,000                  | <b>\$250,000</b> |
| <b>Total</b> | <b>\$250,000</b>           | <b>\$250,000</b> |



Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$250K        | \$250K                   | \$250K        |

Detailed Breakdown

| Category                   | FY2026<br><i>Requested</i> | Future Budgeted | Total     |
|----------------------------|----------------------------|-----------------|-----------|
| Bonding                    | \$150,000                  | \$0             | \$150,000 |
| Budgeted Labor & Equipment | \$100,000                  | \$0             | \$100,000 |
| Total                      | \$250,000                  | \$0             | \$250,000 |

# CB368 - Flugertown Road Replacement

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Replacement of County Bridge 368 on Flugertown Rd. in the Town of Neversink.

**NBRC funding has been granted for this project.**

Timber deck deteriorated. Gabion basket abuments failing.

## Capital Cost

FY2026 Budget

**\$656K**

Total Budget (all years)

**\$656K**

Project Total

**\$656K**

## Detailed Breakdown

| Category     | FY2026<br>Requested | Total            |
|--------------|---------------------|------------------|
| Capital Cost | \$656,000           | \$656,000        |
| <b>Total</b> | <b>\$656,000</b>    | <b>\$656,000</b> |

## Funding Sources

FY2026 Budget

**\$656K**

Total Budget (all years)

**\$656K**

Project Total

**\$656K**

## Detailed Breakdown

| Category     | FY2026<br>Requested | Future Budgeted | Total            |
|--------------|---------------------|-----------------|------------------|
| Federal Aid  | \$524,800           | \$0             | \$524,800        |
| Bonding      | \$131,200           | \$0             | \$131,200        |
| <b>Total</b> | <b>\$656,000</b>    | <b>\$0</b>      | <b>\$656,000</b> |

# CB370 - Main Street Deck Replacement

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Concrete Deck Replacement of County Bridge 370 on Main St. in the Village of Bloomingburg. This is a border bridge between Orange and Sullivan Counties and the costs are shared equally.

Existing concrete deck has exceeded its useful life and has several steel plates to allow traffic to use the bridge.

This project will be progressed by Orange County as a BridgeNY project. Sullivan County will be responsible for half of the local share.

## Capital Cost

FY2026 Budget

**\$2.67M**

Total Budget (all years)

**\$2.67M**

Project Total

**\$2.67M**

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Total              |
|--------------|----------------------------|--------------------|
| Capital Cost | \$2,671,126                | <b>\$2,671,126</b> |
| <b>Total</b> | <b>\$2,671,126</b>         | <b>\$2,671,126</b> |

## Funding Sources

FY2026 Budget

**\$2.67M**

Total Budget (all years)

**\$2.67M**

Project Total

**\$2.67M**

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Future Budgeted | Total              |
|--------------|----------------------------|-----------------|--------------------|
| State Aid    | \$2,537,570                | \$0             | <b>\$2,537,570</b> |
| Bonding      | \$66,778                   | \$0             | <b>\$66,778</b>    |
| Town/Village | \$66,778                   | \$0             | <b>\$66,778</b>    |
| <b>Total</b> | <b>\$2,671,126</b>         | <b>\$0</b>      | <b>\$2,671,126</b> |

# CB377 - Town Highway 53 Replacement

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Replacement of County Bridge 377 on South Road (Town Highway 53) in the Town of Mamakating.

Bridge is posted for 14 tons due to timber structure deterioration. Timber pier cap split at upstream end.

If this project were built using contract services the total cost would be estimated to be \$1,500,000 in lieu of the \$900,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save \$600,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$900K**

Project Total

**\$900K**

## Detailed Breakdown

| Category     | FY2027<br>Requested | Total            |
|--------------|---------------------|------------------|
| Capital Cost | \$900,000           | \$900,000        |
| <b>Total</b> | <b>\$900,000</b>    | <b>\$900,000</b> |

## Funding Sources

FY2026 Budget

**\$0**

Total Budget (all years)

**\$900K**

Project Total

**\$900K**

## Detailed Breakdown

| Category                   | FY2027<br>Requested | Future Budgeted | Total            |
|----------------------------|---------------------|-----------------|------------------|
| County Share               | \$540,000           | \$0             | \$540,000        |
| Budgeted Labor & Equipment | \$360,000           | \$0             | \$360,000        |
| <b>Total</b>               | <b>\$900,000</b>    | <b>\$0</b>      | <b>\$900,000</b> |

# CB416 - Town Hwy 65 Replacement

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Replacement of County Bridge 416 on Mount Hope Rd. (Town Highway 65) in the Town of Bethel.

The bridge has numerous issues including: strength capacity for traffic limited to 14 tons; stringer flanges rusting with heavy section loss; steel coating failure; spalled and deterioration of concrete abutment; one post missing upstream with bolts missing at blockout and upstream fascia bottom flange rusting with section loss.

If this project were built using contract services the total cost would be estimated to be \$1,400,000 in lieu of the \$950,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save \$450,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$950K**

Project Total

**\$950K**

## Detailed Breakdown

| Category     | FY2027<br>Requested | Total            |
|--------------|---------------------|------------------|
| Capital Cost | \$950,000           | \$950,000        |
| <b>Total</b> | <b>\$950,000</b>    | <b>\$950,000</b> |

Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$0           | \$950K                   | \$950K        |

Detailed Breakdown

| Category                   | FY2027<br><i>Requested</i> | Future Budgeted | Total     |
|----------------------------|----------------------------|-----------------|-----------|
| County Share               | \$570,000                  | \$0             | \$570,000 |
| Budgeted Labor & Equipment | \$380,000                  | \$0             | \$380,000 |
| Total                      | \$950,000                  | \$0             | \$950,000 |

# CB427 - Town Highway 77 Replacement

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Replacement of County Bridge 427 on Krum Road (Town Highway 77) in the Town of Fallsburg.

The bridge has numerous issues including: severely deteriorated fascia beams that required the bridge to be limited to provide only a single bi-direction traffic lane in 2020; in 2022 emergency work was needed to temporarily reconstruct the North abutment bridge seat due to severe deterioration; the South bridge seat is also deteriorated where for a number of years temporary timber supports were added to augment the support of the steel beams.

If this project were built using contract services the total cost would be estimated to be \$1,350,000 in lieu of the \$950,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save \$400,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$950K**

Project Total

**\$950K**

## Detailed Breakdown

| Category     | FY2030<br><i>Requested</i> | Total            |
|--------------|----------------------------|------------------|
| Capital Cost | \$950,000                  | <b>\$950,000</b> |
| <b>Total</b> | <b>\$950,000</b>           | <b>\$950,000</b> |

Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$0           | \$950K                   | \$950K        |

Detailed Breakdown

| Category                   | FY2030<br><i>Requested</i> | Future Budgeted | Total     |
|----------------------------|----------------------------|-----------------|-----------|
| County Share               | \$570,000                  | \$0             | \$570,000 |
| Budgeted Labor & Equipment | \$380,000                  | \$0             | \$380,000 |
| Total                      | \$950,000                  | \$0             | \$950,000 |



# CB428 - Town Highway 98 Replacement

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Replacement of County Bridge 428 on Riverside Drive (Town Highway 98) in the Town of Fallsburg.

Jack-arch - 3 wing walls (1 upstream & both downstream) spalled & downstream north is cracked and breaking off - major deterioration. Pipe railing height is low, leaning and deteriorated. Both abutments leaching around sewer line & girders. Deck & back walls cracked & leaching.

If this project were built using contract services the total cost would be estimated to be \$1,280,000 in lieu of the \$800,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save \$480,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$800K**

Project Total

**\$800K**

## Detailed Breakdown

| Category     | FY2028<br><i>Requested</i> | Total            |
|--------------|----------------------------|------------------|
| Capital Cost | \$800,000                  | <b>\$800,000</b> |
| <b>Total</b> | <b>\$800,000</b>           | <b>\$800,000</b> |

Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$0           | \$800K                   | \$800K        |

Detailed Breakdown

| Category                   | FY2028<br><i>Requested</i> | Future Budgeted | Total     |
|----------------------------|----------------------------|-----------------|-----------|
| County Share               | \$480,000                  | \$0             | \$480,000 |
| Budgeted Labor & Equipment | \$320,000                  | \$0             | \$320,000 |
| Total                      | \$800,000                  | \$0             | \$800,000 |

# CB430 - Town Highway 28 Rehabilitation

## Overview

|            |                          |
|------------|--------------------------|
| Department | DPW - Bridge Maintenance |
| Type       | Capital Improvement      |

## Description

Rehabilitation of County Bridge 430 on Friedenstein Rd. (Town Highway 28) in the Town of Fremont.

Bridge is posted for 12 Tons. Concrete back walls are hollow sounding, rusted fasciae girders, interior girders with major section loss at bearings. Bridge rail with major section loss.

If this project were built using contract services the total cost would be estimated to be \$950,000 in lieu of the \$625,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save \$325,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$0           | \$625K                   | \$625K        |

## Detailed Breakdown

| Category     | FY2029<br>Requested | Total     |
|--------------|---------------------|-----------|
| Capital Cost | \$625,000           | \$625,000 |
| Total        | \$625,000           | \$625,000 |

Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$0           | \$625K                   | \$625K        |

Detailed Breakdown

| Category                   | FY2029<br><i>Requested</i> | Future Budgeted | Total     |
|----------------------------|----------------------------|-----------------|-----------|
| County Share               | \$375,000                  | \$0             | \$375,000 |
| Budgeted Labor & Equipment | \$250,000                  | \$0             | \$250,000 |
| Total                      | \$625,000                  | \$0             | \$625,000 |

# CB432 - Town Highway 28 Replacement

## Overview

|                   |                          |
|-------------------|--------------------------|
| <b>Department</b> | DPW - Bridge Maintenance |
| <b>Type</b>       | Capital Improvement      |

## Description

Replacement of County Bridge 432 on Woods Rd. (Town Highway 28) in the Town of Highland.

The bridge has numerous issues including: hollow sounding timber stringers; timber deck and rail in poor condition, with several loose cracked, and rotten deck boards; timber hub severely rotten the whole length; one downstream bridge rail post impacted and leaning due to deteriorated post bolts; all bridge rail post bolts severely rusted. and stone wing walls have voids & shifting, downstream.

If this project were built using contract services the total cost would be estimated to be \$1,400,000 in lieu of the \$825,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save \$575,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$825K</b>            | <b>\$825K</b> |

## Detailed Breakdown

| Category     | FY2031<br><i>Requested</i> | Total            |
|--------------|----------------------------|------------------|
| Capital Cost | \$825,000                  | <b>\$825,000</b> |
| <b>Total</b> | <b>\$825,000</b>           | <b>\$825,000</b> |

Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$0           | \$825K                   | \$825K        |

Detailed Breakdown

| Category                   | FY2031<br><i>Requested</i> | Future Budgeted | Total     |
|----------------------------|----------------------------|-----------------|-----------|
| County Share               | \$495,000                  | \$0             | \$495,000 |
| Budgeted Labor & Equipment | \$330,000                  | \$0             | \$330,000 |
| Total                      | \$825,000                  | \$0             | \$825,000 |

# CB436 - Oberferst Street Replacement

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Replacement of County Bridge 436 on Oberfest St in the Village of Liberty.

Major concrete deterioration throughout. Deck cracked and leaching. Both abutments are cracked and deteriorated. Wing walls are deteriorated, with one leaning toward brook.

If this project were built using contract services the total cost would be estimated to be \$1,000,000 in lieu of the \$650,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save \$350,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$650K**

Project Total

**\$650K**

## Detailed Breakdown

| Category     | FY2027<br>Requested | Total            |
|--------------|---------------------|------------------|
| Capital Cost | \$650,000           | <b>\$650,000</b> |
| <b>Total</b> | <b>\$650,000</b>    | <b>\$650,000</b> |

Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$0           | \$650K                   | \$650K        |

Detailed Breakdown

| Category                   | FY2027<br><i>Requested</i> | Future Budgeted | Total     |
|----------------------------|----------------------------|-----------------|-----------|
| County Share               | \$390,000                  | \$0             | \$390,000 |
| Budgeted Labor & Equipment | \$260,000                  | \$0             | \$260,000 |
| Total                      | \$650,000                  | \$0             | \$650,000 |



# CB448 - Town Highway 62 Replacement

## Overview

|            |                          |
|------------|--------------------------|
| Department | DPW - Bridge Maintenance |
| Type       | Capital Improvement      |

## Description

Replacement of County Bridge 448 on Wilsey Avenue (Town Highway 62) in the Town of Mamakating.

The bridge has numerous issues including: upstream undermined old wing walls need toe footings; diaphragms, connection plates , bearings and bolts are deteriorated with major section loss; steel coating system has failed beyond refurbishing with steel stringers heavily rusted and it has damaged W?beam railing. The bridge is currently a single bi-directional lane bridge where the new bridge would provide two lanes (one for each direction) and may have an improved alignment either decreasing or eliminating the current "S" curve in the road.

If this project were built using contract services the total cost would be estimated to be \$1,400,000 in lieu of the \$900,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save \$500,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$0           | \$900K                   | \$900K        |

## Detailed Breakdown

| Category     | FY2029<br>Requested | Total     |
|--------------|---------------------|-----------|
| Capital Cost | \$900,000           | \$900,000 |
| Total        | \$900,000           | \$900,000 |

Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$0           | \$900K                   | \$900K        |

Detailed Breakdown

| Category                   | FY2029<br><i>Requested</i> | Future Budgeted | Total     |
|----------------------------|----------------------------|-----------------|-----------|
| County Share               | \$540,000                  | \$0             | \$540,000 |
| Budgeted Labor & Equipment | \$360,000                  | \$0             | \$360,000 |
| Total                      | \$900,000                  | \$0             | \$900,000 |

# CB452 - Landfill Drive Replacement

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Replacement of County Bridge 452 on Landfill Dr. in the Village of Monticello.

The pipe arch has exceeded its useful life and is deteriorating/failing. Pipe rusting with serious section loss and various discontinuities in arch structure. No existing rail system on either side

If this project were built using contract services the total cost would be estimated to be \$600,000 in lieu of the \$350,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save \$250,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to maintain access to the Monticello Transfer Station.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$350K**

Project Total

**\$350K**

## Detailed Breakdown

| Category     | FY2031<br><i>Requested</i> | Total            |
|--------------|----------------------------|------------------|
| Capital Cost | \$350,000                  | <b>\$350,000</b> |
| <b>Total</b> | <b>\$350,000</b>           | <b>\$350,000</b> |

## Funding Sources

FY2026 Budget

**\$0**

Total Budget (all years)

**\$350K**

Project Total

**\$350K**

## Detailed Breakdown

| Category                   | FY2031<br><i>Requested</i> | Future Budgeted | Total            |
|----------------------------|----------------------------|-----------------|------------------|
| County Share               | \$210,000                  | \$0             | <b>\$210,000</b> |
| Budgeted Labor & Equipment | \$140,000                  | \$0             | <b>\$140,000</b> |
| <b>Total</b>               | <b>\$350,000</b>           | <b>\$0</b>      | <b>\$350,000</b> |

# CB51 - CR142 Replacement

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Replacement of County Bridge 51 on County Road 142 in the Town of Liberty. The portion of the project to be implemented is the Construction and Construction Inspection services needed to implement the replacement of the bridge.

**BridgeNY funding application has been awarded for the project.**

Rusted fasciae girders, interior girders with major section loss at bearings and soldier piles rusting below waterline.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$2.65M**

Project Total

**\$2.65M**

## Detailed Breakdown

| Category     | FY2027<br><i>Requested</i> | Total              |
|--------------|----------------------------|--------------------|
| Capital Cost | \$2,647,842                | <b>\$2,647,842</b> |
| <b>Total</b> | <b>\$2,647,842</b>         | <b>\$2,647,842</b> |

## Funding Sources

FY2026 Budget

**\$0**

Total Budget (all years)

**\$2.65M**

Project Total

**\$2.65M**

## Detailed Breakdown

| Category     | FY2027<br><i>Requested</i> | Future Budgeted | Total              |
|--------------|----------------------------|-----------------|--------------------|
| State Aid    | \$2,515,450                | \$0             | <b>\$2,515,450</b> |
| County Share | \$132,392                  | \$0             | <b>\$132,392</b>   |
| <b>Total</b> | <b>\$2,647,842</b>         | <b>\$0</b>      | <b>\$2,647,842</b> |

# CB8 - CR43 Replacement

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

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## Description

Replacement of Bridge 8 on County Road 43 in the Town of Forestburgh.

Jack arch bridge has significantly rusted fasciae girders, bottom flanges of interior girders rusted and leaking end joints over the abutments.

If this project were built using contract services the total cost would be estimated to be \$1,275,000 in lieu of the \$850,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save \$425,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

---

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$850K**

Project Total

**\$850K**

---

## Detailed Breakdown

| Category     | FY2030<br><i>Requested</i> | Total            |
|--------------|----------------------------|------------------|
| Capital Cost | \$850,000                  | <b>\$850,000</b> |
| <b>Total</b> | <b>\$850,000</b>           | <b>\$850,000</b> |

Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$0           | \$850K                   | \$850K        |

Detailed Breakdown

| Category                   | FY2030<br><i>Requested</i> | Future Budgeted | Total     |
|----------------------------|----------------------------|-----------------|-----------|
| County Share               | \$510,000                  | \$0             | \$510,000 |
| Budgeted Labor & Equipment | \$340,000                  | \$0             | \$340,000 |
| Total                      | \$850,000                  | \$0             | \$850,000 |

# CB96 - Town Highway 78 Replacement

## Overview

**Department** DPW - Bridge Maintenance

**Type** Capital Improvement

## Description

Replacement of County Bridge 96 on Strong Road in the Town of Thompson.

The bridge has numerous issues including: severely deteriorated steel beams and timber deck, substandard rail and hydraulic opening.

If this project were built using contract services the total cost would be estimated to be \$1,350,000 in lieu of the \$950,000 being budgeted for this project to be built using DPW forces. Hence it is estimated that the County will save \$400,000 through construction by DPW forces.

Beneficially this project will maintain the use of road to the public, school buses, utilities, commercial businesses and emergency responders.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$950K**

Project Total

**\$950K**

## Detailed Breakdown

| Category     | FY2030<br>Requested | Total            |
|--------------|---------------------|------------------|
| Capital Cost | \$950,000           | \$950,000        |
| <b>Total</b> | <b>\$950,000</b>    | <b>\$950,000</b> |

Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$0           | \$950K                   | \$950K        |

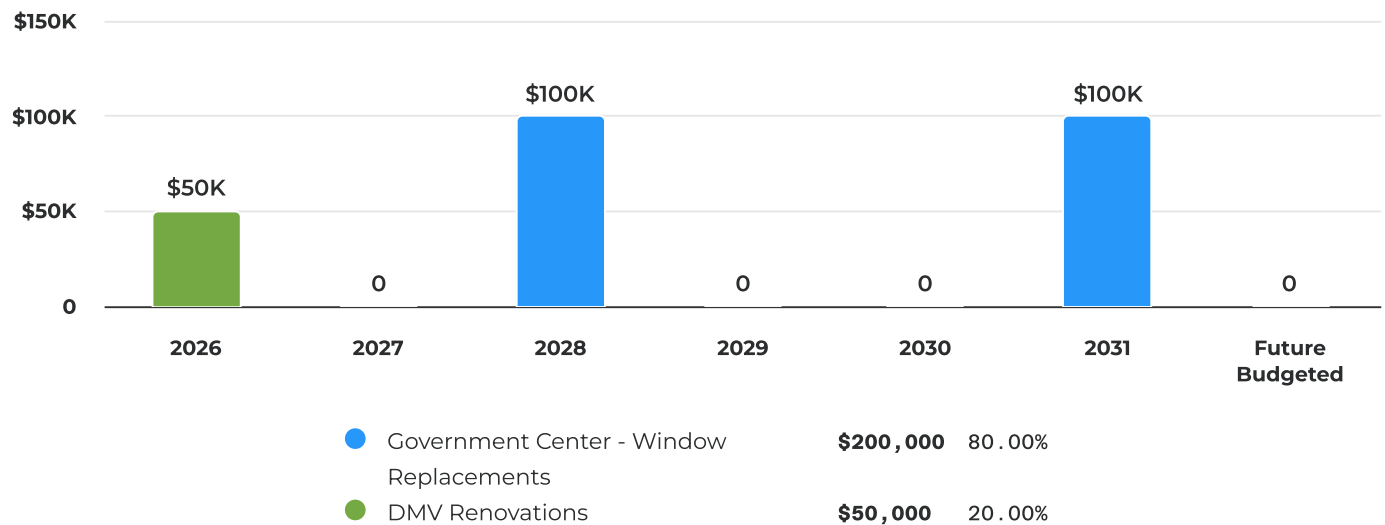
Detailed Breakdown

| Category                   | FY2030<br><i>Requested</i> | Future Budgeted | Total     |
|----------------------------|----------------------------|-----------------|-----------|
| County Share               | \$570,000                  | \$0             | \$570,000 |
| Budgeted Labor & Equipment | \$380,000                  | \$0             | \$380,000 |
| Total                      | \$950,000                  | \$0             | \$950,000 |



# DPW - Govt Center

## FY26 - FY31 DPW - Govt Center Projects (including Future Budgeted)



## Summary of Requests

| Category                                | FY2026          | FY2027     | FY2028           | FY2029     | FY2030     | FY2031           | Future Budgeted | Total            |
|-----------------------------------------|-----------------|------------|------------------|------------|------------|------------------|-----------------|------------------|
| Government Center - Window Replacements | \$0             | \$0        | \$100,000        | \$0        | \$0        | \$100,000        | \$0             | \$200,000        |
| DMV Renovations                         | \$50,000        | \$0        | \$0              | \$0        | \$0        | \$0              | \$0             | \$50,000         |
| <b>Total Summary of Requests</b>        | <b>\$50,000</b> | <b>\$0</b> | <b>\$100,000</b> | <b>\$0</b> | <b>\$0</b> | <b>\$100,000</b> | <b>\$0</b>      | <b>\$250,000</b> |

# DMV Renovations

## Overview

|            |                     |
|------------|---------------------|
| Department | DPW - Govt Center   |
| Type       | Capital Improvement |

## Description

Renovation of DMV offices within Government Center

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$50K</b>  | <b>\$50K</b>             | <b>\$50K</b>  |

## Detailed Breakdown

| Category                  | FY2026<br><i>Requested</i> | Total           |
|---------------------------|----------------------------|-----------------|
| New Project Capital Costs | \$50,000                   | <b>\$50,000</b> |
| <b>Total</b>              | <b>\$50,000</b>            | <b>\$50,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$50K</b>  | <b>\$50K</b>             | <b>\$50K</b>  |

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Future Budgeted | Total           |
|--------------|----------------------------|-----------------|-----------------|
| County Share | \$50,000                   | \$0             | <b>\$50,000</b> |
| <b>Total</b> | <b>\$50,000</b>            | <b>\$0</b>      | <b>\$50,000</b> |

# Government Center - Window Replacements

## Overview

|            |                     |
|------------|---------------------|
| Department | DPW - Govt Center   |
| Type       | Capital Improvement |

## Description

Replacement of windows throughout Government Center as they have exceeded their useful life.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$200K</b>            | <b>\$200K</b> |

## Detailed Breakdown

| Category                  | FY2028<br><i>Requested</i> | FY2031<br><i>Requested</i> | Total            |
|---------------------------|----------------------------|----------------------------|------------------|
| New Project Capital Costs | \$100,000                  | \$100,000                  | <b>\$200,000</b> |
| <b>Total</b>              | <b>\$100,000</b>           | <b>\$100,000</b>           | <b>\$200,000</b> |

## Funding Sources

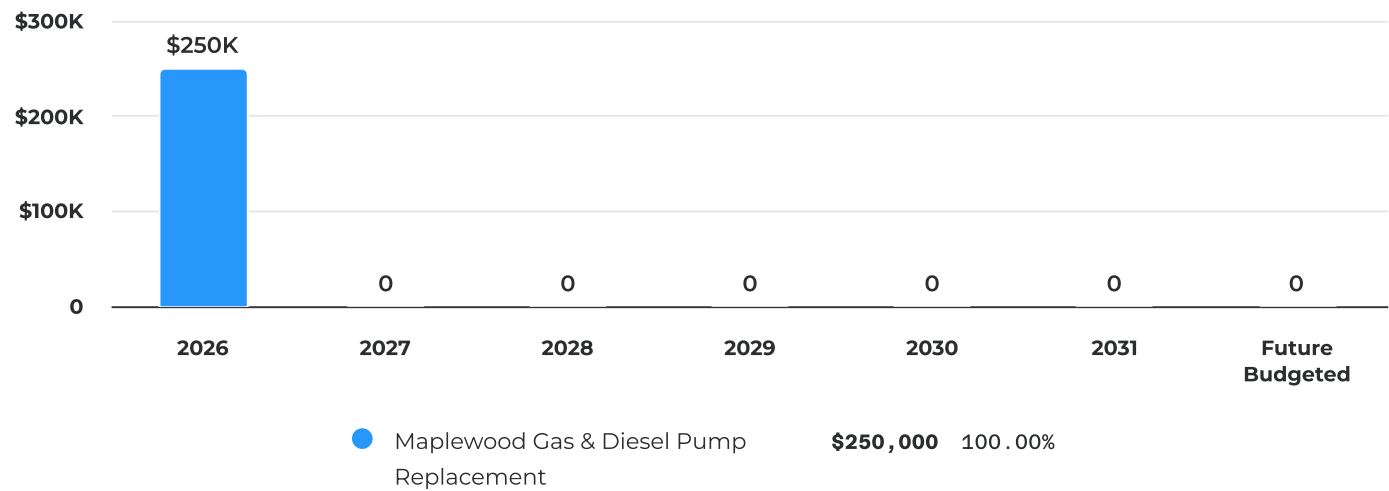
|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$200K</b>            | <b>\$200K</b> |

## Detailed Breakdown

| Category     | FY2028<br><i>Requested</i> | FY2031<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|----------------------------|-----------------|------------------|
| County Share | \$100,000                  | \$100,000                  | \$0             | <b>\$200,000</b> |
| <b>Total</b> | <b>\$100,000</b>           | <b>\$100,000</b>           | <b>\$0</b>      | <b>\$200,000</b> |

# DPW - Maplewood Facility

FY26 - FY31 DPW - Maplewood Facility Projects (including Future Budgeted)



## Summary of Requests

| Category                                | FY2026    | FY2027 | FY2028 | FY2029 | FY2030 | FY2031 | Future Budgeted | Total     |
|-----------------------------------------|-----------|--------|--------|--------|--------|--------|-----------------|-----------|
| Maplewood Gas & Diesel Pump Replacement | \$250,000 | \$0    | \$0    | \$0    | \$0    | \$0    | \$0             | \$250,000 |
| Total Summary of Requests               | \$250,000 | \$0    | \$0    | \$0    | \$0    | \$0    | \$0             | \$250,000 |

# Maplewood Gas & Diesel Pump Replacement

## Overview

|            |                          |
|------------|--------------------------|
| Department | DPW - Maplewood Facility |
| Type       | Capital Improvement      |

## Description

Replace gas & diesel pumps at Maplewood.

Pumps are outdated and have outlasted their useful lives.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$250K</b> | <b>\$250K</b>            | <b>\$250K</b> |

## Detailed Breakdown

| Category                  | FY2026<br><i>Requested</i> | Total            |
|---------------------------|----------------------------|------------------|
| New Project Capital Costs | \$250,000                  | <b>\$250,000</b> |
| <b>Total</b>              | <b>\$250,000</b>           | <b>\$250,000</b> |

## Funding Sources

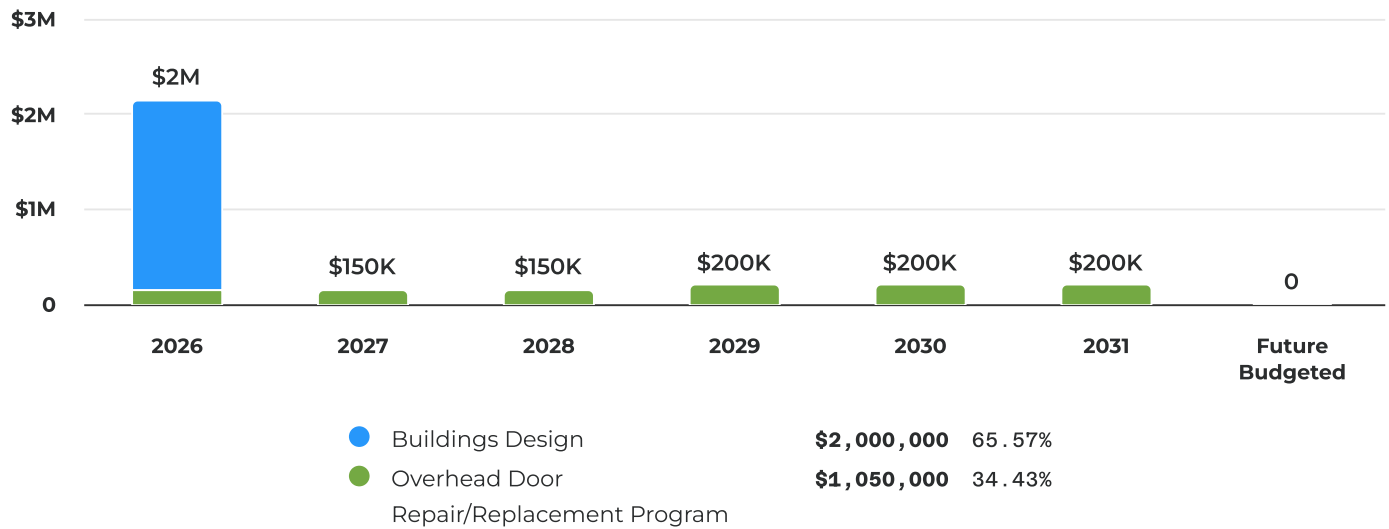
|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$250K</b> | <b>\$250K</b>            | <b>\$250K</b> |

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| County Share | \$250,000                  | \$0             | <b>\$250,000</b> |
| <b>Total</b> | <b>\$250,000</b>           | <b>\$0</b>      | <b>\$250,000</b> |

# DPW - Misc Locations

## FY26 - FY31 DPW - Misc Locations Projects (including Future Budgeted)



## Summary of Requests

| Category                                 | FY2026             | FY2027           | FY2028           | FY2029           | FY2030           | FY2031           | Future Budgeted | Total              |
|------------------------------------------|--------------------|------------------|------------------|------------------|------------------|------------------|-----------------|--------------------|
| Buildings Design                         | \$2,000,000        | \$0              | \$0              | \$0              | \$0              | \$0              | \$0             | \$2,000,000        |
| Overhead Door Repair/Replacement Program | \$150,000          | \$150,000        | \$150,000        | \$200,000        | \$200,000        | \$200,000        | \$0             | \$1,050,000        |
| <b>Total Summary of Requests</b>         | <b>\$2,150,000</b> | <b>\$150,000</b> | <b>\$150,000</b> | <b>\$200,000</b> | <b>\$200,000</b> | <b>\$200,000</b> | <b>\$0</b>      | <b>\$3,050,000</b> |

# Buildings Design

## Overview

|            |                      |
|------------|----------------------|
| Department | DPW - Misc Locations |
| Type       | Capital Improvement  |

## Description

Within the 2026 budget, \$2M has been allotted for buildings design work in an effort to make the use of County property and services more efficient.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$2M</b>   | <b>\$2M</b>              | <b>\$2M</b>   |

## Detailed Breakdown

| Category                  | FY2026<br>Requested | Total              |
|---------------------------|---------------------|--------------------|
| New Project Capital Costs | \$2,000,000         | \$2,000,000        |
| <b>Total</b>              | <b>\$2,000,000</b>  | <b>\$2,000,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$2M</b>   | <b>\$2M</b>              | <b>\$2M</b>   |

## Detailed Breakdown

| Category     | FY2026<br>Requested | Future Budgeted | Total              |
|--------------|---------------------|-----------------|--------------------|
| Bonding      | \$2,000,000         | \$0             | \$2,000,000        |
| <b>Total</b> | <b>\$2,000,000</b>  | <b>\$0</b>      | <b>\$2,000,000</b> |

# Overhead Door Repair/Replacement Program

## Overview

**Department** DPW - Misc Locations

**Type** Capital Improvement

## Description

Overhead doors have outlived their useful life and need replacement. Those that are newer need repair to extend their useful lives. This will be an annual necessity.

## Capital Cost

FY2026 Budget

**\$150K**

Total Budget (all years)

**\$1.05M**

Project Total

**\$1.05M**

## Detailed Breakdown

| Category                  | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2030<br><i>Requested</i> | FY2031<br><i>Requested</i> | Total              |
|---------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|--------------------|
| New Project Capital Costs | \$150,000                  | \$150,000                  | \$150,000                  | \$200,000                  | \$200,000                  | \$200,000                  | <b>\$1,050,000</b> |
| <b>Total</b>              | <b>\$150,000</b>           | <b>\$150,000</b>           | <b>\$150,000</b>           | <b>\$200,000</b>           | <b>\$200,000</b>           | <b>\$200,000</b>           | <b>\$1,050,000</b> |

## Funding Sources

FY2026 Budget

**\$150K**

Total Budget (all years)

**\$1.05M**

Project Total

**\$1.05M**

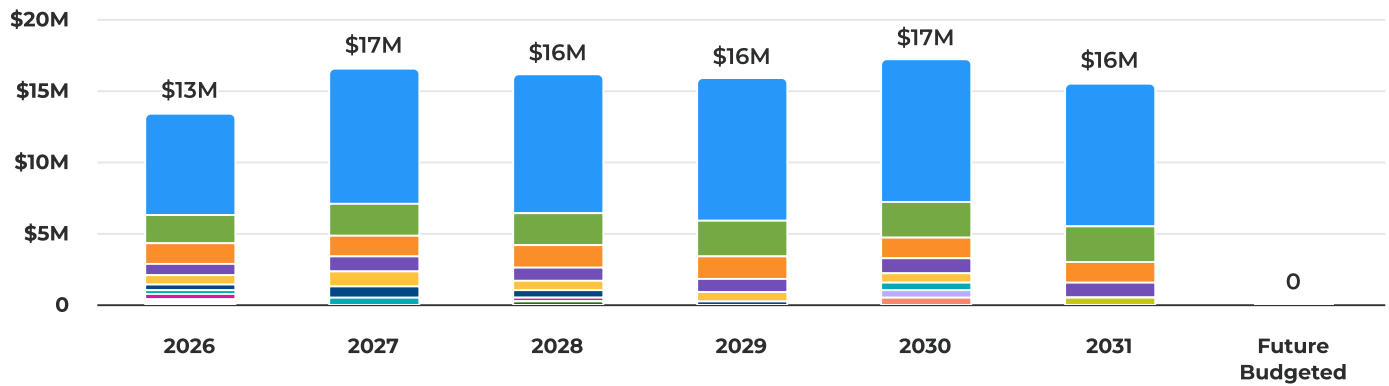
## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2030<br><i>Requested</i> | FY2031<br><i>Requested</i> | Future<br>Budgeted | Total              |
|--------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|--------------------|--------------------|
| County Share | \$150,000                  | \$150,000                  | \$150,000                  | \$200,000                  | \$200,000                  | \$200,000                  | \$0                | <b>\$1,050,000</b> |
| <b>Total</b> | <b>\$150,000</b>           | <b>\$150,000</b>           | <b>\$150,000</b>           | <b>\$200,000</b>           | <b>\$200,000</b>           | <b>\$200,000</b>           | <b>\$0</b>         | <b>\$1,050,000</b> |



# DPW - Road Maintenance

## FY26 - FY31 DPW - Road Maintenance Projects (including Future Budgeted)



|                                                              |              |        |
|--------------------------------------------------------------|--------------|--------|
| Contract Paving on Various County Roads                      | \$56,330,000 | 59.60% |
| Surface Treatment on Various County Roads                    | \$14,000,000 | 14.81% |
| Upgrade Non-Standard/Install Guide Rail on Various Co. Rds.  | \$9,000,000  | 9.52%  |
| Road Embankment Stabilization on Various County Roads        | \$5,750,000  | 6.08%  |
| Heavy Duty Trucks                                            | \$3,611,764  | 3.82%  |
| Medium Duty Trucks                                           | \$1,870,185  | 1.98%  |
| Excavators                                                   | \$1,342,274  | 1.42%  |
| Loaders                                                      | \$563,439    | 0.60%  |
| CR 21 Reconstruction/Realignment                             | \$500,000    | 0.53%  |
| Upgrade and Extend Drainage System - Swan Lake CR74 to CR142 | \$500,000    | 0.53%  |
| Major Retaining Wall in Swan Lake from CR 74 to CR 142       | \$500,000    | 0.53%  |
| Backhoes                                                     | \$298,480    | 0.32%  |
| Pickup Trucks                                                | \$125,062    | 0.13%  |
| Road Widener                                                 | \$54,303     | 0.06%  |
| Sweepers                                                     | \$39,493     | 0.04%  |
| Hydraulic Breaker                                            | \$34,000     | 0.04%  |

## Summary of Requests

| Category                                  | FY2026      | FY2027      | FY2028      | FY2029       | FY2030       | FY2031       | Future Budgeted |
|-------------------------------------------|-------------|-------------|-------------|--------------|--------------|--------------|-----------------|
| Contract Paving on Various County Roads   | \$7,080,000 | \$9,500,000 | \$9,750,000 | \$10,000,000 | \$10,000,000 | \$10,000,000 | \$0             |
| Surface Treatment on Various County Roads | \$2,000,000 | \$2,250,000 | \$2,250,000 | \$2,500,000  | \$2,500,000  | \$2,500,000  | \$0             |

| Category                                                     | FY2026              | FY2027              | FY2028              | FY2029              | FY2030              | FY2031              | Future Budgeted |
|--------------------------------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------|
| Upgrade Non-Standard/Install Guide Rail on Various Co. Rds.  | \$1,500,000         | \$1,500,000         | \$1,500,000         | \$1,500,000         | \$1,500,000         | \$1,500,000         | \$0             |
| Road Embankment Stabilization on Various County Roads        | \$750,000           | \$1,000,000         | \$1,000,000         | \$1,000,000         | \$1,000,000         | \$1,000,000         | \$0             |
| Heavy Duty Trucks                                            | \$641,764           | \$990,000           | \$660,000           | \$660,000           | \$660,000           | \$0                 | \$0             |
| Medium Duty Trucks                                           | \$375,185           | \$810,000           | \$515,000           | \$170,000           | \$0                 | \$0                 | \$0             |
| Excavators                                                   | \$342,274           | \$500,000           | \$0                 | \$0                 | \$500,000           | \$0                 | \$0             |
| Loaders                                                      | \$303,439           | \$0                 | \$260,000           | \$0                 | \$0                 | \$0                 | \$0             |
| CR 21                                                        | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$500,000           | \$0             |
| Reconstruction/Realignment                                   |                     |                     |                     |                     |                     |                     |                 |
| Upgrade and Extend Drainage System - Swan Lake CR74 to CR142 | \$0                 | \$0                 | \$0                 | \$0                 | \$500,000           | \$0                 | \$0             |
| Major Retaining Wall in Swan Lake from CR 74 to CR 142       | \$0                 | \$0                 | \$0                 | \$0                 | \$500,000           | \$0                 | \$0             |
| Backhoes                                                     | \$118,480           | \$0                 | \$180,000           | \$0                 | \$0                 | \$0                 | \$0             |
| Pickup Trucks                                                | \$125,062           | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0             |
| Road Widener                                                 | \$54,303            | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0             |
| Sweepers                                                     | \$39,493            | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0             |
| Hydraulic Breaker                                            | \$34,000            | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0             |
| <b>Total Summary of Requests</b>                             | <b>\$13,364,000</b> | <b>\$16,550,000</b> | <b>\$16,115,000</b> | <b>\$15,830,000</b> | <b>\$17,160,000</b> | <b>\$15,500,000</b> | <b>\$0</b>      |

| Category                                                     | Total               |
|--------------------------------------------------------------|---------------------|
| <i>(continued from above)</i>                                |                     |
| Contract Paving on Various County Roads                      | \$56,330,000        |
| Surface Treatment on Various County Roads                    | \$14,000,000        |
| Upgrade Non-Standard/Install Guide Rail on Various Co. Rds.  | \$9,000,000         |
| Road Embankment Stabilization on Various County Roads        | \$5,750,000         |
| Heavy Duty Trucks                                            | \$3,611,764         |
| Medium Duty Trucks                                           | \$1,870,185         |
| Excavators                                                   | \$1,342,274         |
| Loaders                                                      | \$563,439           |
| CR 21 Reconstruction/Realignment                             | \$500,000           |
| Upgrade and Extend Drainage System - Swan Lake CR74 to CR142 | \$500,000           |
| Major Retaining Wall in Swan Lake from CR 74 to CR 142       | \$500,000           |
| Backhoes                                                     | \$298,480           |
| Pickup Trucks                                                | \$125,062           |
| Road Widener                                                 | \$54,303            |
| Sweepers                                                     | \$39,493            |
| Hydraulic Breaker                                            | \$34,000            |
| <b>Total Summary of Requests</b>                             | <b>\$94,519,000</b> |

# Backhoes

## Overview

**Department** DPW - Road Maintenance

**Type** Capital Equipment

## Description

Backhoe replacement requests are as follows:

| New<br>Equipment to Replacing<br>Purchase    | Year<br>Replacing | Total<br>Acquisition<br>Cost |
|----------------------------------------------|-------------------|------------------------------|
| Backhoe with<br>Wain-Roy Cat 446D<br>coupler | 2026              | \$180,000                    |
| Backhoe with<br>Wain-Roy Cat 430D<br>coupler | 2028              | \$180,000                    |

## Capital Cost

FY2026 Budget

**\$118K**

Total Budget (all years)

**\$298K**

Project Total

**\$298K**

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2028<br><i>Requested</i> | Total            |
|--------------|----------------------------|----------------------------|------------------|
| Capital Cost | \$118,480                  | \$180,000                  | <b>\$298,480</b> |
| <b>Total</b> | <b>\$118,480</b>           | <b>\$180,000</b>           | <b>\$298,480</b> |

## Funding Sources

FY2026 Budget

**\$118K**

Total Budget (all years)

**\$298K**

Project Total

**\$298K**

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2028<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|----------------------------|-----------------|------------------|
| County Share | \$118,480                  | \$180,000                  | \$0             | <b>\$298,480</b> |
| <b>Total</b> | <b>\$118,480</b>           | <b>\$180,000</b>           | <b>\$0</b>      | <b>\$298,480</b> |

# Contract Paving on Various County Roads

## Overview

**Department** DPW - Road Maintenance

**Type** Capital Improvement

## Description

Contract paving on various County roads

## Capital Cost

FY2026 Budget

**\$7.08M**

Total Budget (all years)

**\$56.3M**

Project Total

**\$56.3M**

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2030<br><i>Requested</i> | FY2031<br><i>Requested</i> | Total               |
|--------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|---------------------|
| Capital Cost | \$7,080,000                | \$9,500,000                | \$9,750,000                | \$10,000,000               | \$10,000,000               | \$10,000,000               | <b>\$56,330,000</b> |
| <b>Total</b> | <b>\$7,080,000</b>         | <b>\$9,500,000</b>         | <b>\$9,750,000</b>         | <b>\$10,000,000</b>        | <b>\$10,000,000</b>        | <b>\$10,000,000</b>        | <b>\$56,330,000</b> |

## Funding Sources

FY2026 Budget

**\$7.08M**

Total Budget (all years)

**\$56.3M**

Project Total

**\$56.3M**

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2030<br><i>Requested</i> | FY2031<br><i>Requested</i> | Future<br>Budgeted | Total               |
|--------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|--------------------|---------------------|
| County Share | \$4,800,000                | \$7,500,000                | \$7,750,000                | \$8,000,000                | \$8,000,000                | \$8,000,000                | \$0                | <b>\$44,050,000</b> |
| CHIPS        | \$2,280,000                | \$2,000,000                | \$2,000,000                | \$2,000,000                | \$2,000,000                | \$2,000,000                | \$0                | <b>\$12,280,000</b> |
| <b>Total</b> | <b>\$7,080,000</b>         | <b>\$9,500,000</b>         | <b>\$9,750,000</b>         | <b>\$10,000,000</b>        | <b>\$10,000,000</b>        | <b>\$10,000,000</b>        | <b>\$0</b>         | <b>\$56,330,000</b> |

# CR 21 Reconstruction/Realignment

## Overview

**Department** DPW - Road Maintenance

**Type** Capital Improvement

## Description

Engineering design is required to reconfigure and re-align the intersection of County Road 21 with NY State Route 97. The current intersection is poorly configured with non-standard alignments and geometry. The entire intersection needs to be realigned to provide for dedicated turning lanes and controlled access.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$500K**

Project Total

**\$500K**

## Detailed Breakdown

| Category     | FY2031<br><i>Requested</i> | Total            |
|--------------|----------------------------|------------------|
| Capital Cost | \$500,000                  | \$500,000        |
| <b>Total</b> | <b>\$500,000</b>           | <b>\$500,000</b> |

## Funding Sources

FY2026 Budget

**\$0**

Total Budget (all years)

**\$500K**

Project Total

**\$500K**

## Detailed Breakdown

| Category     | FY2031<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| State Aid    | \$500,000                  | \$0             | \$500,000        |
| <b>Total</b> | <b>\$500,000</b>           | <b>\$0</b>      | <b>\$500,000</b> |

# Excavators

## Overview

**Department** DPW - Road Maintenance

**Type** Capital Equipment

## Description

Replacement of excavators as follows:

| New Equipment<br>to Purchase          | Replacing                  | Year<br>Replacing | Total<br>Acquisition<br>Cost |
|---------------------------------------|----------------------------|-------------------|------------------------------|
| Self-propelled<br>excavator (Gradall) | 2010 Gradall               | 2026              | \$520,000                    |
| Komatsu 270<br>Excavator              | 2004 Komatsu<br>PC 270     | 2027              | \$500,000                    |
| Komatsu PC 200<br>Excavator           | 2012 Komatsu<br>PC 200 LC8 | 2030              | \$500,000                    |

## Capital Cost

FY2026 Budget

**\$342K**

Total Budget (all years)

**\$1.34M**

Project Total

**\$1.34M**

## Detailed Breakdown

| Category                           | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2030<br><i>Requested</i> | Total              |
|------------------------------------|----------------------------|----------------------------|----------------------------|--------------------|
| Capital Costs - Other<br>Equipment | \$342,274                  | \$500,000                  | \$500,000                  | <b>\$1,342,274</b> |
| <b>Total</b>                       | <b>\$342,274</b>           | <b>\$500,000</b>           | <b>\$500,000</b>           | <b>\$1,342,274</b> |

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## Funding Sources

FY2026 Budget

**\$342K**

Total Budget (all years)

**\$1.34M**

Project Total

**\$1.34M**

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## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2030<br><i>Requested</i> | Future Budgeted | Total              |
|--------------|----------------------------|----------------------------|----------------------------|-----------------|--------------------|
| County Share | \$342,274                  | \$500,000                  | \$500,000                  | \$0             | <b>\$1,342,274</b> |
| <b>Total</b> | <b>\$342,274</b>           | <b>\$500,000</b>           | <b>\$500,000</b>           | <b>\$0</b>      | <b>\$1,342,274</b> |

# Heavy Duty Trucks

## Overview

**Department** DPW - Road Maintenance

**Type** Capital Equipment

## Description

Replacement of heavy-duty trucks. These are all plow trucks and have met or will soon exceed their 15-year lifespan.

| New Request            | Replacing               | Replacement Year | Cost       |
|------------------------|-------------------------|------------------|------------|
| State Contract Vehicle | Western Star 4900 (173) | 2026             | 325,000.00 |
| State Contract Vehicle | Western Star 4900 (174) | 2026             | 325,000.00 |
| State Contract Vehicle | Mack GU713 (226)        | 2026             | 325,000.00 |
| State Contract Vehicle | Mack GU713 (227)        | 2027             | 330,000.00 |
| State Contract Vehicle | Mack GU713 (228)        | 2027             | 330,000.00 |
| State Contract Vehicle | Mack GU713 (229)        | 2027             | 330,000.00 |
| State Contract Vehicle | Mack GU713 (230)        | 2028             | 330,000.00 |
| State Contract Vehicle | Mack GU713 (231)        | 2028             | 330,000.00 |
| State Contract Vehicle | Mack GU713 (232)        | 2029             | 330,000.00 |
| State Contract Vehicle | Mack GU713 (233)        | 2029             | 330,000.00 |



## Heavy Duty Trucks

|          |             |      |            |
|----------|-------------|------|------------|
| State    | Mack        | 2030 |            |
| Contract | GR64F (234) |      | 330,000.00 |
| Vehicle  |             |      |            |

|          |             |      |            |
|----------|-------------|------|------------|
| State    | Mack        | 2030 |            |
| Contract | GR64F (235) |      | 330,000.00 |
| Vehicle  |             |      |            |

### Capital Cost

FY2026 Budget

**\$642K**

Total Budget (all years)

**\$3.61M**

Project Total

**\$3.61M**

### Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2030<br><i>Requested</i> | Total              |
|--------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|--------------------|
| Capital Cost | \$641,764                  | \$990,000                  | \$660,000                  | \$660,000                  | \$660,000                  | <b>\$3,611,764</b> |
| <b>Total</b> | <b>\$641,764</b>           | <b>\$990,000</b>           | <b>\$660,000</b>           | <b>\$660,000</b>           | <b>\$660,000</b>           | <b>\$3,611,764</b> |

### Funding Sources

FY2026 Budget

**\$642K**

Total Budget (all years)

**\$3.61M**

Project Total

**\$3.61M**

### Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2030<br><i>Requested</i> | Future<br>Budgeted | Total              |
|--------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|--------------------|--------------------|
| County Share | \$641,764                  | \$990,000                  | \$660,000                  | \$660,000                  | \$660,000                  | \$0                | <b>\$3,611,764</b> |
| <b>Total</b> | <b>\$641,764</b>           | <b>\$990,000</b>           | <b>\$660,000</b>           | <b>\$660,000</b>           | <b>\$660,000</b>           | <b>\$0</b>         | <b>\$3,611,764</b> |

# Hydraulic Breaker

## Overview

**Department** DPW - Road Maintenance

**Type** Capital Equipment

## Description

Purchase of a hydraulic breaker

## Capital Cost

FY2026 Budget

**\$34K**

Total Budget (all years)

**\$34K**

Project Total

**\$34K**

## Detailed Breakdown

| Category                           | FY2026<br><i>Requested</i> | Total           |
|------------------------------------|----------------------------|-----------------|
| Capital Costs - Other<br>Equipment | \$34,000                   | <b>\$34,000</b> |
| <b>Total</b>                       | <b>\$34,000</b>            | <b>\$34,000</b> |

## Funding Sources

FY2026 Budget

**\$34K**

Total Budget (all years)

**\$34K**

Project Total

**\$34K**

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Future Budgeted | Total           |
|--------------|----------------------------|-----------------|-----------------|
| County Share | \$34,000                   | \$0             | <b>\$34,000</b> |
| <b>Total</b> | <b>\$34,000</b>            | <b>\$0</b>      | <b>\$34,000</b> |

# Loaders

## Overview

**Department** DPW - Road Maintenance

**Type** Capital Equipment

## Description

Loader replacement requests are as follows:

| New<br>Equipment to<br>Purchase | Replacing          | Year<br>Replacing | Total<br>Acquisition<br>Cost |
|---------------------------------|--------------------|-------------------|------------------------------|
| Skid Steer<br>Loader            | N/A                | 2026              | \$201,000                    |
| Wheel Loader                    | Caterpillar<br>938 | 2026              | \$260,000                    |
| Wheel Loader                    | Caterpillar<br>938 | 2028              | \$260,000                    |

## Capital Cost

FY2026 Budget

**\$303K**

Total Budget (all years)

**\$563K**

Project Total

**\$563K**

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2028<br><i>Requested</i> | Total            |
|--------------|----------------------------|----------------------------|------------------|
| Capital Cost | \$303,439                  | \$260,000                  | <b>\$563,439</b> |
| <b>Total</b> | <b>\$303,439</b>           | <b>\$260,000</b>           | <b>\$563,439</b> |

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Funding Sources

FY2026 Budget

\$303K

Total Budget (all years)

\$563K

Project Total

\$563K

Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2028<br><i>Requested</i> | Future Budgeted | Total     |
|--------------|----------------------------|----------------------------|-----------------|-----------|
| County Share | \$303,439                  | \$260,000                  | \$0             | \$563,439 |
| Total        | \$303,439                  | \$260,000                  | \$0             | \$563,439 |

# Major Retaining Wall in Swan Lake from CR 74 to CR 142

## Overview

|                   |                        |
|-------------------|------------------------|
| <b>Department</b> | DPW - Road Maintenance |
| <b>Type</b>       | Capital Improvement    |

## Description

Major Retaining Wall in Swan Lake from CR 74 to CR 142. Replace the existing, failing retaining wall with a new pre-engineered/precast retaining wall system. Retain steep slopes and protect the roadbed from slope failure and drainage runoff. Provide adequate space for a new drainage system to collect said runoff and further protect the integrity of the road structure.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$500K</b>            | <b>\$500K</b> |

## Detailed Breakdown

| Category     | FY2030<br><i>Requested</i> | Total            |
|--------------|----------------------------|------------------|
| Capital Cost | \$500,000                  | <b>\$500,000</b> |
| <b>Total</b> | <b>\$500,000</b>           | <b>\$500,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$500K</b>            | <b>\$500K</b> |

## Detailed Breakdown

| Category     | FY2030<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| State Aid    | \$500,000                  | \$0             | <b>\$500,000</b> |
| <b>Total</b> | <b>\$500,000</b>           | <b>\$0</b>      | <b>\$500,000</b> |

# Medium Duty Trucks

## Overview

**Department** DPW - Road Maintenance

**Type** Capital Equipment

## Description

Current medium-duty trucks have exceeded their 15-year lifespan and have heavy rust. Replacements would be as follows:

| New Request                  | Replacing                     | Replacement Year | Cost       |
|------------------------------|-------------------------------|------------------|------------|
| State<br>Contract<br>Vehicle | 2010<br>International<br>4400 | 2026             | 220,000.00 |
| State<br>Contract<br>Vehicle | 2007<br>Chevrolet<br>C7500    | 2026             | 175,000.00 |
| State<br>Contract<br>Vehicle | 2007<br>Chevrolet<br>C7500    | 2026             | 175,000.00 |
| State<br>Contract<br>Vehicle | 2004<br>Freightliner<br>FL70  | 2027             | 210,000.00 |
| State<br>Contract<br>Vehicle | 1997 GMC<br>T8500             | 2027             | 600,000.00 |
| State<br>Contract<br>Vehicle | 2013<br>Kenworth<br>T380      | 2028             | 175,000.00 |
| State<br>Contract<br>Vehicle | 2007<br>Chevrolet<br>C7500    | 2028             | 175,000.00 |
| State<br>Contract<br>Vehicle | 2007<br>Chevrolet<br>C7500    | 2028             | 165,000.00 |
| State<br>Contract<br>Vehicle | 2014<br>Freightliner          | 2029             | 170,000.00 |

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## Capital Cost

FY2026 Budget

**\$375K**

Total Budget (all years)

**\$1.87M**

Project Total

**\$1.87M**

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### Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | Total              |
|--------------|----------------------------|----------------------------|----------------------------|----------------------------|--------------------|
| Capital Cost | \$375,185                  | \$810,000                  | \$515,000                  | \$170,000                  | <b>\$1,870,185</b> |
| <b>Total</b> | <b>\$375,185</b>           | <b>\$810,000</b>           | <b>\$515,000</b>           | <b>\$170,000</b>           | <b>\$1,870,185</b> |

---

## Funding Sources

FY2026 Budget

**\$375K**

Total Budget (all years)

**\$1.87M**

Project Total

**\$1.87M**

---

### Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | Future Budgeted | Total              |
|--------------|----------------------------|----------------------------|----------------------------|----------------------------|-----------------|--------------------|
| County Share | \$375,185                  | \$810,000                  | \$515,000                  | \$170,000                  | \$0             | <b>\$1,870,185</b> |
| <b>Total</b> | <b>\$375,185</b>           | <b>\$810,000</b>           | <b>\$515,000</b>           | <b>\$170,000</b>           | <b>\$0</b>      | <b>\$1,870,185</b> |

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# Pickup Trucks

## Overview

|            |                        |
|------------|------------------------|
| Department | DPW - Road Maintenance |
| Type       | Capital Equipment      |

## Description

Purchase of two 2026 Reg Cab Utility Trucks at \$95,000 each

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$125K</b> | <b>\$125K</b>            | <b>\$125K</b> |

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Total            |
|--------------|----------------------------|------------------|
| Capital Cost | \$125,062                  | <b>\$125,062</b> |
| <b>Total</b> | <b>\$125,062</b>           | <b>\$125,062</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$125K</b> | <b>\$125K</b>            | <b>\$125K</b> |

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| County Share | \$125,062                  | \$0             | <b>\$125,062</b> |
| <b>Total</b> | <b>\$125,062</b>           | <b>\$0</b>      | <b>\$125,062</b> |



# Road Embankment Stabilization on Various County Roads

## Overview

|            |                        |
|------------|------------------------|
| Department | DPW - Road Maintenance |
| Type       | Capital Improvement    |

## Description

Road Embankment Stabilization on Various County Roads

## Capital Cost

|               |                          |                |
|---------------|--------------------------|----------------|
| FY2026 Budget | Total Budget (all years) | Project Total  |
| <b>\$750K</b> | <b>\$5.75M</b>           | <b>\$5.75M</b> |

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2030<br><i>Requested</i> | FY2031<br><i>Requested</i> | Total              |
|--------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|--------------------|
| Capital Cost | \$750,000                  | \$1,000,000                | \$1,000,000                | \$1,000,000                | \$1,000,000                | \$1,000,000                | \$5,750,000        |
| <b>Total</b> | <b>\$750,000</b>           | <b>\$1,000,000</b>         | <b>\$1,000,000</b>         | <b>\$1,000,000</b>         | <b>\$1,000,000</b>         | <b>\$1,000,000</b>         | <b>\$5,750,000</b> |

## Funding Sources

|               |                          |                |
|---------------|--------------------------|----------------|
| FY2026 Budget | Total Budget (all years) | Project Total  |
| <b>\$750K</b> | <b>\$5.75M</b>           | <b>\$5.75M</b> |

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2030<br><i>Requested</i> | FY2031<br><i>Requested</i> | Future<br>Budgeted | Total              |
|--------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|--------------------|--------------------|
| County Share | \$750,000                  | \$1,000,000                | \$1,000,000                | \$1,000,000                | \$1,000,000                | \$1,000,000                | \$0                | \$5,750,000        |
| <b>Total</b> | <b>\$750,000</b>           | <b>\$1,000,000</b>         | <b>\$1,000,000</b>         | <b>\$1,000,000</b>         | <b>\$1,000,000</b>         | <b>\$1,000,000</b>         | <b>\$0</b>         | <b>\$5,750,000</b> |

# Road Widener

## Overview

**Department** DPW - Road Maintenance

**Type** Capital Equipment

## Description

New purchase of 2026 Shoulder Machine, a duel outlet Road Widener for Road Maintenance

## Capital Cost

FY2026 Budget

**\$54.3K**

Total Budget (all years)

**\$54.3K**

Project Total

**\$54.3K**

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Total           |
|--------------|----------------------------|-----------------|
| Capital Cost | \$54,303                   | <b>\$54,303</b> |
| <b>Total</b> | <b>\$54,303</b>            | <b>\$54,303</b> |

## Funding Sources

FY2026 Budget

**\$54.3K**

Total Budget (all years)

**\$54.3K**

Project Total

**\$54.3K**

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Future Budgeted | Total           |
|--------------|----------------------------|-----------------|-----------------|
| County Share | \$54,303                   | \$0             | <b>\$54,303</b> |
| <b>Total</b> | <b>\$54,303</b>            | <b>\$0</b>      | <b>\$54,303</b> |

# Surface Treatment on Various County Roads

## Overview

**Department** DPW - Road Maintenance

**Type** Capital Improvement

## Description

Surface Treatment on Various County Roads

## Capital Cost

FY2026 Budget

**\$2M**

Total Budget (all years)

**\$14M**

Project Total

**\$14M**

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2030<br><i>Requested</i> | FY2031<br><i>Requested</i> | Total               |
|--------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|---------------------|
| Capital Cost | \$2,000,000                | \$2,250,000                | \$2,250,000                | \$2,500,000                | \$2,500,000                | \$2,500,000                | <b>\$14,000,000</b> |
| <b>Total</b> | <b>\$2,000,000</b>         | <b>\$2,250,000</b>         | <b>\$2,250,000</b>         | <b>\$2,500,000</b>         | <b>\$2,500,000</b>         | <b>\$2,500,000</b>         | <b>\$14,000,000</b> |

## Funding Sources

FY2026 Budget

**\$2M**

Total Budget (all years)

**\$14M**

Project Total

**\$14M**

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2030<br><i>Requested</i> | FY2031<br><i>Requested</i> | Future<br><b>Budgeted</b> | Total               |
|--------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|---------------------------|---------------------|
| County Share | \$2,000,000                | \$2,250,000                | \$2,250,000                | \$2,500,000                | \$2,500,000                | \$2,500,000                | \$0                       | <b>\$14,000,000</b> |
| <b>Total</b> | <b>\$2,000,000</b>         | <b>\$2,250,000</b>         | <b>\$2,250,000</b>         | <b>\$2,500,000</b>         | <b>\$2,500,000</b>         | <b>\$2,500,000</b>         | <b>\$0</b>                | <b>\$14,000,000</b> |

# Sweepers

## Overview

**Department** DPW - Road Maintenance

**Type** Capital Equipment

## Description

Sweeper replacement request is as follows:

| New Equipment<br>to Purchase | Replacing                  | Year<br>Replacing | Total<br>Acquisition<br>Cost |
|------------------------------|----------------------------|-------------------|------------------------------|
| Self Propelled<br>Sweeper    | Broce<br>Sweeper KR<br>350 | 2026              | \$60,000                     |

## Capital Cost

FY2026 Budget

**\$39.5K**

Total Budget (all years)

**\$39.5K**

Project Total

**\$39.5K**

## Detailed Breakdown

| Category                           | FY2026<br>Requested | Total           |
|------------------------------------|---------------------|-----------------|
| Capital Costs - Other<br>Equipment | \$39,493            | <b>\$39,493</b> |
| <b>Total</b>                       | <b>\$39,493</b>     | <b>\$39,493</b> |

## Funding Sources

FY2026 Budget

**\$39.5K**

Total Budget (all years)

**\$39.5K**

Project Total

**\$39.5K**

## Detailed Breakdown

| Category     | FY2026<br>Requested | Future Budgeted | Total           |
|--------------|---------------------|-----------------|-----------------|
| County Share | \$39,493            | \$0             | <b>\$39,493</b> |
| <b>Total</b> | <b>\$39,493</b>     | <b>\$0</b>      | <b>\$39,493</b> |

# Upgrade and Extend Drainage System - Swan Lake CR74 to CR142

## Overview

**Department** DPW - Road Maintenance

**Type** Capital Improvement

## Description

Upgrade and extend the drainage system through the Hamlet of Swan Lake. Install a new sub-surface drainage system to replace the dilapidated, poorly functioning existing system. Promote positive drainage away from roads to protect the integrity of same and maintain a safe travel experience.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$500K**

Project Total

**\$500K**

## Detailed Breakdown

| Category     | FY2030<br>Requested | Total            |
|--------------|---------------------|------------------|
| Capital Cost | \$500,000           | \$500,000        |
| <b>Total</b> | <b>\$500,000</b>    | <b>\$500,000</b> |

## Funding Sources

FY2026 Budget

**\$0**

Total Budget (all years)

**\$500K**

Project Total

**\$500K**

## Detailed Breakdown

| Category     | FY2030<br>Requested | Future Budgeted | Total            |
|--------------|---------------------|-----------------|------------------|
| State Aid    | \$500,000           | \$0             | \$500,000        |
| <b>Total</b> | <b>\$500,000</b>    | <b>\$0</b>      | <b>\$500,000</b> |

# Upgrade Non-Standard/Install Guide Rail on Various Co. Rds.

## Overview

**Department** DPW - Road Maintenance

**Type** Capital Improvement

## Description

Upgrade Non-Standard/Install Guide Rail on Various Co. Rds.

## Capital Cost

FY2026 Budget

**\$1.5M**

Total Budget (all years)

**\$9M**

Project Total

**\$9M**

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2030<br><i>Requested</i> | FY2031<br><i>Requested</i> | Total              |
|--------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|--------------------|
| Capital Cost | \$1,500,000                | \$1,500,000                | \$1,500,000                | \$1,500,000                | \$1,500,000                | \$1,500,000                | \$9,000,000        |
| <b>Total</b> | <b>\$1,500,000</b>         | <b>\$1,500,000</b>         | <b>\$1,500,000</b>         | <b>\$1,500,000</b>         | <b>\$1,500,000</b>         | <b>\$1,500,000</b>         | <b>\$9,000,000</b> |

## Funding Sources

FY2026 Budget

**\$1.5M**

Total Budget (all years)

**\$9M**

Project Total

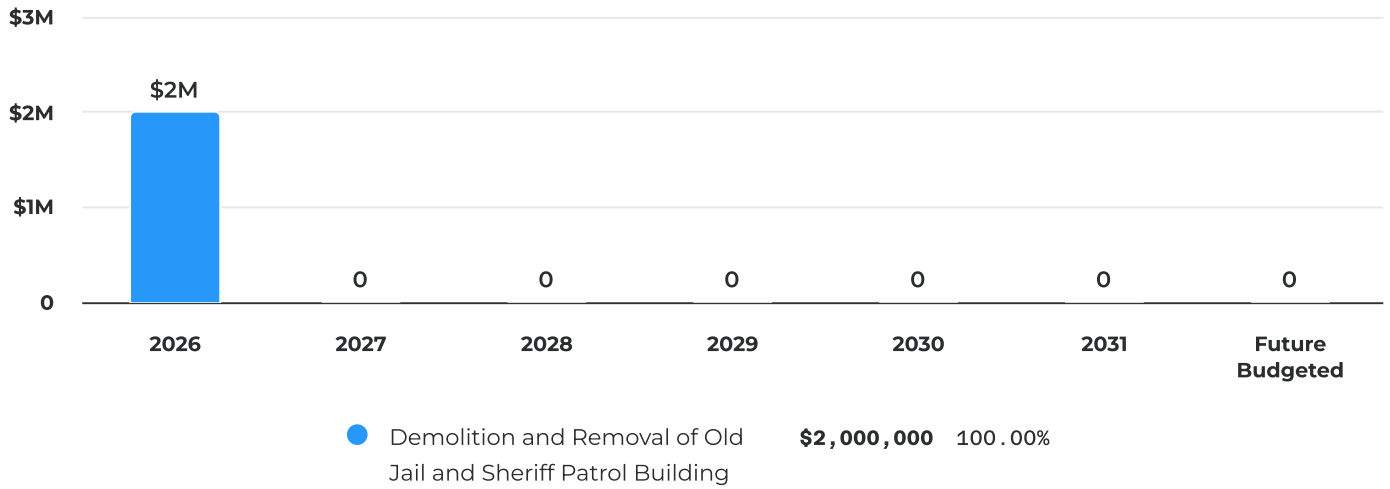
**\$9M**

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2030<br><i>Requested</i> | FY2031<br><i>Requested</i> | Future<br>Budgeted | Total              |
|--------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|--------------------|--------------------|
| CHIPS        | \$1,500,000                | \$1,500,000                | \$1,500,000                | \$1,500,000                | \$1,500,000                | \$1,500,000                | \$0                | \$9,000,000        |
| <b>Total</b> | <b>\$1,500,000</b>         | <b>\$1,500,000</b>         | <b>\$1,500,000</b>         | <b>\$1,500,000</b>         | <b>\$1,500,000</b>         | <b>\$1,500,000</b>         | <b>\$0</b>         | <b>\$9,000,000</b> |

# DPW - Sheriff - Jail

## FY26 - FY31 DPW - Sheriff - Jail Projects (including Future Budgeted)



## Summary of Requests

| Category                                                       | FY2026             | FY2027     | FY2028     | FY2029     | FY2030     | FY2031     | Future Budgeted | Total              |
|----------------------------------------------------------------|--------------------|------------|------------|------------|------------|------------|-----------------|--------------------|
| Demolition and Removal of Old Jail and Sheriff Patrol Building | \$2,000,000        | \$0        | \$0        | \$0        | \$0        | \$0        | \$0             | \$2,000,000        |
| <b>Total Summary of Requests</b>                               | <b>\$2,000,000</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b>      | <b>\$2,000,000</b> |

# Demolition and Removal of Old Jail and Sheriff Patrol Building

## Overview

|                   |                      |
|-------------------|----------------------|
| <b>Department</b> | DPW - Sheriff - Jail |
| <b>Type</b>       | Capital Improvement  |

## Description

Demolition and removal of old jail structures, including Bushnell building, and 10,000 gallon underground fuel storage tank.

These structures are outdated and dangerous and by this point will be unused. New Jail and Sheriff Admin have been completed and are in full use.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$2M</b>   | <b>\$2M</b>              | <b>\$2M</b>   |

## Detailed Breakdown

| Category                  | FY2026<br>Requested | Total              |
|---------------------------|---------------------|--------------------|
| New Project Capital Costs | \$2,000,000         | <b>\$2,000,000</b> |
| <b>Total</b>              | <b>\$2,000,000</b>  | <b>\$2,000,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$2M</b>   | <b>\$2M</b>              | <b>\$2M</b>   |

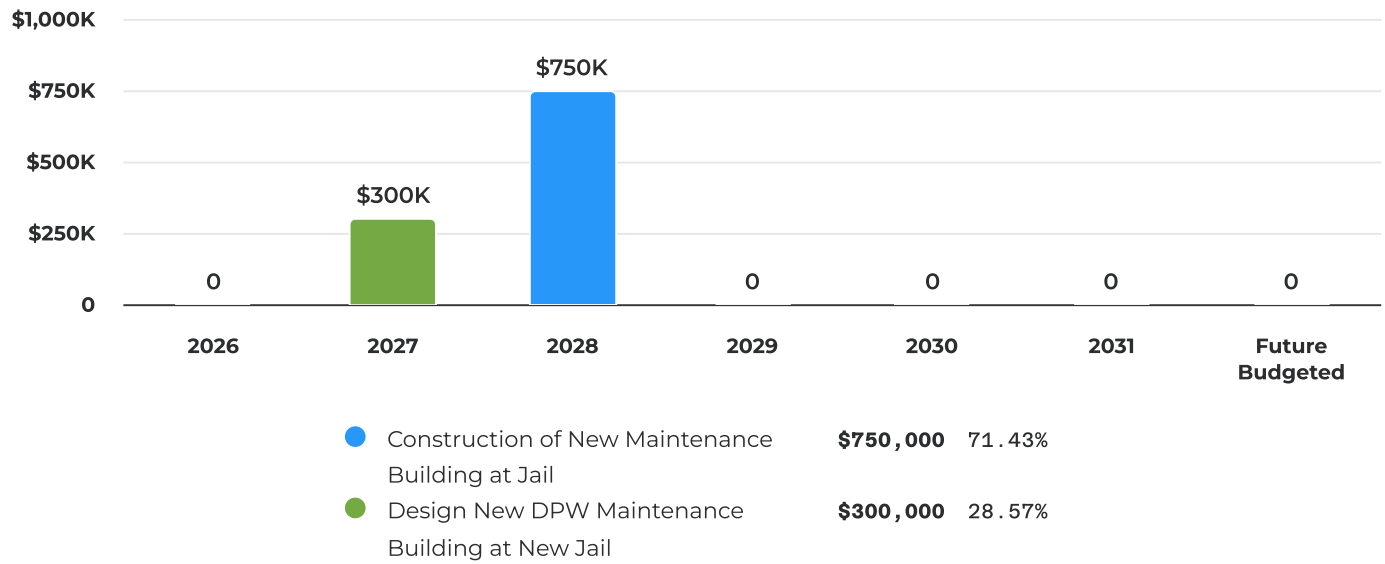
## Detailed Breakdown

| Category     | FY2026<br>Requested | Future Budgeted | Total              |
|--------------|---------------------|-----------------|--------------------|
| Bonding      | \$2,000,000         | \$0             | <b>\$2,000,000</b> |
| <b>Total</b> | <b>\$2,000,000</b>  | <b>\$0</b>      | <b>\$2,000,000</b> |



# DPW - Sheriff'S Complex

## FY26 - FY31 DPW - Sheriff'S Complex Projects (including Future Budgeted)



## Summary of Requests

| Category                                         | FY2026     | FY2027           | FY2028           | FY2029     | FY2030     | FY2031     | Future Budgeted | Total              |
|--------------------------------------------------|------------|------------------|------------------|------------|------------|------------|-----------------|--------------------|
| Construction of New Maintenance Building at Jail | \$0        | \$0              | \$750,000        | \$0        | \$0        | \$0        | \$0             | <b>\$750,000</b>   |
| Design New DPW Maintenance Building at New Jail  | \$0        | \$300,000        | \$0              | \$0        | \$0        | \$0        | \$0             | <b>\$300,000</b>   |
| <b>Total Summary of Requests</b>                 | <b>\$0</b> | <b>\$300,000</b> | <b>\$750,000</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b>      | <b>\$1,050,000</b> |

# Construction of New Maintenance Building at Jail

## Overview

**Department** DPW - Sheriff's Complex

**Type** Capital Improvement

## Description

Construct DPW Maintenance building at New Jail, at the bottom of the back road to Pittaluga Rd.

(Moved out a year due to other project priorities.)

DPW has no materials receiving area and is lacking storage at the new jail. Products and equipment are constantly being moved between Maplewood shop and the Jail complex, which is inefficient.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$750K**

Project Total

**\$750K**

## Detailed Breakdown

| Category                  | FY2028<br><i>Requested</i> | Total            |
|---------------------------|----------------------------|------------------|
| New Project Capital Costs | \$750,000                  | <b>\$750,000</b> |
| <b>Total</b>              | <b>\$750,000</b>           | <b>\$750,000</b> |

## Funding Sources

FY2026 Budget

**\$0**

Total Budget (all years)

**\$750K**

Project Total

**\$750K**

## Detailed Breakdown

| Category     | FY2028<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| County Share | \$750,000                  | \$0             | <b>\$750,000</b> |
| <b>Total</b> | <b>\$750,000</b>           | <b>\$0</b>      | <b>\$750,000</b> |

# Design New DPW Maintenance Building at New Jail

## Overview

|                   |                         |
|-------------------|-------------------------|
| <b>Department</b> | DPW - Sheriff'S Complex |
| <b>Type</b>       | Capital Improvement     |

## Description

Construct DPW Maintenance building at New Jail, at the bottom of the back road to Pittaluga Road.

DPW has no materials receiving area and is lacking storage at the new jail. Products and equipment are constantly being moved between Maplewood shop and the Jail complex, which is inefficient.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$300K</b>            | <b>\$300K</b> |

## Detailed Breakdown

| Category                  | FY2027<br>Requested | Total            |
|---------------------------|---------------------|------------------|
| New Project Capital Costs | \$300,000           | \$300,000        |
| <b>Total</b>              | <b>\$300,000</b>    | <b>\$300,000</b> |

## Funding Sources

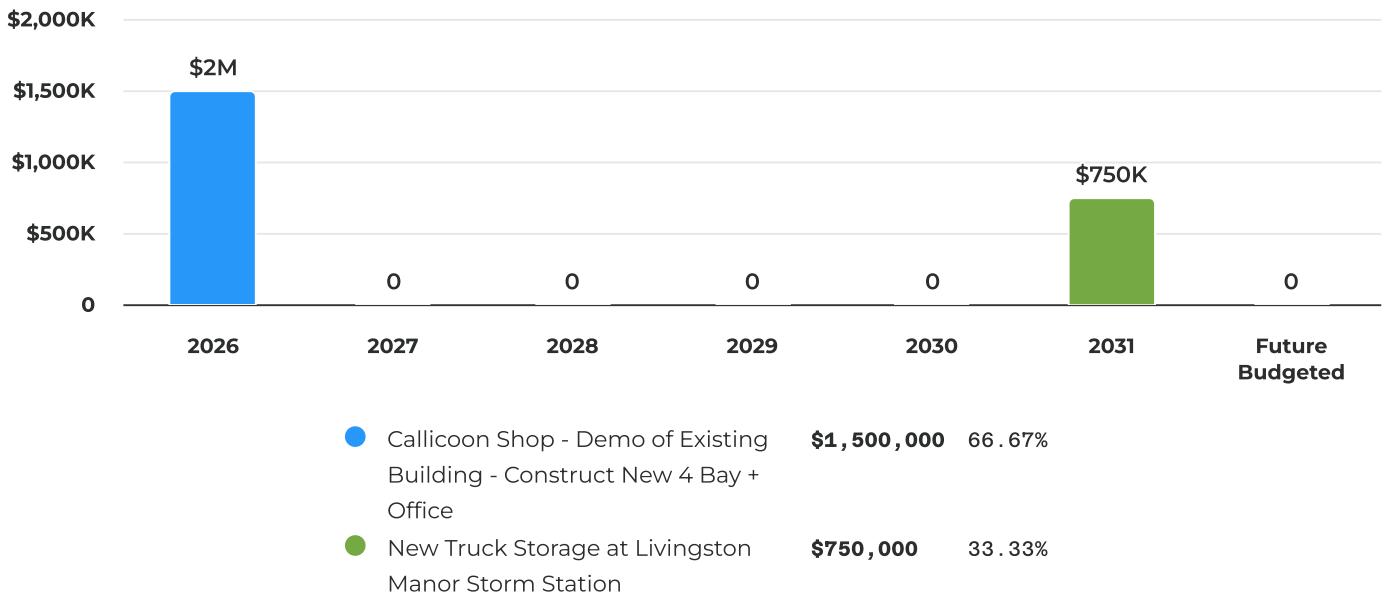
|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$300K</b>            | <b>\$300K</b> |

## Detailed Breakdown

| Category     | FY2027<br>Requested | Future Budgeted | Total            |
|--------------|---------------------|-----------------|------------------|
| County Share | \$300,000           | \$0             | \$300,000        |
| <b>Total</b> | <b>\$300,000</b>    | <b>\$0</b>      | <b>\$300,000</b> |

# DPW - Storm Stations

## FY26 - FY31 DPW - Storm Stations Projects (including Future Budgeted)



## Summary of Requests

| Category                                                                  | FY2026             | FY2027     | FY2028     | FY2029     | FY2030     | FY2031           | Future Budgeted | Total              |
|---------------------------------------------------------------------------|--------------------|------------|------------|------------|------------|------------------|-----------------|--------------------|
| Callicoon Shop - Demo of Existing Building - Construct New 4 Bay + Office | \$1,500,000        | \$0        | \$0        | \$0        | \$0        | \$0              | \$0             | \$1,500,000        |
| New Truck Storage at Livingston Manor Storm Station                       | \$0                | \$0        | \$0        | \$0        | \$0        | \$750,000        | \$0             | \$750,000          |
| <b>Total Summary of Requests</b>                                          | <b>\$1,500,000</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$750,000</b> | <b>\$0</b>      | <b>\$2,250,000</b> |

# Callicoon Shop - Demo of Existing Building - Construct New 4 Bay + Office

## Overview

**Department** DPW - Storm Stations

**Type** Capital Improvement

## Description

Demolish the existing Callicoon Shop, which was formerly a NYSDOT Shop. Construct a new 6 Truck Bay Steel Building with Office/restroom/storage area.

Original building has outlasted its useful life. The building has shifted, the doors no longer align and work properly, it is impossible to heat and it is too small for the current needs.

## Capital Cost

FY2026 Budget

**\$1.5M**

Total Budget (all years)

**\$1.5M**

Project Total

**\$1.5M**

## Detailed Breakdown

| Category                  | FY2026<br>Requested | Total              |
|---------------------------|---------------------|--------------------|
| New Project Capital Costs | \$1,500,000         | <b>\$1,500,000</b> |
| <b>Total</b>              | <b>\$1,500,000</b>  | <b>\$1,500,000</b> |

## Funding Sources

FY2026 Budget

**\$1.5M**

Total Budget (all years)

**\$1.5M**

Project Total

**\$1.5M**

## Detailed Breakdown

| Category     | FY2026<br>Requested | Future Budgeted | Total              |
|--------------|---------------------|-----------------|--------------------|
| Bonding      | \$1,500,000         | \$0             | <b>\$1,500,000</b> |
| <b>Total</b> | <b>\$1,500,000</b>  | <b>\$0</b>      | <b>\$1,500,000</b> |

# New Truck Storage at Livingston Manor Storm Station

## Overview

**Department** DPW - Storm Stations

**Type** Capital Improvement

## Description

New Truck Storage at Livingston Manor Storm Station

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$750K**

Project Total

**\$750K**

## Detailed Breakdown

| Category                  | FY2031<br><i>Requested</i> | Total            |
|---------------------------|----------------------------|------------------|
| New Project Capital Costs | \$750,000                  | \$750,000        |
| <b>Total</b>              | <b>\$750,000</b>           | <b>\$750,000</b> |

## Funding Sources

FY2026 Budget

**\$0**

Total Budget (all years)

**\$750K**

Project Total

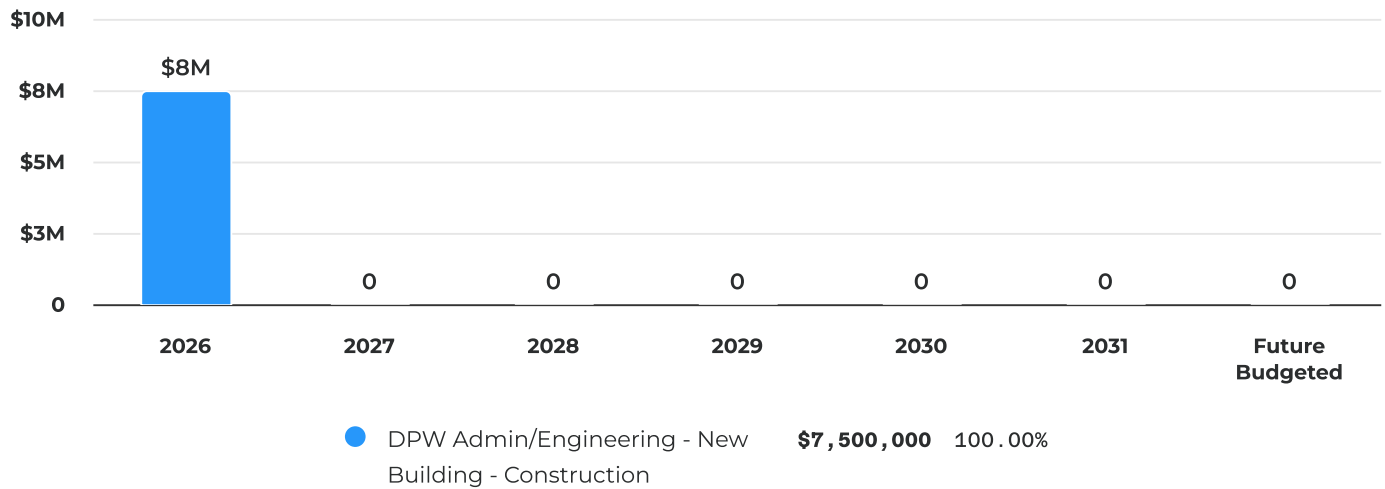
**\$750K**

## Detailed Breakdown

| Category     | FY2031<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| County Share | \$750,000                  | \$0             | \$750,000        |
| <b>Total</b> | <b>\$750,000</b>           | <b>\$0</b>      | <b>\$750,000</b> |

# DPW Administration

## FY26 - FY31 DPW Administration Projects (including Future Budgeted)



## Summary of Requests

| Category                                            | FY2026             | FY2027     | FY2028     | FY2029     | FY2030     | FY2031     | Future Budgeted | Total              |
|-----------------------------------------------------|--------------------|------------|------------|------------|------------|------------|-----------------|--------------------|
| DPW Admin/Engineering - New Building - Construction | \$7,500,000        | \$0        | \$0        | \$0        | \$0        | \$0        | \$0             | \$7,500,000        |
| <b>Total Summary of Requests</b>                    | <b>\$7,500,000</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b>      | <b>\$7,500,000</b> |

# DPW Admin/Engineering - New Building - Construction

## Overview

|                   |                     |
|-------------------|---------------------|
| <b>Department</b> | DPW Administration  |
| <b>Type</b>       | Capital Improvement |

## Description

Design & Construction of a new professional, energy-efficient office building in Maplewood to house DPW Administration and Engineering departments.

Construction would occur in 2026. Engineering is already taking place in 2025.

The Facility Master Plan noted that relocating the DPW Administration & Engineering offices to Maplewood would provide more efficient operation within the department as well as free up critical space on the Government Center's first floor.

Depending upon the design, there may be funding available for energy efficiency measures, etc. The goal would be to design it as a net-zero or passive house standard to minimize utility costs.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$7.5M</b> | <b>\$7.5M</b>            | <b>\$7.5M</b> |

## Detailed Breakdown

| Category                  | FY2026<br>Requested | Total              |
|---------------------------|---------------------|--------------------|
| New Project Capital Costs | \$7,500,000         | <b>\$7,500,000</b> |
| <b>Total</b>              | <b>\$7,500,000</b>  | <b>\$7,500,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$7.5M</b> | <b>\$7.5M</b>            | <b>\$7.5M</b> |

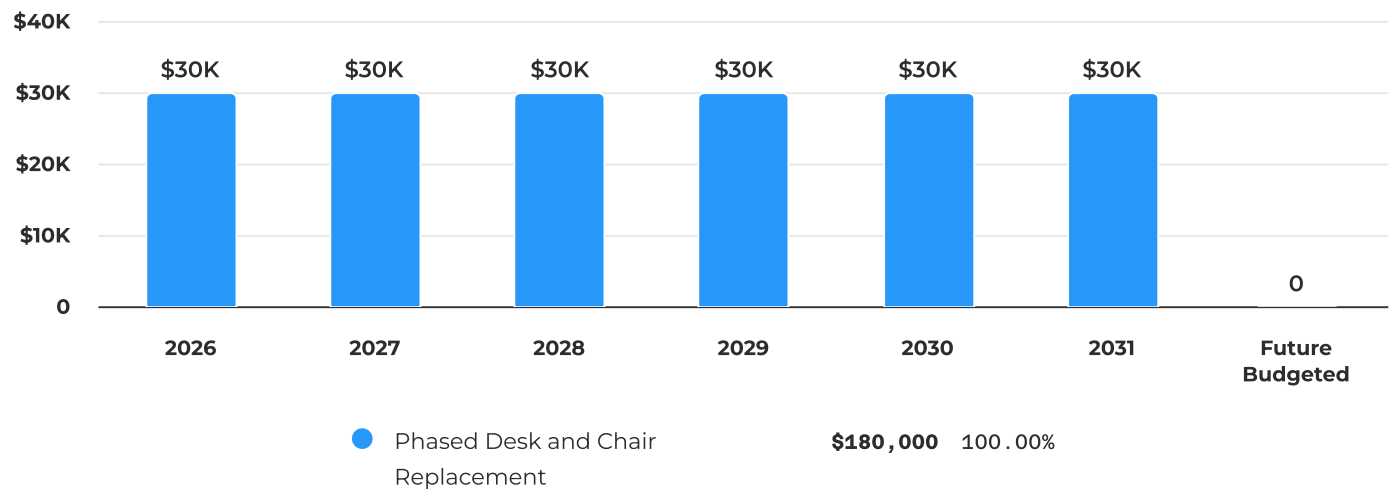
## Detailed Breakdown

| Category     | FY2026<br>Requested | Future Budgeted | Total              |
|--------------|---------------------|-----------------|--------------------|
| Bonding      | \$7,500,000         | \$0             | <b>\$7,500,000</b> |
| <b>Total</b> | <b>\$7,500,000</b>  | <b>\$0</b>      | <b>\$7,500,000</b> |



# Family Services Administration

FY26 - FY31 Family Services Administration Projects (including Future Budgeted)



## Summary of Requests

| Category                          | FY2026   | FY2027   | FY2028   | FY2029   | FY2030   | FY2031   | Future Budgeted | Total     |
|-----------------------------------|----------|----------|----------|----------|----------|----------|-----------------|-----------|
| Phased Desk and Chair Replacement | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$0             | \$180,000 |
| Total Summary of Requests         | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$0             | \$180,000 |

# Phased Desk and Chair Replacement

## Overview

**Department** Family Services Administration

**Type** Capital Equipment

## Description

Many desks in the department are past their useful life and are chipping or have broken doors and drawers.

The replacement schedule is suggested as follows:

| Year | County Cost | Federal   | State    | Total     |
|------|-------------|-----------|----------|-----------|
| 2026 | 9,600.00    | 13,000.00 | 7,400.00 | 30,000.00 |
| 2027 | 9,600.00    | 13,000.00 | 7,400.00 | 30,000.00 |
| 2028 | 9,600.00    | 13,000.00 | 7,400.00 | 30,000.00 |
| 2029 | 9,600.00    | 13,000.00 | 7,400.00 | 30,000.00 |
| 2030 | 9,600.00    | 13,000.00 | 7,400.00 | 30,000.00 |
| 2031 | 9,600.00    | 13,000.00 | 7,400.00 | 30,000.00 |

## Capital Cost

FY2026 Budget

**\$30K**

Total Budget (all years)

**\$180K**

Project Total

**\$180K**

## Detailed Breakdown

| Category                        | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2030<br><i>Requested</i> | FY2031<br><i>Requested</i> | Total            |
|---------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|------------------|
| Capital Costs - Other Equipment | \$30,000                   | \$30,000                   | \$30,000                   | \$30,000                   | \$30,000                   | \$30,000                   | <b>\$180,000</b> |
| <b>Total</b>                    | <b>\$30,000</b>            | <b>\$30,000</b>            | <b>\$30,000</b>            | <b>\$30,000</b>            | <b>\$30,000</b>            | <b>\$30,000</b>            | <b>\$180,000</b> |

## Funding Sources

FY2026 Budget

**\$30K**

Total Budget (all years)

**\$180K**

Project Total

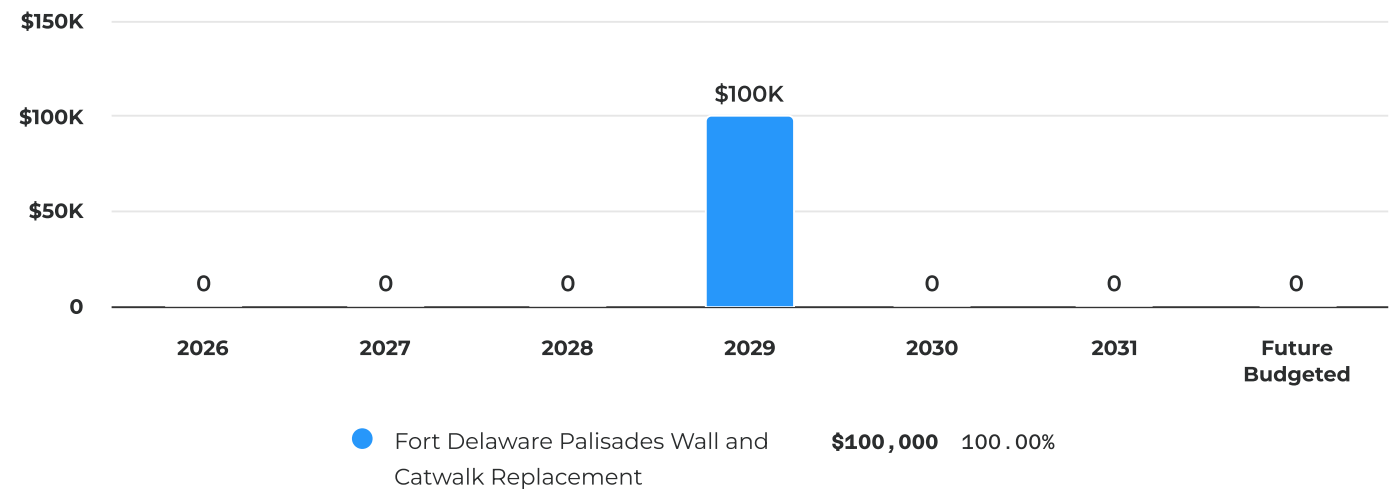
**\$180K**

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2030<br><i>Requested</i> | FY2031<br><i>Requested</i> | Future<br>Budgeted | Total            |
|--------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|--------------------|------------------|
| Federal Aid  | \$13,000                   | \$13,000                   | \$13,000                   | \$13,000                   | \$13,000                   | \$13,000                   | \$0                | <b>\$78,000</b>  |
| County Share | \$9,600                    | \$9,600                    | \$9,600                    | \$9,600                    | \$9,600                    | \$9,600                    | \$0                | <b>\$57,600</b>  |
| State Aid    | \$7,400                    | \$7,400                    | \$7,400                    | \$7,400                    | \$7,400                    | \$7,400                    | \$0                | <b>\$44,400</b>  |
| <b>Total</b> | <b>\$30,000</b>            | <b>\$30,000</b>            | <b>\$30,000</b>            | <b>\$30,000</b>            | <b>\$30,000</b>            | <b>\$30,000</b>            | <b>\$0</b>         | <b>\$180,000</b> |

# Historic Prop Fort Delaware

FY26 - FY31 Historic Prop Fort Delaware Projects (including Future Budgeted)



Summary of Requests

| Category                                             | FY2026 | FY2027 | FY2028 | FY2029    | FY2030 | FY2031 | Future Budgeted | Total     |
|------------------------------------------------------|--------|--------|--------|-----------|--------|--------|-----------------|-----------|
| Fort Delaware Palisades Wall and Catwalk Replacement | \$0    | \$0    | \$0    | \$100,000 | \$0    | \$0    | \$0             | \$100,000 |
| Total Summary of Requests                            | \$0    | \$0    | \$0    | \$100,000 | \$0    | \$0    | \$0             | \$100,000 |

# Fort Delaware Palisades Wall and Catwalk Replacement

## Overview

|                   |                             |
|-------------------|-----------------------------|
| <b>Department</b> | Historic Prop Fort Delaware |
| <b>Type</b>       | Capital Improvement         |

## Description

Design, engineering and construction to replace the outer barrier palisade wall and catwalk. The current palisade log wall and catwalk are beginning to rot.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$100K</b>            | <b>\$100K</b> |

## Detailed Breakdown

| Category                  | FY2029<br><i>Requested</i> | Total            |
|---------------------------|----------------------------|------------------|
| New Project Capital Costs | \$100,000                  | <b>\$100,000</b> |
| <b>Total</b>              | <b>\$100,000</b>           | <b>\$100,000</b> |

## Funding Sources

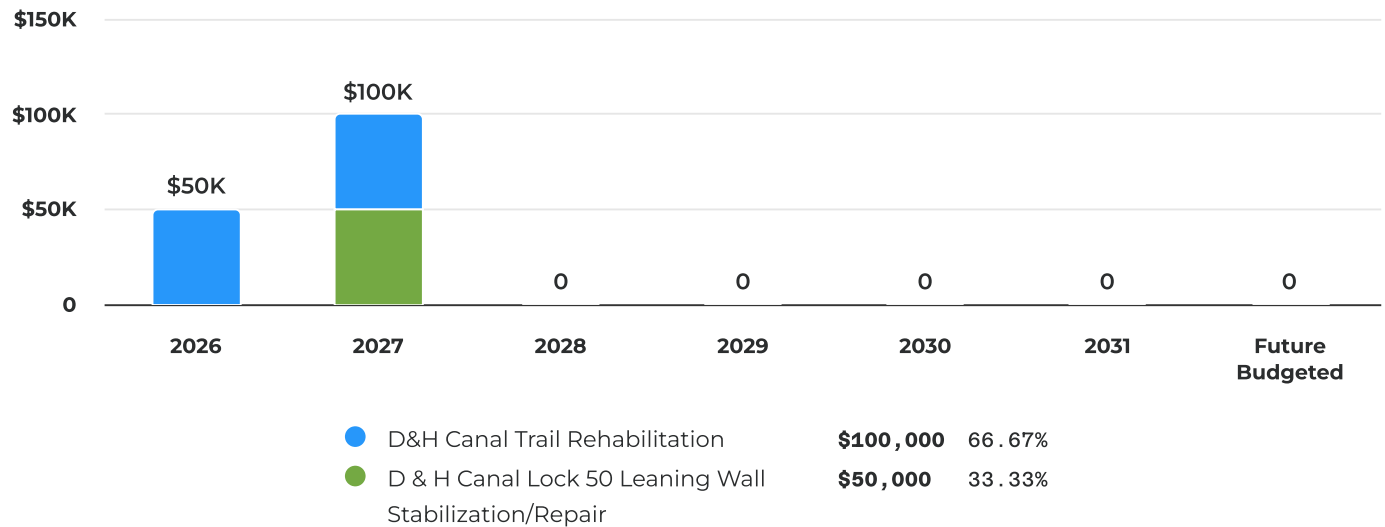
|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$100K</b>            | <b>\$100K</b> |

## Detailed Breakdown

| Category     | FY2029<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| County Share | \$100,000                  | \$0             | <b>\$100,000</b> |
| <b>Total</b> | <b>\$100,000</b>           | <b>\$0</b>      | <b>\$100,000</b> |

# P/R D&H Canal Linear Park

## FY26 - FY31 P/R D&H Canal Linear Park Projects (including Future Budgeted)



## Summary of Requests

| Category                                              | FY2026          | FY2027           | FY2028     | FY2029     | FY2030     | FY2031     | Future Budgeted | Total            |
|-------------------------------------------------------|-----------------|------------------|------------|------------|------------|------------|-----------------|------------------|
| D&H Canal Trail Rehabilitation                        | \$50,000        | \$50,000         | \$0        | \$0        | \$0        | \$0        | \$0             | \$100,000        |
| D & H Canal Lock 50 Leaning Wall Stabilization/Repair | \$0             | \$50,000         | \$0        | \$0        | \$0        | \$0        | \$0             | \$50,000         |
| <b>Total Summary of Requests</b>                      | <b>\$50,000</b> | <b>\$100,000</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b>      | <b>\$150,000</b> |

# D & H Canal Lock 50 Leaning Wall Stabilization/Repair

## Overview

|                   |                           |
|-------------------|---------------------------|
| <b>Department</b> | P/R D&H Canal Linear Park |
| <b>Type</b>       | Capital Improvement       |

## Description

Design, engineering, permitting for the stabilization/repair of the Lock 50 laid up stone wall at the D&H Canal Linear Park Interpretive Center site. A portion of the Historic Lock 50 stone laid wall is leaning. This is an important focal point for the D&H Canal Interpretive Center and trail.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$50K</b>             | <b>\$50K</b>  |

## Detailed Breakdown

| Category                  | FY2027<br>Requested | Total           |
|---------------------------|---------------------|-----------------|
| New Project Capital Costs | \$50,000            | <b>\$50,000</b> |
| <b>Total</b>              | <b>\$50,000</b>     | <b>\$50,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$50K</b>             | <b>\$50K</b>  |

## Detailed Breakdown

| Category     | FY2027<br>Requested | Future Budgeted | Total           |
|--------------|---------------------|-----------------|-----------------|
| County Share | \$50,000            | \$0             | <b>\$50,000</b> |
| <b>Total</b> | <b>\$50,000</b>     | <b>\$0</b>      | <b>\$50,000</b> |

# D&H Canal Trail Rehabilitation

## Overview

|            |                           |
|------------|---------------------------|
| Department | P/R D&H Canal Linear Park |
| Type       | Capital Improvement       |

## Description

Continuation of capital funding received in 2025, for the design, engineering, permitting and construction to resurface, rehabilitate, and relocate portions of the hiking trail along sections of the D&H Canal Linear Park. Areas of the trail are very wet, making the trail impassable to maintain and traverse. There is a section of trail that could possibly be rerouted to provide for a better user experience.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$50K</b>  | <b>\$100K</b>            | <b>\$100K</b> |

## Detailed Breakdown

| Category                  | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | Total            |
|---------------------------|----------------------------|----------------------------|------------------|
| New Project Capital Costs | \$50,000                   | \$50,000                   | \$100,000        |
| <b>Total</b>              | <b>\$50,000</b>            | <b>\$50,000</b>            | <b>\$100,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$50K</b>  | <b>\$100K</b>            | <b>\$100K</b> |

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|----------------------------|-----------------|------------------|
| County Share | \$50,000                   | \$50,000                   | \$0             | \$100,000        |
| <b>Total</b> | <b>\$50,000</b>            | <b>\$50,000</b>            | <b>\$0</b>      | <b>\$100,000</b> |



# P/R Lake Superior Park

## FY26 - FY31 P/R Lake Superior Park Projects (including Future Budgeted)



## Summary of Requests

| Category                                                  | FY2026     | FY2027          | FY2028          | FY2029     | FY2030     | FY2031     | Future Budgeted | Total            |
|-----------------------------------------------------------|------------|-----------------|-----------------|------------|------------|------------|-----------------|------------------|
| Lake Superior Beach Expansion-Dock relocation/remediation | \$0        | \$50,000        | \$0             | \$0        | \$0        | \$0        | \$0             | \$50,000         |
| Lake Superior Trails Phase 2 & 3 Development              | \$0        | \$0             | \$50,000        | \$0        | \$0        | \$0        | \$0             | \$50,000         |
| <b>Total Summary of Requests</b>                          | <b>\$0</b> | <b>\$50,000</b> | <b>\$50,000</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b>      | <b>\$100,000</b> |

# Lake Superior Beach Expansion-Dock relocation/remediation

## Overview

**Department** P/R Lake Superior Park

**Type** Capital Improvement

## Description

Design, engineering and construction to relocate and replace the rental boat dock, replace the public boat launch dock and repair the boat launch area. Relocating the rental boat area will keep boats from drifting into the swim area. Repair of the public beach launch will allow for boats to be launched in a safer and easier manner. Replacing both docks would allow for a better user experience.

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$50K**

Project Total

**\$50K**

## Detailed Breakdown

| Category                  | FY2027<br>Requested | Total           |
|---------------------------|---------------------|-----------------|
| New Project Capital Costs | \$50,000            | <b>\$50,000</b> |
| <b>Total</b>              | <b>\$50,000</b>     | <b>\$50,000</b> |

## Funding Sources

FY2026 Budget

**\$0**

Total Budget (all years)

**\$50K**

Project Total

**\$50K**

## Detailed Breakdown

| Category     | FY2027<br>Requested | Future Budgeted | Total           |
|--------------|---------------------|-----------------|-----------------|
| County Share | \$50,000            | \$0             | <b>\$50,000</b> |
| <b>Total</b> | <b>\$50,000</b>     | <b>\$0</b>      | <b>\$50,000</b> |

# Lake Superior Trails Phase 2 & 3 Development

## Overview

|                   |                        |
|-------------------|------------------------|
| <b>Department</b> | P/R Lake Superior Park |
| <b>Type</b>       | Capital Improvement    |

## Description

Design, engineering and construction of Phase 2 & Phase 3 hiking trails on the west side of Lake Superior State Park. The County of Sullivan has a Cooperative Agreement with the Palisades Interstate Park Commission to operate Lake Superior State Park through 2045. Lake Superior State Park consists of 1406 acres and would benefit from hiking/multi-use trails at the lake for Sullivan County residents and visitors to enjoy and to increase park usage. Phase 1 is approximately 2.8 miles of trail and is currently in the design and permitting phase with construction expected to begin in 2025 - 2026. Phase 2 & 3 would add two loops to the phase 1 trail section, adding approximately 3.3 miles of trail.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$50K</b>             | <b>\$50K</b>  |

## Detailed Breakdown

| Category                  | FY2028<br>Requested | Total           |
|---------------------------|---------------------|-----------------|
| New Project Capital Costs | \$50,000            | \$50,000        |
| <b>Total</b>              | <b>\$50,000</b>     | <b>\$50,000</b> |

## Funding Sources

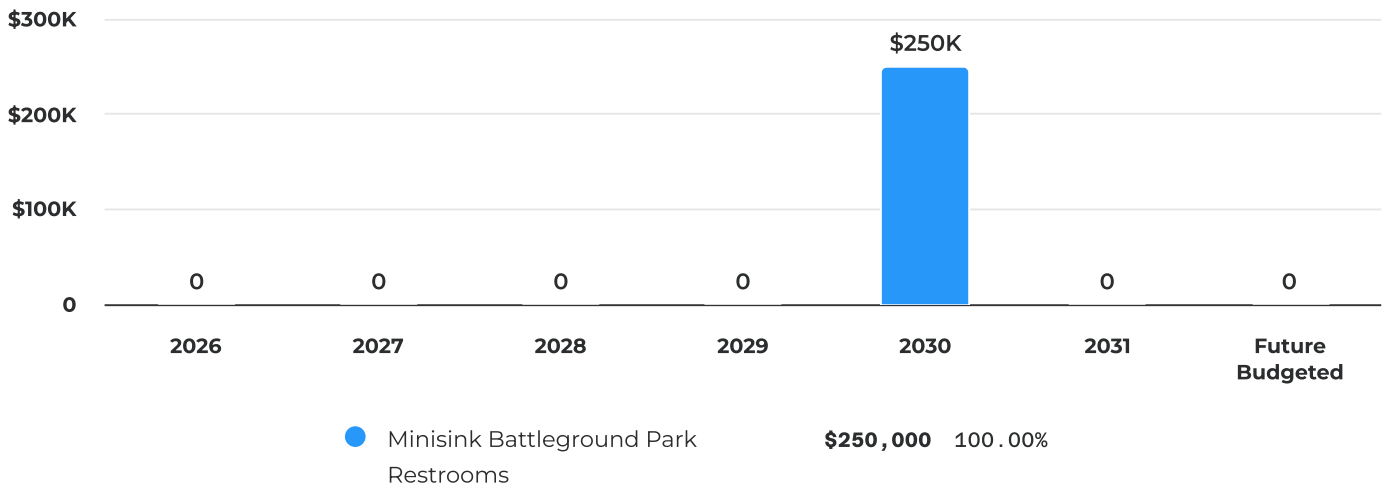
|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$50K</b>             | <b>\$50K</b>  |

## Detailed Breakdown

| Category     | FY2028<br>Requested | Future Budgeted | Total           |
|--------------|---------------------|-----------------|-----------------|
| County Share | \$50,000            | \$0             | \$50,000        |
| <b>Total</b> | <b>\$50,000</b>     | <b>\$0</b>      | <b>\$50,000</b> |

# P/R Minisink Battle Ground

## FY26 - FY31 P/R Minisink Battle Ground Projects (including Future Budgeted)



## Summary of Requests

| Category                             | FY2026     | FY2027     | FY2028     | FY2029     | FY2030           | FY2031     | Future Budgeted | Total            |
|--------------------------------------|------------|------------|------------|------------|------------------|------------|-----------------|------------------|
| Minisink Battleground Park Restrooms | \$0        | \$0        | \$0        | \$0        | \$250,000        | \$0        | \$0             | \$250,000        |
| <b>Total Summary of Requests</b>     | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$250,000</b> | <b>\$0</b> | <b>\$0</b>      | <b>\$250,000</b> |

# Minisink Battleground Park Restrooms

## Overview

|            |                            |
|------------|----------------------------|
| Department | P/R Minisink Battle Ground |
| Type       | Capital Improvement        |

## Description

Refurbish and reconstruct restrooms to allow for a flushable or similar type of lavatory. The current restrooms are vaulted restrooms. Flushable or similar type lavatories and refurbishing the restrooms would provide for a more user-friendly experience in the park.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$250K</b>            | <b>\$250K</b> |

## Detailed Breakdown

| Category                  | FY2030<br><i>Requested</i> | Total            |
|---------------------------|----------------------------|------------------|
| New Project Capital Costs | \$250,000                  | <b>\$250,000</b> |
| <b>Total</b>              | <b>\$250,000</b>           | <b>\$250,000</b> |

## Funding Sources

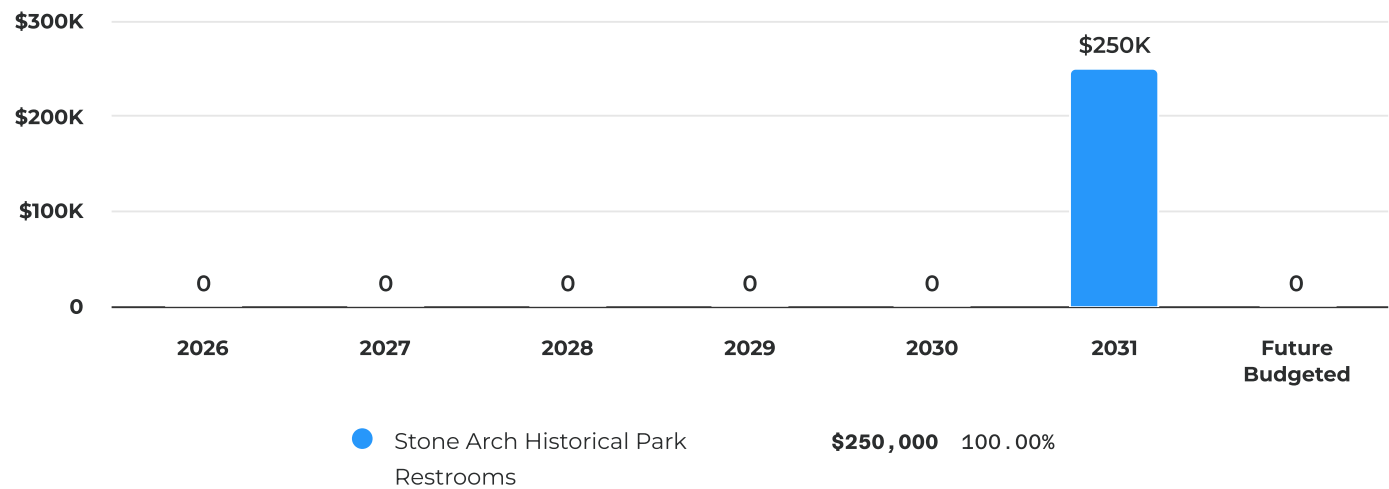
|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$250K</b>            | <b>\$250K</b> |

## Detailed Breakdown

| Category     | FY2030<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| County Share | \$250,000                  | \$0             | <b>\$250,000</b> |
| <b>Total</b> | <b>\$250,000</b>           | <b>\$0</b>      | <b>\$250,000</b> |

# P/R Stone Arch Bridge

FY26 - FY31 P/R Stone Arch Bridge Projects (including Future Budgeted)



## Summary of Requests

| Category                             | FY2026 | FY2027 | FY2028 | FY2029 | FY2030 | FY2031    | Future Budgeted | Total     |
|--------------------------------------|--------|--------|--------|--------|--------|-----------|-----------------|-----------|
| Stone Arch Historical Park Restrooms | \$0    | \$0    | \$0    | \$0    | \$0    | \$250,000 | \$0             | \$250,000 |
| Total Summary of Requests            | \$0    | \$0    | \$0    | \$0    | \$0    | \$250,000 | \$0             | \$250,000 |

# Stone Arch Historical Park Restrooms

## Overview

|            |                       |
|------------|-----------------------|
| Department | P/R Stone Arch Bridge |
| Type       | Capital Improvement   |

## Description

Refurbish and reconstruct restrooms to allow for a flushable or similar type of lavatory. The current restrooms are vaulted restrooms. Flushable or similar type lavatories and refurbishing the restrooms would provide for a more user-friendly experience in the park.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$250K</b>            | <b>\$250K</b> |

## Detailed Breakdown

| Category                  | FY2031<br><i>Requested</i> | Total            |
|---------------------------|----------------------------|------------------|
| New Project Capital Costs | \$250,000                  | <b>\$250,000</b> |
| <b>Total</b>              | <b>\$250,000</b>           | <b>\$250,000</b> |

## Funding Sources

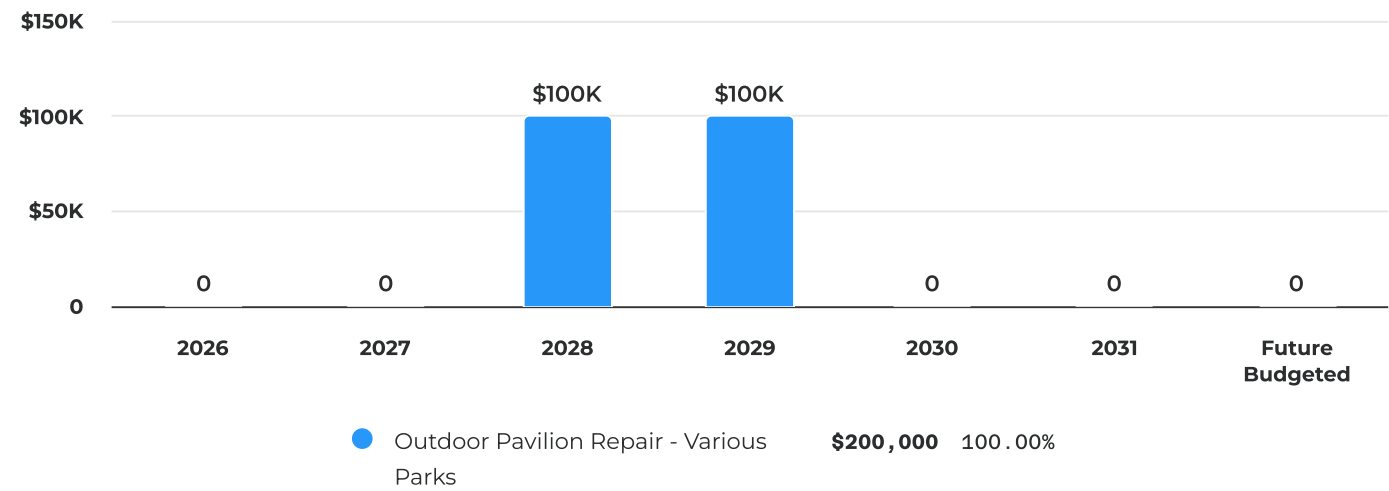
|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$250K</b>            | <b>\$250K</b> |

## Detailed Breakdown

| Category     | FY2031<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| County Share | \$250,000                  | \$0             | <b>\$250,000</b> |
| <b>Total</b> | <b>\$250,000</b>           | <b>\$0</b>      | <b>\$250,000</b> |

# Parks & Recreation

FY26 - FY31 Parks & Recreation Projects (including Future Budgeted)



## Summary of Requests

| Category                                | FY2026 | FY2027 | FY2028    | FY2029    | FY2030 | FY2031 | Future Budgeted | Total     |
|-----------------------------------------|--------|--------|-----------|-----------|--------|--------|-----------------|-----------|
| Outdoor Pavilion Repair - Various Parks | \$0    | \$0    | \$100,000 | \$100,000 | \$0    | \$0    | \$0             | \$200,000 |
| Total Summary of Requests               | \$0    | \$0    | \$100,000 | \$100,000 | \$0    | \$0    | \$0             | \$200,000 |



# Outdoor Pavilion Repair - Various Parks

## Overview

|            |                     |
|------------|---------------------|
| Department | Parks & Recreation  |
| Type       | Capital Improvement |

## Description

Design, engineering and rehabilitation of the current five outdoor pavilions in the County Park System. Lake Superior State Park: 3 Pavilions, Minisink Battleground Park: 1 Pavilion, Livingston Manor Bridge Park: 1 Pavilion. All the pavilions are in need of resurfacing the floors to allow for better ADA accessibility and refurbishing the pavilions will allow for building longevity.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$200K</b>            | <b>\$200K</b> |

## Detailed Breakdown

| Category                  | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | Total            |
|---------------------------|----------------------------|----------------------------|------------------|
| New Project Capital Costs | \$100,000                  | \$100,000                  | \$200,000        |
| <b>Total</b>              | <b>\$100,000</b>           | <b>\$100,000</b>           | <b>\$200,000</b> |

## Funding Sources

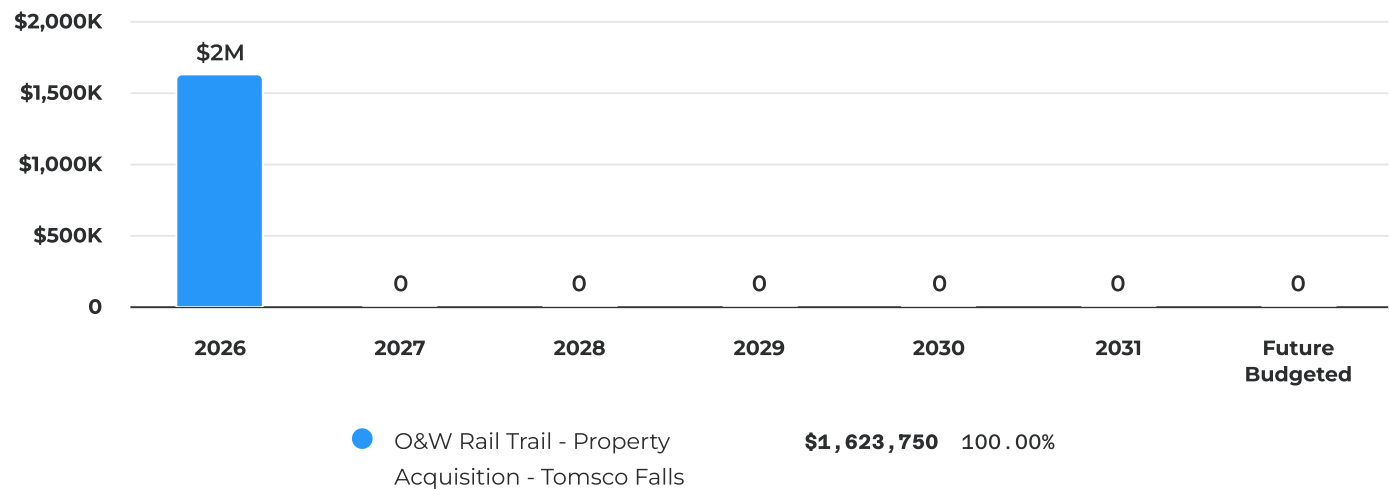
|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$200K</b>            | <b>\$200K</b> |

## Detailed Breakdown

| Category     | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|----------------------------|-----------------|------------------|
| County Share | \$100,000                  | \$100,000                  | \$0             | \$200,000        |
| <b>Total</b> | <b>\$100,000</b>           | <b>\$100,000</b>           | <b>\$0</b>      | <b>\$200,000</b> |

# Planning

FY26 - FY31 Planning Projects (including Future Budgeted)



Summary of Requests

| Category                                             | FY2026      | FY2027 | FY2028 | FY2029 | FY2030 | FY2031 | Future Budgeted | Total       |
|------------------------------------------------------|-------------|--------|--------|--------|--------|--------|-----------------|-------------|
| O&W Rail Trail - Property Acquisition - Tomsco Falls | \$1,623,750 | \$0    | \$0    | \$0    | \$0    | \$0    | \$0             | \$1,623,750 |
| Total Summary of Requests                            | \$1,623,750 | \$0    | \$0    | \$0    | \$0    | \$0    | \$0             | \$1,623,750 |

# O&W Rail Trail - Property Acquisition - Tomsco Falls

## Overview

|            |                     |
|------------|---------------------|
| Department | Planning            |
| Type       | Capital Improvement |

## Description

Acquisition of five tax parcels totaling 224.69 acres located along Mountindale, Spring Glen and Red Hill Roads in the Towns of Mamakating and Fallsburg. Tomsco Falls is an iconic feature in the Sullivan County landscape. The north side of the road contains 27 acres through which Sandburg Creek flows. The land on the south side of the road totals 197.69 acres. The land on the south side has been improved with a two-story single-family residence and a 1-car detached garage, both in fair to average condition. These buildings could be subdivided out, repurposed as park facilities, or leased out to a related business (such as a small inn, restaurant, bicycle rentals). Additional features on the south side include a masonry swimming area at the base of the falls and interior trails. Acquisition would be facilitated by the Open Space Institute. The property was assessed in December 2023 and the opinion of value was \$1,275,000. At that time, the owner had hoped for a higher value. The Open Space Institute has kept a line of communication open with the owner as various options are explored that will meet the expectations of the owner and the requirements of the County.

Acquisition of the property creates the opportunity to expand the County Park System around a landmark waterfall, as well as to add a 4+ mile section of the Sullivan O&W Rail Trail. This stretch of trail has been identified as a high priority acquisition in the O&W Rail Trail feasibility study conducted in 2019, and would bring the project one parcel away from a 30-mile continuous section of trail. Tomsco Falls has historic significance, having been a tourist destination during the height of the County's hotel era. The request of \$1,623,750 includes the 2023 appraised value of the property, a 25% contingency to account for rising property values and any potential increases that may arise in the event the property owner requests an updated appraisal. It also includes \$30,000 to account for due diligence that may be performed by OSI, which the County would be responsible for reimbursing. Planning staff would endeavor to identify sources of outside funding to offset County costs in the event the property becomes attainable.

## Capital Cost

|                |                          |                |
|----------------|--------------------------|----------------|
| FY2026 Budget  | Total Budget (all years) | Project Total  |
| <b>\$1.62M</b> | <b>\$1.62M</b>           | <b>\$1.62M</b> |

## Detailed Breakdown

| Category                  | FY2026<br>Requested | Total              |
|---------------------------|---------------------|--------------------|
| New Project Capital Costs | \$1,623,750         | <b>\$1,623,750</b> |
| <b>Total</b>              | <b>\$1,623,750</b>  | <b>\$1,623,750</b> |

Funding Sources

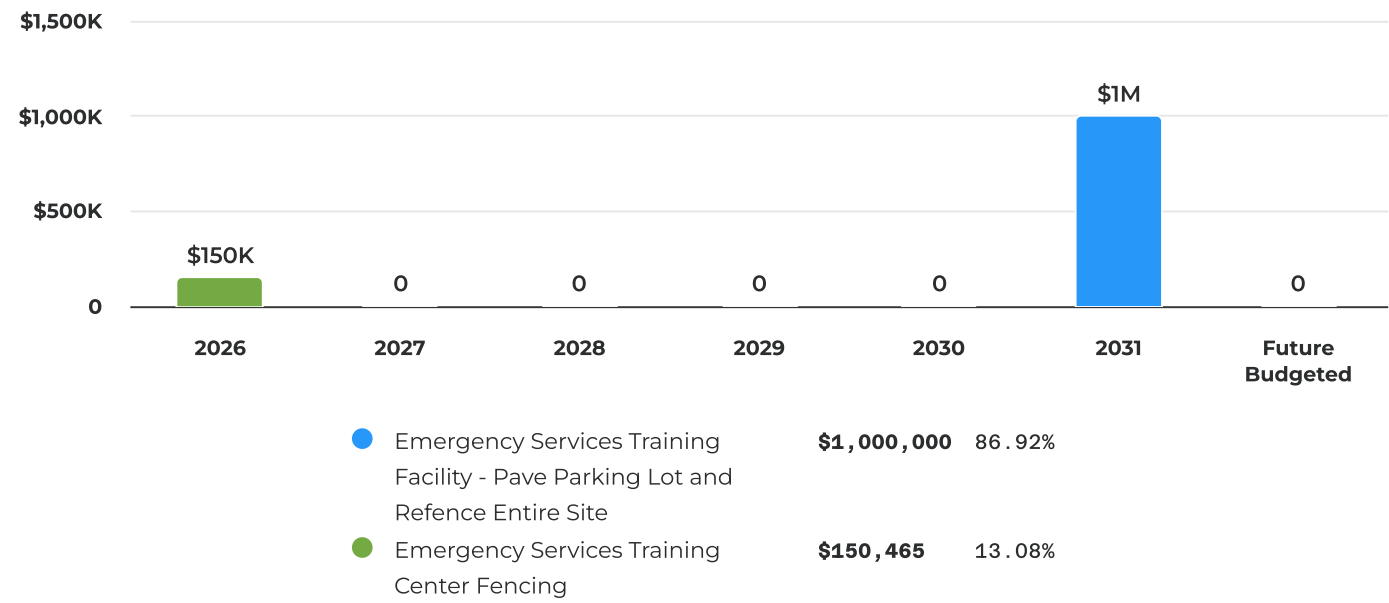
|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$1.62M       | \$1.62M                  | \$1.62M       |

Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Future Budgeted | Total       |
|--------------|----------------------------|-----------------|-------------|
| Grant Funded | \$1,623,750                | \$0             | \$1,623,750 |
| Total        | \$1,623,750                | \$0             | \$1,623,750 |

# Public Safety Administration

## FY26 - FY31 Public Safety Administration Projects (including Future Budgeted)



## Summary of Requests

| Category                                                                        | FY2026    | FY2027 | FY2028 | FY2029 | FY2030 | FY2031      | Future Budgeted | Total       |
|---------------------------------------------------------------------------------|-----------|--------|--------|--------|--------|-------------|-----------------|-------------|
| Emergency Services Training Facility - Pave Parking Lot and Refence Entire Site | \$0       | \$0    | \$0    | \$0    | \$0    | \$1,000,000 | \$0             | \$1,000,000 |
| Emergency Services Training Center Fencing                                      | \$150,465 | \$0    | \$0    | \$0    | \$0    | \$0         | \$0             | \$150,465   |
| Total Summary of Requests                                                       | \$150,465 | \$0    | \$0    | \$0    | \$0    | \$1,000,000 | \$0             | \$1,150,465 |

# Emergency Services Training Center Fencing

## Overview

**Department** Public Safety Administration

**Type** Capital Improvement

## Description

The Division of Public Safety is seeking to install chain link fencing around the perimeter of the grounds of the Sullivan County Emergency Services Training Center/Emergency Services complex. This fencing will create a secure border around the Emergency Services Training Center/Emergency Services complex. Previous thefts in the area have raised concerns due to the sensitive nature of the Division of Public Safety's functions and the significance of the facility and equipment onsite; presently, nefarious characters can walk onto the property through any of the bordering parcels. Recently, we encountered an issue with an unauthorized person bypassing our security gate, surveying the property to later return to trap fish in our pond; this is just one example which represents the significant safety and security issue of not having a properly secured property border.

## Capital Cost

FY2026 Budget

**\$150K**

Total Budget (all years)

**\$150K**

Project Total

**\$150K**

## Detailed Breakdown

| Category                  | FY2026<br><i>Requested</i> | Total            |
|---------------------------|----------------------------|------------------|
| New Project Capital Costs | \$150,465                  | <b>\$150,465</b> |
| <b>Total</b>              | <b>\$150,465</b>           | <b>\$150,465</b> |

## Funding Sources

FY2026 Budget

**\$150K**

Total Budget (all years)

**\$150K**

Project Total

**\$150K**

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| Bonding      | \$150,465                  | \$0             | <b>\$150,465</b> |
| <b>Total</b> | <b>\$150,465</b>           | <b>\$0</b>      | <b>\$150,465</b> |

# Emergency Services Training Facility - Pave Parking Lot and Refence Entire Site

## Overview

**Department** Public Safety Administration

**Type** Capital Improvement

## Description

Emergency Services Training Facility - Pave Parking Lot and Refence Entire Site

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$1M**

Project Total

**\$1M**

## Detailed Breakdown

| Category                  | FY2031<br><i>Requested</i> | Total              |
|---------------------------|----------------------------|--------------------|
| New Project Capital Costs | \$1,000,000                | \$1,000,000        |
| <b>Total</b>              | <b>\$1,000,000</b>         | <b>\$1,000,000</b> |

## Funding Sources

FY2026 Budget

**\$0**

Total Budget (all years)

**\$1M**

Project Total

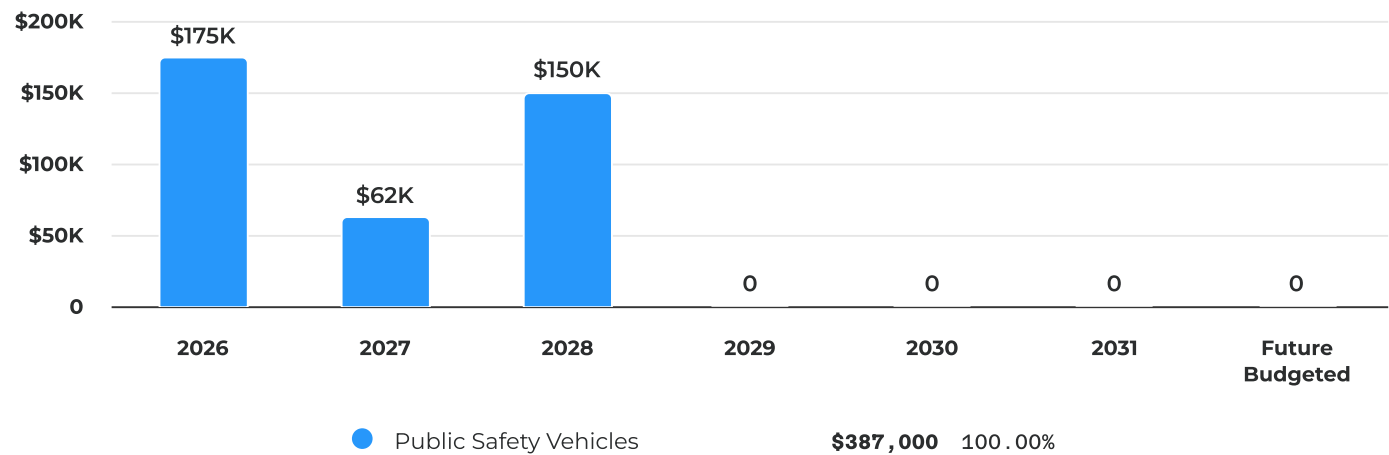
**\$1M**

## Detailed Breakdown

| Category     | FY2031<br><i>Requested</i> | Future Budgeted | Total              |
|--------------|----------------------------|-----------------|--------------------|
| County Share | \$1,000,000                | \$0             | \$1,000,000        |
| <b>Total</b> | <b>\$1,000,000</b>         | <b>\$0</b>      | <b>\$1,000,000</b> |

# Public Safety Administration

FY26 - FY31 Public Safety Administration Projects (including Future Budgeted)



## Summary of Requests

| Category                  | FY2026    | FY2027   | FY2028    | FY2029 | FY2030 | FY2031 | Future Budgeted | Total     |
|---------------------------|-----------|----------|-----------|--------|--------|--------|-----------------|-----------|
| Public Safety Vehicles    | \$175,000 | \$62,000 | \$150,000 | \$0    | \$0    | \$0    | \$0             | \$387,000 |
| Total Summary of Requests | \$175,000 | \$62,000 | \$150,000 | \$0    | \$0    | \$0    | \$0             | \$387,000 |



# Public Safety Vehicles

## Overview

|            |                              |
|------------|------------------------------|
| Department | Public Safety Administration |
| Type       | Capital Equipment            |

## Description

In 2026, we are seeking to purchase (1) new Sprinter Van/Sprinter-Type Command Vehicle (AWD, High Roof, cost to include upfitting); this vehicle will be used as a mobile command/response unit. Also in 2026, we are seeking to purchase (1) new Pickup Truck (Make/Model TBD, with cap, cost to include upfitting) for use by the E911 Communications Center for towing/transporting equipment to incidents and/or tower sites. In 2027, we will be seeking to replace (1) 2005 Ford F350 with a new Specialized Utility Vehicle (Make/Model TBD) for use by the Fire Investigation Team. In 2028, we will be seeking to replace (2) 2018 Chevrolet Tahoes with (2) New Chevrolet Tahoes SSVs.

| Make/Model Year          | Total Acquisition Cost |
|--------------------------|------------------------|
| Sprinter Van 2026        | \$ 175,000.00          |
| Utility Vehicle 2027     | \$ 62,000.00           |
| Chevrolet Tahoe SSV 2028 | \$ 75,000.00           |
| Chevrolet Tahoe SSV 2028 | \$ 75,000.00           |

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$175K</b> | <b>\$387K</b>            | <b>\$387K</b> |

## Detailed Breakdown

| Category     | FY2026 Requested | FY2027 Requested | FY2028 Requested | Total     |
|--------------|------------------|------------------|------------------|-----------|
| Capital Cost | \$175,000        | \$62,000         | \$150,000        | \$387,000 |
| Total        | \$175,000        | \$62,000         | \$150,000        | \$387,000 |

Funding Sources

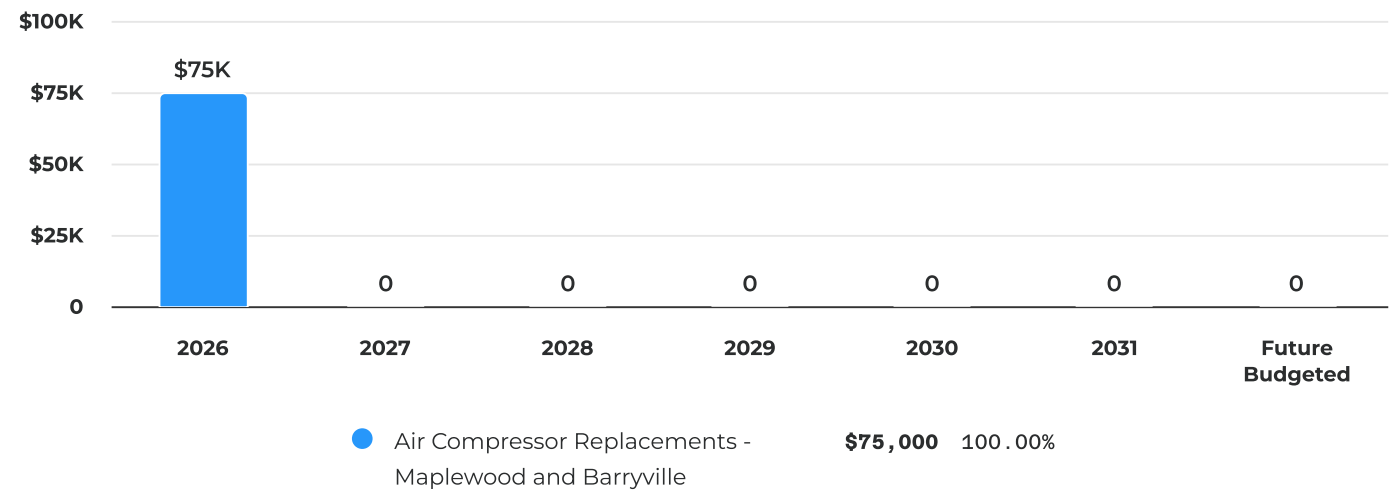
|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$175K        | \$387K                   | \$387K        |

Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | Future Budgeted | Total     |
|--------------|----------------------------|----------------------------|----------------------------|-----------------|-----------|
| County Share | \$175,000                  | \$62,000                   | \$150,000                  | \$0             | \$387,000 |
| Total        | \$175,000                  | \$62,000                   | \$150,000                  | \$0             | \$387,000 |

# Road Machinery

FY26 - FY31 Road Machinery Projects (including Future Budgeted)



Summary of Requests

| Category                                               | FY2026   | FY2027 | FY2028 | FY2029 | FY2030 | FY2031 | Future Budgeted | Total    |
|--------------------------------------------------------|----------|--------|--------|--------|--------|--------|-----------------|----------|
| Air Compressor Replacements - Maplewood and Barryville | \$75,000 | \$0    | \$0    | \$0    | \$0    | \$0    | \$0             | \$75,000 |
| Total Summary of Requests                              | \$75,000 | \$0    | \$0    | \$0    | \$0    | \$0    | \$0             | \$75,000 |

# Air Compressor Replacements - Maplewood and Barryville

## Overview

|                   |                     |
|-------------------|---------------------|
| <b>Department</b> | Road Machinery      |
| <b>Type</b>       | Capital Improvement |

## Description

Purchase and install replacement air compressor systems in the Maplewood and Barryville main shops.

The existing compressors are past their useful life and need replacement.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$75K</b>  | <b>\$75K</b>             | <b>\$75K</b>  |

## Detailed Breakdown

| Category                  | FY2026<br><i>Requested</i> | Total           |
|---------------------------|----------------------------|-----------------|
| New Project Capital Costs | \$75,000                   | <b>\$75,000</b> |
| <b>Total</b>              | <b>\$75,000</b>            | <b>\$75,000</b> |

## Funding Sources

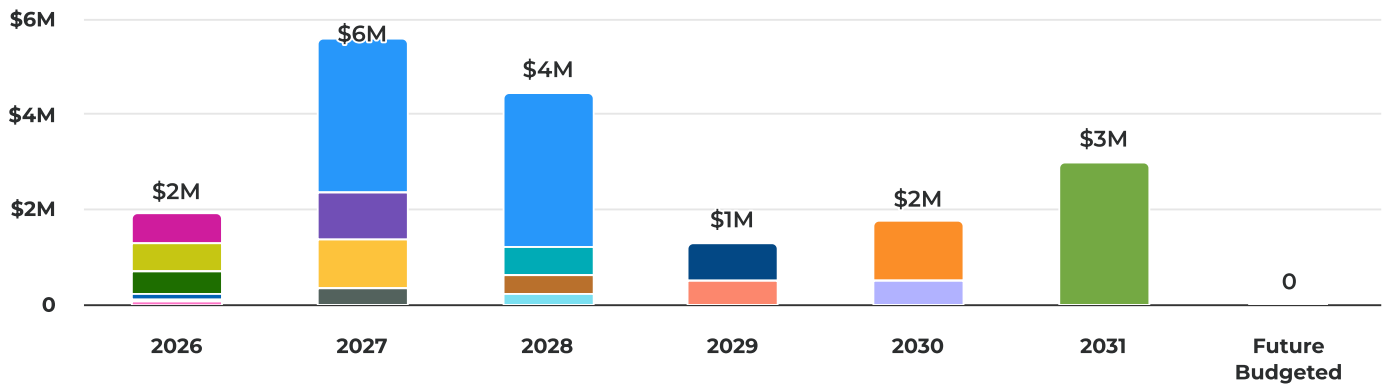
|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$75K</b>  | <b>\$75K</b>             | <b>\$75K</b>  |

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Future Budgeted | Total           |
|--------------|----------------------------|-----------------|-----------------|
| County Share | \$75,000                   | \$0             | <b>\$75,000</b> |
| <b>Total</b> | <b>\$75,000</b>            | <b>\$0</b>      | <b>\$75,000</b> |

# SC International Airport

## FY26 - FY31 SC International Airport Projects (including Future Budgeted)



|                                                               |             |        |
|---------------------------------------------------------------|-------------|--------|
| Potable Water - System Development and Treatment Construction | \$6,500,000 | 36.11% |
| Large Box Hangar Construction                                 | \$3,000,000 | 16.67% |
| Intermediate Sized 6 Bay Hangar Construction                  | \$1,250,000 | 6.94%  |
| H7 Renovation Construction                                    | \$1,000,000 | 5.56%  |
| 15 Bay T-Hangar - Construction                                | \$1,000,000 | 5.56%  |
| SRE Building Annex Construction                               | \$800,000   | 4.44%  |
| Master Plan Update                                            | \$600,000   | 3.33%  |
| H7 Renovation Design                                          | \$600,000   | 3.33%  |
| Striping/Crack Repair Asphalt Surfaces (Runway)               | \$600,000   | 3.33%  |
| Large Box Hangar Design                                       | \$500,000   | 2.78%  |
| Intermediate Sized 6 Bay Hangar Design                        | \$500,000   | 2.78%  |
| Potable Water - System Development and Treatment Design       | \$500,000   | 2.78%  |
| SRE Building Annex Design                                     | \$400,000   | 2.22%  |
| Draining Replacements Behind Box Hangars                      | \$350,000   | 1.94%  |
| Striping/Crack Repair Asphalt Surfaces (Taxiway)              | \$200,000   | 1.11%  |
| 15 Bay T-Hangar - Design                                      | \$100,000   | 0.56%  |
| Ride-On Paint Line Striper                                    | \$50,000    | 0.28%  |
| Snow Push Box                                                 | \$50,000    | 0.28%  |

## Summary of Requests

| Category                                                               | FY2026             | FY2027             | FY2028             | FY2029             | FY2030             | FY2031             | Future<br>Budgeted | Total               |
|------------------------------------------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| Potable Water -<br>System Development<br>and Treatment<br>Construction | \$0                | \$3,250,000        | \$3,250,000        | \$0                | \$0                | \$0                | \$0                | <b>\$6,500,000</b>  |
| Large Box Hangar<br>Construction                                       | \$0                | \$0                | \$0                | \$0                | \$0                | \$3,000,000        | \$0                | <b>\$3,000,000</b>  |
| Intermediate Sized 6<br>Bay Hangar<br>Construction                     | \$0                | \$0                | \$0                | \$0                | \$1,250,000        | \$0                | \$0                | <b>\$1,250,000</b>  |
| H7 Renovation<br>Construction                                          | \$0                | \$1,000,000        | \$0                | \$0                | \$0                | \$0                | \$0                | <b>\$1,000,000</b>  |
| 15 Bay T-Hangar -<br>Construction                                      | \$0                | \$1,000,000        | \$0                | \$0                | \$0                | \$0                | \$0                | <b>\$1,000,000</b>  |
| SRE Building Annex<br>Construction                                     | \$0                | \$0                | \$0                | \$800,000          | \$0                | \$0                | \$0                | <b>\$800,000</b>    |
| Master Plan Update                                                     | \$0                | \$0                | \$600,000          | \$0                | \$0                | \$0                | \$0                | <b>\$600,000</b>    |
| H7 Renovation Design                                                   | \$600,000          | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | <b>\$600,000</b>    |
| Striping/Crack Repair<br>Asphalt Surfaces<br>(Runway)                  | \$600,000          | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | <b>\$600,000</b>    |
| Large Box Hangar<br>Design                                             | \$0                | \$0                | \$0                | \$0                | \$500,000          | \$0                | \$0                | <b>\$500,000</b>    |
| Intermediate Sized 6<br>Bay Hangar Design                              | \$0                | \$0                | \$0                | \$500,000          | \$0                | \$0                | \$0                | <b>\$500,000</b>    |
| Potable Water -<br>System Development<br>and Treatment Design          | \$500,000          | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | <b>\$500,000</b>    |
| SRE Building Annex<br>Design                                           | \$0                | \$0                | \$400,000          | \$0                | \$0                | \$0                | \$0                | <b>\$400,000</b>    |
| Draining<br>Replacements Behind<br>Box Hangars                         | \$0                | \$350,000          | \$0                | \$0                | \$0                | \$0                | \$0                | <b>\$350,000</b>    |
| Striping/Crack Repair<br>Asphalt Surfaces<br>(Taxiway)                 | \$0                | \$0                | \$200,000          | \$0                | \$0                | \$0                | \$0                | <b>\$200,000</b>    |
| 15 Bay T-Hangar -<br>Design                                            | \$100,000          | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | <b>\$100,000</b>    |
| Ride-On Paint Line<br>Striper                                          | \$50,000           | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | <b>\$50,000</b>     |
| Snow Push Box                                                          | \$50,000           | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | <b>\$50,000</b>     |
| <b>Total Summary of<br/>Requests</b>                                   | <b>\$1,900,000</b> | <b>\$5,600,000</b> | <b>\$4,450,000</b> | <b>\$1,300,000</b> | <b>\$1,750,000</b> | <b>\$3,000,000</b> | <b>\$0</b>         | <b>\$18,000,000</b> |

# 15 Bay T-Hangar - Construction

## Overview

|                   |                          |
|-------------------|--------------------------|
| <b>Department</b> | SC International Airport |
| <b>Type</b>       | Capital Improvement      |

## Description

Construction of a 15 Bay T-Hangar.

The current 10 bay t-hangar (Hangar 4) at the Sullivan County International Airport is in poor condition and needs replacement. A new 15 bay t-hangar building would bring modern accommodations to pilots renting hangar space from the county.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$1M</b>              | <b>\$1M</b>   |

## Detailed Breakdown

| Category                  | FY2027<br><i>Requested</i> | Total              |
|---------------------------|----------------------------|--------------------|
| New Project Capital Costs | \$1,000,000                | <b>\$1,000,000</b> |
| <b>Total</b>              | <b>\$1,000,000</b>         | <b>\$1,000,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$1M</b>              | <b>\$1M</b>   |

## Detailed Breakdown

| Category     | FY2027<br><i>Requested</i> | Future Budgeted | Total              |
|--------------|----------------------------|-----------------|--------------------|
| State Aid    | \$900,000                  | \$0             | <b>\$900,000</b>   |
| County Share | \$100,000                  | \$0             | <b>\$100,000</b>   |
| <b>Total</b> | <b>\$1,000,000</b>         | <b>\$0</b>      | <b>\$1,000,000</b> |

# 15 Bay T-Hangar - Design

## Overview

|            |                          |
|------------|--------------------------|
| Department | SC International Airport |
| Type       | Capital Improvement      |

## Description

Design of a 15 Bay T-Hangar.

The current 10 bay t-hangar (Hangar 4) at the Sullivan County International Airport is in poor condition and needs replacement. A new 15 bay t-hangar building would bring modern accommodations to pilots renting hangar space from the County.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$100K        | \$100K                   | \$100K        |

## Detailed Breakdown

| Category                  | FY2026<br><i>Requested</i> | Total     |
|---------------------------|----------------------------|-----------|
| New Project Capital Costs | \$100,000                  | \$100,000 |
| Total                     | \$100,000                  | \$100,000 |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$100K        | \$100K                   | \$100K        |

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Future Budgeted | Total     |
|--------------|----------------------------|-----------------|-----------|
| State Aid    | \$90,000                   | \$0             | \$90,000  |
| County Share | \$10,000                   | \$0             | \$10,000  |
| Total        | \$100,000                  | \$0             | \$100,000 |



# Draining Replacements Behind Box Hangars

## Overview

|            |                          |
|------------|--------------------------|
| Department | SC International Airport |
| Type       | Capital Improvement      |

## Description

Draining Replacements Behind Box Hangars

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$350K</b>            | <b>\$350K</b> |

## Detailed Breakdown

| Category                  | FY2027<br>Requested | Total            |
|---------------------------|---------------------|------------------|
| New Project Capital Costs | \$350,000           | <b>\$350,000</b> |
| <b>Total</b>              | <b>\$350,000</b>    | <b>\$350,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$350K</b>            | <b>\$350K</b> |

## Detailed Breakdown

| Category     | FY2027<br>Requested | Future Budgeted | Total            |
|--------------|---------------------|-----------------|------------------|
| County Share | \$350,000           | \$0             | <b>\$350,000</b> |
| <b>Total</b> | <b>\$350,000</b>    | <b>\$0</b>      | <b>\$350,000</b> |

# H7 Renovation Construction

## Overview

|            |                          |
|------------|--------------------------|
| Department | SC International Airport |
| Type       | Capital Improvement      |

## Description

Major renovations include roof, siding, new electrical service and HVAC.

This building is in service and provides lease revenue to SCIA. Without renovation, it would not be serviceable for a tenant.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$1M</b>              | <b>\$1M</b>   |

## Detailed Breakdown

| Category                  | FY2027<br>Requested | Total              |
|---------------------------|---------------------|--------------------|
| New Project Capital Costs | \$1,000,000         | <b>\$1,000,000</b> |
| <b>Total</b>              | <b>\$1,000,000</b>  | <b>\$1,000,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$1M</b>              | <b>\$1M</b>   |

## Detailed Breakdown

| Category     | FY2027<br>Requested | Future Budgeted | Total              |
|--------------|---------------------|-----------------|--------------------|
| State Aid    | \$900,000           | \$0             | <b>\$900,000</b>   |
| County Share | \$100,000           | \$0             | <b>\$100,000</b>   |
| <b>Total</b> | <b>\$1,000,000</b>  | <b>\$0</b>      | <b>\$1,000,000</b> |

# H7 Renovation Design

## Overview

|            |                          |
|------------|--------------------------|
| Department | SC International Airport |
| Type       | Capital Improvement      |

## Description

Major renovation including roof, siding, new electrical service and HVAC.

This building in service and provides lease revenue to SCIA. Without renovation, it will not be serviceable for a tenant.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$600K</b> | <b>\$600K</b>            | <b>\$600K</b> |

## Detailed Breakdown

| Category                  | FY2026<br><i>Requested</i> | Total            |
|---------------------------|----------------------------|------------------|
| New Project Capital Costs | \$600,000                  | <b>\$600,000</b> |
| <b>Total</b>              | <b>\$600,000</b>           | <b>\$600,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$600K</b> | <b>\$600K</b>            | <b>\$600K</b> |

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| State Aid    | \$540,000                  | \$0             | <b>\$540,000</b> |
| County Share | \$60,000                   | \$0             | <b>\$60,000</b>  |
| <b>Total</b> | <b>\$600,000</b>           | <b>\$0</b>      | <b>\$600,000</b> |

# Intermediate Sized 6 Bay Hangar Construction

## Overview

|            |                          |
|------------|--------------------------|
| Department | SC International Airport |
| Type       | Capital Improvement      |

## Description

Construction of a 6 bay intermediate sized hanger.

This building will serve as a location to house medium sized aircrafts. The Sullivan County International Airport currently does not have the infrastructure to accommodate this type of aircraft. A wider range of options for hanger space will attract more pilots to the airport.

## Capital Cost

|               |                          |                |
|---------------|--------------------------|----------------|
| FY2026 Budget | Total Budget (all years) | Project Total  |
| <b>\$0</b>    | <b>\$1.25M</b>           | <b>\$1.25M</b> |

## Detailed Breakdown

| Category                  | FY2030<br>Requested | Total              |
|---------------------------|---------------------|--------------------|
| New Project Capital Costs | \$1,250,000         | <b>\$1,250,000</b> |
| <b>Total</b>              | <b>\$1,250,000</b>  | <b>\$1,250,000</b> |

## Funding Sources

|               |                          |                |
|---------------|--------------------------|----------------|
| FY2026 Budget | Total Budget (all years) | Project Total  |
| <b>\$0</b>    | <b>\$1.25M</b>           | <b>\$1.25M</b> |

## Detailed Breakdown

| Category     | FY2030<br>Requested | Future Budgeted | Total              |
|--------------|---------------------|-----------------|--------------------|
| State Aid    | \$1,125,000         | \$0             | <b>\$1,125,000</b> |
| County Share | \$125,000           | \$0             | <b>\$125,000</b>   |
| <b>Total</b> | <b>\$1,250,000</b>  | <b>\$0</b>      | <b>\$1,250,000</b> |

# Intermediate Sized 6 Bay Hangar Design

## Overview

|            |                          |
|------------|--------------------------|
| Department | SC International Airport |
| Type       | Capital Improvement      |

## Description

Design of 6 bay Intermediate Size Hanger.

This building will serve as a location to house medium sized aircrafts. The Sullivan County International Airport currently does not have the infrastructure to accommodate this type of aircraft. A wider range of options for hanger space will attract more pilots to the airport.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$500K</b>            | <b>\$500K</b> |

## Detailed Breakdown

| Category                  | FY2029<br><i>Requested</i> | Total            |
|---------------------------|----------------------------|------------------|
| New Project Capital Costs | \$500,000                  | \$500,000        |
| <b>Total</b>              | <b>\$500,000</b>           | <b>\$500,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$500K</b>            | <b>\$500K</b> |

## Detailed Breakdown

| Category     | FY2029<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| State Aid    | \$450,000                  | \$0             | \$450,000        |
| County Share | \$50,000                   | \$0             | \$50,000         |
| <b>Total</b> | <b>\$500,000</b>           | <b>\$0</b>      | <b>\$500,000</b> |

# Large Box Hangar Construction

## Overview

|            |                          |
|------------|--------------------------|
| Department | SC International Airport |
| Type       | Capital Improvement      |

## Description

Construction of a Large Box Hangar.

This building will serve as a location to house jet aircrafts. The Sullivan County International Airport currently does not have enough infrastructure to accommodate the hangar space requests. A wider range of options for hangar space will attract more pilots to the airport.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$3M</b>              | <b>\$3M</b>   |

## Detailed Breakdown

| Category                  | FY2031<br><i>Requested</i> | Total              |
|---------------------------|----------------------------|--------------------|
| New Project Capital Costs | \$3,000,000                | <b>\$3,000,000</b> |
| <b>Total</b>              | <b>\$3,000,000</b>         | <b>\$3,000,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$3M</b>              | <b>\$3M</b>   |

## Detailed Breakdown

| Category     | FY2031<br><i>Requested</i> | Future Budgeted | Total              |
|--------------|----------------------------|-----------------|--------------------|
| Federal Aid  | \$2,700,000                | \$0             | <b>\$2,700,000</b> |
| State Aid    | \$150,000                  | \$0             | <b>\$150,000</b>   |
| County Share | \$150,000                  | \$0             | <b>\$150,000</b>   |
| <b>Total</b> | <b>\$3,000,000</b>         | <b>\$0</b>      | <b>\$3,000,000</b> |

# Large Box Hangar Design

## Overview

|            |                          |
|------------|--------------------------|
| Department | SC International Airport |
| Type       | Capital Improvement      |

## Description

Design of a Large Box Hangar.

This building will serve as a location to house jet aircrafts. The Sullivan County International Airport currently does not have enough infrastructure to accommodate the hangar space requests. A wider range of options for hangar space will attract more pilots to the airport.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$500K</b>            | <b>\$500K</b> |

## Detailed Breakdown

| Category                  | FY2030<br><i>Requested</i> | Total            |
|---------------------------|----------------------------|------------------|
| New Project Capital Costs | \$500,000                  | \$500,000        |
| <b>Total</b>              | <b>\$500,000</b>           | <b>\$500,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$500K</b>            | <b>\$500K</b> |

## Detailed Breakdown

| Category     | FY2030<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| Federal Aid  | \$450,000                  | \$0             | \$450,000        |
| State Aid    | \$25,000                   | \$0             | \$25,000         |
| County Share | \$25,000                   | \$0             | \$25,000         |
| <b>Total</b> | <b>\$500,000</b>           | <b>\$0</b>      | <b>\$500,000</b> |

# Master Plan Update

## Overview

|            |                          |
|------------|--------------------------|
| Department | SC International Airport |
| Type       | Capital Improvement      |

## Description

To complete an Airport Master Plan update.

In 2009, the most recent Airport Master Plan update was completed. Numerous changes have occurred at the airport since the last Master Plan update. An updated Master Plan will put the airport in a better position for future growth and grant opportunity. A straightforward vision, including infrastructure updates recently made at the airport, will outline a new strategy for the future Sullivan County International Airport.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$600K</b>            | <b>\$600K</b> |

## Detailed Breakdown

| Category                  | FY2028<br><i>Requested</i> | Total            |
|---------------------------|----------------------------|------------------|
| New Project Capital Costs | \$600,000                  | \$600,000        |
| <b>Total</b>              | <b>\$600,000</b>           | <b>\$600,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$600K</b>            | <b>\$600K</b> |

## Detailed Breakdown

| Category     | FY2028<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| Federal Aid  | \$540,000                  | \$0             | \$540,000        |
| State Aid    | \$30,000                   | \$0             | \$30,000         |
| County Share | \$30,000                   | \$0             | \$30,000         |
| <b>Total</b> | <b>\$600,000</b>           | <b>\$0</b>      | <b>\$600,000</b> |



# Potable Water - System Development and Treatment Construction

## Overview

|                   |                          |
|-------------------|--------------------------|
| <b>Department</b> | SC International Airport |
| <b>Type</b>       | Capital Improvement      |

## Description

Engineering design services for the development of a potable water supply system and treatment to serve the entire Airport.

PFOA/PFAS chemicals have contaminated the local aquifer and a new potable water source may become necessary for the general Airport area.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$6.5M</b>            | <b>\$6.5M</b> |

## Detailed Breakdown

| Category                  | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | Total              |
|---------------------------|----------------------------|----------------------------|--------------------|
| New Project Capital Costs | \$3,250,000                | \$3,250,000                | <b>\$6,500,000</b> |
| <b>Total</b>              | <b>\$3,250,000</b>         | <b>\$3,250,000</b>         | <b>\$6,500,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$6.5M</b>            | <b>\$6.5M</b> |

## Detailed Breakdown

| Category     | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | Future Budgeted | Total              |
|--------------|----------------------------|----------------------------|-----------------|--------------------|
| County Share | \$3,250,000                | \$3,250,000                | \$0             | <b>\$6,500,000</b> |
| <b>Total</b> | <b>\$3,250,000</b>         | <b>\$3,250,000</b>         | <b>\$0</b>      | <b>\$6,500,000</b> |

# Potable Water - System Development and Treatment Design

## Overview

|                   |                          |
|-------------------|--------------------------|
| <b>Department</b> | SC International Airport |
| <b>Type</b>       | Capital Improvement      |

## Description

Engineering design services for the development of a potable water supply system and treatment to serve the entire Airport.

PFOA/PFAS chemicals have contaminated the local aquifer and a new potable water source may become necessary for the general Airport area.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$500K</b> | <b>\$500K</b>            | <b>\$500K</b> |

## Detailed Breakdown

| Category                  | FY2026<br><i>Requested</i> | Total            |
|---------------------------|----------------------------|------------------|
| New Project Capital Costs | \$500,000                  | <b>\$500,000</b> |
| <b>Total</b>              | <b>\$500,000</b>           | <b>\$500,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$500K</b> | <b>\$500K</b>            | <b>\$500K</b> |

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| Bonding      | \$500,000                  | \$0             | <b>\$500,000</b> |
| <b>Total</b> | <b>\$500,000</b>           | <b>\$0</b>      | <b>\$500,000</b> |

# Ride-On Paint Line Striper

## Overview

|                   |                          |
|-------------------|--------------------------|
| <b>Department</b> | SC International Airport |
| <b>Type</b>       | Capital Equipment        |

## Description

Ride-on line stripe - Graco Line Lazer V 250SPS HP Reflective ride-on paint line striper, 2-gun, 1 bead tank, for self-performing repair work to runways and taxiways.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$50K</b>  | <b>\$50K</b>             | <b>\$50K</b>  |

## Detailed Breakdown

| Category     | FY2026<br>Requested | Total           |
|--------------|---------------------|-----------------|
| Capital Cost | \$50,000            | \$50,000        |
| <b>Total</b> | <b>\$50,000</b>     | <b>\$50,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$50K</b>  | <b>\$50K</b>             | <b>\$50K</b>  |

## Detailed Breakdown

| Category     | FY2026<br>Requested | Future Budgeted | Total           |
|--------------|---------------------|-----------------|-----------------|
| County Share | \$50,000            | \$0             | \$50,000        |
| <b>Total</b> | <b>\$50,000</b>     | <b>\$0</b>      | <b>\$50,000</b> |

# Snow Push Box

## Overview

|            |                          |
|------------|--------------------------|
| Department | SC International Airport |
| Type       | Capital Equipment        |

## Description

The request is for the purchase of a Snow Push Box MAXXPRO, 10 ft moldboard, 48 inch height, 8 ft hydraulic wings for 20 foot total width. This would be for use at the Airport.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$50K</b>  | <b>\$50K</b>             | <b>\$50K</b>  |

## Detailed Breakdown

| Category                           | FY2026<br>Requested | Total           |
|------------------------------------|---------------------|-----------------|
| Capital Costs - Other<br>Equipment | \$50,000            | <b>\$50,000</b> |
| <b>Total</b>                       | <b>\$50,000</b>     | <b>\$50,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$50K</b>  | <b>\$50K</b>             | <b>\$50K</b>  |

## Detailed Breakdown

| Category     | FY2026<br>Requested | Future Budgeted | Total           |
|--------------|---------------------|-----------------|-----------------|
| County Share | \$50,000            | \$0             | <b>\$50,000</b> |
| <b>Total</b> | <b>\$50,000</b>     | <b>\$0</b>      | <b>\$50,000</b> |

# SRE Building Annex Construction

## Overview

|                   |                          |
|-------------------|--------------------------|
| <b>Department</b> | SC International Airport |
| <b>Type</b>       | Capital Improvement      |

## Description

Construction of the Snow Removal Equipment Building Addition for more space for snow removal equipment and airport related machinery.

The current SRE building is at max capacity with current airport equipment and machinery, with our grader parked outside. We will be adding an additional plow truck and brine truck to our fleet within the next two years, so the lack of available space will become an increased issue. Additional justification for an addition to the existing Snow Removal Equipment Building can be found within FAR 139.313 additions to the Snow Removal Plan and in FAR 139.337 in the Wildlife Management Plan.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$800K</b>            | <b>\$800K</b> |

## Detailed Breakdown

| Category                  | FY2029<br>Requested | Total            |
|---------------------------|---------------------|------------------|
| New Project Capital Costs | \$800,000           | <b>\$800,000</b> |
| <b>Total</b>              | <b>\$800,000</b>    | <b>\$800,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$800K</b>            | <b>\$800K</b> |

## Detailed Breakdown

| Category     | FY2029<br>Requested | Future Budgeted | Total            |
|--------------|---------------------|-----------------|------------------|
| State Aid    | \$720,000           | \$0             | <b>\$720,000</b> |
| County Share | \$80,000            | \$0             | <b>\$80,000</b>  |
| <b>Total</b> | <b>\$800,000</b>    | <b>\$0</b>      | <b>\$800,000</b> |

# SRE Building Annex Design

## Overview

|            |                          |
|------------|--------------------------|
| Department | SC International Airport |
| Type       | Capital Improvement      |

## Description

Design of the SRE (Snow Removal Equipment) Building Addition for more space for snow removal equipment and airport-related machinery.

The current SRE building is at max capacity with current airport equipment and machinery, with our grader parked outside. We will be adding an additional plow truck and brine truck to our fleet within the next two years, so the lack of available space will become an increased issue. Additional justification for an addition to the existing Snow Removal Equipment Building can be found within FAR 139.313 additions to the Snow Removal Plan and in FAR 139.337 in the Wildlife Management Plan.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$400K</b>            | <b>\$400K</b> |

## Detailed Breakdown

| Category                  | FY2028<br><i>Requested</i> | Total            |
|---------------------------|----------------------------|------------------|
| New Project Capital Costs | \$400,000                  | <b>\$400,000</b> |
| <b>Total</b>              | <b>\$400,000</b>           | <b>\$400,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$400K</b>            | <b>\$400K</b> |

## Detailed Breakdown

| Category     | FY2028<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| Federal Aid  | \$360,000                  | \$0             | <b>\$360,000</b> |
| State Aid    | \$20,000                   | \$0             | <b>\$20,000</b>  |
| County Share | \$20,000                   | \$0             | <b>\$20,000</b>  |
| <b>Total</b> | <b>\$400,000</b>           | <b>\$0</b>      | <b>\$400,000</b> |

# Striping/Crack Repair Asphalt Surfaces (Runway)

## Overview

|            |                          |
|------------|--------------------------|
| Department | SC International Airport |
| Type       | Capital Improvement      |

## Description

The Runway was paved in 2020 and routine maintenance will require crack sealing.

Cracking occurs in asphalt surfaces through normal freeze/thaw and should be preventatively maintained. The project is anticipated to consist of routing, installing backer rod as necessary, and sealing of the larger cracks and crack sealing of the smaller cracks.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$600K</b> | <b>\$600K</b>            | <b>\$600K</b> |

## Detailed Breakdown

| Category                  | FY2026<br><i>Requested</i> | Total            |
|---------------------------|----------------------------|------------------|
| New Project Capital Costs | \$600,000                  | <b>\$600,000</b> |
| <b>Total</b>              | <b>\$600,000</b>           | <b>\$600,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$600K</b> | <b>\$600K</b>            | <b>\$600K</b> |

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| Federal Aid  | \$540,000                  | \$0             | <b>\$540,000</b> |
| State Aid    | \$30,000                   | \$0             | <b>\$30,000</b>  |
| County Share | \$30,000                   | \$0             | <b>\$30,000</b>  |
| <b>Total</b> | <b>\$600,000</b>           | <b>\$0</b>      | <b>\$600,000</b> |

# Striping/Crack Repair Asphalt Surfaces (Taxiway)

## Overview

|                   |                          |
|-------------------|--------------------------|
| <b>Department</b> | SC International Airport |
| <b>Type</b>       | Capital Improvement      |

## Description

The Taxiway will have many stages of cracks all in need of repair.

Cracking has developed in the surface through normal freeze/thaw. The Taxiway is 7 years old by 2028. The project consists of routing, backer rod and sealing of the larger cracks and crack sealing of the smaller cracks.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$200K</b>            | <b>\$200K</b> |

## Detailed Breakdown

| Category                  | FY2028<br>Requested | Total            |
|---------------------------|---------------------|------------------|
| New Project Capital Costs | \$200,000           | \$200,000        |
| <b>Total</b>              | <b>\$200,000</b>    | <b>\$200,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$200K</b>            | <b>\$200K</b> |

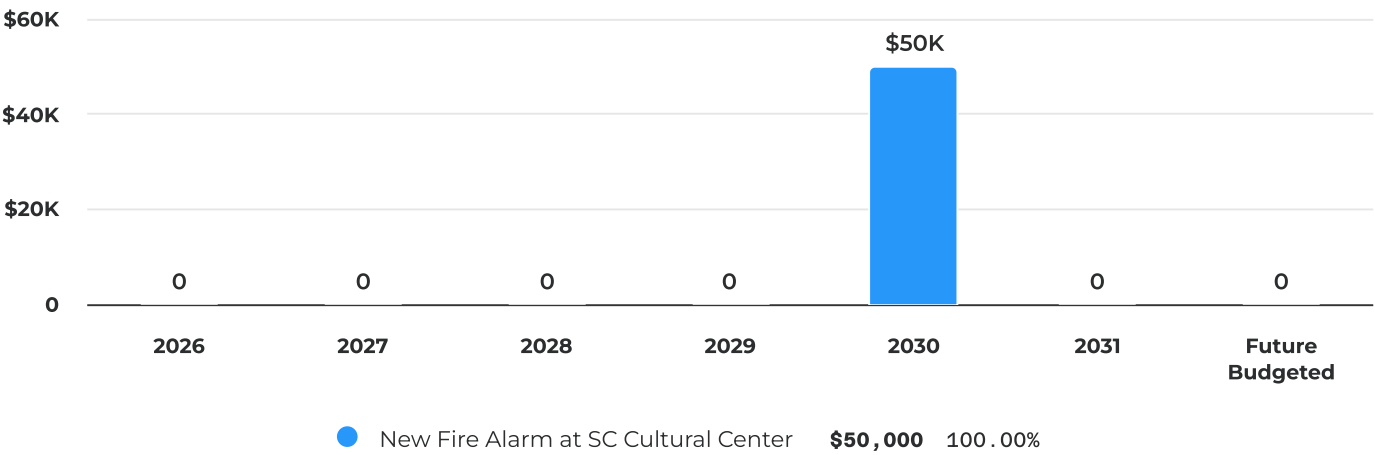
## Detailed Breakdown

| Category     | FY2028<br>Requested | Future Budgeted | Total            |
|--------------|---------------------|-----------------|------------------|
| Federal Aid  | \$180,000           | \$0             | \$180,000        |
| State Aid    | \$10,000            | \$0             | \$10,000         |
| County Share | \$10,000            | \$0             | \$10,000         |
| <b>Total</b> | <b>\$200,000</b>    | <b>\$0</b>      | <b>\$200,000</b> |



# SC Museum

FY26 - FY31 SC Museum Projects (including Future Budgeted)



## Summary of Requests

| Category                             | FY2026 | FY2027 | FY2028 | FY2029 | FY2030   | FY2031 | Future Budgeted | Total    |
|--------------------------------------|--------|--------|--------|--------|----------|--------|-----------------|----------|
| New Fire Alarm at SC Cultural Center | \$0    | \$0    | \$0    | \$0    | \$50,000 | \$0    | \$0             | \$50,000 |
| Total Summary of Requests            | \$0    | \$0    | \$0    | \$0    | \$50,000 | \$0    | \$0             | \$50,000 |

# New Fire Alarm at SC Cultural Center

## Overview

|            |                     |
|------------|---------------------|
| Department | SC Museum           |
| Type       | Capital Improvement |

## Description

New Fire Alarm at SC Cultural Center

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$50K</b>             | <b>\$50K</b>  |

## Detailed Breakdown

| Category                  | FY2030<br><i>Requested</i> | Total           |
|---------------------------|----------------------------|-----------------|
| New Project Capital Costs | \$50,000                   | <b>\$50,000</b> |
| <b>Total</b>              | <b>\$50,000</b>            | <b>\$50,000</b> |

## Funding Sources

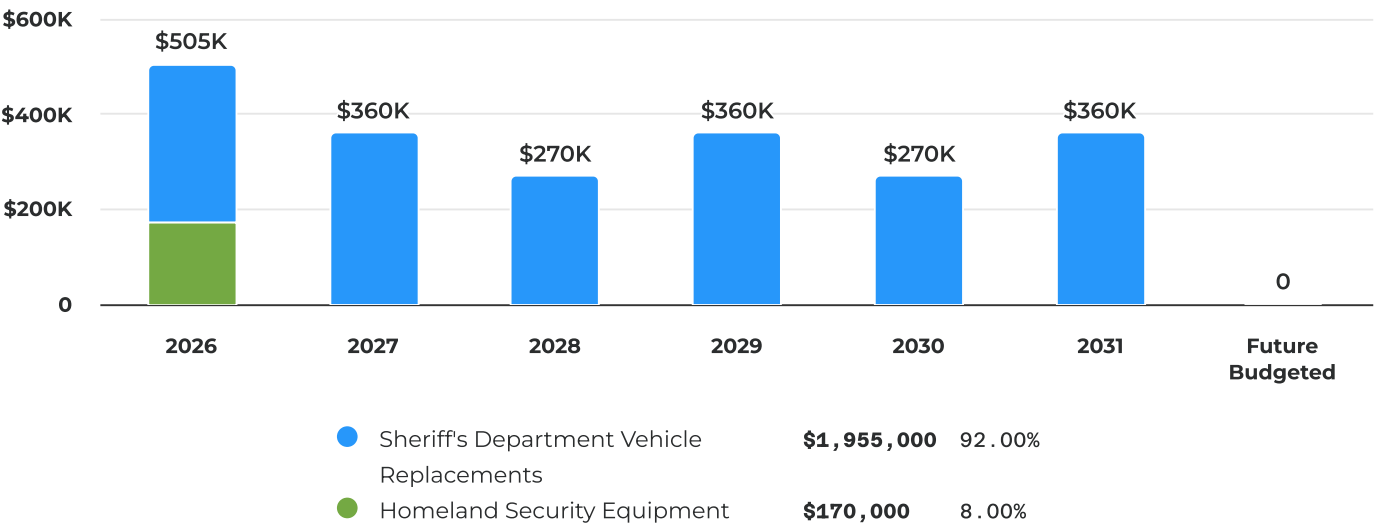
|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$50K</b>             | <b>\$50K</b>  |

## Detailed Breakdown

| Category     | FY2030<br><i>Requested</i> | Future Budgeted | Total           |
|--------------|----------------------------|-----------------|-----------------|
| County Share | \$50,000                   | \$0             | <b>\$50,000</b> |
| <b>Total</b> | <b>\$50,000</b>            | <b>\$0</b>      | <b>\$50,000</b> |

# Sh - Patrol

FY26 - FY31 Sh - Patrol Projects (including Future Budgeted)



## Summary of Requests

| Category                                 | FY2026    | FY2027    | FY2028    | FY2029    | FY2030    | FY2031    | Future Budgeted | Total       |
|------------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------------|-------------|
| Sheriffs Department Vehicle Replacements | \$335,000 | \$360,000 | \$270,000 | \$360,000 | \$270,000 | \$360,000 | \$0             | \$1,955,000 |
| Homeland Security Equipment              | \$170,000 | \$0       | \$0       | \$0       | \$0       | \$0       | \$0             | \$170,000   |
| Total Summary of Requests                | \$505,000 | \$360,000 | \$270,000 | \$360,000 | \$270,000 | \$360,000 | \$0             | \$2,125,000 |

# Homeland Security Equipment

## Overview

|            |                   |
|------------|-------------------|
| Department | Sh - Patrol       |
| Type       | Capital Equipment |

## Description

The Sheriff's Office receives grant funding annually from the Office of Homeland Security. Each Homeland Security grant contract spans a period of 3 years. It is likely that expenses incurred in any one year could comprise multiple contract years. These funds are budgeted and spent on equipment items based upon the needs of the Sheriff's Office. We propose that an estimate of \$170,000 for Homeland Security equipment be included in the Capital Plan which would then be offset 100% by Homeland Security revenue.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$170K</b> | <b>\$170K</b>            | <b>\$170K</b> |

## Detailed Breakdown

| Category                           | FY2026<br>Requested | Total            |
|------------------------------------|---------------------|------------------|
| Capital Costs - Other<br>Equipment | \$170,000           | \$170,000        |
| <b>Total</b>                       | <b>\$170,000</b>    | <b>\$170,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$170K</b> | <b>\$170K</b>            | <b>\$170K</b> |

## Detailed Breakdown

| Category     | FY2026<br>Requested | Future Budgeted | Total            |
|--------------|---------------------|-----------------|------------------|
| Federal Aid  | \$170,000           | \$0             | \$170,000        |
| <b>Total</b> | <b>\$170,000</b>    | <b>\$0</b>      | <b>\$170,000</b> |

# Sheriff's Department Vehicle Replacements

## Overview

|            |                   |
|------------|-------------------|
| Department | Sh - Patrol       |
| Type       | Capital Equipment |

## Description

Vehicles belonging to the Sheriff's Office are replaced at predictable intervals. Marked patrol cars, which operate 24 hrs/day and 7 days/week, typically have a service life of 2 years. Unmarked detective cars/SUVs last approximately 5 years. Vehicles assigned to the Civil division typically last 7 years and cars and vans assigned to the Jail tend to have a 5 year life span. Based on this information the following vehicle replacement plan is proposed:

2026 – Replace 6 vehicles @ \$45,000 each = 335,000

2026 - Replace Patrol ¾ ton pickup truck = \$65,000

2027 – Replace 8 vehicles @ \$45,000 each = \$360,000

2028 – Replace 6 vehicles @ \$45,000 each = \$270,000

2029 – Replace 8 vehicles @ \$45,000 each = \$360,000

2030 – Replace 6 vehicles @ \$45,000 each = \$270,000

2031 - Replace 8 vehicles @ \$45,000 each = \$360,000

## Capital Cost

|               |                          |                |
|---------------|--------------------------|----------------|
| FY2026 Budget | Total Budget (all years) | Project Total  |
| <b>\$335K</b> | <b>\$1.96M</b>           | <b>\$1.96M</b> |

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2030<br><i>Requested</i> | FY2031<br><i>Requested</i> | Total              |
|--------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|--------------------|
| Capital Cost | \$335,000                  | \$360,000                  | \$270,000                  | \$360,000                  | \$270,000                  | \$360,000                  | <b>\$1,955,000</b> |
| <b>Total</b> | <b>\$335,000</b>           | <b>\$360,000</b>           | <b>\$270,000</b>           | <b>\$360,000</b>           | <b>\$270,000</b>           | <b>\$360,000</b>           | <b>\$1,955,000</b> |

Funding Sources

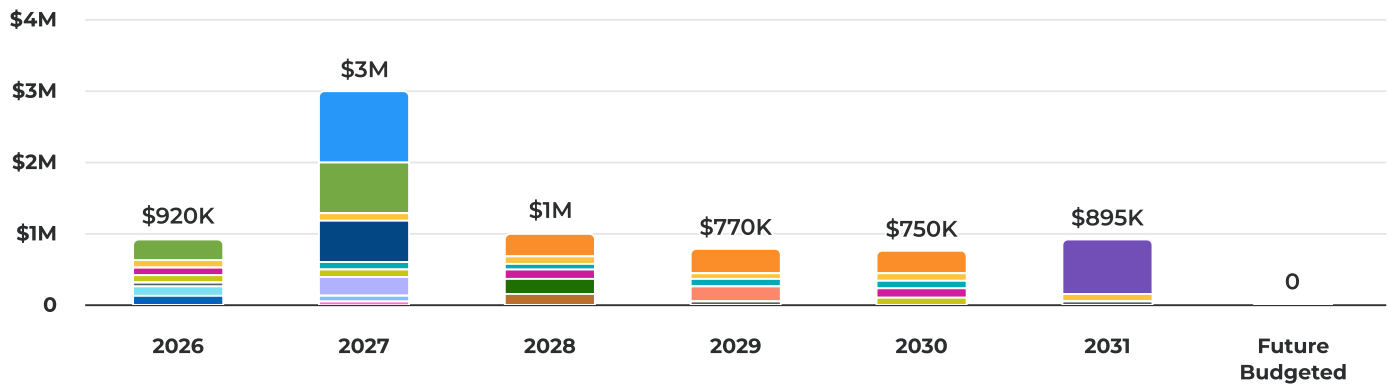
|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$335K        | \$1.96M                  | \$1.96M       |

Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2030<br><i>Requested</i> | FY2031<br><i>Requested</i> | Future<br>Budgeted | Total       |
|--------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|--------------------|-------------|
| County Share | \$335,000                  | \$360,000                  | \$270,000                  | \$360,000                  | \$270,000                  | \$360,000                  | \$0                | \$1,955,000 |
| Total        | \$335,000                  | \$360,000                  | \$270,000                  | \$360,000                  | \$270,000                  | \$360,000                  | \$0                | \$1,955,000 |

# Solid Waste

## FY26 - FY31 Solid Waste Projects (including Future Budgeted)



|                                                                                                  |             |        |
|--------------------------------------------------------------------------------------------------|-------------|--------|
| Construction for MRF (Materials Recovery Facility), Old MRF and Trailer Storage at Landfill Copy | \$1,000,000 | 13.67% |
| Organics Facility Design and Build                                                               | \$1,000,000 | 13.67% |
| Roll-Off Trucks                                                                                  | \$975,000   | 13.33% |
| Monoslope Roof Over Scales                                                                       | \$750,000   | 10.25% |
| Garage Door Replacement/Repair                                                                   | \$600,000   | 8.20%  |
| Compost Equipment                                                                                | \$600,000   | 8.20%  |
| Backhoe                                                                                          | \$400,000   | 5.47%  |
| Trailers                                                                                         | \$375,000   | 5.13%  |
| Paving at Transfer Stations                                                                      | \$300,000   | 4.10%  |
| Landfill Roof Replacements                                                                       | \$250,000   | 3.42%  |
| Highland Transfer Station - New Floor                                                            | \$200,000   | 2.73%  |
| Tractor                                                                                          | \$200,000   | 2.73%  |
| Landfill Roof Repair and Replacements                                                            | \$150,000   | 2.05%  |
| Roll-Off Containers                                                                              | \$135,000   | 1.85%  |
| Blue Building Floor Repair/Garage Door                                                           | \$125,000   | 1.71%  |
| Blue Building Compactor                                                                          | \$125,000   | 1.71%  |
| One Ton Pickup                                                                                   | \$80,000    | 1.09%  |
| Man Lift                                                                                         | \$50,000    | 0.68%  |

## Summary of Requests

| Category                                                                                         | FY2026 | FY2027      | FY2028 | FY2029 | FY2030 | FY2031 | Future Budgeted | Total       |
|--------------------------------------------------------------------------------------------------|--------|-------------|--------|--------|--------|--------|-----------------|-------------|
| Construction for MRF (Materials Recovery Facility), Old MRF and Trailer Storage at Landfill Copy | \$0    | \$1,000,000 | \$0    | \$0    | \$0    | \$0    | \$0             | \$1,000,000 |

| Category                               | FY2026           | FY2027             | FY2028             | FY2029           | FY2030           | FY2031           | Future<br>Budgeted | Total              |
|----------------------------------------|------------------|--------------------|--------------------|------------------|------------------|------------------|--------------------|--------------------|
| Organics Facility Design and Build     | \$300,000        | \$700,000          | \$0                | \$0              | \$0              | \$0              | \$0                | \$1,000,000        |
| Roll-Off Trucks                        | \$0              | \$0                | \$325,000          | \$325,000        | \$325,000        | \$0              | \$0                | \$975,000          |
| Monoslope Roof Over Scales             | \$0              | \$0                | \$0                | \$0              | \$0              | \$750,000        | \$0                | \$750,000          |
| Garage Door Replacement/Repair         | \$100,000        | \$100,000          | \$100,000          | \$100,000        | \$100,000        | \$100,000        | \$0                | \$600,000          |
| Compost Equipment                      | \$0              | \$600,000          | \$0                | \$0              | \$0              | \$0              | \$0                | \$600,000          |
| Backhoe                                | \$0              | \$100,000          | \$100,000          | \$100,000        | \$100,000        | \$0              | \$0                | \$400,000          |
| Trailers                               | \$125,000        | \$0                | \$125,000          | \$0              | \$125,000        | \$0              | \$0                | \$375,000          |
| Paving at Transfer Stations            | \$100,000        | \$100,000          | \$0                | \$0              | \$100,000        | \$0              | \$0                | \$300,000          |
| Landfill Roof Replacements             | \$0              | \$250,000          | \$0                | \$0              | \$0              | \$0              | \$0                | \$250,000          |
| Highland Transfer Station - New Floor  | \$0              | \$0                | \$0                | \$200,000        | \$0              | \$0              | \$0                | \$200,000          |
| Tractor                                | \$0              | \$0                | \$200,000          | \$0              | \$0              | \$0              | \$0                | \$200,000          |
| Landfill Roof Repair and Replacements  | \$0              | \$0                | \$150,000          | \$0              | \$0              | \$0              | \$0                | \$150,000          |
| Roll-Off Containers                    | \$45,000         | \$0                | \$0                | \$45,000         | \$0              | \$45,000         | \$0                | \$135,000          |
| Blue Building Floor Repair/Garage Door | \$125,000        | \$0                | \$0                | \$0              | \$0              | \$0              | \$0                | \$125,000          |
| Blue Building Compactor                | \$125,000        | \$0                | \$0                | \$0              | \$0              | \$0              | \$0                | \$125,000          |
| One Ton Pickup                         | \$0              | \$80,000           | \$0                | \$0              | \$0              | \$0              | \$0                | \$80,000           |
| Man Lift                               | \$0              | \$50,000           | \$0                | \$0              | \$0              | \$0              | \$0                | \$50,000           |
| <b>Total Summary of Requests</b>       | <b>\$920,000</b> | <b>\$2,980,000</b> | <b>\$1,000,000</b> | <b>\$770,000</b> | <b>\$750,000</b> | <b>\$895,000</b> | <b>\$0</b>         | <b>\$7,315,000</b> |



# Backhoe

## Overview

|            |                   |
|------------|-------------------|
| Department | Solid Waste       |
| Type       | Capital Equipment |

## Description

Preventative plan to replace backhoes and get something with a better design to crush from the ground.

The request would replace one 2017 backhoe each year from 2027-2030, at a cost of \$100,000 each.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$400K</b>            | <b>\$400K</b> |

## Detailed Breakdown

| Category                        | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2030<br><i>Requested</i> | Total            |
|---------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|------------------|
| Capital Costs - Other Equipment | \$100,000                  | \$100,000                  | \$100,000                  | \$100,000                  | <b>\$400,000</b> |
| <b>Total</b>                    | <b>\$100,000</b>           | <b>\$100,000</b>           | <b>\$100,000</b>           | <b>\$100,000</b>           | <b>\$400,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$400K</b>            | <b>\$400K</b> |

## Detailed Breakdown

| Category     | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2030<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|----------------------------|----------------------------|----------------------------|-----------------|------------------|
| County Share | \$100,000                  | \$100,000                  | \$100,000                  | \$100,000                  | \$0             | <b>\$400,000</b> |
| <b>Total</b> | <b>\$100,000</b>           | <b>\$100,000</b>           | <b>\$100,000</b>           | <b>\$100,000</b>           | <b>\$0</b>      | <b>\$400,000</b> |

# Blue Building Compactor

## Overview

|            |                   |
|------------|-------------------|
| Department | Solid Waste       |
| Type       | Capital Equipment |

## Description

Will replace the cardboard bailer that doesn't work. It will make it possible to compact single stream recycling and cardboard to make the loads that we run to Beacon NY half the amount.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$125K</b> | <b>\$125K</b>            | <b>\$125K</b> |

## Detailed Breakdown

| Category                           | FY2026<br>Requested | Total            |
|------------------------------------|---------------------|------------------|
| Capital Costs - Other<br>Equipment | \$125,000           | \$125,000        |
| <b>Total</b>                       | <b>\$125,000</b>    | <b>\$125,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$125K</b> | <b>\$125K</b>            | <b>\$125K</b> |

## Detailed Breakdown

| Category     | FY2026<br>Requested | Future Budgeted | Total            |
|--------------|---------------------|-----------------|------------------|
| County Share | \$125,000           | \$0             | \$125,000        |
| <b>Total</b> | <b>\$125,000</b>    | <b>\$0</b>      | <b>\$125,000</b> |

# Blue Building Floor Repair/Garage Door

## Overview

|            |                     |
|------------|---------------------|
| Department | Solid Waste         |
| Type       | Capital Improvement |

## Description

Fit out the Blue MRF (Materials Recovery Facility) to be able to load out SSR (single stream recycling) and cardboard. Our cardboard bailer broke and is not worth fixing. Removing all the equipment and setting the building up to load out SSR and Cardboard into a compact trailer with a new compactor will improve efficiency. This money would be used to fix the floor in the building and to install a garage door for the collection of E-Scrap, paint, and bulbs. It will convert the Blue building into a recycling center.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$125K</b> | <b>\$125K</b>            | <b>\$125K</b> |

## Detailed Breakdown

| Category                  | FY2026<br>Requested | Total            |
|---------------------------|---------------------|------------------|
| New Project Capital Costs | \$125,000           | <b>\$125,000</b> |
| <b>Total</b>              | <b>\$125,000</b>    | <b>\$125,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$125K</b> | <b>\$125K</b>            | <b>\$125K</b> |

## Detailed Breakdown

| Category     | FY2026<br>Requested | Future Budgeted | Total            |
|--------------|---------------------|-----------------|------------------|
| County Share | \$125,000           | \$0             | <b>\$125,000</b> |
| <b>Total</b> | <b>\$125,000</b>    | <b>\$0</b>      | <b>\$125,000</b> |

# Compost Equipment

## Overview

|            |                   |
|------------|-------------------|
| Department | Solid Waste       |
| Type       | Capital Equipment |

## Description

General equipment budget in support of an organics management plan rolled out as per the Organics plan. The equipment needed is outlined in the Organics Study.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$600K</b>            | <b>\$600K</b> |

## Detailed Breakdown

| Category                           | FY2027<br>Requested | Total            |
|------------------------------------|---------------------|------------------|
| Capital Costs - Other<br>Equipment | \$600,000           | \$600,000        |
| <b>Total</b>                       | <b>\$600,000</b>    | <b>\$600,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$600K</b>            | <b>\$600K</b> |

## Detailed Breakdown

| Category     | FY2027<br>Requested | Future Budgeted | Total            |
|--------------|---------------------|-----------------|------------------|
| State Aid    | \$300,000           | \$0             | \$300,000        |
| County Share | \$300,000           | \$0             | \$300,000        |
| <b>Total</b> | <b>\$600,000</b>    | <b>\$0</b>      | <b>\$600,000</b> |

# Construction for MRF (Materials Recovery Facility), Old MRF and Trailer Storage at Landfill Copy

## Overview

|            |                     |
|------------|---------------------|
| Department | Solid Waste         |
| Type       | Capital Improvement |

## Description

Construction for MRF (Materials Recovery Facility), Old MRF and Trailer Storage at Landfill

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$1M</b>              | <b>\$1M</b>   |

## Detailed Breakdown

| Category                  | FY2027<br>Requested | Total              |
|---------------------------|---------------------|--------------------|
| New Project Capital Costs | \$1,000,000         | <b>\$1,000,000</b> |
| <b>Total</b>              | <b>\$1,000,000</b>  | <b>\$1,000,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$1M</b>              | <b>\$1M</b>   |

## Detailed Breakdown

| Category     | FY2027<br>Requested | Future Budgeted | Total              |
|--------------|---------------------|-----------------|--------------------|
| County Share | \$1,000,000         | \$0             | <b>\$1,000,000</b> |
| <b>Total</b> | <b>\$1,000,000</b>  | <b>\$0</b>      | <b>\$1,000,000</b> |

# Garage Door Replacement/Repair

## Overview

|            |                     |
|------------|---------------------|
| Department | Solid Waste         |
| Type       | Capital Improvement |

## Description

The landfill has around 30 garage doors and many of them are in need of replacement and repairs. We would like to make a few replacements every year. This would act as preventative maintenance on doors, some of which are constantly being fixed. It is also a DEC requirement to have the buildings closed up to help with litter control.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$100K</b> | <b>\$600K</b>            | <b>\$600K</b> |

## Detailed Breakdown

| Category                  | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2030<br><i>Requested</i> | FY2031<br><i>Requested</i> | Total            |
|---------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|------------------|
| New Project Capital Costs | \$100,000                  | \$100,000                  | \$100,000                  | \$100,000                  | \$100,000                  | \$100,000                  | \$600,000        |
| <b>Total</b>              | <b>\$100,000</b>           | <b>\$100,000</b>           | <b>\$100,000</b>           | <b>\$100,000</b>           | <b>\$100,000</b>           | <b>\$100,000</b>           | <b>\$600,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$100K</b> | <b>\$600K</b>            | <b>\$600K</b> |

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2030<br><i>Requested</i> | FY2031<br><i>Requested</i> | Future<br>Budgeted | Total            |
|--------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|--------------------|------------------|
| County Share | \$100,000                  | \$100,000                  | \$100,000                  | \$100,000                  | \$100,000                  | \$100,000                  | \$0                | \$600,000        |
| <b>Total</b> | <b>\$100,000</b>           | <b>\$100,000</b>           | <b>\$100,000</b>           | <b>\$100,000</b>           | <b>\$100,000</b>           | <b>\$100,000</b>           | <b>\$0</b>         | <b>\$600,000</b> |

# Highland Transfer Station - New Floor

## Overview

|            |                     |
|------------|---------------------|
| Department | Solid Waste         |
| Type       | Capital Improvement |

## Description

Replace the concrete on steel pan floor in the Highland Transfer Station.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$200K</b>            | <b>\$200K</b> |

## Detailed Breakdown

| Category                  | FY2029<br><i>Requested</i> | Total            |
|---------------------------|----------------------------|------------------|
| New Project Capital Costs | \$200,000                  | <b>\$200,000</b> |
| <b>Total</b>              | <b>\$200,000</b>           | <b>\$200,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$200K</b>            | <b>\$200K</b> |

## Detailed Breakdown

| Category     | FY2029<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| County Share | \$200,000                  | \$0             | <b>\$200,000</b> |
| <b>Total</b> | <b>\$200,000</b>           | <b>\$0</b>      | <b>\$200,000</b> |

# Landfill Roof Repair and Replacements

## Overview

|                   |                     |
|-------------------|---------------------|
| <b>Department</b> | Solid Waste         |
| <b>Type</b>       | Capital Improvement |

## Description

Remove and replace existing metal roofs on several buildings. Remove and replace existing shingle roofs on several buildings.

Moved out 1 year due to other project priorities.

Existing roofs have outlasted their expected life and need to be replaced.  
Ferndale TS; Highland TS; Mamakating TS; Pretreatment Building;

Old MRF; Scalehouse; Rockland TS

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$150K</b>            | <b>\$150K</b> |

## Detailed Breakdown

| Category                  | FY2028<br><i>Requested</i> | Total            |
|---------------------------|----------------------------|------------------|
| New Project Capital Costs | \$150,000                  | <b>\$150,000</b> |
| <b>Total</b>              | <b>\$150,000</b>           | <b>\$150,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$150K</b>            | <b>\$150K</b> |

## Detailed Breakdown

| Category     | FY2028<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| County Share | \$150,000                  | \$0             | <b>\$150,000</b> |
| <b>Total</b> | <b>\$150,000</b>           | <b>\$0</b>      | <b>\$150,000</b> |



# Landfill Roof Replacements

## Overview

|                   |                     |
|-------------------|---------------------|
| <b>Department</b> | Solid Waste         |
| <b>Type</b>       | Capital Improvement |

## Description

Remove and replace existing metal roofs on several buildings. Remove and replace existing shingle roofs on several buildings.

Moved out 1 year due to other project priorities.

Existing roofs have outlasted their expected life and need to be replaced.  
Ferndale TS; Highland TS; Mamakating TS; Pretreatment Building;

Old MRF; Scalehouse; Rockland TS

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$250K</b>            | <b>\$250K</b> |

## Detailed Breakdown

| Category                  | FY2027<br><i>Requested</i> | Total            |
|---------------------------|----------------------------|------------------|
| New Project Capital Costs | \$250,000                  | <b>\$250,000</b> |
| <b>Total</b>              | <b>\$250,000</b>           | <b>\$250,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$250K</b>            | <b>\$250K</b> |

## Detailed Breakdown

| Category     | FY2027<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| County Share | \$250,000                  | \$0             | <b>\$250,000</b> |
| <b>Total</b> | <b>\$250,000</b>           | <b>\$0</b>      | <b>\$250,000</b> |

# Man Lift

## Overview

|            |                   |
|------------|-------------------|
| Department | Solid Waste       |
| Type       | Capital Equipment |

## Description

There are many high locations that our staff need to reach on a frequent basis. Having a man-lift would allow for a safer and more efficient environment. Our mechanics could use it for fixing tarps on the trailers, the building staff could use it for maintenance of garage doors and changing light bulbs on our high ceilings and for the calibration of our methane detectors.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$50K</b>             | <b>\$50K</b>  |

## Detailed Breakdown

| Category                           | FY2027<br><i>Requested</i> | Total           |
|------------------------------------|----------------------------|-----------------|
| Capital Costs - Other<br>Equipment | \$50,000                   | <b>\$50,000</b> |
| <b>Total</b>                       | <b>\$50,000</b>            | <b>\$50,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$50K</b>             | <b>\$50K</b>  |

## Detailed Breakdown

| Category     | FY2027<br><i>Requested</i> | Future Budgeted | Total           |
|--------------|----------------------------|-----------------|-----------------|
| County Share | \$50,000                   | \$0             | <b>\$50,000</b> |
| <b>Total</b> | <b>\$50,000</b>            | <b>\$0</b>      | <b>\$50,000</b> |

# Monoslope Roof Over Scales

## Overview

|            |                     |
|------------|---------------------|
| Department | Solid Waste         |
| Type       | Capital Improvement |

## Description

Monoslope Roof Over Scales

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$750K</b>            | <b>\$750K</b> |

## Detailed Breakdown

| Category                  | FY2031<br><i>Requested</i> | Total            |
|---------------------------|----------------------------|------------------|
| New Project Capital Costs | \$750,000                  | <b>\$750,000</b> |
| <b>Total</b>              | <b>\$750,000</b>           | <b>\$750,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$750K</b>            | <b>\$750K</b> |

## Detailed Breakdown

| Category     | FY2031<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| County Share | \$750,000                  | \$0             | <b>\$750,000</b> |
| <b>Total</b> | <b>\$750,000</b>           | <b>\$0</b>      | <b>\$750,000</b> |

# One Ton Pickup

## Overview

|            |                   |
|------------|-------------------|
| Department | Solid Waste       |
| Type       | Capital Equipment |

## Description

This request would replace a 2012 GMC-3500 with a 2027 Dodge Heavy Pickup

## Details

**New Purchase or Replacement:** Replacement **New or Used Vehicle:** New Vehicle

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$80K</b>             | <b>\$80K</b>  |

## Detailed Breakdown

| Category     | FY2027<br>Requested | Total           |
|--------------|---------------------|-----------------|
| Capital Cost | \$80,000            | \$80,000        |
| <b>Total</b> | <b>\$80,000</b>     | <b>\$80,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$80K</b>             | <b>\$80K</b>  |

## Detailed Breakdown

| Category     | FY2027<br>Requested | Future Budgeted | Total           |
|--------------|---------------------|-----------------|-----------------|
| County Share | \$80,000            | \$0             | \$80,000        |
| <b>Total</b> | <b>\$80,000</b>     | <b>\$0</b>      | <b>\$80,000</b> |

# Organics Facility Design and Build

## Overview

|            |                     |
|------------|---------------------|
| Department | Solid Waste         |
| Type       | Capital Improvement |

## Description

Design & Build an organic's facility on the old village landfill. An organic's facility will divert some of the solid waste from the landfill to salable topsoil. It will reduce cost and increase revenue. Our Organics plan is complete. We are working on a grant that is expected to pay half of the funding for this project.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$300K</b> | <b>\$1M</b>              | <b>\$1M</b>   |

## Detailed Breakdown

| Category                  | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | Total              |
|---------------------------|----------------------------|----------------------------|--------------------|
| New Project Capital Costs | \$300,000                  | \$700,000                  | <b>\$1,000,000</b> |
| <b>Total</b>              | <b>\$300,000</b>           | <b>\$700,000</b>           | <b>\$1,000,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$300K</b> | <b>\$1M</b>              | <b>\$1M</b>   |

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | Future Budgeted | Total              |
|--------------|----------------------------|----------------------------|-----------------|--------------------|
| Bonding      | \$150,000                  | \$350,000                  | \$0             | <b>\$500,000</b>   |
| State Aid    | \$150,000                  | \$350,000                  | \$0             | <b>\$500,000</b>   |
| <b>Total</b> | <b>\$300,000</b>           | <b>\$700,000</b>           | <b>\$0</b>      | <b>\$1,000,000</b> |

# Paving at Transfer Stations

## Overview

|            |                     |
|------------|---------------------|
| Department | Solid Waste         |
| Type       | Capital Improvement |

## Description

The existing paved areas around the Transfer Stations and export building are deteriorating. The areas where customers walk need to be resurfaced at each station. This is important for safety and prolonging the surface that is there, the longer we wait, the more it will cost.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$100K</b> | <b>\$300K</b>            | <b>\$300K</b> |

## Detailed Breakdown

| Category                  | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2030<br><i>Requested</i> | Total            |
|---------------------------|----------------------------|----------------------------|----------------------------|------------------|
| New Project Capital Costs | \$100,000                  | \$100,000                  | \$100,000                  | \$300,000        |
| <b>Total</b>              | <b>\$100,000</b>           | <b>\$100,000</b>           | <b>\$100,000</b>           | <b>\$300,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$100K</b> | <b>\$300K</b>            | <b>\$300K</b> |

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2027<br><i>Requested</i> | FY2030<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|----------------------------|----------------------------|-----------------|------------------|
| County Share | \$100,000                  | \$100,000                  | \$100,000                  | \$0             | \$300,000        |
| <b>Total</b> | <b>\$100,000</b>           | <b>\$100,000</b>           | <b>\$100,000</b>           | <b>\$0</b>      | <b>\$300,000</b> |

# Roll-Off Containers

## Overview

|            |                   |
|------------|-------------------|
| Department | Solid Waste       |
| Type       | Capital Equipment |

## Description

This request includes the purchase of new and replacement open-top roll-off containers as follows: This is a preventative replacement plan for the containers that, by the nature of the working environment, have limited life spans.

| Description                    | Replacement<br>or New | Year | Cost        |
|--------------------------------|-----------------------|------|-------------|
| 4 Open Top Roll Off containers | New Item              | 2026 | \$45,000.00 |
| 4 Open Top Roll Off containers | Replacement           | 2029 | \$45,000.00 |
| 4 Open Top Roll Off containers | Replacement           | 2031 | \$45,000.00 |

## Capital Cost

FY2026 Budget

**\$45K**

Total Budget (all years)

**\$135K**

Project Total

**\$135K**

## Detailed Breakdown

| Category                        | FY2026<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2031<br><i>Requested</i> | Total            |
|---------------------------------|----------------------------|----------------------------|----------------------------|------------------|
| Capital Costs - Other Equipment | \$45,000                   | \$45,000                   | \$45,000                   | <b>\$135,000</b> |
| <b>Total</b>                    | <b>\$45,000</b>            | <b>\$45,000</b>            | <b>\$45,000</b>            | <b>\$135,000</b> |

## Funding Sources

FY2026 Budget

**\$45K**

Total Budget (all years)

**\$135K**

Project Total

**\$135K**

---

## Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2031<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|----------------------------|----------------------------|-----------------|------------------|
| County Share | \$45,000                   | \$45,000                   | \$45,000                   | \$0             | <b>\$135,000</b> |
| <b>Total</b> | <b>\$45,000</b>            | <b>\$45,000</b>            | <b>\$45,000</b>            | <b>\$0</b>      | <b>\$135,000</b> |



# Roll-Off Trucks

## Overview

|            |                   |
|------------|-------------------|
| Department | Solid Waste       |
| Type       | Capital Equipment |

## Description

This is an effort to keep the roll-offs up to date. We currently have 7 roll-offs and plan on reducing it to 5 roll-offs, so it will become increasingly important to keep the fleet in good condition. The request proposes the following:

| New Vehicle      | To Replace       | Year | Cost       |
|------------------|------------------|------|------------|
| 2028 201 Rolloff | 2018 201 Rolloff | 2028 | 325,000.00 |
| 2029 213 Rolloff | 2020 213 Rolloff | 2029 | 325,000.00 |
| 2030 200 Rolloff | 2020 200 Rolloff | 2030 | 325,000.00 |

## Details

**New Purchase or Replacement:** Replacement

**New or Used Vehicle:** New Vehicle

## Capital Cost

FY2026 Budget

**\$0**

Total Budget (all years)

**\$975K**

Project Total

**\$975K**

## Detailed Breakdown

| Category     | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2030<br><i>Requested</i> | Total            |
|--------------|----------------------------|----------------------------|----------------------------|------------------|
| Capital Cost | \$325,000                  | \$325,000                  | \$325,000                  | <b>\$975,000</b> |
| <b>Total</b> | <b>\$325,000</b>           | <b>\$325,000</b>           | <b>\$325,000</b>           | <b>\$975,000</b> |

Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$0           | \$975K                   | \$975K        |

Detailed Breakdown

| Category     | FY2028<br><i>Requested</i> | FY2029<br><i>Requested</i> | FY2030<br><i>Requested</i> | Future Budgeted | Total     |
|--------------|----------------------------|----------------------------|----------------------------|-----------------|-----------|
| County Share | \$325,000                  | \$325,000                  | \$325,000                  | \$0             | \$975,000 |
| Total        | \$325,000                  | \$325,000                  | \$325,000                  | \$0             | \$975,000 |

# Tractor

## Overview

|            |                   |
|------------|-------------------|
| Department | Solid Waste       |
| Type       | Capital Equipment |

## Description

Replace the 2018 214 Tractor with a new 2028 214 Tractor. Replacement tractor to help keep vehicles up to date. Tractors are being used more to move materials because they are more efficient.

## Details

**New Purchase or Replacement:** Replacement **New or Used Vehicle:** New Vehicle

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$200K</b>            | <b>\$200K</b> |

## Detailed Breakdown

| Category     | FY2028<br><i>Requested</i> | Total            |
|--------------|----------------------------|------------------|
| Capital Cost | \$200,000                  | \$200,000        |
| <b>Total</b> | <b>\$200,000</b>           | <b>\$200,000</b> |

## Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| <b>\$0</b>    | <b>\$200K</b>            | <b>\$200K</b> |

## Detailed Breakdown

| Category     | FY2028<br><i>Requested</i> | Future Budgeted | Total            |
|--------------|----------------------------|-----------------|------------------|
| County Share | \$200,000                  | \$0             | \$200,000        |
| <b>Total</b> | <b>\$200,000</b>           | <b>\$0</b>      | <b>\$200,000</b> |

# Trailers

## Overview

|            |                   |
|------------|-------------------|
| Department | Solid Waste       |
| Type       | Capital Equipment |

## Description

Solid Waste would like to purchase the following new trailers:

| Description                         | Year | Cost       |
|-------------------------------------|------|------------|
| Walking floor<br>53' SSR<br>Trailer | 2026 | 125,000.00 |
| Push plate<br>trailer open-<br>top  | 2028 | 125,000.00 |
| Push plate<br>trailer open-<br>top  | 2030 | 125,000.00 |

The walking floor 53' would allow us to run our own single stream recycling to Hudson Baylor, saving money and putting us in control of how clean the floor is. Open top push plate trailers need to be on a rotation to ensure service operations /reliability. Currently used at Ferndale, Highland and Mamakating. Would like to add one at Rockland and an additional one at Ferndale.

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$125K        | \$375K                   | \$375K        |

## Detailed Breakdown

| Category                           | FY2026<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2030<br><i>Requested</i> | Total     |
|------------------------------------|----------------------------|----------------------------|----------------------------|-----------|
| Capital Costs - Other<br>Equipment | \$125,000                  | \$125,000                  | \$125,000                  | \$375,000 |
| Total                              | \$125,000                  | \$125,000                  | \$125,000                  | \$375,000 |

Funding Sources

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$125K        | \$375K                   | \$375K        |

Detailed Breakdown

| Category     | FY2026<br><i>Requested</i> | FY2028<br><i>Requested</i> | FY2030<br><i>Requested</i> | Future Budgeted | Total     |
|--------------|----------------------------|----------------------------|----------------------------|-----------------|-----------|
| County Share | \$125,000                  | \$125,000                  | \$125,000                  | \$0             | \$375,000 |
| Total        | \$125,000                  | \$125,000                  | \$125,000                  | \$0             | \$375,000 |

# Glossary

**Abatement:** A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

**Accounting System:** The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

**Accrued Interest:** The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

**ACFR:** Annual Comprehensive Financial Report - A detailed report of an organization's financial activities and performance over the fiscal year.

**Amortization:** The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

**Appropriation:** A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

**Arbitrage:** As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

**Assessed Valuation:** A value assigned to real estate or other property by a government as the basis for levying taxes.

**Assets:** Items owned by an organization that have economic value, such as cash, investments, property, and equipment.

**Audit:** An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

**Audit Report:** Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

**Available Funds:** Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

**Balance Sheet:** A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

**Betterments (Special Assessments):** Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's

apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

**Bond:** A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

**Bond and Interest Record:** (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

**Bonds Authorized and Unissued:** Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

**Bond Issue:** Generally, the sale of a certain number of bonds at one time by a governmental unit.

**Bond Rating (Municipal):** A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

**Budget:** A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

**Capital Assets:** All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful life extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

**Capital Budget:** An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

**Cash:** Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

**Cash Flow:** The movement of money into or out of an organization, showing its liquidity and ability to meet financial obligations.

**Cash Management:** The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short- term borrowing and investment of idle cash.

**Certificate of Deposit (CD):** A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

**Classification of Real Property:** Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to

determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

**Collective Bargaining:** The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union, regarding wages, hours and working conditions.

**Compliance:** Adherence to relevant laws, regulations, and internal policies governing financial reporting and operations.

**Consumer Price Index:** The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

**Cost-Benefit Analysis:** A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

**Debt Burden:** The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

**Debt Service:** The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

**Encumbrance:** A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

**Enterprise Funds:** An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery — direct, indirect, and capital costs — are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

**Equalized Valuations (EQVs):** The determination of the full and fair cash value of all property in the community that is subject to local taxation.

**Equity:** The residual interest in the assets of an organization after deducting liabilities, representing the owners' stake in the business.

**Estimated Receipts:** A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

**Exemptions:** A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

**Expenditure:** An outlay of money made by municipalities to provide the programs and services within their approved budget.



**Fiduciary Funds:** Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private- purpose trust funds, and agency funds.

**Financial Statements:** Reports summarizing an organization's financial activities and position, including the balance sheet, income statement, and cash flow statement.

**Fiscal Year:** The 12-month period for which an organization plans the use of its funds, typically not the same as the calendar year.

**Fixed Assets:** Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

**Fixed Costs:** Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

**Float:** The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

**Full Faith and Credit:** A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

**Fund:** An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

**Fund Accounting:** Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

**GAAP:** Generally Accepted Accounting Principles - Standard accounting principles, standards, and procedures that companies use to compile their financial statements.

**GASB 34:** A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

**GASB 45:** This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

**General Fund:** The fund used to account for most financial resources and activities governed by the normal appropriation process.

**General Obligation Bonds:** Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

**Governing Body:** A board, committee, commission, or other executive or policymaking body of a municipality or school district.

**Indirect Cost:** Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

**Internal Controls:** Policies and procedures implemented by an organization to ensure the reliability of financial reporting and compliance with laws and regulations, aiming to prevent fraud and errors.

**Interest:** Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

**Interest Rate:** The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

**Investments:** Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

**Liabilities:** Debts or obligations owed by an organization, including loans, accounts payable, and accrued expenses.

**Line Item Budget:** A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

**Local Aid:** Revenue allocated by the state or counties to municipalities and school districts.

**Maturity Date:** The date that the principal of a bond becomes due and payable in full.

**Municipal(s):** (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

**Net Income:** The difference between an organization's revenues and expenses, representing its profit or loss for a specific period.

**Note:** A short-term loan, typically with a maturity date of a year or less.

**Objects of Expenditures:** A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."

**Official Statement:** A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

**Operating Budget:** A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

**Overlapping Debt:** A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

**Performance Budget:** A budget that stresses output both in terms of economy and efficiency.

**Principal:** The face amount of a bond, exclusive of accrued interest.

**Program:** A combination of activities to accomplish an end.

**Program Budget:** A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

**Proprietary Funds:** Funds used to record the financial transactions of governmental entities when they engage in activities that are intended to recover the cost of providing goods or services to the general public on a user-fee basis.

**Purchased Services:** The cost of services that are provided by a vendor.

**Refunding of Debt:** Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

**Reserve Fund:** An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

**Revaluation:** The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

**Revenues:** Inflows of resources or other enhancements of assets of an organization, usually from sales of goods or services.

**Revenue Anticipation Note (RAN):** A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

**Revenue Bond:** A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

**Revolving Fund:** Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

**Sale of Real Estate Fund:** A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

**Stabilization Fund:** A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

**Surplus Revenue:** The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

**Tax Rate:** The amount of property tax stated in terms of a unit of the municipal tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable real and personal property.

**Tax Title Foreclosure:** The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

**Trust Fund:** In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

**Uncollected Funds:** Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be

loaned or used as part of the bank's reserves and they are not available for disbursement.)

**Undesignated Fund Balance:** Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

**Unreserved Fund Balance (Surplus Revenue Account):** The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

**Valuation (100 Percent):** The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.